#### **ATTACHMENT 1**

#### **Application Organization and Required Document Checklist**

A complete application package must consist of the items identified below. Complete this checklist to confirm the items are included in your application. Place a check mark or "X" next to each item that you are submitting to the State. For your application to be responsive, all required documents listed below must be returned with bid. This checklist must also be returned with your bid package.

#### Name/Description

- X Required Attachment Check List (Attachment 1)
- X Cover Sheet (Attachment 2) signed by authorized representative
- X Work Plan (maximum of 20 pages)
- X Work Plan Budget
- X Proof of insurance coverage
- X Two Letters of Support
- $\underline{X}$  Staff resumes or Duty Statements for key personnel or position identified who will provide RFA related duties during the grant period

#### **ATTACHMENT 2**

Cover page sheet

#### 1. Applicant

(Organization): San Francisco Department of Homelessness and Supportive Housing

Address: 440 Turk Street City: San Francisco County San Francisco ZIP Code: 94102

Tax ID Number: 94-6000417

#### 2.Project Director:

Name: Mecca Cannariato

Title: Director of Outreach and Temporary Shelter

Telephone: 415-525-1257

Email: <u>Umecke.cannariato@sfgov.org</u>

#### 3. Grant Administrator:

Name: Lisa Rachowicz

Title: Manager of Navigation Centers and Shelter

Programs

Telephone: 628-652-7724

Email: <a href="mailto:lisa.rachowicz@sfgov.org">lisa.rachowicz@sfgov.org</a>

#### 4. Contact person for application, if different than Project Director:

Name: Olivia Lenson

Title: Funding Compliance Analyst

Telephone: 628-652-7822

Email: olivia.m.lenson@sfgov.org

The applicant certifies that, to the best of his or her knowledge and belief, the data in this application are true and correct.

	d Official Print: Mecca Cannariato
Signature Umuke (	
AC96C594525	· · · · · · · · · · · · · · · · · · ·
Date	



#### CERTIFICATE OF LIABILITY INSURANCE

5/28/2021

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

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505 N Brand Blvd, Suite 600 Glendale CA 91203  License#: 0726293  License#: 0726293  License#: 0726293  License#: 0726293  License#: 0726293  License#: 0726293	RODUCER Arthur J. Gallagher & Co. Insurance Brokers of CA., Inc.		CONTACT	9,8711
License#: 0726293 INSURER A : Nonprofits' Insurance Alliance of CA  INSURED Dolores Street Community Services, Inc.  938 Valencia Street San Francisco, CA 94110	05 N Brand Blvd, Suite 600	ê.	ADDRESS: Jenny Kim@ajq.com	0.000.0000
Dolores Street Community Services, Inc. 938 Valencia Street San Francisco, CA 94110  DOLOSTR-01 INSURER B: New York Marine And General Insurance Company INSURER C: INSURER D:	nendale GA 91203		INSURER(S) AFFORDING COVERAGE	NAIC #
Dolores Street Community Services, Inc.  938 Valencia Street San Francisco, CA 94110		License#: 0726293	INSURER A: Nonprofits' Insurance Alliance of CA	
938 Valencia Street San Francisco, CA 94110 INSURER D:		DOLOSTR-01	INSURER B : New York Marine And General Insurance Company	16608
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INSURER F:			INSURER F:	

COVERAGES CERTIFICATE NUMBER: 242508598 REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

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DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
Nonprofits' Insurance Alliance of CA - A.M. Best #: 011845

Policy: Sexual Abuse and Molestation Policy Term: 6/1/2021 to 6/1/2022 Policy #: 2021-01167

Carrier: Nonprofits' Insurance Alliance of CA Each Claim: \$1,000,000 / Aggregate: \$3,000,000

See Attached...

CERTIFICATE HOLDER	CANCELLATION
City & County of San Francisco Mayors Office of Housing Attn: Lydia Ely	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
1 S. Van Ness, 5th Floor San Francisco CA 94103	Melusa Com

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#### ADDITIONAL REMARKS SCHEDULE

Page 1 of 1

AGENCY Arthur J. Gallagher & Co.		NAMED INSURED Dolores Street Community Services, Inc. 938 Valencia Street
POLICY NUMBER		San Francisco, CA 94110
CARRIER	NAIC CODE	
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ADDITIONAL REMARKS		
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FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF	LIABILITY IN	SURANCE
Policy: Cyber Liability Policy Term: 6/1/2021 to 6/1/2022 Policy #. RPS-P-50175018M Carrier: BCS Insurance Company Each Claim: \$1,000,000 / Aggregate: \$1,000,000 / Retention \$2,50		
Certificate holder: City & County of San Francisco, including its boa	ards, commissi	ions, officers, agents, and employees are named as additional with respects to ollow
operations of the named insuero per attached form CO 2010. Endo	il sement to ro	NOW

ACORD 101 (2008/01)



#### CERTIFICATE OF LIABILITY INSURANCE

5/28/2021

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## ADDITIONAL REMARKS SCHEDULE Page 1 of 1

AGENCY Arthur J. Gallagher & Co.		NAMED INSURED Dolores Street Community Services, Inc. 938 Valencia Street
POLICY NUMBER		San Francisco, CA 94110
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Policy: Cyber Liability Policy Term: 6/1/2021 to 6/1/2022 Policy #. RPS-P-50175018M Parrier: BCS Insurance Company Each Claim: \$1,000,000 / Aggregate: \$1,000,000 / Retention \$2,50	0	
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	DOUCER			NAME: Jenny Kim					
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	5 N Brand Blvd. Suite 600			ADDRESS: Jenny K	Im@ajq.com				
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City & County of San Francisco Mayor's Office of Housing 1 S. Van Ness, 5th Floor San Francisco, CA 94103 SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

Melusa C.

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#### ADDITIONAL REMARKS SCHEDULE

Page \_ 1 \_ of \_ 1

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AGENCY Arthur J. Gallagher & Co.		NAMED INSURED Dolores Street Community Services, Inc. 938 Valencia Street	
POLICY NUMBER		San Francisco, CA 94110	
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THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACC	PD FORM		
FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF	LIABILITY IN	ISURANCE	
Policy: Cyber Liability Policy Term: 6/1/2021 to 6/1/2022 Policy #: RPS-P-50175018M Carrier: BCS Insurance Company Each Claim: \$1,000,000 / Aggregate: \$1,000,000 / Retention \$2,50	0		
Evidence of Coverage.			
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ACORD 101 (2008/01)

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	hur J. Gallagher & Co.				PHONE	040 53			FAX (A/C, No): <sup>8</sup>	318 539	8711
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	OFFICER/MEMBER EXCLUDED? (Mandatory in NH)	N/A						EL DISEASE - EA EN	$\overline{}$	\$ 1,000,0	
	If yes, describe under DESCRIPTION OF OPERATIONS below							EL DISEASE - POLI		\$ 1,000,0	
A	Professional Liability	$\vdash$	$\vdash$	2021-01167		6/1/2021	6/1/2022	Each Claim	CYLIMIT	\$1,000	
^	Processors Debuty			2021-01167		6/1/2021	6/1/2022	Aggregate		\$3,000	,000
	CRIPTION OF OPERATIONS / LOCATIONS / VEHICL opposits' Insurance Alliance of CA - A.M.				ile, may b	e attached if mor	e space is requir	ed)			
	•										
	icy: Sexual Abuse and Molestation icy Term: 6/1/2021 to 6/1/2022										
Pol	lcý #: 2021-01167										
	rier: Nonprofits' Insurance Alliance of CA										
Eac	th Claim: \$1,000,000 / Aggregate: \$3,00	0,000									
Sec	Attached										

CERTIFICATE HOLDER CANCELLATION

City and County of San Francisco Department of Homelessness and Supportive Housing 440 Turk Street San Francisco CA 94120

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE Melusian Ci

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ACORD 25 (2016/03)

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AGENCY CUSTOMER ID:	DOLOSTR-01
1.00 #	

<i>ACORD</i>	

#### ADDITIONAL REMARKS SCHEDULE

Page \_ 1 \_ of \_ 1

AGENCY Arthur J. Gallagher & Co.		NAMED INSURED DOIORES Street Community Services, Inc. 938 Valencia Street			
POLICY NUMBER		San Francisco, CA 94110			
CARRIER	NAIC CODE	EFFECTIVE DATE:			
ADDITIONAL REMARKS					
THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACC	RD FORM				
FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF	F LIABILITY IN	SURANCE			
Policy: Cyber Liability Policy Tem: 6/1/2021 to 6/1/2022 Policy #: RPS-P-50175018M Carrier: BCS Insurance Company Each Claim: \$1,000,000 / Aggregate: \$1,000,000 / Retention \$2,50	0				
The City and County of San Francisco, its officers, employees and espects to operations of the Named Insured. Walver of Subrogatio Endorsement to Follow	agents are inc on on Workers	duded as Additional Insureds for General Liability and Auto Liability but only with Compensation applies in favor of certificate holder. Such insurance is Primary.			
ACORD 101 (2008/01)		© 2008 ACORD CORPORATION All rights reserved			



# **Encampments - RFA**Submission Requirements Submission Requirements

**Is the Application a "Test" Submission?** No, this is my official Submission.

# Applicant Type Selection Applicant Type Selection Eligible Applicant

**Select your jurisdiction type.** County

If the applicant is a CoC, select from the list of Continuums of Care.

If the applicant is a city or county, what is the name of the city or county?
San Francisco

## Applicant Contact Information Applicant Contact Information Applicant and Implementing Organization

**Applicant** 

San Francisco County

**Implementing Organization** 

San Francisco Department of Homelessness and Supportive Housing

Specific unit or office within the implementing organization

Outreach and Temporary Shelter Team

Imp. Org's Address

440 Turk Street

CityCountyZip CodeSan FranciscoSan Francisco94102

Imp. Org's Tax ID Number

94-6000417

#### **Project Director**

Name

Mecca Cannariato

**Title** 

Director of Outreach and Temporary Shelter

Phone Email

(415) 525-1257 Umecke.cannariato@sfgov.org

#### **Grant Administrator**

Name

Lisa Rachowicz

**Title** 

Manager of Navigation Centers and Shelter

Phone Email

(628) 652-7724 lisa.rachowicz@sfgov.org

## Contact Person for Application, If Different than Project Director

Name

Olivia Lenson

Title

**Funding Compliance Analyst** 

**Phone** (628) 652-7822

Email olivia.m.lenson@sfgov.org

### **Authorized Official**

Name Mecca Cannariato

## **Document Upload Document Upload**

## Attachment #1 - Application Organization and Required Document Checklist

Attachment 1 - Application Checklist\_San Francisco.docx

#### Attachment #2 - Cover Sheet

Attachment 2 - Cover Sheet San Francisco.pdf

#### Work Plan (maximum of 20 pages)

Work Plan San Francisco.docx

#### **Work Plan Budget**

Work Plan Budget - 33 Gough Cabins\_San Francisco.xlsx

Work Plan Budget - 711 Post San Francisco.xlsx

Work Plan Budget - 1515 South Van Ness\_San Francisco.xlsx

Work Plan Budget - Shelter Transportation\_San Francisco.xlsx

Work Plan Budget - Street Outreach Workers\_San Francisco.xlsx

#### **Proof of Insurance Coverage**

Urban Alchemy - Proof of Insurance 1\_San Francisco.pdf

Urban Alchemy - Proof of Insurance 2 San Francisco.pdf

Urban Alchemy - Proof of Insurance San Francisco.pdf

Heluna Health - Proof of Insurance\_San Francisco.pdf

Dolores Street Community Services - Proof of Insurance San Francisco.pdf

#### Two Letters of Support - saved as ONE file

Letters of Support\_San Francisco.pdf

#### Personnel Documents - saved as ONE file

Personnel Documents San Francisco.pdf

### Certification

## Certification

Before certifying, applicants are strongly encouraged to review the RFA's Addendums here.

I certify that all information included in this Application is true and accurate to the best of my knowledge.

#### Name

Olivia Lenson

#### Title

**Funding Compliance Analyst** 

#### **Email**

olivia.m.lenson@sfgov.org



#### CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 8/5/2021

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

		DEVIOLON NO					
		INSURER F:					
City Of Industry CA 91746		INSURER E : Philadelphia Indemnity Insurance Co	mpany	18058			
13300 Crossroads Parkway North, #450		INSURER D: Hudson Insurance Company		25054			
Public Health Foundation Enterprises, Inc.		INSURER c : Quality Comp Inc					
NSURED	PUBLHEA-02	ınsurer в : Coverys Specialty Insurance Compa	ny	15686			
	License#: 0726293	INSURER A: Landmark American Insurance Com	pany	33138			
Glendale CA 91203		INSURER(S) AFFORDING COVERAGE		NAIC#			
505 N Brand Blvd, Suite 600		E-MAIL ADDRESS: Michelle_Gonzalez@ajg.com					
Arthur J. Gallagher & Co. nsurance Brokers of CA., Inc.		PHONE (A/C, No, Ext): 818-539.8630	FAX (A/C, No):				
RODUCER		CONTACT NAME: Michelle Gonzalez					

#### **COVERAGES CERTIFICATE NUMBER:** 891042350

#### REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR	CECOIONO AND CONDITIONO OF GOOT	ADDL		EIMITO CHOTTINIA TIATE BEELT	POLICY EFF	POLICY EXP		
LTR	TYPE OF INSURANCE	INSD	WVD	POLICY NUMBER	(MM/DD/YYYY)	(MM/DD/YYYY)	LIMIT	S
Α	X COMMERCIAL GENERAL LIABILITY	Υ		LHC789352	6/1/2021	6/1/2022	EACH OCCURRENCE	\$ 5,000,000
	CLAIMS-MADE X OCCUR						DAMAGE TO RENTED PREMISES (Ea occurrence)	\$ 100,000
							MED EXP (Any one person)	\$ 5,000
							PERSONAL & ADV INJURY	\$ 5,000,000
	GEN'L AGGREGATE LIMIT APPLIES PER:						GENERAL AGGREGATE	\$6,000,000
	POLICY PRO- X LOC						PRODUCTS - COMP/OP AGG	\$ 5,000,000
	OTHER:							\$
Е	AUTOMOBILE LIABILITY	Υ		PHPK2278841	6/1/2021	6/1/2022	COMBINED SINGLE LIMIT (Ea accident)	\$ 1,000,000
	X ANY AUTO						BODILY INJURY (Per person)	\$
	OWNED SCHEDULED AUTOS						BODILY INJURY (Per accident)	\$
	X HIRED X NON-OWNED AUTOS ONLY						PROPERTY DAMAGE (Per accident)	\$
							Comp & Collision	\$ 1,000/\$1,000
В	UMBRELLA LIAB OCCUR			005CA000026300	6/1/2021	6/1/2022	EACH OCCURRENCE	\$ 5,000,000
	X EXCESS LIAB X CLAIMS-MADE						AGGREGATE	\$ 5,000,000
	DED RETENTION \$							\$
С	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY		Υ	150910618	1/1/2021	1/1/2022	X PER OTH- STATUTE ER	
	ANYPROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED?	N/A					E.L. EACH ACCIDENT	\$ 1,000,000
	(Mandatory in NH)						E.L. DISEASE - EA EMPLOYEE	\$ 1,000,000
	If yes, describe under DESCRIPTION OF OPERATIONS below						E.L. DISEASE - POLICY LIMIT	\$1,000,000
D	Directors & Officers Liability			HFP-HN-NPP-5659-060121	6/1/2021	6/1/2022	Per Claim Aggregate	\$3,000,000 \$3,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Policy: Cyber Liability

Policy#: BCM-CB-0A0QL1AAA

Carrier: Benchmark Insurance Company Policy Term: 6/1/2021 To 6/1/2022

Limit: \$5,000,000 / Aggregate: \$5,000,000 / Retention: \$50,000

Policy: Sexual Abuse Liability Policy#: LHC789352

See Attached...

CERTIFICATE HOLDER
--------------------

#### CANCELLATION

City and County of San Francisco, its Officers, Agents and Employees Office of the Treasurer and Tax Collector

City Hall - Room 140

1 Dr. Carlton B. Goodlett Place 1 Dr. Carlton B. Goodlett Place

AUTHORIZED REPRESENTATIVE San Francisco CA 94102

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

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LOC #:



#### ADDITIONAL REMARKS SCHEDULE

<b>D</b>			
Page	1	of	- 1

AGENCY Arthur J. Gallagher & Co.	NAMED INSURED Public Health Foundation Enterprises, Inc. dba Heluna Health			
POLICY NUMBER		13300 Crossroads Parkway North, #450 City Of Industry CA 91746		
CARRIER	NAIC CODE			
		EFFECTIVE DATE:		

#### ADDITIONAL REMARKS

#### THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,

FORM TITLE: CERTIFICATE OF LIABILITY INSURANCE 25 FORM NUMBER: \_

Carrier: Landmark American Insurance Company Policy Term: 6/1/2021 To 6/1/2022

Per Claim: \$1,000,000 / Aggregate: \$1,000,000

Policy: Professional Liability Policy#: LHC789352

Carrier: Landmark American Insurance Company

Policy Term: 6/1/2021 To 6/1/2022

Limit: \$5,000,000 / Aggregate: \$6,000,000 / Retention: \$25,000

Policy: Fidelity/Crime Coverage Policy#: MML-18978-21

Carrier: Atlantic Specialty Insurance Company Policy Term: 6/1/2021 To 6/1/2022 Employee Theft: Limit: \$2,000,000 / Deductible: \$50,000

ERISA: Limit: \$500,000

Forgery or alteration: Limit: \$2,000,000 / Deductible: \$25,000
Theft of money and securities: Limit: \$2,000,000 / Deductible: \$25,000
Money and securities: Limit: \$2,000,000 / Deductible: \$25,000
Computer fraud: Limit: \$2,000,000 / Deductible: \$25,000
Funds transfer fraud: Limit: \$2,000,000 / Deductible: \$25,000

Money orders and counterfeit paper currency: Limit: \$2,000,000 / Deductible: \$25,000 Theft of Client Property: Limit: \$2,000,000 / Deductible: \$50,000

City and County of San Francisco, its Officers, Agents and Employees are named additional insured under General Liability and Auto Liability Coverage with respect to the operations of the named insured. Waiver of subrogation on Workers Compensation applies in favor of certificate holder.





RE: Quality Comp, Inc.—Self-Insured Workers' Compensation Group

#### To Whom It May Concern:

As proof of workers' compensation coverage, I would like to provide you with the attached Certificate of Consent to Self-Insure issued to Quality Comp, Inc. by the Department of Industrial Relations, Office of Self-Insurance Plans. This Certificate carries an effective date of December 1, 2004 and does not have an expiration date. The Quality Comp, Inc. program has excess insurance coverage with Safety National Casualty Corporation. Safety National is a fully licensed and admitted writer of Excess Workers' Compensation Insurance in the State of California (NAIC #15105). The company is rated "A++ Superior" Category "XV" by A.M. Best & Company.

#### **Specific Excess Insurance**

Excess Workers' Compensation: Statutory per occurrence excess of \$500,000

Employers Liability: \$1,000,000 Limit

**Term of Coverage** 

Effective Date: January 1, 2021 Expiration: January 1, 2022

Please contact me if you have any questions or require additional information. Thank you.

Sincerely,

Jacqueline Harris

Director of Underwriting

Jacquelise Harris

**RPS Monument** 

## STATE OF CALIFORNIA DEPARTMENT OF INDUSTRIAL RELATIONS

**Number 4515** 

OFFICE OF THE DIRECTOR

## CERTIFICATE OF CONSENT TO SELF-INSURE

Quality Comp, Inc.

THIS IS TO CERTIFY, That (a CA corporation)

has complied with the requirements of the Director of Industrial Relations under the provisions of Sections 3700 to 3705, inclusive, of the Labor Code of the State of California and is hereby granted this Certificate of Consent to Self-Insure.

This certificate may be revoked at any time for good cause shown.

FORM A-4-10 A

EFFECTIVE:

THE 1st DAY OF December 2004

DEPARTMENT OF INDUSTRIAL RELATIONS

OF THE STATE OF CALIFORNIA

JOHN M. REA

DIRECTOR

MARK T. JOHNSON MANAG

Revocation of Certificate.—"A certificate of consent to self-insure may be revoked by the Director of Industrial Relations at any time for good cause after a hearing. Good cause includes, among other things, the impairment of the solvency of such employer, the inability of the employer to fulfill his obligations, or the practice by such employer or his agent in charge of the administration of obligations under this division of any of the following: (a) Habitually and as a matter of practice and custom inducing claimants for compensation to accept less than the compensation due or making it necessary for them to resort to proceedings against the employer to secure the compensation due; (b) Discharging his compensation obligations in a dishonest manner: (c) Discharging his compensation obligations in such a manner as to cause injury to the public or those dealing with him." (Section 3702 of Labor Code.) The Certificate may be revoked for noncompliance with Title 8, California Administrative Code, Group 2—Administration of Self-Insurance.

## DEPARTMENT OF INDUSTRIAL RELATIONS OFFICE OF SELF-INSURANCE PLANS

11050 Olson Drive, Suite 230 Rancho Cordova, CA 95670 Phone No. (916) 464-7000 FAX (916) 464-7007



#### CERTIFICATION OF SELF-INSURANCE OF WORKERS' COMPENSATION

#### TO WHOM IT MAY CONCERN:

This certifies that Certificate of Consent to Self-Insure No. 4515 was issued by the Director of Industrial Relations to:

#### Quality Comp, Inc.

under the provisions of Section 3700, Labor Code of California with an effective date of **December 1, 2004.** The certificate is currently in full force and effective.

Dated at Sacramento, California This day the 03rd of December 2020

Lyn Asio Booz, Chief

ORIG: Jackie Harris

Director Of Underwriting Monument Insurance Services 255 Great Valley Pkwy, Ste 200

Malvern, Pa 19355

NUMBER: 4515 - 0112

## STATE OF CALIFORNIA DEPARTMENT OF INDUSTRIAL RELATIONS OFFICE OF THE DIRECTOR

#### CERTIFICATE OF CONSENT TO SELF-INSURE

THIS IS TO CERTIFY, That

Public Health Foundation Enterprises, Inc.

(Name of Affiliate )
STATE OF INCORPORATION CA

Quality Comp, Inc.

(Master CertificateHolder)
STATE OF INCORPORATION CA

has complied with the requirements of the Director of Industrial Relations under the provisions of Sections 3700 to 3705, inclusive, of the Labor Code of the State of California and is hereby granted this Certificate of Consent to Self-Insure, holder of Master Certificate No, 4515.

This certificate may be revoked at any time for good cause shown.\*

EFFECTIVE DATE:

June 1, 2018

DEPARTMENT OF INDUSTRIAL RELATIONS
OF THE STATE OF CALIFORNIA

Condre School

Lyn Asio Booz, Chief

Andre Schoorl, Acting Director

\*Revocation of Certificate.--"A certificate of consent to self-insure may be revoked by the Director of Industrial Relations at any time for good cause after a hearing. Good cause includes, among other things, the impairment of solvency of such employer, the inability of the employer to fulfill his obligations, or the practice of such employer or his agent in charge of the administration of obligations, under the this division of any of the following: (a) Habitually and as a matter of practice and custom inducing claimants for compensation to accept less than the compensation due or making it necessary for them to resort to proceedings against the employer to secure the compensation due; (b) Discharging his compensation obligations in a dishonest manner; (c) Discharging his compensation obligations in such a manner as to cause injury to the public or those dealing with him." (Section 3702 of Labor Code.) The Certificate may be revoked for non compliance with Title 8, California Administrative Code, Group 2 -- Administration of Self Insurance

POLICY NUMBER: PHPK2278841

#### THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

#### **DESIGNATED INSURED**

This endorsement modifies insurance provided under the following:

BUSINESS AUTO COVERAGE FORM GARAGE COVERAGE FORM MOTOR CARRIER COVERAGE FORM TRUCKERS COVERAGE FORM

With respect to coverage provided by this endorsement, the provisions of the Coverage Form apply unless modified by this endorsement.

This endorsement identifies person(s) or organization(s) who are "insureds" under the Who Is An Insured Provision of the Coverage Form. This endorsement does not alter coverage provided in the Coverage Form.

This endorsement changes the policy effective on the inception date of the policy unless another date is indicated below.

Endorsement Effective: 6/1/2021	Countersigned By:
Named Insured: Public Health Foundation Enterprises	(Authorized Representative)

#### **SCHEDULE**

Name of Person(s) or Organization(s):	
City and County of San Francisco, its Officers, Agents and Employees	

(If no entry appears above, information required to complete this endorsement will be shown in the Declarations as applicable to the endorsement.)

Each person or organization shown in the Schedule is an "insured" for Liability Coverage, but only to the extent that person or organization qualifies as an "insured" under the Who Is An Insured Provision contained in **Section II** of the Coverage Form.





#### WAIVER OF OUR RIGHT TO RECOVER FROM OTHERS

Quality Comp, Inc. is a Group Self-Insurance Program authorized by the Office of Self-Insurance Plans to provide workers' compensation to approved members. The Board of Directors of Quality Comp, Inc. has authorized the Program Administrator to waive rights of subrogation in certain instances.

This change in coverage, effective 12:01 AM January 1, 2021, forms part of the member's coverage in Self-Insurance Group No. 4515.

Issued to Public Health Foundation Enterprises, Inc. dba Heluna Health

By Quality Comp, Inc.

The Program has the right to recover our payments from anyone liable for an injury covered by this employer. We will not enforce our right against the person or organization named in the Schedule. (This agreement applies only to the extent that you perform work under a written contract that requires you to obtain this agreement from us.)

The additional premium for this change shall be \$2,500.00.

#### **Schedule**

**Person or Organization** 

ANY PERSON OR ORGANIZATION FOR WHOM THE NAMED INSURED HAS PROVIDED BY WRITTEN CONTRACT TO FURNISH THIS WAIVER

**Job Description** 

BLANKET WAIVER OF SUBROGATION

Countersigned by\_

Vicki Eberwein, Program Administrator, Authorized Representative

Vick Therwein





California Department of Public Health, WIC Program Local Agency Support Branch 3901 Lennane Drive, MS 8600 Sacramento, CA 95834	County of San Bernardino Human Services Contracts Unit San Bernardino, CA 92415-0515	San Francisco Dept of Public Health 101 Grove Street, Room 402 San Francisco CA 94102
City and County of San Francisco 25 Van Ness Avenue, Suite 750 San Francisco, CA 94102	County of San Bernardino, Department of Public Health Attn: Caryn Nunley, Special Projects Coordinator 172 W Third Street San Bernardino, CA 92415-0010	Shasta County Health and Human Services Agency Business and Support Services Branch Contracts 1810 Market St. Redding, CA 96001
City of Berkeley Health, Housing & Community Services Department Berkeley, CA 94704	County of San Diego, Department of General Services, Real Estate Services Division 5560 Overland Avenue, Suite 410 San Diego, CA 92123	Smart & Final Inc. Smart & Final Stores LLC Risk Management Dept. P. O. Box 512377 Los Angeles, CA 90051
County of Los Angeles - Department of Public Health Contract Monitoring Unit 5555 Ferguson Drive, Suite 210 Commerce, CA 90022	Los Angeles County Children and Families First – Proposition 10 Commission its officials, officers, directors, agents, consultants and employees First 5 LA Los Angeles, CA 90012	The City and County of San Francisco Dept. of Public Health 25 Van Ness Avenue, #500 San Francisco, CA 94102
County of Los Angeles, Department of Health Services - Contracts and Grants Division cgcontractorinsurance@dhs.lacounty .gov 313 Figueroa Street, 6E Los Angeles, CA 90012	Sacramento Regional Transit District Attn: Senior Paralegal Office of Chief Counsel P O Box 2110 Sacramento, CA 95812-2110	TNREF III PLAZA 360 LLC C/O RiverRock Real Estate Group 360 22nd Street Oakland, CA 94612

## Risk Placement Services, Inc.





Trinity County Health and Human Services Attn: Arina Erwin P.O. Box# 1470 Weaverville, CA 96093	Univision Los Angeles Attn: Reggie Texada, Univision Risk Mgt 2323 Bryan Street, Suite 1900 Dallas, TX 75201	
Knowledge Services and the State of Arizona 5875 Castle Creek Parkway, Suite 400 Castleton, IN 46250	City and County of San Francisco Office of the Treasurer and Tax Collector City Hall – Room 140, 1 Dr. Carlton B. Goodlett Place San Francisco CA 94102	
L & O Aliso Viejo, LLC dba: Renaissance ClubSport Aliso Viejo 50 Enterprise Drive Aliso Viejo, CA 92656		
WIC Supplemental Nutrition Contract Management Unit 3901 Lennane Avenue Sacramento, CA 95814	·	
County of Sacramento 7001A East Parkway Sacramento, CA 95823		

## Risk Placement Services, Inc.

#### This Endorsement Changes The Policy. Please Read It Carefully.

#### ADDITIONAL INSURED BLANKET - PRIMARY

This endorsement modifies insurance provided under the following:

#### COMMERCIAL GENERAL LIABILITY COVERAGE FORM - OCCURRENCE

#### SCHEDULE

#### Name of Person or Organization:

Any person or organization to whom or to which you are obligated by virtue of a written contract or by the issuance or existence of a written permit, to provide insurance such as is afforded by this policy.

- **A. SECTION II WHO IS AN INSURED** is amended to include as an additional insured the person(s) or organization(s) shown on the SCHEDULE, but only with respect to liability for "bodily injury", "property damage" or "personal and advertising injury" caused, in whole or in part, by:
  - 1. Your acts or omissions; or
  - 2. The acts or omissions of those acting on your behalf;

in the performance of your ongoing operations for the additional insured(s) at the location(s) designated above.

- B. With respect to the insurance afforded to these additional insured, the following additional exclusions apply:
  - This insurance does not apply to "bodily injury" or "property damage" occurring after:
  - 1. All work, including materials, parts or equipment furnished in connection with such work, on the project (other than service, maintenance or repairs) to be performed by or on behalf of the additional insured(s) at the location of the covered operations has been completed; or
  - 2. That portion of "your work" out of which the injury or damage arises has been put to its intended use by any person or organization other than another contractor or subcontractor engaged in performing operations for a principal as a part of the same project.

Endorsement No.: 11

If you are required by a written contract to provide primary insurance, this policy shall be primary as respects to your negligence and **SECTION IV – COMMERCIAL GENERAL LIABILITY CONDITIONS**, **4. Other Insurance** does not apply, but only with respect to coverage provided by this policy.

All other terms, conditions and warranties remaining unchanged.

This endorsement effective 6/1/2021 forms part of Policy Number LHC789352 issued to PUBLIC HEALTH FOUNDATION ENTERPRISES, INC DBA HELUNA HEALTH by: Landmark American Insurance Company



#### Department of Emergency Management 1011 Turk Street, San Francisco, CA 94102

Phone: (415) 558-3800 Fax: (415) 558-3843



Mary Ellen Carroll
Executive Director

London N. Breed Mayor

December 30, 2021

RE: Letter of Intent for HSH Grant Application

To whom it may concern,

As Executive Director of the San Francisco Department of Emergency Management, I hereby offer my support and partnership on the following encampment resolution strategy proposed by the Department of Homelessness and Supportive Housing (HSH).

- Operation of the 33 Gough Street Safe Sleep site
- Operation of the 1515 South Van Ness Avenue Safe Sleep Site
- Operation of the semi-congregate shelter planned at 711 Post Street
- Client transportation costs

The San Francisco Department of Emergency Management will partner with HSH to implement this strategy through the Healthy Streets Operations Center (HSOC), a collaboration between multiple San Francisco City departments to offer a coordinated response to encampments and to provide access to City services for those living on the streets.

Thank you for your consideration of this application.

Sincerely,

DocuSigned by:

raid of curre

12/30/2021

29F685F5254A4F0.... Mary Ellen Carroll

**Executive Director** 

Department of Emergency Management

1011 Turk Street

San Francisco, CA 94102

San Francisco Fire Department 698 Second Street San Francisco, CA 94107

December 30, 2021

RE: Letter of Intent for HSH Grant Application

To whom it may concern,

As Chief of the San Francisco Fire Department, I hereby offer my support and partnership on the following encampment resolution strategy proposed by the Department of Homelessness and Supportive Housing (HSH).

- Operation of the 33 Gough Street Safe Sleep site
- Operation of the 1515 South Van Ness Avenue Safe Sleep Site
- Operation of the semi-congregate shelter planned at 711 Post Street
- Client transportation costs

The San Francisco Fire Department will partner with HSH to implement this strategy through the Healthy Streets Operations Center (HSOC), a collaboration between multiple San Francisco City departments to offer a coordinated response to encampments and to provide access to City services for those living on the streets.

Thank you for your consideration of this application.

Sincerely,

DocuSigned by:

### Jeanine Nicholson

BD2C4E1ABA08446..

12/30/2021

Jeanine R. Nicholson

Chief of Department San Francisco Fire Department 698 Second Street, San Francisco, CA 94107



December 30, 2021

RE: Letter of Intent for HSH Grant Application

To whom it may concern,

As Director of the San Francisco Department of Public Health, I hereby offer my support and partnership on the following encampment resolution strategy proposed by the Department of Homelessness and Supportive Housing (HSH).

- Operation of the 33 Gough Street Safe Sleep site
- Operation of the 1515 South Van Ness Avenue Safe Sleep Site
- Operation of the semi-congregate shelter planned at 711 Post Street
- Client transportation costs

The San Francisco Department of Public Health will partner with HSH to implement this strategy through the Healthy Streets Operations Center (HSOC), a collaboration between multiple San Francisco City departments to offer a coordinated response to encampments and to provide access to City services for those living on the streets.

Thank you for your consideration of this application.

Sincerely,

Grant Colfax, MD

Director of Health

San Francisco Department of Public Health

101 Grove Street

San Francisco, CA 94102

#### **CERTIFICATE OF LIABILITY INSURANCE**

DATE (MM/DD/YYYY) 9/13/2021

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed.

It th	<ul> <li>SUBROGATION IS WAIVED, subjections</li> <li>sertificate does not confer rights to</li> </ul>	t to the	the cert	terms and conditions of ificate holder in lieu of su	the po ich end	licy, certain p lorsement(s).	oolicies may	require an end	lorsemen	t. Asi	atement on
PRO	DDUCER				CONTA NAME:	CT Chris Le	е				
	ero Insurance Services					o, Ext): (408) 2			FAX (A/C, No):		
	N. Almaden Blvd., 3rd Floor Jose, CA 95110				E-MAIL ADDRE	ss: chris@as	seroins.co	m	. (,,-		
								RDING COVERAGE			NAIC#
					INSURE	RA: Prime Ir	nsurance C	ompany			12588
INSL	JRED							Insurance Fun	d of Calif	ornia	35076
	Urban Alchemy				INSURE	RC:					
	72 6th St				INSURE	RD:					
	San Francisco, CA 94103				INSURE	RE:					
					INSURE	RF:					
СО	VERAGES CERT	ΓΙFΙC	CATE	NUMBER:				<b>REVISION NUI</b>	MBER:		
IN C	HIS IS TO CERTIFY THAT THE POLICIE NDICATED. NOTWITHSTANDING ANY REFERTIFICATE MAY BE ISSUED OR MAY XCLUSIONS AND CONDITIONS OF SUCH F	EQUI PER	REMI TAIN,	ENT, TERM OR CONDITION THE INSURANCE AFFORI	N OF A DED BY	NY CONTRAC 'THE POLICI	CT OR OTHER ES DESCRIB	R DOCUMENT WI SED HEREIN IS S	TH RESPE	CT TO	WHICH THIS
INSR LTR	TYPE OF INSURANCE	ADDL	SUBR WVD	POLICY NUMBER		POLICY EFF (MM/DD/YYYY)	POLICY EXP		LIMIT	s	
Α	X COMMERCIAL GENERAL LIABILITY							EACH OCCURREN	CE	\$	1,000,000
	X CLAIMS-MADE OCCUR	X		SC21090616-0		9/1/2021	9/1/2022	DAMAGE TO RENT PREMISES (Ea occ	ED currence)	\$	Excluded
	X Assault & Battery							MED EXP (Any one		\$	Excluded
	X Sexual Abuse							PERSONAL & ADV	INJURY	\$	Excluded
	GEN'L AGGREGATE LIMIT APPLIES PER:							GENERAL AGGRE	GATE	\$	2,000,000
	X POLICY PRO- LOC							PRODUCTS - COM	P/OP AGG	\$	Included
	OTHER:							Prof. Liab.  COMBINED SINGL	E LIMIT	\$	1,000,000
Α	AUTOMOBILE LIABILITY							(Ea accident)	E LIMIT	\$	1,000,000
	ANY AUTO OWNED SCHEDULED			SC21090616-0		9/1/2021	9/1/2022	BODILY INJURY (P	er person)	\$	
	OWNED AUTOS ONLY X SCHEDULED AUTOS							BODILY INJURY (P	er accident)	\$	
	HIRED AUTOS ONLY NON-OWNED AUTOS ONLY							PROPERTY DAMA (Per accident)	GL	\$	
										\$	
	UMBRELLA LIAB OCCUR EXCESS LIAB CLAIMS-MADE							EACH OCCURREN	CE	\$	
								AGGREGATE		\$	
В	DED RETENTION \$  WORKERS COMPENSATION							X PER STATUTE	OTH- ER	\$	
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE			9258536		8/1/2021	8/1/2022	E.L. EACH ACCIDE		\$	1,000,000
	OFFICER/MEMBER EXCLUDED?	N/A						E.L. DISEASE - EA			1,000,000
	If yes, describe under DESCRIPTION OF OPERATIONS below							E.L. DISEASE - PO			1,000,000
	DESCRIPTION OF OPERATIONS BEIOW							L.L. DISLAGE - FO	LICT LIMIT	Ψ	
DES The	CRIPTION OF OPERATIONS / LOCATIONS / VEHICL Additional Insured Endorsement has be	ES (# en re	ACORE eque:	1919, Additional Remarks Schedu sted from the carrier.	lle, may b	e attached if mor	e space is requii	red)			
CE	RTIFICATE HOLDER				CANO	ELLATION					
	City and County of San Franc Department of Homelessness Housing PO Box 427400			pportive	THE ACC	EXPIRATION	I DATE TH	ESCRIBED POLIC IEREOF, NOTIC CY PROVISIONS.			
	San Francisco, CA 94142				0	n					

**PKAUR** 

#### **CERTIFICATE OF LIABILITY INSURANCE**

DATE (MM/DD/YYYY) 12/13/2021

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

	nis certificate does not confer rights t				ich end	lorsement(s)		require an end	orsemen	ı. A Sı	atement on
	DUCER				CONTA NAME:	<sup>CT</sup> Prabh Ka	aur				
	ro Insurance Services N. Almaden Blvd., 3rd Floor				PHONE (A/C, No	o, Ext): (4U8) ∠	271-2300		FAX (A/C, No):		
	Jose, CA 95110				E-MAIL ADDRE	<sub>ss:</sub> certs@a	seroins.cor	n			
						INS	SURER(S) AFFOR	RDING COVERAGE			NAIC#
					INSURE	RA:State Co	mpensation	Insurance Fund	d of Calif	ornia	35076
INSU	JRED				INSURE	RB:					
	Urban Alchemy				INSURE	RC:					
	1035 Market Street, Suite 15	0			INSURE	RD:					
	San Francisco, CA 94110				INSURE	RE:					
					INSURE	RF:					
СО	VERAGES CER	TIFI	CATE	E NUMBER:				REVISION NUM	/IBER:		
IN C	HIS IS TO CERTIFY THAT THE POLICII IDICATED. NOTWITHSTANDING ANY R ERTIFICATE MAY BE ISSUED OR MAY XCLUSIONS AND CONDITIONS OF SUCH	EQU PER	IREMI TAIN,	ENT, TERM OR CONDITION THE INSURANCE AFFOR	N OF A	NY CONTRAC	CT OR OTHER IES DESCRIB	R DOCUMENT WIT	TH RESPE	CT TO	WHICH THIS
INSR LTR		ADDL	SUBR WVD	POLICY NUMBER		POLICY EFF	POLICY EXP (MM/DD/YYYY)		LIMITS	s	
LIIX	COMMERCIAL GENERAL LIABILITY	III	1			(MINI/DD/1111)	(MINI/DD/11111)	EACH OCCURRENG	CF	\$	
	CLAIMS-MADE OCCUR							DAMAGE TO RENT PREMISES (Ea occi	ED ED	\$	
								MED EXP (Any one		\$	
								PERSONAL & ADV		\$	
	GEN'L AGGREGATE LIMIT APPLIES PER:							GENERAL AGGREC		\$	
	POLICY PRO- JECT LOC							PRODUCTS - COMP		\$	
	OTHER:									\$	
	AUTOMOBILE LIABILITY							COMBINED SINGLE (Ea accident)	ELIMIT	\$	
	ANY AUTO							BODILY INJURY (Pe	er person)	\$	
	OWNED SCHEDULED AUTOS ONLY							BODILY INJURY (Pe	er accident)	\$	
	HIRED NON-OWNED AUTOS ONLY							PROPERTY DAMAC (Per accident)	3E	\$	
										\$	
	UMBRELLA LIAB OCCUR							EACH OCCURRENCE	CE	\$	
	EXCESS LIAB CLAIMS-MADE							AGGREGATE		\$	
	DED RETENTION \$									\$	
Α	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY							X PER STATUTE	OTH- ER		
	ANY PROPRIETOR/PARTNER/EXECUTIVE	N/A		9258536		8/1/2021	8/1/2022	E.L. EACH ACCIDE	NT	\$	1,000,000
	OFFICER/MEMBER EXCLUDED? (Mandatory in NH)  If yes, describe under							E.L. DISEASE - EA I	EMPLOYEE	\$	1,000,000
	DESCRIPTION OF OPERATIONS below							E.L. DISEASE - POL	_ICY LIMIT	\$	1,000,000
DES The	CRIPTION OF OPERATIONS / LOCATIONS / VEHIC Additional Insured Endorsement has b	LES (A	ACORI eque	D 101, Additional Remarks Schedu sted from the carrier.	ile, may b	e attached if mor	re space is requir	red)			
CF	RTIFICATE HOLDER				CANC	ELLATION					
	City and County of San Fran Department of Homelessnes Housing PO Box 427400			pportive	SHO THE ACC	ULD ANY OF	N DATE TH TH THE POLIC	ESCRIBED POLICI IEREOF, NOTICI Y PROVISIONS.			
	San Francisco, CA 94142				Beal	Shjat Kan	r				

							DATE (MM/DDA)	V/\
	CER	TIFICA	TE OF	INSU	<b>JRANC</b>	E	DATE (MM/DD/Y 12/10/2021	Υ)
PRODUCER AND THE NAMED INSURED Prime Insurance Company				AND C	ONFERS NO	RIGI	SSUED AS A MATTER OF INFÖRMATION ONLY HTS UPON THE CERTIFICATE HOLDER. THIS RANCE DOES NOT AFFIRMATIVELY OR	
8722 S. Harrison St. Sandy, UT 84070							EXTEND, OR ALTER THE COVERAGE AFFORD DICIES BELOW.	ED
(801) 304-5500					INS	URE	RS AFFORDING COVERAGE	
INSURED				INSURER	A:	Prim	ne Insurance Company	
Urban Alchemy				INSURER	B:		is insurance company	
				INSURER				
1035 Market St Ste 150				INSURER				
San Francisco, CA 94103			S SHOWN AS OF POI			- Co	ompany #12588	
COVERAGES The religion of incurrence listed below have been	issued to the					eith at a m	ding any year in mont to me an analities of any contract	
	cate may be is	sued or may p	ertain, the in by paid clain	surance aff	forded by the p	olicies	iding any requirement, term or condition of any contract o described herein is subject to all the terms, exclusions ar	
TYPE OF INSURANCE	POLICY I	NUMBER		FFECTIVE IM/DD/YY)	POLICY EXPIR DATE (MM/D		LIMITS	
<b>✓</b> Commercial Liability	SC2	1090616	9/1	/2021	9/1/2022	2	\$1,000,000 Par Appidant	
✓ Claims Made							\$1,000,000 Per Accident \$2,000,000 Policy Aggregate	
✓ Include Products							\$1,000,000 Per Act	
✓ Include Completed Operations							\$1,000,000 Assault and Battery \$1,000,000 Sexual Abuse and Molestation	
							\$1,000,000 CEXAGE TIBESE AND INCIDENTATION	
<b>✓</b> Commercial Auto Liability	SC2	1090616	9/1	/2021	9/1/2022	2	A4 000 000 D	
☐ Any Auto							\$1,000,000 Per Accident	
All Owned Autos							\$194,000 Physical Damage-total scheduled	l val
✓ Scheduled Autos							\$15,000 U.M. Per Person	
☐ Hired Autos							\$30,000 U.M. Per Accident	
☐ Non-Owned Autos							\$3,500 U.M. Property Damage	
☐ Drive Away								
Specifically Described Autos								
Commencial Comment Liebility	<u> </u>							
Commercial Garage Liability								
G.K.L.L.								
O.T.R.P.D. D.O.C.								
Cargo								
On Hook								
Employee Dishonesty								
Wrongful Repossession								
Claims Made								
Exclude Products Exclude Completed Operations								
	<u> </u>				<u> </u>			
Excess Liability Claims Made								
LIMITATION OF COVERAGE FOR ADDITIONAL INSU	IRED				<u> </u>		<u> </u>	
Please see the attached Additional Insured En								
DESCRIPTION OF OPERATION/LOCATIONS/VEHICL	ES/EXCLUSIO	NS ADDED BY F	NDORSEMF	NT/SPECIAI	PROVISIONS			
Coverage is limited to only insured activities	or operations	identified in t	he Policy. S	ecurity &	Patrol Agenci		narmed, Janitorial Service., Camps., Bathhouses or	
Bathing Pavilions., Buildings or Premises - O Assault & Battery., Sexual Abuse Endorsement		a by Employe	es of the Ins	ured., Sch	eduted Emplo	yees.,	Administrative Employees - Professional Liability.,	
CERTIFICATE HOLDER	ADDITION	AL INSURI	ED	Los	S PAYEE			
City and County of San Francisco			T	SHOULD	ANY OF THE	ABOV	E DESCRIBED POLICIES BE CANCELLED BEFORE T	HE
Department of Homelessness and Supportive	Housing			<b>EXPIRAT</b>	ION DATE TH	IEREO	F, THE ISSUING INSURER WILL ENDEAVOR TO MAIL	. 0
							THE CERTIFICATE HOLDER NAMED TO THE LEFT, E MPOSE NO OBLIGATION OR LIABILITY OF ANY KIND	) U I
440 Turk Street							GENTS OR REPRESENTATIVES.	
San Francisco, CA 94102								
				AUTHORIZI	ED REPRESENT	TATIVE	01	
UDA-F-030 14FEB2020						Can	oline Leiger	

#### ADDITIONAL INSURED ENDORSEMENT

#### PAP-99-12

#### This Endorsement changes the terms and conditions of the Policy issued. Please read it carefully!

The following requirements govern coverage under the Policy and must be adhered to for coverage to be provided to the Insured under the Policy. No activities conducted by the Insured are covered under the Policy unless they are conducted in full compliance with all of the requirements specified below and in the Policy. The Insured must advise its employees, agents, contractors, and/or subcontractors of these requirements and ensure that they also abide by them for coverage to be provided. The Insured agrees and understands that any noncompliance with the following specified requirements and/or the terms and conditions set forth in the Policy will result in the denial of coverage under the Policy meaning the Insurer will not be obligated to indemnify or defend you.

Policy Number: SC21090616

Insured: Urban Alchemy

PAP-99-12 26MAR2019

Effective Date: 12/7/2021

Additional Insured: City and County of San Francisco

Department of Homelessness and Supportive Housing

440 Turk Street

San Francisco, CA 94102

Generating an additional premium of: \$50.00

The "Who is a Insured" provision of the Policy shall be amended to include the person or organization scheduled in this Endorsement as an Additional Insured for the limited purpose of liability arising from Your Work, as that term applies to the Insured only, and subject to all other terms and conditions of the Policy and this Endorsement.

The coverage provided by this Endorsement only extends to cover the Additional Insured for allegations of liability based upon alleged, actionable conduct of the Insured and only to the extent the Insured would have been liable and coverage would have been afforded to the Insured under the terms and conditions of this Policy had such Claim been made against the Insured.

The Policy expressly provides that coverage is to be construed and enforced in accordance with the laws of the State of Utah, and the Insured has consented to the jurisdiction of the courts of the State of Utah and has agreed that those courts shall be the exclusive forum to hear and decide disputes consisting of or relating to coverage issues.

The Additional Insured is subject to all of the terms, provisions, conditions, exclusions, definitions, limitations, representations, and Endorsements of the Policy issued to the Insured, and all related documents providing coverage to the Insured. The failure of the Insured to adhere to any such provisions will also defeat coverage under the Policy for all Additional Insureds.

The Insurance afforded by the Policy to the Additional Insured(s) scheduled in this Endorsement as an Additional Insured, at the location scheduled in this Endorsement, for the limited purpose of liability arising from Your Work, as that term applies to the Insured only, and subject to all other terms and conditions of the Policy and this Endorsement is primary insurance. Any other insurance or self-insurance maintained by the Additional Insured(s) is excess of this insurance and shall not contribute to it.

Endorsement No.:_	30		
Evolution Insurance B	Brokers, LC		

Page 1 of 1

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_	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING	<b>MELESSNESS AN</b>	<b>ID SUPPORTIVE</b>	HOUS	SNIS						
2	APPENDIX B, BUDGET										
7	Provider Name	U	Urban Alchemy								
8	Program	Safe Sleep	Safe Sleep @ 33 Gough Cabins	abins							
						12	12/1/2021 -	7	7/1/2022 -	1	12/1/2021 -
17						9	6/30/2022	c	3/31/2023		3/31/2023
19	19 Expenditures										
20	20 Salaries & Benefits					Ş	1,388,770	Ş	1,743,690	\$	3,132,460
21	21 Operating Expense					\$	221,369 \$	\$	285,674	\$	507,043
22	22 Subtotal					\$	1,610,139 \$	\$	2,029,364	\$	3,639,503
23	23 Indirect Percentage						15.00%		15.00%		
24	24 Indirect Cost (Line 21 X Line 22)	X Line 22)				Ş	241,521	Ş	304,405	Ş	545,925
25	25 Other Expenses (Not subject to indirect %)	subject to indire	ct %)			\$	1	\$	-	\$	1
26	26 Capital Expenditure					\$	ı	\$	1	\$	1
28	28 Total Expenditures					\$	1,851,660	\$	2,333,768	\$	4,185,428
29											

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7	DEPARTMENT OF HOMELESSNIESS AND SLIBBORTIVE HOLISING		n	ر د	٦	П	I	-	7	<b>~</b>	_	0	_	ρΛ
- 2	_													
∞					Year 1					Year 2			A	All Years
0	POSITION TITLE		Agency Totals	otals	For HSH	For HSH Funded	12/1/2021 - 6/30/2022	Agency Totals	Totals	For HSF	For HSH Funded	7/1/2022 - 3/31/2023	12/	12/1/2021 - 3/31/2023
19					Prog	Program	New			Pro	Program	New		New
7		An Tin (for	Annual Full Time Salary (for 1.00 FTE)	Position FTE	% FTE funded by this budget	Adjusted Budgeted FTE	Budgeted Salary	Annual Full Time Salary (for 1.00 FTE)	Position FTE	% FTE funded by this budget	Adjusted Budgeted FTE	Budgeted Salary		Budgeted Salary
12	CEO	·s	168,480	1.00	2%		\$ 1,966	\$ 168,480	1.00	_		\$ 2,527	\$ 2	4,493
13	000	❖	122,720	1.00	3%	0.03	\$ 2,148	\$ 122,720	1.00	3%	0.03	\$ 2,761	\$ 1	4,909
4	Operations Manager	↔	95,680	1.00	13%	0.13	\$ \$	\$ 95,680	1.00	13%	0.13	\$ 8,970	\$ 0	15,947
15	Operations Specialist	↔	64,480	1.00	13%	0.13	\$ 4,702	\$ 64,480	1.00	13%	0.13	\$ 6,045	\$	10,747
16	Program Compliance & Data Reporting Manager	↔	43,680	1.00	25%	0.25	\$ 6,370	\$ 43,680	1.00	722%	0.25	\$ 8,190	\$ 0	14,560
17	Program Director	↔	095'99	1.00	100%	1.00	\$ 38,827	\$ 66,560	1.00	100%	1.00	\$ 49,920	\$	88,747
18	Care Coordinator	↔	64,480	2.00	100%	2.00	\$ 75,227	\$ 64,480	2.00	100%	2.00	\$ 96,720	\$ 0	171,947
19	Program Supervisor	↔	62,400	4.20	100%	4.20	\$ 21,840	· \$				φ.	-γ-	21,840
8	Shower Supervisor	↔	54,080	1.00	100%	1.00	\$ 4,507	\$				φ.	-γ-	4,507
21	General Practitioner	⊹∿	54,080	8.40	100%	8.40	\$ 37,856	\$				₩.	٠.	37,856
22	Security Practitioner	↔	54,080	8.40	100%	8.40	\$ 37,856	\$				φ.	φ.	37,856
23	Maintenance Practitioner	↔	54,080	7.00	100%	7.00	\$ 31,547	\$				φ.	-γ-	31,547
24	Shower Practitioner	↔	54,080	2.00	100%	2.00	\$ 9,013	\$				φ.	٠	9,013
25	Program Supervisor (Salary cost as of 1/1/2022)	↔	54,080	2.80	100%	2.80	\$ 75,712	\$ 54,080	2.80	100%	2.80	\$ 113,568	ۍ د	189,280
26	Shower Supervisor (Salary cost as of 1/1/2022)	↔	54,080	1.00	100%	1.00	\$ 27,040	\$ 54,080	1.00	100%	1.00	\$ 40,560	\$	67,600
27	General Practitioner (Salary cost as of 1/1/2022)	⊹∿	43,680	7.00	100%	7.00	\$ 152,880	\$ 43,680	7.00	100%	7.00	\$ 229,320	\$ 0	382,200
78	Security Practitioner (Salary cost as of 1/1/2022)	↔	43,680	5.60	100%	5.60	\$ 122,304	\$ 43,680	5.60	100%	2.60	\$ 183,456	\$ \$	305,760
59	Maintenance Practitioner (Salary cost as of 1/1/2022)	↔	43,680	2.80	100%	2.80	\$ 61,152	\$ 43,680	2.80	100%	2.80	\$ 91,728	ۍ «ک	152,880
30	Shower Practitioner (Salary cost as of 1/1/2022)	↔	43,680	2.00	100%	2.00	\$ 43,680	\$ 43,680	2.00	100%	2.00	\$ 65,520	\$	109,200
31	Graveyard Program Supervisor (Salary cost as of 1/1/2022)	⊹∿	56,160	1.40	100%	1.40	\$ 39,312	\$ 56,160	1.40	100%	1.40	\$ 58,968	ۍ «	98,280
32	Graveyard General Practitioner (Salary cost as of $1/1/2022$ )	÷	45,760	4.20	100%	4.20	960'96 \$	\$ 45,760	4.20	100%	4.20	\$ 144,144	÷ +	240,240
33	Graveyard Maintenance Practitioner (Salary cost as of 1/1/2022)	÷	45,760	1.40	100%	1.40	\$ 32,032	\$ 45,760	1.40	100%	1.40	\$ 48,048	\$ 8	80,080
8	Graveyard Security Practitioner (Salary cost as of 1/1/2022)	⊹∿	45,760	2.80	100%	2.80	\$ 64,064	\$ 45,760	2.80	100%	2.80	960'96 \$	٠ <u>٠</u>	160,160
35	Director Care Coordination	↔	095'99	1.00	25%	0.25	\$ 9,707	\$ 66,560	1.00	722%	0.25	\$ 12,480	\$	22,187
36	Director of Partnerships & Contracts	⊹∿	140,000	1.00	3%	0.03	\$ 2,450	\$ 140,000	1.00	3%	0.03	\$ 3,150	\$ 0	2,600
22					TOTA	TOTAL SALARIES	\$ 1,005,262			TOT/	TOTAL SALARIES	\$ 1,262,171	÷	2,267,434
26					TOTAL FTE	65.83				TOTAL FTE	34.83			
57					FRINGE BEI	FRINGE BENEFIT RATE	38.15%			FRINGE BE	FRINGE BENEFIT RATE	38.15%	%	
28				EMPL	OYEE FRING	EMPLOYEE FRINGE BENEFITS	\$ 383,508		EMP	LOYEE FRING	EMPLOYEE FRINGE BENEFITS	\$ 481,518	\$	865,026
29				TOTA	TOTAL SALARIES & BENEFITS	& BENEFITS	\$ 1,388,770		тот	TOTAL SALARIES & BENEFITS	& BENEFITS	\$ 1,743,690	\$	3,132,460
9														
61														
62														

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1	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING	/E HOUSING			
2	OPERATING DETAIL		•		
6		Year 1	Year 2	All	All Years
10		12/1/2021 - 6/30/2022	7/1/2022 - 3/31/2023	12/1	12/1/2021 - 3/31/2023
12	Operating Expenses	Budgeted	Budgeted	Buc	Budgeted Expense
13		· <del>•</del>	. ↔	s	'
14	Utilities(Elec, Water, Gas, Phone, Scavenger)	\$ 42,700	\$ 54,900	↔	97,600
15	Office Supplies, Postage	\$ 1,050	\$ 1,350	\$	2,400
16	Building Maintenance Supplies and Repair	\$ 6,125	\$ 7,875	\$	14,000
17	Printing and Reproduction	\$ 1,286	\$ 1,000	\$	2,286
18	Insurance	\$ 18,561	\$ 23,864	\$	42,424
19	Staff Training	\$ 7,000	\$ 9,000	\$	16,000
20	Staff Travel-(Local & Out of Town)	-	-	\$	1
21	Rental of Equipment	\$ 112,875	\$ 150,000	\$	262,875
22	Communications/IT	\$ 9,752	\$ 10,435	\$	20,188
23	Client Expenses	\$ 14,583	\$ 18,750	\$	33,333
24	Uniforms	\$ 7,438	\$ 8,500	\$	15,938
25				\$	ı
26				\$	1
27				\$	ı
28				↔	'
42	Consultants			\$	1
43				\$	1
44				\$	1
45				\$	1
46				\$	'

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_	<b>DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING</b>	E HOUSING			
~ ∞	OPERATING DETAIL				
<u></u>		Year 1	Year 2	4	All Years
54	Subcontractors (First \$25k Only)			↔	
22				↔	'
99				↔	'
25				\$	'
28				\$	'
89	TOTAL OPERATING EXPENSES	\$ 221,369	\$ 285,674	\$	507,043
69	Other Expenses (not subject to indirect cost %)				
71				↔	<u>'</u>
72				\$	'
73				\$	•
74				\$	'
22				\$	•
92				\$	•
84	TOTAL OTHER EXPENSES	-	\$	\$	1
85					
98	<u>Capital Expenses</u>				
87				↔	'
88				\$	'
88				\$	'
92	TOTAL CAPITAL EXPENSES	-	\$	\$	•

#### **BUDGET NARRATIVE**

#### **Salaries & Benefits**

CEO

COO

Operations Manager

**Operations Specialist** 

Program Compliance & Data Reporting Mai

Program Director

Care Coordinator

Program Supervisor

Shower Supervisor

General Practitioner

Security Practitioner

Maintenance Practitioner

Shower Practitioner

Program Supervisor (Salary cost as of 1/1/2

Shower Supervisor (Salary cost as of 1/1/20

General Practitioner (Salary cost as of 1/1/2

Security Practitioner (Salary cost as of 1/1/

Maintenance Practitioner (Salary cost as o

Shower Practitioner (Salary cost as of 1/1/2

Graveyard Program Supervisor (Salary cos

Graveyard General Practitioner (Salary cos

Graveyard Maintenance Practitioner (Salar

Graveyard Security Practitioner (Salary cos

**Director Care Coordination** 

Director of Partnerships & Contracts

#### **Operating Expenses**

Rental of Property

Utilities(Elec, Water, Gas, Phone, Scavenge Office Supplies, Postage

Building Maintenance Supplies and Repair

Printing and Reproduction

Insurance

Staff Training

Staff Travel-(Local & Out of Town)
Rental of Equipment
Communications/IT
Client Expenses
Uniforms

#### **Justification**

Program oversight

Program oversight

Program oversight, training, and compliance

Program support, procurement

Analyst, data, compliance

Director program oversight and training

Case management, care management

Site operations management, 24 hours a day/7 days a week, 3 shifts

Shower operations capability, 5 days a week (day shift)

General monitoring, 6 practitioners/3 shifts per day

Operations, gate management, 6 practitioners/3 shifts per day

Maintenance, 5 practitioners/3 shifts per day

Shower maintenance, 5 days a week (day shift)

Site operations management, 7 days a week, 2 Day shifts, reduced rate per hour from \$30 to \$26

Shower operations capability, 5 days a week (day shift), reduced rate per hour from \$30 to \$26

General monitoring, 6 practitioners/ 2 shifts (day and swing), reduced rate from \$26 to \$21 per hour

Operations, gate management, 6 practitioners/2 shifts (day and swing), reduced rate from \$26 to \$21 per hour

Maintenance, 5 practitioners/ 2 shifts (day and swing), reduced rate from \$26 to \$21 per hour

Shower maintenance, 5 days a week (day shift), reduced rate from \$26 to \$21 per hour

Site operations management, 7 days a week, 1 Graveyard shift, reduced rate per hour from \$30 to \$27 (\$1 pay differential)

General monitoring, 6 practitioners/1 graveyard shift per day, reduced rate from \$26 to \$22 per hour (\$1 pay differential)

Maintenance, 5 practitioners/1 graveyard shift per day, reduced rate from \$26 to \$22 per hour (\$1 pay differential)

Operations, gate management, 6 practitioners/1 graveyard shift per day, reduced rate from \$26 to \$22 per hour (\$1 pay differential)

25% of Director of Care Coordination who supervises Care Coordinators across Safe Sleep Programs

Program oversight and point of contact with HSH

#### Justification

Share of 1035 market st

General water/gas at \$5 per month. Recology @ \$6.05K/mo

\$150 per month

\$500 per month - cleaning supplies, site maintenance; Adding fire extinguisher cost to this line \$375/mo (\$112.37/ea)

\$140.50 per month

Share of annual General Liability, D&O, and Umbrella insurance

\$1,000 per month

Toilet, Sink and Shower rental (avg cost) @ \$12.5K/mo Computers, radios, internet PPE, gloves, hygiene items 34 FTE \*\$250 for uniforms

# **Employee Name**

Lena Miller
Ron Wilson
Artie Gilbert
Heather Cardenas
Erika Drayton, Caresha Carter, Gavilan Chavez, Teonte Thomas
Kevin Lee/Nadon King
Tekia Oliver, TBD
TBD
TBD
TBD
TBD
TBD
TBD
TBD
100
TBD
100
TBD
100
TBD
Zach Revell
Mike Anderer

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~	DEPARTMENT OF HOMEL		<b>ESSNESS AND SUPPORTIVE HOUSING</b>	HOUSING						
2	APPENDIX B, BUDGET	Т							•	
7	Provider Name	Ur	Urban Alchemy							
∞	Program	711 Po	711 Post (Ansonia Hotel)	()						
					2/1/2022 -		7/1/2022 -	7/1/2023 -	- 8	2/1/2022 -
17					6/30/2022		6/30/2023	6/30/2024	24	6/30/2024
19	19 Expenditures									
20	20 Salaries & Benefits				\$ 1,312,297	\$ L	3,149,512	\$ 3,149	3,149,512	\$ 7,611,320
21	21 Operating Expense				\$ 244,208 \$	\$ 8	551,100	\$	551,100	\$ 1,346,408
22	22 Subtotal				\$ 1,556,505 \$	5 \$	3,700,612	\$	3,700,612	\$ 8,957,728
23	23 Indirect Percentage				15.00%	%	15.00%	15	15.00%	
24	Indirect Cost (Line 22 X Line 23)	X Line 23)			\$ 233,476 \$	\$ 9	555,092	\$	555,092	\$ 1,343,659
25	25 Other Expenses (Not subject to indirect %)	subject to indire	ct %)		\$ 000'988 \$	\$ 0	2,041,400	\$	2,041,400	\$ 4,918,800
26	26 Capital Expenditure				\$ 13,000 \$	\$ 0	-	\$	1	\$ 13,000
27	27 Admin Cost (HUD Agreeme	reements Only)								· \$
28	28 Total Expenditures				\$ 2,638,980.5	\$	\$ 2,638,980.58   \$ 6,297,103.40	\$ 6,297,103.40	3.40	\$ 15,233,187.38

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- 2	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING SALARY & BENEFIT DETAIL												
4	Provider Name	Urban Alchemy											
2	Program	711 Post (Ansonia Hotel)											
80			٨	Year 1					Year 2				
9	POSITION TITLE	Agency Totals		For HSH Funded Program	Funded ram	2/1/2022 - 6/30/2022 New	Agency Totals	otals	For HSH Prog	For HSH Funded Program	7/1/2022 - 6/30/2023 New	Agency Totals	ıtals
5		Annual Full Time Salary (for 1.00 FTE)	Position FTE	% FTE funded by	Adjusted Budgeted B	Budgeted Salary	Annual Full Time Salary (for	Position FTE	% FTE funded by	Adjusted Budgeted FTF	Budgeted Salary	Annual Full Time / Salary (for 1.00	Position FTE
12	CEO	\$ 220,000	1.00		0.02	\$ 1,833	\$ 220,000	1.00			\$ 4,400	÷	1.00
13	000	\$ 170,000	1.00	3%	0.03	\$ 2,125	\$ 170,000	1.00	3%	0.03	\$ 5,100	\$ 170,000	1.00
4	Director of Partnerships & Contracts	\$ 140,000	1.00	3%	0.03	\$ 1,750	\$ 140,000	1.00	3%	0.03	\$ 4,200	\$ 140,000	1.00
15	Operations Manager	\$ 95,680	1.00	13%	0.13	\$ 5,183	\$ 95,680	1.00	13%	0.13	\$ 12,438	\$ 95,680	1.00
16	Operations Specialist	\$ 74,880	1.00	13%	0.13	\$ 4,056	\$ 74,880	1.00	13%	0.13	\$ 9,734	\$ 74,880	1.00
17	Program Compliance & Data Reporting Manager	\$ 49,920	1.00	72%	0.25	\$ 5,200	\$ 49,920	1.00	25%	0.25	\$ 12,480	\$ 49,920	1.00
18	Director Care Coordination	\$ 66,560	1.00	72%	0.25	\$ 6,933	\$ 66,560	1.00	25%	0.25	\$ 16,640	\$ 66,560	1.00
19	Program Director	\$ 66,560	1.00	100%	1.00 \$	\$ 27,733	\$ 66,560	1.00	100%	1.00	\$ 66,560	\$ 66,560	1.00
20	Care Coordinator	\$ 62,400	4.00	100%	4.00 \$	\$ 104,000	\$ 62,400	4.00	100%	4.00	\$ 249,600	\$ 62,400	4.00
21	Program Supervisor	\$ 54,080	2.80	100%	2.80	\$ 63,093	\$ 54,080	2.80	100%	2.80	\$ 151,424	\$ 54,080	2.80
22	Program Supervisor - Night Shift	\$ 56,160	1.40	100%	1.40 \$	\$ 32,760	\$ 56,160	1.40	100%	1.40	\$ 78,624	\$ 56,160	1.40
23	General Practitioner	\$ 43,680	18.20	100%	18.20 \$	\$ 331,240	\$ 43,680	18.20	100%	18.20	\$ 794,976	\$ 43,680	18.20
24	Security Practitioner	\$ 43,680	2.80	100%	2.80	\$ 50,960	\$ 43,680	2.80	100%	2.80	\$ 122,304	\$ 43,680	2.80
25	Maintenance Practitioner	\$ 43,680	5.60	100%	5.60 \$	\$ 101,920	\$ 43,680	5.60	100%	5.60	\$ 244,608	\$ 43,680	2.60
26	General Practitioner - Night Shift	\$ 45,760	5.60	100%	5.60 \$	\$ 106,773	\$ 45,760	5.60	100%	5.60	\$ 256,256	\$ 45,760	2.60
27	. Security Practitioner - Night Shift	\$ 45,760	1.40	100%	1.40 \$	\$ 26,693	\$ 45,760	1.40	100%	1.40	\$ 64,064	\$ 45,760	1.40
28	Maintenance Practitioner - Night Shift	\$ 45,760	2.80	100%	2.80	\$ 53,387	\$ 45,760	2.80	100%	2.80	\$ 128,128	\$ 45,760	2.80
29	Facilities Manager	\$ 58,240	1.00	100%	1.00 \$	\$ 24,267	\$ 58,240	1.00	100%	1.00	\$ 58,240	\$ 58,240	1.00
30					J,	- \$					- \$		
31					J.	- \$					- \$		
32					3,	- \$					\$		
55				TOTA	TOTAL SALARIES   \$	\$ 949,907			TOTA	TOTAL SALARIES	\$ 2,279,777		
26				TOTAL FTE	47.44				TOTAL FTE	47.44			
57				FRINGE BENEFIT RATE	VEFIT RATE	38.15%			FRINGE BE	FRINGE BENEFIT RATE	38.15%	10	
28			EMP	EMPLOYEE FRINGE BENEFITS		\$ 362,390		EMP	EMPLOYEE FRINGE BENEFITS	3E BENEFITS	\$ 869,735	ı	EMP
29			10T	TOTAL SALARIES & BENEFITS	_	\$ 1,312,297		TOTA	TOTAL SALARIES & BENEFITS	& BENEFITS	\$ 3,149,512		тот
9													
61													
62													

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1	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING SALARY & BENEFIT DETAIL	SING							_		
4	Provider Name	Urban Alchemy									
5		711 Post (Ansonia Hotel)									
8			γe	Year 1		Year 3				All Years	ears
9	POSITION TITLE	Agency Totals		For HSH Prog	For HSH Funded Program	For HSH Prog	For HSH Funded Progarm	7/1/2023 - 6/30/2024	2024	2/1/2022 - 6/30/2024	022 - 2024
1 1		Annual Full Time Salary (for 1.00 FTE)	Position FTE	% FTE funded by	Adjusted Budgeted FTF	% FTE funded by	Adjusted Budgeted FTF	Budgeted Salary		Budgeted Salary	d Salary
12	CEO	\$ 220,000	1.00	2%	0.02			\$	4,400	₩.	10,633
13	000	\$ 170,000	1.00	3%	0.03	3%		\$	5,100	ψ.	12,325
14	Director of Partnerships & Contracts	\$ 140,000	1.00	3%	0.03	3%	0.03	\$	4,200	÷	10,150
15	Operations Manager	\$ 95,680	1.00	13%	0.13	13%	0.13	\$	12,438	\$	30,059
16	Operations Specialist	\$ 74,880	1.00	13%	0.13	13%	0.13	\$	9,734	\$	23,525
17	Program Compliance & Data Reporting Manager	\$ 49,920	1.00	25%	0.25	25%	0.25	\$	12,480	\$	30,160
18	Director Care Coordination	\$ 66,560	1.00	25%	0.25	25%	0.25	\$	16,640	\$	40,213
19	Program Director	\$ \$6,560	1.00	100%	1.00	100%	1.00	\$	095'99	\$	160,853
20	Care Coordinator	\$ 62,400	4.00	100%	4.00	100%	4.00	\$	249,600	\$	603,200
21	Program Supervisor	\$ 54,080	2.80	100%	2.80	100%	2.80	\$	151,424	\$	365,941
22	Program Supervisor - Night Shift	\$ 56,160	1.40	100%	1.40	100%	1.40	\$	78,624	\$	190,008
23	General Practitioner	\$ 43,680	18.20	100%	18.20	100%	18.20	\$-	794,976	\$ 1,9	1,921,192
24	Security Practitioner	\$ 43,680	2.80	100%	2.80	100%	2.80	\$	122,304	\$	295,568
25	Maintenance Practitioner	\$ 43,680	2.60	100%	2.60	100%	2.60	\$	244,608	\$	591,136
26	General Practitioner - Night Shift	\$ 45,760	5.60	100%	2.60	100%	5.60	\$	256,256	\$	619,285
27	Security Practitioner - Night Shift	\$ 45,760	1.40	100%	1.40	100%	1.40	\$	64,064	\$	154,821
28	Maintenance Practitioner - Night Shift	\$ 45,760	2.80	100%	2.80	100%	2.80	❖	128,128	Ş	309,643
29	Facilities Manager	\$ 58,240	1.00	100%	1.00	100%	1.00	\$	58,240	\$	140,747
30								\$		↔	
31								\$	'	γ.	'
32								\$	'	\$	1
55				TOTA	TOTAL SALARIES	TOTA	TOTAL SALARIES	\$ 2,2	7,279,777	\$ 5,5	5,509,461
56				TOTAL FTE	47.44	TOTAL FTE	47.44				
57				FRINGE BE	FRINGE BENEFIT RATE		FRINGE BENEFIT RATE		38.15%		
58			EMP	OYEE FRING	SE BENEFITS	EMPLOYEE FRINGE BENEFITS LOYEE FRINGE BENEFITS	SE BENEFITS	\$	869,735	\$ 2,1	2,101,859
29			ТОТА	L SALARIES	& BENEFITS	TOTAL SALARIES & BENEFITS L SALARIES & BENEFITS	& BENEFITS	\$ 3,1,	3,149,512	\$ 7,6	7,611,320
60											
61											
62											

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~	F HOME	/E HOUSING			Ц	
2	OPERATING DETAIL				-	
6		Year 1	Year 2	Year 3		All Years
10		2/1/2022 - 6/30/2022	7/1/2022 - 6/30/2023	7/1/2023 - 6/30/2024		2/1/2022 - 6/30/2024
12	Operating Expenses	Budgeted Expense	Budgeted Expense	Budgeted Expense		Budgeted Expense
13	Rental of Property	· &	-	€	↔	'
14	Utilities(Elec, Water, Gas, Phone, Scavenger)	\$ 91,250	\$ 219,000	\$ 219,000	\$	529,250
15	Office Supplies, Postage	\$ 1,250	\$ 3,000	3,000	\$	7,250
16	Building Maintenance Supplies and Repair	\$ 62,500	\$ 150,000	\$ 150,000	\$	362,500
17	Printing and Reproduction	\$ 250	\$ 600	009 \$	\$	1,450
18	Insurance	\$ 41,667	\$ 100,000	\$ 100,000	\$	241,667
19	Staff Training	\$ 2,500	\$ 6,000	\$ 6,000	\$	14,500
20	Staff Travel-(Local & Out of Town)	- \$	-	\$	\$	-
21	Rental of Equipment	-	-	\$	\$	-
22	Client Supplies (hygiene, etc)	\$ 8,333	\$ 20,000	\$ 20,000	\$	48,333
23	Cable/internet	\$ 5,000	\$ 12,000	\$ 12,000	<del>\$</del>	29,000
24	24 Uniforms	\$ 6,458	\$ 15,500	\$ 15,500	<del>\$</del>	37,458
25			-	\$	\$	•
26			-	\$	₩.	-
42	Consultants		-	\$	<del>⇔</del>	-
43			-	\$	<del>⇔</del>	-
44			-		<del>⇔</del>	'
54	Subcontractors (First \$25k Only)		-		↔	
55	Laundry Services - Vendor name TBD	\$ 25,000	\$ 25,000	\$ 25,000	<b>↔</b>	75,000
56			-		↔	'
57			-		↔	'
58					↔	•
59					↔	'
60					↔	'
68	TOTAL OPERATING EXPENSES	\$ 244,208	\$ 551,100	\$ 551,100	\$	1,346,408

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_	<b>DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING</b>	/E HOUSING			
7	OPERATING DETAIL				
6		Year 1	Year 2	Year 3	All Years
69					
70	Other Expenses (not subject to indirect cost %)				
71	Rental of Property - Lease Costs	\$ 823,500	\$ 1,976,400	\$ 1,976,400	\$ 4,776,300
72	Laundry Services - Subcontractor TBD	\$ 12,500	\$ 65,000	\$ 65,000	\$ 142,500
73					- \$
74					- \$
84	TOTAL OTHER EXPENSES	\$ 836,000	\$ 2,041,400	\$ 2,041,400	\$ 4,918,800
85					
98	Capital Expenses				
87	Communications/IT	\$ 13,000	-	-	\$ 13,000
88					- +
89					-
92	TOTAL CAPITAL EXPENSES	\$ 13,000	-	+	\$ 13,000
96					
97	HSH #3				9/1/2021

#### **BUDGET NARRATIVE**

#### **Salaries & Benefits**

CEO

COO

Director of Partnerships & Contracts

Operations Manager

Operations Specialist

Program Compliance & Data Reporting Mai

**Director Care Coordination** 

Program Director

Care Coordinator

Program Supervisor

Program Supervisor - Night Shift

General Practitioner

Security Practitioner

Maintenance Practitioner

General Practitioner - Night Shift

Security Practitioner - Night Shift

Maintenance Practitioner - Night Shift

Facilities Manager

#### **Operating Expenses**

Rental of Property

Utilities(Elec, Water, Gas, Phone, Scavenge

Building Maintenance Supplies and Repair

Insurance

Staff Training

Staff Travel-(Local & Out of Town)

Rental of Equipment

Client Supplies (hygiene, etc)

Cable/internet

Uniforms

#### Subcontractors (First \$25k Only)

Laundry Services - Vendor name TBD

# Other Expenses (not subject to indirect cost %)

Rental of Property - Lease Costs

Laundry Services - Subcontractor TBD

# Capital Expenses

Communications/IT

#### **Justification**

Program oversight

Program oversight

Program oversight and point of contact with HSH

Program oversight, training, and compliance

Program support, procurement

Analyst, data, compliance

25% of Director of Care Coordination who supervises Care Coordinators across

Safe Sleep Programs

Director program oversight and training

Case management, care management

Site operations management # shifts / # days per week

Site operations management - night shift

General monitoring # of practitioners / # shifts / # days per week

Operations, gate management # of practitioners / # shifts / # days per week

Maintenance # of practitioners / # shifts / # days per week

General monitoring - night shift # of practitioners / # shifts / # days per week

Operations, gate management - night shift # of practitioners / # shifts / # days per week

Maintenance - night shift # of practitioners / x shifts / x days per week Facility operations, maintenance, and logistics

#### **Justification**

Electric, gas, water, sewer, trash removal, pest control, fire alarm system, elevator fee

Site maintenance, cleaning supplies, repairs

Share of annual General Liability, D&O, and Umbrella insurance

Staff trainings in safety and de-escalation, harm reduction, and site operations.

PPE, gloves, hygiene kits, other client supplies. WiFi internet for entire building \$250 per uniform

Laundry service for client bedding and linens - weekly and for bed turnover

#### **Justification**

Per lease agreement with building owner, annual rent of \$1,976,400 (pro-rated). Laundry service for client bedding and linens - weekly and for bed turnover

# <u>Justification</u>

IT infrastruction updgrades (one-time in first year)

## **Employee Name**

Lena Miller Ron Wilson Mike Anderer Artie Gilbert **Heather Cardenas** Erika Drayton, Caresha Carter, Gavilan Chavez, Teonte Thomas TBD TBD

Work Plan Budget - 1515 South Van Ness\_San Francisco Summary (1)

	A	В	C	Q	g	ſ	Ν		AK	
_	DEPARTMENT OF HOMELESSNESS AND	MELESSNESS AND	D SUPPORTIVE HOUSING	HOUSING						
7	APPENDIX B, BUDGET	Т								
7	Provider Name	Dolores Stree	<b>Dolores Street Community Services</b>	ervices						
∞	Program	Safe Sleep	@1515 S. Van Ness	Vess						
					9/1/2020 -	7/1/2021 -	7/1/22-		9/1/2020 -	
17					6/30/2021	6/30/2022	12/31/22	01	12/31/2022	
18					New	New	New		New	
19	Expenditures									
20	20 Salaries & Benefits				\$ 1,721,605	\$ 1,721,605   \$ 2,079,020	\$ 1,039,510	_	\$ 4,840,135	35
21	21 Operating Expense				\$ 438,691	438,691 \$ 472,778	\$ 236,389	89	\$ 1,147,858	58
22	22 Subtotal				\$ 2,160,296	\$ 2,160,296 \$ 2,551,798	\$ 1,275,899	66	\$ 5,987,993	93
23	Indirect Percentage				15.00%	15.00%	15.00%	%0		
24	Indirect Cost (Line 21 X Line 22)	X Line 22)			\$ 324,044	\$ 382,770	\$ 191,385		\$ 898,199	66
25	Other Expenses (Not subject to indirect	subject to indirec	t %)		- \$	- \$	\$	-	\$	1
26	26 Capital Expenditure				- \$	- \$	\$	-	\$	ı
28	28 Total Expenditures				\$ 2,484,341	\$ 2,934,567	\$ 1,467,284	84	\$ 6,886,192	92

Work Plan Budget - 1515 South Van Ness\_San Francisco Summary (1)

	А	В	С	D	Э	ſ	M	AK
_	DEPARTMENT OF HOMELESSNESS AND	<b>OMELESSNESS AN</b>	ID SUPPORTIVE HOUSING	OUSING				
2	APPENDIX B, BUDGET	ET						
7	Provider Name	Dolores Street	et Community Services	rvices				
8	Program	Safe Sleep	o @1515 S. Van Ness	ess				

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7	1 DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING 2 SALARY & BENEFIT DETAIL	SING											
8		Year 1			Year 2					×	Year 3		All Years
6	POSITION TITLE	9/1/2020 - 6/30/2021	Agency Totals	otals	For HSH Funded Program	unded am	7/1/2021 - 6/30/2022	Agency Totals	otals	For	For HSH Funded Progarm	7/1/22-12/31/22	9/1/2020 -
		Budgeted Salary	Annual Full Time % FTE Salary (for 1.00 Position FTE funded by FTF) this budger	Position FTE		Adjusted Budgeted F	Adjusted Budgeted Salary FTF	Annual Full Time Salary (for 1.00 FTF)	Position FTE	% FTE funded by this budget	Adjusted Budgeted FTE	Budgeted Salary	Budgeted Salary Budgeted Salary
12	12 Shelter Monitor	\$ 457,600	s	11.19	100%	11.19	\$ 558,605	s	5.60		5.60	\$ 279,302	\$ 1,295,507
13	Lead Shelter Monitor	\$ 182,000	\$ 52,000	4.94	100%	4.94	\$ 256,880	\$ 52,000	2.47	100%	2.47	\$ 128,440	\$ 567,320
14	Program Manager	\$ 27,083	\$ 73,000	0.34	100%	0.34	\$ 24,820	\$ 73,000	0.17	100%	71.0	\$ 12,410	\$ 64,313
15	15 Janitor	\$ 84,933	\$ 34,125	2.80	100%	2.80	\$ 95,550	\$ 34,125	1.40	100%	1.40	\$ 47,775	\$ 228,258
16	Program Director	\$ 17,708	\$ 85,000	1.00	722%	0.25	\$ 21,250	\$ 85,000	0.50	72%	0.13	\$ 10,625	\$ 49,583
17	Cooks	\$ 22,935	\$ 34,125	3.00	27%	0.81	\$ 27,522	\$ 34,125	1.50	27%	0.40	\$ 13,761	\$ 64,218
18	18 Cooks	\$ 10,720	\$ 47,850	1.00	27%	0.27	\$ 12,864	\$ 47,850	0.50	27%	0.13	\$ 6,432	\$ 30,015
19	19 Facilities Technician	\$ 4,385	\$ 52,624	0.10	100%	0.10	\$ 5,262	\$ 52,624	0.05	100%	0.05	\$ 2,631	\$ 12,279
20	Community Ambassadors	\$ 436,800	\$ 52,000	9.62	100%	9.62	\$ 500,240	\$ 52,000	4.81	100%	4.81	\$ 250,120	\$ 1,187,160
21	Care Coordinator	\$ 41,600	\$ 49,920	1.00	100%	1.00	\$ 49,920	\$ 49,920	0.50	100%	0.50	\$ 24,960	\$ 116,480
22	Cooks	\$ 28,438	\$ 34,125	1.00	100%	1.00	\$ 34,125	\$ 34,125	0.50	100%	0.50	\$ 17,063	\$ 79,625
23		- \$					- \$					\$	- \$
24		- \$					- \$					\$	. \$
51		- \$					- \$					\$	. \$
52		- \$					- \$					\$	- \$
53		- \$					\$					\$	- \$
54		- \$					\$					\$	- \$
55		\$ 1,314,203			TOTAL	TOTAL SALARIES	\$ 1,587,038				TOTAL SALARIES	\$ 793,519	\$ 3,694,760
56					TOTAL FTE	32.32				TOTAL FTE	16.16		
57		31.00%			FRINGE BENEFIT RATE	EFIT RATE	31.00%				FRINGE BENEFIT RATE	31.00%	
58		\$ 407,403		EMPL	EMPLOYEE FRINGE BENEFITS	BENEFITS	\$ 491,982				EMPLOYEE FRINGE BENEFITS	\$ 245,991	\$ 1,145,375
59		\$ 1,721,605		TOTA	TOTAL SALARIES & BENEFITS \$	BENEFITS	\$ 2,079,020				TOTAL SALARIES & BENEFITS \$	\$ 1,039,510	\$ 4,840,135
9													
63													

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	A	n	.5	ſ	AH	Al
~	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING	VE HOUSING				
2	OPERATING DETAIL	Ī				
က	-					
4	Provider Name					
2	Program					
9						
7						
∞	1					
6		Year 1	Year 2	Year 3	All Years	
7		9/1/2020 -	7/1/2021 -	211122 1212122	9/1/2020 -	
=		Budgeted	Budgeted	Budgeted	Budgeted	
12	Operating Expenses	Expense	Expense	Expense	Expense	
13	Rental of Property	- \$	\$ 18,000	000'6 \$	\$ 27,000	
14	Utilities(Elec, Water, Gas, Phone, Scavenger)	- \$	- \$	- \$	\$	
15	Office Supplies, Postage	\$ 12,000	\$ 27,000	\$ 13,500	\$ 52,500	
16	Building Maintenance Supplies and Repair	- \$	- \$	- \$	- \$	
17		\$ 1,200	\$ 2,600	\$ 1,300	\$ 5,100	
18	Insurance	\$ 9,240	\$ 15,000	\$ 7,500	\$ 31,740	
19	Staff Training	- \$	- \$	- \$	\$	
20	Staff Travel-(Local & Out of Town)	\$ 4,800	\$	- \$	\$ 4,800	
21	Rental of Equipment	- \$	\$ 133,530	\$ 66,765	\$ 200,295	
22	Laundry Service	\$ 10,000	\$ 12,000	\$ 6,000	\$ 28,000	
23			\$ 10,200	\$ 5,100	\$ 23,800	
24			- \$	-		
25	Food Breakfast			· ↔	\$ 87,296	
26		\$ 145,659	\$ 150,000	\$ 75,000		
28	Program Supplies	\$ 20,000	000008	15,000	\$ 65,000	
29	Food Transportation Costs					
30	-	\$ 8,500				
31		· •	ď	\$ 27,450	\$ 82,350	
32			\$ 1,348	\$ 674		
33			-		- \$	
4	$\rightarrow$		- \$		· \$	
42	Consultants   IT Consulting Shared	1 200	- 4400	2 200	- 0082	
53						
54	Subcontractors				. ↔	

Work Plan Budget - 1515 South Van Ness\_San Francisco Operating Detail (1)

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7	1 PEPAPTMENT OF HOMEI ESSNESS AND SLIBBOBTIVE HOLISING	VE HOLIGING	ס	כ		
-   ~	OPERATING DETAIL			_		
3	Document Date					
4						
2	5 Program					
9	F\$P Contract ID#					
7	Budget Name					
∞	•					
6		Year 1	Year 2	Year 3	All Years	
55					- \$	
68	TOTAL OPERATING EXPENSES	\$ 438,691	\$ 472,778	\$ 236,389	\$ 1,147,858	
69						
70	Other Expenses (not subject to indirect cost %)					
71					- \$	
83						
84	TOTAL OTHER EXPENSES	- \$	*	-	· \$	
82						
86	Capital Expenses					
87					- \$	
94						
95	TOTAL CAPITAL EXPENSES	\$	*	-	\$	
96						
97	HSH #3				1/22/2020	
98						
3						

# Work Plan Budget - 1515 South Van Ness\_San Francisco Budget Narrative (1)

	A	Q	Ł
_	BUDGET NARRATIVE		
	3		
က	Salaries & Benefits	Justification	Employee Name
4	Shelter Monitor	2 Monitors per shift 24/7, plus 20% over time related to COVID time off and coverage	TBD
5	Lead Shelter Monitor	1 Lead per shift	TBD
9	Program Manager	1 Program Manager at 50% in this budget	Yesenia Lacayo
7	Janitor	1 Janitor per shift	TBD
∞	Program Director	1 Program Director 25% in this budget	Anthony Albanese
O	Cooks	3 FT cooks at a combined average of 26.8835 in this budget	Jose Avile Kubara, Emilia
א א			Ruiz, and Alicia Ruiz
7	10 Cooks	1 FT lead cook at .Z/ average	Habib Cutulo
11	11 Facilities Technician	1 Facilities Technician at 5% in this budget	TBD
, C	Community Ambassadors	2 Community Ambassadors per shift 24/7. The Community Ambassador position aims to provide skilled intervention in regards to safety, security and crisis management within and around the site perimeter. The position will be responsible for de-escalation, emergency intervention, and maintaining strong relations between clients and the surrounding	ТВD
- 63	13 Care Coordinator	1 Care Coordinator at 100%	TBD
	Cooks	1 cook 1 FTE needed to support the additional meal cooking, preparation and packaging of	TBD
14		individual meal boxes for the site due to COVID-19.	
49			

Work Plan Budget - 1515 South Van Ness\_San Francisco Budget Narrative (1)

	A	D	
50	Operating Expenses Rental of Property	<u>Justification</u>	
52			
	Office Supplies, Postage	Shared supply costs	
		Shared copying and printing	
53		Snared postage and delivery Office and program supplies	
54	Building Maintenance Supplies and Repair		
22		Printing costs	
26	Insurance	Shared insurance costs	
22	Staff Training		
28		Daily transportation stipend provided to staff (\$24/day)	
29	Rental of Equipment		
09		Monthly laundry service	
61	Shared Costs	Shared agency costs	
62		Large outdoor canopy tents ( 2 @ \$20,000 each)	
63		Food for daily Breakfast meals	
64		Food for daily Dinner meals	
92		Food for daily Lunch meals	
	Program Supplies	First aid kits	
		Personal protective equipment Sleeping bags, sleeping mats, and tents (weather appropriate)	
		Disposable food containers and utensils	
		Clothing and shoes for clients as needed	
99	$\overline{}$	Safety/security flashlights, portable radios	
67		Costs related to the transportation of food from main kitchen to safe sleeping site	
	Equipment and Furniture	3 laptops @ \$2000/each	
9		1 refrigerator @ \$2,500	
69	69 Recology Services		
80	Consultants		
8	IT Consulting Shared	Shared IT consulting costs	
82 108			

	Α	В	၁	D	Е	9	
~	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING	<b>OMELESSNESS AF</b>	<b>ND SUPPORTIVE F</b>	HOUSING			
7	APPENDIX B, BUDGET	ET					
				Duration			
4	4 Contract Term	Begin Date	<b>End Date</b>	(Years)			
2	Current Term	7/1/2021	3/1/2024	3			
7	<b>Provider Name</b>	1	Heluna Health				
∞	Program	Shelter Trai	Shelter Transportation & Outreach	treach			
					7/1/2021 -	7/1/2021 -	
17					6/30/2022	6/30/2022	
19	19 Expenditures						
20	20 Salaries & Benefits				- \$	\$ 302,378	178
21	21 Operating Expense				- \$	\$ 82,200	00
22	22 Subtotal				- \$	\$ 384,578	2/8
23	23 Indirect Percentage				13.00%	13.(	13.00%
24	24 Indirect Cost (Line 21 X Line 22)	1 X Line 22)			- \$	\$ 49,995	95
25	25 Other Expenses (Not subject to indirect %)	t subject to indire	ect %)		- \$	\$	1
26	26 Capital Expenditure				- \$	\$ 135,000	000
27	27 Admin Cost (HUD Agreements Only)	greements Only)					
28	28 Total Expenditures				- \$	\$ 569,573.14	14

	A	8	C	Q	Ш	Ι	
- 0	DEPARTMENT OF HOMELES						
4		Heluna Health					
2	1	Shelter Transportation & Outreach					
∞			Year 1				
တ	POSITION TITLE	Agency Totals		For HSH Funded Program	HSH Funded Program	7/1/2021 - 6/30/2022	- 1
7		Annual Full Time Salary (for 1.00 FTE)	Position FTE	% FTE funded by this budget	Adjusted Budgeted FTE	Budgeted Salary	alary
12	Fleet Manager	\$ 74,404	1.00	100%	1.00	❖	74,404
13	Driver Lvl 1	\$ 50,920	1.00	100%	1.00	\$	50,920
14	Driver Lvl 1	\$ 50,920	1.00	100%	1.00	\$	50,920
15	Driver Lvl 1	\$ 50,920	1.00	100%	1.00	\$	50,920
16						\$	1
17						\$	1
18						\$	1
19						\$	1
20						\$	1
21						\$	1
22						\$	1
23						\$	1
54						\$	1
52				тота	TOTAL SALARIES	\$ 227,	227,164
56				TOTAL FTE	4.00		
22				FRINGE BEI	FRINGE BENEFIT RATE	33	33.11%
58			EMPI	EMPLOYEE FRINGE BENEFITS	SE BENEFITS	\$	75,214
59			ТОТА	<b>TOTAL SALARIES &amp; BENEFITS</b>	& BENEFITS	\$ 302,	302,378
9							
61							
62							

	۵	_
~	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING	/E HOUSING
2	OPERATING DETAIL	
10		7/1/2021 - 6/30/2022
12	Operating Expenses	Budgeted Expense
13	Rental of Property	. ⇔
14	Utilities(Elec, Water, Gas, Phone, Scavenger)	-
15	Office Supplies, Postage	\$
16	Building Maintenance Supplies and Repair	- \$
17	Printing and Reproduction	-
18	Insurance	\$
19	Staff Training	\$
20	Staff Travel-(Local & Out of Town)	-
21	Rental of Equipment	-
22		
23	Program Supplies	\$ 30,000
24	Vehicle Maintenance	\$ 46,000
25	Parking	\$ 6,200
68	TOTAL OPERATING EXPENSES	\$ 82,200
69		
70	Other Expenses (not subject to indirect cost %)	
71		
72		
73		
74		
75		
9/		
77		

	٨	_
_	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING	/E HOUSING
2	OPERATING DETAIL	
78		
79		
80		
81		
82		
83		
84	TOTAL OTHER EXPENSES	\$
85		
86	<u>Capital Expenses</u>	
87	Vehicle Purchases	\$ 135,000
88		
89		
90		
91		
92		
93		
94		
95	TOTAL CAPITAL EXPENSES	\$ 135,000
96		
97	HSH #3	

# **BUDGET NARRATIVE**

#### **Salaries & Benefits**

Fleet Manager

Driver Lvl 1

Driver Lvl 1

Driver Lvl 1

# <u>Operating Expenses</u> Program Supplies

Vehicle Maintenance

Parking

### Capital Expenses

Vehicle Purchases

* No	te: Per HUD CoC requiremen Category		
<b>1)</b> Ge	eneral Management, Oversight, and C		
2) Training on Continuum of Care Requirer			
3) Environmental Review For more information on Eligible Admini			

#### **Justification**

Fleet Manager manage vehicles and associated logistics (repairs, accident recovery, etc.)

Drivers will perform essential services, transporting encampment residents from their current residence to Safe Sleep Sites and to other systems of care. Drivers will perform essential services, transporting encampment residents from their current residence to Safe Sleep Sites and to other systems of care. Drivers will perform essential services, transporting encampment residents from their current residence to Safe Sleep Sites and to other systems of care.

#### **Justification**

Suppllies include, but are not limited to, office supplies and water for clients engaged.

Costs associated with vehicle upkeep.

Costs associated with parking facilities for storing vehicles.

#### **Justification**

Costs associated with purchasing the vehicles necessary to operate this intervention.

ts, Administrative budgets may only be spent on specific HUD-authoriz	od Eligiblo Costs, whi
Description	Notes
2000.11.01.1	In charging costs to this
	category, the recipient
	may include the entire
(i) Salaries, wages, and related costs of the recipient's staff, the staff of	salary, wages, and
subrecipients, or other staff engaged in program administration, including staff who:	related costs allocable to
	the program of each
	person whose primary
	responsibilities with
A) Prepare and update program budgets and schedules;	regard to the program
B) Develop systems for assuring compliance with program requirements;	involve program
C) Develop agreements with subrecipients and contractors to carry out program	administration
activities;	assignments, or the pro
Monitor program activities for progress and compliance with program	rata share of the salary,
requirements;	wages, and related costs
E) Prepare reports and other documents directly related to the program for	of each person whose
submission to HUD;	job includes any
F) Coordinate the resolution of audit and monitoring findings;	program administration
G) Evaluate program results against stated objectives; or	assignments. The
H) Manage or supervise persons whose primary responsibilities with regard	recipient may use only
to the program include these administrative tasks.	one of these methods
(ii) Travel costs incurred for monitoring of subrecipients;	
(iii) Administrative Services performed under third-party contracts or agreements	
(iv) Other costs for goods and services required for administration of the program	
Costs of providing training on Continuum of Care requirements and attending HUD-	
sponsored Continuum of Care trainings.	
Costs of carrying out the environmental review responsibilities under § 578.31.	

nstrative Costs, see Section 578.59 (page 87) of the CoC Program Interim Rule, 24 CFR: <a href="https://example.com/rces/documents/CoCProgramInterimRule\_FormattedVersion.pdf">rces/documents/CoCProgramInterimRule\_FormattedVersion.pdf</a>

# DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING PROPOSED BUDGET

POSITION TITLE	Position FTE
Street Outreach Worker Level III	4
Street Outreach Worker Level I	2
Total	6
Fringe Benefit Rate	33.11%
Total Salaries & Benefits	\$ 494,237.43

7/1/202	2-6	/30/23		
% FTE Funded By This Budget		<b>Budgeted Salary</b>	Tota	al Budgeted Salary
100%	\$	68,103.00	\$	272,412.00
100%	\$	49,444.00	\$	98,888.00
			\$	371,300.00

## **BUDGET NARRATIVE**

# Salaries & Benefits

Street Outreach Worker Level III

Street Outreach Worker Level I

# Justification

Specialized long-term outreach to those living on the street and in the proposed encampment Street outreach to those living on the street

<b>Employee</b>	Name
TBD	

TBD TBD

### Part 1: Implementation Unit Structure and Capacity

The San Francisco Department of Homelessness and Supportive Housing (HSH) is seeking grant funding to support several complementary interventions to resolve local encampments. HSH seeks funding for the following:

- Two senior street outreach workers to spend increased time in the proposed encampment area, deepen relationships with inhabitants, and better assess individual needs, with the goal of improved placement outcomes and long-term encampment resolution.
- Several temporary housing programs to diversify available interventions and pilot innovative solutions. Specifically, HSH seeks funding for the following:
  - o A Cabin Pilot Project at 33 Gough Street;
  - o A Safe Sleep Site at 1515 South Van Ness Avenue; and
  - A semi-congregate shelter site at 711 Post Street.
- To ensure smooth transportation out of the existing encampment, HSH requests funds for client transportation from encampments to Safe Sleep sites.

These interventions are proposed to resolve the chronically encamped areas of the Van Ness and Polk Street Alleys in downtown San Francisco, and link residents to placements including Safe Sleep, cabins, shelter, transitional housing, and supportive housing.

The City and County of San Francisco (CCSF) has an interagency partnership that works to address street conditions in San Francisco called the Healthy Streets Operations Center (HSOC). Founded in 2018, HSOC is a collaboration including the San Francisco Department of Emergency Management, Department of Homelessness and Supportive

Housing, Department of Public Health, Police Department, Fire Department, Municipal Transportation Agency Parking Enforcement, and Recreation and Parks Department. HSOC also collaborates and meets weekly with Community Benefits Districts, and non-profits and religious organizations that outreach to those experiencing homelessness to coordinate efforts. HSOC proactively responds to encampments with the understanding that planned and collaborative outreach and engagement will more likely resolve existing conditions. HSOC strives to ensure healthy streets for all residents, regardless of housing status. Departments in this interagency partnership lead with services first. HSOC will serve as the key partnership and unit in the successful implementation of HSH's proposed encampment resolution interventions. HSOC will make placements from the encampment into the programs outlined in this application. Within HSH, Programs teams will partner with trusted contractors to operate the proposed interventions.

#### Additional Street Outreach Workers

HSH's current outreach model allows for four street outreach workers to provide a rapid response model to resolve encampments quickly and allow for placements into the shelter system and Safe Sleep Sites. Through the Encampment Resolution Grant, HSH requests funding for an additional two senior street outreach workers to provide focused outreach in the proposed encampment for four to six weeks to develop clinical assessments and to link clients to services focused on resolving chronic conditions leading to homelessness. These two outreach workers will be hired through the San Francisco Homeless Outreach Team contract with Heluna Health to serve on the Encampment Resolution Team. These individuals will have a specialized training focusing on

encampment outreach and will then be assigned to HSOC. Services linkages will include substance use treatment programs, mental health referrals, a Coordinated Entry Housing Assessment, and priority placements into Navigation Centers for the longest-term homeless clients.

Cabin Pilot Project at 33 Gough Street: HSH is developing a Cabin Pilot Project – similar to a tiny home village – at 33 Gough Street. When complete, the site will include 70 individual cabin units for people experiencing homelessness; many will be dedicated resources for resolving encampments. This project is a collaboration between CCSF and a project team including Tipping Point Foundation, Dignity Moves, Home First, Urban Alchemy, Swinerton, and Gensler. Tipping Point provided a generous grant to buy the cabins, Dignity Moves is the project developer, Home First will own/maintain the cabins, Urban Alchemy will operate the program, Swinerton is the contractor, and Gensler is the architect. HSH will also partner with service partners including the Department of Public Health's Shelter Health Division for a medical clinic on-site. HSOC will be the lead program making placements into the site focusing on encampment residents.

Safe Sleep at 1515 South Van Ness Avenue: The Safe Sleep program at 1515 South Van Ness is a collaboration between HSH and the non-profit operator Dolores Street Community Services. HSOC is the lead program making placements into the site. Placements focus on unsheltered individuals living in encampments. HSH also provides services at the site including benefits linkage and Coordinated Entry housing assessments. The CBO provider, Dolores Street, ensures a safe environment at the

program and helps to support the well-being of guests through regular check-ins and management of inflow/outflow. HSH has partnered with a number of agencies to connect clients to harm reduction services, medical attention, and public benefits. Service partnerships at the site include daily harm reduction services through Glide, weekly medical services through the Department of Public Health Street Medicine Team and Tom Waddell Urban Health Clinic, weekly mental health and recovery services through San Francisco Community Clinic, bi-weekly basic needs supplies through Urban Angels, monthly food and clothing support through Glide and the Food Bank, General Assistance and benefits enrollment support through the Human Services Agency, and Coordinated Entry housing and problem-solving assessments through Episcopal Community Services.

Semi-Congregate Shelter at 711 Post Street: The semi-congregate shelter planned at 711 Post Street will be a collaboration between HSH and the non-profit operator Urban Alchemy. HSOC will be allocated placements for encampment residents living in the surrounding area. HSH will provide services at this site, including case management, medical care via the Department of Public Health's shelter health division, benefits linkage, and Coordinated Entry housing and problem-solving assessments.

Transportation Costs: To support logistical needs of those relocating from encampments, HSH requests funds for a transportation contract. Heluna Health has been awarded a contract to provide transportation between encampments and Safe Sleep sites.

### Part 2: Prioritized Encampment Site and Population to be Served

The Proposed Encampment Site: HSH proposes focusing on the chronically encamped areas of the Van Ness and Polk Street Alleys located in downtown San Francisco. Currently, the area from Bush to McAllister Street and Franklin to Larkin Street hosts more than 70 tents among the alleys and streets, with the largest concentration on the 100 block of Willow, which regularly holds over 20 tents and structures. The community of Lower Polk Street and Cathedral Hill and the Tenderloin in the project area has several schools, senior and disabled housing, health clinics, children's parks, and service centers.

This encampment represents approximately 100 under-sheltered individuals on any given day. The demographics of the client population in this area show higher concentrations of Transgender clients, seniors, and women than the overall San Francisco street-homeless population. Demographic information is an approximation based on HSH's best available information. With the proposed hiring of additional outreach workers, HSH will develop more accurate information by developing trust with encampment residents.

This encampment is being prioritized due to several key considerations:

- Location This encampment is in downtown San Francisco, with proximity to City
  Hall, local businesses, service providers, and homes. This highly trafficked area
  makes it a dangerous location for tents, both for inhabitants and for pedestrians
  who are often forced to walk in the street in heavy vehicle traffic.
- ADA Compliance Sidewalks in this neighborhood are narrow and often unpassable due to tents and makeshift housing structures. This often results in ADA non-compliance as there is not minimum required passage.

- Chronicity Despite extensive outreach by the San Francisco Homeless Outreach Team, Healthy Streets Operations Center, and Encampment Resolution Team, this area continues to be heavily encamped, and has been for many years. This grant funding would allow for an outreach team to spend longer periods of time focused on the location, resulting in more permanent placements and the area being cleared for safer access to the sidewalks and other community amenities. Given the lack of success in getting this group into temporary shelter or permanent housing, additional staff are needed for focused and long-term engagement to understand individual needs and provide appropriate linkages.
- Neighborhood Provider Concerns This neighborhood hosts food service programs, specifically nonprofit partners who have voiced concerns regarding hygiene and sidewalk blockages.
- Environmental and Health Challenges This location often has a large accumulation of garbage, leading to neighborhood environmental, health, and hygiene concerns.
- Concerns of Violence Several community members have reported concerns related to intimidation and violence with regards to encampment residents.

Through the Encampment Resolution Grant, HSH hopes to deepen its relationships with these residents through increased outreach and longer periods of time spent in these areas, and fund multiple programs providing alternatives to encampment as outlined in Part 3.

## Part 3: Core Service Delivery and Provision of Housing Options

The following section provides in-depth descriptions of the programming HSH seeks to fund to resolve the encampment located in the Van Ness and Polk Street Alleys. Each intervention provides a function integral to encampment resolution through service linkage and innovative programming. These closely interrelated programs represent a network of services necessary to provide diverse programming options to encampment residents, to tailor solutions to their needs, and to transition encampment residents to sustainable housing solutions. These interventions exemplify housing first principles by centering flexibility, client choice, autonomy, and individualized supports.

33 Gough Cabins: The 33 Gough Cabin Pilot Program provides an alternative to congregate shelter through individual room cabin units. This program serves single adults 18 years old and older. The Cabin Pilot Project site is comprised of two parking lots at 33 Gough Street, leased by the CCSF. The project will replace the existing 44-tent Safe Sleep Site with approximately 70 private, dignified rooms for individuals experiencing homelessness. Each room will have a bed, a desk and chair, heating, a window, and most importantly, a door that locks. Contrary to traditional congregate shelters, residents will have the safety and dignity of a private space to call home while they work towards a permanent exit from homelessness. The site has been thoughtfully designed by Gensler Architects to create a welcoming community and foster a sense of belonging.

The state-of-the-art units are durable, as well as attractive with two-inch thick walls and four-inch roofs to provide excellent insulation and energy efficiency. The wall materials

are 30% recycled plastics, and the frames are durable steel. They are designed to fit in with the look and feel of the neighborhood. The project is temporary and will remain at 33 Gough for approximately 18 months and then may relocate to another site. The site will have offices for staff and case managers, dining and community space, restrooms, showers, and secure storage for guests to keep their extra belongings. Of the 70 cabins, 34 will be taken by the existing Safe Sleep guests living in tents at 33 Gough. The remaining 36 cabins will be used by HSOC to support strategic encampment resolution.

This specific site was chosen for the Encampment Resolution Grant as it is an innovative and new approach that HSH is piloting as an alternative to traditional congregate shelters and navigation centers. Many encamped residents have expressed hesitation about entering congregate shelters due to a lack of privacy and storage space. Based on a recent survey of Safe Sleep residents at 33 Gough, there was nearly universal interest in individual cabin units as an alternative living situation. Additionally, HSH has identified a budget gap in this program's operations – receiving funding from the Encampment Resolution Grant would prevent an early closure and resulting re-encampment.

1515 South Van Ness Safe Sleep Site: 1515 South Van Ness is a Safe Sleep Site, one of a handful of City sanctioned tent encampments for people experiencing homelessness. Safe Sleep is a new approach for encampment resolution adopted by the City's Emergency Operations Center in response to COVID-19, and serves as a low-barrier, COVID-informed program to slow virus spread. CCSF recognizes the importance of this intervention within the Homelessness Response System. Making placements for those

that fall through other parts of the safety net into Safe Sleep is a critical need. Safe Sleep programs offer a designated, safe space for people in tents to stay outdoors and off sidewalks, while gaining access to resources, services, sanitation, and hygiene stations. The layout of Safe Sleep Sites was developed in consultation with the Department of Public Health to support distancing, hygiene, and early detection of COVID-19 symptoms. Safe Sleep is also a good resource for individuals who are not yet ready to move indoors.

1515 South Van Ness is located on two enclosed parking lots in the Mission neighborhood. The site has space for 39 tents and allows couples and tent mates, which results in capacity between 45 and 50 people. The site utilizes a low barrier model where guests have 24/7 site access, couples and pets are allowed, and rules are minimal. 1515 South Van Ness offers access to hygiene services (showers, toilets, and handwashing), 24/7 security, privacy fencing, charging stations, garbage services, and daily meals. This specific site was chosen for the Encampment Resolution Grant as its continued operation provides an innovative, temporary solution to prevent large-scale re-encampment, while providing service linkage and access to the Homelessness Response System.

711 Post Semi-Congregate Shelter: 711 Post Street is a former youth hostel located in the lower Nob Hill neighborhood and will serve as a semi-congregate shelter. The building has five floors and 123 units, of which 70 are authorized as residential and 53 as tourist rooms. The 123 units are a mix of singles, doubles, triples, and quads, which equates to a maximum capacity of 318 beds. All floors have access to shared bathrooms and showers, and 48 units have private baths. 711 Post has several amenities including a

lobby and front desk, basement, community area, commercial kitchen, dining space, laundry room, office space, security camera system, elevator, lockers and luggage storage, Wi-Fi, trash/recycling, and ADA chair lift at the entrance.

HSH expects to operate this program at a COVID capacity of 250. This site is key to HSH's encampment resolution strategy as it will provide a soft landing for approximately 100 current occupants of two soon to be demobilized Safe Sleep Sites located at 198 Fulton and 180 Jones, expected to close in March 2022. The remaining bed capacity will be opened to general shelter referrals, including strategic encampment resolution through HSOC. HSH has found that semi-congregate shelter options reflect the preferences of many individuals exiting Safe Sleep Sites. HSH completed a Safe Sleep Clinical Assessment to gather Safe Sleep guest feedback, including on shelter preferences – 45% of interviewed clients identified a hostel setting as their first choice of placement.

HSH's interventions at 33 Gough, 1515 South Van Ness, and 711 Post will center housing first principles including trauma-informed systems, harm reduction philosophy, non-punitive approaches, and culturally appropriate services. All three programs are extremely low barrier for guests transitioning from encampments. Each program will have 24/7 access, minimal rules, and a service participation encouraged, but not mandatory policy. Service providers offer human centered and trauma-informed services that empower guests as they work toward stability. HSH's interventions recognize the intersectionality of homelessness, substance use, mental illness, and justice-involvement and the way that multiple overlapping crises deepen the barriers to future housing

stability. HSH's programs seek to address each issue individually, while recognizing the collective impact. Each program has dedicated Care Coordination staff that provide case management services and connection to benefits, medical care, employment, and housing. HSH will make a concerted effort to assess all program residents for Coordinated Entry to connect guests to permanent supportive housing as quickly and efficiently as possible.

The Two-Person Street Outreach Team: The additional two-person senior street outreach team would lead an Encampment Resolution Team for HSOC focused on the Polk Street Alleys. This investment would leverage access to San Francisco's low threshold, housing-focused and trauma informed Navigation Center shelter system and the interventions of safe sleep, cabins, and semi-congregate shelter. With funding for the 33 Gough cabin project, the 1515 South Van Ness Safe Sleep Site, and semi-congregate shelter at 711 Post, individuals in the Polk and Van Ness alley encampments will be offered a placement that best fits their needs. Having these programmatic options will allow for a tailored, individualized approach to encampment resolution, allowing for individual preferences to be taken into account while transitioning from the encampment. The longer-term goal of these programs will be to stabilize individuals and support them in obtaining permanent housing. Services at the proposed sites may include care coordination, medical care, benefits linkage, and Coordinated Entry housing assessments. These programs employ a low-threshold, harm reduction model, with limited rules.

The Street Outreach Team will also work to transition people from street homelessness into the supportive housing system whenever possible. Currently, San Francisco has the highest per capita rate of supportive housing in the United States and is expanding through building, purchasing, renovating, and converting buildings. This Encampment Resolution Team would connect people to these units through the Coordinated Entry System, the backbone of a highly functional Housing First system, as it expedites housing placement and ensures that San Francisco's most vulnerable are linked to robust housing interventions. Services will be tailored to the specific needs of those served as individuals will be linked to services based on eligibility, availability, and their interest.

Sustainable Restoration of the Encampment Site: After deep engagement, assessment, and placement, the Public Works Street and Environmental Services team will clean, repair, and restore impacted sidewalks and streets for public activation. Together with the Community Benefits District and the City-funded ambassador programs, HSH and its HSOC partners will encourage residents back to these public spaces and maintain them.

## Part 4: Coordination of Services and Housing Options

The Health Streets Operations Center (HSOC) will be a key partnership and will facilitate interagency coordination. Among its other roles, HSOC will refer residents to the interventions HSH is requesting funding for. Founded in 2018, HSOC is already responsible for coordinating the City's response to homeless encampments.

Interagency partnerships and service linkages will be integral to the success of the interventions proposed in this application. The two-person Encampment Resolution Team within HSOC will provide service linkages to substance use treatment programs, mental health referrals, and a Coordinated Entry Housing Assessment. The Coordinated Entry Assessment is an integral part in HSH's coordination strategy as it will match encampment residents to appropriate resources.

The interventions at 33 Gough, 1515 South Van Ness, and 711 Post leverage dynamic partnerships to create safe, stable living arrangements for formerly encamped individuals. As detailed earlier, the 33 Gough Cabins Pilot Project is a first of its kind tiny home village in San Francisco, which will leverage a partnership between HSH, the Tipping Point Community Foundation, and Dignity Moves. The capital cost of up to \$1.7 million for building and installing the 70 individual cabin units and dining and other facilities will be paid for exclusively by Tipping Point Community Foundation and Dignity Moves. The Cabin Pilot Project serves as a strong example of leveraging public-private partnership to develop innovative homeless interventions, which balance cost-efficiency with programmatic priorities of client safety, privacy, and flexibility. The cabin site will also include an on-site medical clinic through a partnership with the Department of Public Health's Shelter Health Division to allow for immediate consultation with nurses and health workers and connection to medical services.

All three of these interventions provide direct connection to the Homelessness Response System to assist residents toward an exit from homelessness, along with other service linkages. Guests at these sites will be able to connect with on-site support services to complete a Coordinated Entry housing assessment, which serves as the HSH's low-barrier front door to housing opportunities including permanent supportive housing, rapid rehousing, and other innovative interventions such as problem-solving. To further lower the obstacles to housing, HSH leverages a partnership with a mobile team of problem solvers who meet clients on-site to provide Coordinated Entry assessments in-person. Clients can also obtain housing assessments over the phone via a mobile phone number or obtain an assessment at several drop-in "Access Point" offices strategically located throughout San Francisco.

HSH plans to utilize a data-informed approach, both to track outcomes among encampment residents and to measure neighborhood impacts of the proposed resolution strategies. HSH will revisit the alleys after the encampments have been resolved to perform counts of re-incamped individuals. This method will be used to determine whether HSH's strategy has made a lasting impact; the neighborhood will also be studied to determine broader impacts. If re-encampment is found, other strategies will be considered for resolution. Individual level data in the Online Navigation and Entry (ONE) System will also be tracked to determine outcomes of encampment residents, and whether they have re-incamped, engaged in programming, or have found long-term housing stability. Regardless of outcome, former encampment residents will be engaged in conversation to determine contributing factors.

## Part 5: Ensuring Dignity, Safety, and Wellness

HSH has conducted a Safe Sleep Clinical Assessment, interviewing contractor staff from a Safe Sleep provider and Safe Sleep guests to get direct feedback on shelter preferences and the types of services they were interested in receiving. Of 138 Safe Sleep clients, 61 were interviewed for this report. This qualitative input will be used to shape proposed programming and service linkages offered to quests specifically at these sites, along with strategy for future Safe Sleep Site demobilization. This study found overwhelming desire for service linkages (90% among residents interviewed); a more detailed look at specific service requests has been recommended to shape future Safe Sleep demobilization strategies. Specifically, 50% of residents identified substance use support as a desired service. Many residents also identified a congregate setting or a navigation center as their first choice of alternative placement (42% across the two categories). This percentage increased to 64% when offered storage. Furthermore, 45% of people chose a hostel setting as their top preference for placement. These findings have been used to shape the programs included in this application and will continue to be utilized to shape service offerings.

The San Francisco Homeless Outreach Team (SFHOT) makes every effort to hire individuals with lived experience. SFHOT aims to employ these individuals as outreach workers and to draw on the diversity of those who have experienced homelessness in its hiring as this allows for relationship building between staff and encampment residents. These staff members will play an integral role in program implementation and contribute to the success of HSH's encampment resolution efforts, particularly in outreach.

Currently, there is a strong desire among local stakeholders to resolve this encampment site. Its geographic location, particularly its proximity to City Hall, downtown businesses, and CCSF service providers, would make its resolution particularly impactful as it would alleviate environmental, hygiene, and safety concerns of those in the neighborhood.

HSH's interventions at 33 Gough, 1515 South Van Ness, and 711 Post will exemplify key housing first values including being trauma-informed, harm reduction focused, nonpunitive and culturally appropriate. All three programs are extremely low barrier for guests transitioning from encampments. Each program will have 24/7 access, minimal rules, and a service participation encouraged, but not mandatory policy. CBO providers offer human centered and trauma informed services that empower quests as they work toward stability and recognize the past traumas that may have led to or persist during homelessness. HSH's interventions recognize the intersectionality of homelessness, substance use, mental illness, and justice-involvement and the way that multiple overlapping crises deepen the barriers to future housing stability. Programs look to address each issue individually, while recognizing the collective impact. Each program has dedicated Care Coordination staff that provide case management services connecting clients to benefits, medical care, employment, and housing. HSH will make a concerted effort to assess all residents of these programs for Coordinated Entry to ensure connection to permanent supportive housing as quickly as possible.

Part 6: Personnel

Please see the provided budgets for: a list of all required positions for these interventions, required FTEs, and budget narratives including duties associated with these positions.

HSH contracts with trusted community-based organizations to staff and operate proven and innovative interventions to homelessness. The Cabin Pilot Project at 33 Gough and the Semi-Congregate Shelter at 711 Post will be operated by the non-profit Urban Alchemy. Urban Alchemy was founded in 2018 to address the most pressing issues in urban areas at the intersection of extreme poverty, homelessness, substance use, and mental health. Urban Alchemy operates using a social enterprise model with a focus on hiring people with lived experience of homelessness, substance use, and incarceration as a core value. Diversity, Equity, and Inclusion are also a hallmark of their hiring and retention strategy. HSH contracted with Urban Alchemy because of their strong track record of success with other programs including a street ambassador program, street cleaning program, and a total of 3 Safe Sleep Sites. Urban Alchemy also operated San Francisco's first vehicle triage center pilot program. Urban Alchemy provides extensive training to their front-line practitioner staff including trainings on safety and de-escalation, harm reduction, trauma-informed systems, and cultural competency, and ADA.

The Safe Sleep site at 1515 South Van Ness will be operated by the non-profit Dolores Street Community Services (DSCS). DSCS was founded in 1982 when they set up a shelter in the mission neighborhood of San Francisco in response to the crisis of refugees fleeing Central America. Ever since, DSCS has maintained a strong community presence in the Mission Neighborhood and has developed a strong connection to the

neighborhood's historically Latinx and monolingual Spanish-speaking population and well as the LGBTQ population. 1515 South Van Ness is in the Mission Neighborhood and is one of the few homeless resources available in the Mission outside of the Dolores Shelter Program. Given their deep roots in the community, DSCS is uniquely equipped to staff the 1515 South Van Ness Safe Sleep site.

#### Part 7: Proposed Budget and Fiscal Planning

Shelter Transportation: HSH is requesting that the Encampment Resolution Grant fund the operating costs of transportation from encampments to Safe Sleep Sites for FY21-22. The requested grant funding is a total of \$569,573.14. This service has been contracted through Heluna Health. As of now, no other funding sources have been identified to support this service, which is anticipated to operate through FY23-24.

711 Post Semi-Congregate Shelter: HSH is requesting that the Encampment Resolution Grant fund program costs for this semi-congregate site for FY22-23, for a total of \$6,297,103.40. FY21-22 program costs (budget of \$2,638,980.58) are currently covered by revenue from the Our City Our Home Fund. Funding for FY23-24 has yet to be identified.

33 Gough Cabin Pilot Program: HSH is requesting \$2,333,768.00 to cover nine months of program costs from 7/1/2022 through 3/31/2023. FY21-22 program costs (budget of \$1,851,660) are currently covered by revenue from the Our City Our Home Fund.

1515 South Van Ness Safe Sleep Site: HSH is requesting \$1,467,284 to operate this Safe Sleep Site for six months from 7/1/2022 through 12/31/2022. The ESG CARES Act funded operation for FY20-21 (budget of \$2,484,341) and the Our City Our Home Fund is funding operation for FY21-22 (budget of \$2,934,567.00).

Encampment Resolution Team Outreach Workers: HSH is requesting \$181,303.81 to pay salaries for two Level III Street Outreach Workers for FY22-23. These individuals will provide longer term focused outreach to the encampment site proposed. Funding for the other positions on this team come from the General Fund.

HSH has determined the requested funding amounts based on funding gaps for programming that the Department views as integral to resolving the targeted encampment. The requested amounts for each intervention within this application reflect the current funding gap within each program. If less funding is available than what is proposed, HSH would accept funding for a subset of the proposed programs. If more funding is available, HSH would utilize it to cover a longer duration of the proposed programs.

To resolve the proposed encampment, HSH must provide diverse programming options to tailor resolution to individual needs and preferences. The operation of these interventions is imperative to the goal of transitioning residents to safer alternatives, with the understanding that more robust services than just these interventions is needed to resolve their homelessness. The proposed programming provides service linkages to

support healthy outcomes, including a link to the Homelessness Response System to access available housing resources, wraparound services, case management, and other service linkages tailored to individual needs, with the goal of transitioning to stable long-term housing interventions.

Providing multiple programs represents a cost efficiency as opposed to leaving encampments as they currently stand. Individuals in encampments utilize emergency health services at high rates. Leaving encampments intact can also lead to increased interactions with police and justice involvement for residents. The programming proposed in this application would be significantly less expensive than the potential financial impacts that leaving encampments intact could have on these other City services and is a more humane and more proactive use of funding. Resolving these encampments will also result in less strain on these other impacted City services.

To ensure a timely spend down, HSH's Funding Compliance Analyst will partner closely with the Department's Budget and Finance staff to track grant expenditures on a quarterly basis. The Funding Compliance Analyst is already completing quarterly tracking of other HCFC grants to complete required reporting and will perform the same tracking activities for this funding source.