File No. 120556

Committee Item No. 31
Board Item No. 51

COMMITTEE/BOARD OF SUPERVISORS

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Committee: Government Audit and Oversight **Date** June 14, 2012

Board of Supervisors Meeting **Date** 6/19/12

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Completed by: Alisa Miller **Date** June 8, 2012
Completed by: _____ **Date** _____

An asterisked item represents the cover sheet to a document that exceeds 25 pages.
The complete document can be found in the file.

BOARD of SUPERVISORS

City Hall
Dr. Carlton B. Goodlett Place, Room 244
San Francisco 94102-4689
Tel. No. 554-5184
Fax No. 554-5163
TDD/TTY No. 554-5227

MEMORANDUM

GOVERNMENT AUDIT AND OVERSIGHT COMMITTEE

SAN FRANCISCO BOARD OF SUPERVISORS

TO: Supervisor Mark Farrell, Chair
Government Audit and Oversight Committee

FROM: Rana Calonsag, Committee Clerk

DATE: June 15, 2012

SUBJECT: **COMMITTEE REPORT, BOARD MEETING**
Tuesday, June 19, 2012

The following file should be presented as a **COMMITTEE REPORT** at the Board meeting, Tuesday, June 19, 2012. This item was acted upon at the Committee Meeting on June 14, 2012 at 1:00 p.m., by the votes indicated.

Item No. 31 **File No. 120556**

Ordinance adopting and implementing Amendment #2 to the 2009-2011 Memorandum of Agreement between the Redevelopment Agency of the City and County of San Francisco and the Service Employees International Union, Local 1021, by extending the term of the Agreement through June 30, 2012, and by implementing specified terms and conditions of employment for FY2011-2012; the Amendment is entered between the City and County of San Francisco, as successor to the Redevelopment Agency of the City and County of San Francisco pursuant to Board of Supervisors Resolution No. 11-12, and the Service Employees International Union, Local 1021.

RECOMMENDED AS A COMMITTEE REPORT

Vote: Supervisor Mark Farrell - Aye
Supervisor Sean Elsbernd - Aye
Supervisor David Chiu - Aye

cc: Board of Supervisors
Angela Calvillo, Clerk of the Board
Rick Caldeira, Legislative Deputy Director
Cheryl Adams, Deputy City Attorney
Binder Copy

CITY AND COUNTY OF SAN FRANCISCO
OFFICE OF THE CONTROLLER

Ben Rosenfield
Controller

Monique Zmuda
Deputy Controller

June 13, 2012

Ms. Angela Calvillo
Clerk of the Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: File Numbers 120555, 120556, 120667, 120558:
Memoranda of Agreement (Redevelopment Agency of City and County of San Francisco) – Second Amendment :

- International Federation of Professional and Technical Engineers, Local 21, AFL-CIO:
  - Engineers and Architects Unit (File Number 120555)
  - Professional/Technical Unit (File Number 120557)
  - Management/Supervisory Unit (File Number 120558)
- Service Employees International Union Local 1021, File Number 120556

Dear Ms. Calvillo,

In accordance with Ordinance 92-94, this memorandum provides a cost analysis of the MOU extensions between the City and County of San Francisco and former San Francisco Redevelopment Agency bargaining units of:

- International Federation of Professional and Technical Engineers Local 21, AFL-CIO (Engineers and Architects Unit, Management/Supervisory Unit, and Professional/Technical Unit); and
- Service Employees International Union Local 1021, AFL-CIO;

The amendments apply to the period from April 1, 2012 through June 30, 2012 and affecting 49 FTE with a salary base of approximately $4.6 million and a benefits base of approximately $0.3 million.

The Controller's Office has determined that there is no material cost to the MOU extensions compared to the cost that the City would have incurred had there been no MOU extensions.

If you have additional questions or concerns please contact me at 554-7500 or Drew Murrell of my staff at 554-7647.

Sincerely,

Ben Rosenfield
Controller

cc: Martin Gran, ERD
Harvey Rose, Budget Analyst

Controller's Ofice Summary of 2012 - 2014 Labor Agreements Costing
6/14/2012

Citywide Patterns

1) **Wage Increases:** Three 1 % wage increases in FY 2013-14, projected to result in a 1.75% wage and variable fringe cost increase during FY 2013-14

2) **Step Savings:** Effective July 1, 2012 postpone advancement form Step 1 to Step 2 until the completion of 12 months of service rathern than 6 months

3) **Health Contributions:** Effective January 2014, For "Medically Single" employees, the City will pay 90% of the cost of the medical premium capped at 90% of the cost of the second highest cost plan.

	FY 2012-13 Total	FY 2013-14 Total
Costs/(Savings)	$ 3,489,000	$ 37,571,000

		FY 2012-13			FY 2013-14		
Table	**Table Name**	**Wages & Premium**	**Variable Fringe**	**Health & Dental**	**Wages & Premium**	**Variable Fringe**	**Health & Dental**
000	Consolidated Crafts	$ 30,000	$ -	$ -	$ 844,000	$ 229,000	$ (94,000)
001	Unrepresented Employees	$ 14,000	$ 3,000	$ (15,000)			
003	Operating Engineers, Local 3	$ -	$ -	$ -	$ 76,000	$ 21,000	$ (5,000)
006	Electrical Workers, Local 6	$ 492,000	$ 108,000	$ (17,000)	$ 981,000	$ 255,000	$ (81,000)
021	Local 21	$ 62,000	$ (16,000)	$ -	$ 5,878,000	$ 1,643,000	$ (797,000)
038	Plumbing and Pipefitting Industry	$ 16,000	$ -	$ -	$ 518,000	$ 136,000	$ (40,000)
039	Stationary Engineers	$ -	$ -	$ (35,000)	$ 1,000,000	$ 265,000	$ (168,000)
121	Service Employees International Union	$ 6,048,000	$ (39,000)	$ (6,051,000)	$ 12,390,000	$ 1,981,000	$ -
130	Machinists Union	$ 12,000	$ -	$ (9,000)	$ 209,000	$ 55,000	$ (33,000)
163*	Physicians and Dentists	$ 2,514,000	$ 486,000	$ -	$ 2,663,000	$ 589,000	$ (151,000)
200	TWU Local 200	$ -	$ -	$ -	$ 28,000	$ 8,000	$ (1,000)
251	TWU Local 250-A, TWU - Miscellaneous	$ 7,000	$ -	$ -	$ 137,000	$ 38,000	$ (23,000)
252	TWU Local 250-A, TWU - Auto Service Worker	$ (9,000)	$ -	$ -	$ 33,000	$ 12,000	$ (6,000)
261	Laborers	$ (69,000)	$ 144,000	$ (47,000)	$ 953,000	$ 444,000	$ (299,000)
311	Municipal Attorneys	$ (2,000)	$ (1,000)	$ -	$ 1,065,000	$ 286,000	$ (102,000)
351	Municipal Executives Association	$ -	$ -	$ (79,000)	$ 2,019,000	$ 541,000	$ (323,000)
419	DA Investigators	$ -	$ -	$ (2,000)	$ 61,000	$ 13,000	$ (12,000)
498	SF Deputy Sheriff's Association	$ 5,000	$ -	$ (47,000)	$ 1,352,000	$ 268,000	$ (231,000)
499	SF Sheriffs Managers and Supervisors	$ -	$ -	$ (6,000)	$ 325,000	$ 45,000	$ (23,000)
651	SF Probation Officers	$ 873,000	$ (849,000)	$ -	$ 1,105,000	$ (773,000)	$ (22,000)
791	Staff / Per Diem Nurses	$ (54,000)	$ -	$ -	$ 1,481,000	$ 412,000	$ -
856	Teamsters - Multi - Unit	$ 113,000	$ (108,000)	$ -	$ 259,000	$ (78,000)	$ (12,000)
858**	Supervising Nurses	$ 25,000	$ -	$ (5,000)	$ 361,000	$ 85,000	$ (265,000)
965	Supervising Probation Officers	$ -	$ -	$ (3,000)	$ 36,000	$ 7,000	$ (6,000)
969	Institutional Police Officers	$ -	$ -	$ -	$ 7,000	$ 2,000	$ -

* The MOUs with the Physicians and Dentists are split into two groups; one for bargaining unit 17 and one for bargaining unit 18 and run for three years form July 1, 2012 through June 30, 2015

** The MOU with Supervising Nurses is for three years from July 1, 2012 through June 30, 2015

[Memorandum of Agreement (Redevelopment Agency of City and County of San Francisco) - Second Amendment - Service Employees International Union, Local 1021]

Ordinance adopting and implementing Amendment #2 to the 2009-2011 Memorandum of Agreement between the Redevelopment Agency of the City and County of San Francisco and the Service Employees International Union, Local 1021, by extending the term of the Agreement through June 30, 2012, and by implementing specified terms and conditions of employment for FY2011-2012; the Amendment is entered between the City and County of San Francisco, as successor to the Redevelopment Agency of the City and County of San Francisco pursuant to Board of Supervisors Resolution No. 11-12, and the Service Employees International Union, Local 1021.

NOTE: Additions are *single-underline italics Times New Roman*; deletions are ~~*strike through italics Times New Roman*~~. Board amendment additions are double-underlined; Board amendment deletions are ~~strikethrough normal~~.

Be it ordained by the People of the City and County of San Francisco:

Section 1. On February 1, 2012, pursuant to Board of Supervisors Resolution 11-12 [Transfer of Assets, Obligations, and Functions to the City as Successor Agency for the Redevelopment Agency As Required By State Law] the City and County of San Francisco ("City") became the successor agency to the Redevelopment Agency of the City and County of San Francisco ("Successor Agency"). The Board of Supervisors hereby adopts and implements, on behalf of the City as the Successor Agency, Amendment #2 amending the 2009-2011 Memorandum of Agreement between the Redevelopment Agency of the City and County of San Francisco and the Service Employees International Union, Local 1021 by extending the term of the Agreement through June 30, 2012 and by implementing specified terms and conditions of employment for 2011-2012.

Amendment #2 to the Memorandum of Agreement so implemented is on file in the office of the Board of Supervisors in Board File No. 120556

APPROVED AS TO FORM:
DENNIS J. HERRERA, City Attorney

By: Elizabeth S. Salveson
ELIZABETH S. SALVESON
Chief Labor Attorney

DEPARTMENT OF HUM RESOURCES
EMPLOYEE RELATIONS

SEIU, Local 1021 (Redevelopment)

SEIU (Redevelopment) BARGAINING HIGHLIGHTS

Term – Extension through June 30, 2012.

Wages –

- Effective July 1, 2012, base wages for former Redevelopment employees designated with "R" classifications will be the same as base wages in their respective matching classifications per Attachment C. The parties agree to continue discussions over the tentative findings in Attachment C; however, the Human Resources Director shall have final determination of classification matches.

- In the event that the base rate of pay of the City's matching classification is lower by a minimum of 10% of the former "R" classification, the City shall make a one time lump sum payment to the affected employee equal to 10% of the annual base rate of the matching City classification.

Rescission of Layoffs –

- The parties agree that the City will rescind layoff notices to former Redevelopment employees as indicated in Attachment F on March 30, 2012, that all rescission notices dated March 29, 2012 will be voided, and the voiding of the March 29, 2012 rescission notices will not trigger a new layoff notice period.

- The City agrees to provide severance payments equivalent to the value of 7.67 additional weeks of pay to all former Redevelopment employees who are laid off from "R" classifications on or before March 31, 2012. This shall also apply to any former Redevelopment employee who received a layoff notice from an "R" classification and retires on or before March 31, 2012. Any former Redevelopment employee who receives a severance payment under this section and subsequently accepts an offer of employment with the City and County of San Francisco within 7.67 weeks of layoff shall reimburse the severance payment to the City on a pro-rata basis.

- The City agrees to provide severance pay equivalent to the value of 13 additional weeks of pay to individual former Redevelopment employees listed in Attachment D.

- The parties agree to suspend all layoff provisions in order to retain former Redevelopment employees based on work assignments.

CalPERS –

- The City agrees to extend participation in the California Public Employees' Retirement System through January 31, 2014.

PEMHCA –

- The City shall, with CalPERS approval, approve the extension of the existing Public Employee Medical and Hospital Care Act (PEMHCA) contract until January 31, 2014 for individual former Redevelopment employees identified in Exhibit A, if the individual remains employed in the "R" classification.

EPMC –

- Effective close of business June 30, 2012, the Employer Paid Member Contribution (EPMC) shall be discontinued.

Successor Agreement –

- The parties agree to continue negotiations over the terms and conditions of a successor agreement through January 31, 2014.

SECOND AMENDMENT TO MEMORANDUM OF AGREEMENT
2009-2011
REDEVELOPMENT AGENCY
OF THE
CITY AND COUNTY OF SAN FRANCISCO
AND SERVICE EMPLOYEES INTERNATIONAL UNION
LOCAL 1021, AFL-CIO

The SECOND AMENDMENT TO MEMORANDUM OF AGREEMENT ("Second Amendment") is made and entered into as of March 29, 2012 by and between the CITY AND COUNTY OF SAN FRANCISCO, in its capacity as successor agency of the Redevelopment Agency of the City And County of San Francisco") and SERVICE EMPLOYEES INTERNATIONAL UNION, LOCAL 1021 AFL-CIO ("Local 1021").

RECITALS

A. The Redevelopment Agency of the City and County of San Francisco, a public body, corporate and politic ("Agency") and Local 1021 entered into a two year Memorandum of Agreement for the period of September 5, 2009 through June 30, 2011 ("Agreement"). The Agreement is attached hereto as ATTACHMENT A.

B. The Agency and Local 1021 agreed to extend the Agreement until March 31, 2012, with certain amendments as described in ATTACHMENT B – First Amendment to Memorandum of Agreement.

C. On June 28, 2011, AB 26 which called for the elimination of redevelopment agencies throughout the state of California was approved by the Governor and upheld by the California Supreme Court on December 29, 2011. As a result, effective February 1, 2012, the Agency was dissolved and the City and County of San Francisco ("City") became the successor agency to the Agency ("Successor Agency").

D. Pursuant to AB 26, under Section 34190(e) of the California Health and Safety Code, the City, as Successor Agency, became "the employer of all employees of the [Agency] as of the date of the [Agency's] dissolution." In addition, the City, as Successor Agency, was deemed to have assumed the obligations under the Agreement and the First Amendment thereto.

E. As of February 1, 2012, the appointment status of former Redevelopment employees who became employees of the City, as Successor Agency, by operation of AB 26 is designated by "R" classifications.

F. The City, as Successor Agency, and Local 1021 have agreed to extend the terms of the Agreement until June 30, 2012, with certain amendments, as described below.

G. The City, as Successor Agency and Local 1021 have agreed to continue negotiations over the terms and conditions of a successor agreement and in the event they cannot agree on terms and conditions of the successor agreement, the impasse procedures contained in AB 646 shall apply; provided that, as of January 1, 2013, and thereafter, the negotiation of successor agreements, if not yet in place as of the previous year, are subject to the impasse procedures contained in City Charter Section A8.409-4, as applicable.

H. The City, as Successor Agency, and Local 1021 have agreed that the term of the next successor agreement will be from July 1, 2012 through January 31, 2014.

NOW, THEREFORE, the parties agree as follows:

1. **Amendment of Section 1.** Section 1 of the Agreement is amended to read in its entirety as follows:

   This Agreement shall be effective as of September 5, 2009, and shall remain in full force and effect until ~~March 31, 2012~~**June 30, 2012**.

2. **Amendment of Section 6.A.** Section 6.A.of the Agreement is amended to read in its entirety as follows:

   SECTION 6. SALARIES AND PERSONNEL ACTIONS

   A. Rates of Pay

      1. Effective July 1, 2009, salaries for classifications included in this Agreement are as indicated in Appendix A **to the Agreement**.

      2. This Agreement does not provide any cost of living adjustment (COLA) during its term.

         - Wages effective as of July 9, 2011 shall be temporarily reduced by 2.5 percent, which represents an adjustment equivalent to the value of five furlough days over 20 pay periods. ~~This wage adjustment shall sunset at the close of business April 13, 2012.~~

      3. The Agency shall pay salaries on a biweekly basis. Employees hired after September 25, 1995 are not eligible for the word processing differential referenced in the Agency Resolution establishing classifications and compensation schedule for the Agency staff.

      ~~4. As provided for in Section 16 of this Agreement, the Agency shall pay the employee portion of required contributions under the Public Employee Retirement System ("PERS") 2% @ 55 retirement option.~~

4. **Effective July 1, 2012 base wages for all "R" classifications will be the same as base wages for their respective matching classifications as indicated in ATTACHMENT C – Redevelopment Agency and CCSF Class Comparison – Tentative Findings.**

5. **In the event that the base rate of pay of the City's matching classification is lower by a minimum of 10% of the former "R" classification, then the City, as Successor Agency, shall make a one time lump sum payment to the affected employee equal to 10% of the annual base rate of the matching City classification.**

6. **The parties agree to continue discussions over the tentative findings contained in ATTACHMENT C – Redevelopment Agency and CCSF Class Comparison – Tentative Findings; however, the City's Human Resources Director shall have final authority for determination of classification matches pursuant to Section 6.A.4-5.**

3. **Amendment of Section 6.C.** Section 6.C of the Agreement is amended to read in its entirety as follows:

C. Severance Pay

(1) Employees laid off by the Agency will receive severance pay according to the following schedule:

Full years of Employment	Weeks of Severance Pay
one	one
two to five	two
six to ten	three
eleven or more	four

The above severance pay schedule shall apply to employees who receive at least 60 days notice of layoff. If less than 60 days notice of layoff is given, severance pay shall be paid at one and one-half times the applicable rate shown in the above schedule for employees with five or less full years or employment and two times the applicable rate for employees with six or more full years of employment.

(2) An employee recalled and laid off again would be entitled to payment of severance pay an additional time only if he or she worked at least a year in between layoff periods and the amount of such pay would be determined solely by the length of the most recent Agency employment.

(3) In addition to severance pay, Section 11 of this Agreement also provides other rights and procedures for employees in the event of a layoff.

(4) The following provisions shall apply only to employees who received a layoff notice for March 31, 2012:

a. The City, as Successor Agency agrees to provide severance payments equivalent to the value of 7.67 additional weeks of pay to all former Agency employees who are laid off from "R" classifications on or before March 31, 2012. This shall also apply to any former Agency employee who received a layoff notice from an "R" classification and retires on or before March 31, 2012. Rescissions of layoff notices issued in accordance with this Amendment shall be issued on Friday, March 30, 2012 by close of business. Individuals receiving notice of rescission must notify the City, as Successor Agency, of their election to decline continued employment with the City, as Successor Agency, within two (2) business days of the rescission in order to be eligible for the 7.67 weeks' worth of severance pay; further, individuals electing to decline continued employment with the City, as Successor Agency, are not eligible for placement on a priority eligible list or promotive points as provided for in Section 6.C.4.d and Section 6.C.4.e. In the event an individual elects to decline continued employment with the City, as Successor Agency, the City may, at its option, fill or not fill the vacancy in any manner that it so chooses. Any former Agency employee who receives a severance payment under this section and subsequently accepts an offer of employment with the City and County of San Francisco, including but not limited to employment with the City as Successor Agency, within 7.67 weeks of layoff shall reimburse the severance payment to the City on a pro-rata basis.

b. The City, as Successor Agency, agrees to provide severance payments equivalent to the value of 13 additional weeks of pay to the individuals listed in ATTACHMENT D.

c. The City, as Successor Agency, agrees to make available the City's Job Transition Services Program to all former Agency employees whose layoff notices are not rescinded.

d. Effective upon adoption of this Second Amendment through January 31, 2014, the City, as Successor

Agency, agrees to submit, and advocate for, proposed Civil Service Rule 112.1.4 to the Civil Service Commission for consideration ATTACHMENT E – Proposed Rule 112.1.4. The Rule would create a "priority list" for all employees in RDA classifications who are not retained per ATTACHMENT F – Proposed Work and Local 1021 Positions.

e. Effective upon adoption of this Second Amendment through January 31, 2014, the City, as Successor Agency, agrees to submit to the Civil Service Commission, and advocate for, a civil service rule, providing for promotive points equal to those offered to current City employees for former Agency employees who choose to participate in civil service exams.

4. **Amendment to Section 11.B.** Section 11.B. of the Agreement is amended to read in its entirety as follows:

B. Seniority Rights

In cases of layoff, demotion necessitated by layoff, or rehiring, a permanent employee shall have and may elect seniority rights in the following order:

(1) Within a classification in a functional line seniority shall govern. Functional line, as used in this provision, is described in Appendix B **to the Agreement.**

(2) In the next lower classification in the same functional line, whether he/she was promoted from it or not, if he/she has more Agency seniority than an employee in that lower classification, or, provided the employee has insufficient Agency seniority to secure a position in the next lower classification in the same functional line, in any lower classification in the same functional line whether he was promoted from it or not, if he/she has more Agency seniority than an employee in such lower classification. Functional line, as used in this provision, is described in Appendix B **to the Agreement**.

(3) In another classification in another functional line, if he was promoted or transferred from it, if he has more Agency seniority than an employee in that classification.

(4) In another classification in another functional line if a vacancy exists and he meets the minimum qualifications for the classification. The Agency**, or its successor**, shall not abolish classifications for the sole purpose of subverting these provisions.

(5) Employees who have received notice that their employment with the Agency**, or its successor**, is to be terminated due to a layoff shall be permitted up to

thirty-two (32) hours paid time off to seek other employment. Such time off shall be granted in the final thirty (30) days of employment when minimum notice of layoff is given and in the final forty-five (45) days of employment when more notice is given.

(6) In the event an employee is scheduled for layoff, a more senior employee within the same classification may elect, by order of seniority, to be laid off in lieu of an employee otherwise scheduled for such layoff.

(7) **The following provisions shall only apply to employees who received a layoff notice for March 31, 2012:**

a. **The Union and the City, as Successor Agency, agree that the City will rescind layoff notices to former Agency employees as indicated in ATTACHMENT F - Proposed Work and Local 1021 Positions on March 30, 2012, that all rescission notices dated March 29, 2012 will be voided, and the voiding of the March 29, 2012 rescission notices will not trigger a new layoff notice period.**

b. **The Union agrees to suspend all existing layoff and seniority provisions in order to retain former Agency employees based on work assignment per Section 11.B.7.a.**

5. **Amendment to Section 16.A.** Section 16.A of the Agreement is amended to read in its entirety as follows:

A. Retirement Program. Membership in the California Public Employees' Retirement System (CalPERS) is required by Agency contract for permanent, biweekly salaried employees. The Agency's current formula is 2% @ 55 full and modified formula for employees. All member benefits shall be in compliance with terms of the Agency's contract with CalPERS and state law. During the term of this Agreement, the Agency**, or its successor**, shall pay the employee portion of required contributions under the CalPERS 2% @ 55 retirement option. **Effective close of business June 30, 2012, the Employer Paid Member Contribution ("EPMC") shall be discontinued. The City, as Successor Agency, agrees to extend participation for represented employees in the California Public Employees' Retirement System (PERS) Retirement through January 31, 2014.**

6. **Amendment of Section 17.** Section 17 of the Agreement is amended to read in its entirety as follows:

SECTION 17. MEDICAL CARE

Through the term of this Agreement, the Agency**, or its successor**, agrees to provide health benefits coverage at a level comparable to that provided State employees through the Public Employees Medical and Hospital Care Act. The Agency's**, or its successor's,** contribution towards the health benefits coverage shall be at the level established by Section 22871 of the Public Employees' Medical and Hospital Care Act for the term of the Agreement. At present, these monthly contribution rates are as much as follows:

Employee only	$493.00
Employee plus one	$936.00
Employee plus two or more	$1,202.00

If the contribution formula provided in this Section 22871 is changed or deleted, this Section of the Agreement shall be reopened for negotiation of the Agency's**, or its successor's,** contribution towards the health benefits coverage.

Should the Agency or any successor organization take an action which would terminate PERS health benefits coverage for its retirees and dependents, a resolution to continue participation as a Special District in the PERS health benefits programs shall be considered by the Agency's governing board prior to such terminating action taking effect. Prior notice shall be given to all retirees then enrolled in the PERS health benefits coverage of the governing board's consideration of said resolution.

Effective July 1, 2012, the City, as Successor Agency, shall, with CalPERS' approval, approve the extension of the existing Public Employee Medical and Health Care Act ("PEMHCA") contract until January 31, 2014 for individual former Agency employees identified in ATTACHMENT G, if the individual remains employed in the "R" classification.

7. **Effective Date of Second Amendment.**

This Second Amendment will be effective as of April 1, 2012.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement this _____ day of _____, 2012.

CITY & COUNTY OF SAN FRANCISCO, as Successor Agency to the Redevelopment Agency of the City and County of San Francisco

_____
MICKI CALLAHAN
Human Resources Director

_____
MARTIN R. GRAN
Employee Relations Director

_____
CAROL M. ISEN
Chief Negotiator

APPROVED AS TO FORM
DENNIS J. HERRERA, CITY ATTORNEY

Elizabeth Salveson 5/21/12
ELIZABETH SALVESON
Chief Labor Attorney

SERVICE EMPLOYEES INTERNATIONAL UNION LOCAL 1021, AFL-CIO

_____
LEAH BERLANGA
Field Representative

ATTACHMENT A

MEMORANDUM OF AGREEMENT

2009-2011

REDEVELOPMENT AGENCY
of the
CITY AND COUNTY OF SAN FRANCISCO

and

SERVICE EMPLOYEES INTERNATIONAL UNION
LOCAL 1021
SEIU, AFL-CIO

** Complete copy of document is
located in

File No. 120556