

FILE NO. 140520

Petitions and Communications received from May 5, 2014, through May 13, 2014, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on May 20, 2014.

**Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information will not be redacted.**

From Clerk of the Board, reporting the following individuals have submitted Form 700 Statements: (1)

Raymond Gary McCoy - Legislative Aide - Leaving  
Juan Cerda - Legislative Aide - Assuming

From Planning, regarding transmittal of 2013 Housing Inventory. Copy: Each Supervisor. (2)

From Controller, regarding a report issued on the Public Education Enrichment Fund ten-year performance review. (3)

From Public Health, submitting April 2014 Mirant Settlement Progress Report: Potrero Hill Community Health Projects. (4)

From concerned citizens, regarding Strawberry Music Festival. 103 letters. (5)

From Youth Commission, regarding proposed Charter Amendment to rename and renew the Children's Fund. File No. 140441. Copy: Each Supervisor. (6)

From Youth Commission, regarding proposed Charter Amendment to create a Children and Families Council. File No. 140443. Copy: Each Supervisor. (7)

From Francisco De Costa, regarding cancelled meetings. (8)

From concerned citizens, regarding free admission at San Francisco Zoo. Copy: Each Supervisor. (9)

From Assessor, submitting 2013 Annual Report of Real Estate Watchdog cases. (10)

From Controller, regarding a memorandum issued on the Department of Public Health Audit. (11)

From Recreation and Park, submitting FY2013-2014 3<sup>rd</sup> quarter report regarding lead poisoning prevention. Copy: Each Supervisor. (12)

From State Fish and Game Commission, submitting notice of proposed regulatory action relating to upland game bird. Copy: Each Supervisor. (13)

From Marc Blakeman, regarding proposed surface-mounted facility site permits legislation. File No. 140319. Copy: Each Supervisor. (14)

From Capital Planning Committee, regarding the Transportation 2030 November 2014 Ballot Initiative Program. Copy: Each Supervisor. (15)

From Graffiti Advisory Board, regarding graffiti abatement. (16)

From Graffiti Advisory Board, submitting a letter regarding the ability to document and track graffiti vandalism. Copy: Each Supervisor. (17)

From Jack Riddle, regarding electronic cigarettes. (18)

From Chamber of Commerce, regarding the Transportation 2030 November 2014 Ballot Initiative Program. Copy: Each Supervisor. (19)

**BOARD of SUPERVISORS**



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Date: May 12, 2014  
To: Honorable Members, Board of Supervisors  
From: Angela Calvillo, Clerk of the Board  
Subject: Form 700

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This is to inform you that the following individuals have submitted a Form 700 Statement:

Raymond Gary McCoy – Legislative Aide – Leaving  
Juan Cerda – Legislative Aide - Assuming

\*There is a hard copy available in the Clerk's Office.

BOS-11, cpage



or online (see below) \*  
**SAN FRANCISCO PLANNING DEPARTMENT**

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BOARD OF SUPERVISORS  
SAN FRANCISCO

MAY -5 PM 4:08

**MEMO**

Ak

DATE: May 1, 2014  
TO: Members, Board of Supervisors  
FROM: John Rahaim, Director of Planning  
RE: Transmittal of 2013 Housing Inventory  
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The Planning Department is pleased to send you the recently published *2013 Housing Inventory*. This report is the 44th in the series and describes changes to San Francisco's housing stock.

*Housing Inventory* data account for new housing construction, demolitions, and alterations in a consistent format for analysis of housing production trends. Net housing unit gains are reported citywide, by zoning classification, and by planning district. Other areas of interest covered in the report include affordable housing, condominium conversions, and residential hotel stock. In addition, the report lists major projects completed, authorized for construction, approved or are under review by Planning.

Key findings discussed in the *2013 Housing Inventory* include:

- New housing production in 2013 totaled 2,499 units. This includes 2,330 units in new construction and 169 new units added through expansion of existing structures or conversions of non-residential. Most of new housing development occurred in the Downtown Planning District.
- A net total of 1,960 units were added to the San Francisco housing stock in 2013, a 44% increase from 2012. This net addition is the result of 537 units lost through demolition (429), unit mergers (38), or removal of illegal units (70).
- Affordable housing units made up a little less than a third of new units added to the City's housing stock. Moreover, the number of new affordable housing units built in 2013 – 712 units – is about a 39% increase from the previous year's production. Inclusionary housing accounted for 220 – or 31% of these affordable units. About 93% of the new affordable units are rentals affordable to very-low and low-income households.
- Projects proposing 3,168 new units were authorized for construction in 2013. In addition, the Planning Department approved and fully entitled 45 projects with a total of 2,552 units.
- New condominium recorded – 2,586 – are up from 2012 (an increase of 165%), however, condominium conversions are down by 24% to 369 units.

Copies of the *2013 Housing Inventory* are available to the public for \$10 at the San Francisco Planning Department, 1650 Mission Street, 4th Floor, San Francisco, CA 94103. It is also available for review at the San Francisco Main Public Library, Science and Government Documents Department. The *2013 Housing Inventory* can also be downloaded from:

\* <http://www.sf-planning.org/modules/showdocument.aspx?documentid=9271> \*

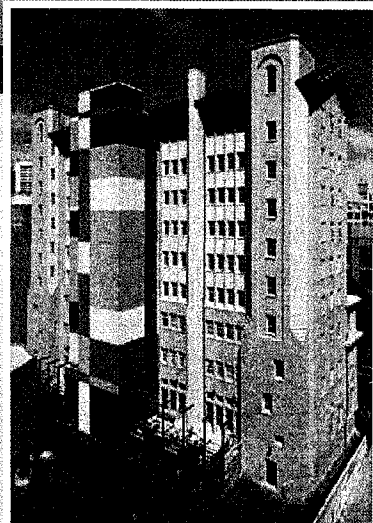
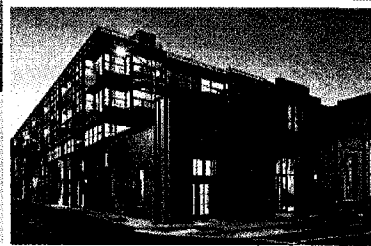
In addition, please find a copy of the 2012 Housing Inventory. Due to staff shortage last year, the 2012 Inventory was not published in a timely manner.

Please contact Audrey Desmuke at 415.575.9136, or e-mail [audrey.desmuke@sfgov.org](mailto:audrey.desmuke@sfgov.org), if you have any questions.

Memo

2012

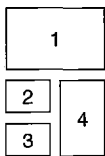
# *San Francisco* HOUSING INVENTORY



San Francisco Planning Department

April 2014





- 1 Kelly Cullen Community House – 220 Golden Gate Avenue – 174 affordable rental units; conversion of historic Central YMCA building
- 2 Arc Light Co. – 21 Clarence Pl – 94 rental units with 19 inclusionary below market rate units; conversion of historic California Electric Light Building
- 3 2020 Ellis – 21 market rate units; new construction
- 4 Veterans Commons – 150 Otis Street – 76 affordable rental units; conversion of historic Juvenile Court and Detention Center

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*San Francisco*  
**HOUSING INVENTORY**  
**2012**

San Francisco Planning Department

April 2014



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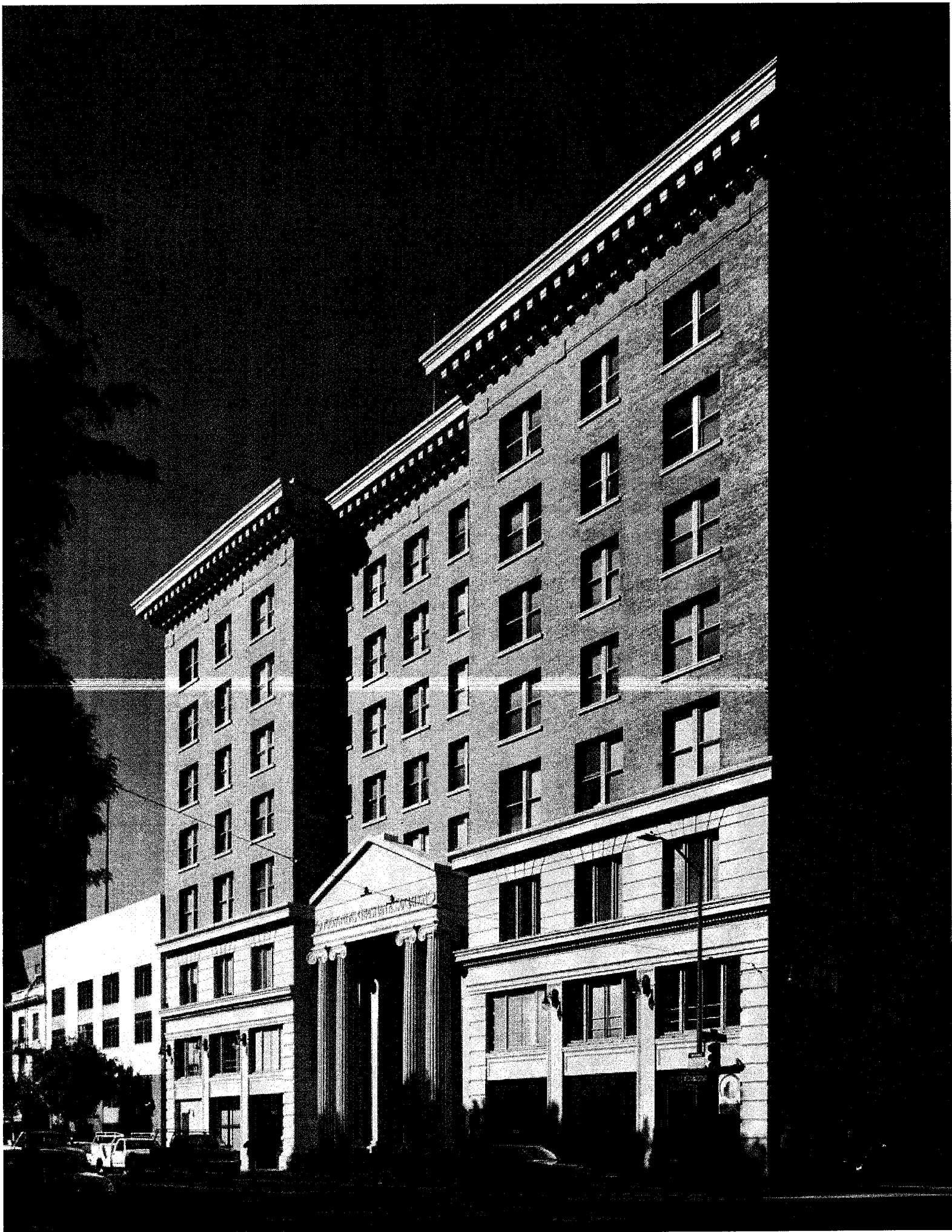
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## Introduction

The *Housing Inventory* is the Planning Department's annual survey of housing production trends in San Francisco. It has reported changes in the City's housing stock, including housing construction, demolition, and alterations, since 1967. This report is 43rd in the series and presents housing production activity during 2012.

By monitoring changes in San Francisco's housing stock, the *Housing Inventory* provides a basis for evaluating the housing production goals and policies of the *Housing Element* of the *San Francisco General Plan*. Housing policy implications that may arise from data in this report, however, are not discussed here.

The *Housing Inventory* reports housing production, which begins when a building permit application for a project is filed with the City. The application is first reviewed by the Planning Department for compliance with the *Planning Code*, zoning, and other applicable policies. If the Planning Department approves the project, the Department of Building Inspection (DBI) reviews the application for compliance with the Building Code. If DBI approves the application, it issues a permit authorizing construction. The next step is for the project sponsor to begin construction on the project. Once construction has been completed and passed all required inspections, DBI issues a Certificate of Final Completion (CFC) for the project.

The *Housing Inventory* also reports the annual net gain in housing units citywide and by planning district. Net gain is the number of newly constructed units with CFCs issued, adjusted for alterations – which can add or subtract units – and demolitions. Affordable housing, condominiums, and changes in the residential hotel stock are other areas of interest covered by the *Housing Inventory*. In addition, the report provides a regional perspective by examining housing construction activity and home prices for the nine-county Bay Area region. Finally, major projects completed, authorized, under review, or in

the pipeline are listed in Appendix A. The *Housing Inventory* also summarizes housing production trends in the Better Neighborhoods and Eastern Neighborhoods plan areas in Appendix B. These plan areas have separate monitoring reports that detail housing production trends.

This report was prepared from information received from a number of different sources including the Department of Building Inspection, the Department of Public Works and Planning Department records. The Mayor's Office of Housing, the San Francisco Housing Authority and the Office of Community Investment and Infrastructure (Successor Agency to the San Francisco Redevelopment Agency) provided information on affordable housing projects. The California Homebuilding Foundation/Construction Industry Research Board provided Bay Area building permit data. The California Association of Realtors provided housing costs. Project sponsors also contributed data.

Copies of this report can be downloaded from the Publications & Reports link at the Planning Department's web site at <http://www.sfplanning.org>.

A limited number of copies are available for purchase from the Planning Department, 1650 Mission Street, Suite 400, San Francisco, CA 94103. Copies may also be reviewed at the Government Information Center on the fifth floor of the San Francisco Main Library.

Department Staff Contact for this report is Teresa Ojeda, (415) 558-6251, [teresa.ojeda@sfgov.org](mailto:teresa.ojeda@sfgov.org)

## Key Findings

### Housing Production

- New housing production in 2012 totaled 1,471 units. This includes 794 units in new construction and 677 new units added through conversion of non-residential uses or expansion of existing structures.
- Some 154 units were lost through demolition, unit mergers, or removal of illegal units.
- This year saw a net addition of 1,317 units to the City's housing stock, a fivefold increase from 2011. This represents about 84% of the 10-year average but nevertheless is a significant rebound from the previous year's lowest production point in decades.
- By the end of 2012, there were approximately 374,150 dwelling units in San Francisco. Approximately 33% are single-family homes, 32% are in buildings with two to nine units, and 36% are in buildings with 10 or more units.
- In 2012, 3,888 units were authorized for construction. This represents a 90% increase over 2011. New housing authorized for construction over the past five years continues to be overwhelmingly (86%) in buildings with 20 or more units.
- The Planning Department approved and fully entitled 48 projects in 2012. These projects propose a total of 2,310 units.
- In 2012, 976 new condominiums were recorded – a 40% decrease from 2011. A majority (81%) of those units were in buildings with 20 units or more. Condominium conversions increased slightly in 2012 – 488 units or 3% more than those converted in 2011.
- Much of the new housing development in 2012 was concentrated in the South of Market planning district, where over half (53%) of new units were built; it is followed by Downtown and Ingleside, with 15% and 14% share respectively of new housing constructed.

### Affordable Housing

- In 2012, new affordable units made up 35% of new units added to the City's housing stock. Moreover, these 512 new affordable housing units are more than double that of the previous year's affordable housing production. This count includes 121 inclusionary units and 36 additional units built in existing structures.
- About 80% of the new affordable units are rentals affordable to very-low and low-income households.

## Housing Production Process

The *Housing Inventory* describes net changes in the housing stock and details units that have been certified complete, units that were authorized for construction, and units that are under review by the Planning Department.

The housing production process begins with a project review by the Planning Department and ends with the issuance of a Certificate of Final Completion (CFC) by the Department of Building Inspection (DBI). Figure 1 outlines the main stages of the housing production process.

### Units Reviewed by Planning Department and DBI

For most major projects, review by the Planning Department is the first step in the process. Proposals are reviewed by the Planning Department for compliance with the *Planning Code*, the *General Plan*, environmental requirements, and other regulations and policies. Generally, only major projects require special Planning Department approvals, such as a conditional use permit or variance. The number and type of projects undergoing Planning Department review are indicators of current building interest and production expectation within the next two to five years. Following Planning Department approval and entitlements, the Department of Building Inspection (DBI) reviews the project for compliance with the *Building Code*.

### Units Authorized for Construction

If DBI approves the project following its own review, it issues building permits authorizing con-

struction. Projects with approved building permits generally start construction within 90 days from the date the permit is issued. Start of construction, however, may be delayed for up to a year. If the permit is not picked up or acted on within 90 days, the permit expires. The number of units authorized for construction is a key indicator of future housing construction.

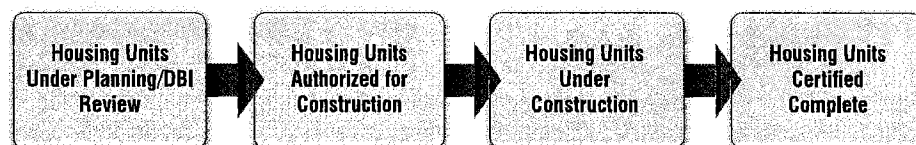
### Units Certified Complete

Projects are inspected by DBI at various stages throughout the construction process. However, inspectors only issue Certificates of Final Completions (CFCs) for projects that are deemed 100% complete. Units certified complete are an indicator of changes to the City's housing supply and include units gained or lost from new construction, alterations, and demolitions.

For the purposes of this report, however, units that have received Temporary Certificates of Occupancy (TCOs) or "Final Inspection Approval" from the Department of Building Inspection are also considered and counted as completed units.

Housing production is measured in terms of units rather than projects because the number of units in a project varies. Not all projects reviewed or approved are built. A project's building permit application may be withdrawn, disapproved, or revised; its permit may also expire if, for example, a project is not financed. Housing production is also affected by changes in market conditions and the economy. However, once building construction starts, a project is usually completed within one to two years, depending on the size of the project.

**FIGURE 1.**  
The Housing  
Production Process



## Housing Stock

The number of units in San Francisco's housing stock is derived by taking the total units from the decennial census count as baseline, then adding net unit change each subsequent year until the next census. Because the 2010 Census did not collect detailed housing characteristics, this 2012 Housing Inventory uses data from the 2010 Five Year American Community Survey (2010 ACS5). Annual net unit change – the sum of units completed from new construction and alterations minus units lost from demolition and alterations – will be added to this 2010 ACS5 baseline count.

According to the 2010 ACS5, housing units in San Francisco totaled 372,560, with near equal distribution between single family units (33%), moderate density buildings (two to nine units – 31%), and

higher density structures (10 or more units – 35%). This distribution will likely change in the next few years as the trend has been moving towards increasingly larger buildings.

In 2012, there was a net gain of 1,317 units in the City's housing stock. As of December 2012, units in buildings with 20 or more units comprised just over 25% of the City's total housing. Of all units added since the 2010 ACS5, 87% have been in buildings with 20 units or more.

Table 1 provides a profile of San Francisco's housing stock by building type from 2000 through 2012. Figure 2 illustrates San Francisco's housing stock by building type for 2012.

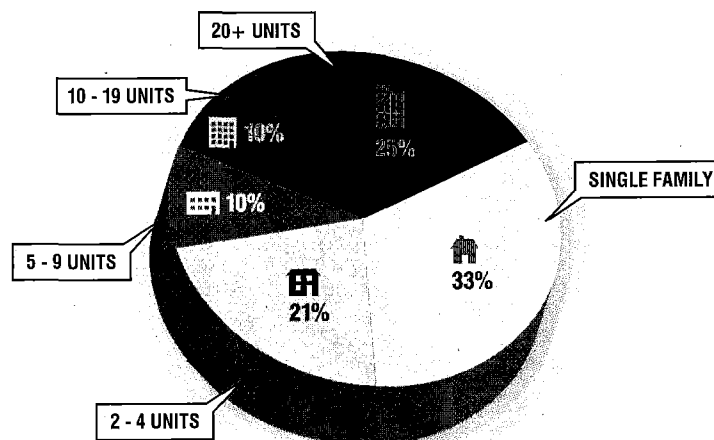
**TABLE 1.**  
**San Francisco Housing Stock by Building Type, 2010-2012**

Building Type	Single Family	2 to 4 Units	5 to 9 Units	10 to 19 Units	20 + Units	Total
2010 ACS5	123,951	79,774	37,088	37,656	93,496	<b>372,560*</b>
Net Addition 2011-2012	31	87	7	80	1,381	<b>1,586</b>
<b>Total</b>	<b>123,982</b>	<b>79,861</b>	<b>37,095</b>	<b>37,736</b>	<b>94,877</b>	<b>374,146</b>

Source: U.S. Census Bureau; Planning Department

\* This total includes other "housing" types that the Census Bureau counts, such as mobile homes, RVs, vans, and houseboats.

**FIGURE 2.**  
**San Francisco Housing Stock by Building Type, 2012**



## Housing Production Trends

### New Housing Construction

- New construction in 2012 – 794 units – is a significant twofold increase from 2011. New construction in 2012 is just 42% of the 10-year average of 1,886 new construction units.
- Conversion of non-residential uses resulted in 616 new units and another 61 new units were added through expansion of existing structures. However, 27 units were lost due to removal of illegal units, mergers, conversion to non-residential use and to corrections to administrative records.

This means a net addition of 650 units increased the City's housing stock through "alterations" of existing units or buildings. This represents a very dramatic recovery from the five net units added in 2011 as a result of alterations.

- The number of demolitions in 2012 – 127 units – is 151% more than that of the previous year. The bulk of these demolitions (113 units or 89%) were lost as part of the Hunters' View revitalization, a 267 unit SF Hope project.
- The net addition to the City's housing stock grew almost fourfold from 2011. This 2012 net new unit count of 1,317 is, however, still lower than the 10-year average of 1,985 units.
- Affordable units made up 35% of new units built in 2012.
- In 2012, the Department of Building Inspection (DBI) authorized 3,888 units for construction according to building permitting data. That number represents a 195% increase over permits authorized in 2011.

Table 2 and Figures 3 and 4 show housing production trends over the past 20 years. The table and figures account for net new units gained – which is the number of units newly constructed and adjusted for alterations, which can add or subtract units, and demolitions. Figure 5 illustrates five-year housing production activity from 2008-2012.

Some of the larger projects completed in 2012 include: Madrone/435 China Basin (319 units), Potrero Launch/2225-3rd Street (196 units), Kelly Cullen Community House (174 affordable units), Avalon/1150 Ocean (173 units), Arc Light Co./178 Townsend (94 units), and Veterans Commons/150 Otis (76 affordable units).

A list of all market rate projects with 10 units or more completed in 2012 is included in Appendix A-1. Major affordable housing projects completed in 2012 are listed in Appendix A-2.



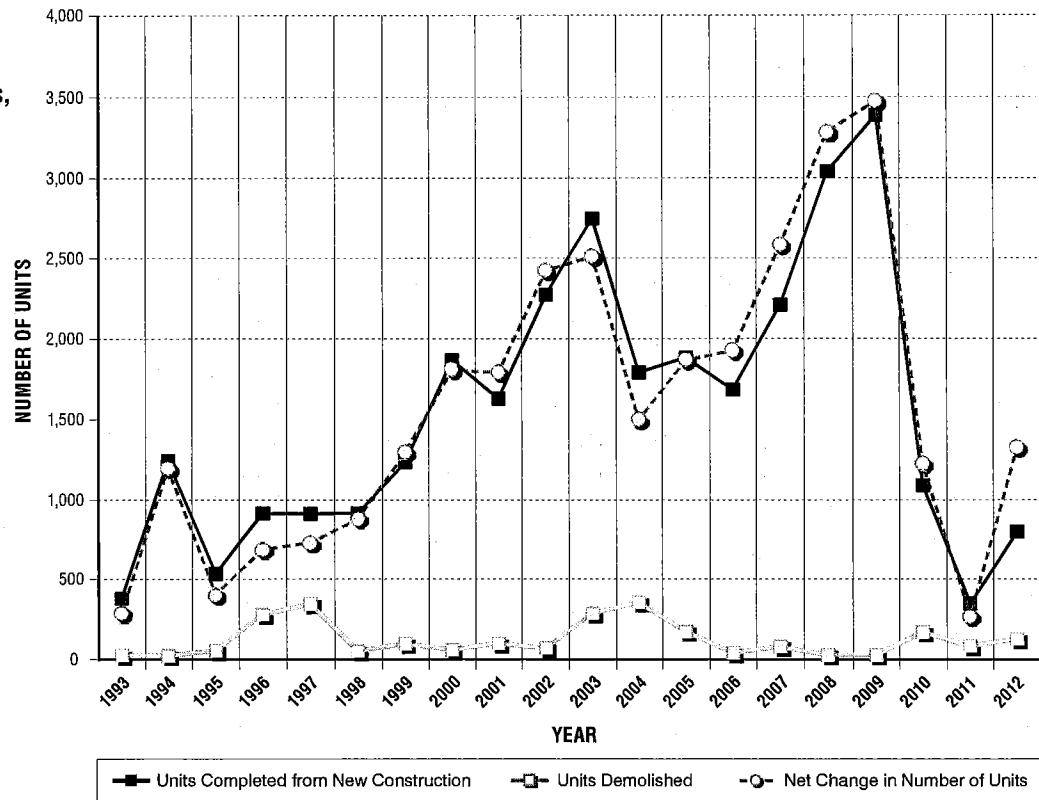
**TABLE 2.**  
**San Francisco Housing Trends, 1993-2012**

Year	Units Authorized for Construction	Units Completed from New Construction	Units Demolished	Units Gained or Lost from Alterations	Net Change In Number of Units
1993	1,001	379	26	-65	288
1994	948	1,234	25	-23	1,186
1995	525	532	55	-76	401
1996	1,228	909	278	52	683
1997	1,666	906	344	163	725
1998	2,336	909	54	19	874
1999	3,360	1,225	98	158	1,285
2000	2,897	1,859	61	-1	1,797
2001	2,380	1,619	99	259	1,779
2002	1,478	2,260	73	221	2,408
2003	1,845	2,730	286	52	2,496
2004	2,318	1,780	355	62	1,487
2005	5,571	1,872	174	157	1,855
2006	2,332	1,675	41	280	1,914
2007	3,281	2,197	81	451	2,567
2008	2,346	3,019	29	273	3,263
2009	742	3,366	29	117	3,454
2010	1,203	1,082	170	318	1,230
2011	2,033	348	84	5	269
2012	3,888	794	127	650	1,317
<b>Total</b>	<b>43,394</b>	<b>30,695</b>	<b>2,489</b>	<b>3,072</b>	<b>31,278</b>

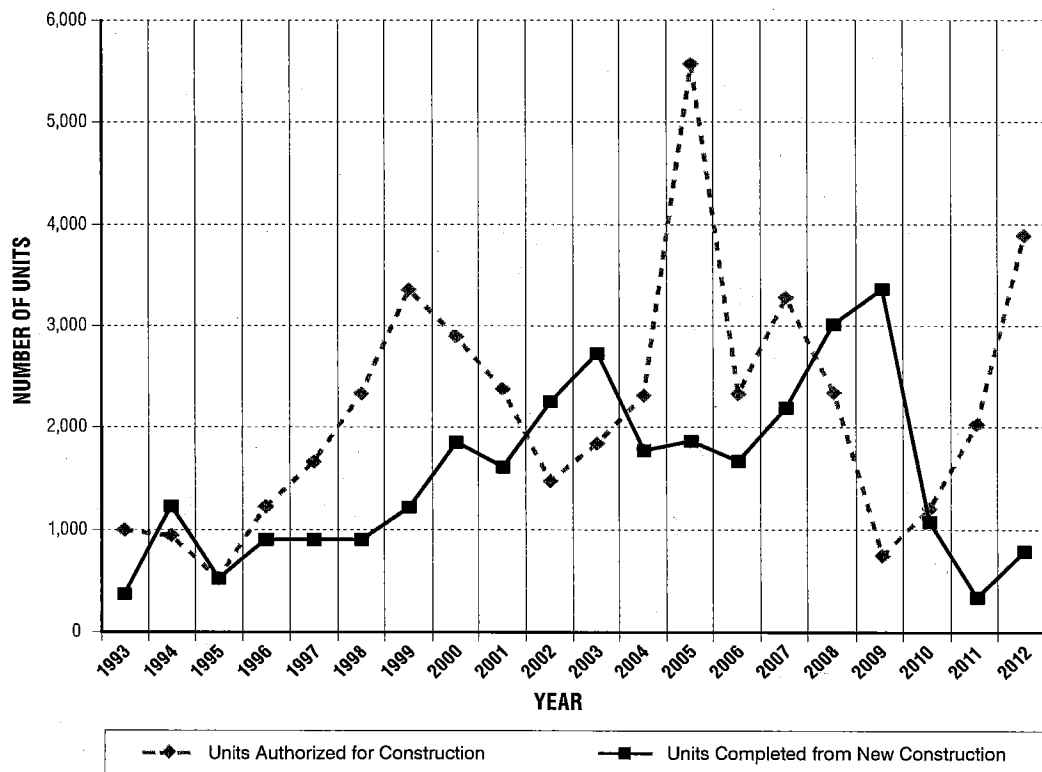
Source: Planning Department

Note: Net Change equals Units Completed less Units Demolished plus Units Gained or (Lost) from Alterations.

**FIGURE 3.**  
**20-Year Housing**  
**Production Trends,**  
**1993-2012**

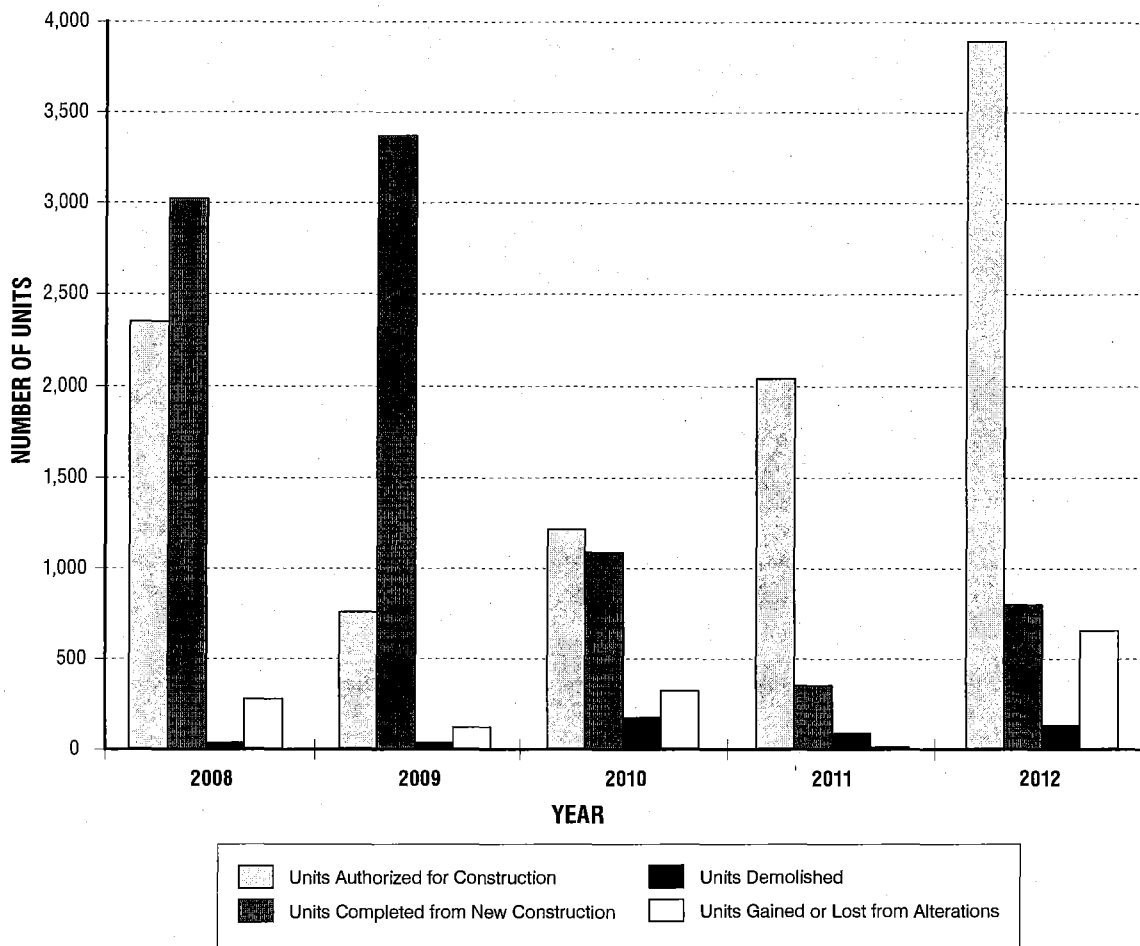


**FIGURE 4.**  
**Units Authorized**  
**and Completed,**  
**1993-2012**



**FIGURE 5.**

**Units Authorized and Gained from New Construction, Alterations, and Demolitions, 2008-2012**



**Projects Approved and Under Review by Planning**

Depending on the type of project, there are various approvals by the Planning Department that a project needs to be fully entitled. Full entitlement of a project means that the project sponsor can proceed with the next step in the development process: securing approval and issuance of the building permit.

- In 2012, 72 projects with about 2,115 net units were filed with the Planning Department. This number is more than twice the count in 2011 (1,020 units) but is about 23% less than the five-year average (2,760).
- The Planning Department approved and fully entitled 46 projects in 2012. These projects propose a total of 2,751 units.

- As of December 31, 2012, the total number of units under review at the Planning Department was over 12,792 units.

Table 3 shows the number of housing projects filed with the Planning Department over the last five years. It is important to note that Planning may not approve all projects under review or may not approve projects at the unit levels requested. Project sponsors may also change or withdraw the project proposals. Some projects listed in Table 3 as undergoing Planning Department review may have reached their approval stage, been authorized for construction, or may have been completed. Lastly, many of the housing projects under development by the Office of Community Investment and Infra-

structure (the Successor Agency to the San Francisco Redevelopment Agency) may not show up in Table 3 because the agency is responsible for the review of those projects.

Very large projects (100 units or more) filed in 2012 and are under Planning Department review include: 100 Van Ness (399 units); 401 Harrison Street (299 units); 5800 - 3rd Street (271 units); 800 Brotherhood Way (182 units); 325 Fremont Street (119 units); and 923 Folsom Street (114 units).

Appendix A-3 records major projects (10 units or more) that received Planning entitlements in 2012. Appendix A-4 contains a list of the major projects

**TABLE 3.**  
**Projects and Units Filed at Planning Department for Review, 2008-2012**

Year	Projects Filed	Units Filed
2008	145	7,761
2009	85	902
2010	72	2,001
2011	52	1,020
2012	72	2,115
<b>Total</b>	<b>426</b>	<b>13,799</b>

Source: Planning Department

(10 or more units) filed at the Planning Department for review during 2012.

### Units Authorized for Construction

- In 2012, DBI authorized 3,888 units for construction, almost double that authorized in 2011. This number is also 90% higher than the five-year average (2,037). Since units authorized for construction is one of the indicators of future housing construction, the number of new units completed is expected to increase over the next few years.
- There were less projects authorized in 2012: 125 compared to 152 projects in 2011. However, the average project size was 31 units, far higher than the 13 unit average project size for the previous year.

Table 4 summarizes the number of projects and units by building type authorized for construction by the Department of Building Inspection (DBI).

Some of the major projects authorized for construction during the reporting year include: 100 Van Ness (399 units); 1380 - 7th Street (393 units); 45 Lansing (320 units); 401 Harrison (312 units); 900 Folsom (282 units); 55 - 9th Street (273 units); 690 Long Bridge (273 units); 701 Long Bridge (188 units); 240 - 5th Street (182 units); 1200 - 4th Street (172 units); 1998 Market Street (114 units); and 2121 - 3rd Street (105

**TABLE 4.**  
**Units and Projects Authorized for Construction by DBI by Building Type, 2008-2012**

Year	Units by Building Type					Total	Projects
	Single Family	2 Units	3 to 4 Units	5 to 19 Units	20+ Units		
2008	64	141	69	120	1,952	2,346	225
2009	37	71	51	106	487	752	135
2010	45	69	55	128	906	1,203	142
2011	24	77	66	121	1,745	1,998	152
2012	22	66	33	107	3,660	3,888	124
<b>Total</b>	<b>192</b>	<b>424</b>	<b>274</b>	<b>582</b>	<b>8,715</b>	<b>10,187</b>	<b>778</b>

Source: Planning Department

units). Appendix A-5 lists all projects with five or more units authorized for construction in 2012.

### Demolitions

- A total of 127 units were demolished in 2012. This is 51% more than the number of units demolished in 2011 (84). Majority of the demolitions (113 units or 89%) is attributed to the demolition in Hunters' View as part of the revitalization and new construction of the 267-unit Hope SF project.
- The demolition of 127 units in 2012 is 44% above the five-year demolition average of 88 units.
- In 2012, 115 units or 91% of all demolitions were in an RM-1 zoning district.

Table 5 shows the units demolished between 2008 and 2012 by building type and Table 6 shows the demolitions in 2012 by zoning district.

It should be noted that city policies require a minimum of one to one replacement of demolished housing.

### Alterations and Conversions

The majority of building permits issued by DBI are for residential alterations. These alteration permits are for improvements within existing buildings or dwelling units. Some alterations expand the building envelope without increasing the number of units in the building. The *Housing Inventory* is primarily concerned with alterations which result in a net loss or gain in the total number of units in the housing stock.

Dwelling units are gained by additions to existing housing structures, conversions to residential use, and legalization of illegal units. Dwelling units are lost by merging separate units into larger units, by conversion to commercial use, or by the removal of illegal units.

- The net gain of 650 units from alterations in 2012 is comprised of 677 units added and 27 units eliminated.

- Net units gained through alterations increased dramatically from net units gained the previous year – 650 units in 2012 compared to five in 2011. This rapid rebound can be attributed to the numerous projects that were temporarily sidelined as a result of the economic downturn of 2007-2008.
- Expansion and conversion projects, as well as legalization of secondary units, completed in 2012 resulted in the addition of 677 new units.
- Of the 27 units lost through alteration in 2012, two were illegal units removed, 23 units were lost due to mergers, one unit was converted to non-residential use, and an additional unit was a correction to official records. These represent a 59% decrease in units lost through alterations.

Table 7 shows the number of units added or eliminated through alteration permits from 2008 to 2012. Table 8 profiles the type of alterations and demolitions that caused the loss of units during the same period.

- The net total of 154 units lost in 2012 due to demolition or alteration is 3% more than that in 2011 when 146 total units were lost.

**TABLE 5.**  
**Units Demolished by Building Type, 2008-2012**

Year	Buildings	Units by Building Type				Total
		Single	2 Units	3 to 4 Units	5+ Units	
2008	14	11	4	3	11	29
2009	14	20	6	3		29
2010	28	6	6	35	123	170
2011	17	12	2		66	84
2012	23	-	10	32	85	127
<b>Total</b>	<b>96</b>	<b>49</b>	<b>32</b>	<b>73</b>	<b>285</b>	<b>439</b>

Source: Planning Department

**TABLE 6.**  
**Units Demolished by Zoning District, 2012**

Zoning District	Buildings	Units		Total	Percent of Total
		Single Family	Multi-Family		
RM-1	19	-	115	115	91%
NCT-3	2	-	4	4	3%
RH-2	1	-	2	2	2%
RH-3	1	-	6	6	5%
<b>Total</b>	<b>23</b>	<b>-</b>	<b>127</b>	<b>127</b>	<b>100%</b>

Source: Planning Department

**TABLE 7.**  
**Units Added or Lost  
Through Alteration Permits,  
2008-2012**

Year	Units Added	Units Eliminated	Net Change
2008	321	48	273
2009	178	61	117
2010	356	38	318
2011	70	65	5
2012	677	27	650
<b>TOTAL</b>	<b>1,602</b>	<b>239</b>	<b>1,363</b>

Source: Planning Department

**TABLE 8.**  
**Units Lost Through Alterations and Demolitions, 2008-2012**

Year	Alterations					Units Demolished	Total Units Lost
	Illegal Units Removed	Units Merged into Larger Units	Correction to Official Records	Units Converted	Total Alterations		
2008	19	28	0	1	48	29	81
2009	2	42	5	12	61	29	90
2010	5	22	1	10	38	170	208
2011	39	22	1	3	65	84	149
2012	2	23	1	1	19	127	154
<b>TOTAL</b>	<b>67</b>	<b>137</b>	<b>8</b>	<b>27</b>	<b>239</b>	<b>439</b>	<b>682</b>

Source: Planning Department

## New Housing Unit Trends

New construction and residential conversions are the primary engine behind changes to the housing stock. This section examines units added to the housing stock over the past five years by looking at the types of buildings and the zoning districts where they occurred. This section examines all units added to the housing stock in 2012, not just those added through new construction.

### Types of Buildings

- New housing units added over the past five years continues to be overwhelmingly (87%) in buildings with 20 or more units.
- In 2012, 1,227 units were built in structures with 20 units or more. This is over four times more than that built in 2011. The share of units added in high-density buildings (20 or more units) is at par with the five-year average of 87%.
- Twenty-four single-family units were added in 2012, four more units than that added the previous year (20% increase). New units were also added in the "2 Units" category (40 units or 33% less than that built in 2011), in "3-9 Units" (82

units or 19% more than that completed in 2011), and in "10 to 19 Units" (98 units or 104% more than that built in 2011).

- Single-family and two-unit buildings construction made up a small proportion of new construction in 2012 (2% and 3%, respectively).

Table 9 shows new construction from 2008 through 2012 by building type. Figure 6 shows the share of new construction by building type for 2012.

### New Housing Units Added by Zoning District

A quarter (25%) of new units built in 2012 were in neighborhood commercial districts; Mission Bay followed closely with 24%.

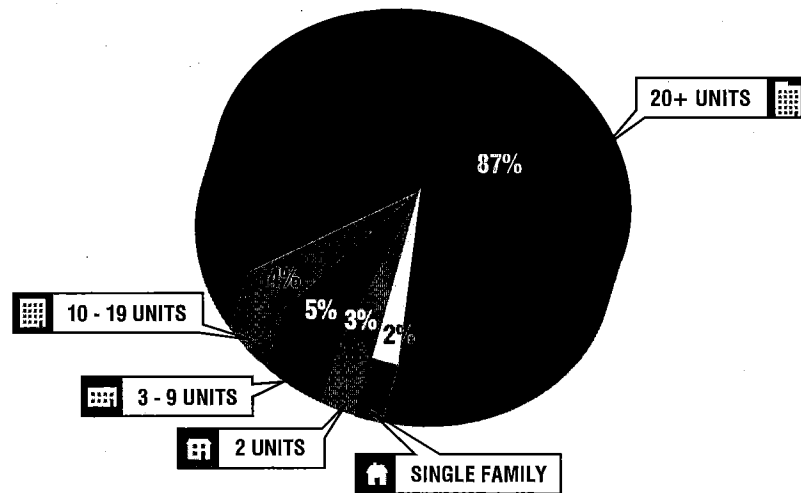
Table 10 summarizes new construction in 2012 by generalized zoning districts. Table 11 lists the number of units constructed in various zoning districts in the City. A complete list of San Francisco's zoning districts is included in Appendix C.

**TABLE 9.**  
**Housing Units Built by Building Type, 2008-2012**

Year	Single Family	2 Units	3 to 9 Units	10 to 19 Units	20+ Units	Total
2008	47	42	108	106	2,716	1,675
2009	36	88	94	71	3,077	3,366
2010	45	46	102	39	1,206	1,438
2011	20	60	69	48	221	418
2012	24	40	82	98	1,227	1,471
<b>TOTAL</b>	<b>172</b>	<b>276</b>	<b>455</b>	<b>362</b>	<b>8,447</b>	<b>9,712</b>
"Share of Total Units Added, 2008-2012"	2%	3%	5%	4%	87%	100%

Source: Planning Department

**FIGURE 6.**  
**Housing Units Built by Building Type, 2012**



**TABLE 10.**  
**Housing Units Added by Generalized Zoning, 2012**

General Zoning Districts	Units	Percent of Total	Rank
Residential, House and Mixed	0	0.0%	1
Residential, Transit Oriented	10	0.8%	8
Neighborhood Commercial	254	19.3%	3
Neighborhood Commercial Transit	78	5.9%	2
South of Market Mixed Use	152	11.5%	4
Eastern Neighborhoods Mixed Use	197	15.0%	6
Chinatown Mixed Use	2	0.2%	5
Eastern Neighborhoods PDR	32	2.4%	7
Mission Bay	319	24.2%	
Public	76	5.8%	
Downtown Commercial	197	15.0%	
<b>TOTAL</b>	<b>1,317</b>	<b>100.0%</b>	

Source: Planning Department



**TABLE 11.**  
**Housing Units Added by Zoning District, 2012**

Zoning Districts	Units	Percent of Total	Rank
C-3-G	193	14.7%	4
C-3-O(SD)	4	0.3%	22
CCB	2	0.2%	27
INNER CLEMENT NCD	1	0.1%	29
INNER SUNSET NCD	2	0.2%	28
MISSION BAY	319	24.2%	1
MUG	25	1.9%	11
MUO	14	1.1%	14
MUR	4	0.3%	23
NC-1	12	0.9%	15
NC-2	207	15.7%	2
NC-3	32	2.4%	9
NCT-3	36	2.7%	8
PDR-1-G	32	2.4%	10
PUBLIC	76	5.8%	6
RC-4	25	1.9%	12
RED	12	0.9%	16
RH-1	12	0.9%	17
RH-1(D)	3	0.2%	25
RH-2	11	0.8%	18
RH-3	16	1.2%	13
RM-1	(85)	-6.5%	31
RM-2	11	0.8%	19
RM-3	6	0.5%	20
RM-4	1	0.1%	30
RTO	4	0.3%	24
RTO-Mission	6	0.5%	21
SLI	94	7.1%	5
SLR	3	0.2%	26
UMU	197	15.0%	3
VALENCIA NCD	42	3.2%	7
<b>TOTALS</b>	<b>1,317</b>	<b>100.0%</b>	

Source: Planning Department

## Condominiums

All condominium developments, whether new construction or conversions, are recorded with the Department of Public Works's (DPW) Bureau of Street-Use and Mapping (BSM). Annual condominium totals recorded by DPW do not directly correlate with annual units completed and counted as part of the *Housing Inventory* because DPW's records may be for projects not yet completed or from projects completed in a previous year. Large multi-unit developments also file for condominium subdivision when they are first built even though the units may initially be offered for rent. Condominium construction, like all real estate, is subject to market forces and varies from year to year.

### New Condominium Construction

- In 2012, new condominium construction dropped from 976 units from 1,625 units in 2011 (a decrease of 40%).
- About 81% of the new condominiums recorded were in buildings with 20 or more units (793 units or a 45% decrease from 2011).

Table 12 shows construction of new condominiums recorded by DPW over the past ten years and Table 13 shows new condominium construction by building type over the past five years.

**TABLE 12.**  
**New Condominiums Recorded by DPW, 2003-2012**

Year	Units	% Change from Previous Year
2003	2,098	16%
2004	1,215	-42%
2005	1,907	57%
2006	2,466	29%
2007	3,395	38%
2008	1,897	-44%
2009	835	-56%
2010	734	-12%
2011	1,625	121%
2012	976	-40%
<b>TOTAL</b>	<b>17,148</b>	<b>--</b>

Source: Department of Public Works, Bureau of Street-Use and Mapping

**TABLE 13.**  
**New Condominiums Recorded by the DPW by Building Type, 2008-2012**

Year	2 Units	3 to 4 Units	5 to 9 Units	10 to 19 Units	20+ Units	Total
2008	64	106	70	112	1,545	1,897
2009	54	82	72	12	615	835
2010	22	24	21	0	667	734
2011	28	52	37	58	1,450	1,625
2012	34	51	22	76	793	976
<b>TOTAL</b>	<b>202</b>	<b>315</b>	<b>222</b>	<b>258</b>	<b>5,070</b>	<b>6,067</b>

Source: Department of Public Works, Bureau of Street-Use and Mapping

## Condominium Conversions

The San Francisco Subdivision Code regulates condominium conversions. Since 1983, conversions of units from rental to condominium have been limited to 200 units per year and to buildings with six or fewer units. More than 200 units may be recorded in a given year because units approved in a previous year may be recorded in a subsequent year. The 200-unit cap on conversions can also be bypassed for two-unit buildings with owners occupying both units.

- Condominium conversions rose slightly in 2012 (488 from 472 conversions in 2011 or 3% increase). This number is 15% lower than the 10-year average of 570 units
- Almost 60% of units converted in 2012 occurred in two-unit buildings, representing an decrease of 4% from 2011.
- Eighty percent of the condominium conversions in 2012 (386) were in buildings with two or three units, compared to 82% in 2011.

Table 14 shows the number of conversions recorded by DPW from 2003-2012. Table 15 shows condominium conversions by building type over the past five years.

**TABLE 14.**  
**Condominium Conversions Recorded by DPW, 2003-2012**

Year	Units	% Change from Previous Year
2003	432	15%
2004	303	-30%
2005	306	1%
2006	727	138%
2007	784	8%
2008	845	8%
2009	803	-5%
2010	537	-33%
2011	472	-12%
2012	488	3%
<b>TOTAL</b>	<b>5,697</b>	

Source: Department of Public Works, Bureau of Street-Use and Mapping

**TABLE 15.**  
**Condominium Conversions Recorded by DPW by Building Type, 2008-2012**

Year	2 Units	3 Units	4 Units	5 to 6 Units	Total
2008	576	180	72	17	845
2009	508	141	132	22	803
2010	322	87	100	28	537
2011	302	87	72	11	472
2012	290	96	80	22	488
<b>TOTAL</b>	<b>1,998</b>	<b>591</b>	<b>456</b>	<b>100</b>	<b>3,145</b>

Source: Department of Public Works, Bureau of Street-Use and Mapping

## Residential Hotels

Residential hotels in San Francisco are regulated by Administrative Code Chapter 41 — the Residential Hotel Conversion and Demolition Ordinance (HCO), enacted in 1981. The Department of Building Inspection (DBI) Housing Inspection Services Division administers the HCO. This ordinance preserves the stock of residential hotels and regulates the conversion and demolition of residential hotel units.

Table 16 reports the number of residential hotel buildings and units for both for-profit and nonprofit residential hotels from 2008 through 2012.

- As of 2012, 19,382 residential hotel rooms are registered in San Francisco; 72% are residential rooms in for-profit residential hotels and 28% are residential in non-profit hotels.
- Residential rooms in non-profit residential hotels have been increasing in the past five years. In the last five years, non-profit residential hotel rooms increased 7%.
- In for-profit residential hotels, residential rooms decreased while tourist rooms increased from 2011.
- The number of for-profit residential hotel buildings decreased in the past year, following slight declines in the four years previous: from 417 buildings in 2011 to 414 buildings in 2012.

**TABLE 16.**  
**Changes in Residential Hotel Stock, 2008-2012**

Year	For Profit Residential Hotels			Non-Profit Residential Hotels		Total	
	<i>Buildings</i>	<i>Resid. Rooms</i>	<i>Tourist Rooms</i>	<i>Buildings</i>	<i>Resid. Rooms</i>	<i>Buildings</i>	<i>Resid. Rooms</i>
2008	419	14,160	2,998	85	4,978	504	19,138
2009	418	14,040	2,953	87	5,105	505	19,145
2010	412	13,790	2,883	87	5,163	499	18,953
2011	417	13,680	2,805	88	5,230	505	18,910
2012	414	13,903	2,942	87	5,479	501	19,382

Source: Department of Building Inspection

# Affordable Housing

## Standards and Definitions of Affordability

Affordable housing by definition is housing that is either rented or owned at prices affordable to households with low to moderate incomes. The United States Department of Housing and Urban Development (HUD) determines the thresholds by household size for these incomes for the San Francisco HUD Metro Fair Market Rent Area (HMFA). The HMFA includes San Francisco, Marin, and San Mateo counties. The standard definitions for housing affordability by income level are as follows:

**Extremely low income:** Units affordable to households with incomes at or below 30% of the HUD median income for the San Francisco HFMA;

**Very low income:** Units affordable to households with incomes at or below 50% of the HUD median income for the San Francisco HFMA;

**Lower income:** Units affordable to households with incomes at or below 60% of the HUD median income for the San Francisco HFMA;

**Low income:** Units affordable to households with incomes at or below 80% of the HUD median income for the San Francisco HFMA,

**Moderate income:** Units affordable to households with incomes at or below 120% of the HUD median income for the San Francisco HFMA; and

**Market rate:** Units at prevailing prices without any affordability requirements. Market rate units generally exceed rental or ownership affordability levels, although some small market rate units may be priced at levels that are affordable to moderate income households.

Housing affordability for units is calculated as follows:

**Affordable rental unit:** A unit for which rent equals 30% of the income of a household with an income at or below 80% of the HUD median income for the San Francisco HFMA, utilities included;

**Affordable ownership unit:** A unit for which the mortgage payments, PMI (principal mortgage insurance), property taxes, homeowners dues, and insurance equal 33% of the gross monthly income of a household earning between 80% and 120% of the San Francisco HFMA median income, assuming a 10% down payment and a 30-year 8% fixed rate loan.

**Inclusionary Affordable Housing Program units:** These units are rental units for households earning up to 60% of the San Francisco median income, or ownership units for first-time home buyer households with incomes from 70% to up to 110% of the San Francisco median income.

Tables 17 and 18 show the incomes and prices for affordable rental and ownership units based on 2012 HUD income limits.

**TABLE 17.**  
**2012 Rental Affordable Housing Guidelines**

Income Levels	Household Size	Average Unit Size	Maximum Annual Income	Monthly Rent
<b>Extremely Low Income</b> (30% of HUD Median Income)	1	Studio	\$21,650	\$509
	2	1 Bedroom	\$24,700	\$575
	3	2 Bedroom	\$27,800	\$640
	4	3 Bedroom	\$30,900	\$703
	5	4 Bedroom	\$33,400	\$738
	6	5 Bedroom	\$35,850	\$776
<b>Very Low Income</b> (50% of HUD Median Income)	1	Studio	\$36,050	\$869
	2	1 Bedroom	\$41,200	\$987
	3	2 Bedroom	\$46,350	\$1,104
	4	3 Bedroom	\$51,500	\$1,218
	5	4 Bedroom	\$55,650	\$1,294
	6	5 Bedroom	\$59,750	\$1,374
<b>Lower Income</b> (60% of HUD Median Income)	1	Studio	\$43,250	\$1,049
	2	1 Bedroom	\$49,450	\$1,193
	3	2 Bedroom	\$55,600	\$1,335
	4	3 Bedroom	\$61,800	\$1,475
	5	4 Bedroom	\$66,750	\$1,572
	6	5 Bedroom	\$71,700	\$1,673
<b>Low Income</b> (80% of HUD Median Income)	1	Studio	\$57,700	\$1,411
	2	1 Bedroom	\$65,900	\$1,605
	3	2 Bedroom	\$74,150	\$1,799
	4	3 Bedroom	\$82,400	\$1,990
	5	4 Bedroom	\$89,000	\$2,128
	6	5 Bedroom	\$95,600	\$2,270

**Source:** U.S. Department of Housing and Urban Development (HUD)

**Note:** Incomes are based on the 2012 Area Median Income (AMI) limits for the San Francisco HUD Metro FMR Area (HMFA). Rents are calculated based on 30% of gross monthly income. (FMR = Fair Market Rents)

**TABLE 18. 2012 Homeownership Affordable Housing Guidelines**

Income Levels	Household Size	Average Unit Size	Maximum Annual Income	Monthly Housing Expense	Maximum Purchase Price
<b>Low Income</b> <i>(70% of HUD Median Income)</i>	1	Studio	\$50,450	\$1,387	\$162,030
	2	1 Bedroom	\$57,700	\$1,587	\$187,664
	3	2 Bedroom	\$64,900	\$1,785	\$213,077
	4	3 Bedroom	\$72,100	\$1,983	\$238,491
	5	4 Bedroom	\$77,900	\$2,142	\$257,711
<b>Median Income</b> <i>(90% of HUD Median Income)</i>	1	Studio	\$64,900	\$1,785	\$225,945
	2	1 Bedroom	\$74,150	\$2,039	\$260,426
	3	2 Bedroom	\$83,450	\$2,295	\$295,128
	4	3 Bedroom	\$92,700	\$2,549	\$329,608
	5	4 Bedroom	\$100,150	\$2,754	\$356,127
<b>Moderate Income</b> <i>(110% of HUD Median Income)</i>	1	Studio	\$79,300	\$2,181	\$289,639
	2	1 Bedroom	\$90,650	\$2,493	\$333,408
	3	2 Bedroom	\$101,950	\$2,804	\$376,957
	4	3 Bedroom	\$113,300	\$3,116	\$420,726
	5	4 Bedroom	\$122,400	\$3,366	\$454,543

Source: U.S. Department of Housing and Urban Development (HUD)

Note: Incomes are based on the 2012 Area Median Income (AMI) limits for the San Francisco HUD Metro FMR Area (HMFA). Monthly housing expenses are calculated based on 33% of gross monthly income. (FMR = Fair Market Rents). Maximum purchase price is the affordable price from San Francisco's Inclusionary Housing Program and incorporates monthly fees and taxes into sales price.

**New Affordable Housing Construction**

- Some 512 affordable units were completed in 2012, representing 35% of the new housing units added in 2012. Of these, 125 are on-site inclusionary affordable units.
- Very low-income units represented 70% of the new affordable units that were constructed in 2012; moderate income units made up about a fifth (20%).

Figure 7 shows affordable housing construction compared to market-rate housing construction from 2008 to 2012 by year and as a total.

Table 19 shows the production of affordable housing by levels of affordability and Table 20 shows new affordable housing by type. These numbers do not include affordable units that result from acquiring and rehabilitating residential buildings by nonprofit housing organizations. Those units are covered later in the report.

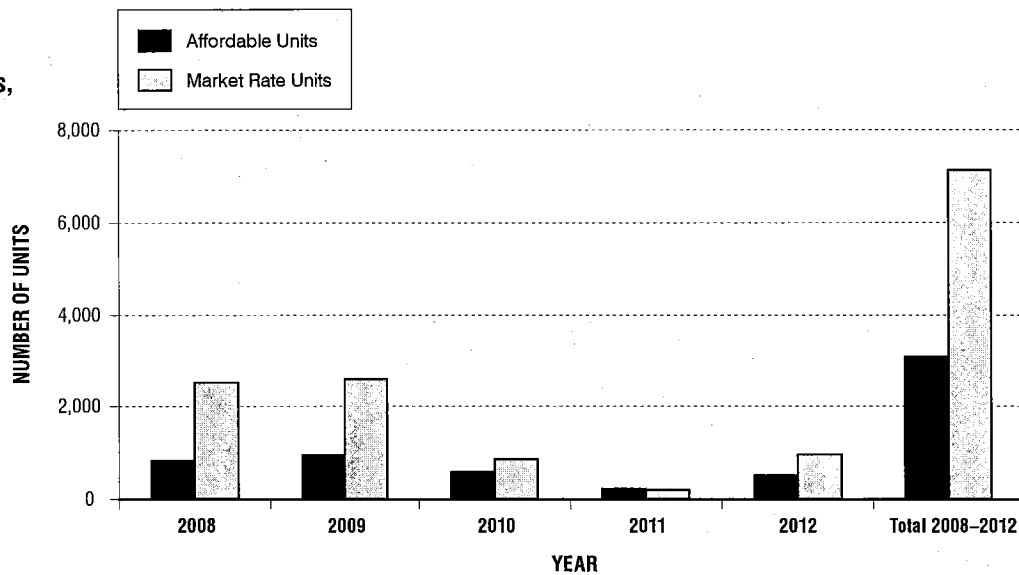
- The number of new affordable units produced in 2012 (512) is more than double that built in 2011 (218).

- Seventeen percent (17%) of the new affordable units in 2012 were units for homeowner units (87)
- A total of 36 units were added to existing residential buildings in 2012. Typically, these are smaller units and are sometimes referred to as secondary or “granny” units; these are also usually affordable to households with moderate incomes.

Major affordable housing projects completed in 2012 include: Kelly Cullen Community House/Golden Gate Avenue (174 units); Veterans Commons/150 Otis Street (76 units); 1345 Turk Street (32 units); and A Woman’s Place/1049 Howard Street (20 units).

All major (10 or more units) new affordable housing projects completed in 2012 are detailed in Appendix A-2. On-site affordable inclusionary units are listed under major market rate projects (Appendix A-1). Affordable housing projects under construction, or in pre-construction or preliminary planning with either the Mayor’s Office of Housing or the Successor Agency to the San Francisco Redevelopment Agency are presented in Appendix A-6.

**FIGURE 7.**  
Development of Affordable and Market Rate Units, 2008-2012





**TABLE 19.**

**New Affordable Housing Construction by Income Level, 2008-2012**

Year	Extremely Low (30% AMI)	Very Low (50% AMI)	Lower (60% AMI)	Low (80% AMI)	Moderate (120% AMI)	Total Affordable Units	Total All New Units	% of All New Units
2008	134	247	81	0	361	823	3,340	25%
2009	0	550	0	140	256	946	3,544	27%
2010	0	480	21	0	81	582	1,438	40%
2011	127	13	0	21	57	218	418	52%
2012	250	107	0	52	104	512	1,471	35%
<b>TOTAL</b>	<b>511</b>	<b>1,397</b>	<b>102</b>	<b>213</b>	<b>859</b>	<b>3,081</b>	<b>10,211</b>	<b>30%</b>

Source: Mayor's Office of Housing, Successor Agency to the Redevelopment Agency, Planning Department

**TABLE 20.**

**New Affordable Housing Construction by Housing Type, 2008-2012**

Year	Family	Senior	Individual/SRO	Homeowner	Total
2008	227	160	134	302	823
2009	176	24	407	339	946
2010	128	348	59	47	582
2011	67	0	140	11	218
2012	157	0	269	87	513
2012 Percent of Total	30.6%	0.0%	52.4%	17.0%	100%

Source: Planning Department, Mayor's Office of Housing, Successor Agency to the Redevelopment Agency

Note: Family units include projects with a majority of two or more bedroom units. Individual / SRO includes projects with a majority of one bedroom, residential care facilities, shelters, and transitional housing.

## Inclusionary Housing

In 1992, the Planning Commission adopted guidelines for applying the City's Inclusionary Affordable Housing Policy. This policy required housing projects with 10 or more units that seek a conditional use (CU) permit or planned unit development (PUD) to set aside a minimum of 10% of their units as affordable units. In 2002, the Board of Supervisors legislated these guidelines into law and expanded the requirement to all projects with 10 or more units. In condominium developments, the inclusionary affordable ownership units would be available to households earning up to 100% of the AMI; below market inclusionary rental units are affordable to households earning 60% or less of the area median income (AMI). If a housing project required a conditional use permit, then 12% of the units would need to be made available at the same levels of affordability.

In August 2006, the inclusionary requirements were increased to 15% if units were constructed on-site, and to 20% if constructed off-site and is applicable to projects of five units or more. These increases will only apply to new projects. All projects in the pipeline at the time these changes were adopted will be exempt from these increases, except for projects that have not yet received Planning Department approval and those that will receive a rezoning that increases the amount of housing that can be constructed on their property. Table 21 shows inclusionary units completed from 2008-2012.

- In 2012, significantly more inclusionary units (125) were built than in the previous three years. The units built in 2012 represent an eleven-fold increase from the 11 inclusionary units provided in 2011. This significant increase is due to the overall economic recovery.
- Ninety-eight inclusionary units completed in 2012 were the result of the on-site requirement. The remaining 27 units are part of a Mission Bay redevelopment project.

Appendix A-1 provides a complete list of projects with five or more units constructed in 2012 with details of new construction with inclusionary units for those projects that have them.

In 2012, a total of \$1,536,683 was collected as partial payments of in-lieu fees for three projects. Appendix D is a summary of in-lieu fees collected since 2003.

**TABLE 21.**  
**New Inclusionary Units, 2008-2012**

Year	Units
2008	379
2009	44
2010	40
2011	11
2012	125
<b>TOTAL</b>	<b>599</b>

Source: Planning Department, Mayor's Office of Housing

### Affordability of Market Rate Housing

The San Francisco Bay Area remains one of the nation's most expensive housing markets, with housing prices remaining high despite drops in average housing costs.

- In 2012, rental prices for a two-bedroom apartment in San Francisco increased by 16% to \$3,000 from \$2,573 in 2011.
- In 2012, the median price for a two-bedroom home in San Francisco went up to \$655,170 or 33% more than 2011 (\$493,330). The 2012 median price for a two-bedroom home in the Bay Area region was \$436,440 or an 28% increase from the price in 2011.

- A San Francisco family of three with a combined household income that is 110% of the HUD median income (a household which can afford a maximum sales price of \$376,957 according to Table 18) would fall about \$278,213 short of being able to purchase a median-priced two-bedroom home (\$655,170).
- A three-person household with a combined household income at 80% of the median income could pay a maximum rent of \$1,799 or 60% of the median rent (\$3,000).

Table 22 gives rental and sales prices for 2003 through 2012. The high cost of housing continues to prevent families earning less than the median income from being able to purchase or rent a median-priced home in San Francisco.

**TABLE 22. Housing Price Trends, San Francisco Bay Area, 2003-2012**

Year	Rental (Two Bedroom Apartment)		For Sale (Two Bedroom House)	
	San Francisco	Bay Area	San Francisco	Bay Area
2003	\$2,023	N/A	\$607,140	\$460,800
2004	\$2,068	N/A	\$670,450	\$547,190
2005	\$2,229	N/A	\$737,500	\$619,010
2006	\$2,400	N/A	\$680,970	\$612,250
2007	\$2,750	N/A	\$664,060	\$566,440
2008	\$2,650	\$1,810	\$603,570	\$370,490
2009	\$2,695	\$1,894	\$611,410	\$409,020
2010	\$2,737	N/A	\$560,980	\$383,550
2011	\$2,573	\$1,818	\$493,330	\$339,730
2012	\$3,000	\$1,955	\$655,170	\$436,440

Source: SF-Rent.com for Apartment rental prices; Zillow in 2012. California Association of Realtors for home sale prices;

Notes: The California Association of Realtors Bay Area data do not include Napa and Sonoma Counties.

## Affordable Housing Acquisition and Rehabilitation

Acquisition and rehabilitation involves non-profit housing organizations purchasing existing residential buildings in order to rehabilitate units for low- and very low-income persons. Table 23 shows units that have been rehabilitated through funding by the Mayor's Office of Housing (MOH) and the San Francisco Redevelopment Agency (SFRA). Often it is more economical to purchase and rehabilitate existing run-down units than to build new units. While many of these units are residential hotel (single room occupancy or SRO) units, acquisition and rehabilitation also includes homes for residential care providers, apartments for families, and conversions of commercial or industrial buildings for homeless persons and families.

The *Housing Inventory* reports units in such projects as adding to the housing stock only when new units are created as a result of the rehabilitation. For example, if a 50-unit SRO is rehabilitated and at the end, the SRO still has 50 units, then for the purposes of this report, these units would not be counted as adding to the housing stock.

In 2012, other than the major rehabilitation and conversion of non-residential uses, there were no major acquisition or rehabilitation of existing affordable units.

**TABLE 23.**  
**Units Rehabilitated, 2007-2011**

Year	Units Acquired / Rehabilitated
2008	270
2009	16
2010	54
2011	329
2012	n/a
<b>Total</b>	<b>669</b>

Source: Mayor's Office of Housing, San Francisco Redevelopment Agency

## Changes in Housing Stock by Planning District

This section discusses the City's housing stock by Planning District. Map 1 shows San Francisco's 15 Planning Districts.

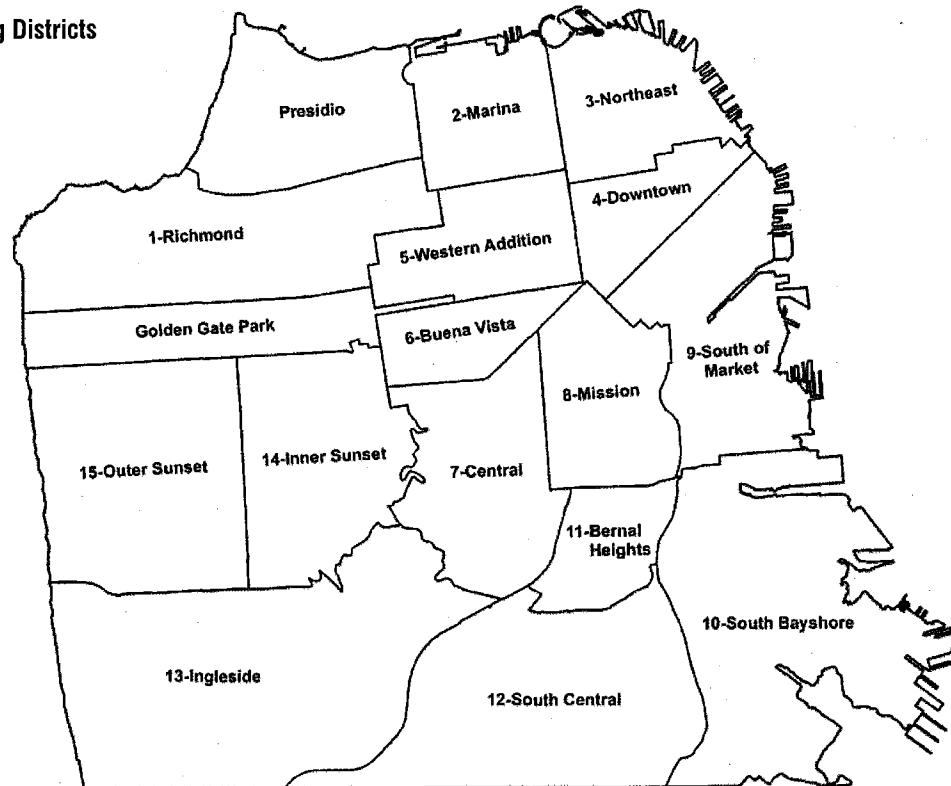
Table 24 summarizes newly constructed units completed, altered units, and units demolished in each Planning District. The table also ranks each Planning District by its position for each of the ratings categories.

- The South of Market Planning District had the most new construction in 2012 with 376 units built or 47% of the total new construction. Moreover, with two units lost through demolitions and an additional 327 units added through conversion or alteration, it also had the highest net gain with 701 net new units or 53% of net new addition Citywide.

- The Downtown Planning District ranked second in net units gained (192 units or 15% of net units gained).
- The South Bayshore Planning District had the highest number of units demolished, with 113 units lost or 89% of the 127 total units lost through demolition.

Figure 8 shows total new housing constructed and demolished by San Francisco Planning Districts in 2012.

**MAP 1.**  
**San Francisco Planning Districts**



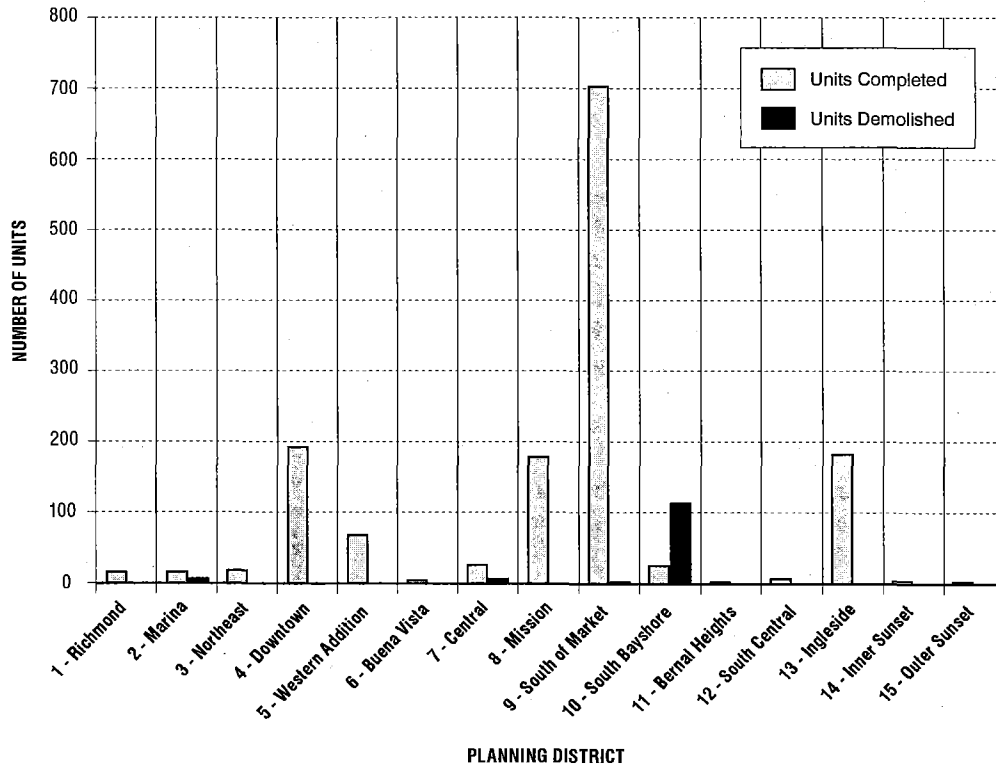
**TABLE 24. Housing Units Completed and Demolished by Planning District, 2012**

No.	District Name	Units Completed	Rank	Units Demolished	Rank	Units Altered	Rank	Net Gain Housing Units	Rank
1	Richmond	2	10	-		14	4	16	8
2	Marina	26	5	6	2	(10)	15	10	9
3	Northeast	5	9	-		13	6	18	7
4	Downtown	-	13	-		192	2	192	2
5	Western Addition	70	4	-		(2)	14	68	5
6	Buena Vista	-	14	-		4	7	4	11
7	Central	12	7	6	3	14	5	20	6
8	Mission	88	3	-		90	3	178	4
9	South of Market	376	1	2	4	327	1	701	1
10	South Bayshore	24	6	113	1	1	11	(88)	15
11	Bernal Heights	-	15	-		2	8	2	14
12	South Central	7	8	-		-	13	7	10
13	Ingleside	181	2	-		1	12	182	3
14	Inner Sunset	2	11	-		2	9	4	12
15	Outer Sunset	1	12	-		2	10	3	13
---	<b>TOTAL</b>	<b>794</b>	<b>---</b>	<b>127</b>	<b>---</b>	<b>650</b>		<b>1,317</b>	<b>---</b>

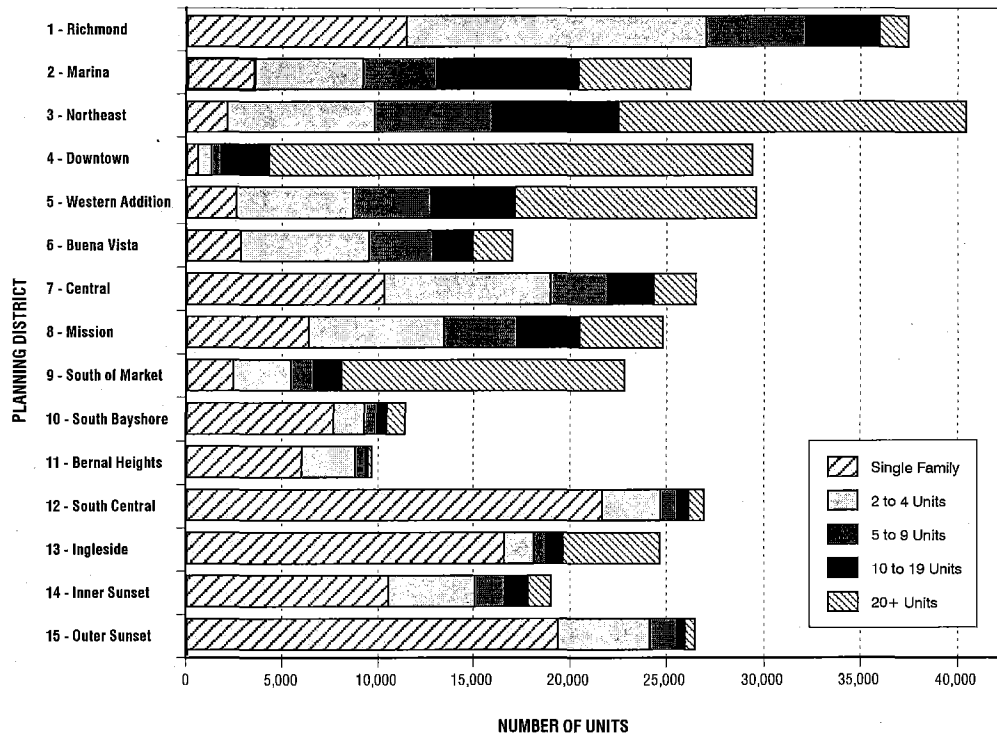
Source: Planning Department

\*Note: The "net gain housing units" calculation accounts for units lost/gained by alterations but those figures are not displayed.

**FIGURE 8. Units Completed & Demolished by Planning District, 2012**



**FIGURE 9.**  
**San Francisco**  
**Housing Stock**  
**by Planning**  
**District, 2012**



### Housing Stock by Planning District

Figure 9 shows the total overall housing stock by building type for the 15 San Francisco Planning Districts. Table 25 contains San Francisco housing stock totals by Planning District and shows the net gain since the 2010 Census.

- The Northeast and Richmond Planning Districts continue to have the highest number of overall units, having 40,490 units and 37,440 units respectively. The Northeast District accounts for 11% of the City’s housing stock, while the Richmond Planning District accounts for 10%.
- The South Central, Outer Sunset, and Ingleside Planning Districts remain the areas with the highest number of single-family homes in San Francisco. Together these areas account for 46% of all single-family homes.
- The Richmond, Central, Northeast, and Mission Planning Districts are the areas with the highest numbers of buildings with two to four units, representing 20%, 11%, 10%, and 9% of those units respectively.
- In the “5 to 9 Units” category, the Northeast and Richmond Planning Districts have the highest numbers of those units with 16% and 13% respectively.
- The Marina and Northeast Planning Districts continue to have the highest share of buildings with 10 to 19 units. Thirty seven percent of the City’s multi-family buildings with 10 to 19 units are in these districts.
- The Downtown Planning District has the largest stock of the city’s high-density housing – almost 25,120 units. The Northeast Planning District is second with about 17,970 units. Eighty-five percent of all housing in the Downtown Planning District is in buildings with 20 or more units. This district accounts for 27% of all the high-density housing citywide. The Northeast Planning District, with 44% of its units in buildings with 20 units or more, claims 19% of the City’s high-density housing.

**TABLE 25.**  
**San Francisco Housing Stock by Planning District, 2010-2012**

Planning District	Single Family	2 to 4 Units	5 to 9 Units	10 to 19 Units	20+ Units	District Total
<b>1. Richmond</b>						
2010 ACS5	11,388	15,525	5,126	3,845	1,467	37,383
2011	(1)	20	-	-	20	39
2012	1	8	7	-	-	16
<b>TOTAL</b>	<b>11,388</b>	<b>15,553</b>	<b>5,133</b>	<b>3,845</b>	<b>1,487</b>	<b>37,438</b>
Percent of Total	30.4%	41.5%	13.7%	10.3%	4.0%	10.0%
<b>2. Marina</b>						
2010 ACS5	3,469	5,636	3,824	7,404	5,817	26,165
2011	1	(2)	-	-	(3)	(4)
2012	-	(2)	(6)	(8)	26	10
<b>TOTAL</b>	<b>3,470</b>	<b>5,634</b>	<b>3,824</b>	<b>7,404</b>	<b>5,814</b>	<b>26,171</b>
Percent of Total	13.3%	21.5%	14.6%	28.3%	22.2%	7.0%
<b>3. Northeast</b>						
2010 ACS5	2,080	7,621	6,147	6,585	17,965	40,462
2011	-	5	-	-	3	8
2012	-	16	-	2	-	18
<b>TOTAL</b>	<b>2,080</b>	<b>7,642</b>	<b>6,147</b>	<b>6,587</b>	<b>17,968</b>	<b>40,488</b>
Percent of Total	5.1%	18.9%	15.2%	16.3%	44.4%	10.8%
<b>4. Downtown</b>						
2010 ACS5	547	719	494	2,460	24,967	29,348
2011	-	2	-	-	(33)	(31)
2012	-	-	-	-	192	192
<b>TOTAL</b>	<b>547</b>	<b>721</b>	<b>494</b>	<b>2,460</b>	<b>25,126</b>	<b>29,509</b>
Percent of Total	1.9%	2.4%	1.7%	8.3%	85.1%	7.9%
<b>5. Western Addition</b>						
2010 ACS5	2,535	6,065	4,055	4,381	12,283	29,319
2011	1	-	-	-	141	142
2012	-	2	1	13	52	68
<b>TOTAL</b>	<b>2,536</b>	<b>6,067</b>	<b>4,056</b>	<b>4,394</b>	<b>12,476</b>	<b>29,529</b>
Percent of Total	8.6%	20.5%	13.7%	14.9%	42.2%	7.9%
<b>6. Buena Vista</b>						
2010 ACS5	2,777	6,633	3,339	2,099	2,062	16,950
2011	(3)	3	1	-	-	1
2012	-	4	-	-	-	4
<b>TOTAL</b>	<b>2,774</b>	<b>6,640</b>	<b>3,340</b>	<b>2,099</b>	<b>2,062</b>	<b>16,955</b>
Percent of Total	16.4%	39.2%	19.7%	12.4%	12.2%	4.5%
<b>7. Central</b>						
2010 ACS5	10,219	8,671	2,935	2,398	2,167	26,395
2011	(3)	15	(1)	-	-	11
2012	5	9	6	-	-	20
<b>TOTAL</b>	<b>10,221</b>	<b>8,695</b>	<b>2,940</b>	<b>2,398</b>	<b>2,167</b>	<b>26,426</b>
Percent of Total	38.7%	32.9%	11.1%	9.1%	8.2%	7.1%
<b>8. Mission</b>						
2010 ACS5	6,295	7,026	3,797	3,221	4,205	24,566
2011	1	4	2	0	-20	-13
2012	2	18	9	33	116	178
<b>TOTAL</b>	<b>6,298</b>	<b>7,048</b>	<b>3,808</b>	<b>3,254</b>	<b>4,301</b>	<b>24,731</b>
Percent of Total	25.5%	28.5%	15.4%	13.2%	17.4%	6.6%

CONTINUED &gt;



Planning District	Single Family	2 to 4 Units	5 to 9 Units	10 to 19 Units	20+ Units	District Total
<b>9. South of Market</b>						
2010 ACS5	2,379	2,933	1,207	1,428	14,070	22,061
2011	-	22	-	-	(1)	21
2012	1	10	-	25	665	701
<b>TOTAL</b>	<b>2,380</b>	<b>2,965</b>	<b>1,207</b>	<b>1,453</b>	<b>14,734</b>	<b>22,783</b>
Percent of Total	10.4%	13.0%	5.3%	6.4%	64.7%	6.1%
<b>10. South Bayshore</b>						
2010 ACS5	7,614	1,614	700	514	890	11,404
2011	(3)	1	19	-	66	83
2012	-	(33)	(36)	(19)	-	(88)
<b>TOTAL</b>	<b>7,611</b>	<b>1,582</b>	<b>683</b>	<b>495</b>	<b>956</b>	<b>11,399</b>
Percent of Total	66.8%	13.9%	6.0%	4.3%	8.4%	3.0%
<b>11. Bernal Heights</b>						
2010 ACS5	5,926	2,796	537	130	199	9,629
2011	2	4	-	-	-	6
2012	-	2	-	-	-	2
<b>TOTAL</b>	<b>5,928</b>	<b>2,802</b>	<b>537</b>	<b>130</b>	<b>199</b>	<b>9,637</b>
Percent of Total	61.5%	29.1%	5.6%	1.3%	2.1%	2.6%
<b>12. South Central</b>						
2010 ACS5	21,602	3,005	858	589	800	26,866
2011	(10)	7	-	18	-	15
2012	1	1	5	-	-	7
<b>TOTAL</b>	<b>21,593</b>	<b>3,013</b>	<b>863</b>	<b>607</b>	<b>800</b>	<b>26,888</b>
Percent of Total	80.3%	11.2%	3.2%	2.3%	3.0%	7.2%
<b>13. Ingleside</b>						
2010 ACS5	16,497	1,565	606	900	4,832	24,424
2011	(4)	1	-	-	-	(3)
2012	8	1	-	-	173	182
<b>TOTAL</b>	<b>16,501</b>	<b>1,567</b>	<b>606</b>	<b>900</b>	<b>5,005</b>	<b>24,603</b>
Percent of Total	67.1%	6.4%	2.5%	3.7%	20.3%	6.6%
<b>14. Inner Sunset</b>						
2010 ACS5	10,450	4,528	1,555	1,226	1,188	18,951
2011	(2)	2	-	-	-	-
2012	2	2	-	-	-	4
<b>TOTAL</b>	<b>10,450</b>	<b>4,532</b>	<b>1,555</b>	<b>1,226</b>	<b>1,188</b>	<b>18,955</b>
Percent of Total	55.1%	23.9%	8.2%	6.5%	6.3%	5.1%
<b>15. Outer Sunset</b>						
2010 ACS5	19,321	4,750	1,385	442	495	26,427
2011	(5)	(1)	-	-	-	(6)
2012	1	2	-	-	-	3
<b>TOTAL</b>	<b>19,317</b>	<b>4,751</b>	<b>1,385</b>	<b>442</b>	<b>495</b>	<b>26,424</b>
Percent of Total	73.1%	18.0%	5.2%	1.7%	1.9%	7.1%
<b>Treasure Island, Presidio, Golden Gate Park</b>						
2010 ACS5	852.0	687.0	523.0	34.0	89.0	2,185.0
2011	-	-	-	-	-	-
2012	-	-	-	-	-	-
<b>TOTAL</b>	<b>852.0</b>	<b>687.0</b>	<b>523.0</b>	<b>34.0</b>	<b>89.0</b>	<b>2,185.0</b>
Percent of Total	39.0%	31.4%	23.9%	1.6%	4.1%	0.6%
<b>Citywide</b>						
2010 ACS5	123,951	79,774	37,088	37,656	93,496	372,535
2011	-26	83	21	18	173	269
2012	21	40	-14	46	1,224	1,317
<b>TOTAL</b>	<b>123,946</b>	<b>79,897</b>	<b>37,095</b>	<b>37,720</b>	<b>94,893</b>	<b>374,121</b>
Percent of Total	33.1%	21.4%	9.9%	10.1%	25.4%	100.0%

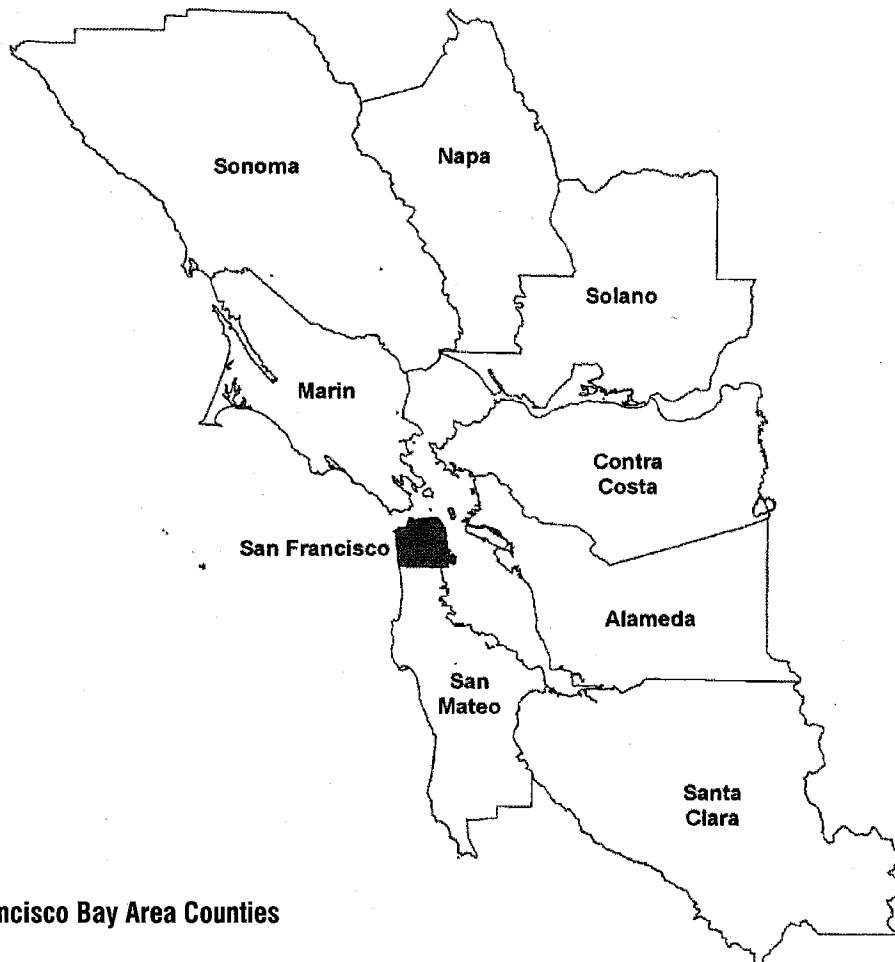
Source: Planning Department

## Housing Construction in the Bay Area

This section provides a regional context to the City's housing production trends. San Francisco is one of nine counties that make up the Bay Area.

- In 2012, Bay Area counties authorized 16,660 units for construction, 60% more than the 2011 authorizations of 10,422 units.
- Santa Clara (34%), San Francisco (23%), and Alameda (16%) counties accounted for almost three-quarters (73%) of the units authorized in 2012.
- In San Francisco, 99% of new housing is in multi-family buildings. Santa Clara (75%), Santa Mateo (72%), and Alameda (57%) also have a high percentage of authorized units in multi-family structures. Single-family housing units predominate in Solano (89%) and Napa (87%).

Map 2 shows the nine counties that make up the Greater San Francisco Bay Area. Table 26 shows the total number of units authorized for construction for San Francisco and the rest of the Bay Area for 2012. Figure 10 shows trends in housing construction by building type from 2003 to 2012.



MAP 2.  
San Francisco Bay Area Counties

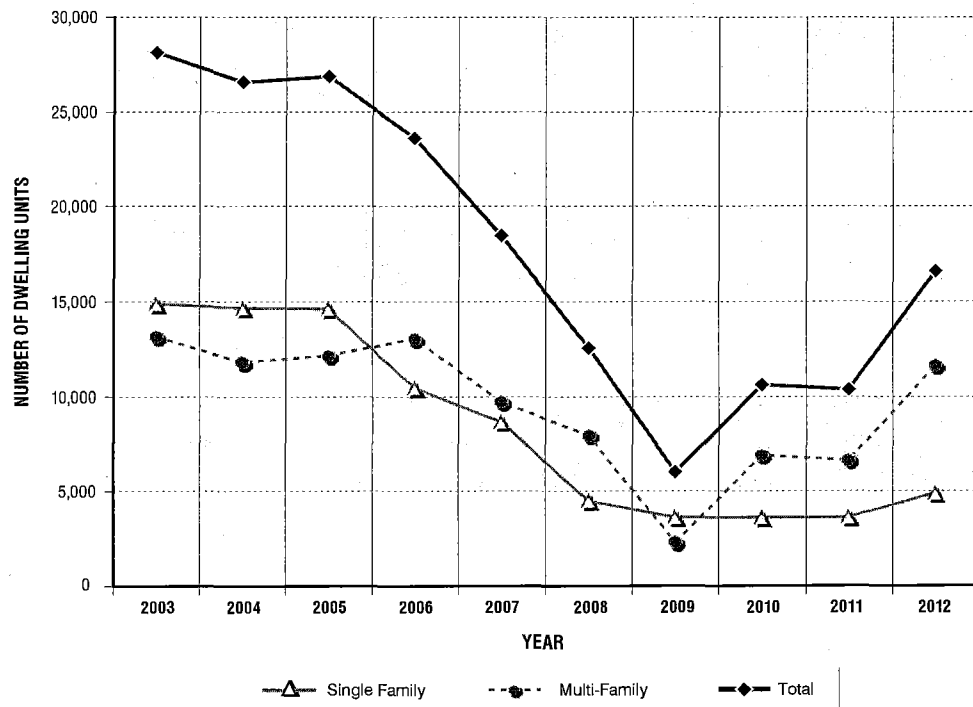
TABLE 26.

Units Authorized for Construction for San Francisco and the Bay Area Counties, 2012

County	Single-Family Units	Multi-Family Units	Total Units	Percent of Total
Alameda	1,119	1,508	2,627	16%
Contra Costa	1,188	949	2,137	13%
Marin	67	50	117	1%
Napa	133	20	153	1%
San Francisco	22	3,866	3,888	23%
San Mateo	264	671	935	6%
Santa Clara	1,432	4,245	5,677	34%
Solano	470	59	529	3%
Sonoma	279	318	597	4%
<b>TOTAL</b>	<b>4,974</b>	<b>11,686</b>	<b>16,660</b>	<b>100%</b>

Source: California Housing Foundation

FIGURE 10.  
Bay Area Housing  
Construction Trends,  
2003-2012



Source: Construction Industry Research Board, 2003 to 2011 and California Housing Foundation for 2012

# APPENDICES

## Appendix A: Project Lists

This Appendix details major projects in various stages of the planning or construction process: projects under Planning Department review, projects that have been authorized for construction by the Department of Building Inspection, and projects that have been completed. A project's status changes over time. During a reporting period, a project may move from approved to under construction or from under construction to completed. Similarly, a project may change from rental to condominiums, or vice versa, before a project is completed or occupied.

*Table A-1* details major market-rate housing projects with five or more units that were completed in 2012. This list also includes the number of inclusionary units in the project.

*Table A-2* is comprised of major affordable housing projects with five or more units that were completed in 2012.

*Table A-3* provides information for all projects with five or more units that were fully entitled by the Planning Department in 2012. These projects typically require either a conditional use permit, environmental review, or some other type of review by the Planning Commission or Zoning Administrator, or the Environmental Review Officer.

*Table A-4* provides information for all projects with five or more units that were filed with the Planning Department in 2012. These projects require a conditional use permit, environmental review, or other types of review by the Planning Commission, Zoning Administrator, or the Environmental Review Officer. This list does not include projects submitted for informal Planning project review and for which no applications have been filed.

*Table A-5* contains residential projects with five or more units authorized for construction by DBI in 2012.

*Table A-6* is an accounting of affordable housing projects in the "pipeline" — projects that are under construction, or in pre-construction or preliminary planning with either the Mayor's Office of Housing or the San Francisco Redevelopment Agency.

## Appendix B: Planning Area Annual Monitoring

Tables in *Appendix B* have been added to the *Housing Inventory* to comply in part with the requirements of Planning Code §341.2 and Administrative Code 10E.2 to track housing development trends in the recently-adopted community area plans. These plan areas also have separate monitoring reports that discuss housing production trends in these areas in greater detail.

*Table B-1* details 2012 housing trends in recently adopted planning areas.

*Table B-2* summarizes the units entitled by the Planning Department in 2012 by planning areas.

*Table B-3* summarizes units gained from new construction in 2012 by planning areas.

*Table B-4* summarizes units demolished in 2012 by planning areas.

*Table B-5* summarizes units lost through alterations and demolitions in 2012 by planning areas.

*Table B-6* summarizes affordable housing projects for 2012 in planning areas.

## Appendix C: San Francisco Zoning Districts

## Appendix D: In-Lieu Housing Fees Collected

## Appendix E: Glossary

TABLE A-1.

Major Market Rate Housing Projects Completed, 2012

Address / Project Name	Total Units	Affordable Units	Unit Mix	Tenure Type	Initial Sales or Rental Price
435 CHINA BASIN ST MADRONE MISSION BAY	329	27	1 BR: 104 2 BR: 225	Ownership	From \$600,000 From \$800,000
2235 03RD ST POTRERO LAUNCH	196	39	Studio:33 1 BR: 81 2 BR:81	Rental	From \$2,801
1200 OCEAN AVE AVALON OCEAN AVENUE	173	26	Studio: 16 1 BR: 83 2 BR: 74	Rental	From \$2,200 From \$2,300 From \$3,000
21 CLARENCE PLACE ARC LIGHT CO.	94	19	Studio: 9 1 BR: 35 2 BR: 30 3 BR: 1	Rental	not available
299 VALENCIA ST	36	4	1 BR: 12 2 BR: 24	Rental / Homeowner- ship	From \$2,600 From \$4,750 From \$400,000
1301 INDIANA ST MILLWHEEL SOUTH	32	4	1 BR: 1 2 BR: 14 3 BR: 17	Ownership	From \$569,000 From \$649,000 From \$729,000
1840 WASHINGTON ST THE WASHINGTONIAN	26	in-lieu	1 BR: 6 2 BR: 18 3 BR: 2	Ownership	From \$725,000
3500 19TH ST	17	in-lieu	1 BR: 5 2 BR: 12	Ownership	not available
411 VALENCIA ST	16	2	1 BR: 8 2 BR: 8	Ownership	From \$495,000 From \$695,000
750 SECOND ST	14	in-lieu	2 BR: 8 3 BR: 5	Ownership	not available
2829 CALIFORNIA ST THE HEIGHTS	13	2	2 BR: 9 3 BR: 7	Ownership	From \$1,900,000

Source: Planning Department, Mayor's Office of Housing; San Francisco Redevelopment Agency

**TABLE A-2.**  
**Major Affordable Housing Projects Completed, 2012**

Address / Project Name	Developer / Sponsor	Units	Unit Mix	Tenure Type	AMI % Targets	Type of Housing
220 GOLDEN GATE AVE KELLY CULLEN COMMUNITY HOUSE	Tenderloin Neighborhood Development Corporation	174	Studio: 174	Rental	EVLI	Homeless
150 OTIS ST VETERANS COMMONS	Swords to Plowshares	76	Studio: 76	Rental	EVLI	Homeless
1345 TURK ST FILLMORE PARK	San Francisco Redevelopment Agency	32	1 BR: 2 BR: 3 BR:	Ownership	LI / Moder- ate	Low Income Moderate
1049 HOWARD ST A WOMAN'S PLACE	San Francisco Redevelopment Agency	25		Rental	LI	Family
350 GOLDEN GATE AV MADONNA RESIDENCE	St Anthony's	19		Rental	EVLI	Homeless
52 MIDDLE POINT RD HUNTERS VIEW HOPE SF	Mayor's Office of Housing / SF Housing Authority	13	1 BR: 2 BR: 3 BR:	Rental	LI	Family
11 WEST POINT RD HUNTERS VIEW HOPE SF	Mayor's Office of Housing / SF Housing Authority	11	1 BR: 2 BR: 3 BR:	Rental	LI	Family

Source: Planning Department, Mayor's Office of Housing; Successor Agency to the San Francisco Redevelopment Agency

TABLE A-3.

## Major Housing Projects Reviewed and Entitled by Planning Department, 2012

Planning Case No.	Address / Project Name	Case Description	No. Units	Approval Date	Body	Action	Action No.
2012.0033 C	218 BUCHANAN ST	Proposal is to modify the project entitled per Case No. 2004.0773C. Revised proposal would alter the site layout, and building form and architecture. No change to overall unit count. Addition of 40 off-street parking spaces. Wood Partners and Mercy Housin	440	16-Sep-12	CPC	Approved with Conditions	18693
2007.1035 C	350 8TH STREET	Seven building mixed-use development for 416 rental dus in 384,000-sf, with 50K-sf retail, 8,700-sf industrial/studio, and 409-space below ground parking on site of SOMA busyard, block bounded by 8th Street, Harrison, Ringold, Gordon, totaling 634,000-sf.	416	06-Dec-12	CPC	Approved with Conditions	18766
2012.0032 VX	100 VAN NESS AV	100 Van Ness is an existing 29 story office building that is currently 96% vacant. The proposal is to change the use from office to multi-family residential, renovate the interior of the building to create 399 multi-family residential units, and re-skin	399	14-Sep-12	ZA	Approved with Conditions	NA
2012.0556 X	401 HARRISON STREET	The project is to extend the performance period for the second phase of One Rincon Hill, originally approved under Motion No. 17077. Phase II of One Rincon will include a 450-foot residential tower, 299 dwelling units, 19 parking spaces.	299	24-May-12	CPC	Approved with Conditions	18636
2012.0045 CKR	5800 3RD STREET	The proposed project would construct buildings #3 and #4 as a modification to the previously approved project (case # 2003.0672CE). Building #3 will construct 150 market rate residential units with 141 at-grade parking spaces. Building #4 would construc	271	25-Oct-12	CPC	Approved with Conditions	18730
2011.0744 C	MARKET OCTAVIA - PARCEL P	Mixed Use Development - Residential over podium garage, approx. 182 units of apartments, 126 spaces maximum parking garage, leasing fitness and 3,900 sq.ft. corner retail space (at Octavia & Laguna Streets) in Hayes NCT, RTO Districts.	182	28-Jun-12	CPC	Approved with Conditions	18654
2007.0030 CMRZ	8 Washington Street	The proposed project would include the temporary removal of the existing Golden Gateway Tennis and Swim Club facility and the new construction of two mixed use buildings and outdoor health club facilities. The new buildings would include 170 residential u	170	22-Mar-12	CPC	Approved with Conditions	18567
2007.0456 BXX	181 FREMONT ST	66-story office mixed-use high-rise project, 796,933 total gsf, 878-ft. with class A office space (floors 2-44), 140 units residential (floors 47-65), with sky lobby, and auto lift-accessed 241-space 4-level underground parking; requiring demolition of t	140	06-Dec-12	DCP	Approved	18763
2011.0176 C	1251 Turk Street	New construction for a 5-story, 50-foot tall, 98 affordable senior rental units.	98	02-Feb-12	CPC	Approved with Conditions	18535
2012.0110 CV	2175 MARKET STREET	Demolition of an existing gas station and construction of a new mixed use building with 88 dwelling units, 44 off-street parking spaces, and 6,286 sf of retail space.	88	04-Oct-12	ZA	Granted with Conditions	

CONTINUED &gt;

Planning Case No.	Address / Project Name	Case Description	No. Units	Approval Date	Body	Action	Action No.
2011.0931 C	8 Octavia Blvd.	Construction of a new mixed-use building with approximately 49 residential units, 2,000 sq.ft. commercial space, and 25 off-street parking spaces plus one car-share space.	49	06-Sep-12	CPC	Approved with Conditions	18698
2006.0848 V	25-35 DOLORES STREET	Demolition of a vacant auto garage and construct a four-storey 37-unit residential building with 38-parking spaces.	37	07-Dec-12	ZA	Granted with Conditions	
2012.0169 C	345 6TH STREET	Extension for approved Conditional Use Authorization 2005.0876 for demolition of office building and reconstruction of residential over commercial w/parking.	36	03-May-12	CPC	Approved with Conditions	18609
2004.0976 C	376 CASTRO STREET	Demolition of a gas station and construction of a mixed-use building with 24 dwelling units, appx. 2,800 GSF of ground floor commercial use, and 24 off-street parking spaces.	24	02-Aug-12	ZA	Granted with Conditions	
2004.1004 C	1150 16TH STREET	Construction of a five-story building with 15 dwelling units and ground floor retail attached to an adjacent four-story building with ground floor retail and PDR units above. The total project includes 12 off-street parking spaces.	15	12-Apr-12	CPC	Approved with Conditions	18579
2005.0233 C	49 JULIAN AVENUE	Demolition of existing light industrial warehouse and construction of five-story eight-unit residential building. No off-street parking existing and eight proposed.	8	26-Jan-12	CPC	Approved with Conditions	18522
2007.1156V	350 LINDEN ST	Rear-yard modification (in lieu of a Variance -- Section 134(e)) in conjunction w/ a new 4-story bldg. containing 6 d.u.'s + ground-floor retail use	6	24-Jan-11	ZA	Approved	

Source: Planning Department



TABLE A-4.

Major Housing Projects Filed at Planning Department, 2012

Planning Case No.	Address / Project Name	Case Description	Net Units
2012.0033	218 BUCHANAN ST	Modify Case No. 2004.0773C to alter the site layout, and building form and architecture. No change to overall unit count. Addition of 40 off-street parking spaces.	440
2012.0032	100 VAN NESS AV	Convert existing 29 story office building to create 399 multi-family residential units.	399
2012.0556	401 HARRISON STREET	Phase II of One Rincon will include a 450-foot residential tower, 299 dwelling units, 19 parking spaces.	299
2012.0045	5800 3RD STREET	Construct buildings #3 and #4 as a modification to the previously approved project (case # 2003.0672CE).	271
2012.0372	800 Brotherhood Way	Amendment of approved CU 2003.0536	182
2012.1025	325 FREMONT STREET	Construct a 250-foot tall residential tower, containing 119 dwelling units and 61 off-street parking spaces.	119
2012.1333	923 FOLSOM STREET	Demolition of an existing commercial office building and construction of 4 and 8-story, 114 unit mixed-use residential building.	114
2012.1218	645 TEXAS ST (aka 1300 22nd Street)	Construct a new 4-story, 94 unit residential project over 64 off-street parking spaces.	94
2012.0110	2175 MARKET STREET	Demolition of an existing gas station and construction of a new mixed use building with 88 dwelling units, 44 off-street parking spaces, and 6,286 sf of retail space.	88
2012.0325	344 FULTON STREET (PARCEL F)	Subdivide the lot and construct (1) a four-story, 60,049 sf Boys & Girls Club clubhouse and recreation facility and (2) a six-story building with 60-75 dwelling units and ground floor retail/active/common uses.	75
2012.0793	346 POTRERO AVENUE	Demolition of an existing car wash and construction of new 9-story mixed-use building with 75 dwelling units, and 3,375 sf of ground floor commercial, and 57 off-street residential parking spaces.	75
2012.1139	992 PERALTA AVENUE	Construct 5 story, 50 unit residential condominium building with 50 off street parking spaces.	50
2012.1553	1174 - 1178 FOLSOM ST	Merge two existing lots, demolition of two existing two-story structures, and the construction of new mixed-use 6 story, 65' tall building with basement parking. The proposed project would include retail on the first floor, offices on the second floor, and 42 studios on the third and fourth floors.	42
2012.0081	450 HAYES STREET	Construct a new 4-story residential building with 41 residential units, 20 parking spaces, and 3,300 sf of retail space and a full basement level.	41
2012.0169	345 6TH STREET	Extension for approved 2005.0876 for demolition of office building and reconstruction of residential over commercial w/parking.	36
2012.0083	400 GROVE STREET	Construct up to 34 residential units, 2,000 sf of retail space, and 17 below grade parking spaces.	33

CONTINUED >

Planning Case No.	Address / Project Name	Case Description	Net Units
2012.0611	1601 LARKIN ST	CU Authorization to demolish existing vacant church and construct new 5-story building containing 27 dwelling units.	27
2012.0258	1500 PAGE ST	Renovation of SRO to provide up to 17 dwelling units and one manager's unit of affordable housing, community space for residents, bicycle parking and open space.	17
2012.1572	3420 18TH STREET	Demolish existing one-story commercial building and construct new five-floor building containing 16 residential units on four floors over ground floor garage containing 8 off-street parking spaces.	16
2012.1445	824 HYDE ST	Construct a 15-unit residential building.	15
2012.0095	1727 LOMBARD ST	Convert 52 tourist hotel guest rooms into group housing for post-secondary educational institution (Academy of Art University).	14
2012.0909	690 PAGE ST	Demolish the existing single-story, non-residential building and construct four three-unit residential buildings (12 total).	12
2012.0147	1785 15TH ST	Construction of a new 7,941 sf, 8-unit apartment building with no parking. The existing structure on site is to be demolished.	7
2012.0680	645 - 649 DUNCAN ST	Remodel including interior and exterior work; excavation greater than 20 ft to install new foundation and construct new garage.	5
2012.1454	5739 MISSION ST	Remove 2 unit apartments and build 7 unit condominium.	5

Source: Planning Department

**TABLE A-5.  
Major Projects  
Authorized for  
Construction by  
DBI, 2012**

Address	Units	Construction Type	Authorization Date
100 VAN NESS AV	399	Conversion	27-Dec-12
1380 07TH ST	393	New Construction	07-Sep-12
45 LANSING ST	320	New Construction	05-Sep-12
401 HARRISON ST	312	New Construction	03-Aug-12
900 FOLSOM ST	282	New Construction	14-Aug-12
55 09TH ST	273	New Construction	25-Jun-12
690 LONG BRIDGE ST	273	New Construction	16-Oct-12
701 LONG BRIDGE ST	188	New Construction	29-Jun-12
240 05TH ST	182	New Construction	06-Jul-12
1200 04TH ST	172	New Construction	29-Jun-12
1998 MARKET ST	114	New Construction	20-Mar-12
2121 03RD ST	105	New Construction	20-Jul-12
1800 VAN NESS AV	95	New Construction	27-Jul-12
255 BROADWAY *	75	New Construction	09-Aug-12
527 STEVENSON ST	67	Conversion	01-Jun-12
1400 07TH ST	65	New Construction	07-Sep-12
401 GROVE ST	63	New Construction	25-Jan-12
400 SOUTH VAN NESS AV	40	New Construction	15-Nov-12
1645 PACIFIC AV	38	New Construction	04-Oct-12
25 DOLORES ST	37	New Construction	27-Dec-12
1080 SUTTER ST	35	New Construction	27-Jan-12
1650 BROADWAY *	34	New Construction	10-Dec-12
2559 VAN NESS AV	27	New Construction	01-Nov-12
1600 MARKET ST	24	New Construction	20-Mar-12
2200 MARKET ST	22	New Construction	11-Jul-12
2652 HARRISON ST	20	New Construction	24-Oct-12
246 RITCH ST	19	New Construction	20-Apr-12
3500 19TH ST	17	New Construction	29-Jun-12
616 20TH ST	16	New Construction	09-Mar-12
537 NATOMA ST	13	New Construction	21-Jun-12
140 09TH ST	10	Conversion	08-Jun-12
3135 24TH ST	9	Conversion	04-Sep-12
1945 HYDE ST	7	Conversion	19-Jan-12
4801 MISSION ST	6	New Construction	12-Jul-12
350 LINDEN ST	6	New Construction	08-May-12

Source: Planning Department

TABLE A-6.

Major Affordable Projects in the Pipeline as of December 31, 2012

Address / Project Name	Very Low Income Homeless or Single	Very Low Income Seniors	Very Low Income Families	Very Low Income Disabled	Lower Income	Homeowner Low to Moderate Income	Homeowner Moderate Income	Total Affordable Units	Total Units	Development Type
<b>Currently Under Construction</b>										
121 Golden Gate Ave / St Anthony Senior Housing / Mercy Housing	18	71						89	90	New Construction
472 Ellis St / Arlington Preservation Mercy Housing	153							153	154	Rehabilitation
701-725 Golden Gate Ave Central Fwy Parcel C	20	79						99	100	New Construction
112 Middle Point Rd SFHA / Hunters View Phase I			106					106	106	New Construction
1180 Fourth St Mercy Housing	25		124					149	150	New Construction
535 Folsom St at Essex St Transbay Block 11	120							120	120	New Construction
474 Natoma St / Natoma Court Bridge Housing			60					60	60	New Construction
1075 Le Conte Supportive Housing Providence Baptist	73							72	73	New Construction
1301 Divisadero St (Inclusionary)							4	4	32	New Construction
<b>SUBTOTALS</b>	<b>409</b>	<b>150</b>	<b>290</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4</b>	<b>852</b>	<b>885</b>	
<b>In Pre-Construction Planning</b>										
72 Townsend St (Inclusionary)						7		7	74	New Construction
1450 Franklin (Inclusionary)						9		9	67	New Construction
5800 Third St (Inclusionary) Holliday Development							30	30	206	New Construction
1239 Turk St / Rosa Parks II SFHA / TNDC	20	78						98	98	New Construction
1100 Ocean Ave Phelan Loop Family Housing	25		45					70	70	New Construction
285 Broadway Chinatown Community Development Center	18		56					74	75	New Construction
909 Howard St Family Apartments TNDC			60					60	172	New Construction
1036 Mission St TNDC	20		80					100	100	New Construction
1500 Page St Agesong / Pacific Institute				15				15	15	Rehabilitation

CONTINUED >

Address / Project Name	Very Low Income Homeless or Single	Very Low Income Seniors	Very Low Income Families	Very Low Income Disabled	Lower Income	Homeowner Low to Moderate Income	Homeowner Moderate Income	Total Affordable Units	Total Units	Development Type
238 Taylor St / 168-166 Eddy St TNDC	30		123					153	153	New Construction
Mission Bay South Block 7 / China Basin / 4th Street					198			198	200	New Construction
Carroll Avenue Senior Housing 5800 3rd Street / Lot 3	25	95						120	121	New Construction
800 Presidio / Booker T Washington	24		25					49	50	New Construction
Transbay Block 6 & 7 / Folsom & Beale			145					145	147	New Construction
55 Laguna Senior HUD 202		70						70	70	New Construction
55 Laguna Richardson Hall		39						39	40	Rehabilitation
200 Sixth St Hugo Hotel			50					50	50	New Construction
207 Cameron Wy / Alice Griffith Ph 1-3 SFHA / McCormack Baron Salazar / Lennar			303					303	306	New Construction
Hunters Point Shipyard Block 50						3		3	25	New Construction
Hunters Point Shipyard Block 51						7		7	63	New Construction
3155 Scott St / Edward II	24							24	25	Rehabilitation
<b>SUBTOTALS</b>	<b>186</b>	<b>282</b>	<b>887</b>	<b>15</b>	<b>198</b>	<b>26</b>	<b>30</b>	<b>1,624</b>	<b>2,127</b>	
<b>In Preliminary Planning</b>										
Hunters View HOPE SF Phases II & III SFHA / The John Stewart Company			54		187			241	241	New Construction
207 Cameron Wy / Alice Griffith Ph 4-5 SFHA / McCormack Baron Salazar / Lennar			197					197	198	New Construction
1400 Mission St Family Housing TNDC / Citizens Housing	30		120					150	150	New Construction
455 Fell St Central Fwy Parcel O			80					80	80	New Construction
102-104 Octavia Blvd Central Fwy Parcel U	35							35	35	New Construction
465 Hayes St Central Fwy Parcel K							24	24	24	New Construction
400 Folsom St at Fremont St Transbay Block 8								174	175	New Construction

CONTINUED &gt;

Address / Project Name	Very Low Income Homeless or Single	Very Low Income Seniors	Very Low Income Families	Very Low Income Disabled	Lower Income	Homeowner Low to Moderate Income	Homeowner Moderate Income	Total Affordable Units	Total Units	Development Type
270 Spear St Transbay Block 1								143	144	New Construction
1654 Sunnydale Ave, HOPE SF SFHA / Mercy Housing			306		700			1,006	1,006	New Construction
1095 Connecticut St / 751 Missouri St Potrero Terrace & Potrero Annex SFHA / Bridge Housing	606	90	286				30	836	962	New Construction
601 China Basin St Mission Bay South Parcel 6 East			134					134	135	New Construction
550 Mission Rock St Mission Bay South Parcel 3 East	99							99	100	New Construction
Hunters Point Shipyard Block 53								10	93	New Construction
Hunters Point Shipyard Block 54								5	48	New Construction
Hunters Point Shipyard Block 49			59					59	60	New Construction
3001 24th Street / Casa de la Mission		35						35	35	New Construction
SUBTOTALS	770	125	1,236	-	887	-	54	3,228	3,486	
<b>TOTALS</b>	<b>1,365</b>	<b>557</b>	<b>2,413</b>	<b>15</b>	<b>1,085</b>	<b>26</b>	<b>88</b>	<b>5,704</b>	<b>6,498</b>	

Source: Mayor's Office of Housing

Notes: TBD = To Be Determined; SFHA = San Francisco Housing Authority; TNDC = Tenderloin Neighborhood Development Corporation; CHP = Catholic Healthcare Partners; BHNC = Bernal Heights Neighborhood Center

**TABLE B-1.**  
**Housing Trends by Planning Area, 2012**

Planning Area	Units Authorized for Construction	Units Completed from New Construction	Units Demolished	Units Gained or Lost from Alterations	Net Change in Number of Units
Balboa Park	-	173	-	-	173
Central Waterfront	122	32	-	196	228
East SoMa	500	25	-	123	148
Market-Octavia	674	40	4	80	116
Mission	94	47	-	11	58
Showplace Square/Potrero Hill	464	-	2	(1)	(3)
Rest of City	2,034	477	121	241	597
<b>San Francisco</b>	<b>3,888</b>	<b>794</b>	<b>127</b>	<b>650</b>	<b>1,317</b>

Source: Planning Department  
 Note: Net Change equals Units Completed less Units Demolished plus Units Gained or (Lost) from Alterations.

**TABLE B-2.**  
**Units Entitled by Planning Area, 2012**

Planning Area	No. of Projects	Net Units Entitled
Balboa Park	-	-
Central Waterfront	1	1
East SoMa	2	37
Market-Octavia	8	1,198
Mission	5	15
Showplace Square/Potrero Hill	1	15
Rest of City	31	1,484
<b>San Francisco Total</b>	<b>48</b>	<b>2,750</b>

Source: Planning Department

**TABLE B-3.**  
**Housing Units Added by Building Type and Planning Area, 2012**

Planning Area	Single Family	2 Units	3 to 9 Units	10 to 19 Units	20+ Units	Total
Balboa Park	-	-	-	-	173	173
Central Waterfront	-	-	-	-	228	228
East SoMa	1	-	4	24	119	148
Market Octavia	1	(2)	1		116	116
Mission	-	5	20	33	-	58
Showplace Square	-	(3)	-	-	-	(3)
Subtotal	-	-	-	-	-	-
<b>Rest of City</b>	<b>22</b>	<b>40</b>	<b>57</b>	<b>41</b>	<b>591</b>	<b>751</b>
<b>TOTAL</b>	<b>24</b>	<b>40</b>	<b>82</b>	<b>98</b>	<b>1,227</b>	<b>1,471</b>

Source: Planning Department

**TABLE B-4.**  
**Units Demolished by Building Type and Planning Area, 2012**

Year	Buildings	Units by Building Type				Total
		Single	2 Units	3 to 4 Units	5+ Units	
Balboa Park	-	-	-	-	-	-
Central Waterfront	-	-	-	-	-	-
East SoMa	-	-	-	-	-	-
Market Octavia	2	-	4	-	-	4
Mission	-	-	-	-	-	-
Showplace Square	1	-	2	-	-	2
Rest of City	20	-	4	32	85	121
<b>TOTAL</b>	<b>23</b>	<b>-</b>	<b>10</b>	<b>32</b>	<b>85</b>	<b>127</b>

Source: Planning Department



TABLE B-5.

## Units Lost Through Alterations and Demolitions by Planning Area, 2012

Planning Area	Alterations					Units Demolished	Total Units Lost
	Illegal Units Removed	Units Merged into Larger Units	Correction to Official Records	Units Converted	Total Alterations		
Balboa Park	1	-	-	-	-	-	1
Central Waterfront	-	-	-	-	-	-	-
East SoMa	-	-	-	-	-	-	-
Market-Octavia	-	-	-	-	-	-	-
Mission	-	7	-	-	-	14	21
Showplace Square/ Potrero Hill	-	-	-	-	-	2	2
Rest of City	38	15	1	3	65	68	
<b>Total</b>	<b>39</b>	<b>22</b>	<b>1</b>	<b>3</b>	<b>65</b>	<b>84</b>	

Source: Planning Department

TABLE B-6.

## New Affordable Housing Constructed in Planning Areas, 2012

Planning Area	Affordable Units	Total Units	AMI Target	Tenure	Funding Source
<b>Balboa Park</b>					
1150 Ocean Av	26	173	Moderate	Ownership	Inclusionary
<b>Central Waterfront</b>					
2225 3rd Street	196	39	Low Income	Rental	Inclusionary
1301 Indiana St	4	32	Moderate	Ownership	Inclusionary
<b>East SoMa</b>					
178 Townsend St	94	19	Low Income	Ownership	Inclusionary
1049 Howard St	25	25	Very Low Income	Rental	?
574 Natoma St	2	11	Moderate	Ownership	Inclusionary
<b>Market Octavia</b>					
150 Otis St	76	76	Extremely Very Low Income	Rental	
299 Valencia St	4	40	Moderate	Ownership	Inclusionary
<b>Mission</b>					
411 Valencia St	2	16	Moderate	Ownership	Inclusionary

Source: Planning Department

**TABLE C.**  
**San Francisco Zoning Districts**

Zoning	General Descriptions
<b>Residential, House and Mixed Districts</b>	
RH-1	Residential, House – One Family
RH-1(D)	Residential, House – One Family (Detached Dwellings)
RH-1(S)	Residential, House – One Family with Minor Second Unit
RH-2	Residential, House – Two Family
RH-3	Residential, House – Three Family
RM-1	Residential, Mixed – Low Density
RM-2	Residential, Mixed – Moderate Density
RM-3	Residential, Mixed – Medium Density
RM-4	Residential, Mixed – High Density
<b>Residential Transit-Oriented Districts</b>	
RTO	Residential Transit-Oriented
RTO-M	Residential Transit-Oriented, Mission
<b>Residential-Commercial Districts</b>	
RC-3	Residential-Commercial – Medium Density
RC-4	Residential-Commercial – High Density
<b>Public District</b>	
P	Public District
<b>Neighborhood Commercial Districts</b>	
NC-1	Neighborhood Commercial Cluster District
NC-2	Small-Scale Neighborhood Commercial District
NC-3	Moderate-Scale Neighborhood Commercial District
NC-S	Neighborhood Commercial Shopping Center District
NCD-24th-Noe	24th - Noe Valley Neighborhood Commercial District
NCD-Broadway	Broadway Neighborhood Commercial District
NCD-Castro	Castro Neighborhood Commercial District
NCD-Haight	Haight Neighborhood Commercial District
NCD-Inner Clement	Inner Clement Neighborhood District
NCD-Inner Sunset	Inner Sunset Neighborhood District
NCD-North Beach	North Beach Neighborhood Commercial District
NCD-Outer Clement	Outer Clement Neighborhood District
NCD-Polk	Polk Neighborhood Commercial District
NCD-Sacramento	Sacramento Neighborhood Commercial District
NCD-Union	Union Neighborhood Commercial District
NCD-Upper Fillmore	Upper Fillmore Neighborhood Commercial District
NCD-Upper Market	Upper Market Neighborhood Commercial District
NCD-West Portal	West Portal Neighborhood Commercial District

CONTINUED &gt;

Zoning	General Descriptions
<b>Neighborhood Commercial Transit Districts</b>	
NCT-1	Neighborhood Commercial Transit Cluster District
NCT-2	Small-Scale Neighborhood Commercial Transit District
NCT-3	Moderate-Scale Neighborhood Commercial Transit District
NCT-24th-Mission	24th - Mission Neighborhood Commercial Transit District
NCT-Hayes-Gough	Hayes - Gough Neighborhood Commercial Transit District
NCT-Mission	Mission Neighborhood Commercial Transit District
NCT-Ocean	Ocean Neighborhood Commercial Transit District
NCT-SoMa	South of Market Neighborhood Commercial Transit District
NCT-Upper Market	Upper Market Neighborhood Commercial Transit District
NCT-Valencia	Valencia Neighborhood Commercial Transit District
<b>Chinatown Mixed Use Districts</b>	
CRNC	Chinatown Residential Neighborhood Commercial District
CVR	Chinatown Visitor Retail District
CCB	Chinatown Community Business District
<b>South of Market Mixed Use Districts</b>	
RED	South of Market Residential Enclave District
RSD	South of Market Residential Service District
SLI	South of Market Service-Light Industrial District
SLR	South of Market Light Industrial-Residential District
SSO	South of Market Service / Secondary Office District
<b>Eastern Neighborhoods Mixed Use Districts</b>	
MUG	Mixed Use - General District
MUO	Mixed Use - Office District
MUR	Mixed Use - Residential District
SPD	South Park Mixed Use District
UMU	Urban Mixed Use District
<b>Downtown Residential Districts</b>	
DTR-RH	Downtown Residential - Rincon Hill District
DTR-SB	Downtown Residential - South Beach District
DTR-TB	Downtown Residential - Transbay District
<b>Commercial Districts</b>	
C-2	Community Business District

CONTINUED >

Zoning	General Descriptions
<b>Downtown Commercial Districts</b>	
C-3-S	Downtown Commercial - Service District
C-3-G	Downtown Commercial - General District
C-3-R	Downtown Commercial - Retail District
C-3-O	Downtown Commercial - Office District
C-3-O(SD)	Downtown Commercial - Office (Special Development) District
<b>Industrial Districts</b>	
M-1	Light Industrial District
M-2	Heavy Industrial District
C-M	Heavy Commercial District
PDR-1-B	Production Distribution and Repair Light Industrial Buffer District
PDR-1-G	Production Distribution and Repair General District
PDR-1-D	Production Distribution and Repair Design District
PDR-2	Core Production Distribution and Repair District
<b>Redevelopment Agency Districts</b>	
MB-RA	Mission Bay Redevelopment Area Plan District
HP-RA	Bayview Hunters Point Redevelopment Area Plan District

Source: Planning Department

**TABLE D.**  
**In-Lieu Housing Fees Collected, Fiscal Years 2003-2012**

<b>Fiscal Year</b>	<b>Amount Collected</b>
2003	\$ 959,411
2004	134,875
2005	2,623,279
2006	22,894,994
2007	3,845,113
2008	37,617,828
2009	(7,155,039)
2010	(10,246,292)
2011	(2,497,264)
2012	1,536,683
<b>Total</b>	<b>\$49,713,588</b>

Source: Planning Department, Mayor's Office of Housing

## APPENDIX E.

**Glossary**

**Affordable Housing Unit:** A housing unit – owned or rented – at a price affordable to low- and middle-income households. An affordable rental unit is one for which rent equals 30% of the income of a household with an income at or below 80% of the HUD median income for the San Francisco PMSA, utilities included. An affordable ownership unit is one for which the mortgage payments, PMI, property taxes, homeowners dues, and insurance equal 33% of the gross monthly income of a household earning between 80% and 120% of the San Francisco PMSA median income, assuming a 10% down payment and a 30-year, 8% fixed-rate loan.

**Alterations:** Improvements and enhancements to an existing building. At DBI, building permit applications for alterations use Forms 3 and 8. If you are not demolishing an existing building (Form 6) or newly constructing a new building (Forms 1 and 2), you are “altering” the building.

**Certificate of Final Completion (CFC):** A document issued by DBI that attests that a building is safe and sound for human occupancy.

**Conditional Use Permit:** A permit that is only granted with the consent of the Planning Commission, and not as of right.

**Condominium:** A building or complex in which units of property, such as apartments, are owned by individuals and common parts of the property, such as the grounds and building structure, are owned jointly by all of the unit owners.

**Current dollars:** The dollar amount for a given period or year not adjusted for inflation. In the case of income, it is the income amount in the year in which a person or household receives it. For example, the income someone received in 1989 unadjusted for inflation is in current dollars.

**General Plan:** Collection of Objectives, Policies, and Guidelines to direct guide the orderly and prudent use of land.

**HMFA:** HUD Metro FMR (Fair Market Rent) Area an urbanized county or set of counties with strong social and economic ties to neighboring communities. PMSAs are identified within areas of one million-plus populations.

**Housing Unit:** A dwelling unit that can be a single family home, a unit in a multi-unit building or complex, or a unit in a residential hotel.

**Inclusionary Housing Units:** Housing units made affordable to lower- and moderate-income households as a result of legislation or policy requiring market rate developers to include or set aside a percentage (usually 10% to 20%) of the total housing development to be sold or rented at below market rates (BMR). In San Francisco, this is usually 15%, and it applies to most newly constructed housing developments containing five or more dwelling units.

**Median Income:** The median divides the household income distribution into two equal parts: one-half of the households falling below the median household income and one-half above the median.

**Pipeline:** All pending development projects -- filed, approved or under construction. Projects are considered to be “in the pipeline” from the day they are submitted for review with the Planning Department, the Redevelopment Agency (SFRA), or the Department of Building Inspections (DBI), until the day the project is issued a Certificate of Final Completion by DBI.

**Planning Code:** A local law prescribing how and for what purpose each parcel of land in a community may be used.

**Primary Metropolitan Statistical Area (PMSA):** A PMSA is an urbanized county or set of counties with strong social and economic ties to neighboring communities. PMSAs are identified within areas of one million-plus populations.

**Single Room Occupancy (SRO) Units:** Residential hotel rooms, typically occupied by one person, lacking bathroom and/or kitchen facilities.

**Temporary Certificate of Occupancy (TCO):** Like a CFC, a TCO allows occupancy of a building pending final inspection.

# ACKNOWLEDGMENTS

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Edwin M. Lee

## Board of Supervisors

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John Avalos

London Breed

David Campos

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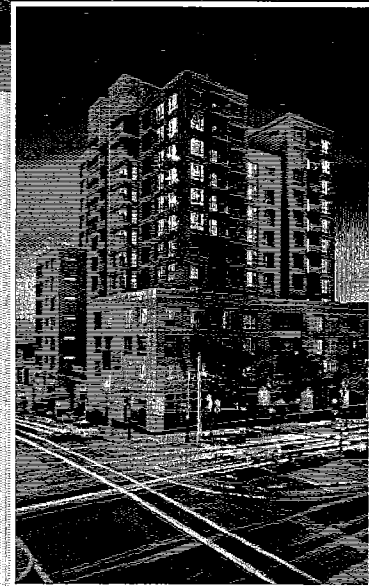
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2013

# *San Francisco* HOUSING INVENTORY

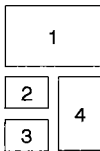


San Francisco Planning Department

April 2014







- 1 Rincon Green - 333 Harrison Street - 375 units including 49 inclusionary below market-rate units; new construction
- 2 200 Dolores - 200 Dolores Street - 15 units including 2 inclusionary below market-rate units; new construction
- 3 Trinity Plaza - 1190 Mission Street - 481 units including 63 inclusionary below market-rate units; new construction
- 4 Etta Apartments - 1285 Sutter Street - 107 units with off-site below market-rate units; new construction - Emil Kara Photography

---

*San Francisco*  
**HOUSING INVENTORY**

**2013**

San Francisco Planning Department

April 2014



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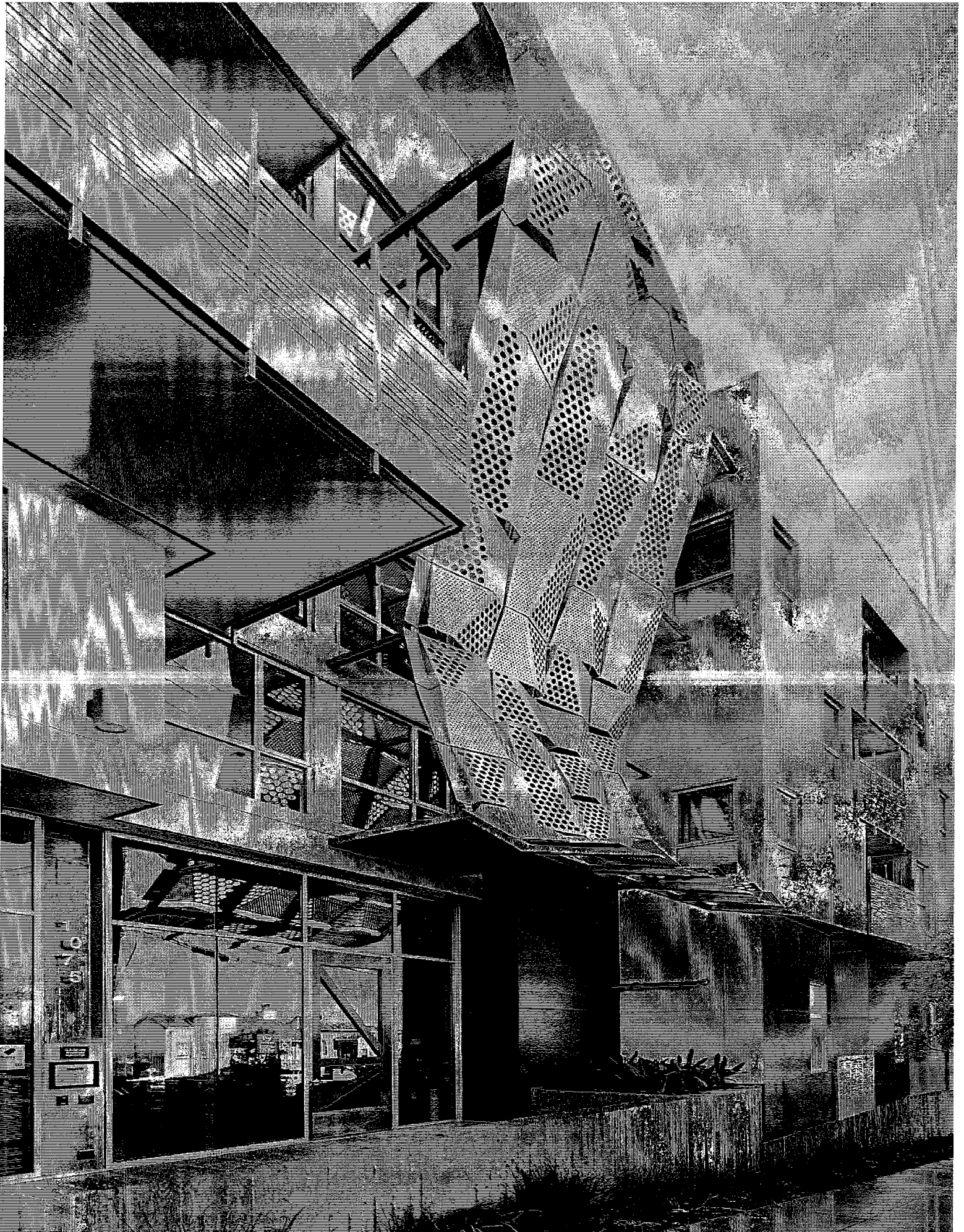
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## Introduction

The *Housing Inventory* is the Planning Department's annual survey of housing production trends in San Francisco. It has reported changes in the City's housing stock, including housing construction, demolition, and alterations, since 1967. This report is 44th in the series and presents housing production activity during the year 2013.

By monitoring changes in San Francisco's housing stock, the *Housing Inventory* provides a basis for evaluating the housing production goals and policies of the *Housing Element* of the *San Francisco General Plan*. Housing policy implications that may arise from data in this report, however, are not discussed here.

The *Housing Inventory* reports housing production, which begins when a building permit application for a project is filed with the City. The application is first reviewed by the Planning Department for compliance with the *Planning Code*, zoning, and other applicable policies. If the Planning Department approves the project, the Department of Building Inspection (DBI) reviews the application for compliance with the Building Code. If DBI approves the application, it issues a permit authorizing construction. The next step is for the project sponsor to begin construction on the project. Once construction has been completed and passed all required inspections, DBI issues a Certificate of Final Completion (CFC) for the project.

The *Housing Inventory* also reports the annual net gain in housing units citywide by general Zoning Districts and by Planning Districts. Net gain is the number of newly constructed units with CFCs issued, adjusted for alterations – which can add or subtract units – and demolitions. Affordable housing, condominiums, and changes in the residential hotel stock are other areas of interest covered by the *Housing Inventory*. In addition, the report provides a regional perspective by examining housing construction activity and home prices for the nine-county Bay Area region. Finally, major projects completed,

authorized, under review, or in the pipeline are listed in Appendix A. The *Housing Inventory* also summarizes housing production trends in the Better Neighborhoods and Eastern Neighborhoods plan areas in Appendix B. These plan areas have separate monitoring reports that detail housing production trends.

This report was prepared from information received from a number of different sources including the Department of Building Inspection, the Department of Public Works and Planning Department records. The Mayor's Office of Housing, the San Francisco Housing Authority and the Office of Community Investment and Infrastructure (Successor Agency to the San Francisco Redevelopment Agency) provided information on affordable housing projects. The California Homebuilding Foundation/Construction Industry Research Board provided Bay Area building permit data. The California Association of Realtors provided housing costs. Project sponsors also contributed data.

Copies of this report can be downloaded from the Publications & Reports link at the Planning Department's web site at <http://www.sfplanning.org>.

A limited number of copies are available for purchase from the Planning Department, 1650 Mission Street, Suite 400, San Francisco, CA 94103. Copies may also be reviewed at the Government Information Center on the fifth floor of the San Francisco Main Library.

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## Key Findings

### Housing Production

- New housing production in 2013 totaled 2,499 units. This includes 2,330 units in new construction and 169 new units added through conversion of non-residential uses or expansion of existing structures.
- Some 537 units were lost through demolition (429), unit mergers (38), or removal of illegal units (70).
- There was a net addition of 1,960 units to the City's housing stock in 2013, a 49% increase from 2012. This is on par with the 10-year average of 1,932 and represents a continuing upward trend in net unit production from the lowest production point of 2011.
- By the end of 2013, there were approximately 376,083 dwelling units in San Francisco. Approximately 33% are single-family homes, 31% are in buildings with two to nine units, and 36% are in buildings with 10 or more units.
- In 2013, 3,168 units were authorized for construction. This represents a 19% decrease from 2012. New housing authorized for construction over the past five years continues to be overwhelmingly (88%) in buildings with 20 or more units.
- The Planning Department approved and fully entitled 45 projects in 2013. These projects propose a total of 2,552 units.
- In 2013, 2,586 new condominiums were recorded – a 165% increase over 2012. A majority (92%) of those units were in buildings with 20 units or more. Condominium conversions decreased in 2013 – 369 units or 24% less than those converted in 2012.
- Much of the new housing development in 2013 were concentrated in the South of Market Planning District, where about 27% of net new units were built, followed by the Downtown and Mission Planning Districts, with 25% and 13% share, respectively, of new housing constructed.

### Affordable Housing

- In 2013, 712 new affordable housing units were built, a 39% increase from the previous year's production. These new affordable units made up 36% of new units added to the City's housing stock. This count includes 220 inclusionary units and 28 units added to existing structures.
- About 93% of the new affordable units are rentals affordable to very-low and low-income households.



## Housing Production Process

The *Housing Inventory* describes net changes in the housing stock and details units that have been certified complete, units that were authorized for construction, and units that are under review by the Planning Department.

The housing production process begins with a project review by the Planning Department and ends with the issuance of a Certificate of Final Completion (CFC) by the Department of Building Inspection (DBI). Figure 1 outlines the main stages of the housing production process.

### Units Reviewed by Planning Department and DBI

For most major projects, review by the Planning Department is the first step in the process. Proposals are reviewed by the Planning Department for compliance with the *Planning Code*, the *General Plan*, environmental requirements, and other regulations and policies. Generally, only major projects require special Planning Department approvals, such as a conditional use permit or variance. The number and type of projects undergoing Planning Department review are indicators of current building interest and production expectation within the next two to five years. Following Planning Department approval and entitlements, the Department of Building Inspection (DBI) reviews the project for compliance with the *Building Code*.

### Units Authorized for Construction

If DBI approves the project following its own review, it issues building permits authorizing con-

struction. Projects with approved building permits generally start construction within 90 days from the date the permit is issued. Start of construction, however, may be delayed for up to a year. If the permit is not picked up or acted on within 90 days, the permit expires. The number of units authorized for construction is a key indicator of future housing construction.

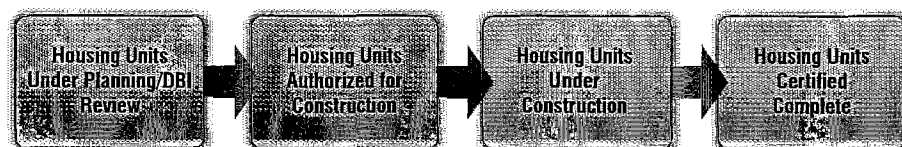
### Units Certified Complete

Projects are inspected by DBI at various stages throughout the construction process. However, inspectors only issue Certificates of Final Completions (CFCs) for projects that are deemed 100% complete. Units certified complete are an indicator of changes to the City's housing supply and include units gained or lost from new construction, alterations, and demolitions.

For the purposes of this report, however, units that have received Temporary Certificates of Occupancy (TCOs) or "Final Inspection Approval" from the Department of Building Inspection are also considered and counted as completed units.

Housing production is measured in terms of units rather than projects because the number of units in a project varies. Not all projects reviewed or approved are built. A project's building permit application may be withdrawn, disapproved, or revised; its permit may also expire if, for example, a project is not financed. Housing production is also affected by changes in market conditions and the economy. However, once building construction starts, a project is usually completed within one to two years, depending on the size of the project.

**FIGURE 1.**  
The Housing  
Production Process



## Housing Stock

The number of units in San Francisco's housing stock is derived by taking the total units from the decennial census count as baseline, then adding net unit change each subsequent year until the next census. Because the 2010 Census did not collect detailed housing characteristics, this 2013 Housing Inventory uses data from the 2010 Five Year American Community Survey (2010 ACS5). Annual net unit change – the sum of units completed from new construction and alterations minus units lost from demolition and alterations – will be added to this 2010 ACS5 baseline count.

According to the 2010 ACS5, housing units in San Francisco totaled 376,083, with near equal distribution between single family units (33%), moderate density buildings (two to nine units – 31%), and

higher density structures (10 or more units – 36%). This distribution has been the same for the last 5 years and will likely change in the next few years as the trend has been moving towards increasingly larger buildings.

In 2013, there was a net gain of 1,960 units in the City's housing stock. As of December 2013, units in buildings with 20 or more units comprised 26% of the City's total housing. Of all units added since the 2010 ACS5, 90% have been in buildings with 20 units or more.

Table 1 provides a profile of San Francisco's housing stock by building type from 2010 through 2013. Figure 2 illustrates San Francisco's housing stock by building type for 2013.

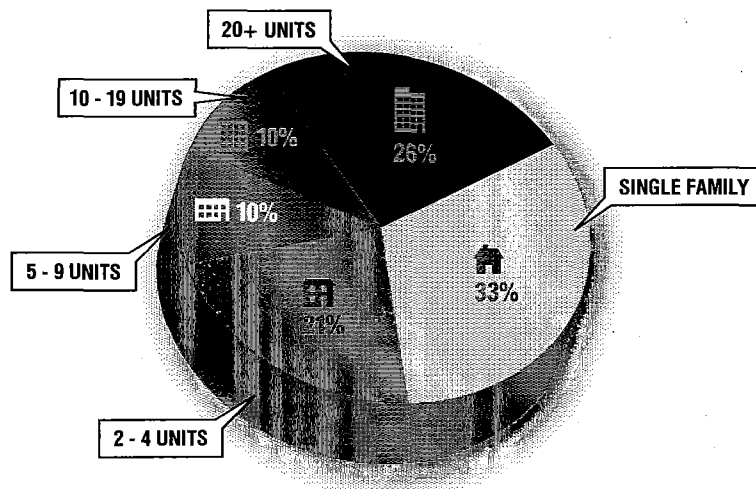
**TABLE 1.**  
**San Francisco Housing Stock by Building Type, 2010-2013**

Building Type	Single Family	2 to 4 Units	5 to 9 Units	10 to 19 Units	20 + Units	Total
2010 ACS5	123,951	79,774	37,088	37,656	93,496	372,560*
Net Added 2011-2013	44	100	37	157	3,185	3,523
<b>TOTAL</b>	<b>123,995</b>	<b>79,844</b>	<b>37,125</b>	<b>37,813</b>	<b>96,681</b>	<b>376,083</b>

Source: U.S. Census Bureau; Planning Department

\* This total includes other "housing" types that the Census Bureau counts, such as mobile homes, RVs, vans, and houseboats (625 units).

**FIGURE 2.**  
**San Francisco Housing Stock by Building Type, 2013**



## Housing Production Trends

### New Housing Construction

- New construction unit totals for 2013 – 2,330 – is a significant three-fold increase from 2012. New construction in 2013 is 26% over the 10-year average of 1,846 new construction units.
- Conversion of non-residential uses resulted in 105 new units and 64 new units were added through expansion of existing structures. However, 110 units were lost due to removal of illegal units, mergers, conversion to non-residential use and to corrections to administrative records.

This means a net of 59 units were added to the housing stock through “alterations” of existing units or buildings. This represents a dramatic drop from the 650 units added in 2012 as a result of alterations.

- Four hundred twenty-nine units were demolished in 2013. This steep threefold increase from 2012 is due to the demolition of the 418-unit Trinity Plaza.
- In 2013, net addition to the City’s housing stock grew 49% from 2012. This 2013 net new unit count of 1,960 is on par with the 10-year average of 1,932 units.
- Affordable units made up 36% of new units built in 2013.
- In 2013, the Department of Building Inspection (DBI) authorized 3,168 units for construction according to building permit data. That number represents 19% less units authorized in 2012 (3,888).

Table 2 and Figures 3 and 4 show housing production trends over the past 20 years. The table and figures account for net new units gained – which is the number of units newly constructed and adjusted for alterations, which can add or subtract units, and demolitions. Figure 5 illustrates five-year housing production activity from 2009-2013.

Some of the larger projects completed in 2013 include: 1190 Mission Street (355 market-rate units and 63 affordable inclusionary units), Rincon Green (277 market rate units and 49 affordable inclusionary units), Nema (279 market rate units and 38 affordable inclusionary units). The Rene Cazenave Apartments at 25 Essex Street (100% affordable 120 units) and the Helen Rogers Senior Community Housing (100% affordable 100 units) are two major affordable housing projects completed in 2013.

A list of all market rate projects with 10 units or more completed in 2013 is included in Appendix A-1. Appendix A-2 includes all major affordable housing projects completed in 2013.

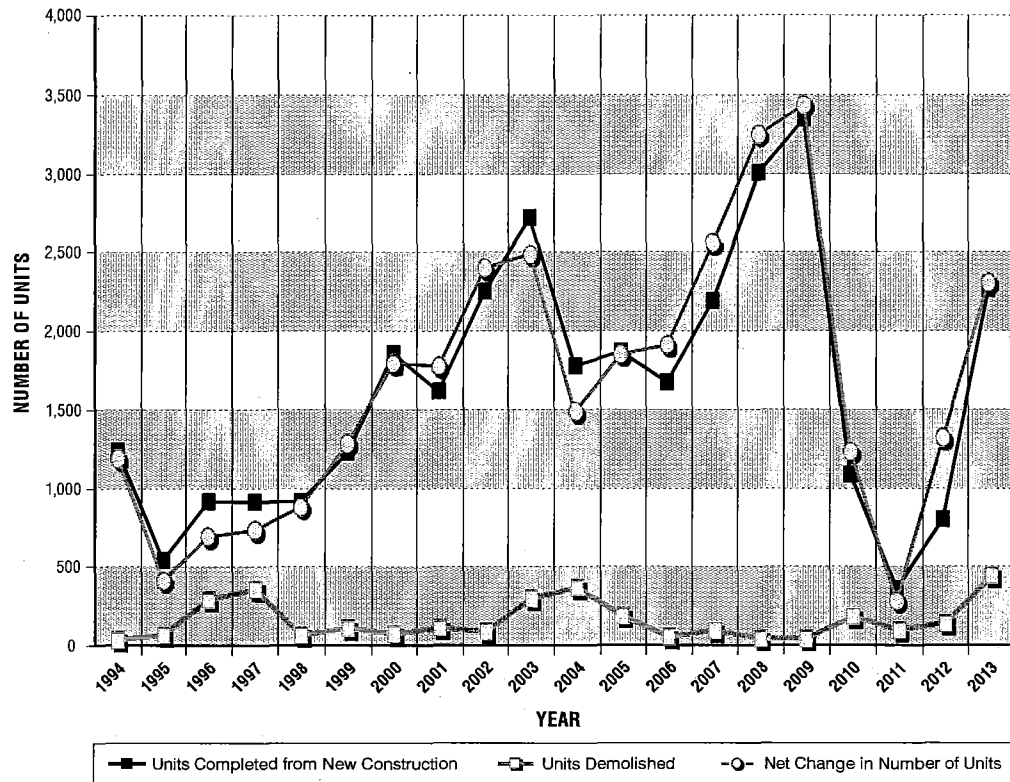
**TABLE 2.**  
**San Francisco Housing Trends, 1994-2013**

Year	Units Authorized for Construction	Units Completed from New Construction	Units Demolished	Units Gained or Lost from Alterations	Net Change in Number of Units
1994	948	1,234	25	(23)	1,186
1995	525	532	55	(76)	401
1996	1,228	909	278	52	683
1997	1,666	906	344	163	725
1998	2,336	909	54	19	874
1999	3,360	1,225	98	158	1,285
2000	2,897	1,859	61	(1)	1,797
2001	2,380	1,619	99	259	1,779
2002	1,478	2,260	73	221	2,408
2003	1,845	2,730	286	52	2,496
2004	2,318	1,780	355	62	1,487
2005	5,571	1,872	174	157	1,855
2006	2,332	1,675	41	280	1,914
2007	3,281	2,197	81	451	2,567
2008	2,346	3,019	29	273	3,263
2009	752	3,366	29	117	3,454
2010	1,203	1,082	170	318	1,230
2011	2,033	348	84	5	269
2012	3,888	794	127	650	1,317
2013	3,168	2,330	429	59	1,960
<b>TOTAL</b>	<b>45,555</b>	<b>32,646</b>	<b>2,892</b>	<b>3,196</b>	<b>32,950</b>

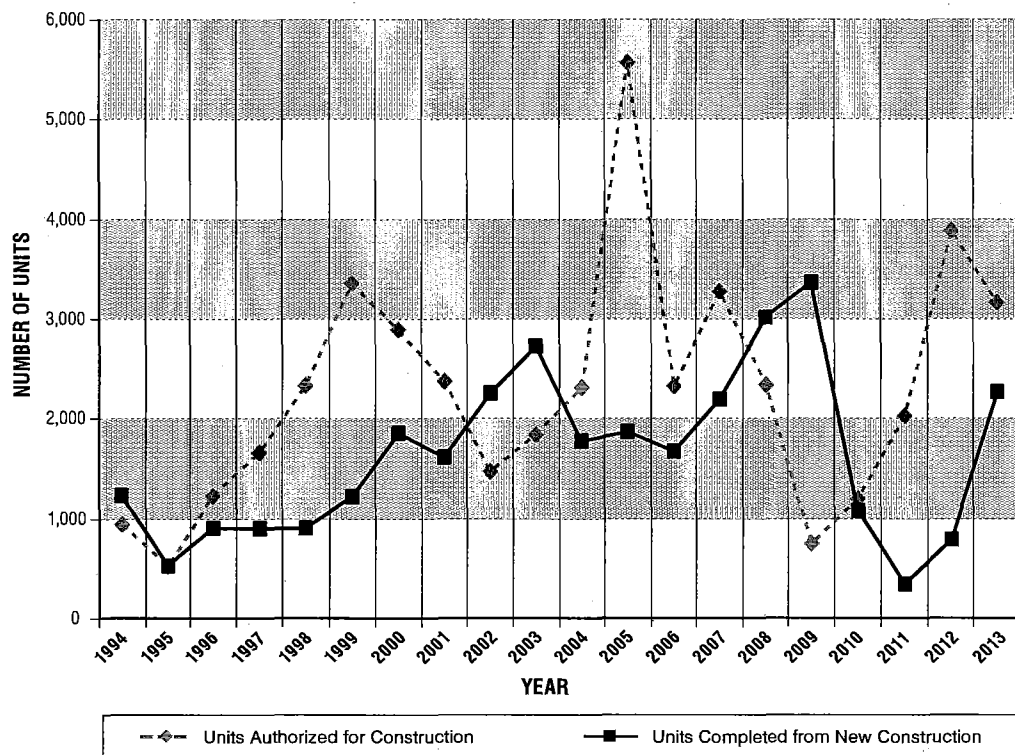
Source: Planning Department

Note: Net Change equals Units Completed less Units Demolished plus Units Gained or (Lost) from Alterations.

**FIGURE 3.**  
**20-Year Housing**  
**Production Trends,**  
**1994-2013**

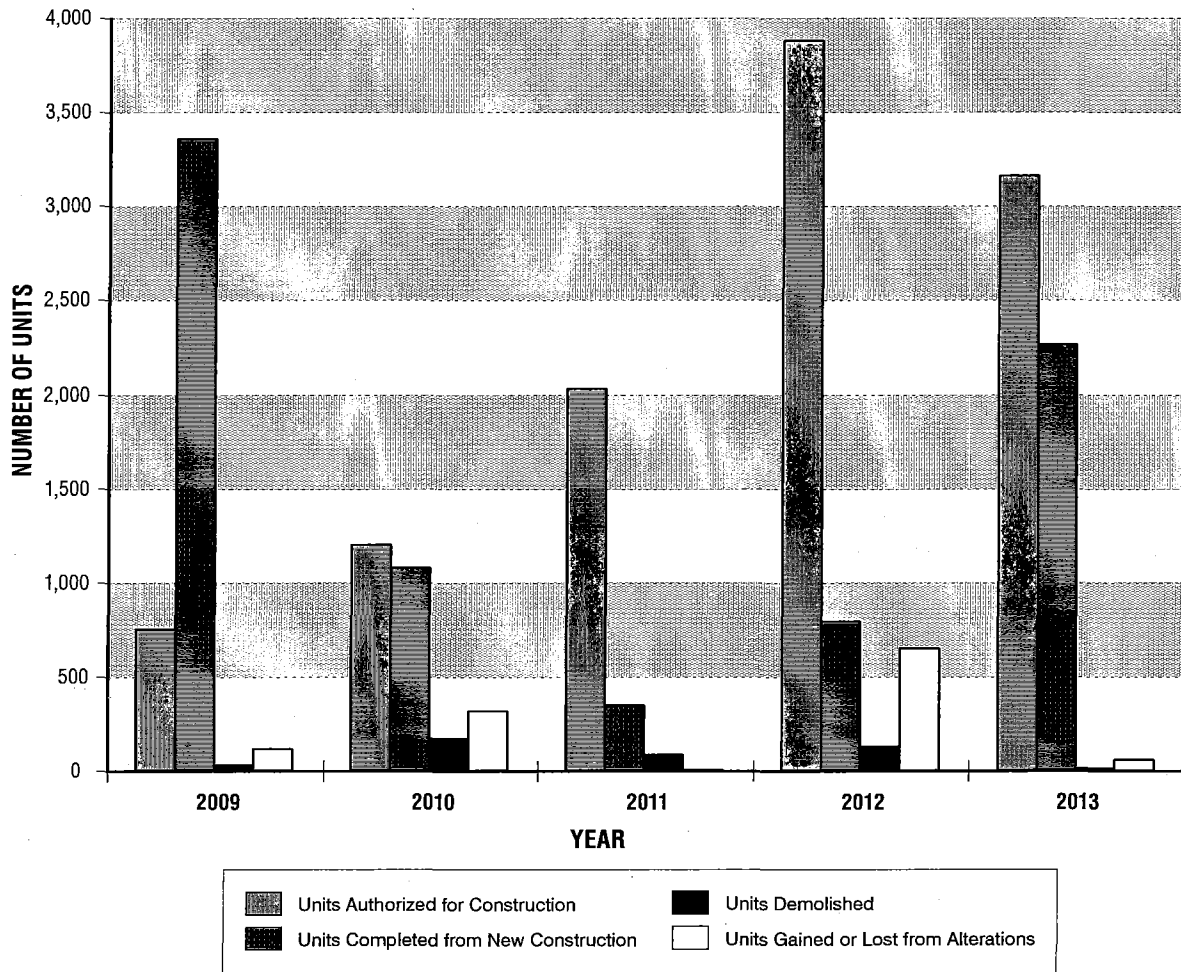


**FIGURE 4.**  
**Units Authorized**  
**and Completed,**  
**1994-2013**



**FIGURE 5.**

**Units Authorized and Gained from New Construction, Alterations, and Demolitions, 2009-2013**



**Projects Approved and Under Review by Planning**

Depending on the type of project, there are various approvals by the Planning Department that a project needs to be fully entitled. Full entitlement of a project means that the project sponsor can proceed with the next step in the development process: securing approval and issuance of the building permit.

- In 2013, 288 projects with about 4,840 units were filed with the Planning Department. This number is higher than the count in 2012 (2,548 units) by 90% and is almost double that of the five-year average (2,262).

- The Planning Department approved and fully entitled 45 projects in 2013. These projects propose a total of 2,552 units, including 781 net units in the development of 1 Henry Adams Street and an addition of 190 net units to the affordable housing stock from the development of 1400 Mission Street.
- As of December 31, 2013, the total number of units under review at the Planning Department was around 7,400 units.

Table 3 shows the number of housing projects filed with the Planning Department over the last five years. It is important to note that Planning may not approve all projects under review or may

not approve projects at the unit levels requested. Project sponsors may also change or withdraw the project proposals. Some projects listed in Table 3 as undergoing Planning Department review may have reached their approval stage, been authorized for construction, or may have been completed. Lastly, many of the housing projects under development by the Office of Community Investment and Infrastructure (OCII) do not show up in Table 3 because the OCII is just responsible for the review of those projects.

Very large projects (200 units or more) filed in 2013 and are under Planning Department review include: Seawall Lot 337/ Pier 48 or Mission Rock

**TABLE 3.**  
**Projects and Units Filed at Planning Department for Review, 2009-2013**

Year	Projects Filed	Units Filed
2009	85	902
2010	72	2,001
2011	52	1,020
2012	182	2,548
2013	288	4,840
<b>TOTAL</b>	<b>679</b>	<b>11,311</b>

Source: Planning Department

**TABLE 4.**  
**Units and Projects Authorized for Construction by DBI by Building Type, 2009-2013**

Year	Units by Building Type					Total	Projects
	Single Family	2 Units	3 to 4 Units	5 to 19 Units	20+ Units		
2009	37	71	51	106	487	752	135
2010	45	69	55	128	906	1,203	142
2011	24	77	66	121	1,710	1,998	152
2012	22	66	33	107	3,660	3,888	124
2013	36	76	35	42	2,979	3,168	135
<b>TOTAL</b>	<b>164</b>	<b>359</b>	<b>240</b>	<b>504</b>	<b>9,742</b>	<b>11,009</b>	<b>688</b>

Source: Planning Department

(1,500 units); 150 Van Ness Avenue (429 units); 41 Tehema Street (398 units); 1066 Market (330 units); 950 Market Street (316 units); and 1301 16th Street (276 units).

Appendix A-3 records major projects (10 units or more) that received Planning entitlements in 2013. Appendix A-4 contains a list of the major projects (10 or more units) filed at the Planning Department for review during 2013.

### Units Authorized for Construction

- In 2013, DBI authorized 3,168 units for construction, 19% less than 2012. This number, on the other hand is also 143% higher than the five-year average (2,202). Since units authorized for construction is one of the indicators of future housing construction, the number of new units completed is expected to increase over the next few years.
- There were less projects authorized in 2013, 135 compared to 152 projects in 2012. In 2013 the average project size was 23 units or about 50% more than the average development size for the five years between 2009 and 2013 (16).

Table 4 summarizes the number of projects and units by building type authorized for construction by the Department of Building Inspection (DBI).

- Some of the major projects authorized for construction during the reporting year include: 280 Beale Street (479 units); 399 Fremont Street (452 units); 360 Fremont Street (384 units); and 690 Long Bridge Street (273 units).

Appendix A-5 lists all projects with five or more units authorized for construction in 2013.

## Demolitions

- A total of 429 units were demolished in 2013. This is a steep increase in the number of units demolished from 2012 (238%). Demolition of the 418-unit Trinity Plaza made up the bulk of this year's numbers.
- The demolition of the 11 units in 2013 is 255% above the five-year demolition average of 168 units.

Table 5 shows the units demolished between 2009 and 2013 by building type and Table 6 shows the demolitions in 2013 by Zoning District.

It should be noted that city policies require a minimum of one to one replacement of demolished housing.

## Alterations and Conversions

The majority of building permits issued by DBI are for residential alterations. These alteration permits are for improvements within existing buildings or dwelling units. Some alterations expand the building envelope without increasing the number of units in the building. The *Housing Inventory* is primarily concerned with alterations which result in a net loss or gain in the total number of units in the housing stock.

Dwelling units are gained by additions to existing housing structures, conversions to residential use, and legalization of illegal units. Dwelling units are lost by merging separate units into larger units, by conversion to commercial use, or by the removal of illegal units.

- The net gain of 59 units from alterations in 2013 is comprised of 169 units added and 110 units eliminated.
- Net units gained through alterations decreased significantly from net units gained the previous year – 59 units in 2013 compared to 650 in 2012, or a 91% drop. This decline is a result of significantly fewer units added through alterations or conversions and an increase in the number of units lost through legalization, mergers and conversions.
- Of the 110 units lost through alteration in 2013, 70 were illegal units removed, 38 units were lost due to mergers, and two unit was a correction to official records. This represents a four-fold increase in units lost through alterations from 2012 (27).

Table 7 shows the number of units added or eliminated through alteration permits from 2009 to 2013. Table 8 profiles the type of alterations and demolitions that caused the loss of units during the same period.

- The net total of 121 units lost in 2013 due to demolition or alteration is 21% less than that in 2012 when 154 total units were lost. Nevertheless, this is equivalent to 5% of new units gained through new construction in 2013.



**TABLE 5.**  
**Units Demolished by Building Type, 2009-2013**

Year	Buildings	Units by Building Type				Total
		Single	2 Units	3 to 4 Units	5+ Units	
2009	14	20	6	3	-	29
2010	28	6	6	35	123	170
2011	17	12	6	-	66	84
2012	23	-	10	32	85	127
2013	11	11	-	-	418	429
<b>TOTAL</b>	<b>93</b>	<b>49</b>	<b>28</b>	<b>70</b>	<b>692</b>	<b>839</b>

Source: Planning Department

**TABLE 6.**  
**Units Demolished by Zoning District, 2013**

Zoning District	Buildings	Units		Total	Percent of Total
		Single Family	Multi-Family		
C-3-G	1	-	418	418	97%
RH-1	4	4	-	4	1%
RH-2	4	4	-	4	1%
RH-3	1	1	-	1	0.2%
RM-1	1	1	-	1	0.2%
UMU	1	1	-	1	0.2%
<b>TOTAL</b>	<b>11</b>	<b>11</b>	<b>418</b>	<b>429</b>	<b>100%</b>

Source: Planning Department

**TABLE 7.**  
**Units Added or Lost  
Through Alteration Permits,  
2009-20113**

Year	Units Added	Units Eliminated	Net Change
2009	178	61	117
2010	356	38	318
2011	70	65	5
2012	677	27	650
2013	169	110	59
<b>TOTAL</b>	<b>1,450</b>	<b>301</b>	<b>1,149</b>

Source: Planning Department

**TABLE 8.**  
**Units Lost Through Alterations and Demolitions, 2009-2013**

Year	Alterations					Units Demolished	Total Units Lost
	Illegal Units Removed	Units Merged into Larger Units	Correction to Official Records	Units Converted	Total Alterations		
2009	2	42	5	12	61	29	90
2010	5	22	1	10	38	170	208
2011	39	22	1	3	65	84	149
2012	2	23	1	1	27	127	154
2013	70	38	2	-	110	429	539
<b>TOTAL</b>	<b>118</b>	<b>147</b>	<b>10</b>	<b>26</b>	<b>301</b>	<b>839</b>	<b>1,140</b>

Source: Planning Department

## New Housing Unit Trends

New construction and residential conversions are the primary engine behind changes to the housing stock. This section examines units added to the housing stock over the past five years by looking at the types of buildings and the Zoning Districts where they occurred. For 2013, this section examines all units added to the housing stock, not just those added through new construction.

### Types of Buildings

- New housing units added over the past five years continues to be overwhelmingly (87%) in buildings with 20 or more units.
- Twenty-four single-family units were added in 2013, matching the previous year's addition. However, single-family building construction made up a very small proportion of new construction in 2013 (1%).
- New units were added in the "3-9 Units" and in "10-19 Units" categories (131 units and 122 units, respectively).

- The share of units added in high-density buildings (20 or more units) is at par with the five-year average of 87%.

Table 9 shows new construction from 2009 through 2013 by building type. Figure 6 shows the share of new construction by building type for 2013.

### New Housing Units Added by Zoning District

A little over a third (37%) of new units built in 2013 were in Commercial Districts. Neighborhood Commercial Transit Districts followed with 25%.

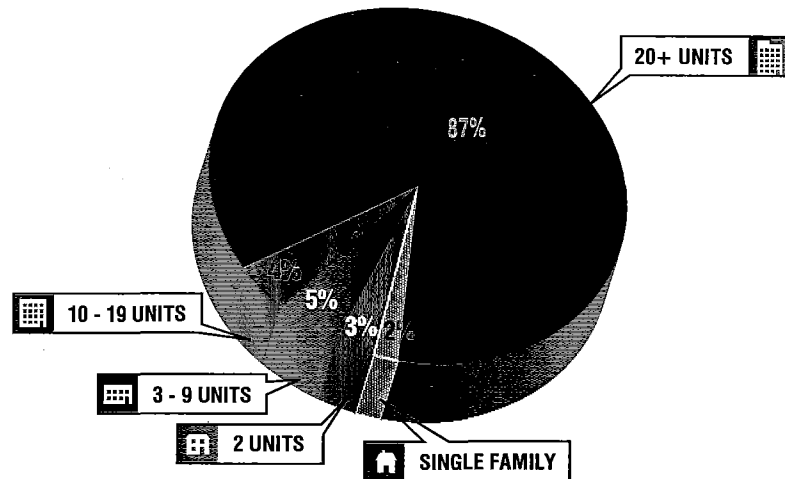
Table 10 summarizes new construction in 2013 by generalized Zoning Districts. Table 11 lists the number of units constructed in various Zoning Districts in the City. A complete list of San Francisco's Zoning Districts is included in Appendix C.

**TABLE 9.**  
**Housing Units Built by Building Type, 2009-2013**

Year	Single Family	2 Units	3 to 9 Units	10 to 19 Units	20+ Units	Total
2009	36	88	94	71	3,077	3,366
2010	45	46	102	39	1,206	1,438
2011	20	60	69	48	221	418
2012	24	40	82	98	1,227	1,471
2013	24	0	131	122	2,222	2,499
<b>TOTAL</b>	<b>149</b>	<b>234</b>	<b>478</b>	<b>378</b>	<b>7,953</b>	<b>9,192</b>
<b>Share of Total Units Added, 2009-2013</b>	<b>2%</b>	<b>3%</b>	<b>5%</b>	<b>4%</b>	<b>87%</b>	<b>100%</b>

Source: Planning Department

**FIGURE 6.**  
**Housing Units Built by Building Type, 2013**



**TABLE 10.**  
**Housing Units Added by Generalized Zoning, 2013**

General Zoning Districts	Units	Percent of Total	Rank
Residential, Downtown (DTR)	446	19%	3
Residential, House and Mixed (RH, RM)	154	6%	4
Residential, Transit Oriented (RTO)	23	1%	8
Commercial (RC, RCD, C-3-G)	891	37%	1
Neighborhood Commercial (NC, NCD)	133	6%	5
Neighborhood Commercial Transit (NCT)	603	25%	2
Chinatown Mixed Use (CCB)	2	0.1%	9
Eastern Neighborhoods Mixed Use (MUR, UMU)	90	4%	6
South of Market Mixed Use (RED, RED-MX)	36	2%	7
<b>TOTAL</b>	<b>2,378</b>	<b>100%</b>	

Source: Planning Department

**TABLE 11.**  
**Housing Units Added by Zoning District, 2013**

Zoning Districts	Units	Percent of Total	Rank
C-3-G	735	30.9%	1
C-3-S	60	2.5%	10
CCB	2	0.1%	23
DTR-Rincon Hill/ DTR- South Beach	326	13.7%	2
DTR-Transbay/ DTR- Rincon Hill	120	5.0%	6
MUR	48	2.0%	11
NC-1	20	0.8%	17
NC-2	35	1.5%	14
NCD-POLK STREET	76	3.2%	8
NCD-TARAVAL STREET	2	0.1%	22
NCT-24TH-MISSION	9	0.4%	21
NCT-3	294	12.4%	3
NCT-HAYES	63	2.6%	9
NCT-MISSION	202	8.5%	4
NCT-UPPER MARKET	18	0.8%	18
NCT-VALENCIA STREET	17	0.7%	20
RC-4	114	4.8%	7
RCD	1	0.0%	27
RED	37	1.6%	13
RED-MX	(1)	0.0%	28
RH-1	(69)	-2.9%	30
RH-1(D)	(4)	-0.2%	29
RH-2	18	0.8%	19
RH-3	16	0.7%	21
RM-1	146	6.1%	5
RM-2	2	0.1%	25
RM-3	24	1.0%	15
RM-4	2	0.1%	26
RTO	23	1.0%	16
UMU	42	1.8%	12
<b>TOTAL</b>	<b>2,378</b>	<b>100%</b>	

Source: Planning Department

## Condominiums

All condominium developments, whether new construction or conversions, are recorded with the Department of Public Works's (DPW) Bureau of Street-Use and Mapping (BSM). Annual condominium totals recorded by DPW do not directly correlate with annual units completed and counted as part of the *Housing Inventory* because DPW's records may be for projects not yet completed or from projects completed in a previous year. Large multi-unit developments also file for condominium subdivision when they are first built even though the units may initially be offered for rent. Condominium construction, like all real estate, is subject to market forces and varies from year to year.

### New Condominium Construction

- New condominium construction in 2013 jumped to 2,586 units from 976 units in 2012 (an increase of 165%).
- Approximately 92% of the condominiums recorded were in buildings with 20 or more units (2,381 units or a 200% increase from 2012).

Table 12 shows construction of new condominiums recorded by DPW over the past ten years and Table 13 shows new condominium construction by building type over the past five years.

**TABLE 12.**  
**New Condominiums Recorded by DPW, 2004-2013**

Year	Units	% Change from Previous Year
2004	1,215	-42%
2005	1,907	57%
2006	2,466	29%
2007	3,395	38%
2008	1,897	-44%
2009	835	-56%
2010	734	-12%
2011	1,625	121%
2012	976	-40%
2013	2,586	165%
<b>TOTAL</b>	<b>17,636</b>	

Source: Department of Public Works, Bureau of Street-Use and Mapping

**TABLE 13.**  
**New Condominiums Recorded by the DPW by Building Type, 2009-2013**

Year	2 Units	3 to 4 Units	5 to 9 Units	10 to 19 Units	20+ Units	Total
2009	54	82	72	12	615	835
2010	22	24	21	0	667	734
2011	28	52	37	58	1,450	1,625
2012	34	51	22	76	793	976
2013	18	24	33	130	2,381	2,586
<b>TOTAL</b>	<b>156</b>	<b>233</b>	<b>185</b>	<b>276</b>	<b>5,906</b>	<b>6,756</b>

Source: Department of Public Works, Bureau of Street-Use and Mapping

## Condominium Conversions

The San Francisco Subdivision Code regulates condominium conversions. Since 1983, conversions of units from rental to condominium have been limited to 200 units per year and to buildings with six or fewer units. More than 200 units may be recorded in a given year because units approved in a previous year may be recorded in a subsequent year. The 200-unit cap on conversions can also be bypassed for two-unit buildings with owners occupying both units.

- Condominium conversions were down 24% in 2013 (369 from 488 conversions in 2012). This number is 35% lower than the 10-year average of 563 units
- About 54% of units converted in 2013 occurred in two-unit buildings, representing an decrease of 32% from 2012.
- Seventy-six percent of the condominium conversions in 2013 (279) were in buildings with two or three units, compared to 79% in 2010.

Table 14 shows the number of conversions recorded by DPW from 2004-2013. Table 15 shows condominium conversions by building type over the past five years.

**TABLE 14.**  
Condominium Conversions Recorded by DPW, 2004-2013

Year	Units	% Change from Previous Year
2004	303	-30%
2005	306	1%
2006	727	138%
2007	784	8%
2008	845	8%
2009	803	-5%
2010	537	-33%
2011	472	-12%
2012	488	3%
2013	369	-24%
<b>TOTAL</b>	<b>5,634</b>	

Source: Department of Public Works, Bureau of Street-Use and Mapping

**TABLE 15.**  
Condominium Conversions Recorded by DPW by Building Type, 2009-2013

Year	2 Units	3 Units	4 Units	5 to 6 Units	Total
2009	508	141	132	22	803
2010	322	87	100	28	537
2011	302	87	72	11	472
2012	290	96	80	22	488
2013	198	81	68	22	369
<b>TOTAL</b>	<b>1,620</b>	<b>492</b>	<b>452</b>	<b>105</b>	<b>2,669</b>

Source: Department of Public Works, Bureau of Street-Use and Mapping

## Residential Hotels

Residential hotels in San Francisco are regulated by Administrative Code Chapter 41 — the Residential Hotel Conversion and Demolition Ordinance (HCO), enacted in 1981. The Department of Building Inspection (DBI) Housing Inspection Services Division administers the HCO. This ordinance preserves the stock of residential hotels and regulates the conversion and demolition of residential hotel units.

Table 16 reports the number of residential hotel buildings and units for both for-profit and nonprofit residential hotels from 2009 through 2013.

- Residential rooms in non-profit residential hotels have been increasing in the past five years. In the last five years, non-profit residential hotel rooms increased a little over 7% and for-profit residential and tourist hotel rooms have slightly decreased.
- According to DBI, there have been no changes in the residential hotel stock since 2012.
- As of 2013, 19,382 residential hotel rooms are registered in San Francisco; 72% are residential rooms in for-profit residential hotels and 28% are residential in non-profit hotels.

**TABLE 16.**  
**Changes in Residential Hotel Stock, 2009-2013**

Year	For Profit Residential Hotels			Non-Profit Residential Hotels		Total	
	Buildings	Resid. Rooms	Tourist Rooms	Buildings	Resid. Rooms	Buildings	Resid. Rooms
2009	418	14,040	2,953	87	5,105	505	19,145
2010	412	13,790	2,883	87	5,163	499	18,953
2011	417	13,680	2,805	88	5,230	505	18,910
2012	414	13,903	2,942	87	5,479	501	19,382
2013	414	13,903	2,942	87	5,479	501	19,382

Source: Department of Building Inspection

## Affordable Housing

### Standards and Definitions of Affordability

Affordable housing by definition is housing that is either rented or owned at prices affordable to households with low to moderate incomes. The United States Department of Housing and Urban Development (HUD) determines the thresholds by household size for these incomes for the San Francisco HUD Metro Fair Market Rent Area (HFMA). The HFMA includes San Francisco, Marin, and San Mateo counties. The standard definitions for housing affordability by income level are as follows:

**Extremely low income:** Units affordable to households with incomes at or below 30% of the HUD median income for the San Francisco HFMA;

**Very low income:** Units affordable to households with incomes at or below 50% of the HUD median income for the San Francisco HFMA;

**Lower income:** Units affordable to households with incomes at or below 60% of the HUD median income for the San Francisco HFMA;

**Low income:** Units affordable to households with incomes at or below 80% of the HUD median income for the San Francisco HFMA,

**Moderate income:** Units affordable to households with incomes at or below 120% of the HUD median income for the San Francisco HFMA; and

**Market rate:** Units at prevailing prices without any affordability requirements. Market rate units generally exceed rental or ownership affordability levels, although some small market rate units may be priced at levels that are affordable to moderate income households.

Housing affordability for units is calculated as follows:

**Affordable rental unit:** A unit for which rent equals 30% of the income of a household with an income at or below 80% of the HUD median income for the San Francisco HFMA, utilities included;

**Affordable ownership unit:** A unit for which the mortgage payments, PMI (principal mortgage insurance), property taxes, homeowners dues, and insurance equal 33% of the gross monthly income of a household earning between 80% and 120% of the San Francisco HFMA median income, assuming a 10% down payment and a 30-year 8% fixed rate loan.

**Inclusionary Affordable Housing Program units:** These units are rental units for households earning up to 60% of the San Francisco median income, or ownership units for first-time home buyer households with incomes from 70% to up to 110% of the San Francisco median income.

Tables 17 and 18 show the incomes and prices for affordable rental and ownership units based on 2013 HUD income limits.



**TABLE 17.**  
**2013 Rental Affordable Housing Guidelines**

Income Levels	Household Size	Average Unit Size	Maximum Annual Income	Monthly Rent
<b>Extremely Low Income</b> (30% of HUD Median Income)	1	Studio	\$21,250	\$496
	2	1 Bedroom	\$24,300	\$561
	3	2 Bedroom	\$27,350	\$623
	4	3 Bedroom	\$30,350	\$677
	5	4 Bedroom	\$32,800	\$709
	6	5 Bedroom	\$35,200	\$750
<b>Very Low Income</b> (50% of HUD Median Income)	1	Studio	\$35,450	\$851
	2	1 Bedroom	\$40,500	\$966
	3	2 Bedroom	\$45,550	\$1,078
	4	3 Bedroom	\$50,600	\$1,183
	5	4 Bedroom	\$54,650	\$1,255
	6	5 Bedroom	\$58,700	\$1,338
<b>Lower Income</b> (60% of HUD Median Income)	1	Studio	\$42,500	\$1,028
	2	1 Bedroom	\$48,550	\$1,167
	3	2 Bedroom	\$54,652	\$1,305
	4	3 Bedroom	\$60,700	\$1,436
	5	4 Bedroom	\$65,600	\$1,529
	6	5 Bedroom	\$70,450	\$1,631
<b>Low Income</b> (80% of HUD Median Income)	1	Studio	\$56,700	\$1,383
	2	1 Bedroom	\$64,750	\$1,672
	3	2 Bedroom	\$72,900	\$1,762
	4	3 Bedroom	\$80,950	\$1,942
	5	4 Bedroom	\$87,450	\$2,075
	6	5 Bedroom	\$93,900	\$2,218

Source: U.S. Department of Housing and Urban Development (HUD)

Note: Incomes are based on the 2012 Area Median Income (AMI) limits for the San Francisco HUD Metro FMR Area (HMFA). Rents are calculated based on 30% of gross monthly income. (FMR = Fair Market Rents)

**TABLE 18. 2013 Homeownership Affordable Housing Guidelines**

Income Levels	Household Size	Average Unit Size	Maximum Annual Income	Monthly Housing Expense	Maximum Purchase Price
<b>Low Income</b> <i>(70% of HUD Median Income)</i>	1	Studio	\$47,550	\$1,308	\$162,631
	2	1 Bedroom	\$54,400	\$1,496	\$188,062
	3	2 Bedroom	\$61,200	\$1,683	\$213,721
	4	3 Bedroom	\$67,950	\$1,869	\$239,380
	5	4 Bedroom	\$73,400	\$2,019	\$258,449
<b>Median Income</b> <i>(90% of HUD Median Income)</i>	1	Studio	\$61,150	\$1,682	\$226,943
	2	1 Bedroom	\$69,950	\$1,924	\$261,692
	3	2 Bedroom	\$78,650	\$2,163	\$296,669
	4	3 Bedroom	\$87,400	\$2,404	\$331,418
	5	4 Bedroom	\$94,350	\$2,595	\$357,758
<b>Moderate Income</b> <i>(110% of HUD Median Income)</i>	1	Studio	\$74,750	\$2,056	\$291,483
	2	1 Bedroom	\$85,450	\$2,350	\$335,322
	3	2 Bedroom	\$96,150	\$2,644	\$379,389
	4	3 Bedroom	\$106,800	\$2,937	\$423,228
	5	4 Bedroom	\$115,350	\$3,172	\$457,295

**Source:** U.S. Department of Housing and Urban Development (HUD)

**Note:** Incomes are based on the 2012 Area Median Income (AMI) limits for the San Francisco HUD Metro FMR Area (HMFA). Monthly housing expenses are calculated based on 33% of gross monthly income. (FMR = Fair Market Rents). Maximum purchase price is the affordable price from San Francisco's Inclusionary Housing Program and incorporates monthly fees and taxes into sales price.

### New Affordable Housing Construction

- Some 712 affordable units were completed in 2013, representing 36% of the new housing units added in 2013. Of these, 220 are on-site inclusionary affordable units.
- Very low-income units represented a little over half (63%) of the new affordable units that were constructed in 2013; low-income units made up 31%, and moderate income units made up about a 6%.
- The number of new affordable units (712) produced in 2013 was 39% more than in 2012 (513).
- A total of 44 units were added to existing residential buildings in 2013. Typically, these are smaller units and are sometimes referred to as secondary or “granny” units; these are also usually affordable to households with moderate incomes.

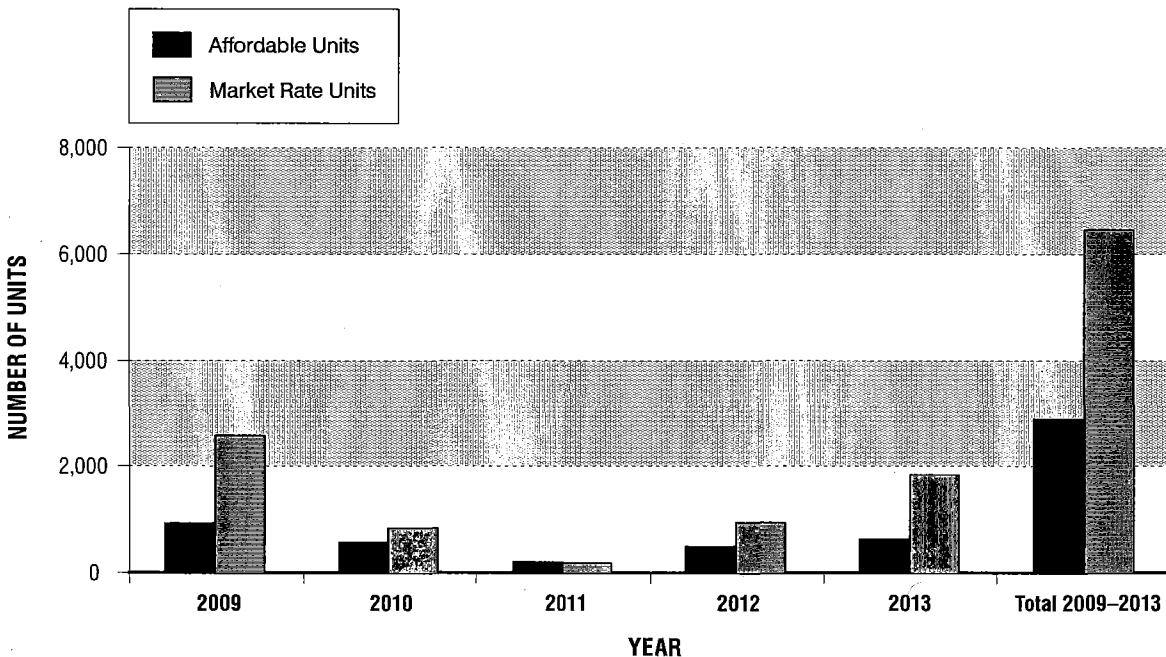
Major affordable housing projects completed in 2013 include: 25 Essex Street (120 units); 701 Golden Gate Avenue (100 units); 474 Natoma Street (60 units); 1075 Le Conte Avenue (73 units); 60 West Point Road (54 units); and 61 West Point Road (13 units).

Figure 7 shows affordable housing construction compared to market-rate housing construction from 2009 to 2013 by year and as a total.

Table 19 shows the production of affordable housing by levels of affordability and Table 20 shows new affordable housing by type. These numbers do not include affordable units that result from acquiring and rehabilitating residential buildings by nonprofit housing organizations. Those units are covered later in the report.

All major (10 or more units) new affordable housing projects completed in 2013 are detailed in Appendix A-2. On-site affordable inclusionary units are listed under major market rate projects. Affordable housing projects under construction, or in pre-construction or preliminary planning with either the Mayor’s Office of Housing or the Office of Community Investment and Infrastructure are presented in Appendix A-6.

**FIGURE 7.**  
**Development of Affordable and Market Rate Units, 2009-2013**



**TABLE 19.**

**New Affordable Housing Construction by Income Level, 2009-2013**

Year	Extremely Low (30% AMI)	Very Low (50% AMI)	Lower (60% AMI)	Low (80% AMI)	Moderate (120% AMI)	Total Affordable Units	Total All New Units	% of All New Units
2009	-	550	-	140	256	946	3,544	27%
2010	-	480	21	-	81	582	1,438	40%
2011	127	13	-	21	57	218	418	52%
2012	250	107	-	52	104	513	1,471	35%
2013	-	448	-	220	44	712	2,439	29%
<b>TOTAL</b>	<b>377</b>	<b>1,598</b>	<b>21</b>	<b>433</b>	<b>542</b>	<b>2,971</b>	<b>9,310</b>	<b>32%</b>

Source: Mayor's Office of Housing, Office of Community Investment and Infrastructure, Planning Department

**TABLE 20.**

**New Affordable Housing Construction by Housing Type, 2009-2013**

Year	Family	Senior	Individual/SRO	Homeowner	Total
2009	176	24	407	339	946
2010	128	348	59	47	582
2011	67	-	140	11	218
2012	157	-	269	87	513
2013	432	100	164	16	712
2013 Percent of Total	60.7%	14.0%	23.0%	2.2%	100%

Source: Planning Department, Mayor's Office of Housing, Office of Community Investment and Infrastructure

Note: Family units include projects with a majority of two or more bedroom units. Individual / SRO includes projects with a majority of one bedroom, residential care facilities, shelters, and transitional housing.

## Inclusionary Housing

In 1992, the Planning Commission adopted guidelines for applying the City's Inclusionary Affordable Housing Policy. This policy required housing projects with 10 or more units that seek a conditional use (CU) permit or planned unit development (PUD) to set aside a minimum of 10% of their units as affordable units. In 2002, the Board of Supervisors legislated these guidelines into law and expanded the requirement to all projects with 10 or more units. In condominium developments, the inclusionary affordable ownership units would be available to households earning up to 100% of the AMI; below market inclusionary rental units are affordable to households earning 60% or less of the area median income (AMI). If a housing project required a conditional use permit, then 12% of the units would need to be made available at the same levels of affordability.

In August 2006, the inclusionary requirements were increased to 15% if units were constructed on-site, and to 20% if constructed off-site and is applicable to projects of five units or more. These increases will only apply to new projects. All projects in the pipeline at the time these changes were adopted will be exempt from these increases, except for projects that have not yet received Planning Department approval and those that will receive a rezoning that increases the amount of housing that can be constructed on their property. Table 21 shows inclusionary units completed from 2009-2013.

- In 2013, the number of inclusionary units built almost doubled from 2012. The units built in 2013 represent a 76% increase from the 125 inclusionary units provided in 2012. Moreover, the 2013 inclusionary housing units are 150% above the five-year annual average of 88 units. This increase is due to the overall increase in units completed in 2013.
- All 220 inclusionary units completed in 2013 were the result of the on-site affordable housing requirement.

Appendix A-1 provides a complete list of projects with ten or more units constructed in 2013 with details of new construction with inclusionary units for those projects that have them.

In 2013, a total of \$9,130,671 was collected as partial payments of in-lieu fees for projects. Appendix D is a summary of in-lieu fees collected since 2004.

**TABLE 21.**  
**New Inclusionary Units, 2009-2013**

Year	Units
2009	44
2010	40
2011	11
2012	125
2013	220
<b>TOTAL</b>	<b>440</b>

Source: Planning Department, Mayor's Office of Housing

**TABLE 22. Housing Price Trends, San Francisco Bay Area, 2004-2013**

Year	Rental (Two Bedroom Apartment)		For Sale (Two Bedroom House)	
	San Francisco	Bay Area	San Francisco	Bay Area
2004	\$2,068	N/A	\$670,450	\$547,190
2005	\$2,229	N/A	\$737,500	\$619,010
2006	\$2,400	N/A	\$680,970	\$612,250
2007	\$2,750	N/A	\$664,060	\$566,440
2008	\$2,650	\$1,810	\$603,570	\$370,490
2009	\$2,695	\$1,894	\$611,410	\$409,020
2010	\$2,737	N/A	\$560,980	\$383,550
2011	\$2,573	N/A	\$493,330	\$339,730
2012	\$3,000	\$1,818	\$655,170	\$436,440
2013	\$3,300	\$1,955	\$714,840	\$520,250

Source: Zillow.com for apartment rental prices. California Association of Realtors for home sale prices;  
 Notes: The California Association of Realtors Bay Area data do not include Napa and Sonoma Counties.

### Affordability of Market Rate Housing

The San Francisco Bay Area remains one of the nation's most expensive housing markets, with housing prices remaining high despite drops in average housing costs.

- In 2013, rental prices for a two-bedroom apartment in San Francisco increased by 10% to \$3,300 from \$3,000 in 2012.
- In 2013, the median price for a two-bedroom home in San Francisco went up to \$714,840 or 9% more than 2012 (\$655,170). The 2013 median price for a two-bedroom home in the Bay Area region was \$520,250 or an 19% decrease from the price in 2010 (\$436,440).
- A San Francisco family of three with a combined household income that is 110% of the HUD median income (a household which can afford a maximum sales price of \$379,389 according to Table 18) would fall about \$335,451 short of being able to purchase a median-priced two-bedroom home (\$714,840).

- A three-person household with a combined household income at 80% of the median income could pay a maximum rent of \$1,762 or 53% of the median rent (\$3,300).

Table 22 gives rental and sales prices for 2004 through 2013. The high cost of housing continues to prevent families earning less than the median income from being able to purchase or rent a median-priced home in San Francisco.

### Affordable Housing Acquisition and Rehabilitation

Acquisition and rehabilitation involves non-profit housing organizations purchasing existing residential buildings in order to rehabilitate units for low- and very low-income persons. Table 23 shows units that have been rehabilitated through funding by the Mayor's Office of Housing (MOH) and the Office of Community Investment and Infrastructure (OCII). Often it is more economical to purchase and rehabilitate existing run-down units than to build new units. While many of these units are residential hotel (single room occupancy or SRO) units, acquisition and rehabilitation also includes homes for residential care providers, apartments for families, and conversions of commercial or industrial buildings for homeless persons and families.

The *Housing Inventory* reports units in such projects as adding to the housing stock only when new units are created as a result of the rehabilitation. For example, if a 50-unit SRO is rehabilitated and at the end, the SRO still has 50 units, then for the purposes of this report, these units would not be counted as adding to the housing stock.

- In 2013, 154 units of housing were rehabilitated as a result of the rehabilitation and preservation of the Arlington located at 472 Ellis Street.

**TABLE 23.**  
**Units Rehabilitated, 2009-2013**

Year	Units Acquired / Rehabilitated
2009	16
2010	54
2011	329
2012	-
2013	154
<b>TOTAL</b>	<b>553</b>

Source: Mayor's Office of Housing, Office of Community Investment and Infrastructure

## Changes in Housing Stock by Planning District

This section discusses the City's housing stock by Planning District. Map 1 shows San Francisco's 15 Planning Districts.

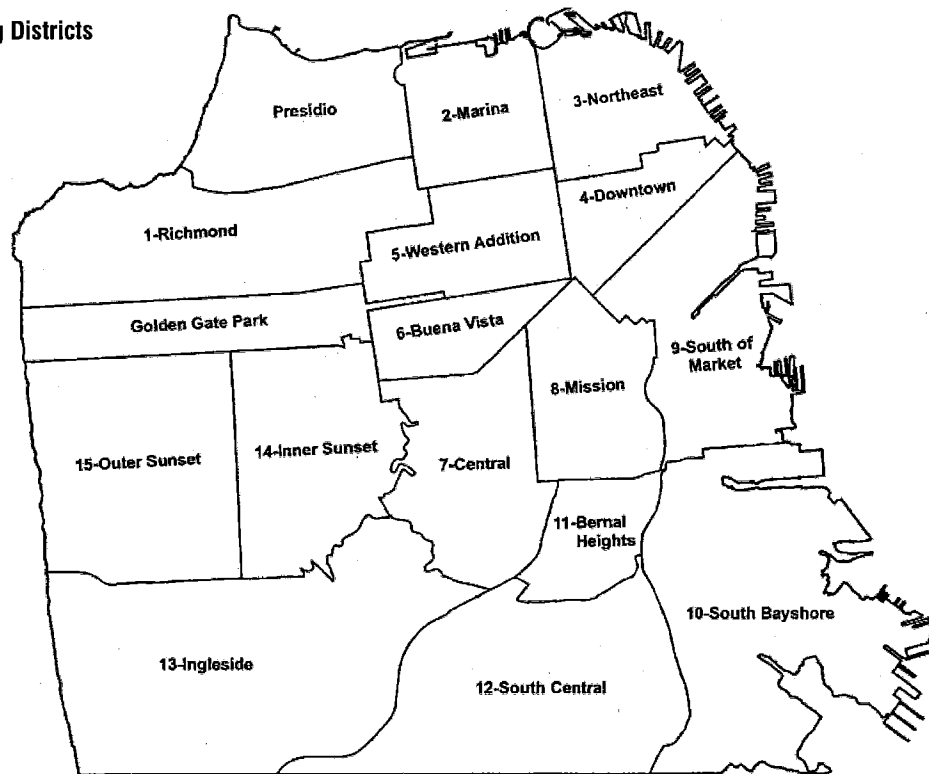
Table 24 summarizes newly constructed units completed, altered units, and units demolished in each Planning District. The table also ranks each Planning District by its position for each of the ratings categories.

- The Downtown Planning District had the most new construction in 2013 with 858 units built or 38% of the total new construction. However, with the demolition of the 418-unit Trinity Plaza, it had the second highest net gain or 22% of the 1,900 net addition citywide.

- The South of Market Planning District ranked first in net units gained (521 units or 27% of net units gained).
- The Downtown Planning District had the highest number of units demolished, with 418 units lost or 97% of the 429 total.

Figure 8 shows total new housing constructed and demolished by San Francisco Planning Districts in 2013.

MAP 1.  
San Francisco Planning Districts





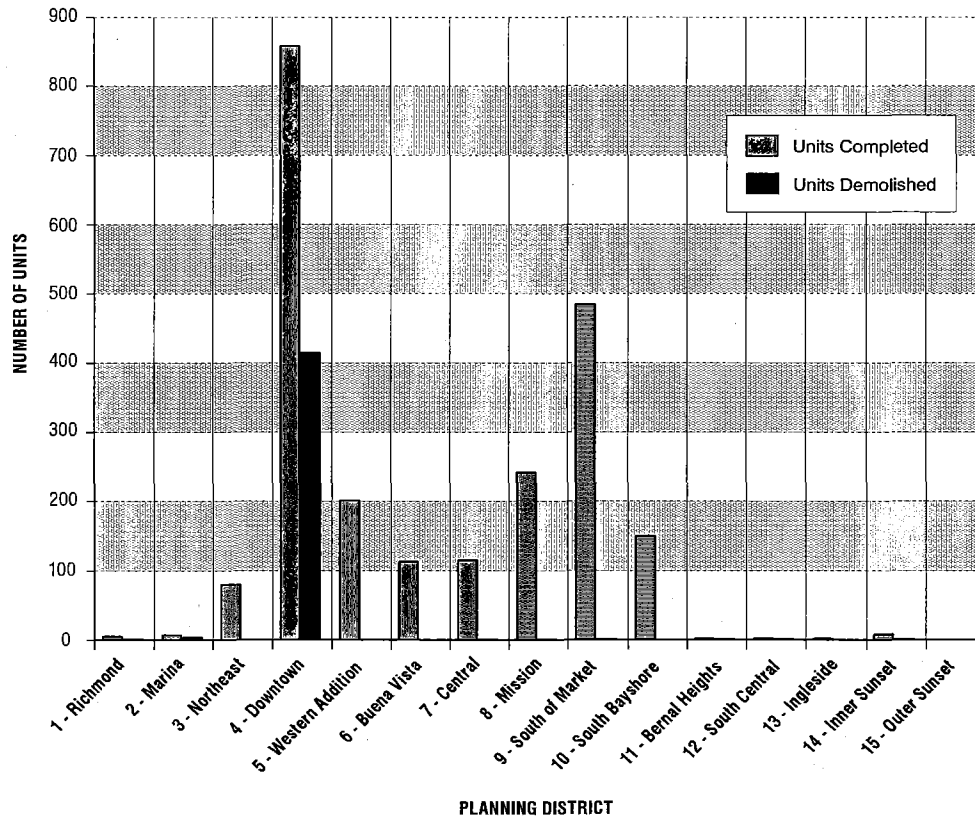
**TABLE 24. Housing Units Completed and Demolished by Planning District, 2013**

No.	District Name	Units Completed	Rank	Units Demolished	Rank	Units Altered	Rank	Net Gain Housing Units	Rank
1	Richmond	5	11	1	2	1	8	5	9
2	Marina	7	10	4	1	1	9	4	10
3	Northeast	80	8	0	9	11	6	91	8
4	Downtown	918	1	418	10	(14)	1	486	2
5	Western Addition	201	4	0	11	24	3	225	4
6	Buena Vista	113	7	0	12	14	5	127	6
7	Central	115	6	1	3	3	7	117	7
8	Mission	242	3	1	4	17	4	258	3
9	South of Market	485	2	1	5	37	2	521	1
10	South Bayshore	150	5	0	13	(2)	11	148	5
11	Bernal Heights	2	12	1	6	(1)	10	0	12
12	South Central	2	13	1	7	(13)	15	(12)	15
13	Ingleside	2	14	0	14	(6)	13	(4)	13
14	Inner Sunset	8	9	1	8	(3)	12	4	11
15	Outer Sunset	0	15	0	15	(10)	14	(10)	14
<b>TOTAL</b>		<b>2,330</b>		<b>429</b>		<b>59</b>		<b>1,960</b>	

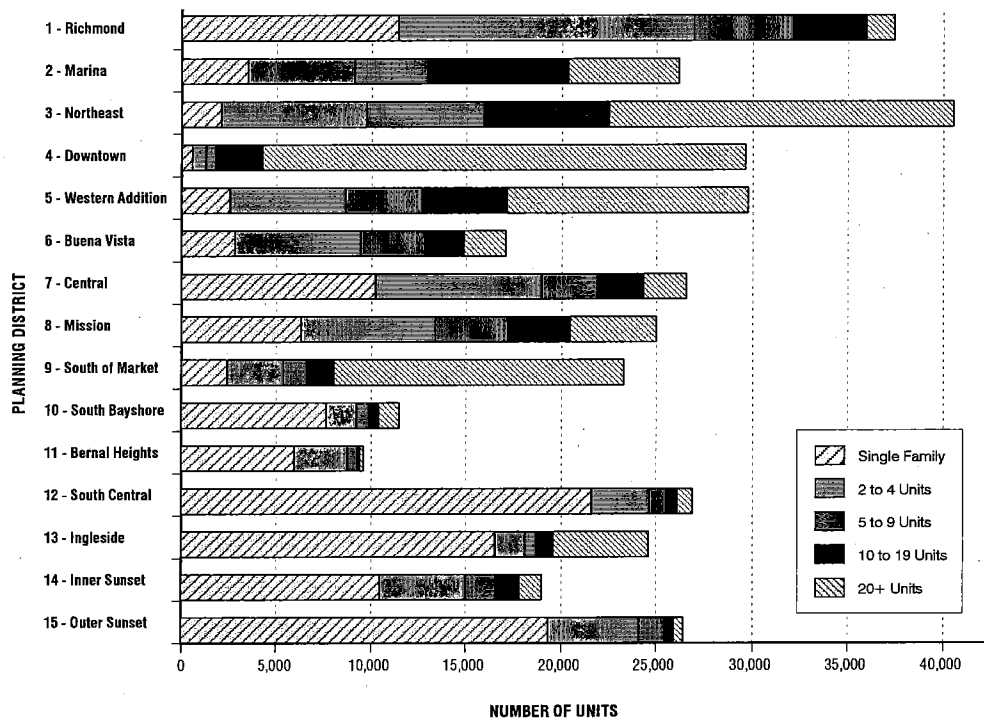
Source: Planning Department

\*Note: The "net gain housing units" calculation accounts for units lost/gained by alterations but those figures are not displayed.

**FIGURE 8. Units Completed & Demolished by Planning District, 2013**



**FIGURE 9.  
San Francisco  
Housing Stock  
by Planning  
District, 2013**



### Housing Stock by Planning District

Figure 9 shows the total overall housing stock by building type for the fifteen San Francisco Planning Districts. Table 25 contains San Francisco housing stock totals by Planning District and shows the net gain since the 2010 Census.

- The Northeast and Richmond Planning Districts continue to have the highest number of overall units, having 40,561 units and 37,432 units respectively. The Northeast District accounts for about 11% of the City’s housing stock, while the Richmond Planning District accounts for 10%.
- The South Central, Outer Sunset, and Ingleside Planning Districts remain the areas with the highest number of single-family homes in San Francisco. Together these areas account for almost 46% of all single-family homes.
- The Richmond, Central, Northeast, and Mission Planning Districts are the areas with the highest numbers of buildings with two to four units, representing 19%, 11%, 10%, and 9% of those units respectively.
- In the “5 to 9 Units” category, the Northeast and Richmond Planning Districts have the highest numbers of those units with 17% and 14% respectively.
- The Marina and Northeast Planning Districts continue to have the highest share of buildings with 10 to 19 units. Thirty seven percent of the City’s multi-family buildings with 10 to 19 units are in these districts.
- The Downtown Planning District has the largest stock of the city’s high-density housing – about 25,673 units. The Northeast Planning District is second with about 18,030 units. Eighty-five percent of all housing in the Downtown Planning District is in buildings with 20 or more units. This district accounts for 27% of all the high-density housing citywide. The Northeast Planning District, with 44% of its units in buildings with 20 units or more, claims 19% of the City’s high-density housing.

**TABLE 25.**  
**San Francisco Housing Stock by Planning District, 2010-2013**

Planning District	Single Family	2 to 4 Units	5 to 9 Units	10 to 19 Units	20+ Units	District Total
<b>1 - Richmond</b>						
2010 ACS5	11,388	15,525	5,126	3,845	1,467	37,383
2011-2012	-	28	7	-	20	55
2013	(2)	9	-	(13)	-	(6)
<b>TOTAL</b>	<b>11,386</b>	<b>15,562</b>	<b>5,133</b>	<b>3,832</b>	<b>1,487</b>	<b>37,432</b>
Percent of Total	30.4%	41.6%	13.7%	10.2%	4.0%	10.0%
<b>2 - Marina</b>						
2010 ACS5	3,469	5,636	3,824	7,404	5,817	26,165
2011-2012	1	(4)	(6)	(8)	23	6
2013	(3)	6	(1)	2	-	4
<b>TOTAL</b>	<b>3,467</b>	<b>5,638</b>	<b>3,817</b>	<b>7,398</b>	<b>5,840</b>	<b>26,175</b>
Percent of Total	13.2%	21.5%	14.6%	28.3%	22.3%	7.0%
<b>3 - Northeast</b>						
2010 ACS5	2,080	7,621	6,147	6,585	17,965	40,462
2011-2012	-	21	-	2	3	26
2013	1	1	7	2	62	73
<b>TOTAL</b>	<b>2,081</b>	<b>7,643</b>	<b>6,154</b>	<b>6,589</b>	<b>18,030</b>	<b>40,561</b>
Percent of Total	5.1%	18.8%	15.2%	16.2%	44.5%	10.8%
<b>4 - Downtown</b>						
2010 ACS5	547	719	494	2,460	24,967	29,348
2011-2012	-	2	-	-	159	161
2013	-	7	1	13	547	568
<b>TOTAL</b>	<b>547</b>	<b>728</b>	<b>495</b>	<b>2,473</b>	<b>25,673</b>	<b>30,077</b>
Percent of Total	1.8%	2.4%	1.6%	8.2%	85.4%	8.0%
<b>5 - Western Addition</b>						
2010 ACS5	2,535	6,065	4,055	4,381	12,283	29,319
2011-2012	1	2	1	13	193	210
2013	-	7	2	31	174	214
<b>TOTAL</b>	<b>2,536</b>	<b>6,074</b>	<b>4,058</b>	<b>4,425</b>	<b>12,650</b>	<b>29,743</b>
Percent of Total	8.5%	20.4%	13.6%	14.9%	42.5%	7.9%
<b>6 - Buena Vista</b>						
2010 ACS5	2,777	6,633	3,339	2,099	2,062	16,950
2011-2012	(3)	7	1	-	-	5
2013	1	7	-	6	113	127
<b>TOTAL</b>	<b>2,775</b>	<b>6,647</b>	<b>3,340</b>	<b>2,105</b>	<b>2,175</b>	<b>17,082</b>
Percent of Total	16.2%	38.9%	19.6%	12.3%	12.7%	4.5%
<b>7 - Central</b>						
2010 ACS5	10,219	8,671	2,935	2,398	2,167	26,395
2011-2012	2	24	5	-	-	31
2013	5	3	9	17	81	115
<b>TOTAL</b>	<b>10,226</b>	<b>8,698</b>	<b>2,949</b>	<b>2,415</b>	<b>2,248</b>	<b>26,541</b>
Percent of Total	38.5%	32.8%	11.1%	9.1%	8.5%	7.1%

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Planning District	Single Family	2 to 4 Units	5 to 9 Units	10 to 19 Units	20+ Units	District Total
<b>8 - Mission</b>						
2010 ACS5	6,295	7,026	3,797	3,221	4,205	24,566
2011-2012	3	22	11	33	96	165
2013		9	7	35	202	253
<b>TOTAL</b>	<b>6,298</b>	<b>7,057</b>	<b>3,815</b>	<b>3,289</b>	<b>4,503</b>	<b>24,984</b>
Percent of Total	25.2%	28.2%	15.3%	13.1%	18.1%	6.6%
<b>9 - South of Market</b>						
2010 ACS5	2,379	2,933	1,207	1,428	14,070	22,061
2011-2012	1	32	-	25	664	722
2013	2	(16)	-	13	508	507
<b>TOTAL</b>	<b>2,382</b>	<b>2,949</b>	<b>1,207</b>	<b>1,466</b>	<b>15,242</b>	<b>23,290</b>
Percent of Total	10.2%	12.7%	5.2%	6.2%	65.4%	6.2%
<b>10 - South Bayshore</b>						
2010 ACS5	7,614	1,614	700	514	890	11,404
2011-2012	(3)	(32)	(17)	(19)	66	(5)
2013	3	(2)	5	10	117	133
<b>TOTAL</b>	<b>7,614</b>	<b>1,580</b>	<b>688</b>	<b>505</b>	<b>1,073</b>	<b>11,532</b>
Percent of Total	66.0%	13.6%	6.0%	4.4%	9.4%	3.1%
<b>11 - Bernal Heights</b>						
2010 ACS5	5,926	2,796	537	130	199	9,629
2011-2012	2	6	-	-	-	8
2013	1	(1)	-	-	-	-
<b>TOTAL</b>	<b>5,929</b>	<b>2,801</b>	<b>537</b>	<b>130</b>	<b>199</b>	<b>9,637</b>
Percent of Total	61.5%	29.1%	5.6%	1.3%	2.1%	2.6%
<b>12 - South Central</b>						
2010 ACS5	21,602	3,005	858	589	800	26,866
2011-2012	(9)	8	5	18	-	22
2013	-	(13)	-	-	-	(13)
<b>TOTAL</b>	<b>21,593</b>	<b>3,000</b>	<b>863</b>	<b>607</b>	<b>800</b>	<b>26,875</b>
Percent of Total	80.3%	11.2%	3.2%	2.3%	3.0%	7.1%
<b>13 - Ingleside</b>						
2010 ACS5	16,497	1,565	606	900	4,832	24,424
2011-2012	4	2	-	-	173	179
2013	4	(10)	-	1	-	(5)
<b>TOTAL</b>	<b>16,505</b>	<b>1,557</b>	<b>606</b>	<b>901</b>	<b>5,005</b>	<b>24,598</b>
Percent of Total	67.0%	6.4%	2.5%	3.7%	20.3%	6.5%
<b>14 - Inner Sunset</b>						
2010 ACS5	10,450	4,528	1,555	1,226	1,188	18,951
2011-2012	-	4	-	-	-	4
2013	1	3	-	-	-	4
<b>TOTAL</b>	<b>10,451</b>	<b>4,535</b>	<b>1,555</b>	<b>1,226</b>	<b>1,188</b>	<b>18,959</b>
Percent of Total	55.1%	23.9%	8.2%	6.5%	6.3%	5.0%

CONTINUED >

Planning District	Single Family	2 to 4 Units	5 to 9 Units	10 to 19 Units	20+ Units	District Total
<b>15- Outer Sunset</b>						
2010 ACS5	19,321	4,750	1,385	442	495	26,427
2011-2012	(4)	1	-	-	-	(3)
2013		(14)				(14)
<b>TOTAL</b>	<b>19,317</b>	<b>4,737</b>	<b>1,385</b>	<b>442</b>	<b>495</b>	<b>26,410</b>
Percent of Total	73.1%	17.9%	5.2%	1.7%	1.9%	7.0%
<b>Presidio, Treasure Island and Golden Gate Park</b>						
2010 ACS5	852	687	523	34	89	2,185
2011-2012	-	-	-	-	-	-
2013						
<b>TOTAL</b>	<b>852</b>	<b>687</b>	<b>523</b>	<b>34</b>	<b>89</b>	<b>2,185</b>
Percent of Total	39.0%	31.4%	23.9%	1.6%	4.1%	0.6%
<b>Citywide</b>						
2010 ACS5	123,951	79,774	37,088	37,656	93,496	372,535
2011-2012	(5)	123	7	64	1,397	1,586
2013	13	(4)	30	117	1,804	1,960
<b>TOTAL</b>	<b>123,959</b>	<b>79,893</b>	<b>37,125</b>	<b>37,837</b>	<b>96,697</b>	<b>376,081</b>
Percent of Total	33.0%	21.2%	9.9%	10.1%	25.7%	100.0%

Source: Planning Department

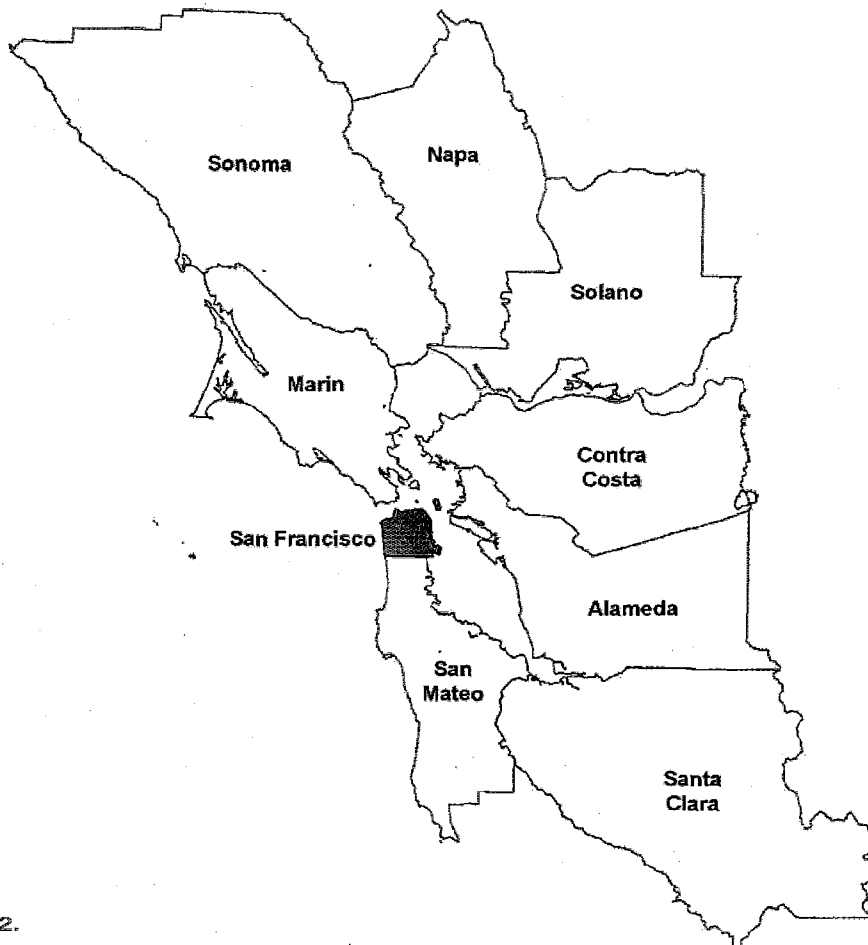
## Housing Construction in the Bay Area

This section provides a regional context to the City's housing production trends. San Francisco is one of nine counties that make up the Bay Area.

- In 2013, Bay Area counties authorized 19,551 units for construction, 17% more than the 2012 authorizations of 16,660 units.
- Santa Clara (41%), San Francisco (16%), and Alameda (15%) counties accounted for almost three-quarters (72%) of the units authorized.
- In San Francisco, 99% of new housing is in multi-family buildings. Santa Clara (77%), San Mateo (71%), Sonoma (71%), Marin (70%) also have a

high percentage of authorized units in multi-family structures. Single-family housing units predominate in Contra Costa (81%) and Solano (65%).

Map 2 shows the nine counties that make up the Greater San Francisco Bay Area. Table 26 shows the total number of units authorized for construction for San Francisco and the rest of the Bay Area for 2013. Figure 10 shows trends in housing construction by building type from 2004 to 2013.



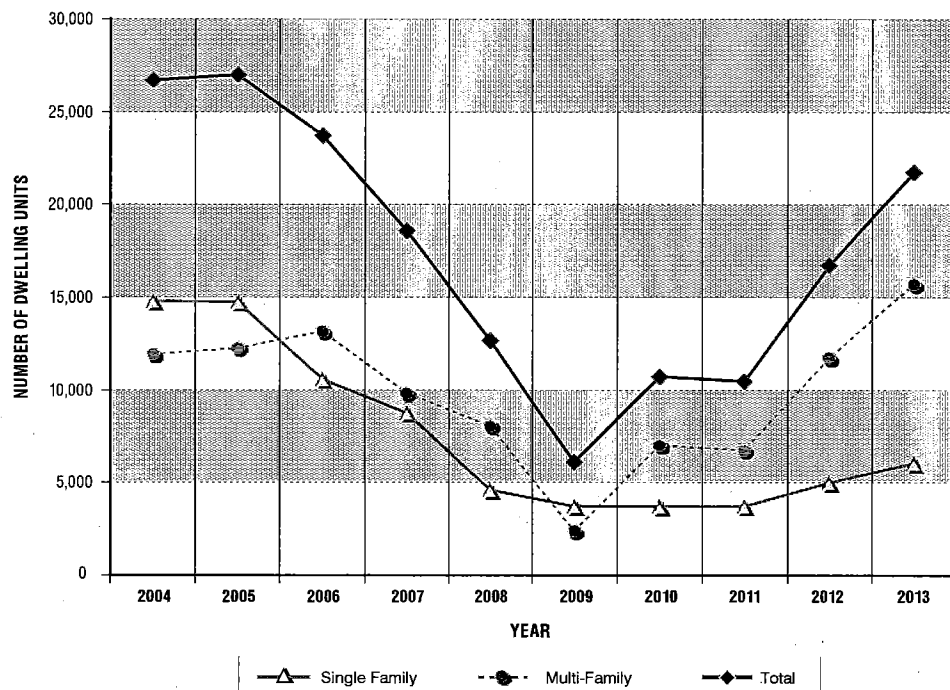
MAP 2.  
San Francisco Bay Area Counties

**TABLE 26.**  
**Units Authorized for Construction for San Francisco and the Bay Area Counties, 2013**

County	Single-Family Units	Multi-Family Units	Total Units	Percent of Total
Alameda	1,201	1,760	2,961	15%
Contra Costa	1,533	370	1,903	10%
Marin	89	207	296	2%
Napa	105	140	245	1%
San Francisco	35	3,133	3,168	16%
San Mateo	340	849	1,189	6%
Santa Clara	1,859	6,099	7,958	41%
Solano	525	281	806	4%
Sonoma	293	732	1,025	5%
<b>TOTAL</b>	<b>5,980</b>	<b>13,571</b>	<b>19,551</b>	<b>100%</b>

Source: California Homebuilding Foundation

**FIGURE 10.**  
**Bay Area Housing Construction Trends, 2004-2013**



Source: Construction Industry Research Board, from 2004-2011; California Homebuilding Foundation

# APPENDICES

## Appendix A: Project Lists

This Appendix details major projects in various stages of the planning or construction process: projects under Planning Department review, projects that have been authorized for construction by the Department of Building Inspection, and projects that have been completed. A project's status changes over time. During a reporting period, a project may move from approved to under construction or from under construction to completed. Similarly, a project may change from rental to condominiums, or vice versa, before a project is completed or occupied.

*Table A-1* details major market-rate housing projects with ten or more units that were completed in 2013. This list also includes the number of inclusionary units in the project.

*Table A-2* is comprised of major affordable housing projects with ten or more units that were completed in 2013.

*Table A-3* provides information for all projects with ten or more units that were fully entitled by the Planning Department in 2013. These projects typically require either a conditional use permit, environmental review, or some other type of review by the Planning Commission or Zoning Administrator, or the Environmental Review Officer.

*Table A-4* provides information for all projects with ten or more units that were filed with the Planning Department in 2013. These projects require a conditional use permit, environmental review, or other types of review by the Planning Commission, Zoning Administrator, or the Environmental Review Officer. This list does not include projects submitted for informal Planning project review and for which no applications have been filed.

*Table A-5* contains residential projects with ten or more units authorized for construction by DBI in 2013.

*Table A-6* is an accounting of affordable housing projects in the "pipeline" — projects that are under construction, or in pre-construction or preliminary planning with either the Mayor's Office of Housing or the Office of Community Investment and Infrastructure.

## Appendix B: Planning Area Annual Monitoring

Tables in *Appendix B* have been added to the *Housing Inventory* to comply in part with the requirements of Planning Code §341.2 and Administrative Code 10E.2 to track housing development trends in the recently-adopted community area plans. These plan areas also have separate monitoring reports that discusses housing production trends in these areas in greater detail.

*Table B-1* details 2013 housing trends in recently adopted planning areas.

*Table B-2* summarizes the units entitled by the Planning Department in 2013 by planning areas.

*Table B-3* summarizes units gained from new construction in 2013 by planning areas.

*Table B-4* summarizes units demolished in 2013 by planning areas.

*Table B-5* summarizes units lost through alterations and demolitions in 2013 by planning areas.

*Table B-6* summarizes affordable housing projects for 2013 in planning areas.

## Appendix C: San Francisco Zoning Districts

## Appendix D: In-Lieu Housing Fees Collected

## Appendix E: Glossary



**TABLE A-1.**  
**Major Market Rate Housing Projects Completed, 2013**

Project Name / Address	Total Units	Affordable Units	Unit Mix	Tenure Type	Initial Sales or Rental Price
1190 Mission Street / 1190 Mission at Trinity Place	418	63	Studio: 4 Junior Bedroom: 290 One Bedroom: 66 Two Bedroom: 58	RENTAL	From \$2,300
333 Harrison Street / Rincon Green	326	49	Studio: One Bedroom: Two Bedroom:	RENTAL	From \$2,395 From \$2,796 From \$3,600
8 10th Street / 1407 Market Street / Nema	317	38	Studio: One Bedroom: Two Bedroom:	RENTAL	From \$2,456 From \$3,353 From \$5,300
1600 15th Street / 1880 Mission Street / Vara	202	40	Studio: 28 One Bedroom: 118 Two Bedroom: 45 Three Bedroom : 14	RENTAL	From \$2,800 From \$3,250 From \$4,375 From \$5,000
1844 Market Street / Venn Apartments	113	14	One Bedroom: Two Bedroom: Three Bedroom:	RENTAL	From \$3,035 From \$4,035 From \$4,985
1285 Sutter Street / Etta Apartments	107	In-Lieu	Studio: One Bedroom: Two Bedroom:	RENTAL	From \$2,950 From \$3,250 From \$4,000
38 Dolores Street / 38 Dolores	81	In-Lieu	One Bedroom: Two Bedroom: Three Bedroom:	RENTAL	From \$2,950 From \$3,800 From \$8,100
300 Ivy Street / 401 Grove Street / 300 Ivy	63	9	One Bedroom: 24 Two Bedroom: 34 Three Bedroom : 5	OWNERSHIP	From \$1.2 million
1595 Pacific Avenue / Pacific Terrace	41	In-Lieu	One Bedroom: Two Bedroom: Three Bedroom:	RENTAL	From \$ 3,000 From \$ 4,200 From \$ 6,800
1461 Pine Street	35	In-Lieu	One Bedroom: Two Bedroom:	RENTAL	From \$ 2,800 From \$ 3,750
48 Harriet Street	23	Exempt	N/A	RENTAL	N/A
1301 Divisadero Street	21	4	N/A	N/A	N/A

CONTINUED &gt;

Project Name / Address	Total Units	Affordable Units	Unit Mix	Tenure Type	Initial Sales or Rental Price
2652 Harrison Street	20	In-Lieu	One Bedroom: 11 Two Bedroom: 9	RENTAL	From \$ 3,100 From \$ 4,195
1816 Eddy Street	19	N/A	N/A	N/A	N/A
2299 Market Street / ICON	18	In-Lieu	One Bedroom: Two Bedroom:	N/A	N/A
3500 19th Street / 3500 Nineteenth	17	N/A	One Bedroom: 1 Two Bedroom: 12	N/A	N/A
616 20th Street	16	2	One Bedroom: Two Bedroom:	OWNERSHIP	N/A
2829 California Street	13	2	Two Bedroom: 9 Three Bedroom: 4	OWNERSHIP	From \$ 1,250,000 From \$ 1,700,000
537 Natoma Street	13	1	One Bedroom: Two Bedroom:	OWNERSHIP	N/A
200 Dolores Street	13	2	One Bedroom: 1 Two Bedroom: 11 Three Bedroom: 1	OWNERSHIP	N/A

Source: Planning Department, Mayor's Office of Housing; Office of Community Investment and Infrastructure

**TABLE A-2.**  
**Major Affordable Housing Projects Completed, 2013**

Project Name / Address	Units	Unit Mix	Tenure Type	Price (Rental or Selling)	AMI % Targets	Type of Housing
25 Essex Street / Rene Cazenave Apartments	120	Studio: 120	N/A	N/A	VLI	Individual / SRO
701 Golden Gate Avenue / Helen Rogers Senior Community	100	Studio: 28 One Bedroom: 72	RENTAL	From \$844 From \$957	VLI	Senior
1075 Le Conte Avenue / Bayview Hill Gardens	73	Studio: 17 One Bedroom: 24 Two Bedroom: 24 Three Bedroom: 8	RENTAL	From \$300 From \$300 From \$350 From \$350	VLI	Family
474 Natoma St / Natoma Court Bridge Housing	60	Studio, One, Two and Three Bedroom	RENTAL	N/A	VLI	Family
60 West Point Road / HOPE SF	54	N/A	N/A	N/A	VLI	Family
374 5th Street	44	Studio: 44	RENTAL	From \$1,300		Individual / SRO
61 West Point Road / HOPE SF	13	N/A	N/A	N/A	VLI	Family

Source: Planning Department, Mayor's Office of Housing; Office of Community Investment and Infrastructure

TABLE A-3.

Major Housing Projects Reviewed and Entitled by Planning Department, 2013

Planning Case No.	Address / Project Name	Case Description	No. Units	Approval Date	Body	Action	Action No.
2000.618 E	801 BRANNAN/1 HENRY ADAMS STREET	Demolish an existing building (Concourse Exhibit Hall) containing 125,000 square feet of space and 280 surface parking spaces and construct new buildings extending up to 70 feet in height and containing 560 dwellings, 438 off-street parking space, and 8,0...	781	4/3/05	CPC	Approved	18792
2011.1043 C X	1400 MISSION STREET	New high rise residential building with approximately 190 affordable dwelling units and a podium courtyard. Parking, retail, bike storage/repair/community space, residential entrance and utility spaces will be located on the ground floor. 167 of the units...	190	17-Jan-13	CPC	APPR/WC	18784
2008.1084 E H R T X Z	706 MISSION ST	The proposed project would result in partial demolition and rehabilitation of the Arson Mercantile Building into a new 42-story, 500-foot high building containing 185 residences, retail, and the 36,560 sf Mexican Musuem. The proposed project would also in...	185	21-Mar-13	CPC	Approved	18829
2011.0702 C X	101 POLK ST	"The proposed project is the construction of a 13-story, 162-unit residential building with 51 subgrade parking spaces on a site that currently contains a surface parking lot. The project feature 62 two-bedroom units, 87 one bedrooms, and 13 studios."	162	9-May-13	CPC	Approved-Modifications	18864
2005.0694 C S	2554 - 2558 MISSION STREET	The project is a PUD and new construction of up to 125 units of residential over ground floor commercial on the site of to-be-demolished Giant Value store, adjacent to the New Mission Theater, which would be renovated to include theater, restaurant, and...	114	10-Jan-13	CPC	Approved w/ conditions	18775
2011.0312 C V X	1321 Mission Street/104 - 9th Street	To demolish existing building and construct a new mixed-use building of 120 feet in height, 11 stories, with 180 dwelling units, over 3,359 -sf ground level commercial and a basement in a C-3-S zoning district. The project would provide one car-share spac...	80	24-Jan-13	CPC	APPR/WC	18789
2012.0325 C S	344 FULTON STREET (PARCEL F)	Sponsor is proposing to subdivide the lot and construct two structures (1) a four-story, 60,049 sf Boys & Girls Club clubhouse and recreation facility including a pool, gymnasium and administrative offices, and (2) a six-story, 36,609 sf building with 60...	75	14-Mar-13	CPC	Approved-Modifications	18827
2005.0408 E K X I	2290 3RD STREET	Demolition of an existing one-story, commercial building and construction of a six-story, mixed-use building with 80 dwelling units, 80 off street parking spaces and appx. 14,000 GSF of ground floor commercial use.	71	8-Aug-13	MEA	CPE Approved	

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Planning Case No.	Address / Project Name	Case Description	No. Units	Approval Date	Body	Action	Action No.
2011.0119 C V	200-214 6TH STREET	The proposed project is the demolition of an existing 144 room hotel building and construction of a new mixed - use building with 56 affordable dwelling units, approximately 3,074 sq.ft. of retail, and 15 off-street parking spaces.	44	1-Aug-13	CPC	Approved w/ conditions	18938
2012.0081 C V	450 HAYES STREET	The proposed project would construct a new 4-story residential building with 41 residential units, 20 parking spaces, and 3,300 sf of retail space. The proposed building would be 17,399 sf with a full basement level. The lobby and two retail store fronts...	41	11-Jul-13	CPC	Approved Modifications	18922
2004.0482 C	5400 GEARY BL	Existing theater building would be preserved - second floor would be expanded to create a full second floor full-service restaurant (preserving one theater screen) and ground floor would be for retail use. New four-story mixed-use building would be cons...	39	25-Apr-13	CPC	Approved with Conditions	18853
2004.0093 C E V	San Francisco Overlook (a.k.a 599 Crestmont Drive)	The proposed project would involve the construction of 34 dwelling units and 40 off-street parking spaces in four new buildings on an undeveloped site. The residential buildings would four stories in height, approximately 20 feet in height from grade....	34	7-Mar-13	CPC	Approved	18820, 18819
2012.0083 C V	400 Grove Street	The proposed project would construct new market rate housing development consisting of up to 34 residential units, 2,000 sf of retail space, and 17 below grade parking spaces. The proposed building will be 55-feet tall fronting on Gough Street and 45-feet...	33	31-Jan-13	CPC	APPR/WC	18795
2002.0333 C	270 VALENCIA ST	Residential, commercial and accessory parking. Proposed project would demolish a one-story structure of approximately 9,337 sf and construct a four-story, 28 units residential building over 3,533 sf of ground-floor retail and 31 off street parking in the ...	28	15-May-13	CPC	Approved	16579
2008.0538 C	1490 OCEAN AVENUE	Demolition of an existing gas station with accessory use and construction of a 4-story building with 13 residential units over commercial space and a 13-car garage.	13	6-Jun-13	CPC	Approved w/ conditions	18899
2010.0627 C	2895 SAN BRUNO AVENUE	convert gas station to 5 four story mixed use buildings on 11,250 sqft lot. The project would include new construction of a 5 four-story mixed-use buildings with 10 residential units, 4,230 sq.ft. of retail, and 6,748 sq.ft. of office. ...	10	17-Jan-13	CPC	Approved w/ conditions	18782
2011.0924 C	2419, 2421 & 2435 LOMBARD ST	Merge 3 lots and convert it to 4 stories condominium bldg. with 12 units and ground floor commercial. Demolition of existing bldgs. on 3 lots (including one -1 story commercial/residential house, one - 2 stories bldg. with first floor commercial and seco...	8	19-Sep-13	CPC	Approved	18968
2012.0680 D	645 - 649 DUNCAN STREET	Remodel including interior and exterior work, excavation greater than 20 ft to install new foundation and construct new garage...	5	19-Sep-13	CPC	No DR & approved as proposed	

CONTINUED &gt;

Planning Case No.	Address / Project Name	Case Description	No. Units	Approval Date	Body	Action	Action No.
2011.1385 C	651 DOLORES STREET	Convert vacant church into four residential dwelling units. Maintain existing exterior structure historic integrity with minor changes. Convert basement into a garage.	4	12-Dec-13	CPC	Approved w/ conditions	19042
2005.1155 D V	3249 17TH STREET	Project would require a rezoning from RH-2 to NC-3. Proposed project construct a three-story addition to the existing one building on the project site. The new building would be four-story, 50-feet in height consisting of 1,996 sq. ft. ground floor restau...	3	16-May-13	CPC	No DR & approved as proposed	
2012.1523 A	151 LIBERTY ST	Install new garage (excavation required); new vertical and horizontal addition; change in use from single-family to two-family residence.	1	4-Dec-13	HPC	Approved	
2009.1082 C	194 - 194A SWEENEY STREET	CU for creation of sub std lot and open space Variance.	1	26-Sep-13	CPC	Approved w/ conditions	18982
2010.0101 C	658-666 SHOTWELL STREET	Expand residential care facility from 29 to 30 rooms w/in existing building. Construct new single-family residence. Rear Yard and Open Space Variances Required.	1	10-Oct-13	CPC	Approved w/ conditions	19002
2013.0486 C	750 27TH STREET	Conditional Use Authorization request to add a second dwelling unit at the ground level per P.C. Sec. 209.1(f) requiring a Variance to the parking requirements of P.C. Sec. 151.	1	7-Nov-13	CPC	Approved w/ conditions	19015
2011.0053 C V	25 ELGIN PARK STREET	Infill below habitable space within required rear yard to create a new residential unit.	1	12-Sep-13	CPC	Approved w/ conditions	18959
2012.0101 D	427 31ST AV	Demo existing SFD and construct a new 4-story 2-unit building.	1	30-Aug-13	CPC	DR Not Taken-Approved	
2012.1131 D	851 CORBETT AVENUE	Remodel single family home and change it to a 2 unit building with a 2 car garage and new top floor.	1	6-Jun-13	CPC	No DR & Approved	

Source: Planning Department

TABLE A-4.

## Major Housing Projects Filed at Planning Department, 2013

Planning Case No.	Address / Project Name	Case Description	Net Units
2013.0208	Seawall Lot 337/Pier 48 (Mission Ro	The proposed project is the development of Seawall Lot 337 and Pier 48 (i.e. Mission Rock), which will include a mixed-use development, including open space, commercial, residential, retail and parking. The project would include approximately 3,600,000 sf...	1500
2013.0973	150 VAN NESS AV	The proposed project is a 13 story, 429 unit residential bldg. on Hayes Street between Van Ness Avenue and Polk Street. The project would contain 512,010 gsf, including 410,760 sf of residential, 90,600 of subsurface parking and 9,000 sf of retail on the...	429
2013.0256	41 TEHAMA ST	The proposed project at 41 Tehama Street would construct a 360-foot tall, 35 story, 402, 217 square-foot building, with 398 dwelling units. The project site is currently a surface parking lot with a one-story, 400 square-foot structure used as a valet parking.	398
2013.1753	1066 MARKET ST	The proposed project is the demolition of existing 2-story commercial building and parking lot and new construction of a 14-story building to house approximately up to 330 residential units, approximately 1,885 sq.ft. of retail on Market Street, approximately...	330
2013.1049	950 MARKET ST	The proposed project is the demolition of five (5) existing structures and new construction of a mixed-use arts, education, residential, hotel, and retail complex, with approximately 198 below-grade parking spaces.	316
2013.0698	1301 - 16TH STREET	The proposed project would involve demolition of an existing one-story warehouse and construction of a new 7-story, residential building. The building would consist of 7 residential levels with 276 units, ground floor parking and mechanical spaces...	276
2013.0677	2070 BRYANT ST	The proposed project is the demolition of the 50,000 sf warehouse building at 2070 Bryant Street and construction of a new 6-story residential building with garage parking using conventional parking and parking stackers. The proposed project would const...	177
2013.0511	1125 MARKET ST	Construction of a 12-story, 100,422 sf bldg containing 164 dwelling units, 3,005 sf of ground-floor retail, and 47 parking spaces.	164
2013.0986	1140 FOLSOM STREET	The proposed project would remove the existing 14, 581 square feet building and parking lot and replace them with a new residential building over commercial. Design high efficiency parking with BMR units on site.	128
2013.0975	888 TENNESSEE ST	The proposed project is the demolition of an existing two-story building and construction of two four-story residential-over-retail building containing 110 dwelling units, 2,155 sq.ft. of retail use, and 10,073 sq.ft. of courtyard open space.	110
2013.0784	2177 3rd Street (aka 590 19th Stree	The proposal is to demolish the two existing industrial/office buildings on the 29,438-square-foot subject lot and construct two 7-story, 68-foot tall residential buildings.	109

CONTINUED &gt;

Planning Case No.	Address / Project Name	Case Description	Net Units
2013.1690	1075 MARKET ST	The project sponsor proposes to demolish the existing commercial building (former adult entertainment complex) and replace with a new 8-story mixed use (retail and residential) building with approximately 7,500 sf of retail space, 99 units and 24 parking.	90
2013.0220	815 - 825 TENNESSEE STREET	Demolition of the two-story 815-825 Tennessee buildings, retaining the brick facade on the corner of Tennessee & 19th Streets (listed as a known historic resource in the Central Waterfront Survey) and construction of a new 6-story apartment building.	88
2013.0227	2101 & 2155 Webster Street	The proposed project is to renovate an existing office building and dental school into 66 dwelling units. Additionally, the proposed project would construct 11 dwelling units (townhouses) in four buildings on the existing surface parking lot.	77
2013.0485	750 HARRISON ST	The proposed project would involve demolition of existing one-story commercial building (constructed in 1954) and construction of a new eight-story, residential building. The proposed building would consist of seven residential levels with 77 units.	77
2013.1281	1335 - 1339 FOLSOM ST	The proposed project would involve demolition of an existing one-story commercial building (constructed in 1923) and construction of a new seven-story, residential building of approximately 65' in height.	65
2013.0312	777 TENNESSEE STREET	The proposed project would involve the demolition of an existing two-story light industrial building and construction of a new multi-family building. The proposed new building would include 59 residential units over below grade parking.	59
2013.1179	1700 MARKET ST	The proposed project would remove an existing 2-story frame building and construct a new 7-story concrete building with 42 rooms for Group Housing and ground floor retail. Each room will have limited kitchen facilities. No off-street parking is proposed.	42
2013.0321	901 TENNESSEE STREET	The proposed project would include demolition of an existing one-story warehouse and construction of a new four-story, residential building. The building shall consist of four residential levels with 39 units, over basement level with parking.	39
2013.0531	2230 3RD STREET	The proposed project would result in the demolition of an existing commercial warehouse building (Tire Dealer) and construct a new 7-story mixed-use commercial and residential building with ground floor commercial/residential flex space.	37
2013.1005	22 FRANKLIN ST	Demolish the existing auto body shop building on the lot 012 and construct a 8-story, 85-foot tall mixed use building. Construct a new building would include 24 dwelling units and 2,120 gross square feet of retail space along Franklin.	28
2013.0614	600 SOUTH VAN NESS AV	The proposed project would construct a 5-story mixed use building with residential above retail and private garage. The project would involve demolition of existing an single story auto motive repair structure.	27

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Planning Case No.	Address / Project Name	Case Description	Net Units
2013.0124	1450 15TH ST	The proposed project would demolish an existing 6,088 sq. vacant industrial building on irregular "L" shaped parcel and construct a new multi-family residential structure with 23 dwelling units. The project would also include 16 off-street parking space.	23
2013.0318	233-237 SHIPLEY ST	New construction of a 4-story residential building with approximately 22 single occupancy residence. No automobile parking. Bicycle parking to be included.	22
2013.0491	1335 LARKIN ST	Preserve facade of know Historic Resource and construct 5 stories of residential over parking behind Historic facade.	20
2013.1305	1532 HOWARD ST	Demolition of an existing one-story commercial building and the proposed new construction of a six-story residential building with 15 single room occupancy units.	15
2013.0431	750 14TH ST	The proposed project would remodel and add an addition to an existing 10 unit apartment building/church. The project would result in an addition of 9 new apartment units, including adding a 2 story addition in rear, not visible from street.	10

Source: Planning Department



**TABLE A-5.  
Major Projects  
Authorized for  
Construction by  
DBI, 2013**

Address	Units	Construction Type	Authorization Date
280 BEALE ST	479	New Construction	28-Aug-13
399 FREMONT ST	452	New Construction	14-Jun-13
360 FREMONT ST	384	New Construction	8-Nov-13
690 LONG BRIDGE ST	273	New Construction	19-Feb-13
218 BUCHANAN ST	191	New Construction	2-Aug-13
1420 MISSION ST	190	New Construction	22-May-13
420 LAGUNA ST	182	New Construction	5-Apr-13
104 09TH ST	160	New Construction	29-Aug-13
1415 MISSION ST	121	New Construction	22-Jul-13
100 BUCHANAN ST	116	New Construction	2-Aug-13
2175 MARKET ST	88	New Construction	17-Apr-13
2655 BUSH ST	81	New Construction	18-Jun-13
181 FREMONT ST	74	New Construction	26-Dec-13
1100 OCEAN AV	71	New Construction	21-Feb-13
388 FULTON ST	69	New Construction	26-Nov-13
870 HARRISON ST	26	New Construction	2-Apr-13
899 VALENCIA ST	18	New Construction	26-Apr-13
1050 VALENCIA ST	12	New Construction	17-Jul-13
2421 16TH ST	12	New Construction	17-Jul-13
1785 15TH ST	8	New Construction	18-Dec-13
1531 JONES ST	6	Expansion	10-Oct-13

Source: Planning Department

**TABLE A-6.**  
**Major Affordable Projects in the Pipeline as of December 31, 2013**

Address / Project Name	Very Low Income Homeless or Single	Very Low Income Seniors	Very Low Income Families	Very Low Income Disabled	Lower Income	Homeowner Low to Moderate Income	Homeowner Moderate Income	Total Affordable Units	Total Units	Development Type
<b>Complete</b>										
472 Ellis St / Arlington Preservation Mercy Housing	153							153	154	Rehabilitation
701-725 Golden Gate Ave Central Fwy Parcel C	20	79						99	100	New Construction
112 Middle Point Rd SFHA / Hunters View Phase I			106					106	107	Rehabilitation
150 Otis St CCDC	75							75	76	New Construction
"595 Folsom St at Essex St Transbay Block 11"	120							120	120	Rehabilitation
"474 Natoma St / Natoma Court Bridge Housing"			60					60	60	New Construction
"1075 Le Conte Supportive Housing Providence Baptist"	73							73	73	New Construction
1301 Divisadero St (Inclusionary)							4	4	32	New Construction
<b>SUBTOTALS</b>	<b>441</b>	<b>79</b>	<b>166</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>690</b>	<b>722</b>	
<b>Currently Under Construction</b>										
121 Golden Gate Ave / St Anthony Senior Housing / Mercy Housing	18	71						89	90	New Construction
1180 Fourth St Mercy Housing	25		124					149	150	New Construction
72 Townsend St (Inclusionary)						7		7	74	New Construction
1450 Franklin (Inclusionary)						9		9	67	New Construction
1100 Ocean Ave Phelan Loop Family Housing	25		45					70	70	New Construction

CONTINUED &gt;

Address / Project Name	Very Low Income Homeless or Single	Very Low Income Seniors	Very Low Income Families	Very Low Income Disabled	Lower Income	Homeowner Low to Moderate Income	Homeowner Moderate Income	Total Affordable Units	Total Units	Development Type
285 Broadway Chinatown Community Development Center	18		56					74	75	New Construction
Hunters Point Shipyard Block 50						3		3	25	New Construction
Hunters Point Shipyard Block 51						7		7	63	New Construction
<b>SUBTOTALS</b>	<b>86</b>	<b>71</b>	<b>225</b>	<b>0</b>	<b>0</b>	<b>26</b>	<b>0</b>	<b>408</b>	<b>614</b>	
<b>In Pre-Construction Phase</b>										
5800 Third St. (Inclusionary) Holiday Development							30	30	206	New Construction
1239 Turk St / Rosa Parks II SFHA / TNDC	20	78						98	98	New Construction
909 Howard St Family Apartments TNDC			60					60	172	New Construction
1036 Mission St TNDC	20		80					100	100	New Construction
1500 Page St Agesong / Pacific Institute				16				16	17	Rehabilitation
238 Taylor St / 168-186 Eddy St TNDC	30		123					153	153	New Construction
Mission Bay South Block 7W / China Basin / 4th Street / Related CA					198			198	200	New Construction
Carroll Avenue Senior Housing 5800 3rd Street / Lot 3	25	95						120	121	New Construction
800 Presidio / Booker T Washington	24		25					49	50	New Construction
Transbay Block 6 & 7 / Folsom & Beale / Mercy Housing			145					145	147	New Construction
55 Laguna Senior HUD 202		70						70	70	New Construction
200 Sixth St Hugo Hotel			52	14				66	67	New Construction
207 Cameron Wy / Alice Griffith Ph 1-3 SFHA / McCormack Baron Salazar / Lennar			303					303	306	New Construction
Hunters View HOPE SF Phase II / SFHA / The John Stewart Company			180					180	182	New Construction

CONTINUED >

Address / Project Name	Very Low Income Homeless or Single	Very Low Income Seniors	Very Low Income Families	Very Low Income Disabled	Lower Income	Homeowner Low to Moderate Income	Homeowner Moderate Income	Total Affordable Units	Total Units	Development Type
Hunters Point Shipyard Block 53								10	93	New Construction
Hunters Point Shipyard Block 54								5	48	New Construction
Hunters Point Shipyard Block 49			59					59	60	New Construction
Hunters Point Shipyard Block 56/57						10		10	98	New Construction
Mission Bay North-Block N4P3							45	45	129	New Construction
<b>SUBTOTALS</b>	<b>119</b>	<b>243</b>	<b>1,027</b>	<b>30</b>	<b>198</b>	<b>10</b>	<b>75</b>	<b>1,717</b>	<b>2,317</b>	
<b>In Preliminary Planning</b>										
Hunters View HOPE SF Phase III SFHA / The John Stewart Company			62					62	63	New Construction
207 Cameron Wy / Alice Griffith Ph 4-5 SFHA / McCormack-Baron Salazar / Lennar			197					197	198	New Construction
1400 Mission St (Inclusionary) TNDC / Maracor								190	190	New Construction
455 Fell St Central Fwy Parcel O			80					80	80	New Construction
102-104 Octavia Blvd Central Fwy Parcel U	35							35	35	New Construction
400 Folsom St at Fremont St Transbay Block 8								174	175	New Construction
270 Spear St Transbay Block 1								143	144	New Construction
Transbay Block 9			113					113	114	New Construction
1654 Sunnydale Ave, HOPE SF SFHA / Mercy Housing			306		700			1,006	1,700	New Construction
1095 Connecticut St / 751 Missouri St Potrero Terrace & Potrero Annex SFHA / Bridge Housing	606	90	286				30	836	962	New Construction
601 China Basin St Mission Bay South Parcel 6 East			134					134	135	New Construction

CONTINUED &gt;

Address / Project Name	Very Low Income Homeless or Single	Very Low Income Seniors	Very Low Income Families	Very Low Income Disabled	Lower Income	Homeowner Low to Moderate Income	Homeowner Moderate Income	Total Affordable Units	Total Units	Development Type
550 Mission Rock St Mission Bay South Parcel 3 East	99							99	100	New Construction
3001 24th Street / Casa de la Mission		35						35	35	New Construction
Hunters Point Shipyard Block 1						25		25	240	New Construction
Hunters Point Shipyard Block 52						7		7	70	New Construction
Hunters Point Shipyard Block 55						7		7	66	New Construction
<b>SUBTOTALS</b>	<b>740</b>	<b>125</b>	<b>1,178</b>	<b>0</b>	<b>700</b>	<b>39</b>	<b>30</b>	<b>3,143</b>	<b>4,307</b>	
<b>TOTALS</b>	<b>1,085</b>	<b>518</b>	<b>2,596</b>	<b>30</b>	<b>898</b>	<b>75</b>	<b>109</b>	<b>5,660</b>	<b>7,662</b>	

Source: Mayor's Office of Housing, Office of Community Investment and Infrastructure San Francisco Redevelopment Agency

Notes: SFHA = San Francisco Housing Authority; TNDC = Tenderloin Neighborhood Development Corporation; CHP = Catholic Healthcare Partners; BHNC = Bernal Heights Neighborhood Center

**TABLE B-1.**  
**Housing Trends by Planning Area, 2013**

Planning Area	Units Authorized for Construction	Units Completed from New Construction	Units Demolished	Units Gained or Lost from Alterations	Net Change in Number of Units
Balboa Park	71	-	-	1	1
Central Waterfront	1	16	-	-	16
East SoMa	2	36	-	48	84
Market-Octavia	650	371	-	9	380
Mission	68	245	(1)	13	259
Showplace Square/ Potrero Hill	11	-	(1)	2	3
West SoMa	28	-	-	(12)	(12)
Rest of City	2,337	1,662	431	(2)	1,229
<b>San Francisco</b>	<b>3,168</b>	<b>2,330</b>	<b>429</b>	<b>59</b>	<b>1,960</b>

Source: Planning Department  
 Note: Net Change equals Units Completed less Units Demolished plus Units Gained or (Lost) from Alterations.

**TABLE B-2.**  
**Units Entitled by Planning Area, 2013**

Planning Area	No. of Projects	Units Entitled
Balboa Park	1	13
East SoMa	1	2
Market-Octavia	5	180
Mission	7	207
Showplace Square/ Potrero Hill	2	821
West SoMa	1	4
Rest of City	28	1,325
<b>San Francisco</b>	<b>45</b>	<b>2,552</b>

Source: Planning Department

**TABLE B-3.**  
**Housing Units Added by Building Type and Planning Area, 2013**

Planning Area	Single Family	2 Units	3 to 9 Units	10 to 19 Units	20+ Units	Total
Balboa Park	1	-	-	-	-	1
Central Waterfront	-	-	-	16	-	16
East SoMa	-	-	4	13	67	84
Market-Octavia	1	-	4	18	357	380
Mission	(1)	-	19	17	222	257
Showplace Square/ Potrero Hill	(1)	(1)	2	-	-	-
West SoMa	1	(1)	1	(13)	-	(12)
Rest of City	12	(42)	59	66	1,139	1,234
<b>San Francisco</b>	<b>13</b>	<b>(44)</b>	<b>89</b>	<b>117</b>	<b>1,785</b>	<b>1,960</b>

Source: Planning Department

**TABLE B-4.**  
**Units Demolished by Building Type and Planning Area, 2013**

Planning Area	Buildings	Units by Building Type				Total
		Single	2 Units	3 to 4 Units	5+ Units	
Mission	1	1	-	-	-	1
Showplace Square/ Potrero Hill	1	1	-	-	-	1
Rest of City	9	9	-	-	418	427
<b>San Francisco</b>	<b>11</b>	<b>11</b>	<b>-</b>	<b>-</b>	<b>418</b>	<b>429</b>

Source: Planning Department

TABLE B-5.

Units Lost Through Alterations and Demolitions by Planning Area, 2013

Planning Area	Alterations					Units Demolished	Total Units Lost
	Illegal Units Removed	Units Merged into Larger Units	Correction to Official Records	Units Converted	Total Alterations		
Market-Octavia	1	-	-	-	1	-	1
Mission	-	-	-	-	-	1	1
Showplace Square/ Potrero Hill	-	-	1	-	1	1	2
West SoMa	-	13	1	-	14	-	14
Rest of City	69	25	-	-	94	427	521
<b>San Francisco</b>	<b>70</b>	<b>38</b>	<b>2</b>	<b>-</b>	<b>110</b>	<b>429</b>	<b>539</b>

Source: Planning Department

TABLE B-6.

New Affordable Housing Constructed in Planning Areas, 2013

Planning Area	Affordable Units	Total Units	AMI Target	Tenure	Funding Source
<b>Central Waterfront</b>					
616 20th Street	2	16	Moderate	Ownership	Inclusionary
<b>East SoMa</b>					
374 5th Street	44	44	-	Rental	
537 Natoma Street	1	13	Moderate	Ownership	Inclusionary
<b>Market-Octavia</b>					
701 Golden Gate Avenue	100	100	VLI	Rental	CTCAC, OCII, FHLB, NeighborWorks
1844 Market Street	14	113	LI	Rental	Inclusionary
<b>Mission</b>					
401 Grove Street	9	63	Moderate	Ownership	Inclusionary
200 Dolores Street	2	10	Moderate	Ownership	Inclusionary
40 Elgin Park	1	1	Moderate	Ownership	Inclusionary
55 Dolores Street	1	1	Moderate	Ownership	Inclusionary
<b>Mission</b>					
1880 Mission Street	40	202	LI	Rental	Inclusionary
817 York Street	1	1	Moderate	Ownership	Inclusionary

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Planning Area	Affordable Units	Total Units	AMI Target	Tenure	Funding Source
915 Florida Street	1	1	Moderate	Ownership	Inclusionary
926 Shotwell Street	1	1	Moderate	Ownership	Inclusionary
<b>Showplace Square</b>					
1022 Rhode Island Street	1	1	Moderate	Ownership	Inclusionary
<b>San Francisco</b>	<b>652</b>	<b>1,900</b>	--	--	--

Source: Planning Department

**TABLE C.**  
**San Francisco Zoning Districts, as of 2013**

Zoning	General Descriptions
<b>Residential, House and Mixed Districts</b>	
RH-1	Residential, House – One Family
RH-1(D)	Residential, House – One Family (Detached Dwellings)
RH-1(S)	Residential, House – One Family with Minor Second Unit
RH-2	Residential, House – Two Family
RH-3	Residential, House – Three Family
RM-1	Residential, Mixed – Low Density
RM-2	Residential, Mixed – Moderate Density
RM-3	Residential, Mixed – Medium Density
RM-4	Residential, Mixed – High Density
<b>Residential Transit-Oriented Districts</b>	
RTO	Residential Transit-Oriented
RTO-M	Residential Transit-Oriented, Mission
<b>Residential-Commercial Districts</b>	
RC-3	Residential-Commercial – Medium Density
RC-4	Residential-Commercial – High Density
<b>Public District</b>	
P	Public District
<b>Neighborhood Commercial Districts</b>	
NC-1	Neighborhood Commercial Cluster District
NC-2	Small-Scale Neighborhood Commercial District
NC-3	Moderate-Scale Neighborhood Commercial District
NC-S	Neighborhood Commercial Shopping Center District
NCD-24th-Noe	24th - Noe Valley Neighborhood Commercial District
NCD-Broadway	Broadway Neighborhood Commercial District
NCD-Castro	Castro Neighborhood Commercial District
NCD-Haight	Haight Neighborhood Commercial District
NCD-Inner Clement	Inner Clement Neighborhood Commercial District
NCD-Inner Sunset	Inner Sunset Neighborhood Commercial District
NCD-North Beach	North Beach Neighborhood Commercial District
NCD-Outer Clement	Outer Clement Neighborhood Commercial District
NCD-Pacific	Pacific Neighborhood Commercial District
NCD-Polk	Polk Neighborhood Commercial District
NCD-Sacramento	Sacramento Neighborhood Commercial District
NCD-Union	Union Neighborhood Commercial District
NCD-Upper Fillmore	Upper Fillmore Neighborhood Commercial District
NCD-Upper Market	Upper Market Neighborhood Commercial District

CONTINUED >

Zoning	General Descriptions
NCD-West Portal	West Portal Neighborhood Commercial District
<b>Neighborhood Commercial Transit Districts</b>	
NCT-1	Neighborhood Commercial Transit Cluster District
NCT-2	Small-Scale Neighborhood Commercial Transit District
NCT-3	Moderate-Scale Neighborhood Commercial Transit District
NCT-24th-Mission	24th - Mission Neighborhood Commercial Transit District
NCT-Hayes-Gough	Hayes - Gough Neighborhood Commercial Transit District
NCT-Mission	Mission Neighborhood Commercial Transit District
NCT-Ocean	Ocean Neighborhood Commercial Transit District
NCT-SoMa	South of Market Neighborhood Commercial Transit District
NCT-Upper Market	Upper Market Neighborhood Commercial Transit District
NCT-Valencia	Valencia Neighborhood Commercial Transit District
<b>Chinatown Mixed Use Districts</b>	
CRNC	Chinatown Residential Neighborhood Commercial District
CVR	Chinatown Visitor Retail District
CCB	Chinatown Community Business District
<b>South of Market Mixed Use Districts</b>	
RED	South of Market Residential Enclave District
RSD	South of Market Residential Service District
SLI	South of Market Service-Light Industrial District
SLR	South of Market Light Industrial-Residential District
SSO	South of Market Service / Secondary Office District
<b>Eastern Neighborhoods Mixed Use Districts</b>	
MUG	Mixed Use - General District
MUO	Mixed Use - Office District
MUR	Mixed Use - Residential District
SPD	South Park Mixed Use District
UMU	Urban Mixed Use District
<b>Downtown Residential Districts</b>	
DTR-RH	Downtown Residential - Rincon Hill District
DTR-SB	Downtown Residential - South Beach District
DTR-TB	Downtown Residential - Transbay District
<b>Commercial Districts</b>	
C-2	Community Business District

CONTINUED &gt;

Zoning	General Descriptions
<b>Downtown Commercial Districts</b>	
C-3-S	Downtown Commercial - Service District
C-3-G	Downtown Commercial - General District
C-3-R	Downtown Commercial - Retail District
C-3-O	Downtown Commercial - Office District
C-3-O(SD)	Downtown Commercial - Office (Special Development) District
<b>Industrial Districts</b>	
M-1	Light Industrial District
M-2	Heavy Industrial District
C-M	Heavy Commercial District
PDR-1-B	Production Distribution and Repair Light Industrial Buffer District
PDR-1-G	Production Distribution and Repair General District
PDR-1-D	Production Distribution and Repair Design District
PDR-2	Core Production Distribution and Repair District
<b>Redevelopment Agency Districts</b>	
MB-OS	Mission Bay, Open Space
MB-O	Mission Bay, Office
MB-RA	Mission Bay Redevelopment Area Plan District
HP-RA	Bayview Hunters Point Redevelopment Area Plan District

Source: Planning Department

**TABLE D.**  
**In-Lieu Housing Fees Collected, Fiscal Years 2004-2013**

Fiscal Year	Amount Collected
2004	\$134,875
2005	\$2,623,279
2006	\$19,225,864
2007	\$7,514,243
2008	\$43,330,087
2009	\$1,404,079
2010	\$992,866
2011	\$1,173,628
2012	\$1,536,683
2013	\$9,130,671
<b>TOTAL</b>	<b>\$87,066,275</b>

Source: Planning Department

## APPENDIX E.

## Glossary

**Affordable Housing Unit:** A housing unit – owned or rented – at a price affordable to low- and middle-income households. An affordable rental unit is one for which rent equals 30% of the income of a household with an income at or below 80% of the HUD median income for the San Francisco PMSA, utilities included. An affordable ownership unit is one for which the mortgage payments, PMI, property taxes, homeowners dues, and insurance equal 33% of the gross monthly income of a household earning between 80% and 120% of the San Francisco PMSA median income, assuming a 10% down payment and a 30-year, 8% fixed-rate loan.

**Alterations:** Improvements and enhancements to an existing building. At DBI, building permit applications for alterations use Forms 3 and 8. If you are not demolishing an existing building (Form 6) or newly constructing a new building (Forms 1 and 2), you are “altering” the building.

**Certificate of Final Completion (CFC):** A document issued by DBI that attests that a building is safe and sound for human occupancy.

**Conditional Use Permit:** A permit that is only granted with the consent of the Planning Commission, and not as of right.

**Condominium:** A building or complex in which units of property, such as apartments, are owned by individuals and common parts of the property, such as the grounds and building structure, are owned jointly by all of the unit owners.

**Current dollars:** The dollar amount for a given period or year not adjusted for inflation. In the case of income, it is the income amount in the year in which a person or household receives it. For example, the income someone received in 1989 unadjusted for inflation is in current dollars.

**General Plan:** Collection of Objectives, Policies, and Guidelines to direct guide the orderly and prudent use of land.

**HMFA:** HUD Metro FMR (Fair Market Rent) Area an urbanized county or set of counties with strong social and economic ties to neighboring communities. PMSAs are identified within areas of one million-plus populations.

**Housing Unit:** A dwelling unit that can be a single family home, a unit in a multi-unit building or complex, or a unit in a residential hotel.

**Inclusionary Housing Units:** Housing units made affordable to lower- and moderate-income households as a result of legislation or policy requiring market rate developers to include or set aside a percentage (usually 10% to 20%) of the total housing development to be sold or rented at below market rates (BMR). In San Francisco, this is usually 15%, and it applies to most newly constructed housing developments containing five or more dwelling units.

**Median Income:** The median divides the household income distribution into two equal parts: one-half of the households falling below the median household income and one-half above the median.

**Pipeline:** All pending development projects -- filed, approved or under construction. Projects are considered to be “in the pipeline” from the day they are submitted for review with the Planning Department, the Redevelopment Agency (SFRA), or the Department of Building Inspections (DBI), until the day the project is issued a Certificate of Final Completion by DBI.

**Planning Code:** A local law prescribing how and for what purpose each parcel of land in a community may be used.

**Primary Metropolitan Statistical Area (PMSA):** A PMSA is an urbanized county or set of counties with strong social and economic ties to neighboring communities. PMSAs are identified within areas of one million-plus populations.

**Single Room Occupancy (SRO) Units:** Residential hotel rooms, typically occupied by one person, lacking bathroom and/or kitchen facilities.

**Temporary Certificate of Occupancy (TCO):** Like a CFC, a TCO allows occupancy of a building pending final inspection.

# ACKNOWLEDGMENTS

## Mayor

Edwin M. Lee

## Board of Supervisors

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**Sent:** Tuesday, May 06, 2014 9:37 AM  
**To:** Calvillo, Angela (BOS); BOS-Supervisors; BOS-Legislative Aides; Kawa, Steve (MYR); Howard, Kate (MYR); Falvey, Christine (MYR); Tsang, Francis; Elliott, Jason (MYR); Steeves, Asja (CON); Campbell, Severin (BUD); Newman, Debra (BUD); Rose, Harvey (BUD); SF Docs (LIB); armentroutc@sfusd.edu; flemingk@sfusd.edu; RichardCarranza@sfusd.edu; leighm@sfusd.edu; guerreroG@sfusd.edu; eighm@sfusd.edu; graziolij@sfusd.edu; madhavanr@sfusd.edu; nguyenH4@sfusd.edu; chavezl1@sfusd.edu; Laurel Kloomok (CHF); Wei-min Wang (CHF); Ingrid Mezquita (CHF); Maria Su (CHF); barbara.carlson@sfgov.org; CON-EVERYONE; Nevin, Peggy  
**Subject:** Report Issued: Public Education Enrichment Fund Ten Year Performance Review

The Controller's Office today issued the **Public Education Enrichment Fund Ten Year Performance Review**. Proposition H in 2004 established the Public Education Enrichment Fund, and requires the City and County of San Francisco to contribute funding to the San Francisco Unified School District and the Children and Families Commission (First 5) each year. The Public Education Enrichment Fund will expire at the end of Fiscal Year 2014-15 unless reauthorized by voters.

The report reviews funding for the San Francisco Unified School District and First 5, and outcomes for the programs funded by the Public Education Enrichment Fund. The report also compares the San Francisco Unified School District's per-pupil spending and districtwide outcomes to other peer school districts in California.

To view the full report, please visit our Web site at:  
<http://openbook.sfgov.org/webreports/details3.aspx?id=1736>

You can also access the report on the Controller's website (<http://www.sfcontroller.org/>) under the News & Events section.

This is a send-only e-mail address.

For questions about the report, please contact Kyle Patterson at [Kyle.Patterson@sfgov.org](mailto:Kyle.Patterson@sfgov.org) or 415-554-5258, or the Controller's Office City Services Auditor Division at (415) 554-7463.

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# City and County of San Francisco

## Office of the Controller – City Services Auditor

### **PUBLIC EDUCATION ENRICHMENT FUND:**

### **Ten Year Performance Review**



May 6, 2014



**CONTROLLER'S OFFICE  
CITY SERVICES AUDITOR**

The City Services Auditor was created within the Controller's Office through an amendment to the City Charter that was approved by voters in November 2003. Under Appendix F to the City Charter, the City Services Auditor has broad authority for:

- Reporting on the level and effectiveness of San Francisco's public services and benchmarking the city to other public agencies and jurisdictions.
- Conducting financial and performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of processes and services.
- Operating a whistleblower hotline and website and investigating reports of waste, fraud, and abuse of city resources.
- Ensuring the financial integrity and improving the overall performance and efficiency of city government.

**Project Team:**

Kyle Patterson, Project Manager  
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Laura Marshall, Performance Analyst  
Monique Zmuda, Deputy Controller



# City and County of San Francisco

## Office of the Controller - City Services Auditor

Public Education Enrichment Fund:  
Annual Report for FY 2013-14

May 6, 2014

## Executive Summary

### Background

San Francisco voters approved the creation of the Public Education Enrichment Fund (PEEF) in March 2004. The mandate for the Public Education Enrichment Fund is outlined in San Francisco Charter Section 16.123-2 and designates one-third of the Public Education Enrichment Fund amount to San Francisco Children and Families Commission (First 5) for universal access to preschool; one-third to the San Francisco Unified School District (SFUSD) for sports, library, arts and music programs; and the remaining one-third to the San Francisco Unified School District, or in-kind services of equal value, for general education purposes. Over the first nine years since the Public Education Enrichment Fund was established, the City has allocated a total of \$344.6 million to the San Francisco Unified School District and First 5. The Public Education Enrichment Fund will expire at the end of FY 2014-15 unless reauthorized by the voters.

In this report, the Controller's Office reviews funding for SFUSD and First 5, and outcomes for the programs funded by the Public Education Enrichment Fund. The Controller's Office also compares SFUSD's per-pupil spending and some districtwide outcomes to other peer school districts in California.

### San Francisco Unified School District Findings

Through the Public Education Enrichment Fund, The City has allocated a total of \$239.3 million to SFUSD in the form of cash and in-kind services between FY 2005-06 and FY 2013-14.<sup>1</sup> SFUSD uses the Public Education Enrichment Fund to support 16 programs it administers. See Table 1 in the body of the report for a complete list of programs. Below is a description of key findings from the Controller's Office analysis.

1. SFUSD projects it will receive a total of \$605.8 million in total revenue in FY 2013-14. The Public Education Enrichment Fund will account for eight percent of that revenue (\$47.5 million).
2. SFUSD receives more local funding than many school districts in California. In addition to Revenue Limit<sup>2</sup> funding, SFUSD received \$2,454 per student in local revenue in FY 2011-12, including \$596 in PEEF revenue per student and \$1,858 in other local revenue per student. This total is more than four times the statewide average of \$610 in local revenue per student.
3. SFUSD's performance measures indicate that the programs funded by PEEF generally exhibited increases in participation, staffing, activities and services offered since PEEF funding began. For example, the number of library books checked out per student nearly tripled from 6.7 books in FY 2004-05 to 19.2

<sup>1</sup> Only a portion of the in-kind services provided by the City to SFUSD is counted as part of PEEF. The City projects it will provide SFUSD with in-kind services budgeted at \$28.3 million in FY 2013-14. See Appendix A for details.

<sup>2</sup> Beginning in FY 2013-14, the State of California replaced the Revenue Limit with the Local Control Funding Formula. For more details, see the California Legislative Analyst's Office full report at <http://www.lao.ca.gov/reports/2013/edu/lcff/lcff-072913.aspx#Components>.

books in FY 2012-13. The number of high school students receiving five or more counseling sessions from SFUSD wellness centers increased from 800 students to 2,163 students over the same period.

However, a small number of performance measures reveal areas for improvement. The California Physical Fitness Test evaluates student performance in six different fitness areas. The percentage of 7<sup>th</sup> grade SFUSD students passing the California Physical Fitness Test declined from 64 percent in FY 2005-06 to 58 percent in FY 2012-13. SFUSD attributes this decline to increasing obesity rates and decreasing rates of flexibility and upper body strength among students. Additionally, requirements for passing the Body Composition fitness area were tightened in 2011, which may have negatively impacted overall passing rates.

4. According to surveys conducted by SFUSD, a majority of students report they are satisfied with school offerings; they feel prepared for college and a career; they feel safe at school; teachers and peers respect them; and they make healthier choices daily. More than three quarters of parents and staff agree that SFUSD provides students with a comprehensive suite of services and offerings that prepare students for the workforce and to be successful adults.
5. A study conducted by SFUSD compared student outcomes for a group of student athletes to a group of non-athletes with similar characteristics and found that the athlete group attended school more often and had higher GPAs than the non-athlete group.
6. The Controller's Office compared SFUSD's per-pupil spending, revenue from local government, and some districtwide outcomes to eight other unified school districts in California with similar numbers of students. The Controller's Office included three comparison districts from the Bay Area where operating costs may be higher than in other regions of the state.
  - Among the nine school districts, SFUSD had the third highest per-pupil spending total in FY 2011-12 at \$9,370 per student, 11 percent above the average for all unified school districts in California. Without PEEF (\$612 per student), SFUSD's per-pupil spending would remain above the state average but would fall to fifth place among the comparison districts.
  - The percentage of SFUSD students scoring proficient on English/Language Arts standardized tests increased from 47 percent in FY 2004-05 to 61 percent in FY 2012-13. The percentage of SFUSD students scoring proficient on Math standardized tests increased from 54 percent to 65 percent over the same period. This improvement was not limited to SFUSD. Every peer district increased its English proficiency rate by at least 11 percentage points and its Math proficiency rate by at least 11 percentage points.

## First 5 Findings

Through the Public Education Enrichment Fund, the City has allocated a total of \$120.2 million to First 5 since FY 2005-06 with the goal of achieving universal access to preschool for all four-year-olds in San Francisco through the San Francisco Preschool For All program. First 5 uses PEEF funding primarily to subsidize enrollment at participating preschool providers and support quality improvements in preschools such as curriculum enhancements and professional development for teachers. Below is a description of key findings from the Controller's Office analysis.

1. PEEF funding (\$25.7 million) in FY 2013-14 represents 69 percent of First 5's total budgeted revenue (\$37.3 million). Revenue from the state's tobacco tax (\$4.9 million) represents 13 percent of First 5's total budgeted revenue in FY 2013-14.

2. Since FY 2005-06, the number of children served in Preschool For All has grown at roughly the same rate (31 percent per year) as First 5's PEEF funding (36 percent per year), but more quickly than the department's total revenue (16 percent per year).
3. Approximately 56 percent of four-year-olds in San Francisco will be enrolled in a Preschool For All program in FY 2013-14. To achieve universal access to preschool,<sup>3</sup> an additional 847 four-year-olds would need to enroll at a cost to First 5 of approximately \$4.5 million annually in preschool reimbursements alone.<sup>4</sup>
4. Parents of Preschool For All enrollees indicate high satisfaction with the program. First 5 reports that 99 percent of surveyed parents are satisfied or very satisfied with the overall quality of their child's Preschool For All site, and 99 percent feel Preschool For All will help their child succeed in school.
5. In 2012, Applied Survey Research evaluated the quality of Preschool For All classrooms based on a widely used assessment tool. On a scale of one (lowest) to seven (highest), Preschool for all scored 6.08 on "emotional support," a 5.47 on "classroom organization," and 3.36 on "instructional support." Preschool For All outperformed the state and national average on all three domains.
6. In 2012, Applied Survey Research compared kindergarten readiness assessments for a random sample of students who attended Preschool For All to a random sample of students with similar characteristics who did not. The evaluation found that Preschool for All graduates had at least a three month advantage over their counterparts in literacy skills, early math skills, and self-regulation skills.

## Recommendations

1. *SFUSD should continue to work with the Controller's Office to improve its performance measures.* SFUSD has demonstrated a willingness and commitment to continually improve its performance measurement but some issues persist. For example, SFUSD reports on more than 130 performance measures across 16 distinct programs, which can be burdensome and resource-intensive to collect and analyze. SFUSD could narrow its reported measures to those that are most meaningful to PEEF efforts and demonstrate the direct impact of programs while maintaining a data warehouse of other measures for general tracking purposes. In addition, approximately one-third of SFUSD performance measures examined by the Controller's Office for this report had inaccuracies, both positive and negative, likely due to unintentional errors. Minor reforms, such as increasing automation of performance measure reporting, could eliminate these errors.
2. *Where possible, SFUSD should consider using propensity score matching or other evaluation methods of equal or greater rigor to evaluate programs funded by PEEF.* In FY 2012-13, SFUSD completed an evaluation of student athlete outcomes using a method called propensity score matching (See the "Student Athlete Outcomes" section of this report). This method allows an evaluator to assess the impacts of a program while controlling for many external factors. SFUSD should consider using this methodology or another similar methodology to evaluate the outcomes of other programs funded by PEEF. However, the Controller's Office recognizes that such methods may not be feasible for many programs. For example, it is not possible to compare the outcomes of students receiving Physical Education to the outcome of similar students who did not receive Physical Education because Physical Education is a requirement for all SFUSD students.

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<sup>3</sup> First 5 considers preschool to be "universal" if 70 percent of all four-year-olds in San Francisco are enrolled in a Preschool For All program. The remaining 30 percent would likely opt out of Preschool For All because their parents chose to (1) send them to a private preschool or (2) keep them at home.

<sup>4</sup> This calculation includes the cost of reimbursing providers but excludes potential administrative costs or classroom quality improvement costs for First 5. Therefore, it should be considered a lower-bound estimate.

3. *First 5 should consider increasing professional development offerings for teachers related to "Instructional Support."* Instructional Support is a domain of the CLASS assessment that measures the quality of a teacher's feedback to students, and a teacher's language modeling and concept development skills. It is in this domain that Preschool For All received its lowest score on the CLASS assessment. While Preschool For All did score well on this domain relative to other preschool programs, additional improvement is possible to achieve.
4. *First 5 should continue current evaluation efforts.* First 5 has engaged in a number of rigorous, widely accepted research strategies to measure school quality and the impact of Preschool For All on kindergarten readiness. First 5 has also recently begun to require participating preschool providers to undergo a classroom quality assessment every two years. Data from these assessments will help First 5 and the Controller's Office assess performance for individual providers and evaluate whether First 5's investment in school quality improvements has achieved measurable results. In addition, First 5 plans to continue tracking students involved in the kindergarten readiness evaluation well into the future. These efforts will help the City better understand the longer-term impacts of funding Preschool For All.

*Copies of the full report may be obtained at:*

*Controller's Office • City Hall, Room 316 • 1 Dr. Carlton B. Goodlett Place • San Francisco, CA 94102 • 415.554.7500  
or on the Internet at <http://www.sfgov.org/controller>*

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# Introduction

San Francisco voters approved the creation of the Public Education Enrichment Fund (PEEF) in March 2004. The mandate for the Public Education Enrichment Fund is outlined in San Francisco Charter Section 16.123-2 and designates one-third of the Public Education Enrichment Fund amount to Children and Families Commission<sup>5</sup> (First 5) for universal access to preschool; one-third to the San Francisco Unified School District (SFUSD) for sports, library, arts and music programs; and the remaining one-third to the San Francisco Unified School District, or in-kind services of equal value, for general education purposes.

The Charter required the City and County of San Francisco ("the City") to contribute \$10 million to the Public Education Enrichment Fund in Fiscal Year (FY) 2005-06, increasing to \$60 million in FY 2009-10. Beginning in FY 2010-11 the Charter required the City's annual contribution to equal its contribution for the prior year adjusted for the estimated increase or decrease in discretionary General Fund revenues for the year. For FY 2013-14, the Public Education Enrichment Fund requirement is \$77.1 million from the General Fund. Over the first nine years since the Public Education Enrichment Fund was established, the City has allocated \$344.6 million to the San Francisco Unified School District and First 5. The City also provides SFUSD with in-kind services each year, including \$28.3 million in in-kind services budgeted for FY 2013-14.<sup>6</sup> The Public Education Enrichment Fund will expire at the end of FY 2014-15 unless reauthorized by voters

If the joint budget report as prepared by the Controller, the Mayor's Budget Director and the Board of Supervisors' Budget Analyst projects a budgetary shortfall of \$100 million or more, the Charter allows the Mayor and the Board of Supervisors to reduce the City's contribution to the Public Education Enrichment Fund for the year up to 25 percent and defer payment of that amount to future years. Over the first nine years since the Public Education Enrichment Fund was established, the City deferred \$70.6 million<sup>7</sup> in PEEF funding to the San Francisco Unified School District and First 5. The City must pay back the entire deferred amount by June 30, 2018 unless the voters extend PEEF beyond FY 2014-15 or authorize a substantially similar measure.

As required by Charter Section 16.123-8, this report includes analysis on the following topics:

1. Levels of state and federal funding for local schools
2. Outcomes of the programs funded through the Public Education Enrichment Fund
3. Per-pupil spending in the San Francisco Unified School District compared to urban school districts of a similar size

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<sup>5</sup> The Children and Families Commission is one of the statewide First 5 California agencies established to support and improve early childhood development through family support, parent education, early care, education, and health care programs.

<sup>6</sup> See Appendix A for a list of in-kind services.

<sup>7</sup> This is an estimate of the total deferral amount. The Controller's Office Budget division will provide a final figure in advance of this document's publish date.



# **Analysis of San Francisco Unified School District**

## Background

The San Francisco Charter requires the City to appropriate one-third of the Public Education Enrichment Fund (PEEF) to SFUSD for sports, libraries, the arts and music (SLAM) in the schools and another third for “general education” purposes. The Charter allows the City to provide up to one-third of the total allocation, in the “general education” category, as in-kind support to the School District.

SFUSD has used the Public Education Enrichment Fund to support 16 programs administered by the District. See Table 1 for a complete list of programs.

**Table 1: Programs Funded by PEEF**

Program Category	PEEF Program
Sports, Libraries, Arts, and Music (SLAM)	<ol style="list-style-type: none"> <li>1. <b>Athletics</b></li> <li>2. <b>Physical Education</b></li> <li>3. <b>Libraries</b></li> <li>4. <b>Visual and Performing Arts</b></li> </ol>
Learning Support Services	<ol style="list-style-type: none"> <li>5. <b>Student Support Professionals</b> – nurses and social workers who provide mental health and behavioral services to students.</li> <li>6. <b>Wellness Initiative</b> – initiative to improve the health, well-being and educational outcomes of students through the promotion of healthy lifestyles and prevention services</li> <li>7. <b>Restorative Practices</b> – practice that emphasizes the importance of positive relationships as central to building a healthy school community.</li> <li>8. <b>Peer Resources</b> – program that creates opportunities for youth to be leaders to improve school climate, and prevent violence (e.g. peer tutoring and mentoring)</li> </ol>
Academic Support	<ol style="list-style-type: none"> <li>9. <b>Career Technical Education</b> – program that provides opportunities for high school students to explore and access high-wage, high-demand careers, while preparing them for post-secondary education</li> <li>10. <b>Teacher Academy</b> – program that provides students access to college and career pathways to becoming SFUSD educators by earning A-G course credits, transferable college credits, and gaining field experience.</li> <li>11. <b>Formative Assessment System</b> – program provides teachers with performance measures and other tools to inform instruction.</li> <li>12. <b>A-G Support: Additional Course Earnings Offerings</b> – credit recovery/earning course options for SFUSD students who have not met the A-G requirements or have not earned enough credits for graduation</li> <li>13. <b>Science, Technology, Engineering, and Math (STEM)</b> – program seeks to increase access, equity, and student achievement in STEM curriculum and technology</li> </ol>
Family Support	14. <b>Translation and Interpretation Services</b>
Safe and Clean Schools	15. <b>Custodial Services</b>
Infrastructure	16. <b>Human Capital Support</b> –program to recruit and retain diverse, quality teachers to the San Francisco Unified School District.

## Public Education Enrichment Fund Support

Through the Public Education Enrichment Fund, The City has allocated a total of \$239,331,000 to SFUSD in the form of cash and in-kind services since FY 2005-06. The city provided approximately 94 percent of the allocation in cash and six percent in the form of in-kind services. The City’s allocation has grown

from \$6.7 million in FY 2005-06 to \$51.4 million in FY 2013-14, an average annual increase of 32 percent (see Table 2).

**Table 2: Public Education Enrichment Fund Allocation**

Fiscal Year	Cash	In-kind	Total	Annual % Change
2005-06	\$6,666,666	\$0	\$6,666,666	n/a
2006-07	\$13,333,334	\$0	\$13,333,334	100%
2007-08	\$19,750,000	\$250,000	\$20,000,000	50%
2008-09	\$20,750,000	\$1,750,000	\$22,500,000	13%
2009-10	\$27,672,500	\$2,327,500	\$30,000,000	33%
2010-11	\$26,746,000	\$2,247,000	\$28,993,000	-3%
2011-12	\$29,359,000	\$2,466,000	\$30,998,000	7%
2012-13	\$32,680,000	\$2,740,000	\$35,400,000	14%
2013-14	\$47,450,000	\$3,990,000	\$51,440,000	45% <sup>8</sup>
<b>Totals</b>	<b>\$224,407,500</b>	<b>\$15,770,500</b>	<b>\$239,331,000</b>	<b>*32%</b>

\*Represents the average annual percent change from FY 2005-06 to FY 2013-14.

As mentioned previously, the Charter allows the City to fund the “general education” third of its PEEF allocation using either a cash contribution or in-kind services. In FY 2013-14, the City has budgeted to provide a total of \$28.3 in in-kind services to the School District. These services include, but are not limited to, youth programs provided by the Department of Children, Youth and Their Families; free light, heat and power

services from the San Francisco Public Utilities Commission; and free admission to the Asian Arts Museum. See Appendix A for more detail. However, the City has informally agreed to limit the amount of in-kind services it counts towards its PEEF contribution to 7.75 percent of the total PEEF contribution to SFUSD. Consequently, the in-kind allocation listed in Table 2, is only a fraction of the City’s total in-kind services to SFUSD.

## School District Revenue

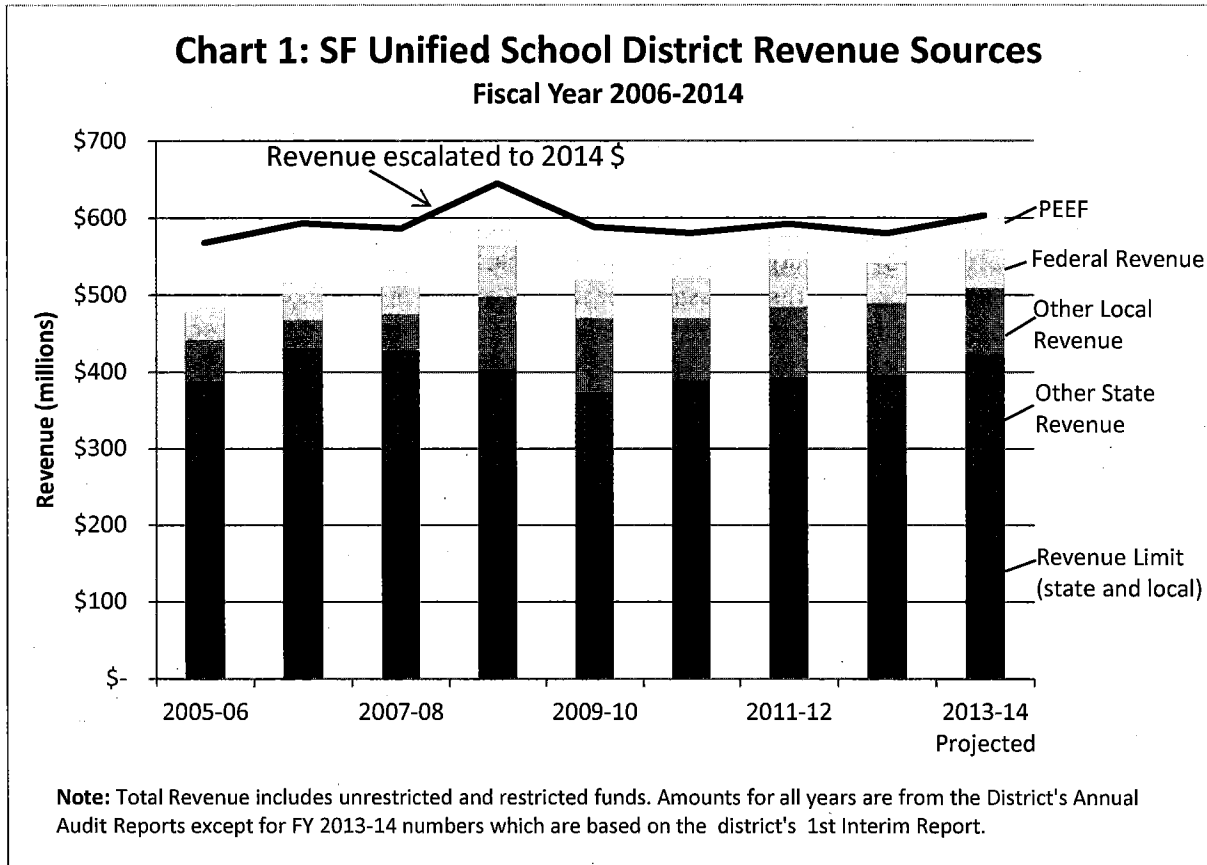
Chart 1 presents the San Francisco Unified School District’s revenue between FY 2005-06, the first year of PEEF funding, and the current fiscal year. The columns on the chart represent actual or budgeted revenue over that period broken down by revenue source, and the black line represents total revenue for the District escalated to 2014 dollars. SFUSD’s actual revenue has increased by three percent per year on average, but accounting for inflation, its revenue has grown by an average of one percent per year.

SFUSD projects it will receive a total of \$605.8 million in revenue in FY 2013-14. The school district’s largest source of revenue (46 percent in FY 2013-14) is called the “Revenue Limit.” The Revenue Limit is a formula the California Department of Education uses to determine a minimum amount of per-pupil funding each district should receive. County property taxes are first used to fund the Revenue Limit, and the State of California subsidizes the remainder.<sup>9</sup> In some California counties, property tax revenue

<sup>8</sup> The San Francisco Charter allows the City to defer up to 25 percent of its PEEF contribution when a budgetary shortfall of \$100 million or more is projected. The City exercised this deferral option each year from FY 2008-09 to FY 2012-13. The 45 percent growth in the City’s PEEF contribution between FY 2012-13 and FY 2013-14 is largely attributable to the City’s decision not to exercise its deferral in that year.

<sup>9</sup> Beginning in FY 2013-14, the State of California replaced the Revenue Limit with the Local Control Funding Formula. For more details, see the California Legislative Analyst’s Office full report at <http://www.lao.ca.gov/reports/2013/edu/lcff/lcff-072913.aspx#Components>.

funds the entire Revenue Limit (these are known as “basic aid” counties), while in other counties, the state funds the majority of the Revenue Limit. In San Francisco, county property taxes funded 88 percent of the Revenue Limit in FY 2011-12, well above the state average of 38 percent.



“Other State Revenue,” which includes state grants and state lottery revenue, is projected to total \$144.6 million in FY 2013-14, or 24 percent of total revenue. While “Other Local Revenue” excluding PEEF funding is projected to be \$86.5 million in FY 2013-14, or 14 percent of total revenue. This includes parcel tax revenue and grants from the Department of Children, Youth, and their Families. SFUSD’s Federal Revenue is projected to be \$49.5 million in FY 2013-14, or 8 percent of total revenue. Finally, SFUSD projects it will receive \$47.5 million in PEEF funding from the City in FY 2013-14.<sup>10</sup> This accounts for eight percent of SFUSD’s total revenue.

In FY 2011-12, SFUSD received \$2,454 per student in local revenue above the Revenue Limit, which includes \$596 in PEEF revenue per student and \$1,858 in other local revenue per student. This total is more than four times the statewide average of \$610 in local revenues per student above the Revenue Limit, suggesting San Francisco receives more local funding than most school districts in California.<sup>11</sup>

<sup>10</sup> This figure includes only the City’s cash contribution to SFUSD. The City also provides extensive in-kind services to SFUSD. See Appendix A for more details.

<sup>11</sup> Source: California Department of Education via the Ed Data website. The Controller’s Office used FY 2011-12 as a basis for comparison because data on the statewide average local revenue per student is not available beyond FY

## Evaluation of Public Education Enrichment Fund Programs

The San Francisco Unified School District has engaged in a number of efforts to evaluate the programs funded by PEEF including (1) receiving technical assistance on evaluation from an external consultant; (2) reporting on more than 130 performance measures (3) delivering regular satisfaction surveys to students, teachers, and parents; and (4) examining outcomes for students involved in athletics. This section briefly describes findings from those efforts.

Each mode of evaluation provided by SFUSD has its own shortcomings and limitations. The performance measures mostly assess program outputs rather than outcomes.<sup>12</sup> The surveys offer self-reported information which can be biased. The assessment of student athlete outcomes offers evaluative rigor, but it focuses on only one of the 16 programs funded by PEEF. However, taken together, SFUSD's evaluation efforts provide valuable information about the performance of programs funded by PEEF.

Available evidence indicates that PEEF has funded a high number of staff positions as well as activities and services across the district. Evidence also suggest that participation in at least some programs has increased since the Public Education Enrichment Fund began, and that participation in athletics has likely favorably impacted students' school attendance and performance. Finally, a large majority of parents, staff, and children surveyed report they are satisfied with their schools. However, more information is needed to understand the specific impacts of each of the programs funded by PEEF.

### Districtwide Logic Model

SFUSD contracted with a consulting organization, SRI International (SRI), in FY 2011-12 to provide technical assistance in reviewing current data collection activities and developing evaluation efforts for PEEF programs. Given the complexity of the programs supported by the PEEF initiative, SRI International recommended using a districtwide logic model approach. A logic model is a theoretical map that charts a path from specific actions taken by SFUSD to their intended impacts on students.

SFUSD's logic model includes four core components: (1) inputs, (2) outputs, (3) immediate outcomes, and (4) long-term outcomes. Inputs include the 16 programs funded by PEEF. The logic model assumes that administering these programs, or inputs, will ultimately result in positive immediate and long-term outcomes for students such as improved student health, increased academic achievement, and the development of students into successful adults. On the next page is a visual representation of the districtwide logic model.

A logic model is a useful program evaluation tool because measuring immediate and long-term outcomes can be impractical and resource-intensive. Furthermore, since the Public Education Enrichment Fund accounts for only a small portion of SFUSD's revenue (8 percent in FY 2013-14), it is unlikely to have a major impact on districtwide outcomes such as standardized test scores and

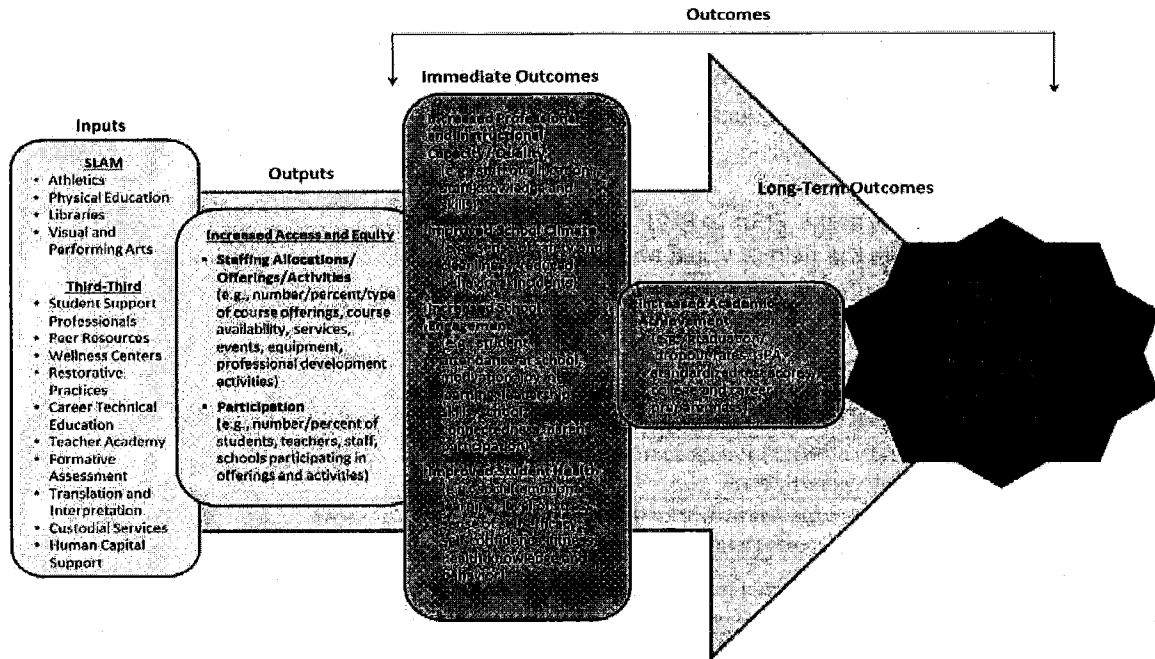
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2011-12. Local revenue includes local government support (e.g. revenue from parcel tax or sales tax) and revenue from leases and rentals, interest on investments, donations, etc.

<sup>12</sup> Outputs measure the product of work such as services delivered or program participation (e.g. number of trainings offered to physical education teachers or number of students who participated in athletics) while outcomes measure the result of that work product (e.g. percentage of students achieving physical fitness standards).

graduation rates. However, if a logic model is accurate and a program can demonstrate positive outputs (see SFUSD’s performance measures), those outputs will theoretically lead to successful outcomes.

**Exhibit 1: SFUSD Logic Model**



**Performance Measures**

In FY 2013-14, SFUSD submitted to the Controller’s Office more than 130 performance measures related to the 16 specific programs funded by PEEF. Most of these measures track program outputs (e.g. number of students who participated in athletics) while a limited number track program outcomes (e.g. percentage of students achieving physical fitness standards). SFUSD’s performance measures suggest that, in general, the programs funded by PEEF exhibited increases in participation, staffing, activities, and services offered since PEEF funding began in FY 2005-06. In the following sections we summarize key performance measures for each of the programs funded by PEEF. For a complete listing of all performance measures submitted by SFUSD in February of 2014, see Appendix B.

**Sports, Libraries, Arts and Music (SLAM) Measures**

Table 3 presents key performance measures for programs funded under the sports, libraries, arts and music portion of PEEF. The “Baseline Year” column represents results for the first year which that performance measure was tracked or available. The performance measures demonstrate a decline in one metric for student physical fitness, but significant increases in staffing, participation, and activities and services.

- **Staffing.** The number of PEEF-funded athletics coaches, physical education specialists, certified librarians, and credentialed arts teachers has increased significantly since PEEF began in FY 2005-06. However, the change could reflect an increase in the net number of staff districtwide or simply indicate that positions previously funded by another revenue source are now funded by PEEF. SFUSD should consider tracking the total number of staff, not just positions funded by PEEF, to better communicate how staffing levels change over time.

- **Participation.** The number of students participating in the San Francisco Unified School District Annual Arts Festival increased from 6,097 (11%) in FY 2005-06 to 9,219 (16%) in FY 2012-13. While the number of middle school students decreased slightly from 2,811 in FY 2004-05 to 2,706 in FY 2012-13, the percentage of middle school students involved in athletics actually increased from 23 percent to 26 percent over the same period.
- **Activities and Services.** Approximately 41% of students attended a school that was staffed with a librarian prior to the Public Education Enrichment Fund. By FY 2012-13, all schools were staffed with a school librarian.
- **Professional Development.** Prior to PEEF funding, SFUSD offered zero professional development workshops to staff in the field of visual and performing arts. In FY 2012-13, SFUSD offered 26 such workshops.

**Table 3: Key Performance Measures for Sports, Libraries, Arts and Music (SLAM)**

Program	Measure	Baseline	2012-13	Trends
Athletics	Number of fully officiated athletic contests (games, matches, tournaments) funded by PEEF	764 (2006-07)	1475	
	Number of athletic coaches participating in at least one professional development training funded by PEEF	22 (2006-07)	69	
	Number of all middle school students participating in athletics	2,811 (2004-05)	2,706	
Physical Education	Number of full-time equivalent credentialed elementary school physical education specialists funded by PEEF	3 (2007-08)	21	
	Number of elementary and K-8 schools receiving a credentialed physical education specialist, equipment and support (cumulative)	5 (2007-08)	49	
	Percent of 7 <sup>th</sup> grade students who pass the California Physical Fitness test (pass 5/6 or 6/6 fitness standards)	64% (2005-06)	58%	
	Percent of 7 <sup>th</sup> grade students meeting Aerobic Endurance Standard of the California Physical Fitness Test	60% (2005-06)	68%	
Libraries	Number of full-time equivalent certified librarians funded by PEEF	6 (2005-06)	51.6	
	Districtwide library book circulation ratio: books per student	6.7 (2004-05)	19.2	
	Number of students with access to a library at their school site staffed with a teacher librarian	22,533 (2004-05)	52,817	
	Districtwide library book circulation	330,616 (2005-06)	1,016,047	
Visual and Performing Arts	Number of full-time equivalent credentialed arts teachers funded by PEEF at elementary schools	14 (2008-09)	19.4	
	Number of students participating in the San Francisco Unified School District Annual Arts Festival	6,097 (2006-07)	9,219	
	Number of Visual and Performing Arts art classes offered to K-12 students	1,328 (2004-05)	1,863	
	Number of professional development arts workshops held for staff	18 (2006-07)	26	

- **Outcomes.** The California Physical Fitness Test evaluates student performance in six different fitness areas such as Aerobic Capacity and Body Composition. To pass, students must meet or exceed performance requirements in at least five of the six fitness areas. Nearly two-thirds of 7<sup>th</sup> grade SFUSD students passed the California Physical Fitness Test the year PEEF began. In FY 2012-13, only 58 percent of 7<sup>th</sup> graders passed the test. SFUSD attributes this decline to increasing obesity rates and decreasing rates of flexibility and upper body strength among students. Additionally, requirements for passing the Body Composition fitness area were tightened in 2011, which may have negatively impacted overall passing rates.<sup>13</sup>

While the overall performance measure results are promising, it is unclear whether SFUSD uses its performance measures to inform the management of PEEF programs. For example, if a decline in the number of students passing the California Physical Fitness Test is due to increasing childhood obesity, SFUSD should consider using a portion of its future PEEF allocation to fund programs targeting obesity.

### General Education Measures

Table 4 presents key performance measures for programs funded under the “General Education” portion of PEEF. The “Baseline Year” column represents the first year which that performance measure was tracked or available. The Controller’s Office chose to exclude recently formed programs with limited historical performance measure data, such as the Science, Technology, Engineering and Math program.

- **Staffing.** The Human Capital Support program aims to recruit and retain diverse, quality teachers to the San Francisco Unified School District. In the year the program began, there were approximately 46 teacher vacancies on the first day of school, which could negatively impact quality of instruction and consistency for students. In FY 2012-13, there were only three teacher vacancies on the first day of school.
- **Participation.** The number of students participating in common assessments<sup>14</sup> has nearly tripled since 2005-06. The number of middle and high school students that receive tutoring from a Peer Resource program has also experienced growth since 2006-07.
- **Activities and Services.** Student Support Professionals are nurses and social workers who provide mental health and behavioral services to students. The number of students enrolled in grades K-8 receiving individual and/or group health and mental health services through Student Support Professionals has nearly tripled in five years. At the High School level, the number of students receiving five or more counseling sessions at the Wellness Center has more than doubled in the last 10 years. However, it is not clear if this measure reflects an actual increase in the number of counseling sessions offered, or if the sessions merely moved from another venue to Wellness centers.

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<sup>13</sup> For example, a 10-year-old female needed a Body Mass Index between 13.7 and 23.5 to meet the fitness standard in 2010. In 2011, a 10-year-old female needed a Body Mass Index between 14.1 and 19.5 to meet the fitness standard.

<sup>14</sup> The Common Learning Assessments (CLA) are district assessments that measure student learning in English Language Arts, Mathematics and Spanish.



- **Professional Development.** Restorative Practices emphasize the importance of positive relationships as central to building a healthy school community. When PEEF funding first started, no professional development for staff existed in this area. In FY 2012-13, more than 1,000 staff participated in Restorative Practices professional development.
- **Outcomes.** No Child Left Behind standards are minimum requirements that require teachers to have: 1) a bachelor's degree, 2) full state certification or licensure, and 3) prove that they know each subject they teach. The number of newly hired teachers who meet No Child Left Behind standards has increased by nearly a third since FY 2007-08.

Table 4: Key Performance Measures for General Education Programs

Program	Measure	Baseline	2012-13	Trends
Career Technical Education	Number of Community College of San Francisco courses for 11 <sup>th</sup> and 12 <sup>th</sup> grade students	2 (2006-07)	77	
	Number of high school seniors completing two Community College of San Francisco courses	84 (2009-10)	136	
Custodial Services	Number of elementary/K-8 schools receiving an additional 0.5 full-time equivalent PEEF funded custodian.	14 (2007-08)	11	
Formative Assessment System	Number of students participating in common assessments*	13,763 (2005-06)	36,087	
Human Capital Support	Number of newly hired teachers who meet No Child Left Behind standards	270 (2007-08)	357	
	Number of classroom vacancies on the first day of school	46 (2007-08)	3	
Peer Resources	Number of middle and high school students that receive tutoring from a Peer Resource program	150 (2006-07)	200	
Restorative Practices	Number of staff participating in Restorative Practices professional development at school sites	101 (2010-11)	1,303	
Student Support Professionals	Number of students enrolled in grades K-8 receiving individual and/or group health and mental health services through Student Support Professionals	1,742 (2007-08)	4,505	
Teacher Academy	Number of students tutored by Teacher Academy Aides	850 (2007-08)	1,500	
Translation and Interpretation Services	Number of translation requests from school sites and central office fulfilled	260 (2005-06)	1,185	
Wellness Initiative	Number of high school students receiving five or more counseling sessions at Wellness centers	800 (2004-05)	2,032	

\*Common Learning Assessments are district assessments that measure student learning in English Language Arts, Mathematics, and Spanish.

## Accuracy of Performance Measures

The Controller's Office conducted a validation process on the FY 2012-13 performance measures submitted by SFUSD. Validation assesses whether the data reported is accurate and supported by source documentation. The process does not address whether SFUSD met its targets. Based on a review of 40 data points, 65% were accurately reported and supported by source documentation. The remaining 35% had errors that can be grouped into 3 primary categories: 1) calculation errors, 2) process errors and 3) source documentation changing over time.

- The calculation errors were generally simple oversight (e.g., "human error") and could be remedied by creating formulas or automations within the source documentation to eliminate the possibility of a mistake.

- The process errors were most commonly the result of a breakdown in communication about what data to include in the numerator and denominator of specific measures. Creating new tools for communication between data owners in specific programs and SFUSD staff responsible for collecting and reporting on outcomes should eliminate these types of inaccuracies.
- Some data had been pulled from databases that can be retroactively updated with new information. In these cases, a record documenting the point in time the measure was calculated needs to be saved to validate the accuracy of these measures.

The inaccuracies were both positive and negative, and none appear intentional. If SFUSD incorporates the recommendations above, as well as spot-checks of source documentation, future reporting of performance measures should improve on the 65% accuracy of FY 2012-13. See Appendix C for more information regarding the performance measure validation completed by the Controller's Office.

### Satisfaction Surveys

Since FY 2008-09, SFUSD has administered a number of annual and biennial surveys in which students, families and staff self-report their outcomes in the five areas identified by the SFUSD logic model.

1. Professional and Instructional Capacity and Quality
2. School Climate
3. School Engagement
4. Student Health
5. Academic Achievement

Self-reported survey information can be biased because respondents often fail to disclose unflattering details or provide exaggerated information, and because responses may be impacted by a respondents' emotional state when the survey is administered (e.g. a person who feels happy is more likely to respond affirmatively). However, surveys provide useful insight into how individuals feel about programs and services.

Overall, a majority of SFUSD students report they are satisfied with school offerings; they feel prepared for college and a career; they feel safe at school; teachers and peers respect them; and they make healthier choices daily. More than three quarters of parents and staff agree that SFUSD provides students with a comprehensive suite of services and offerings that prepare students for the workforce and to be successful adults. Although students and staff report strong connections as a school community, eighth grade students reported lower levels of feeling safe, and feeling prepared for post-secondary education and a competitive economy than fifth and eleventh graders.

The following presents aggregate survey results by outcome type for key survey questions.

**Professional and Instructional Capacity and Quality.** More than 85 percent of surveyed librarians agree that available trainings help them become more effective librarians, and almost all surveyed staff (97 percent) are satisfied or very satisfied with the quality of Wellness Center services.

**School Climate.** At least six in 10 surveyed students agree that they always feel safe in school; however, 8<sup>th</sup> graders were less likely to agree than 5<sup>th</sup> or 11<sup>th</sup> graders. More than 85 percent of parents agree or strongly agree that their child's school is a safe place.

**Table 5: Key SFUSD Satisfaction Survey Results (FY 2012-13)**

Professional and Instructional Capacity and Quality	
Percent of teacher <b>librarians</b> who strongly agree/agree that professional development trainings offered by the Library Services program helped them become a more effective librarian.	86%
Percent of <b>teachers</b> who strongly agree/agree that teachers at their school work together to improve their instructional practice.	87%
Percent of <b>staff</b> who referred a student to a Wellness Center that were satisfied or very satisfied with the quality of Wellness services.	97%
School Climate	
Percent of <b>students</b> who agree or strongly agree they always feel safe at school:	
...5th grade students	76%
...8th grade students	60%
...11th grade students	75%
Percent of <b>parents</b> who agree and strongly agree that their child's school is a safe place from early in the morning to late at night.	86%
School Engagement	
Percent of <b>students</b> who strongly agree/agree that the courses that they are taking are engaging and challenging:	
...5th grade students	75%
...8th grade students	63%
...11th grade students	77%
Percent of 5th grade <b>students</b> who score high on the school connectedness index.*	62%
Student Physical and Mental Health	
Percent of 7 <sup>th</sup> and 9 <sup>th</sup> grade <b>students</b> who strongly agree/agree that participation in physical education activities helped to improve their physical fitness.	77%
Percent of 7 <sup>th</sup> and 9 <sup>th</sup> grade <b>students</b> who strongly agree/agree that because of what they have learned in physical education class, they made healthier choices in their lives.	66%
Percent of <b>staff</b> that referred at least one student to a Wellness Center that report improvements in the emotional well-being of students who participate in Wellness Services.	84%
Academic Achievement	
Percent of <b>students</b> who strongly agree/agree that their teachers and school staff prepare them well for college and a career:	
...8th grade students	59%
...11th grade students	70%
Percent of <b>parents</b> who strongly agree/agree that teachers at their children's schools have the skills and knowledge to prepare their children for college or a career.	78%
Percent of <b>staff</b> who strongly agree/agree that teachers at their schools have the skills and knowledge to prepare students for post-secondary education and for a high-skills economy.	85%

\*The school connectedness index is a composite measure based on five survey items in the California Healthy Kids Survey: *Do you feel close to people at school? Are you happy to be at this school? Do you feel like you are part of this school? Do teachers treat students fairly at this school? Do you feel safe at this school?*

**School Engagement.** The school connectedness index is a composite measure of how students feel about school, based on five survey items in the California Healthy Kids Survey.<sup>15</sup> More than six in 10 surveyed students scored “high”<sup>16</sup> on the school connectedness index.

In addition, approximately three quarters of 5<sup>th</sup> and 11<sup>th</sup> grade students agreed or strongly agreed that they are taking engaging and challenging courses at school, while only 63 percent of 8<sup>th</sup> graders agreed with the statement.

**Student Physical and Mental Health.** More than three quarters of surveyed 7<sup>th</sup> and 9<sup>th</sup> grade students agree or strongly agree that participation in physical education improved their physical fitness, while a smaller portion of these students (66 percent) agree or strongly agree that they make healthier life choices based on what they learn in physical education class.

Wellness Centers provide physical and mental health services to students. Eighty-four percent of surveyed staff who have referred at least one student to a Wellness Center report that students who participate experience improved emotional well-being.

**Academic Achievement.** A majority of surveyed students, parents, and staff agree that their schools and teachers prepare them for success in college and a career. Once again, 8<sup>th</sup> graders are significantly less likely than agree than other surveyed students.

**Student Athlete Outcomes**

In FY 2012-13, SFUSD conducted a study that compares school attendance rate, grade point average (GPA), and suspensions for students involved in athletics to a group of students who are not involved in athletics but closely resemble school athletes on many demographic, academic, and school participation characteristics. This methodology allows an evaluator to observe the impacts of an intervention

**Table 6: Comparison of High School Athletes and Matched Non-athletes**

	Athletes (N=2,788)	Matched Non-Athletes (N=7,089)	Difference	Do Athletes Outperform Their Counterparts?
<b>Attendance Rate</b>				
Total	93.6%	91.8%	1.8%	Yes
African-American	87.6%	77.9%	9.7%	Yes
Latino	90.2%	84.9%	5.3%	Yes
<b>Grade Point Average</b>				
Total	3.0	2.8	0.2	Yes
African-American	2.4	1.9	0.5	Yes
Latino	2.6	2.2	0.4	Yes
<b>Number of Suspensions Per Student</b>				
Total	0.02	0.02	0.00	Not conclusive
African-American	0.10	0.13	-0.03	Not conclusive
Latino	0.04	0.02	0.02	Not conclusive

**Notes:**

1. Attendance rate includes excused absences.
2. The observed difference between the number of suspensions for athletes and matched non-athletes was not statistically significant.

<sup>15</sup> The five survey items are: Do you feel close to people at school? Are you happy to be at this school? Do you feel like you are part of this school? Do teachers treat students fairly at this school? Do you feel safe at this school?

<sup>16</sup> Response options range from one (“No, never”) to four (“Yes, all the time”). Students are classified as high scorers on the index if they scored an average of 3.7 across all five survey items.

while controlling for other external factors.

Table 6 compares outcomes for 2,788 high school athletes and 7,089 matched non-athletes and finds that athletes attend school more often and have higher GPAs than matched non-athletes. The attendance and performance gap between athletes and matched non-athletes is largest for African-Americans in the sample, suggesting African-American students may benefit disproportionately from access to athletics. African-American athletes attend school approximately 10 percent more often and their average grades are a half point higher (roughly the difference between an A+ and an A-) than matched African-American athletes.

For African-American and Latino students, a slight difference exists in the number of suspensions between athletes and matched non-athletes; however, this difference is not statistically significant (i.e. may be due to chance). SFUSD completed an identical study of outcomes for middle school athletes and had very similar results. See Appendix D for more details.

## School District Benchmark Analysis

In this section, SFUSD's per pupil spending and some districtwide outcomes are compared to eight other similar California school districts using publicly available data from the California Department of Education.<sup>17</sup> The Controller's Office used the following criteria to select peer districts for comparison:

- **Unified Districts.** Peer districts must administer education for kindergarten through 12<sup>th</sup> grade.
- **District Size.** Peer districts must have a similar number of students to SFUSD as measured by average daily attendance (ADA).

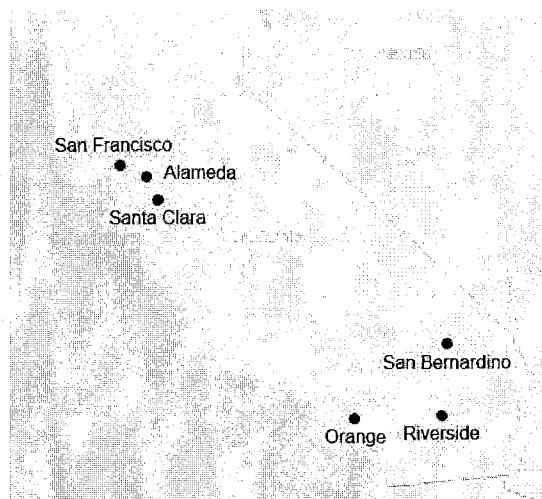
The Controller's Office first selected the five districts in California with an average daily attendance nearest to SFUSD; however, none of these districts were located in the Bay Area. To assuage concerns that operating costs in the Bay Area are higher than in other regions of the state, the Controller's Office selected three unified districts from the Bay Area with an average daily attendance nearest to SFUSD.

Based on the above selection criteria, the eight comparison districts used are:

Capistrano Unified, Orange County  
Corona-Norco Unified, Riverside County  
Fremont Unified, Alameda County  
Garden Grove Unified, Orange County  
Oakland Unified, Alameda County  
San Bernadino City Unified, San Bernadino County  
San Jose Unified, Santa Clara  
Santa Ana Unified, Orange County

### District Characteristics

Table 7 compares the eight peer districts to SFUSD along a number of characteristics. SFUSD has the 3<sup>rd</sup> highest average daily attendance at 49,244 students. To provide context, the largest school district in



<sup>17</sup> Data can be found at [ed-data.k12.ca.us](http://ed-data.k12.ca.us)

California is Los Angeles Unified with an average daily attendance of 547,488 students, more than ten times the attendance of SFUSD.

The attendance rate column presents the percentage of enrolled students in a district who attend school on an average day. A student may not attend school due to an excused absence such as illness or due to truancy. Only three peer districts have an attendance rate below 90 percent, of which SFUSD is one at 88 percent attendance.

**Table 7: District Characteristics 2011-2012**

District	County	Average Daily Attendance	Enrollment	Attendance Rate	% Free/Reduced Lunch	% Minority	Pupil Teacher Ratio	Average Years Teaching	Average Class Size
Capistrano	Orange	48,708	53,170	92%	24%	39%	26.3	15.5	27.7
Corona-Norco	Riverside	51,246	53,467	96%	42%	69%	24.7	12.8	29.1
Fremont	Alameda	31,578	32,829	96%	18%	19%	23	15.8	28.7
Garden Grove	Orange	46,595	47,999	97%	63%	89%	25.9	13.7	29.4
Oakland	Alameda	35,830	46,472	77%	77%	90%	19	10.5	23.5
San Bernardino City	San Bernardino	47,731	54,378	88%	85%	90%	21.8	11.8	20.4
<b>San Francisco</b>	<b>San Francisco</b>	<b>49,244</b>	<b>56,222</b>	<b>88%</b>	<b>61%</b>	<b>84%</b>	<b>18</b>	<b>13</b>	<b>23.1</b>
San Jose	Santa Clara	31,439	33,306	94%	24%	45%	21.1	12.8	26.6
Santa Ana Unified	Orange	51,608	57,250	90%	76%	97%	23.7	15.1	28.7
<b>Peer District Averages</b>		<b>43,775</b>	<b>48,344</b>	<b>91%</b>	<b>52%</b>	<b>69%</b>	<b>22.6</b>	<b>13.4</b>	<b>26.4</b>

SOURCE: California Department of Education via Ed Data (<http://www.ed-data.k12.ca.us>)

Eighty four percent of students enrolled in SFUSD are minorities. A significant gap exists between the district with the highest percentage of minority students and the district with the lowest percentage of minority students: 97 percent of students enrolled at Santa Ana Unified are minorities, while only 19 percent of students enrolled at Fremont Unified are minorities.

Among the chosen peer districts, SFUSD has the second lowest average class size at 23.1 students. Six of the nine districts have average class sizes greater than 26 students.

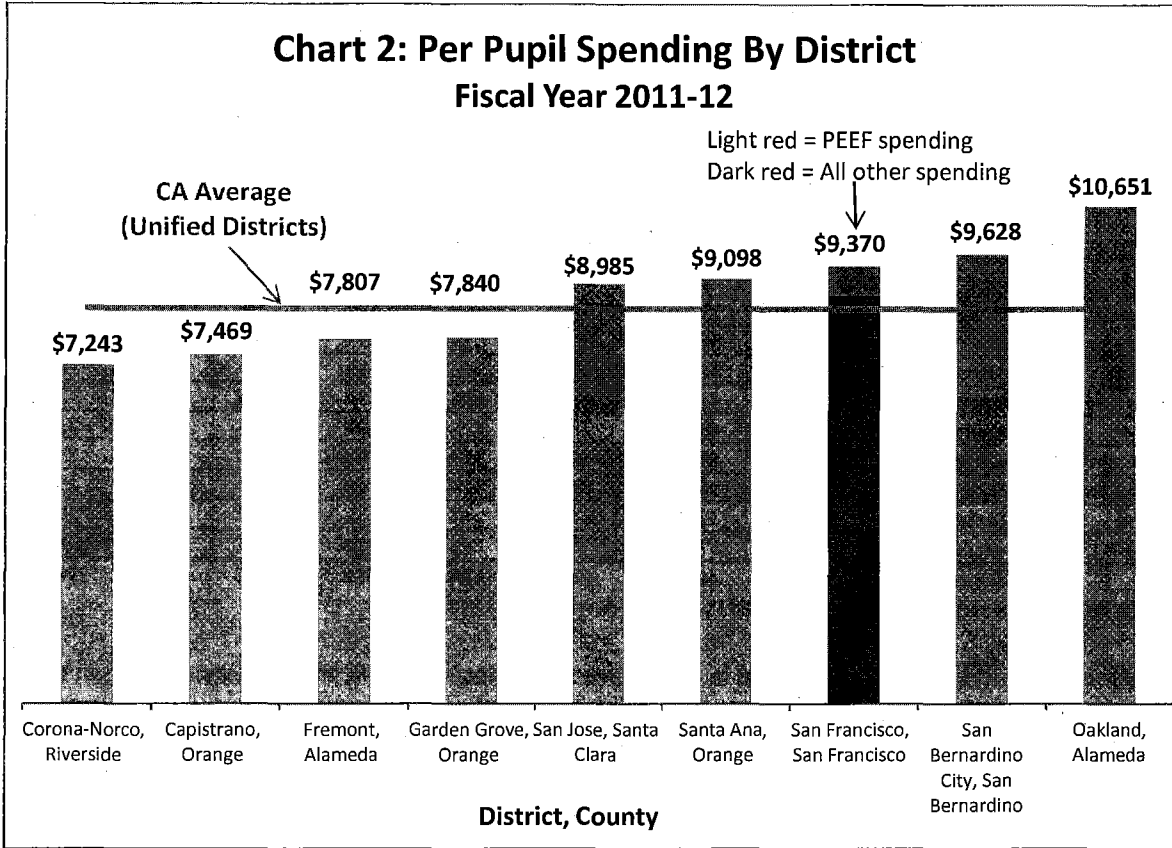
### School Expenditures

The California Department of Education calculates per-pupil spending using accounting and attendance reports submitted to the State by each school district. The calculation includes only the operational costs of regular K-12 education and excludes items such as capital spending and food services.<sup>18</sup>

Chart 2 compares the per-pupil spending by SFUSD to its peer districts. SFUSD has the third highest per pupil spending total at \$9,370 per student, which is 11 percent above the average for all unified school

<sup>18</sup> The specific per pupil spending methodology used by the California Department of Education is called the "Current Expense of Education per Average Daily Attendance." Current expenses include only general fund spending on salaries, benefits, books and supplies, equipment replacement, and services and indirect costs. From those categories are deducted spending on non-agency activities (e.g. a grant to the Department of Public Health to provide mental health services to students), community services (i.e. providing services to individuals other than students such as a community swimming pool or recreation program), food services, and facilities acquisition and construction. No special fund spending is included in the calculation. For a complete definition of the calculation, visit <http://www.cde.ca.gov/ds/fd/ec/currentexpense.asp>

districts in California. Oakland Unified has the highest per-pupil spending among peer districts at \$10,651 per student. The average per-pupil spending among the 8 peer districts (\$8,677) is within three percent of the California average for all unified districts (\$8,458) suggesting that on this dimension, the peer districts are a reasonably representative sample of districts in California.

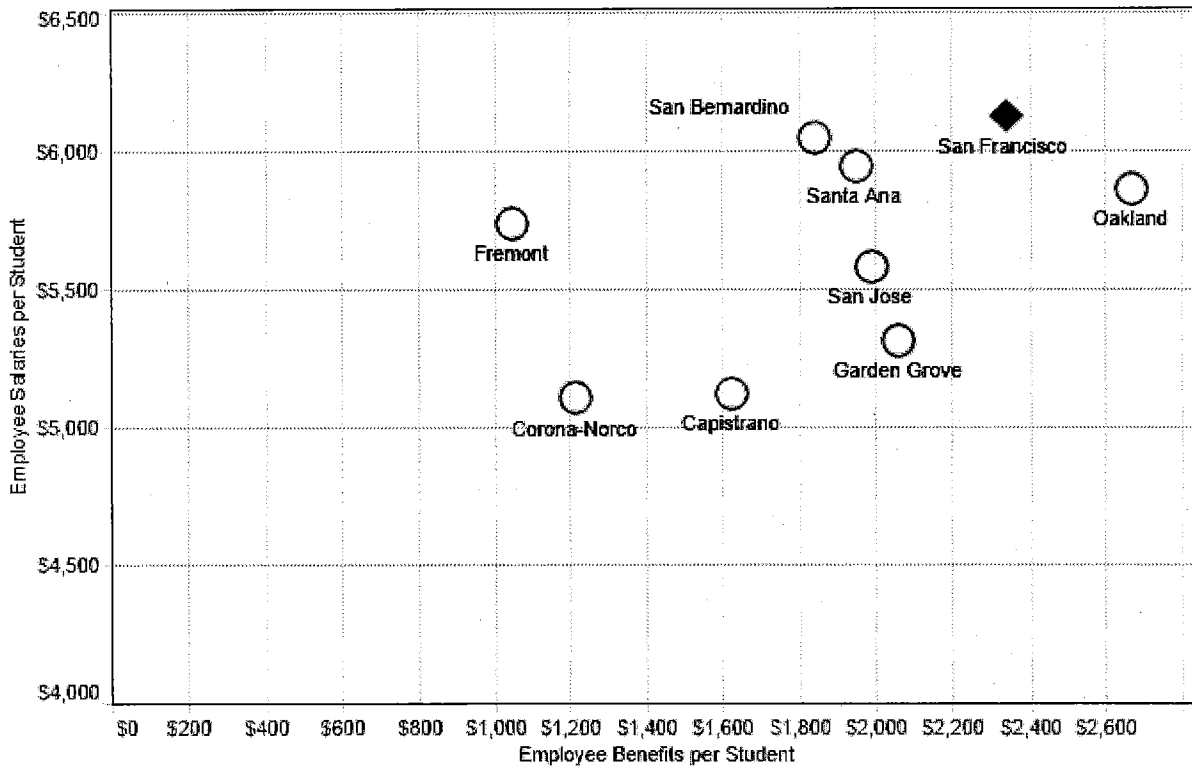


The light red portion of the San Francisco column represents the portion of SFUSD’s per-pupil spending attributed to the Public Education Enrichment Fund (\$612 per student).<sup>19</sup> At \$612 per student, PEEF per-pupil spending is seven percent of the total for San Francisco. Without PEEF, SFUSD’s per-pupil spending would be \$8,757, above the state average but below per-pupil spending totals for Santa Ana Unified and San Jose Unified.

Chart 3 compares peer districts’ per-pupil spending in two key categories which account for the majority of per-pupil spending: salaries and benefits. SFUSD spends more per-pupil than any peer district on employee salaries, and only Oakland spends more per-pupil on employee benefits. The four bay area districts (San Francisco, Oakland, San Jose, and Fremont) are all in the top six for salary spending; however, Fremont Unified spends less than any of the peer districts on employee benefits.

<sup>19</sup> Includes only “current expenses” paid using the PEEF allocation, which is 98 percent of total PEEF spending.

**Chart 3: Per-Pupil Salary and Benefits Spending**



**Table 8: Average Teacher Salary**  
Fiscal Year 2011-12

District	Average Salary
Garden Grove	\$50,351
Capistrano	\$50,105
Santa Ana	\$78,135
Fremont	\$77,246
Corona-Norco	\$76,450
San Jose	\$67,157
San Bernardino	\$65,028
<b>San Francisco</b>	<b>\$59,734</b>
Oakland	\$54,669

Despite SFUSD’s relatively high per-pupil spending on employee salaries it ranks near the bottom among per districts in average teacher salary at \$59,734 (see Table 8). This is in part due to the fact that SFUSD employs more teachers per student than any of the peer districts. See the “Pupil Teacher Ratio” column in Table 7 for a comparison.

**Revenue from Local Government**

In an effort to provide a greater context of local funding to school districts in other California counties, the Controller’s Office attempted to contact the eight peer districts included in this analysis. The districts were queried on contributions received from their respective local governments used to support school district operations above Revenue Limit funding.<sup>20</sup> Six

of the eight districts responded to the Controller’s Office information request: Capistrano, Corona-Norco, Fremont, San Bernardino, Santa Ana, and San Jose. In addition, the Controller’s Office was able to retrieve information about Oakland Unified School District revenue from the California Department of Education and other internet resources.

<sup>20</sup> The Controller’s Office excluded funding for capital projects and facilities maintenance from this comparison.



Information available to the Controller's Office indicates only two included peer districts received local government contributions above Revenue Limit funding: Fremont Unified and Oakland Unified. Fremont Unified received a total of \$3.3 million in parcel tax revenue in FY 2012-13, and Oakland Unified received a total of \$20.7 million in parcel tax revenue in FY 2012-13. In comparison, SFUSD received a total of \$93.2 million in cash contributions from the City and County of San Francisco in FY 2012-13, including \$32.7 million in PEEF funding, \$34.4 million in parcel tax revenue, and \$26.2 million in sales tax revenue. Table 9 provides details of all relevant local funding.

**Table 9: Local Government Revenue Among Peer Districts**

School District	Revenue Type	Revenue Detail	Uses	FY 2012-13	
				Total Revenue	Revenue per Student
Fremont Unified	Parcel Tax	\$53 per parcel	<ul style="list-style-type: none"> <li>Maintain math, science, reading and writing, college and workforce prep programs</li> <li>Keep libraries open</li> <li>Support classroom and learning technology</li> <li>Sustain qualified teachers</li> </ul>	\$3,302,603	\$99
		5 year tax, began in 2010			
<b>Fremont Unified Local Government Revenue Total</b>				<b>\$3,302,603</b>	<b>\$99</b>
Oakland Unified	Parcel Tax	\$195 per parcel	<ul style="list-style-type: none"> <li>Retain highly qualified teachers and college prep courses</li> <li>Maintain up-to-date textbooks and instructional materials</li> <li>Maintain small class sizes</li> <li>Continue after-school academic programs</li> <li>Maintain school libraries</li> <li>Provide programs, including arts and music, that enhance student achievement</li> </ul>	\$20,738,813	\$446
		Permanent tax, began in 2009			
<b>Oakland Unified Local Government Revenue Total</b>				<b>\$20,738,813</b>	<b>\$446</b>
San Francisco Unified	Parcel Tax	\$198 per parcel	<ul style="list-style-type: none"> <li>Attract and retain teachers and retain other school personnel</li> <li>Promote professional learning and accountability by developing a Master Teacher program and expanding the Peer Assistance and Review program</li> <li>Provide recognition and resources to schools that show the most growth in student achievement</li> <li>Provide students, parents and teachers with access to current technology</li> <li>Improve technology and other support</li> <li>Allocate funds for public charter schools</li> </ul>	\$34,361,070	\$603
		20 year tax, began in 2008			
	Sales Tax	.25% of sales	Provides general financial assistance to the SFUSD and the Community College District	\$26,173,208	\$459
	PEEF	Contribution to SFUSD from the City and County General Fund	<ul style="list-style-type: none"> <li>Sports, Libraries, Arts and Music programs</li> <li>Other general education purposes</li> </ul>	\$32,680,000	\$574
<b>San Francisco Unified Local Government Revenue Total</b>				<b>\$93,214,278</b>	<b>\$1,636</b>

## Districtwide Outcomes

**English and Math Proficiency.** Two main standardized tests measure student proficiency in English and Math for primary and secondary students in California: the California Standards Test for students in grades two through 11, and the California High School Exit Exam for high school students. Chart 4 displays the percentage of students in each peer district scoring “proficient” or better on the two standardized tests in FY 2004-05, the year before PEEF funding began, and FY 2012-13, the most recent year for which data is available. It is important to note that PEEF accounts for well under ten percent of SFUSD’s total revenue, and therefore has a limited impact on districtwide outcomes.

The percentage of SFUSD students proficient in English increased from 47 percent in FY 2004-05 to 61 percent in FY 2012-13. The percentage of SFUSD students proficient in Math increased from 54 percent to 65 percent over the same period. This improvement was not limited to SFUSD. Every peer district increased its English proficiency rate by at least 11 percentage points and its Math proficiency rate by at least 11 percentage points. Though SFUSD tied Fremont Unified and Capistrano Unified for the least improvement in Math proficiency scores during the period measured.

**College Readiness.** Chart 5 presents performance for each peer district on three college readiness measures.

- **Dropout Rate.**<sup>21</sup> The dropout rate represents the percentage of students who do not complete high school. With a dropout rate of 10 percent in FY 2011-12, SFUSD tied with Garden Grove Unified for the fifth highest dropout rate. There is a significant spread between the highest and lowest performing peer district. Capistrano Unified in Orange County had the lowest dropout rate at two percent, while Oakland Unified had a dropout rate of 26 percent, which is 11 percent above the next closest school district.
- **Average SAT score.** Out of a total possible score of 2400 points, SFUSD students who took the SAT scored 1,511 points on average. More seniors in SFUSD took the SAT (67 percent) than in any of the other peer districts. Capistrano Unified and Fremont Unified were the only two other peer districts in which more than half of high school seniors took the SAT.
- **Percent of students completing courses required for entry into a University of California (UC) or California State University (CSU) college.** Fifty-six percent of graduating seniors in SFUSD completed all of the courses required for entrance into the UC or CSU system with a “C” or better. Only Fremont had a

**Table 10: Free/Reduced Lunch Rates**  
Fiscal Year 2011-12

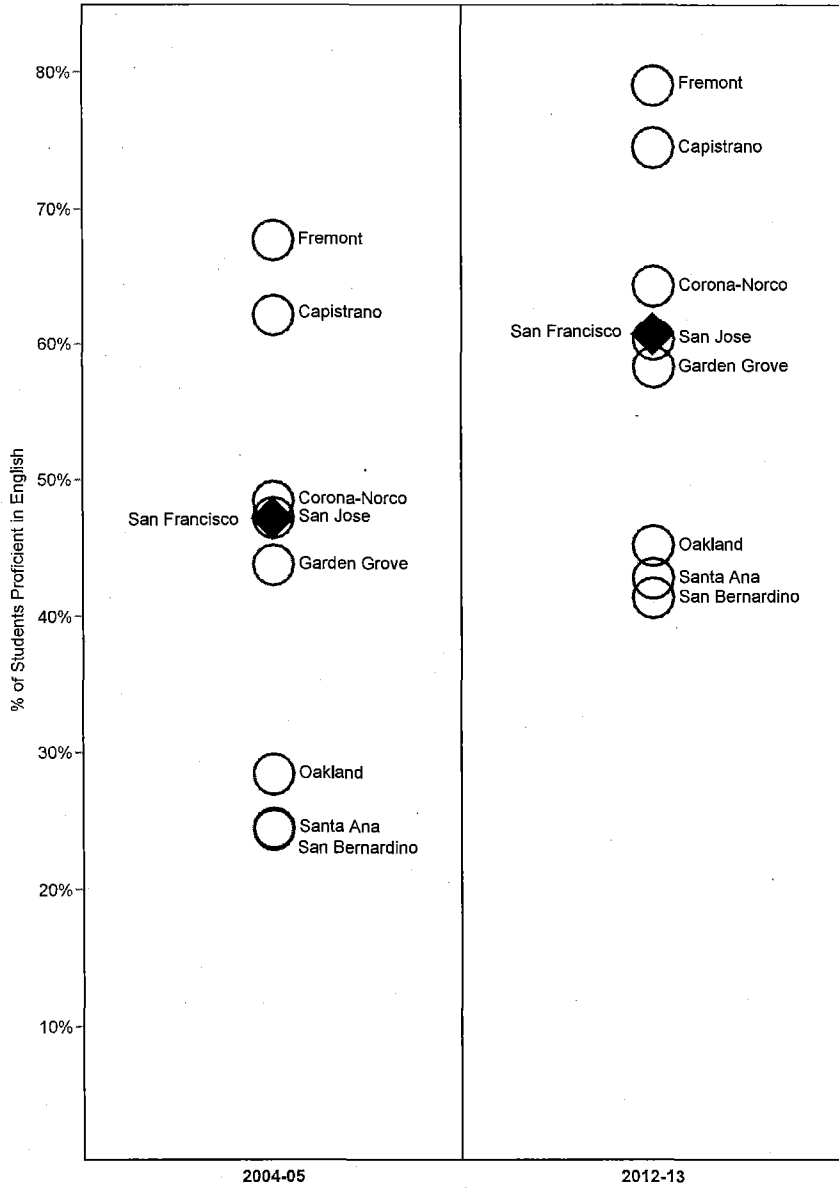
District	Free/Reduced Lunch Rate
San Bernardino	85%
Oakland	77%
Santa Ana	76%
Garden Grove	63%
San Francisco	61%
Corona-Norco	42%
Capistrano	24%
San Jose	24%
Fremont	18%

<sup>21</sup> The California Department of Education began calculating a “cohort dropout rate” in FY 2009-10. A cohort is defined as all students in grades 9-12 at a given time. The dropout rate is calculated by dividing the number of students in a cohort who do not graduate high school within four years by the total of number of students in that cohort. The California Department of Education makes adjustments for students who move, transfer, or die during the four year period.

# Chart 4: Comparison of English and Math Proficiency

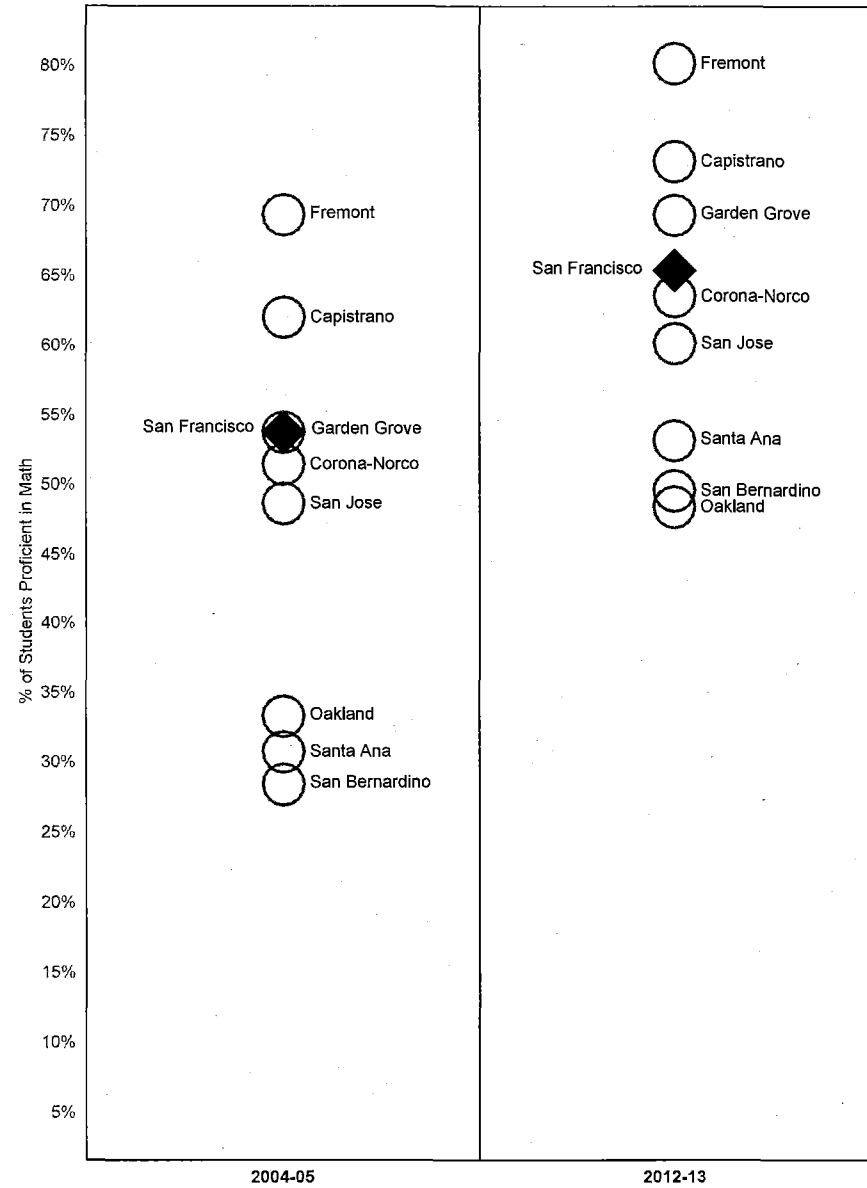
## English Proficiency

Percent of Students Scoring Proficient or Above on English/Language Arts Standardized Tests Districtwide

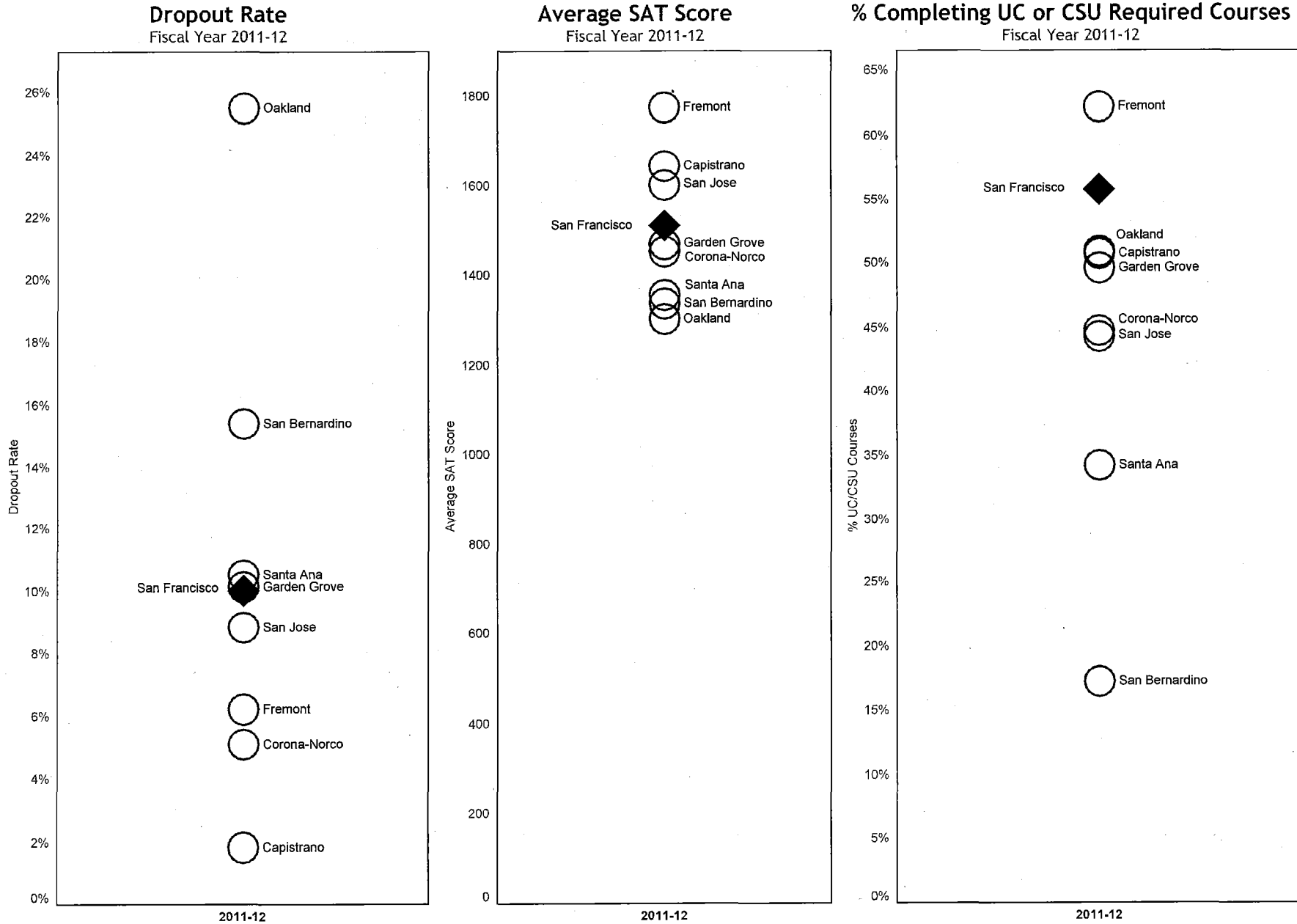


## Math Proficiency

Percent of Students Scoring Proficient or Above on Math Standardized Tests Districtwide

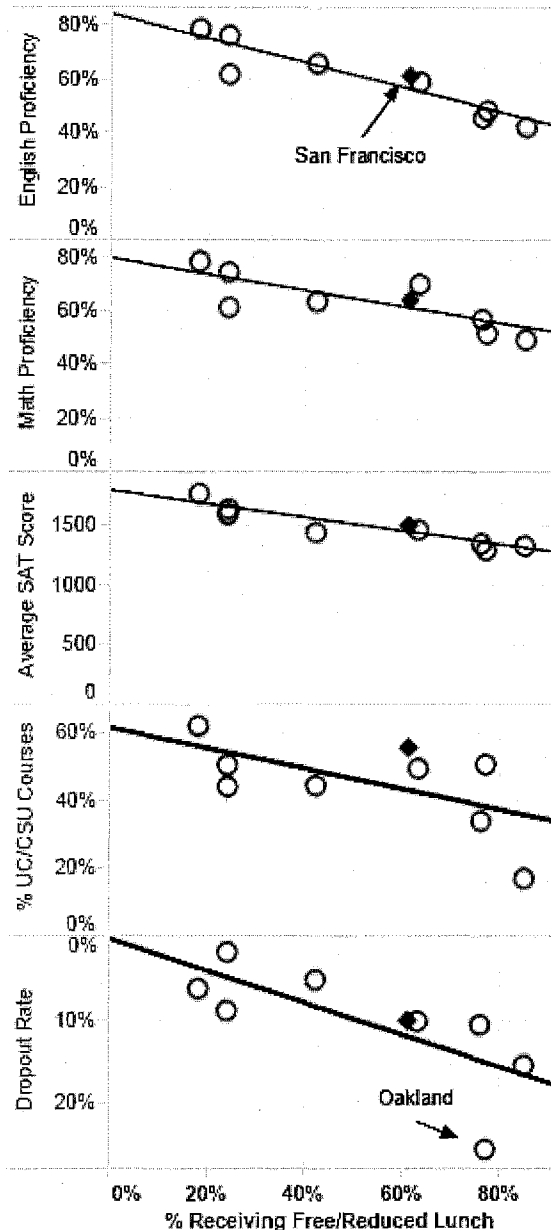


## Chart 5: Comparison of College Readiness Measures



higher completion rate. While Oakland performed the worst among peer districts for the two other college readiness measures, it tied for the third best course completion rate.

Chart 6: Outcomes Correlated with Free/Reduced Lunch Rates Fiscal Year 2011-12



### Outcomes and Family Income

Academic research has long found a link between students' socio-economic status (a factor of household income, parent education level, and parent occupation) and academic achievement.<sup>22</sup> This link may be due to a number of factors including access to resources and opportunities, and increased household stress levels.

Among the peer districts, a similar link exists between the percentage of students receiving free or reduced lunch in a school district, a proxy for low-income status, and that district's student outcomes. Table 10 shows the percentage of students receiving free or reduced lunch for each peer district in FY 2011-12. The two districts with the lowest free/reduced lunch rate (Fremont Unified and Capistrano Unified) performed the highest on four of the five districtwide outcome measures presented in the previous section. Meanwhile, each of the three counties with the highest percentage of free/reduced lunch students (San Bernadino City Unified, Oakland Unified, and Santa Ana Unified) performed the lowest on four of the five outcomes presented.

Chart 6 visualizes the negative correlation between rates of free/reduced lunch and outcomes among peer districts. In other words, as free/reduced lunch rates increase within the sample, student outcomes tend to decrease. The trend line on each chart represents the expected outcome performance of peer districts depending on their free/reduced lunch rates. If a district falls above the trend line, it means that district outperforms expectations within this sample. On each of the five outcomes, San Francisco (the red diamond symbol) is above the trend line, indicating it exceeds expectations for performance given its free/reduced lunch rate. However, it is important to note that free/reduced lunch rates is one factor of many linked to outcome performance.

<sup>22</sup> Selcuk R. Sirin. "Socioeconomic Status and Academic Achievement: A Meta-Analytic Review of Research," *Review of Education Research*. See also a fact sheet from the American Psychological Association on education and socioeconomic status at <http://www.apa.org/pi/ses/resources/publications/factsheet-education.aspx>

## Recommendations

1. *SFUSD should continue to work with the Controller's Office to improve its performance measures.* SFUSD has demonstrated a willingness and commitment to continually improve its performance measurement but some issues persist:
  - SFUSD reports on more than 130 performance measures across 16 distinct programs which can be burdensome and resource-intensive to collect and analyze. SFUSD could narrow its reported measures to those that are most meaningful to PEEF efforts and demonstrate the direct impact of programs while maintaining a data warehouse of other measures for general tracking purposes.
  - Many performance measures have changed over time making it difficult to identify and analyze performance trends. Continuity in performance measures would increase their value as an evaluation and management tool.
  - Approximately one-third of SFUSD performance measures examined by the Controller's Office for this report had inaccuracies, both positive and negative, likely due to unintentional errors. Minor reforms, such as increasing automation of performance measure reporting, could eliminate these errors.
  - Performance measures can increase or decrease dramatically from one year to the next. SFUSD does not always note causes for these changes such as loss of funding or changes in staffing levels.

SFUSD should continue working with the Controller's Office to ensure the district's performance measures are accurate and meaningful.

2. *Where possible, SFUSD should consider using propensity score matching or other evaluation methods of equal or greater rigor to evaluate programs funded by PEEF.* In FY 2012-13, SFUSD completed an evaluation of student athlete outcomes using a method called propensity score matching (See the "Student Athlete Outcomes" section of this report). This method allows an evaluator to assess the impacts of a program while controlling for many external factors. SFUSD should consider using this methodology or another similar methodology to evaluate the outcomes of other programs funded by PEEF. However, the Controller's Office recognizes that such methods may not be feasible for many programs. For example, it is not possible to compare the outcomes of students receiving Physical Education to the outcome of similar students who did not receive Physical Education because Physical Education is a requirement for all SFUSD students.

## **Analysis of First 5**

## Background

The San Francisco Charter requires the City to provide one-third of the Public Education Enrichment Fund annually to First 5 for the provision of the San Francisco Preschool For All program. Through PEEF, The City has allocated a total of \$120,430,000 to First 5 since FY 2005-06. The City's allocation has grown from \$3.3 million in FY 2005-06 to \$25.7 million in FY 2013-14, an average annual increase of 36 percent (see Table 11 on page 27).

## Preschool For All Program

The goal of Preschool for All is to provide all four-year-old children who are San Francisco residents the opportunity to attend quality preschool. To achieve this goal, First 5 reimburses preschool providers for a portion of their costs, reduces tuition costs for families, and funds capacity building and other supports to improve preschool quality.

**Reimbursements.** First 5 reimburses Preschool For All providers<sup>23</sup> for up to 3.5 hours of instruction time daily for each enrolled four-year-old student who is a resident of San Francisco. Reimbursement rates are determined by First 5 and tiered based on the level of teacher qualifications at each individual preschool. In FY 2013-14, First 5 projects it will reimburse providers for a total of 3,500 students at an average reimbursement rate of \$5,346 per student. Providers must use the reimbursements solely to increase access to and the quality of the preschool. Comparatively, a similar public Preschool For All program in San Mateo reported an average reimbursement rate of \$5,375 in 2009, the last year the program operated.

**Quality Improvements.** These supports include, but are not limited to, early literacy curriculum enhancement in classrooms, arts and science activities in classrooms, professional development for teachers, health screenings for students, mental health consultations in classrooms, and other classroom quality improvements.

## Universal Preschool in San Francisco

First 5 considers preschool to be "universal" if 70 percent of all four-year-olds in San Francisco are enrolled in a Preschool For All program. The remaining 30 percent would likely opt out of Preschool For All because their parents choose to (1) send them to a non-participating preschool or (2) keep them at home. All four-year-old San Francisco residents are eligible for Preschool For All, regardless of their family income.

According to the United States Census, 6,209 four-year-olds lived in San Francisco in 2010 (up slightly from 5,978 in 2000). Therefore, the 3,500 four-year-olds that Preschool For All expects to serve in FY 2013-14 account for approximately 56 percent of all four-year-olds in San Francisco.<sup>24</sup> To achieve 70

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<sup>23</sup> To participate in Preschool For All, a preschool center or family child care home must meet quality requirements, including staff qualifications and teacher-to-student ratios. For a full list of requirements see: [http://www.first5sf.org/sites/default/files/page-files/1213\\_BC\\_final.pdf](http://www.first5sf.org/sites/default/files/page-files/1213_BC_final.pdf)

<sup>24</sup> This figure excludes children enrolled in a private (i.e. not Preschool For All) provider.



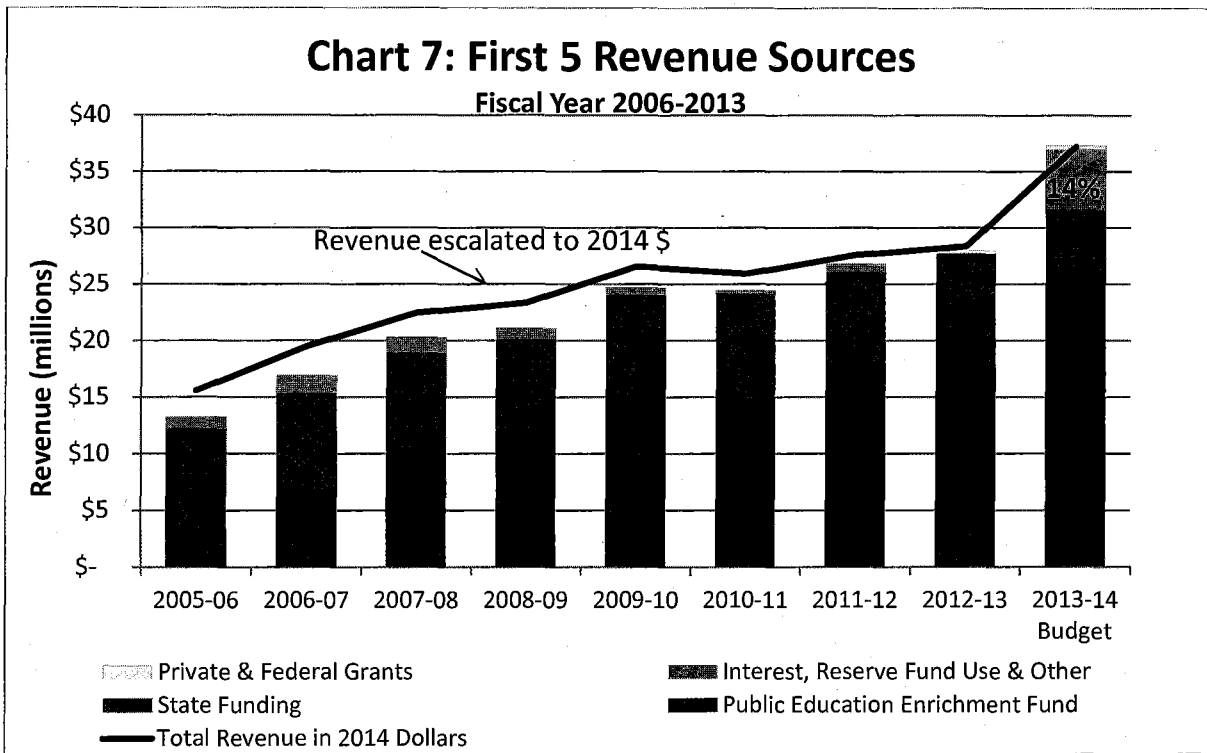
percent participation, an additional 846 four-year-olds would need to enroll at a cost to First 5 of approximately \$4.5 million in preschool reimbursements alone.<sup>25</sup>

Furthermore, the Department of Finance forecasts that by 2025, the number of four-year-olds in San Francisco will increase by nearly 50 percent to 8,895. If this forecast is correct, an additional 2,727 four-year-olds would need to enroll in a Preschool For All program by 2025 to achieve 70 percent participation, at an increased cost to First 5 of \$14.6 million per year.<sup>26</sup>

## First 5 Revenue Growth

Chart 7 presents First 5’s revenue between FY 2005-06, the first year of PEEF funding, and the current fiscal year. The columns on the chart represent actual or budgeted revenue over that period broken down by revenue source, and the black line represents total revenue for First 5 escalated to 2014 dollars. Actual revenue for First 5 has increased by 14 percent per year, on average. Accounting for inflation, the department’s revenue has grown by an average of 12 percent per year.

First 5’s state funding has declined from \$8.8 million in FY 2005-06 to \$5.8 million budgeted in the current fiscal year. Meanwhile, PEEF funding increased from \$3.3 million to \$25.7 million over the same period. Consequently, PEEF funding now accounts for 69 percent of First 5’s revenue.



<sup>25</sup> This calculation includes the cost of reimbursing providers but excludes potential administrative costs or classroom quality improvement costs for First 5. Therefore, it should be considered a lower-bound estimate. The calculation is based on First 5’s budgeted average reimbursement rate for FY 2013-14 of \$5,346 per child.

<sup>26</sup> Calculation assumes First 5’s average reimbursement rate to providers stays at its current level. If the rate escalates by 3 percent per year, the additional cost to First 5 would be \$20.2 million per year to serve 70 percent of 4-year-olds in 2025.

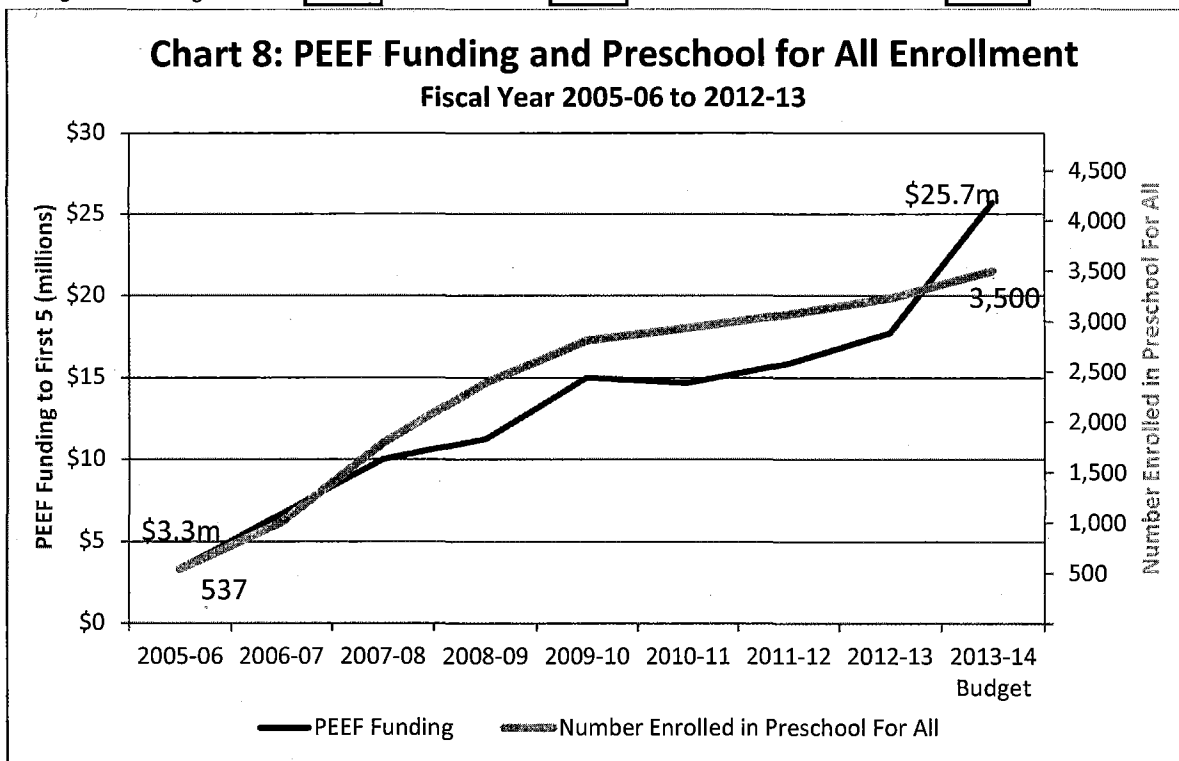
## Revenue and Enrollment

The number of children served in Preschool For All has grown at roughly the same rate as First 5's PEEF funding, but more quickly than the department's total revenue. First 5 served 537 four-year-olds in Preschool for All in the first year of PEEF funding. The number served has increased by an average of 31 percent per year to 3,500 (projected) in FY 2013-14. Over the same period, PEEF funding increased at a slightly higher rate of 36 percent per year and total First 5 revenue increased by only 16 percent per year, on average.

In the first four years of PEEF funding, First 5 revenue per child enrolled in Preschool for All decreased by 179 percent from \$24,670 in FY 2005-06 to \$8,843 in FY 2008-09. Over the next four years of PEEF funding, revenue per child enrolled remained relatively flat between \$8,000 and \$9,000. However, in FY 2013-14, revenue per child served increased by 26 percent to \$10,669. See Table 11 and Chart 8 for more details.

Table 11: First 5 Revenue and Enrollment

Fiscal Year	4 Year Olds in Preschool For All	% Change	PEEF Funding	% Change	PEEF Funding Per Child	Total First 5 Revenue	% Change	Total First 5 Revenue Per Child
2005-06	537		\$3,333,333		\$6,207	\$13,247,522		\$24,670
2006-07	1,003	87%	\$6,666,666	100%	\$6,647	\$16,933,752	28%	\$16,883
2007-08	1,792	79%	\$10,000,000	50%	\$5,580	\$20,315,881	20%	\$11,337
2008-09	2,387	33%	\$11,250,000	13%	\$4,713	\$21,108,435	4%	\$8,843
2009-10	2,808	18%	\$15,000,000	33%	\$5,342	\$24,696,487	17%	\$8,795
2010-11	2,933	4%	\$14,654,000	-2%	\$4,996	\$24,481,180	-1%	\$8,347
2011-12	3,066	5%	\$15,851,000	8%	\$5,170	\$26,821,795	10%	\$8,748
2012-13	3,225	10%	\$17,700,000	21%	\$5,488	\$28,018,566	4%	\$8,688
2013-14 Budget	3,500	14%	\$25,720,000	62%	\$7,349	\$37,341,024	33%	\$10,669
Average Annual Change		31%		36%			14%	



## Evaluation of Preschool For All

Early childhood education has been the subject of rigorous academic research for decades. Findings from existing research strongly suggest early childhood education interventions can improve the lives of participating children and families in both the short-term and long-term.<sup>27</sup> Although benefits in both cognition and school achievement may eventually fade, there are shown to be lasting effects on a student's educational progress, economic conditions, self-sufficiency, and social behaviors. The extant research also suggests the benefit to society of providing quality early childhood education exceeds its cost.

The following sections review evaluation specific to San Francisco's Preschool For All program including First 5's performance measures, and two evaluations completed by external consultants in 2012. The first evaluation focused on preschool quality while the other examined the impact of Preschool For All on participants' kindergarten readiness.

### Performance Measures

In FY 2013-14, First 5 submitted 11 performance measures to the Controller's Office which measure access to education, parent satisfaction, curriculum improvements, and student development.

**Access.** As mentioned in previous sections of the report, access to the Preschool For All program has increased markedly; rising from 537 enrolled four-year-olds in FY 2005-06 to 3,225 in FY 2012-13. However, First 5 did not meet its targeted goal of 3,300 enrollees in FY 2012-13 due to unexpected attrition among preschool providers.

**Parent Satisfaction.** Parents of Preschool For All enrollees indicate high satisfaction with the program. Ninety-nine percent of surveyed parents are satisfied or very satisfied with the overall quality of their child's Preschool For All site, and 99 percent feel Preschool For All will help their child succeed in school. First 5 recently began collecting parent satisfaction survey data, so historical results are not available for comparison.

**Curriculum.** First 5 works with providers to enhance their early literacy curriculums. For example, the Raising a Reader Initiative provides classroom materials that support early literacy development. The number of Preschool For All classrooms participating in the curriculum enhancements declined from 328 in FY 2010-11 to 224 in FY 2012-13 due to budget constraints. However, First 5 exceeded its goal of 200 classrooms in FY 2012-13 by 12 percent.

**Child Development.** First 5 requires Preschool for All programs to assess children's cognitive, social, emotional and physical development at the end of each school year using an instrument called the Desired Results Developmental Profile.<sup>28</sup> In FY 2012-13, approximately eight in 10 Preschool For All students scored at the highest levels on each test.

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<sup>27</sup> Lynn A. Karoly, M. Rebecca Kilburn, and Jill S. Cannon. *Early Childhood Interventions: Proven Results, Future Promise*. Rand Corporation, 2005.

<sup>28</sup> The Desired Results system consists of three assessment instruments: infant/toddler, preschool, and school-age. Each assessment instrument supports a continuous measurement of learning and development from birth through age 12.

**Table 12: First 5 Performance Measures**

Goal	Measure	Baseline	2012-13	Trends
Increase access to high-quality preschool	Number of four-year olds enrolled in Preschool For All (PFA) program	537 (2005-06)	3225	
Improve quality of preschool services	Percentage of parents who feel their child is enrolled in a quality preschool	New measure	99%	New measure
Provide preschool sites with enhancements to improve children's readiness for school	Number of classrooms participating in arts initiative	27 (2005-06)	127	
	Number of PFA classrooms participating in early literacy curriculum enhancements	328 (2009-10)	224	
	Percentage of parents who feel PFA sites will help their children succeed in school	New measure	99%	New measure
	Percentage of children assessed at the highest levels of cognitive development at the end of the pre-kindergarten year	New measure	84%	New measure
	Percentage of children assessed at the highest levels of self and social development at the end of the pre-kindergarten year	New measure	83%	New measure
Increase preschool workforce development opportunities	Number of Preschool For All (PFA) staff participating in PFA professional development activities	100 (2005-06)	2635	
High quality preschool is affordable and accessible to four-year-olds in San Francisco.	Number of new preschool slots created	New measure	131	New measure
All city employees have a current performance appraisal	*Number of employees for whom performance appraisals were scheduled	3 (2005-06)	10	
	*Number of employees for whom scheduled performance appraisals were completed	3 (2005-06)	10	

\*Includes only First 5 employees, not preschool providers.

## Classroom Quality

Applied Survey Research evaluated Preschool For All classroom quality using the Classroom Assessment Scoring System (CLASS). CLASS is a widely used rating tool based on developmental theory and research which indicates that interactions between children and adults are the primary strategy for children's learning and development.

To assess Preschool For All, eight CLASS-certified observers spent three to four hours in 51 randomly selected classrooms on a typical day in February or March of 2012. Observers scored classrooms based on 11 dimensions categorized into three domains. Possible

**Table 13: PFA Quality Results**

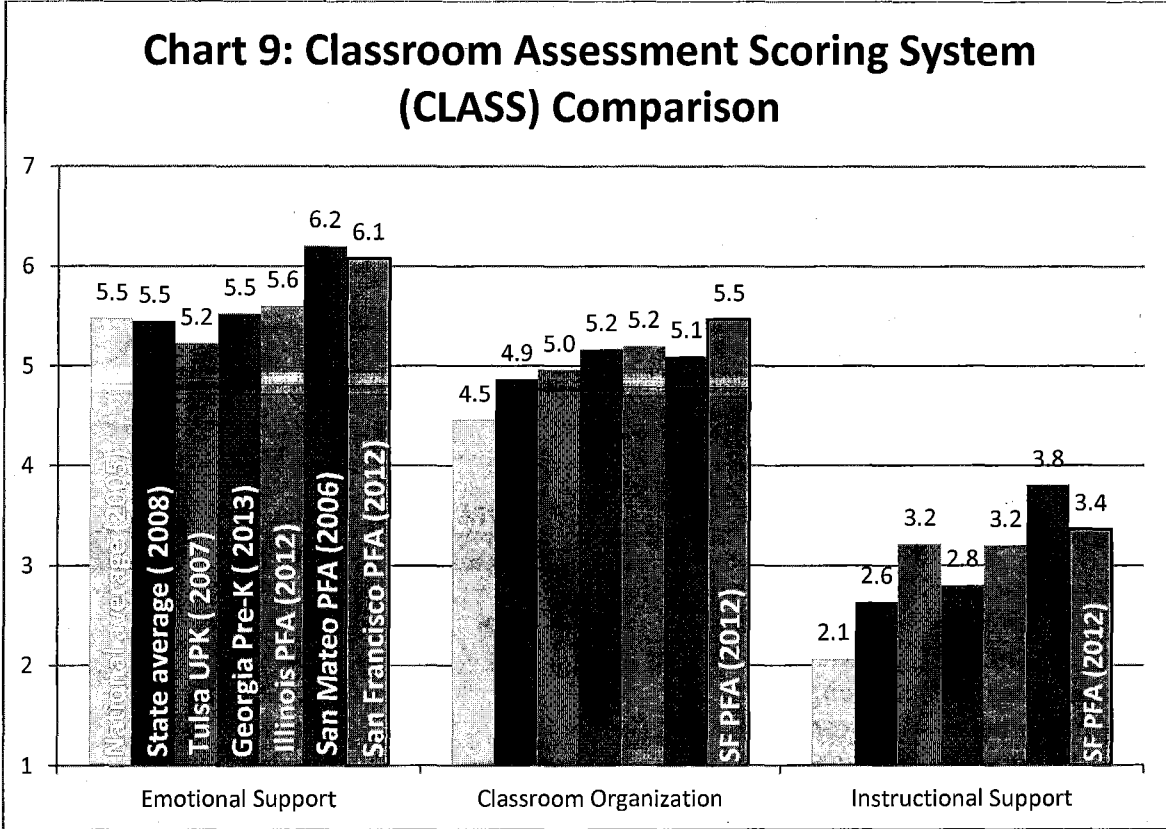
Domain	Dimension	SF Score
Emotional Support	Positive Climate	6.08 (high range)
	Negative Climate	
	Teacher Sensitivity	
	Regard for Student Perspectives	
Classroom Organization	Behavior Management	5.47 (mid-range)
	Productivity	
	Instructional Learning	
Instructional Support	Concept Development	3.36 (mid-range)
	Quality of Feedback	
	Language Modeling	

Note: CLASS is scored on a scale of 1 to 7, with 7 representing the best possible score.

scores range from one to seven, with a score of one or two considered to be in the “low range,” a score of three through five considered “mid-range,” and a score of six or seven considered “high range.”

The results in Table 13 represent the average scores across all 51 classrooms. On average, the sampled Preschool For All classrooms were rated in the mid- to high range across domains. Instructional Support proves to be the greatest challenge for PFA administrators as it received a score only slightly above the low range for CLASS. Ongoing professional development activities that support staff in this area may be needed. However, a 2008 study of 671 preschool classrooms in 11 states reported a mean Instructional Support score of 2.08, indicating that domain is a challenge for many programs.<sup>29</sup>

Below is a chart presenting CLASS scores for jurisdictions with other well-known preschool programs, as well as state and national averages. San Francisco ranks near the top on each dimension. Preschool For All outperforms all comparison jurisdictions on Classroom Organization, and outperforms all but San Mateo on Emotional Support and Instructional Support.



<sup>29</sup> Mashburn, Andrew J., Robert C. Pianta, Bridget K. Hamre, Jason T. Downer, Oscar A. Barbarin, Donna Bryant, Margaret Burchinal, Diane M. Early, and Carollee Howes. 2008. "Measures of Classroom Quality in Prekindergarten and Children's Development of Academic, Language, and Social Skills". *Child Development*:79(3): 732-749. A mean score of 5.57 is reported in the Emotional Support domain.

## Kindergarten Readiness

In 2012, Applied Survey Research evaluated the effectiveness of Preschool For All in preparing participants for kindergarten using a Regression Discontinuity Design. This rigorous evaluation method allowed Applied Survey Research to compare outcomes for a group of students who participated in Preschool For All and a similar group of students who did not participate in Preschool For All (“comparison group”).<sup>30</sup> The difference between outcomes for these two groups can be interpreted as an impact of the Preschool For All program.

Research performed by the National Education Goals Panel (NGEP), an independent federal agency, found that the school-entry measures most likely to predict subsequent success are early literacy, early math, and attention skills. Based on this research, First 5 and Applied Survey Research chose to measure student outcomes in the areas of language development, early literacy, early math skills, and self-regulation.

**Table 14: Results of Preschool For All Evaluation**

Measure	Instrument	How it is measured?	How many points did PFA graduates outperform the comparison group?
<b>LANGUAGE DEVELOPMENT AND EARLY LITERACY</b>	Receptive One-Word Picture Vocabulary Test-4	Students are shown a series of test plates with four pictures on them. The students are asked to identify which of the four pictures describes a stimulus word.	Not statistically significant.
	Letter-Word Identification	Students are shown a series of test plates. The students are asked to identify letters and words, and distinguish words from pictures.	<p>+2.2</p> <p>■ No PFA ■ PFA</p>
<b>EARLY MATHEMATICS</b>	Applied Problems	Students are asked to count, add or subtract small numbers, and show a certain number of identified objects (e.g. two fingers)	<p>+1.5</p> <p>■ No PFA ■ PFA</p>
<b>SELF-REGULATION</b>	Head-Toes-Knees-Shoulders Task	Students are asked to perform the opposite response to four different commands. For example, if a command is “Touch your head,” the student is expected to touch their toes.	<p>+6.34</p> <p>■ No PFA ■ PFA</p>

<sup>30</sup> Applied Survey Research compared outcomes for a group of students entering kindergarten who participated in Preschool For All the previous year (treatment group), to a group of students entering Preschool For All as four-year-olds (comparison group). Because the two groups both opted into participating in Preschool For All, they should be similar. The only major difference between the groups is age: the treatment group is on average a year older than the comparison group. Applied Survey Research used statistical methods to control for the impact of age on outcomes. Once age is controlled for, the only difference between outcomes for the two groups can be interpreted as the impact of Preschool For All. The treatment group included a random sample of 48 kindergarten classes, and the comparison group included a random sample of 46 Preschool For All classrooms.

The evaluation found that Preschool For All graduates scored 2.24 points higher than the comparison group on the Letter-Word Identification test, which equates to a three month advantage in early literacy skills. Preschool For All graduates scored 1.59 points higher on the Applied Problems test, which equates to a three to four month advantage in early mathematics skills. The greatest difference between the two groups is found on the Head-Toes-Knees-Shoulders (HTKS) Task in which Preschool For All graduates scored 6.34 points higher than the comparison group. According to Applied Survey Research, previous studies suggest this point differential is commensurate with a several month advance in self-regulation skills at minimum.<sup>31</sup>

Applied Survey Research found no statistically significant difference between the Preschool For All graduates and the comparison group on the Receptive One-Word Picture Vocabulary test, which is a measure of a child's ability to comprehend language.

## Recommendations

1. *First 5 should consider increasing professional development offerings for teachers related to "Instructional Support."* Instructional Support is a domain of the CLASS assessment that measures the quality of a teacher's feedback to students, and a teacher's language modeling and concept development skills. It is in this domain that Preschool For All received its lowest score on the CLASS assessment. While Preschool For All did score well on this domain relative to other preschool programs, room for improvement exists.
2. *First 5 should continue current evaluation efforts.* First 5 has engaged in a number of rigorous, widely accepted research strategies to measure school quality and the impact of Preschool For All on kindergarten readiness. First 5 has also recently begun to require participating preschool providers to undergo a classroom quality assessment every two years. Data from these assessments will help First 5 and the Controller's Office assess performance for individual providers and evaluate whether First 5's investment in school quality improvements have achieved measurable results. In addition, First 5 plans to continue tracking students involved in the kindergarten readiness evaluation well into the future. These efforts will help the City better understand the longer-term impacts of funding Preschool For All.

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<sup>31</sup> Cameron Ponitz, C., M.M. McClelland, J.S. Matthews, and F.J. Morrison. 2009. A structured observation of behavioral self-regulation and contribution to kindergarten outcomes. *Developmental Psychology*, 45(3): 605-619.

## Appendix A: In-Kind Services Provided to the San Francisco Unified School District (FY 2013-14)

<b><u>In-kind Services Counted Towards PEEF Contribution</u></b>	
Center for Academic Recovery and Empowerment (Children, Youth and Their Families)	\$250,000
Director of Environmental Initiative (Environment & Public Utilities)	\$150,000
Out of School - School Based (Children, Youth and Their Families)	\$2,686,906
SF Promise (Children, Youth and Their Families)	\$250,000
Youth Leadership, Empowerment & Development (Children, Youth and Their Families)	\$610,094
Additional In-kind Services (School District will identify specific services from list below)	\$39,000
<b>Subtotal In-kind Services Contribution</b>	<b>\$3,986,000</b>
<b><u>Additional In-kind Services</u></b>	
<i>Academy of Sciences</i>	
Admission and SFUSD Student/Teacher Programs	\$1,868,020
<i>Asian Art Museum</i>	
Art Speak Program	\$16,400
Bridge Program	\$68,000
Young at Art Exhibition	\$100,000
Free Admission and Tour	\$75,000
School Programs	\$12,000
<i>Children and Families Commission</i>	
Preschool For All Program	\$2,300,000
<i>Department of Children, Youth, and Their Families</i>	
Center for Academic Recovery and Empowerment - Bayview YMCA	\$250,000
Out of School Time (OST) - Beacons	\$2,640,000
Out of School Time (OST) - School Based	\$3,763,601
Out of School Time (OST) - SF TEAM	\$420,000
Out of School Time (OST) - Summer & School Break	\$1,066,131
SF Promise	\$250,000
Youth Leadership, Empowerment & Development (School Partner)	\$660,094
<i>Department of the Environment</i>	
Sustainability Coordinator	\$75,000
Fort Funston Education Center	\$20,000
School Education	\$532,456
<i>Department of Human Services</i>	
Foster Youth Services Program	\$160,000
Human Services Agency-Family and Children Services SFUSD Educational Liaison	\$126,673
School-Based Recruitment	\$66,562
<i>Department of Public Health (Community-Oriented Primary Care)</i>	
Balboa Teen Clinic	\$893,496
Dental Education and Services	\$182,358
<i>Department of Public Health (Mental Health and Substance Abuse)</i>	
Mental Health Day Treatment Services	\$521,566
Wellness Initiative Behavioral Health Services	\$9,292
<i>Department on the Status of Women</i>	



	Violence Prevention and Empowerment Programs	\$366,346
<i>Police</i>		
	School Resource Officers	\$3,045,776
<i>Public Utilities Commission</i>		
	Director of Sustainability	\$75,000
	Environmental Connection Program	\$60,000
	Light, Heat & Power Services	\$3,365,693
<i>Recreation and Park Department</i>		
	Elementary, Middle and High School Athletics	\$497,620
	Elementary, Middle and High School Swimming	\$816,611
<i>War Memorial Department</i>		
	San Francisco Symphony "Adventures in Music"	\$7,000
	Additional In-kind Services Offset (School District will identify specific services above)	(\$39,000)
	<b>Subtotal Additional In-kind Services</b>	<b>\$24,271,695</b>
	<b>Total In-Kind Support to Unified School District for FY 2013-14</b>	<b>\$28,257,695</b>

\*Note: The figures in the table above are budgeted amounts only and may vary from actual in-kind services.

## **Appendix B: SFUSD Performance Measures**

See next page.

**Staffing Allocations**

**Outputs: Professional and Instructional Capacity/Quality**

**1. Number of athletic trainers serving high school athletic teams**

Program: Athletics (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						4	5	5	5	5	6
<i>Projection</i>					4	4	5	5	5	6	
<i>Actual</i>	0	1	3	4	4	4	5	5	5		

**2. Number of full-time equivalent certified librarians funded by PEEF**

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>							42	46	47	62.6	69.5
<i>Projection</i>						43	44	47	51	61.9	
<i>Actual</i>	0	6	23.5	40	43	42.1	47	48	51.6		

**3. Number of full-time equivalent credentialed elementary school physical education specialists funded by PEEF**

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									19	34	34
<i>Projection</i>								15	21	34	
<i>Actual</i>	0	0	0	3	11	15	15	15	21		

**4. Number of full-time equivalent credentialed arts teachers funded by PEEF at elementary schools**

Program: Visual and Performing Arts (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										40.6	48.2
<i>Projection</i>									19.4	40.6	
<i>Actual</i>	0	0	0	0	14	14.6	14.3	16.5	19.4		

Staffing Allocations (continued)

Outputs: Professional and Instructional Capacity/Quality

**5. Number of full-time equivalent credential arts teachers funded by PEEF at all school sites**

Program: Visual and Performing Arts (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						43	43.4	41.4	40	79.8	94
<i>Projection</i>					43	43.4	42.2	41.4	47.4	84.8	
<i>Actual</i>	0	13.8	14.2	24	42.4	42.5	42.4	43.6	47.4		

**6. Number and percent of all Student Support Professionals that are funded by PEEF**

Program: Student Support Professionals (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									33.5	44.5	61.9
<i>Projection</i>								36.5	36	44.5	
<i>Actual (N)</i>			0	33	44	44	36	37	37		
<i>Actual (%)</i>			0%	66%	54%	54%	45%	36%	55%		

**7. Number and percent of athletic coaches funded by PEEF**

Program: Athletics (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						130	130	200	250	230	230
<i>Projection</i>					200	130	200	250	200	230	
<i>Actual (N)</i>	0	0	20	75	199	274	289	172	299		
<i>Actual (%)</i>	0%	0%	4%	16%	37%	51%	52%	31%	48%		

**8. Number of professional development trainings provided for K-12 teacher librarians**

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						28	21	27	30	45	45
<i>Projection</i>					28	21	27	30	32	37	
<i>Actual</i>	4	12	20	29	28	27	30	32	34		

**Offerings and Activities**

**Outputs: Professional and Instructional Capacity/Quality**

**9. Number of physical education professional development trainings offered to elementary school classroom teachers**

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						40	30	120	30	62	20
<i>Projection</i>					35	40	121	87	62	50	
<i>Actual</i>	0	0	0	23	24	26	79	70	33		

**10. Number of professional development trainings held for secondary physical education teachers**

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										22	1
<i>Projection</i>									22	22	
<i>Actual</i>	3	10	20	30	35	59	29	28	42		

*Note: this excludes training on the California Physical Fitness Test*

**11. Number of professional development trainings held for physical education specialists**

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										10	10
<i>Projection</i>									10	10	
<i>Actual</i>	0	0	0	6	7	18	13	10	11		

*Note: this excludes training on the California Physical Fitness Test*

**12. Number of professional development arts workshops held for staff**

Program: Visual and Performing Arts (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						20	20	18	18	30	36
<i>Projection</i>					20	26	15	18	26	30	
<i>Actual</i>	0	0	18	26	24	23	14	30	26		

## Offerings and Activities (continued)

## Outputs: Professional and Instructional Capacity/Quality

**13. Number of introductory presentations at school sites on Restorative Practices**

Program: Restorative Practices (PEEF funding began in 2010-11)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										15	25
<i>Projection</i>									18	30	
<i>Actual</i>						0	0	44	23		

**14. Number of professional development trainings offered district-wide on Restorative Practices**

Program: Restorative Practices (PEEF funding began in 2010-11)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										65	50
<i>Projection</i>									40	50	
<i>Actual</i>						0	6	58	37		

**15. Number of full-day trainings on Restorative Practices**

Program: Restorative Practices (PEEF funding began in 2010-11)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										15	18
<i>Projection</i>									14	16	
<i>Actual</i>						0	24	17	22		

**16. Number of Restorative Practices conferences**

Program: Restorative Practices (PEEF funding began in 2010-11)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											50
<i>Projection</i>										45	
<i>Actual</i>						0	0	40	27		

**Offerings and Activities (continued)**

**Outputs: Professional and Instructional Capacity/Quality**

**17. Number of professional development workshops on the use of assessment data to inform instruction**

Program: Formative Assessment (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										50	75
<i>Projection</i>									50	40	
<i>Actual</i>						172	82	63	57		

**School Distribution and Student/Staff Participation**

**18. Number and percent of schools with a teacher librarian**

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>								102	102	102	102 (100%)
<i>Projection</i>							101	101	102	102 (100%)	
<i>Actual (N)</i>	20	48	87	91	93	93	100	102	102		
<i>Actual (%)</i>	18%	45%	84%	89%	92%	89%	96%	100%	100%		

**19. Number and percent of elementary and K-8 schools receiving a credentialed physical education specialist, equipment and support (cumulative)**

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						30	30	36	45	72	72 (100%)
<i>Projection</i>					20	30	35	37	49	63	
<i>Actual (N)</i>	0	0	0	5	20	31	35	35	49		
<i>Actual (%)</i>	0%	0%	0%	7%	28%	43%	48%	51%	68%		

School Distribution and Student/Staff Participation (continued)

Outputs: Professional and Instructional Capacity/Quality

**20. Number and percent of schools with arts coordinators\*\*\***

Program: Visual and Performing Arts (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2004-15</u>
<i>Target</i>						102	104	102	102	103	102 (100%)
<i>Projection</i>					102	103	105	102	102	102 (100%)	
<i>Actual (N)</i>	0	0	71	102	101	104	104	102	100		
<i>Actual (%)</i>	0%	0%	69%	100%	100%	100%	100%	100%	98%		

**21. Number and percent of students with access to a library at their school site staffed with a teacher librarian**

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2004-15</u>
<i>Target</i>								53,033	53,033	54,500	53,727 (100%)
<i>Projection</i>							52,851	50,700	54,000	53,727 (100%)	
<i>Actual (N)</i>	22,533	27,953	42,810	48,492	48,386	47,477	52,598	52,860	52,817		
<i>Actual (%)</i>	41%	52%	81%	92%	92%	90%	99%	100%	100%		

**22. Number and percent of athletic coaches participating in at least one professional development training funded by PEEF**

Program: Athletics (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						200	100	100	100	100	100
<i>Projection</i>					150	150	100	100	100	75	
<i>Actual</i>	0	0	22	18	150	95	104	84	69		

**23. Number and percent of teacher librarians that attend at least one or more professional development training funded by PEEF\***

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										60	79
<i>Projection</i>									50	78	
<i>Actual (N)</i>	0	5	24.0	47	53	53.0	67	70	77		
<i>Actual (%)</i>	0%	100%	100%	100%	100%	100%	99%	99%	99%		

\* New or revised measure since 2012-13 submission

\*\*\* 2012-13 actual revised since 2-4-2014 submission



School Distribution and Student/Staff Participation (continued)

Outputs: Professional and Instructional Capacity/Quality

**24. Number of secondary teachers trained to implement Polar Fitness or Fitness for Life equipment**

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										21	71
<i>Projection</i>									21	71	
<i>Actual</i>	0	0	0	30	90	55	83	90	21		

**25. Number of staff provided with training and support on the use of assessment data to inform instruction**

Program: Formative Assessment (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										800	1,000
<i>Projection</i>									1,500	600	
<i>Actual</i>						3,573	1,493	1,154	1,163		

**26. Number of staff participating in full-day trainings on Restorative Practices**

Program: Restorative Practices (PEEF funding began in 2010-11)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										350	450
<i>Projection</i>									300	400	
<i>Actual</i>						0	721	754	477		

**27. Number of staff participating in Restorative Practices professional developments at school sites**

Program: Restorative Practices (PEEF funding began in 2010-11)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										1,950	1,500
<i>Projection</i>									1,400	1,300	
<i>Actual</i>						0	101	1,415	1,303		

School Distribution and Student/Staff Participation (continued)

Outputs: Professional and Instructional Capacity/Quality

**28. Number of school site and centralized staff receiving introductory presentations on Restorative Practices**

Program: Restorative Practices (PEEF funding began in 2010-11)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										800	800
<i>Projection</i>									800	900	
<i>Actual</i>						0	0	963	750		

**29. Number of school staff trained to be Restorative Practice trainers**

Program: Restorative Practices (PEEF funding began in 2010-11)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											25
<i>Projection</i>										25	
<i>Actual</i>						0	12	29	27		

**Offerings and Activities**

**Outputs: School Climate**

**1. Number and percent of bus trips for athletic teams funded by PEEF**

Program: Athletics (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						1,000	1,200	1,200	1,200	1,800	1,800
<i>Projection</i>					1,016	1,000	1,200	1,100	1,200	1,800	
<i>Actual (N)</i>	0	340	600	878	1,093	836	947	1,113	1,143		
<i>Actual (%)</i>	0%	100%	100%	100%	100%	100%	100%	100%	100%		

**2. Average number of additional hours per day elementary and K-8 schools are open that have a 0.5 full-time equivalent custodian**

Program: Custodial Services (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									4	4	4
<i>Projection</i>								4	4	4	
<i>Actual</i>			0	4	4	4	4	4	4		

**3. Number and percent of Early Education Department centers receiving annual deep cleanings**

Program: Custodial Services (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						37	37	37	34	37	34
<i>Projection</i>					37	37	37	34	37	34	
<i>Actual (N)</i>			0	37	37	37	37	37	37		
<i>Actual (%)</i>			0%	100%	100%	100%	100%	100%	100%		

**4. Number of Restorative Practices planning meeting at school sites**

Program: Restorative Practices (PEEF funding began in 2010-11)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											175
<i>Projection</i>										150	
<i>Actual</i>						0	0	34	84		

**Offerings and Activities (continued)**

**Outputs: School Climate**

**5. Number of athletic events with security funded by PEEF**

Program: Athletics (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						375	300	350	400	400	450
<i>Projection</i>					370	300	350	400	400	440	
<i>Actual</i>			70	306	311	286	341	435	378		

**School Distribution and Student Participation**

**6. Number of elementary/K-8 schools receiving an additional 0.5 full-time equivalent PEEF funded custodian**

Program: Custodial Services (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						14	13	13	11	11	11
<i>Projection</i>					14	14	13	11	11	11	
<i>Actual</i>			0	14	14	12.5	11	11	11		

**7. Number and percent of schools currently implementing Restorative Practices or requesting implementation support\*\*\***

Program: Restorative Practices (PEEF funding began in 2010-11)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											80
<i>Projection</i>										75	
<i>Actual (N)</i>						0	15	60	70		
<i>Actual (%)</i>						0%	14%	58%	69%		

\*\*\* 2012-13 actual revised since 2-4-2014 submission

School Distribution and Student Participation (continued)

Outputs: School Climate

**8. Number and percent of middle and high schools with a Peer Resources Program\***

Program: Peer Resources (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											14
<i>Projection</i>										14	
<i>Actual (N)</i>	17	15	17	22	17	19	14	13	13		
<i>Actual (%)</i>	49%	45%	55%	71%	59%	61%	47%	45%	45%		

**9. Number and percent of middle and high schools that offer conflict mediation through Peer Resources\***

Program: Peer Resources (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											10
<i>Projection</i>										9	
<i>Actual (N)</i>					15	14	5	7	10		
<i>Actual (%)</i>					52%	45%	17%	24%	34%		

**10. Number of middle and high school students who are peer mentors/leaders through Peer Resources**

Program: Peer Resources (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						750	750	600	600	650	650
<i>Projection</i>					750	740	650	700	650	650	
<i>Actual</i>			819	782	746	689	726	760	690		

**11. Number of middle and high school students participating in conflict mediation through Peer Resources**

Program: Peer Resources (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						1,000	1,000	500	200	320	200
<i>Projection</i>					1,000	1,000	500	200	200	200	
<i>Actual</i>			835	1,115	789	756	244	329	456		

\* New or revised measure since 2012-13 submission

School Distribution and Student Participation (continued)

Outputs: School Climate

**12. Number of middle and high school students receiving mentoring through Peer Resources**

Program: Peer Resources (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						680	400	400	400	800	800
<i>Projection</i>					680	600		950	750	1,000	
<i>Actual</i>			273	680	558	521	326	1,110	792		

**13. Number of middle and high school students participating in support groups through Peer Resources**

Program: Peer Resources (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						350	300	300	50	70	50
<i>Projection</i>					350	450		30	50	30	
<i>Actual</i>			510	353	456	249	313	55	278		

**14. Number of students participating in mentoring programs at school sites through Student Support Professionals\*\***

Program: Student Support Professionals (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>								729	688	325	543
<i>Projection</i>						274	729	750	325	395	
<i>Actual</i>			0	274	339	729	750	334	395		

\*\* This measure reflects the activities of Student Support Professionals funded by PEEF.

Offerings and Services

Outputs: School Engagement

**1. Number of school and district -wide events that were interpreted by the Translation and Interpretation Unit**

Program: Translation and Interpretation (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						418	750	950	802	1,036	944
<i>Projection</i>					288	418	950	606	636	944	
<i>Actual</i>			34	154	323	550	610	544	899		

**2. Number of translation requests from school sites and central office fulfilled\*\*\***

Program: Translation and Interpretation (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						418	560	700	850	1,201	1,272
<i>Projection</i>					430	560	700	850	924	1,272	
<i>Actual</i>		260	177	307	433	503	456	924	1,185		

**3. Number of pages translated (Chinese, Spanish, Tagalog, Russian, Vietnamese, Arabic & Samoan)**

Program: Translation and Interpretation (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						5,150	5,200	4,300	3,418	5,434	6,561
<i>Projection</i>					4,244	5,150	4,300	3,418	4,180	6,561	
<i>Actual</i>		1,780	1,489	2,472	3,267	3,043	3,296	4,180	4,268		

**4. Number of Visual and Performing Arts art classes offered to K-12 students**

Program: Visual and Performing Arts (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											2,692
<i>Projection</i>										2,632	
<i>Actual</i>	1,328	1,530	1,479	1,562	2,079	2,053	1,865	1,876	1,863		

\*\*\* 2012-13 actual revised since 2-4-2014 submission

**Student Participation**

**Outputs: School Engagement**

**5. Number of Wellness Youth Outreach Workers**

Program: Wellness Initiative (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											120
<i>Projection</i>										120	
<i>Actual</i>						126	105	117	118		

**6. Number of K-12 students who enrolled in at least one arts course**

Program: Visual and Performing Arts (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						21,102	22,611	22,747	25,364	55,931	42,840
<i>Projection</i>					21,102	22,499	22,747	25,364	26,819	41,640	
<i>Actual</i>	14,992	15,945	15,794	15,893	23,553	23,535	24,143	26,656	26,936		



**Offerings and Services**

**Outputs: Student Physical and Mental Health**

**1. Number of athletic facility improvements supported by PEEF funds (cumulative)**

Program: Athletics (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									13	13	11
<i>Projection</i>								11	11	10	
<i>Actual</i>							0	10	10		

**2. Number of teacher consultations provided by Student Support Professionals\*\***

Program: Student Support Professionals (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>								11,500	8,947	6,104	7,698
<i>Projection</i>						6,563	11,500	9,480	4,938	5,596	
<i>Actual</i>				6,563	7,553	11,492	9,748	5,075	4,653		

**3. Number of classroom presentations related to health, mental health promotion and other topics made by Student Support Professionals**

Program: Student Support Professionals (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						734	538	500	657	1,026	1,304
<i>Projection</i>					734	633	500	716	830	948	
<i>Actual</i>				734	633	661	716	853	788		

**4. Number of outreach calls and meetings with parents made by Student Support Professionals \*\***

Program: Student Support Professionals (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>								6,024	5,796	8,323	12,947
<i>Projection</i>						5,963	6,024	6,142	6,733	9,412	
<i>Actual</i>				5,963	6,068	6,024	6,315	6,920	7,826		

\*\* This measure reflects the activities of Student Support Professionals funded by PEEF

Offerings and Services (continued)

Outputs: Student Physical and Mental Health

**5. Number of parent presentations made by Student Support Professionals \*\***

Program: Student Support Professionals (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>								86	81	106	81
<i>Projection</i>						58	82	86	86	59	
<i>Actual</i>				58	52	82	88	68	49		

**6. Number of direct service hours provided to students at Wellness centers**

Program: Wellness Initiative (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											55,000
<i>Projection</i>										55,000	
<i>Actual</i>		26,380	33,263	37,775	45,273	48,771	47,557	50,442	55,916		

**7. Average number of direct service hours per student at Wellness Centers**

Program: Wellness Initiative (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											7
<i>Projection</i>										7	
<i>Actual</i>		6.0	6.9	6.2	6.9	7.0	6.7	6.7	7.4		

**8. Number of health education classroom presentations given by Youth Outreach Workers**

Program: Wellness Initiative (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											203
<i>Projection</i>										203	
<i>Actual</i>						244	165	201	137		

\*\* This measure reflects the activities of Student Support Professionals funded by PEEF.

**Offerings and Services (continued)**

**Outputs: Student Physical and Mental Health**

**9. Number of established teams at the middle school level**

Program: Athletics (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						135	135	140	140	145	146
<i>Projection</i>					132	135	140	132	145	146	
<i>Actual</i>	132	132	124	128	132	136	139	133	146		

**10 Number of established teams at the high school level**

Program: Athletics (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						228	228	230	230	255	255
<i>Projection</i>						228	228	230	215	252	
<i>Actual</i>	223	226	220	220	224	215	216	223	229		

**11. Number and percent of fully officiated athletic contests (games, matches, tournaments) funded by PEEF**

Program: Athletics (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						350	450	1,500	1,500	1,600	1,600
<i>Projection</i>					321	450	1,450	1,400	1,500	1,550	
<i>Actual (N)</i>	0	0	764	414	438	369	1,452	1,401	1,475		
<i>Actual (%)</i>	0%	0%	56%	30%	30%	26%	94%	93%	93%		

**School Distribution and Student Participation**

**12. Number and percent of elementary schools receiving instructional equipment that compliments the Physical Education curriculum**

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										72	72 (100%)
<i>Projection</i>									72	72 (100%)	
<i>Actual (N)</i>	0	0	0	5	20	31	35	35	64		
<i>Actual (%)</i>	0%	0%	0%	7%	28%	43%	48%	49%	89%		

School Distribution and Student Participation (continued)

Outputs: Student Physical and Mental Health

**13. Number and percent of middle and high schools receiving a Fitness Lab (cumulative)**

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										19	19 (66%)
<i>Projection</i>									19	19 (66%)	
<i>Actual (N)</i>	0	0	0	0	13	15	16	18	19		
<i>Actual (%)</i>	0%	0%	0%	0%	42%	48%	53%	62%	66%		

**14. Number and percent of high school athletes receiving preventive or injury treatment from an athletic trainer**

Program: Athletics (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>								500	600	750	620
<i>Projection</i>							500	600	700	600	
<i>Actual (N)</i>			177	201	333	527	615	705	619		
<i>Actual (%)</i>			5%	6%	9%	15%	17%	18%	16%		

**15. Number and percent of all middle school students participating in athletic teams\***

Program: Athletics (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						2,500	2,500	2,500	2,500	2,600	2,650
<i>Projection</i>					2,472	2,500	2,500	2,500	2,600	2,650	
<i>Actual (N)</i>	2,811	2,423	2,406	2,434	2,472	2,601	2,576	2,655	2,706		
<i>Actual (%)</i>	23%	20%	21%	21%	22%	24%	24%	25%	26%		

**16. Number and percent of high school students participating in athletic teams\***

Program: Athletics (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						3,700	3,700	3,700	3,700	3,800	3,850
<i>Projection</i>					3,650	3,700	3,700	3,700	3,700	3,800	
<i>Actual (N)</i>	3,827	3,607	3,706	3,517	3,663	3,614	3,671	3,781	3,778		
<i>Actual (%)</i>	21%	20%	21%	20%	21%	21%	22%	24%	24%		

\* New or revised measure since 2012-13 submission

School Distribution and Student Participation (continued)

Outputs: Student Physical and Mental Health

**17. Number and percent of K-5 students attending a school that had a credentialed physical education specialist, equipment and support funded by PEEF\***

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											
<i>Projection</i>										22,869	26,664
<i>Actual (N)</i>	0	0	0	2,268	6,155	9,566	10,956	12,617	17,623		
<i>Actual (%)</i>	0%	0%	0%	10%	25%	38%	43%	48%	67%		

**18. Number and percent of students enrolled in grades K-8 receiving individual and/or group health and mental health services through Student Support Professionals\*\***

Program: Student Support Professionals (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						1,742	1,659	1,200	1,130	7,521	7,453
<i>Projection</i>					1,742	1,952	1,634	1,200	6,084	5,418	
<i>Actual (N)</i>				1,742	1,952	1,634	1,161	6,253	4,505		
<i>Actual (%)</i>				5%	6%	5%	3%	17%	12%		

**19. Number and percent of high school students receiving individual and/or group services at Wellness Centers\***

Program: Wellness Initiative (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											7,500
<i>Projection</i>										7,500	
<i>Actual (N)</i>	3,957	4,339	4,825	6,072	6,609	6,988	7,048	7,487	7,586		
<i>Actual (%)</i>	22%	24%	27%	35%	38%	41%	42%	46%	47%		

\* New or revised measure since 2012-13 submission

\*\* This measure reflects the activities of Student Support Professionals funded by PEEF.

School Distribution and Student Participation (continued)

Outputs: Student Physical and Mental Health

**20. Number of high school students receiving five or more counseling sessions at Wellness centers\*\*\***

Program: Wellness Initiative (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											2,000
<i>Projection</i>										2,000	
<i>Actual (N)</i>	800	1,003	1,144	1,431	1,817	1,821	1,864	1,943	2,032		
<i>Actual (%)</i>	4%	6%	6%	8%	11%	11%	11%	12%	13%		

**21. Number and percent of high school students receiving medical services at Wellness centers\***

Program: Wellness Initiative (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											3,700
<i>Projection</i>										3,700	
<i>Actual (N)</i>	1,871	2,374	2,112	2,948	3,107	3,406	3,301	3,844	3,736		
<i>Actual (%)</i>	10%	13%	12%	17%	18%	20%	20%	24%	23%		

**22. Number and percent of high school students receiving behavioral health counseling services at Wellness Centers\***

Program: Wellness Initiative (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											2,100
<i>Projection</i>										2,100	
<i>Actual (N)</i>	902	1,099	1,448	1,860	2,286	2,394	2,411	2,188	2,182		
<i>Actual (%)</i>	5%	6%	8%	11%	13%	14%	14%	13%	14%		

**23. Number of students referred to Student Assistance Programs or Student Success Teams by Student Support Professionals \*\***

Program: Student Support Professionals (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						2,995	2,500	2,591	1,893	2,626	4,442
<i>Projection</i>					2,995	2,500	2,591	2,005	2,124	3,229	
<i>Actual</i>				2,995	2,629	2,591	2,005	2,183	2,685		

\* New or revised measure since 2012-13 submission

\*\* This measure reflects the activities of Student Support Professionals funded by PEEF.

\*\*\* 2012-13 actual revised since 2-4-2014 submission

School Distribution and Student Participation (continued)

Outputs: Student Physical and Mental Health

**24. Number of students/families referred to community agencies for services by Student Support Professionals \*\***

Program: Student Support Professionals (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>								2,200	1,586	2,078	3,025
<i>Projection</i>						3,541	2,200	1,728	1,681	2,199	
<i>Actual</i>				3,541	2,527	2,166	1,728	1,698	1,828		

\*\* This measure reflects the activities of Student Support Professionals funded by PEEF.

Offerings and Services

Outputs: Student Achievement

**1. Number of City College of San Francisco (CCSF) courses offered to 11th and 12th grade students and coordinated by Career Technical Education**

Program: Career Technical Education (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						30	35	37	80	100	88
<i>Projection</i>					10	30	35	67	90	88	
<i>Actual</i>			2	3	16	35	67	80	77		

**2. Number of classes with Teacher Academy Aides**

Program: Teacher Academy (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						45	45	52	50	50	60
<i>Projection</i>					42	32	52	50	60	72	
<i>Actual</i>				28	42	52	54	50	50		

**3. Number of school-based and district-wide credit recovery courses offered**

Program: A-G Support: Additional Course Earning Offerings (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										5,250	1,200
<i>Projection</i>									2,500	1,103	
<i>Actual</i>									969		

**4. Number of meetings and professional development sessions related to credit-recovery hosted at sites or at Office of Extended Learning\***

Program: A-G Support: Additional Course Earning Offerings (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											15
<i>Projection</i>										10	
<i>Actual</i>									0		

\* New or revised measure since 2012-13 submission



Offerings and Services (continued)

Outputs: Student Achievement

**5. Number of school-based and district-wide STEM Professional Learning Communities**

Program: Science, Math, Technology and Engineering (STEM) (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target										27	35
Projection									21	8	
Actual											

**6. Number of school-based and district-wide STEM professional development workshops held**

Program: Science, Math, Technology and Engineering (STEM) (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target										258	350
Projection										226	
Actual											

**7. Number of classrooms visits/teacher coaching sessions to support STEM curriculum instruction and technology applications**

Program: Science, Math, Technology and Engineering (STEM) (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target										3,360	2,500
Projection										3,440	
Actual											

**8. Number of STEM partnerships with local universities, informal science centers, organizations and businesses**

Program: Science, Math, Technology and Engineering (STEM) (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target										42	65
Projection										94	
Actual											

\* New or revised measure since 2012-13 submission

Offerings and Services (continued)

Outputs: Student Achievement

**9. Number of elementary school classrooms provided with science materials\***

Program: Science, Math, Technology and Engineering (STEM) (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											900
<i>Projection</i>										450	
<i>Actual</i>											

**Student and Staff Participation**

**10. Number of middle and high school students that receive tutoring from a Peer Resources program**

Program: Peer Resources (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						550	350	350	350	350	200
<i>Projection</i>					550	500		350	350	160	
<i>Actual</i>			150	542	481	875	891	983	200		

**11. Number of students enrolled in Career Technical Education programs**

Program: Career Technical Education (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						1,299	2,500	2,200	2,190	2,190	1,950
<i>Projection</i>					1,140	1,800	2,000	2,200	2,190	1,915	
<i>Actual</i>		737	857	997	1,140	1,701	2,042	2,190	1,800		

**12. Number of students applying for at least one internship through Career Technical Education**

Program: Career Technical Education (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									300	375	450
<i>Projection</i>									300	400	
<i>Actual</i>			155	177	246	240	224	226	300		

\* New or revised measure since 2012-13 submission

Student and Staff Participation (continued)

Outputs: Student Achievement

**13. Number of students that completed an internship through Career Technical Education**

Program: Career Technical Education (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									275	350	450
<i>Projection</i>								250	300	400	
<i>Actual</i>			155	177	246	224	222	224	246		

**14. Number of students enrolled in Community College of San Francisco courses coordinated by Career Technical Education\*\*\***

Program: Career Technical Education (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										275	550
<i>Projection</i>									250	543	
<i>Actual</i>						306	275	202	538		

**15. Number of high school seniors that completed at least two Community College of San Francisco courses coordinated by Career Technical Education\*\*\***

Program: Career Technical Education (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										140	120
<i>Projection</i>									120	100	
<i>Actual</i>						84	85	102	136		

**16. Number of Teacher Academy Aides**

Program: Teacher Academy (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>								150	105	100	100
<i>Projection</i>							143	100	100	100	
<i>Actual</i>				83	85	167	117	102	99		

\*\*\* 2012-13 actual revised since 2-4-2014 submission

**Student and Staff Participation (continued)**

**Outputs: Student Achievement**

**17. Number of students tutored by Teacher Academy Aides**

Program: Teacher Academy (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>						1,400	800	1,520	1,400	1,500	1,500
<i>Projection</i>					850	1,400	1,520	1,400	1,600	1,500	
<i>Actual</i>				850	1,200	1,520	1,400	1,500	1500		

**18. Percent of Teacher Academy Aides that graduated with two or more college units**

Program: Teacher Academy (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>								100%	100%	100%	90%
<i>Projection</i>							100%	100%	95%	94%	
<i>Actual</i>					80%	98%	98%	98%	91%		

**19. Percent of Teacher Academy Aides that graduated with six or more college units**

Program: Teacher Academy (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>								60%	60%	60%	60%
<i>Projection</i>							60%	60%	66%	69%	
<i>Actual</i>					20%	60%	58%	46%	78%		

**Student and Staff Participation (continued)**

**Outputs: Student Achievement**

**20. Number of off-track high school students at the beginning of the school year**

Program: A-G Support: Additional Course Earning Offerings (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target											3,550
Projection										3,697	
Actual									3,125		

*2012-13 Actual: Calculated in Spring 2013, this actual only includes 10th and 11th graders. 12th graders in 2012-13 were not subject to the current A-G graduation policy.*

*Note: off-track means a student is not on track to meet the new SFUSD high school graduation course requirements*

**21. Number of off-track students at the beginning of the school year enrolled in credit recovery courses**

Program: A-G Support: Additional Course Earning Offerings (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target										3,784	1,960
Projection									1,802	1,847	
Actual									1,284		

*Note: off-track means a student is not on track to meet the new SFUSD high school graduation course requirements*

**22. Number of staff participating in meetings (of any kind) and professional development sessions related to credit-recovery\***

Program: A-G Support: Additional Course Earning Offerings (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target											300
Projection										250	
Actual											

\* New or revised measure since 2012-13 submission

**Student and Staff Participation (continued)**

**Outputs: Student Achievement**

**23. Number of staff participating in school-based and district-wide STEM professional development workshops held (duplicated count)\***

Program: Science, Math, Technology and Engineering (STEM) (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											6,000
<i>Projection</i>										2,420	
<i>Actual</i>											

**24. Number of STEM Lead Teachers to support school-based implementation of the STEM Initiative**

Program: Science, Math, Technology and Engineering (STEM) (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										177	311
<i>Projection</i>										177	
<i>Actual</i>											

\* New or revised measure since 2012-13 submission

**Staffing**

**Outcomes: Professional and Instructional Capacity/Quality**

**1. Number and percent of newly hired teachers who meet the No Child Left Behind standards**

Program: Human Capital Support (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>							94%	99%	99%	99%	98%
<i>Projection</i>						93%	98%	98%	98%	96%	
<i>Actual (N)</i>				270	324	245	205	336	357		
<i>Actual (%)</i>				90%	93%	98%	98%	97%	97%		

**2. Number and percent of newly hired teachers who are African American**

Program: Human Capital Support (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									8%	7%	10%
<i>Projection</i>								5%	4%	7%	
<i>Actual (N)</i>				10	15	13	11	17	14		
<i>Actual (%)</i>				3%	4%	5%	5%	5%	4%		

**3. Number and percent of newly hired teachers who are Latino\*\*\***

Program: Human Capital Support (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									18%	20%	20%
<i>Projection</i>								15%	20%	17%	
<i>Actual (N)</i>				20	26	26	36	50	75		
<i>Actual (%)</i>				7%	7%	10%	17%	15%	21%		

**4. Number and percent of current teachers who are African American**

Program: Human Capital Support (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									6%	7%	5%
<i>Projection</i>								5%	6%	4%	
<i>Actual (N)</i>					175	175	140	175	152		
<i>Actual (%)</i>					5%	4%	4%	5%	4%		

\*\*\* 2012-13 actual revised since 2-4-2014 submission

Staffing (continued)

Outcomes: Professional and Instructional Capacity/Quality

**5. Number and percent of current teachers who are Latino**

Program: Human Capital Support (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									12%	13%	13%
<i>Projection</i>								11%	12%	12%	
<i>Actual (N)</i>					350	350	385	385	420		
<i>Actual (%)</i>					10%	11%	11%	11%	11%		

**6. Number of classroom full-time equivalent vacancies on the first day of school**

Program: Human Capital Support (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>							0.0	0.4	0.5	2.0	1.0
<i>Projection</i>					12.0	0.0	0.9	2.0	3.0	0.4	
<i>Actual</i>				46.4	12.2	3.4	1.8	2.0	3.0		

**7. Number and percent of students participating in English Language Arts common assessments\***

Program: Formative Assessment (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										33,000	30,000
<i>Projection</i>									33,000	30,000	
<i>Actual (N)</i>		13,763	16,432	21,649	23,000	17,543	17,817	33,000	33,775		
<i>Actual (%)</i>		47%	58%	77%	83%	66%	50%	93%	92%		

**8. Number and percent of students participating in Math common assessments\*\*\***

Program: Formative Assessment (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										35,000	32,000
<i>Projection</i>									35,000	30,000	
<i>Actual</i>		13,763	16,432	21,649	23,000	17,543	26,717	35,000	36,087		
<i>Actual (%)</i>		47%	58%	77%	83%	66%	72%	94%	94%		

\* New or revised measure since 2012-13 submission

\*\*\* 2012-13 actual percent value revised since 2-4-2014 submission



**Student and Staff Participation**

**Outcomes: Professional and Instructional Capacity/Quality**

**9. Number and percent of teachers using at least one of the district's common assessment to assess student achievement\***

Program: Formative Assessment (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									1,500	2,200	2,000
<i>Projection</i>								1,400	2,100	1,950	
<i>Actual (N)</i>		300	365	485	460	725	911	2,192	1,914		
<i>Actual (%)</i>		10%	13%	17%	16%	24%	32%	95%	98%		

**10. Number of users with at least one Online Assessment Reporting System/Data Director log-in**

Program: Formative Assessment (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>								3,500	3,500	3,500	3,500
<i>Projection</i>							3,200	3,500	3,500	3,500	
<i>Actual</i>				750	827	2,891	3,200	3,500	3,458		

**11. Average number of log-ins to Data Director/Online Assessment and Reporting System**

Program: Formative Assessment (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											50
<i>Projection</i>										46	
<i>Actual</i>					4.5	25	31	35	42		

\* New or revised measure since 2012-13 submission

**Annual Student, Family and Staff Surveys**

**Outcomes: School Climate**

Note: only "actuals" are reported for survey items

**1. Percent of students who agree or strongly agree they always feel safe at school\***

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>5th grade students</i>							74%	75%	76%		
<i>8th grade students</i>							55%	60%	60%		
<i>11th grade students</i>							74%	73%	75%		

Data Source: SFUSD Student Satisfaction Survey

**2. Percent of students who agree or strongly agree that students at their school respect each other\***

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>5th grade students</i>							47%	48%	52%		
<i>8th grade students</i>							40%	44%	43%		
<i>11th grade students</i>							64%	63%	64%		

Data Source: SFUSD Student Satisfaction Survey

**3. Percent of students who agree or strongly agree that their teachers treat students with respect\***

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>5th grade students</i>							86%	87%	88%		
<i>8th grade students</i>							66%	72%	73%		
<i>11th grade students</i>							78%	80%	80%		

Data Source: SFUSD Student Satisfaction Survey

**4. Percent of parents who agree and strongly agree that their child's school is a safe place from early in the morning to late at night\***

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Parents</i>							87%	86%	86%		

Data Source: SFUSD Family Satisfaction Survey

\* New or revised measure since 2012-13 submission

Annual Student, Family and Staff Surveys (continued)

Outcomes: School Climate

5. Percent of staff who agree or strongly agree that school staff values and builds on students' language, cultures, and lived experiences\*\*\*

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Staff							87%	87%	87%		

Data Source: SFUSD Staff Satisfaction Survey

6. Percent of staff who agree or strongly agree that their school is a safe place for teaching from early in the morning until late at night\*

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Staff							82%	84%	83%		

Data Source: SFUSD Staff Satisfaction Survey

7. Percent of staff that report "some" or "a lot" of positive impact as a result of implementing Restorative Practices in their schools\*

Program: Restorative Practices (PEEF funding began in 2010-11)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Staff									72%		

Note: the Restorative Practices program initiated a staff survey in 2012-13 and is expected to continue this survey in subsequent years.

8. Percent of staff that report strengthened relationships among students as a result of implementing Restorative Practices in their schools\*

Program: Restorative Practices (PEEF funding began in 2010-11)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Staff									63%		

Note: the Restorative Practices program initiated a staff survey in 2012-13 and is expected to continue this survey in subsequent years.

9. Percent of staff that believe Restorative Practices can have a positive impact on school climate\*

Program: Restorative Practices (PEEF funding began in 2010-11)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Staff									87%		

\* New or revised measure since 2012-13 submission

\*\*\* This is a new or revised measure since 2012-13 submission; the 2012-13 actual percent value revised since 2-4-2014 submission

Annual Student, Family and Staff Surveys (continued)

Outcomes: School Climate

**10. Percent of staff that believe Restorative Practices can address racial disparities in suspensions and expulsions\***

Program: Restorative Practices (PEEF funding began in 2010-11)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Staff</i>									68%		

**Biennial Student, and Staff Surveys**

**11. Percent of 5th graders who report there is a teacher or other adult at school who really cares about them all or most of the time\***

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>5th grade students</i>					82%		80%		85%		

Data Source: California Healthy Kids Survey

**12. Percent of 5th graders who report there is a teacher or other adult at school who listens when they have something to say all or most of the time\***

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>5th grade students</i>					79%		78%		80%		

Data Source: California Healthy Kids Survey

**13. Percent of students who have ever decided not to go to school because they felt they would be unsafe (in last year)\***

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Middle school students</i>	12%		10%		10%		8%		7%		
<i>High School students</i>	8%		7%		7%		6%		6%		

Data Source: Middle School Youth Risk Behavior Survey; High School Youth Risk Behavior Survey

\* New or revised measure since 2012-13 submission

**Biennial Student, and Staff Surveys (continued)**

**Outcomes: School Climate**

**14. Percent of students who have been in a physical fight on school property (in last year)\***

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Middle school students</i>					24%		17%		15%		
<i>High School students</i>					22%		19%		17%		

Data Source: Middle School Youth Risk Behavior Survey; High School Youth Risk Behavior Survey

**15. Percent of staff who referred a student to a Wellness Center that report changes in student behavior among students\***

Program: Wellness Initiative (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Staff</i>					73%		79%		75%		

*Note: the Wellness Staff survey is biennial*

\* New or revised measure since 2012-13 submission

**Student Participation**

**Outcomes: School Engagement**

**1. Number of students participating in the San Francisco Unified School District Annual Arts Festival**

Program: Visual and Performing Arts (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									9,775	10,200	10,200
<i>Projection</i>								11,500	9,775	10,200	
<i>Actual</i>			6,097	6,180	7,769	9,766	11,306	9,693	9,219		

**Annual Student, Family, and Staff Surveys**

**2. Percent of students who strongly agree/agree that the courses that they are taking are engaging and challenging\***

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>5th grade students</i>							74%	75%	75%		
<i>8th grade students</i>							62%	64%	63%		
<i>11th grade students</i>							76%	77%	77%		

Data Source: SFUSD Student Satisfaction Survey

**3. Percent of students who strongly agree/agree that their teachers and other school staff care about the success of all the students at their school\***

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>5th grade students</i>							86%	86%	87%		
<i>8th grade students</i>							77%	79%	81%		
<i>11th grade students</i>							77%	80%	83%		

Data Source: SFUSD Student Satisfaction Survey

**4. Percent of parents who are either very satisfied or satisfied with interpretation services\***

Program: Translation and Interpretation (PEEF funding began in 2007-08)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Parents</i>							90%	93%	97%		

\* New or revised measure since 2012-13 submission

Biennial Student Surveys

Outcomes: School Engagement

5. Percent of 5th grade students who score high on the school connectedness index\*

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
5th grade students					62%		58%		62%		

*Note: The school connectedness index is a composite measure based on five survey items in the California Healthy Kids Survey: Do you feel close to people at school? Are you happy to be at this school? Do you feel like you are part of this school? Do teachers treat students fairly at this school? Do you feel safe at this school?*

Data Source: California Healthy Kids Survey

\* New or revised measure since 2012-13 submission

**Physical Fitness**

**Outcomes: Student Physical and Mental Health**

*Note: The data source for measures one through six is the California Department of Education.*

**1. Percent of 5th grade students who pass the California Physical Fitness Test (pass 5/6 or 6/6 fitness standards)**

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>								65%	62%	50%	51%
<i>Projection</i>							65%	60%	50%	50%	
<i>Actual</i>	58%	56%	52%	52%	50%	50%	43%	46%	46%		

**2. Percent of 7th grade students who pass the California Physical Fitness Test (pass 5/6 or 6/6 fitness standards)**

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									71%	60%	61%
<i>Projection</i>								69%	60%	60%	
<i>Actual</i>	67%	64%	60%	61%	61%	59%	55%	58%	58%		

**3. Number and percent of 9th grade students who pass the California Physical Fitness Test (pass 5/6 or 6/6 fitness standards)**

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									68%	62%	63%
<i>Projection</i>								66%	60%	62%	
<i>Actual</i>	53%	56%	59%	65%	65%	65%	58%	58%	59%		

**4. Percent of 5th grade students meeting Aerobic Endurance Standard of the California Physical Fitness Test**

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									68%	76%	70%
<i>Projection</i>								66%	74%	70%	
<i>Actual</i>	64%	60%	62%	61%	66%	65%	64%	65%	69%		



Physical Fitness (continued)

Outcomes: Student Physical and Mental Health

**5. Percent of 7th grade students meeting Aerobic Endurance Standard of the California Physical Fitness Test**

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									71%	79%	70%
<i>Projection</i>								69%	77%	69%	
<i>Actual</i>	66%	60%	66%	63%	67%	66%	67%	69%	68%		

**6. Percent of 9th grade students meeting Aerobic Endurance Standard of the California Physical Fitness Test**

Program: Physical Education (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>									68%	69%	68%
<i>Projection</i>								66%	67%	67%	
<i>Actual</i>	49%	47%	55%	60%	69%	68%	64%	66%	66%		

**Library Book Circulation**

**Outcomes: Student Achievement**

**1. District wide library book circulation**

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										910,000	1,000,000
<i>Projection</i>									900,000	1,000,000	
<i>Actual</i>		330,616	401,229	452,447	590,208	710,616	808,995	897,577	1,016,047		

**2. Elementary school library book circulation**

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										730,000	805,000
<i>Projection</i>									720,000	805,000	
<i>Actual</i>		169,107	241,509	284,427	381,629	494,442	610,819	684,690	804,636		

**3. K-8 school library book circulation**

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										96,000	101,000
<i>Projection</i>									95,000	101,000	
<i>Actual</i>		31,318	37,283	50,782	66,515	76,733	84,038	94,288	101,303		

**4. Middle school library book circulation**

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										67,000	61,000
<i>Projection</i>									67,000	61,000	
<i>Actual</i>		60,046	62,533	81,730	99,906	92,789	64,050	66,909	61,414		

**Library Book Circulation (continued)**

**Outcomes: Student Achievement**

**5. High school library book circulation**

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										50,000	45,000
<i>Projection</i>									50,000	45,000	
<i>Actual</i>		70,145	59,904	35,508	42,158	46,652	50,088	51,690	48,694		

**6. District wide library book circulation ratio: book/student\***

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											18.7
<i>Projection</i>										18.7	
<i>Actual</i>	6.7	6.1	7.6	8.6	11.2	13.4	15.3	17.0	19.2		

**Online Library Research Database Sessions**

**7. District wide online library research database sessions**

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										120,622	294,866
<i>Projection</i>									102,707	268,060	
<i>Actual</i>								96,497	141,988		

**8. K-8 school online library research database sessions**

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>										3,489	11,519
<i>Projection</i>									3,487	10,472	
<i>Actual</i>								2,791	7,936		

\* New or revised measure since 2012-13 submission

Online Library Research Database Sessions (continued)

Outcomes: Student Achievement

**9. Middle school online library research database sessions**

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target										31,455	53,475
Projection									33,650	48,613	
Actual								25,164	38,125		

**10. High school online library research database sessions**

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target										57,491	116,926
Projection									46,110	106,297	
Actual								45,992	54,122		

**11. District-wide online library research database sessions ratio: sessions/student\***

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target											5.5
Projection										5.0	
Actual								1.8	2.7		

Student Achievement

**12. Number and percent of students who are on-track for graduation by the end of the school year (class of 2014)**

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target										84%	N/A
Projection									2,421 (60%)	70%	
Actual (N)									2,528		
Actual (%)									66.4%		

\* New or revised measure since 2012-13 submission

Student Achievement (continued)

Outcomes: Student Achievement

**13. Number and percent of students who are on-track for graduation by the end of the school year (class of 2015)\***

Program: Library Services (PEEF funding began in 2005-06)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target											68.0%
Projection									61%	63.4%	
Actual (N)									2,511		
Actual (%)									63.8%		

**14 Number and percent of Class of 2014 who are on-track for graduating UC/CSU eligible by the end of the school year (earning a C or better in A-G classes)**

Program: A-G Support: Additional Course Earning Offerings (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target										62%	N/A
Projection									1,868 (46%)	1,974 (55.2%)	
Actual									1,912 (50%)		

**15. Number and percent of Class of 2015 who are on-track for graduating UC/CSU eligible by the end of the school year (earning a C or better in A-G classes)\***

Program: A-G Support: Additional Course Earning Offerings (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target											1,889 (50%)
Projection									1,954 (48%)	1,825 (48.3%)	
Actual									1,898 (48.3%)		

\* New or revised measure since 2012-13 submission

**Student Achievement (continued)**

**Outcomes: Student Achievement**

**16. Percent of SFUSD students graduating UC/ CSU eligible ( A-G courses with a grade of C or better)**

Program: A-G Support: Additional Course Earning Offerings (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target										62%	65%
Projection									57%	60%	
Actual								56%			

2012-13 Projection is for the class of 2013.

2013-14 Projection & Target is for the class of 2014.

2014-15 Target is for the class of 2015.

**17. Overall four year graduation rate**

Program: A-G Support: Additional Course Earning Offerings (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target										84%	84%
Projection										83%	
Actual											

2012-13 Projection is for the class of 2013.

2013-14 Projection & Target is for the class of 2014.

2014-15 Target is for the class of 2015.

**18. Percent of STEM classes taken by middle school students passed with a "C" or better\***

Program: Science, Math, Technology and Engineering (STEM) (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Target											88%
Projection										88%	
Actual											

\* New or revised measure since 2012-13 submission

**Student Achievement (continued)**

**Outcomes: Student Achievement**

**19. Percent of STEM classes taken by high school students passed with a "C" or better\***

Program: Science, Math, Technology and Engineering (STEM) (PEEF funding began in 2013-14)

	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
<i>Target</i>											78%
<i>Projection</i>										78%	
<i>Actual</i>											

\* New or revised measure since 2012-13 submission

## Appendix C: SFUSD Performance Measure Validation (FY 2012-13)

As part of the Public Education Enrichment Fund (PEEF) 10-Year Review, the Controller's Office applied its performance measure validation practices typically conducted with City departments to the San Francisco Unified School District (SFUSD) metrics documented in PEEF's FY 2012-13 Annual Report.

Performance measure validation tests whether metrics have been reported accurately and are backed up by source documentation. Validation does not assess the quality of performance measures or whether the department met its goals, only that the number reported can be duplicated through a review of source material.

### Methodology

In FY 2012-13, SFUSD's PEEF Office reported 137 measures to assess the outputs and outcomes of the PEEF program, divided into 10 categories. The Controller's Office selected a 20 percent sample of the measures, divided proportionally among the 10 categories based on the number of measures in each. This resulted in a validation review of 28 measures.

The Controller's Office requested source documentation related to the 28 measures selected, and attempted to recreate the figures reported by the PEEF Office, requesting additional explanatory information as needed. The Controller's Office then held an in-person meeting with PEEF Office staff members to further examine each measure, noting any problems or inconsistencies in the data.

### Results

Of the 28 measures reviewed, the Controller's Office found 17 (61%) to be fully accurate. However, some measures have multiple data points. For example, a measure may require reporting both a number and a percent. Opportunities for error arise in both elements, so for further granularity, measures with multiple data points reported have been counted separately, for a total of 40 individual data points to be tested. At this more detailed level, the Controller's Office found 26 (65%) of the 40 data points accurate, with 14 (35%) considered inaccurate as reported.

MEASURES <sup>32</sup>	#	%
Accurate	17	61%
Inaccurate	11	39%
Total	28	

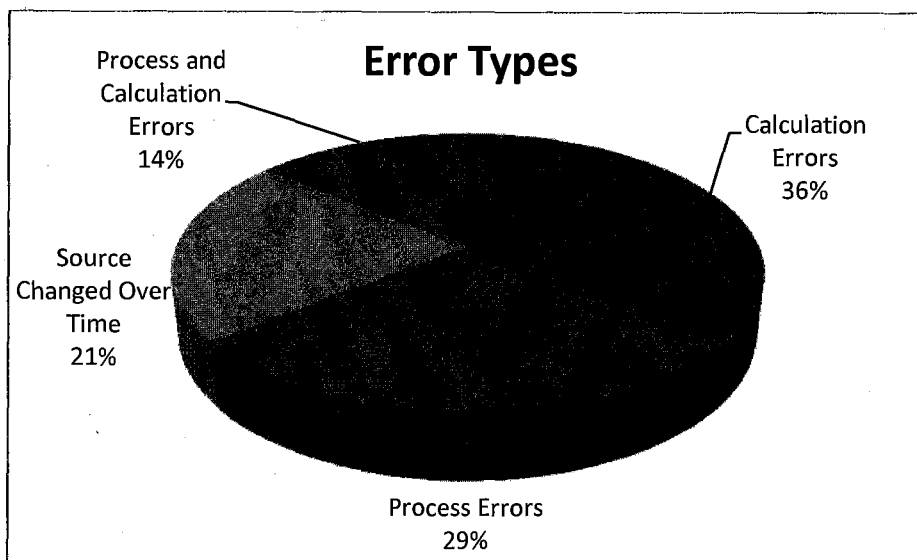
DATA POINTS	#	%
Accurate	26	65%
Inaccurate	14	35%
Total	40	

<sup>32</sup> At the high level, if any part of the measure was incorrect, it was labeled inaccurate.



The types of errors that resulted in inaccurate data fall into 1 of 5 categories, as shown below:

ERROR TYPES	#	%
Calculation Errors	5	36%
Process Errors	4	29%
Source Changed Over Time	3	21%
Process & Calculation Errors	2	14%
Total	14	



#### Calculation Errors

Incorrect calculations make up the highest percentage of errors. These can generally be labeled "human errors," such as failing to include certain rows of data in the overall count or transcribing data into summary charts incorrectly. Some measures required hand counts of information, which can easily result in mistakes.

#### Process Errors

Process errors are also present in a large proportion of the invalid data points. Data arrives to the PEEF Office from many different programs, and in certain cases, those programs did not understand the criteria for documenting their measures. For example, in measures using a denominator of the school population or the number of total schools, the PEEF Office does not include Charter Schools and County-Operated Schools in the count. However, several programs calculated their measures with these types of schools included in the numerator and/or denominator.

As a second example, the Student Support Professionals program incorrectly reported on the number of parent presentations conducted during the year. The program produced a report showing the number of presentations conducted, but then attempted to limit the data to only those presentations conducted through PEEF funding. The program did this by multiplying the number of presentations by a percentage of full time equivalents (FTEs) funded by PEEF. This methodology is incorrect on 2 counts. First, in order

to determine which presentations were funded by PEEF, an actual count would be required, not an estimation based on FTE percentages. Second, the measure as written does not require this limitation, and the PEEF Office indicated that all presentations should have been reported by the program.

Source Changed Over Time

Three measures had source documentation that changed after the original report was calculated (e.g., new information about a student was entered into a database later in the year). While it is understandable that data may change over time, in these cases, the original source documentation was not retained to allow the Controller’s Office to validate the measures as they were reported.

Error Variance

Of the 14 metrics with errors, the average variance between the measures as reported by the PEEF Office and the measures as calculated by the Controller’s Office is 5%.

Lowest Variance	0.01%
Highest Variance	45%
Average Variance	5%

The Controller’s Office did not apply a threshold level of a variance to this validation process (e.g., errors with variance under 2% labeled accurate). However minor, any error represents a flawed step in the process of gathering, analyzing, calculating or reporting the data. Creating an arbitrary threshold below which even measures with errors are considered accurate eliminates an opportunity for SFUSD to recognize systemic issues and improve them.

Accuracy by SFUSD Program

The PEEF Office collects annual performance measure data from a variety of sources throughout SFUSD. These programs are considered the “data owners” and are the parties primarily responsible for the accuracy of the data appearing in the PEEF Annual Report. As shown in the table below, accuracy varies by program. The PEEF Office may wish to target those programs with low rates of accuracy for additional technical assistance and data reviews.

SFUSD PROGRAM	# Reviewed	# Valid	% Valid
A-G Support	2	2	100%
Athletics	1	1	100%
Library Services	4	4	100%
Peer Resources	3	3	100%
Annual Surveys <sup>33</sup>	6	5	83%
Physical Education	6	5	83%
Formative Assessment	3	2	67%
Wellness Initiative	3	2	67%
Career Technical Education	3	1	33%
Visual and Performing Arts	3	1	33%

<sup>33</sup> “Annual Surveys” is not a program. This is a label the Controller’s Office has applied to miscellaneous performance measures that are calculated using a variety of annual or biannual student, staff, and parent survey results.

Human Capital Support	2	0	0%
Restorative Practices	2	0	0%
Student Support Professionals	1	0	0%
Translation and Interpretation Services	1	0	0%
Total	40	26	

## Recommendations

Though the Controller’s Office validated the majority (65%) of the PEEF performance measures reported, room for improvement remains. The Controller’s Office offers the following recommendations to improve the validity of SFUSD’s reporting in the future.

### Improve Communication

Many of the process errors could be eliminated through improved communication between the PEEF Office and the programs supplying the data. Because each measure may include a different aggregation of schools (e.g., county-operated schools, charter schools), the PEEF Office should clarify how programs should calculate measures on an individualized level. For example, if one particular measure should be calculated with charter schools included, the PEEF Office should ensure that the program understands this protocol when requesting data for the annual report. Strategies may include adding a “notes” column to the standard Excel template for data collection that includes the parameters for the numerator and denominator for each measure.

### Automate Reports

Calculation errors often arose because programs hand-counted data or transferred data manually into summary reports. These errors could be eliminated by investing some time into creating automations within the reports, such as pivot tables that can be refreshed when new data is added.

### Implement Spot-Checks

The PEEF Office gathers 137 performance measures from numerous divisions throughout the San Francisco Unified School District. Though the PEEF Office is not the owner of the data being reported, to increase the validity of this data, the PEEF Office should institute a process for checking source data of a random selection of measures each year.

### Maintain Source Documentation

For those measures with source documentation that changes retroactively (e.g., a database that may be updated with new information in the following year), the PEEF Office or the program that owns that data should maintain a record of the data when it was reported for future validation or audit activities.

## Appendix D: Complete Results from SFUSD Study of Athlete Outcomes

Outcomes for 2012–13 High School Athletes and Non-Athletes Matched on 8th Grade Characteristics					
	Athletes (N=2,788)	Matched Non-Athletes (N=7,089)	Difference	Do Athletes Outperform Their Counterparts?	Significance
<b>Attendance Rate<sup>34</sup></b>					
Total	93.6%	91.8%	1.8%	Yes	0.001
African-American	87.6%	77.9%	9.7%	Yes	0.001
Latino	90.2%	84.9%	5.3%	Yes	0.001
<b>Grade Point Average</b>					
Total	3.0	2.8	0.2	Yes	0.001
African-American	2.4	1.9	0.5	Yes	0.001
Latino	2.6	2.2	0.4	Yes	0.001
<b>Number of Suspensions Per Student</b>					
Total	0.02	0.02	0.00	*	*
African-American	0.10	0.13	-0.03	*	*
Latino	0.04	0.02	0.02	*	*

Outcomes for 2012–13 High School Athletes and Non-Athletes Matched on 5th Grade Characteristics					
	Athletes (N=2,565)	Matched Non-Athletes (N=6,955)	Difference	Do Athletes outperform their counterparts?	Significance
<b>Attendance Rate</b>					
Total	93.6%	91.2%	2.4%	Yes	0.001
African-American	87.1%	75.7%	11.4%	Yes	0.001
Latino	90.2%	80.9%	9.3%	Yes	0.001
<b>Grade Point Average</b>					
Total	3.0	2.8	0.2	Yes	0.001
African-American	2.4	1.8	0.6	Yes	0.001
Latino	2.5	2.0	0.5	Yes	0.001
<b>Number of Suspensions Per Student</b>					
Total	0.02	0.02	0	*	*
African-American	0.07	0.13	-0.05	*	*
Latino	0.02	0.03	-0.01	*	*

<sup>34</sup> Attendance Rate includes excused absences.

**Outcomes for 2012–13 Middle School Athletes and Non-Athletes  
Matched on 5th Grade Characteristics**

	<b>Athletes (N=2,565)</b>	<b>Matched Non- Athletes (N=6,955)</b>	<b>Difference</b>	<b>Do Athletes outperform their counterparts?</b>	<b>Significance</b>
<b>Attendance Rate<sup>35</sup></b>					
Total	96.4%	95.4%	1.0%	Yes	0.001
African-American	93.2%	87.8%	5.4%	Yes	0.001
Latino	95.0%	92.4%	2.6%	Yes	0.001
<b>Grade Point Average</b>					
Total	3.4	3.2	0.2	Yes	0.001
African-American	2.8	2.3	0.5	Yes	0.001
Latino	3	2.7	0.3	Yes	0.001
<b>Number of Suspensions Per Student</b>					
Total	0.05	0.04	0	*	*
African-American	0.20	0.25	-0.05	*	*
Latino	0.07	0.05	0.02	*	*

<sup>35</sup> Attendance Rate includes excused absences.



**City and County of San Francisco**  
**Edwin M. Lee, Mayor**  
 April 29, 2014

Angela Calvillo, Clerk of the Board  
 1 Dr. Carlton B. Goodlett Place  
 City Hall, Room 244  
 San Francisco, Ca. 94102-4689

To the Clerk of the Board:

Please find enclosed a cover letter to the Honorable Chair and Board of Supervisors and the report, *April 2014 Mirant Settlement Progress Report: Potrero Hill Community Health Projects*, the Department of Public Health's first report on the progress of all funded projects and their benefit to the residents of impacted neighborhoods. I would appreciate your distribution of this report to all members of the Board.

Thank you for your help with this request.

Sincerely,

Barbara A. Garcia, MPA  
 Director of Health

BOS-11  
 cpage

**Department of Public Health**  
**Barbara A. Garcia, MPA**  
**Director of Health**

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**City and County of San Francisco**  
**Edwin M. Lee, Mayor**

**Department of Public Health**  
**Barbara A. Garcia, MPA**  
**Director of Health**

April 29, 2014

Honorable Chair and Board of Supervisors  
1 Dr. Carlton B. Goodlett Place  
City Hall, Room 244  
San Francisco, Ca. 94102-4689

To the Honorable Chair and Board of Supervisors:

Please find enclosed the *April 2014 Mirant Settlement Progress Report: Potrero Hill Community Health Projects*, the Department of Public Health's first report on the progress of all funded projects and their benefit to the residents of impacted neighborhoods. Funds are administered by the Department of Public Health Population Health Division Environmental Health Branch.

As you are aware, the San Francisco Board of Supervisors passed Ordinance No. 217-11, approved by Mayor Edwin Lee November 9, 2011, appropriating \$1,000,000 of Mirant Potrero L.L.C. Settlement Funds to the Department of Public Health for neighborhood improvement and mitigation in the neighborhoods most impacted by the Potrero Power Plant, initiated in the FY 11-12 budget. Based on recommendations prepared by the San Francisco Asthma Task Force and the Power Plant Task Force, the Board approved expenditures allocated to four special revenue funds to fund six distinct projects.

Following an Executive Summary of these six projects, the body of the report provides project profiles and progress reports from each funded agency, documenting activities and outcomes through January 2014. I hope in reading this well-illustrated report, you will come to share my sentiments that many Potrero Hill and Bayview residents have greatly benefitted from the health-promoting projects that have been funded by the Mirant Settlement. It has been a pleasure to facilitate the involvement of multiple City and non-profit agencies in implementing these projects.

Sincerely,

A handwritten signature in black ink, appearing to read "B. Garcia".

Barbara A. Garcia, MPA  
Director of Health



# April 2014 Mirant Settlement Progress Report: Potrero Hill Community Health





**April 2014 Progress Report by San Francisco Department of Public Health Population Health Division**

Assembled and designed by:

- Keri J. Simmons, MPH(c), Public Service Aide, Community Health Equity & Promotion Branch
- Karen Cohn, MS, CIH, Program Manager, Environmental Health Branch

Posted on [www.sfdph.org](http://www.sfdph.org); see *Knowledge Sharing and Collaboration* menu

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# Introduction

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*Former Mirant Power Plant*

## **Background**

The San Francisco Board of Supervisors passed Ordinance No. 217-11, approved by Mayor Edwin Lee November 9, 2011, appropriating \$1,000,000 of Mirant Potrero L.L.C. Settlement Funds to the Department of Public Health (DPH) for neighborhood improvement and mitigation in the neighborhoods most impacted by the Potrero Power Plant, initiated in the FY 11-12 budget. This report serves as the first update on the progress of each funded project and its benefit to the residents of impacted neighborhoods.

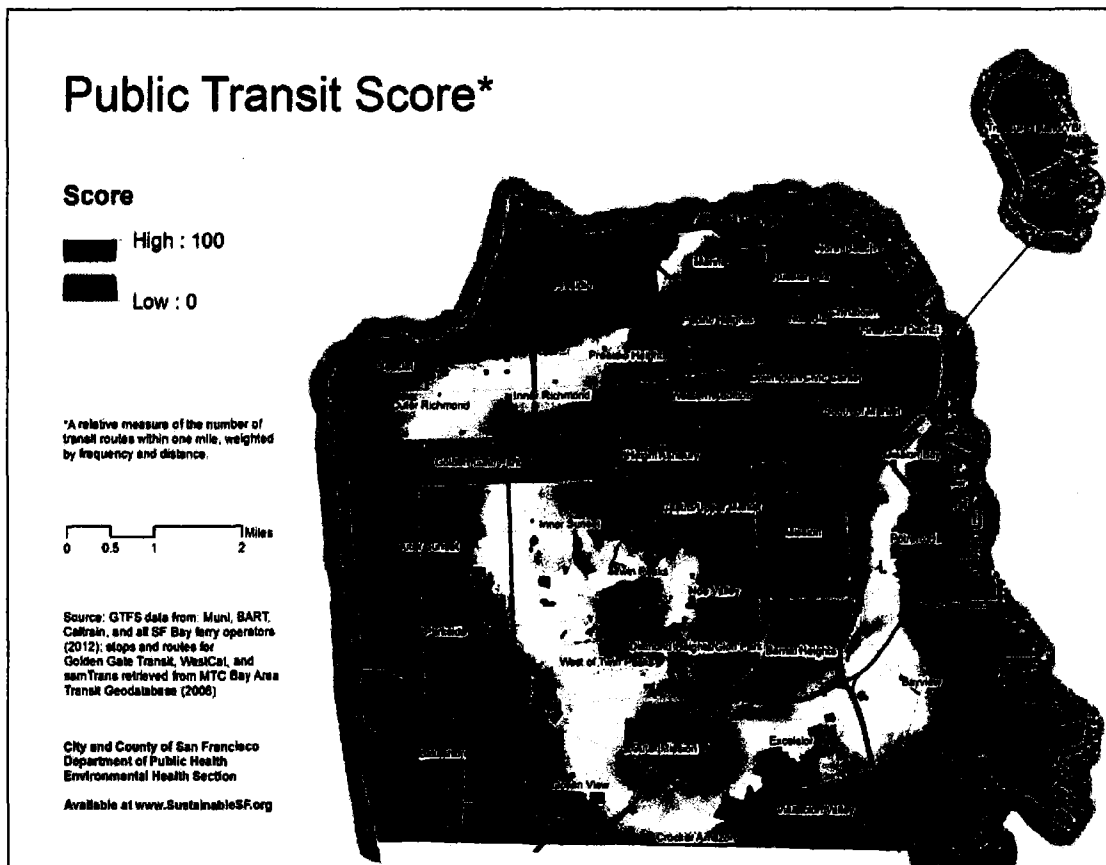
The Ordinance approved expenditures that were allocated to four special revenue funds funding six distinct projects based on recommendations prepared by the San Francisco Asthma Task Force and the Power Plant Task Force. Subsequent to November 2011, DPH established work orders with appropriate City agencies, issued Requests for Applications, contracted with external non-profit agencies, and completed personnel requisitioning, interviewing and hiring to establish the intended projects. Funds are administered by the DPH Population Health Division Environmental Health Branch.

## Potrero Hill Community Sustainability Indicators

Both the natural and built environments are influences on the community health status of Potrero Hill residents. Due to the hilly geography of this neighborhood, individuals and families without cars have difficulty accessing goods and services, including food markets and recreational opportunities. Furthermore, Potrero Hill is intersected by two freeways, both sources of air and noise pollution.

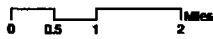
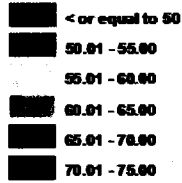
Potrero Hill has economically diverse housing types, including two of the City's largest public housing developments, Potrero Terrace and Potrero Annex; early 1900's-era single family homes and cottages; and new condominium developments bordering freeways. Potrero Hill public housing is scheduled for redevelopment as part of the HOPE SF initiative, and in preparation, developer BRIDGE Housing has been leading Rebuild Potrero community building activities for several years. In 2010, 47% of Potrero Hill households owned their own home, higher than the citywide value of 36%.

As a neighborhood with ethnically diverse residents who also represent the diversity of San Francisco's income spectrum, Potrero Hill has had recent initiatives such as Unite Potrero to bring economically and culturally diverse residents together to promote community cohesiveness. From 2005-2009, 22% of the Potrero Hill population was living below 200% of the Census Bureau-defined poverty threshold, slightly lower than the citywide value of 26%.



# Traffic Noise Map

## Day-Night Level (Ldn)



Source: San Francisco Department of Public Health (2008)

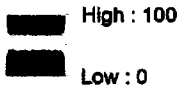
City and County of San Francisco Department of Public Health Environmental Health Section

Available at [www.fhsdm.org](http://www.fhsdm.org)

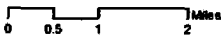


# Food Market Score\*

## Score



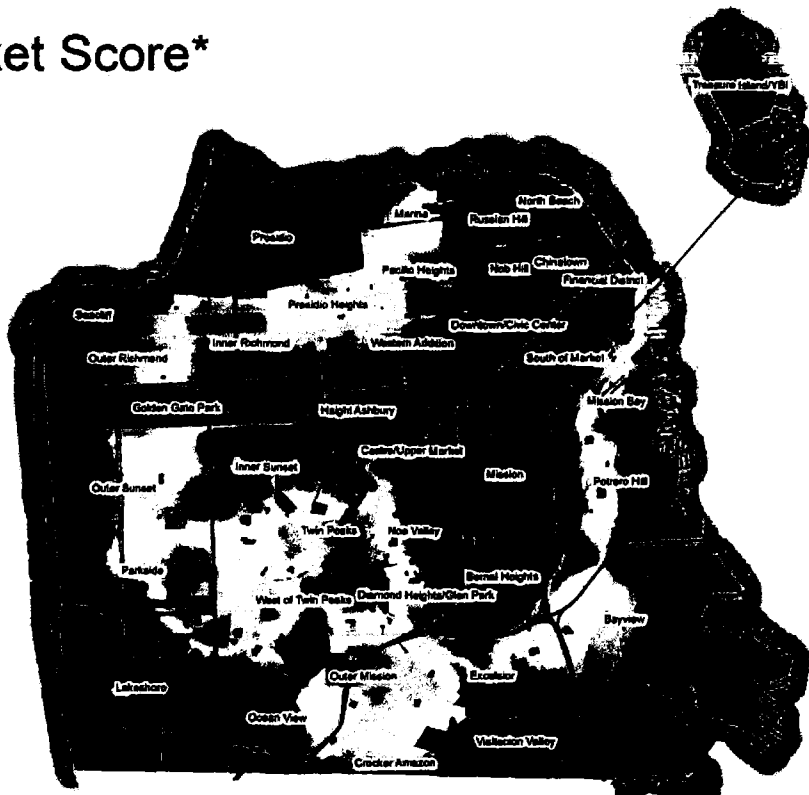
\*A relative measure of the number and variety of retail food resources within one mile, weighted by food offerings and distance.



Source: Dun & Bradstreet, 2011 San Francisco Department of Public Health, 2011

City and County of San Francisco Department of Public Health Environmental Health Section

Available at [www.SustainableSF.org](http://www.SustainableSF.org)



## **Reporting Project Activity and Outcomes**

Following an Executive Summary of the six projects, the body of this report provides Project Profiles and Progress Reports reported in the first person voice by each funded agency, documenting activities and outcomes from January 2013 through January 2014.

The information contained in this report was collected from each agency using a questionnaire with 15 open-ended questions. Questionnaire questions are included in this report. To maintain the voice of each agency, the narratives included in this report are original. Agencies also voluntarily submitted photos to include in the report. Each agency was asked to answer the following questions:

- Did the agency reach its funded project goals and objective(s)?
- How have the funded activities specifically helped Potrero Hill or Bayview Hunters Point residents?
- (For those agencies funded within Project #2) How has involvement in the SF LIVE! District 10 (D10) Wellness Collaborative enhanced the agency's partnerships and collaboration with other agencies?
- What is the agency's plan for project sustainability?

# Executive Summary by Funded Project

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## **Project #1: Pilot Project for Furnace Filtration Retrofits**

### **Project Goal:**

Complete furnace filtration retrofits and building envelope air sealing of 10- 14 Bayview Hunters Point or Potrero Hill homes adjacent to freeways and evaluate indoor air quality pre-and post-retrofit to demonstrate improvement. Optionally provide kitchen and bathroom mechanical exhaust ventilation.

### **Project Coordination:**

Karen Cohn, DPH Population Health Division Environmental Health Branch (EHB)

**Total Allocated: \$150,334**

### **DPH Expenditures:**

\$134,000	Work order encumbrance to Mayor's Office of Housing & Community Development (MOHCD)
\$4,667	Community outreach contract encumbrance with Rebuilding Together San Francisco (RTSF)

### **Other Funding Utilized:**

- Indoor air quality evaluation pre- and post-retrofit conducted by Lawrence Berkeley National Laboratory (LBNL) Environmental Energy Technologies Division, funded by Bay Area Air Quality Management District;
- San Francisco Public Health Foundation \$200 stipends to resident households completing 4-week phone survey and air quality monitoring program.

### **Outcomes to Date:**

- Community outreach vendor RTSF referred eight low-income home owners to program;
- Two referred homes in 94124 zip code have received furnace filtration retrofits to incorporate new high efficiency (MERV13 level) filtration at furnace, and to add kitchen and bathroom local mechanical exhaust ventilation as needed; third home in progress with contracting;
- LBNL evaluated indoor and outdoor air pollutants both pre- and post-construction in these two homes demonstrating improvements;
- DPH did successful mail outreach of Southeast (zip codes 94107 and 94124) residential properties that were modeled to have certain level of particulate matter air pollution ( $\geq 9.0 \mu\text{g}/\text{m}^3 \text{PM}_{2.5}$ ) and are located within 600 feet of freeways 101 or 280, to identify additional Southeast homes adjacent to freeways for furnace filtration retrofit project;
- DPH mailing resulted in 40 respondents requesting to be qualified for the program;
- Further description can be found in the DPH/MOHCD funded agency portion of this report.

### **Pending Outcomes:**

- Two more homes having scope of work determination for furnace filtration retrofit, building envelope air sealing and local mechanical exhaust ventilation in kitchens and bathrooms;

- Additional intervention of stand-alone air filter use will be added for LBNL air quality evaluation independently and combined with filtration retrofit to central forced air furnace air handling system.

## **Project #2: Promoting Physical Activity for Potrero Hill Residents**

### **Project Goal:**

As part of the SFLIVE! District 10 (D10) Wellness Collaborative initiative, the aim of “The Active Living in Potrero Hill Program” is to (1) serve Potrero Hill residents across the lifespan and (2) build community capacity to sustain active living in Potrero Hill. The program emphasizes access to safe, fun, accessible, sustainable and culturally-relevant active living opportunities.

### **Project Coordination:**

Patricia Erwin, DPH Population Health Division Community Health Equity and Promotion Branch (CHEP)

**Total Allocated: \$225,000**

### **MOHCD & DPH Expenditures:**

\$50,000	Contract encumbrance by Mayor’s Office of Housing & Community Development (MOHCD) for initial funding of BRIDGE Housing (Rebuild Potrero-HOPE SF) “Potrero Healthy Living” Program in FY 2011-12
\$175,000	Contract encumbrance by DPH-CHEP added to existing SFLIVE! D10 Wellness Collaborative contract with fiscal sponsor Bayview Hunters Point Foundation for Community Improvement (BVHPF), and awarded to external agencies through January 2013 “Active Living in Potrero Hill” Request for Applications (RFA) process for FY12-14

### **Outcomes to Date:**

- In January 2013, the following agencies received RFA funding for “Active Living in Potrero Hill” projects, for programming between January 1, 2013 and June 30, 2014;
- Many successful outcomes have already benefitted Potrero Hill residents and further description can be found in each awarded agency’s portion of this report.

RFA Award	Recipient Agency:
\$20,000	Black Coalition on Aids (BCA) for Bike the Hood Program
\$35,500	BRIDGE Housing (Rebuild Potrero-HOPE SF) Corporation for Potrero Healthy Living Program
\$44,000	Daniel Webster Elementary Parent Teacher Association for Fitness is Elementary Program
\$30,000	Potrero Hill Neighborhood House (“the NABE”) for Day of Play & Health Fair and Youth Basketball Program
\$37,500	San Francisco Recreation & Parks Department for offering of free Family Zumba, Adult Pilates, Adult Yoga, and Senior Aerobics classes at Potrero Hill Rec Center
\$8,000	San Francisco General Hospital Wellness Program for Community Wellness Program, including Potrero Partners in Health
\$175,000	Total RFA funding



**Pending Outcomes:**

Above projects are approaching the final quarter of Mirant funding. Report of completed contract deliverables will be received by July 2014, and reported in next fiscal year.

**Project #3: Potrero Garden Program**

**Project Goal:**

The goal of the allocated funding was to help construct the Texas Street Farm and to support ongoing operations of the overall Potrero Garden Program, which includes programming at both the Texas Street Farm and at the Family Resource Center Garden. The Potrero Garden Program’s goals are: 1) train several resident apprentices to engage the community and help the Garden Managers maintain a healthy garden, 2) host two garden harvesting and workdays per week; a kid’s garden program on the first Saturday of the month; and two gardening classes per month for adults that teach families how to grow and maintain an organic, seasonal garden in San Francisco, and 3) incorporate the produce harvested from the Garden Program into the cooking curriculum of the Potrero Healthy Living Workshop held once a month in the Rebuild Potrero community office.

**Project Coordination:**

San Francisco Parks Alliance as fiscal agent and BRIDGE Housing (Rebuild Potrero-HOPE SF) as oversight

**Total Allocated: \$159,600**

**DPH Expenditures:**

\$158,600	Work Order to Community Action Organization (CAO); CAO Community Challenge Grant awarded to SF Parks Alliance
\$1,000	DPH-EHB lab costs for site evaluation of lead and other metals in soil

**Outcomes to Date:**

- Soil analysis and a report of findings were completed by DPH Population Health Division Environmental Health Branch Childhood Lead Prevention Program, and recommendations implemented in cooperation with Texas St. Community Garden Managers;
- The Texas St. Garden Project hired 2 Garden Managers and trained 2-3 resident apprentices. The property allocated for the Texas St. Garden has been graded, beds constructed and planted, and issues of water access have been resolved;
- Community programming and engagement has been very successful, and further description can be found in the BRIDGE Housing (Rebuild Potrero-HOPE SF) portion of this report.

**Pending Outcomes:**

Report of completed contract deliverables will be received by July 2014, and reported in the next fiscal year.

## **Project #4: Asthma & Preventive Developmental Health Education**

Total allocated to three projects shown below (#4A, #4B, and #4C): \$465,066

### **Project #4A: Healthy Generations Project**

#### **Project Goal:**

Creating an environment that nurtures the developmental health of the next generation is a key component of developing a thriving and healthy community. Healthy Generations will focus on a community-based strategy that empowers residents to educate themselves, teach others and create a sustainable network of programs that target four essential components of a child's developmental health: freedom from toxins, nutrition, emotional security, and cognitive enrichment.

The Healthy Generations Project puts forth a strategy to reduce health disparities by creating a sustainable community-based health program focused on preventive developmental health. It is a three-year pilot program that will reach over 200 families living in Potrero Terrace & Potrero Annex public housing. The program will integrate the research, expertise and experience of Dr. Mary Burke of San Francisco General's Pediatric Environmental Health Specialty Unit, and of other healthcare professionals, with the day-to-day knowledge and cultural understanding of residents living in Potrero Hill. The goals of the Healthy Generations Project are three fold: 1) to empower residents to lead the community in improving health; 2) to enhance the community's health by increasing knowledge of preventive developmental health measures; and 3) to create a network of institutionalized community-based programs that implement preventive development health measures and make it easy for residents to participate.

Healthy Generations views a community's health the way Yo Yo Ma sees musical excellence - it takes the work of generations, building upon the successes of previous generations (and making up for the mistakes of the past) to build a stronger, more resilient, and more powerfully prepared generation to not only face today's challenges, but rise to brilliance.

#### **Project Coordination:**

The Healthy Generations Project being directed and implemented by Jennifer Dhillon Consulting. The fiscal sponsor is Community Initiatives, and BRIDGE Housing (Rebuild Potrero-HOPE SF) serves as the oversight board for the fiscal sponsor.

**Subtotal Allocated: \$210,000**

**MOHCD Expenditure: \$210,000 contract encumbrance**

#### **Outcomes to Date:**

The Healthy Generations Project is now in full swing with Community Health Leaders leading parent/child reading and play groups and daily Walking School Buses to Starr King and Daniel Webster elementary schools to help promote the importance of education and school attendance. The Walking School Bus project had a feature story in the Chronicle on November 29, 2013.

<http://www.sfgate.com/opinion/article/Walking-school-bus-helps-put-kids-on-course-5022735.php>

**Pending Outcomes:**

Report of completed contract deliverables will be received by July 2014, and reported in next fiscal year.

**Project #4B: Asthma Management and COPD Education at Potrero Hill Caleb Clark Health Center****Project Goal:**

This project was initiated to bring asthma, chronic obstructive pulmonary disease (COPD), and smoking cessation education to Potrero Hill Health Center patients with asthma and COPD to help improve chronic disease self-management. Additionally, by developing in-service training, the project staff also builds clinic staff capacity to support these functions once Mirant funding is expended.

**Project Coordination:**

Gloria Thornton, Chair of Asthma Resource Center of San Francisco, Inc. Board (ARC, Inc.); Katie R. Allen, contracted health education services

**Subtotal Allocated: \$60,000****DPH Expenditures:**

\$ 33,255 expended through January 2014 for DPH Contract with ARC, Inc. as shown below:

- FY12-13 invoiced expenses of \$19,822
- FY13-14 invoiced expenses of \$13,433 through January 2014

**Outcomes to Date:**

The Asthma/COPD and smoking cessation education program has provided 477 lung health visits to 430 patients, over 18 months of 2 days/week appointment availability. The program health educator developed expertise to also include patient spirometry as part of lung health visits, and to offer multi-week smoking cessation support groups. The health educator also provided community outreach on behalf of the clinic, and engaged with the local school to offer Open Airways training to elementary students with asthma.

**Pending Outcomes:**

- Purchase of medical devices and supplies for asthma and COPD patients, including acapella valves and allergen-proof mattress and pillow covers;
- Report of completed contract deliverables will be received by July 2014, and reported in next fiscal year.

**Project #4C: Asthma Case Management and Education Program at San Francisco General Hospital (SFGH) Pediatric Asthma Clinic****Project Goal:**

The SFGH Pediatric Asthma Clinic established this Health Worker II position in order to provide asthma management education on a timely basis to all Asthma Clinic patients. At the same time, hiring a third

Health Worker has greatly increased the Clinic's Spanish-bilingual culturally competent support to the two-thirds of their patient population that come from Spanish-monolingual families.

**Project Coordination:**

Kimberlee Honda, FNP, Clinic Director, and Mary Anne Israel, PNP, Director of Program Development

**Subtotal Allocated: \$195,066 for class 2586 salary & fringe benefits**

**DPH Expenditures:**

\$195,066 budgeted for salary and fringe benefits to hire of full-time position with Spanish bilingual requirement for Health Worker II (class 2586); salary range \$24.93-\$30.30 hourly. Personnel hired effective 11/26/13.

**Outcomes to Date:**

The Pediatric Asthma Clinic has been able to hire a wonderful Spanish-bilingual/bicultural community health worker, Justina Bocanegra, to better serve all of their asthma patients, particularly those from Spanish-speaking families. The new Health Worker II duties, shared among three Health Worker II positions, include these core functions as well as others described later in this report: patient intake, triage/spirometry and discharge; accurate charting in electronic medical records; asthma/allergy teaching as needed during clinic visits, as well as urgent care and inpatient setting when feasible; motivational interviewing techniques for individualized teaching; facilitation of communication between patient and medical provider; as needed case management to support patient needs outside of the clinic, such as assistance with medication and pharmacy communication and connecting families to local resources (housing, legal, behavioral health).

**Pending Outcomes:**

Report of completed contract deliverables will be received by July 2014, and reported in next fiscal year.

# Project Profiles and Progress Reports by Funded Agency

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## A. San Francisco Department of Public Health-Environmental Health and Mayor's Office of Housing & Community Development

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### **Project Profile**

**Project Name: Pilot Project for Furnace Filtration Retrofits**

#### **Project Objective**

Our pilot project objective is to improve indoor air quality in Southeast homes adjacent to freeways, and to use air sampling measurements to document those improvements. We will accomplish this goal by providing pilot project homes with furnace filtration retrofits to increase the capture of fine particulate matter, and on an as-needed basis, also including air sealing of building envelopes to block infiltration of fine particulate matter from outdoors. Where feasible, we will also install mechanical exhaust ventilation for kitchens and bathrooms.

#### **Total Number of Participants**

Two homes have received services, and several others have received scope of work assessments. For the period July 1, 2013 – December 31, 2013, we had engaged 40 Bayview Hunters Point (94124) and Potrero Hill (94107) residents who are interested in pilot project participation.

**Total allocated: \$150,334**

**Total program invoices: \$25,823**

#### **If you have any funding remaining from your allocation how will it be used?**

MOHCD-encumbered funding will continue to be utilized for pilot project retrofits. Up to \$11,667 remains available for professional services, and will likely fund a contract for continued air quality evaluation by Lawrence Berkeley National Lab.

#### **Will any program activities be sustained?**

Pilot project findings will be incorporated into a future California Environmental Quality Act (CEQA)-defined Air Quality policy document, the San Francisco Community Risk Reduction Plan, currently being

drafted for public review by the Mayor's Office, Planning and Public Health Departments. It remains to be seen if funds will be allocated to continue the home-based services of the pilot project.

## **Project Progress Report**

### **What has Mirant funding allowed your agency to accomplish?**

We are learning the feasibility of retrofitting homes near freeways to have less infiltration and recirculation of particulate matter pollution. We are also learning how to mesh the technology available to accomplish our goals with the capabilities of the occupants in the neighborhoods we are serving. Preliminary assessment of pre- and post-retrofit measurements made in the two homes receiving services has indicated improvements in indoor air quality in both homes.

### **As a result of this project, have your partnerships been enhanced?**

We have built a significant partnership between City agencies and Lawrence Berkeley National Lab air quality/energy efficiency experts in establishing our criteria for property inclusion in the program, determining goals and strategies, and providing quantitative and qualitative evaluation of air quality outcomes.

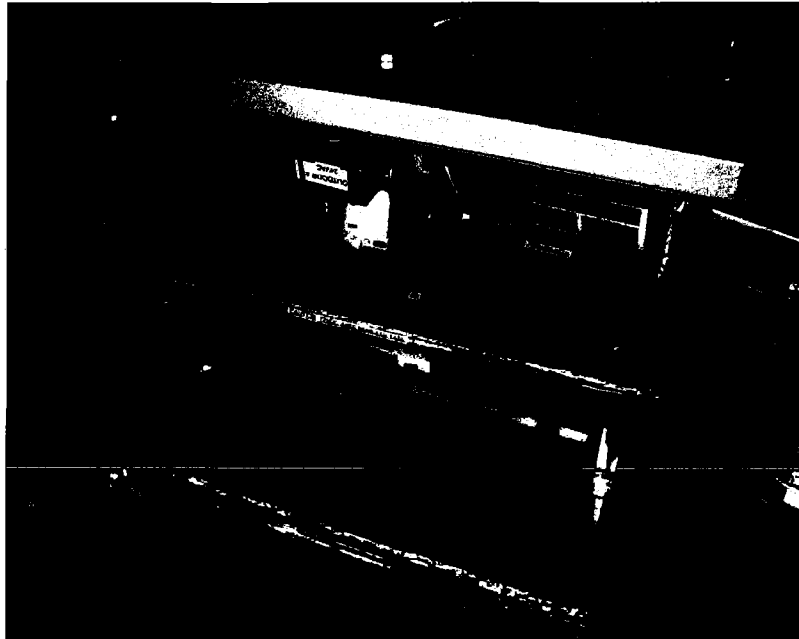
### **Are there barriers your agency/program has overcome that would be of benefit for others to read about?**

We have begun to grasp the many variables that must be considered to provide enhanced filtration, including the limitations of changing motors in newer furnaces, occupant understanding of thermostat operation, and keeping down utility costs for low-income owner occupants. Additionally, in the homes that have been inspected, deferred maintenance and outdated heating and electrical systems have added to the complexity of the project.

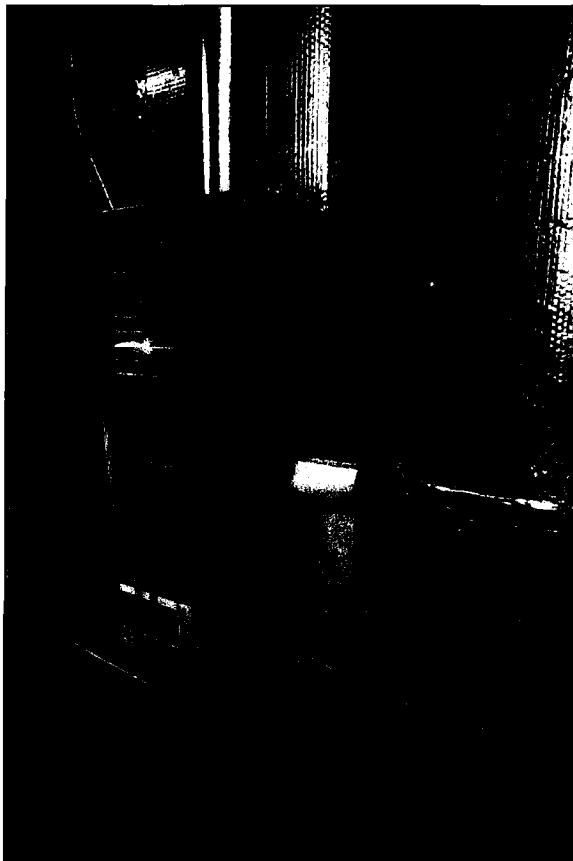
This pilot project is difficult to translate to lay terms to attract participant households. The direct mailing/fax back application approach describing potential free home improvements seemed to overcome this barrier.

### **Participant Quotes**

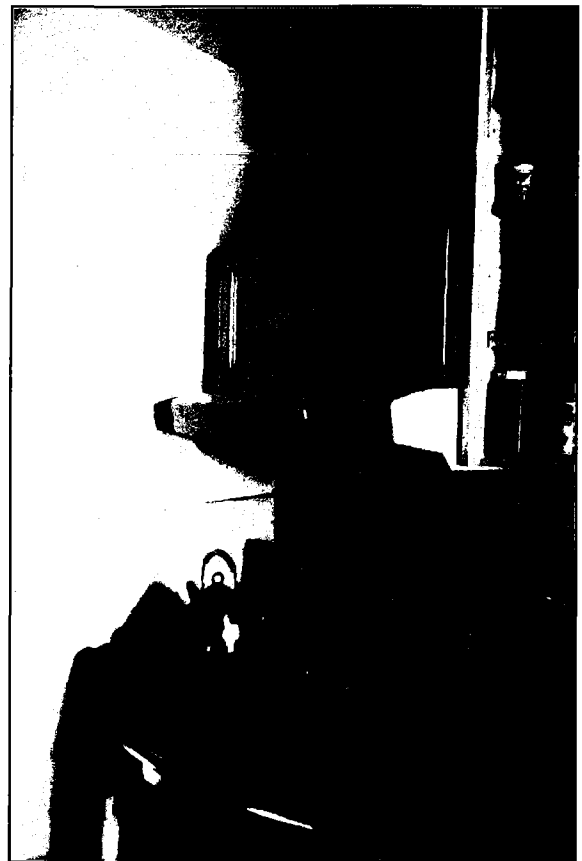
- *"We feel very comfortable. Everything is perfect. The work has improved the air quality of our house, gotten rid of the odor, kept our house warmer, quickly. The construction work was done in a professional manner and was completed on time. Project staff are courteous, nice and professional. Keep us informed when new program is available. Hopefully, more families can benefit from this program."* -- Ella Ford, resident of Mirant Pilot Project home in 94124 District
- *"The air quality of my house has been improved. My house is no longer cold. The condition of my house is fine and stays good all the time. After the installation of the equipment, the air of my house is much better than before. I especially like the new heating system."* -- Beverly Taylor, resident of Mirant Pilot Project home in 94124 District



*Air sampling equipment cabinet, with probes to sample both indoor and outdoor air*



*Retrofitted furnace with new high efficiency (MERV13) pre-filter cabinet*



*Installed range hood with fan to remove indoor-generated particulate and moisture from cooking*

## B. Black Coalition on AIDS (BCA)

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### **Project Profile**

**Project Name: Bike the Hood**

### **Project Objectives**

1. Weekly bicycle outing (goal of 20 bike rides from April-September);
2. Provide vouchers from the Alemany Farmers' Market to each participant on every bicycle trip;
3. Encourage participants to purchase healthy and nutritious foods;
4. Coordinate collaboration with other agencies doing bike activities at least 5 times throughout course of project;
5. At the beginning of the program, and at two points afterward, participants will receive health screenings to assess their blood pressure, blood glucose, blood cholesterol, and body weight as an indication of overall progress during their program participation;
6. Conduct discussion and have reception for participants;
7. Provide biking lessons and bicycle safety lessons taught by a bike coach;
8. Throughout the course of the activity program, participants will receive information on local health and wellness programs, physical activity groups, nutrition classes, and other resources with the goal of nurturing and deepening the participants' commitment to their health. Participants will be encouraged to join BCA's Wellness Passport Program to support and continue an active living program, and became aware of the importance of their bio-marker numbers.

**Total Number of Participants: 125**

**Total RFA award: \$20,000**

**Total expenditures: \$20,000**

**If you have any funding remaining from your allocation how will it be used?**

No funding remains.

**Will any program activities be sustained?**

Although we were only able to purchase less than half of the total bikes needed to implement a successful bike caravan activity, BCA does have the bikes, and there are plans for having more bike caravan rides. To do so, there is still a need for funding to pay a bike coach and to purchase fresh Farmers' Market produce. If that funding is not available, then BCA/Rafiki Wellness will work on alternative funding if necessary.



## **Project Progress Report**

### **What has Mirant funding allowed your agency to accomplish?**

Mirant funding has allowed our agency to broaden its outreach and education and it provided the opportunity to increase health and wellness lifestyle options in the Potrero Hill neighborhood and surrounding area. BCA also had the opportunity to partner with other Potrero Hill organizations. One of the most important accomplishments has been the establishment of biking as a group at BCA and in the Potrero Hill/Bayview neighborhoods, giving Bike the Hood participants and other BCA/Rafiki Wellness participants an opportunity to have access to a healthy outdoor activity as well as introducing participants to the local the Farmers' Markets. Some of the participants actually began to incorporate healthy behavior changes into their lifestyles; not just the biking, but also eating fresh fruits and vegetables more often. BCA/Rafiki Wellness was also able to purchase bicycles to provide to our wellness program participants to use for other outdoor biking activities and rides.

### **How has your program provided access to safe, fun, accessible, sustainable and culturally relevant active living opportunities; build community capacity to sustain the active living; and/or served Potrero Hill residents' active living across the lifespan?**

BCA/Rafiki Wellness Bike the Hood program was created and implemented to give access to a fun, safe, accessible and sustainable outdoor activity. Through offering use of a bicycle to participate in the weekly bicycle rides, bike riding coaching, safety education, strength and stamina training, the residents of Potrero Hill were given the opportunity to participate in healthy living activities in a small group, family friendly, local setting that then could be incorporated into lifestyle changing activities. As a pilot program, Bike the Hood offered 20 bicycle rides accompanied by bicycle riding lessons and bike rides on local bike paths while also offering biking safety education over the course of six months with group discussion afterward while participants enjoyed fresh Farmers' Market produce that they purchased or that was purchased for them the morning of the ride.

Bike the Hood participants received a Passport to Wellness Program orientation and enrollment packet for the first four weeks in April. Several joined the Passport Program and received a health screening as well as attended other physical activity and nutrition classes. Some participants graduated from the Passport Program where they took part in the Eat Well to Live Well Nutrition Education class; participated in the physical activity and movement classes; and attended the Healthy Living Now! support and education sessions. Bike the Hood participants also attended the Conscious Nutrition Education classes and stress reduction physical activity on First Saturdays and other BCA events. They have received information on local health and wellness programs through announcements from the Coordinator at the bicycle rides, group discussions, BCA classes and events.

### **As a result of this project, have your partnerships been enhanced?**

BCA/Rafiki Wellness' partnerships with several organizations became enhanced due to our interaction with them for outreach or educational activities through our work with Bike the Hood and 'Bikes for the People', a bike build event. We engaged in outreach activities, healthy living discussions and/or bike related activities with several partner organizations such as the Urban Services YMCA; BRIDGE Housing (Rebuild Potrero-HOPE SF); Potrero Hill Recreation Center; SF Bicycle Coalition; Heal Zone; Food Guardians and POWER to name some of the partnerships that have been strengthened through these activities.

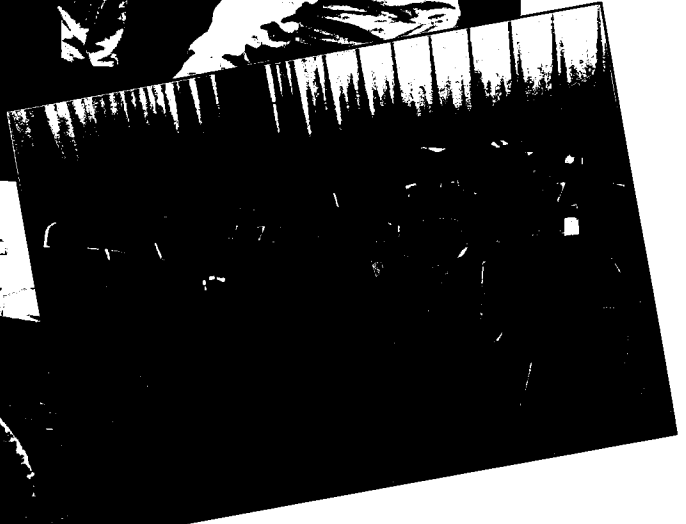
## **Are there barriers your agency/program has overcome that would be of benefit for others to read about?**

BCA/Rafiki Wellness worked hard over the seven months of the program to overcome the barrier of the hill location and the physical as well as social demographics of the Potrero Hill neighborhood. We certainly could share information on partnering models, outreach strategies, what worked and didn't work.

### **Participant Quotes or Stories**

*"I felt like emotionally it was very liberating for me to get out there for an extended period of time. I stepped out of my comfort zone. It gave me confidence and helped me feel better about myself and my abilities. Physically it helped with my strength and endurance and it helped me to get my bio-marker numbers to the best place they have been, where they have never been before and haven't been since. My body fat was lower, my BMI was the best it has been and I attributed it to the Bike the Hood program".*

The above quote comes from the person who attended the most bike rides, although not a resident, she works in the Potrero Hill neighborhood and found it convenient to come to the Bike the Hood rides and then go to work afterward. She came to BCA/Rafiki Wellness for the Bike the Hood program, getting on a bike for the first time in over a decade and has been a regular attendant in our stress reduction wellness and nutrition programs since becoming part of the BCA/Rafiki Wellness community. She believes that the aerobic activity combined with the strengthening and toning of the biking activity has been of great benefit to her overall confidence as well as her health.



# C. BRIDGE Housing (Rebuild Potrero-HOPE SF)

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## **Project Profile**

**BRIDGE Housing (Rebuild Potrero-HOPE SF) manages several Mirant projects as shown below.**

**Project Names: Potrero Garden Program (#3); Healthy Generations Project (#4A); and Potrero Healthy Living Program (#2)**

## **Total Number of Participants**

### **Potrero Garden Program**

Participation for the Potrero Garden Program averages approximately 90 duplicated participants per month, with between 12-20 participants at each garden workday. The program also includes between 2-3 resident apprentices, supporting the Garden Manager and ensuring ongoing community participation in the program.

### **Healthy Generations Project**

Participation in the Healthy Generations Project includes approximately 15 kids per day participating in the walking school buses and approximately 25 residents per week participating in the parent/children activities.

### **Potrero Healthy Living Program**

Participation in the Potrero Healthy Living Program is extremely high. The average number of unique participants per month is more than 115 Potrero public housing residents and community members and close to 700 duplicated participants per month.

## **Funding & Sustainability**

### **Potrero Garden Program**

**Total allocated and expended to date: \$159,600**

The Potrero Garden Program is run through the Parks Alliance as the fiscal sponsor with BRIDGE Housing (Rebuild Potrero-HOPE SF) serving as the oversight entity. Additional funding for the garden program has been raised from a variety of public and private sources and ongoing operations are being secured to ensure continuation of the program. The Mirant funding for capital improvements has been expended; however, there are approximately \$40,000 of remaining operating funds that will be drawn down throughout 2014. The cost to operate the Potrero Garden Program is approximately \$75,000 per year.

### **Healthy Generations Project**

**Total allocated: \$210,000; Expended to date: \$160,000**

The Healthy Generations Project (HGP) has been moved to a fiscal sponsor, Community Initiatives, and the program is directed and implemented by Jennifer Dhillon Consulting. BRIDGE Housing (Rebuild Potrero-HOPE SF) serves as the oversight board for the fiscal sponsor.

Approximately \$160,000 of the Mirant funding has been transferred to the Community Initiative to sustain the program operations over the next two years. Additional funding through the Campaign for HOPE SF, the SF Foundation, and other private sources ensure continued operations of the Healthy Generations Project for at least 5 years. The cost of the Healthy Generations Project is approximately \$215,000 per year.

### **Potrero Healthy Living Program**

**Total \$50,000 MOHCD-allocated and \$37,500 DPH RFA-awarded;**

**Expended to date: \$40,000 MOHCD funding and \$20,000 RFA funding**

Original funding for the program came from a variety of public funding sources including the Mayor's Office of Housing and the SF Department of Public Health. These funds have been drawn down to date and approximately \$10,000 remains. Additional Mirant funding was awarded through the RFA process to the program to sustain the Zumba classes and support ongoing outreach for the healthy living activities. Approximately \$20,000 remains from the Mirant funding which is allocated through the Bayview Hunters Point Foundation. Additional funding from a variety of grants and other public funds through the Mayor's Office of Housing are helping to fund the Potrero Healthy Living program. The cost of the program is approximately \$75,000 per year.

## **Project Progress Report**

### **What has Mirant funding allowed your agency to accomplish?**

#### **Potrero Garden Program**

The Mirant Funds helped construct and maintain operations of the highly successful Potrero Garden Program. The Garden Program includes programming in two community gardens: Family Resource Center Garden and the newly-constructed Texas Street Farm. The Potrero Garden Program also includes a barrel garden program which allows residents of the Potrero Terrace and Annex public housing site the opportunity to garden at their doorstep with their very own barrel garden. With the addition of the Texas Street Farm, the Potrero Garden Program has expanded to include two garden harvesting and workdays per week, a kid's garden program on the first Saturday of the month, and two gardening classes per month for adults that teach families how to grow and maintain an organic, seasonal garden in San Francisco. The produce harvested from the garden is also incorporated into the cooking curriculum of the Potrero Healthy Living Workshop held once a month in the Rebuild Potrero community office.

Apprentices have been hired as stewards of the garden and to spread their knowledge to residents. Resident/apprentice, Tanjika Kelley, leads our seed saving program with hopes of collecting our most valuable seeds for future use and distribution to other SF gardens. Our barrel garden program, where each and every resident can have a half wine barrel garden on their doorstep, is inspiring residents to water their yards and plant other small gardens and flower beds.

#### **Healthy Generations Project**

*"It takes three generations to make a musician; the first to leave poverty, the second to go to school, and the third to master an instrument." --Yo-Yo Ma*

The HGP kicked off in 2013. It is now in full swing with Community Health Leaders leading parent/child reading and play groups and daily Walking School Buses to Starr King and Daniel Webster Elementary Schools to help promote the importance of education and school attendance.

HGP understands that parenting practices are personal, cultural and passed on from generation to generation. HGP strives to be a culturally competent program that encourages lasting parenting behavioral changes and healthier outcomes for the Potrero Terrace and Annex community.

HGP offers a 10-week educational workshop series, provides opportunities for social cohesion and mental health service connections, and hires Community Health Leaders to organize parenting activities that help build cognitive and emotional resiliency to Adverse Childhood Experiences (ACEs). Parenting activities are grounded in five protective factors:

- Provide healthy nutrition;
- Stimulate brain activity;
- Ensure toxic-free environments;
- Create positive community and home interactions; and
- Put education first.

### **Potrero Healthy Living Program**

In 2011, Rebuild Potrero, in partnership with the Potrero Neighborhood House, launched the Potrero Healthy Living Program to promote healthy habits and to build a deeper sense of community and support around living a healthier lifestyle. This program includes daily exercise activities, Zumba classes, healthy eating and cooking workshops, a sober living discussion group, a garden program, meditation classes, and other fun classes and events.

## **How has your program provided access to safe, fun, accessible, sustainable and culturally relevant active living opportunities; build community capacity to sustain the active living; and/or served Potrero Hill residents' active living across the lifespan?**

### **Potrero Garden Program**

Below is an update from the Potrero Garden Manager that was written in August, 2013: Recently someone asked me, "What are you guys doing up there on Potrero Hill?" This gave me a moment to reflect on what we have accomplished at our little garden and imagine what is to come. For over two years now, the Family Resource Center (FRC) Garden has gifted residents of the Potrero Hill Terrace and Annex with many pounds of fresh, organically grown produce. Garden workdays on Tuesdays and Saturdays bring out a diverse group of residents and community members who work together to grow the bounty, share recipes, and tell stories about planting gardens with their grannies. Some residents are experiencing planting and harvesting fruits and vegetables for the first time. Others grew up in the South with families who sustained themselves on small farms and backyard gardens. They can't wait to get their hands back into the warm soil and taste the fresh collards, onions, and tomatoes they remembered as children.

A year ago, the promised Texas Street Farm that will overlook the bay, was delayed. This simply empowered the gardening crew to seek out other areas to plant. A small, barren spot north of the FRC Garden raised beds has been transformed into a sunflower patch with fence trellised tomatoes, a row of pineapple guavas, and a squash bed with zucchini, yellow crookneck squash, zapallitos de tronco, and butternut squash. Amaranth and blue honeywort make the patch truly eye catching. The hillside north of the beds, which was first seeded by David Globber, the original garden manager, has been extended to the foot of the soon-to-be Texas Street Farm. This hillside has been turned into a virtual food forest with apple, fig, and mulberry trees. Native and perennial shrubs and flowers are also scattered throughout the patch. Today, the splendid California poppies, multicolored lupine, pink and white godetias, artichokes, and the vines of the Malabar gourd are all staking their claim to the beautiful hillside.

And now, as if summoned, the Texas Street Farm is being completed with 13 new raised beds. Imagine the number of residents who will be fed with this new produce grown with love by community members. Imagine residents who cannot make it to the garden having a fresh basket of vegetables, fruit and flowers delivered to their doorstep. Kevin Williams, one of the Garden Apprentices, exclaims “We are going to have the best garden in the city!” Yes, these are lofty words from an exuberant heart, but who’s to say we can’t make it so? It’s not often you have an opportunity to create something so beautiful and important in so many ways. What are we doing up there on Potrero Hill? We’re creating the best garden in the city!

### **Healthy Generations Project**

The HGP is a pilot program in Potrero Terrace and Annex that helps parents of children 0-5 years old learn how to protect their child’s developmental health and build resiliency against ACEs such as stress or loss of a parent. Through a peer-to-peer model, HGP utilizes the latest information about the impacts of stress on children’s cognitive, emotional, mental and long-term physical health to strengthen parent/child relationships and provide parents with education, emotional support and parenting opportunities to reduce the impacts of poverty on their children’s development. Over time this will result in increased levels of kindergarten readiness, academic proficiency, school attendance and other long term health benefits for Potrero children.

Three Community Health Leaders were hired through a competitive process, upon completing the 10 week Healthy Generations Project workshops which included approximately 12 parents of children 0-5 years old, living in Potrero Terrace and Annex public housing.

### **Potrero Healthy Living Program**

The Potrero Healthy Living Program is free and available to all Potrero community members and friends. Though all of the activities are popular, none draws a crowd like the Zumba classes, held twice a week on Mondays and Wednesdays from 6:00-7:00pm at the Potrero Neighborhood House. Zumba classes bring together participants from all over Potrero-- all ages, ethnicities and dancing abilities!

The classes have become so popular the stage is often shared by the instructor and a crowd of kids, leading the gathering in fast paced dancing routines. Sharing in the crowd’s enthusiasm is Artea Clinton, the anointed Zumba class cheerleader, who is there every class to inspire participants to keep pushing on through to sustain exercising. The music, the energy in the

room, Artea's support, and the Zumba soul train gets everyone up and motivated, dancing for their health!

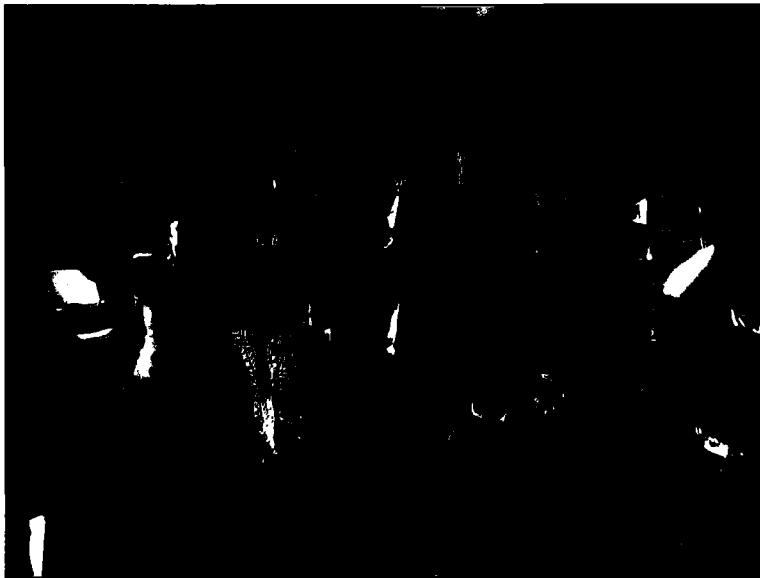
**Are there barriers your agency/program has overcome that would be of benefit for others to read about? No.**

### **Participant Quotes**

- *"I look forward to coming to Zumba because it makes me feel good in my mind and body and I enjoy it." -- Morgiana Parks*
- *"I love coming to Zumba at 'the NABE' because it's fun not like being in a sterile gym on a treadmill staring at a wall. There are people of all ages from toddlers to grandmas."-- Neela Roy*
- *"I come to Zumba because it makes me feel better and helps me with my health."-- Angela Xhurape*







# D. Daniel Webster Elementary Parent Teacher Association

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## **Project Profile**

**Project Name: “Fitness is Elementary” at Daniel Webster Elementary School**

### **Project Objectives**

Our objective is to increase the physical fitness of Daniel Webster Elementary School students while teaching life skills (goal-setting, self-discipline, stress management) and improving the academic climate by funding a Playworks Coach.

**Total Number of Participants: 325**

All students are in grades K-5 at Daniel Webster Elementary School.

**Total RFA-awarded: \$44,000**

**Total Mirant-funded program expenditures: \$28,000**

**If you have any funding remaining from your allocation how will it be used?**

We have \$16,000 remaining, of which \$14,000 will be used to pay the next installment of the Playworks school fee and \$2000 will be applied towards a turf installation project on our lower playground.

**Will any program activities be sustained?**

Yes, we will continue to fund Playworks for as long as we can. Our PTA fundraises continuously, with our main event being “Taste of Potrero” in May of every year.

## **Project Progress Report**

**What has Mirant funding allowed your agency to accomplish?**

Playworks is a transformative presence on our campus. As a “bonus” staff member that uniquely interacts with every single child weekly, our Playworks Coach has a huge impact at school. While the increased physical activity Coach Robert provides is central to his mission, equally important are the other skills he teaches, such as sportsmanship, teamwork and perseverance. Playworks on campus vastly improves our school climate and improves the environment for learning.

Playworks is the top staff and parent priority for our PTA to fund at Daniel Webster each year. Having Mirant funding for Playworks for 18 months allowed us to redirect funds we would have spent on Playworks to fund other key programs that benefit our children. This includes additional hours of

paraprofessional help, additional arts programming, and funding for low-income children to attend an extraordinary overnight outdoor education program called Exploring New Horizons. Thus, the benefit of Mirant funding has been many fold. For a small school like Daniel Webster, which is still under-enrolled and thus underfunded, these additional resources have been remarkable.

**How has your program provided access to safe, fun, accessible, sustainable and culturally relevant active living opportunities; build community capacity to sustain the active living; and/or served Potrero Hill residents' active living across the lifespan?**

Playworks has benefitted Potrero Hill kids at Daniel Webster by:

- Increasing physical activity;
- Decreasing conflict and improving the school climate;
- Teaching new games;
- Helping students develop confidence;
- Helping students develop goals and self-discipline; and
- Helping kids get along with one another.

Together, these benefits make students look forward to coming to school and, most importantly, they help students learn!

**As a result of this project, have your partnerships been enhanced?**

It's been great to hear about the other funded projects and the agencies that support them. We haven't initiated any inter-agency events, but I have passed along information about partner events to the Daniel Webster school community.

**Are there barriers your agency/program has overcome that would be of benefit for others to read about?**

As we are an all-volunteer agency helping a school, I don't think our barriers are relevant in this context.

**Participant Quotes or Stories**

*"Both of my children (one in 4<sup>th</sup> grade and one in kinder at Daniel Webster) are obsessed with Two Touch and Four Square. These two games are mainstays of recess and are two of the first games taught by Playworks Coaches every year. A couple of weeks ago we were at Arkansas Park with a soccer ball and someone had chalked a Four Square grid on the sidewalk. My daughter noticed two elementary school aged kids that she didn't know and asked them if they wanted to play Two Touch. It turned out they were from Starr King, which also has a Playworks Coach, and thus of course they knew how to play. Although the soccer ball proved to be a poor Two Touch ball, it was a great ice breaker, and I thought this event underscored an added benefit of Playworks – promoting neighborhood friendships".*



# E. Potrero Hill Neighborhood House

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## **Project Profile**

**Project Names: Day of Play & Health Fair; Youth Basketball Program**

### **Project Objectives**

#### **Day of Play & Health Fair**

To facilitate a day of healthy activity, learning, and community-building by connecting Potrero Hill adults, children, and families to healthy organizations, food, and games.

#### **Youth Basketball Program**

To provide a safe and challenging environment for youth to play basketball after school and receive both athletic and personal guidance from an experienced coach and mentor.

### **Total Number of Participants**

#### **Day of Play & Health Fair**

Three hundred participants as measured by surveys filled out by adults, scavenger hunt evidence returned from children, and amount of food served. Fifty-three surveys were filled out by adults including name, address, phone number, health care facility, and doctor's name. Thirty-three out of 53 participants listed Potrero Hill addresses. Of the 50 phone numbers listed, there were 43 "415" (San Francisco) area codes and seven outside of San Francisco area codes.

#### **Youth Basketball Program**

18 participants

## **Project Progress Report**

**Total RFA-awarded: \$37,500**

### **What has Mirant funding allowed your agency to accomplish?**

#### **Day of Play & Health Fair**

Approximately 300 Potrero Hill and local participants engaged with 20 health care facilities, opening the door to health resources and information for those who have previously been disconnected.

#### **Youth Basketball Program**

Youth have become engaged in an after school activity when they were otherwise inactive. They are accomplishing homework before practice, making new friends from other schools and neighborhoods, developing a community, using their energy in a healthy manner, and receiving nurturing coaching and guidance from a trustworthy adult leader.

**How has your program provided access to safe, fun, accessible, sustainable and culturally relevant active living opportunities; build community capacity to sustain the active living; and/or served Potrero Hill residents' active living across the lifespan?**

**Day of Play & Health Fair**

This event engaged the community through culturally relevant food, entertainment, and activities. Games included a dance competition, hula-hoop competition, and a potato sack race. Children also participated in a scavenger hunt, going from one healthy organization to the next, participating in various activities from dental trivia to boxing. Those who went to at least ten organizations could submit their names for a raffle drawing. Adults received information and could also participate in activities with each organization.

**Youth Basketball Program**

Youth are attracted to basketball due to its popularity, accessibility in this urban setting, and because of the obvious health and mental benefits of the activity. Young people benefit from having a culturally aware, understanding coach leading practices and life discussions, as well as facilitating in homework completion.

**As a result of this project, have your partnerships been enhanced?**

Yes, through the Potrero Hill Day of Play & Health Fair, the Potrero Hill Neighborhood House and the San Francisco General Hospital Wellness Center have created a Memorandum of Understanding (MOU) to improve outreach and retention for the Potrero Hill Caleb G. Clark Health Clinic.

**Are there barriers your agency/program has overcome that would be of benefit for others to read about?**

Recruiting and retaining youth to the basketball program faces the challenge of increasing and sustaining attendance from the young people. Youth have many difficulties such as stress within their homes, trouble with peers, academic anxiety, financial tension, and pressure to engage with drugs and alcohol. Encouraging and enabling consistent attendance is crucial to the success of the basketball program. The Potrero Hill Neighborhood House youth program manager and the basketball coach have kept attendance steady throughout the previous season, providing a safe and purposeful outlet for these young people.

# F. San Francisco Recreation and Parks

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## **Project Profile**

**Project Name: Free Classes for Family Zumba, Adult Pilates, Adult Yoga, Senior Aerobics**

### **Project Objectives**

Our main objective was to have at least 50% participation from Potrero Hill and District 10 residents living in the 94107, 94110, and 94112 zip codes.

**Total Number of Participants: 1352**

Overall, of the 1352 participants, 76% are from 94107, 94110, and 94112 areas.

**Total RFA-awarded: \$37,500**

**Total Mirant-funded program expenditures: \$28,242 as of December 2013**

**If you have any funding remaining from your allocation how will it be used?**

It will be used for paying instructors and will have another full day event with potluck towards the end of the grant (sometime in May 2014).

**Will any program activities be sustained?**

We will definitely keep the Free Family Zumba as it is our most popular program. We will pay the instructor out of our budget. We may keep the yoga and Pilates but will have to make them a fee-based program to help cover cost.

## **Project Progress Report**

**What has Mirant funding allowed your agency to accomplish?**

It has allowed SFRPD to focus on active living in the Potrero Hill area and provide free access to fitness programming.

**How has your program provided access to safe, fun, accessible, sustainable and culturally relevant active living opportunities; build community capacity to sustain the active living; and/or served Potrero Hill residents' active living across the lifespan?**

It has brought the community together in a safe environment where they have free access to fitness programming.



### **As a result of this project, have your partnerships been enhanced?**

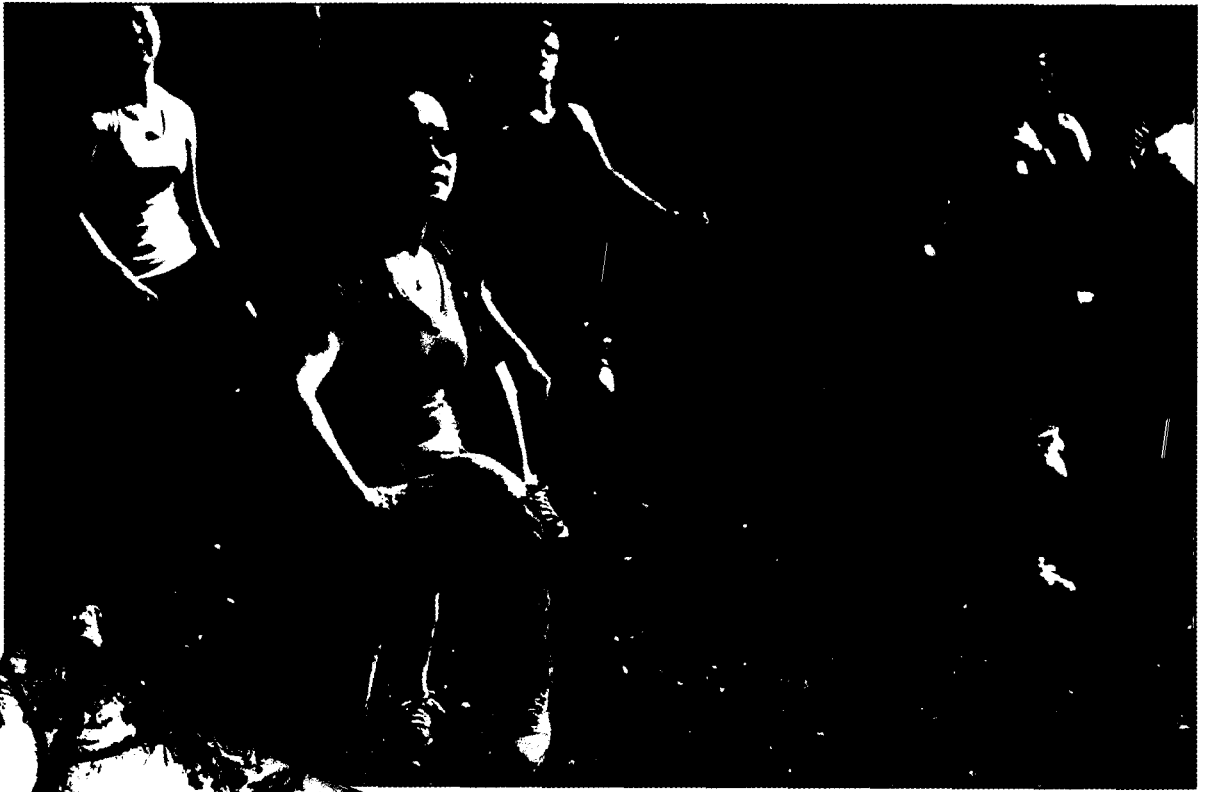
Yes. We have reached out to community groups and organizations within the Potrero Hill area such as BRIDGE Housing (Rebuild Potrero-HOPE SF), Potrero House Resource Center, Potrero Hill Public Library, Rebuild Potrero, and Unite Potrero to name a few. They have helped with outreach to make sure the people of Potrero Hill were aware of our free programs. In addition, several groups have joined the Potrero Hill Recreation Center's Community Recreation Council.

### **Are there barriers your agency/program has overcome that would be of benefit for others to read about?**

We did not promote the free programs in our email blast or program guides as we thought it would attract many people from all over the City and Bay Area. As we would not turn anyone away, we wanted to focus our outreach within a one mile radius of the recreation center only. With this, there was a lot of leg work walking around the neighborhood with flyers, posters and banners.

### **Participant Quotes**

We have no quotes, but have spoken with many of the participants from each program and they are grateful for the work that everyone has done to be able to provide free programming and to help bring the community together.



# G. San Francisco Department of Public Health- San Francisco General Hospital (SFGH) Community Wellness Center

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## **Project Profile**

**Project Name: San Francisco General Hospital (SFGH) Community Wellness Program**

### **Project Objectives**

Our objective was to provide 24 active living classes over a period of 24 weeks (1 class per week) to 60 Potrero Hill residents (2-3 Potrero Hill residents per class).

### **Total Number of Participants**

For the period July 1, 2013 – December 31, 2013, the Community Wellness Center has engaged 30 Potrero Hill residents.

**Total RFA-awarded: \$8,000**

**Total program expenditures: \$1,075**

### **If you have any funding remaining from your allocation how will it be used?**

We will use remaining funds from our allocation to provide incentives for Potrero Hill residents to participate in Working on Wellness -WOW (active living) classes at the Community Wellness Center. We will provide a \$10 Safeway gift card to any Potrero Hill Terrace and Annex resident who currently attends WOW classes and recruits two or more neighbors to participate. We will also provide a \$10 Safeway gift card to Potrero Hill Terrace and Annex residents who are new to the WOW classes and participate in at least two WOW classes.

### **Will any program activities be sustained?**

We are diligently working with our fiscal agent, the San Francisco General Hospital Foundation, to pursue funding from relevant philanthropic agencies to ensure that our program can be strengthened and sustained.

## **Project Progress Report**

### **What has Mirant funding allowed your agency to accomplish?**

Through Mirant funding, we were able to initiate a partnership with the Potrero Hill Health Center, BRIDGE Housing (Rebuild Potrero-HOPE SF), and "the NABE". We refer to ourselves as *Potrero Partners in Health* and our goal to encourage Potrero Hill Terrace and Annex residents to establish a medical home at Potrero Hill Health Center, in anticipation of Healthcare Reform. The goal of this collaborative effort is to increase the number of Potrero Terrace and Annex families enrolled at the Potrero Hill Health

Center from approximately 300 to 400 by June, 2014. Our intention is to assist these residents in accessing health care at a basic level; making an initial approach to a healthcare provider for treatment.

#### **Each Organization's Role:**

##### ***Department of Public Health - SFGH Community Wellness Center***

To promote health and wellness by strengthening linkages between Potrero Hill Health Center, Potrero Hill Neighborhood House, and BRIDGE Housing Corporation to encourage utilization of community-focused prevention and wellness services available at both Potrero Hill Health Center and SFGH.

##### ***Potrero Hill Neighborhood House***

To assist in outreach to raise awareness about the opportunity to establish a medical home at Potrero Hill Health Center and promote the wellness services available through our respective organizations.

##### ***Department of Public Health - Potrero Hill Health Center***

To provide direct access to primary care and wellness services at Potrero Hill Health Center and to provide baseline data about Potrero Terrace and Annex health center usage and promote the wellness services available through our respective organizations.

##### ***BRIDGE Housing (Rebuild Potrero-HOPE SF)***

To share relevant health data and assist in conducting outreach efforts, with the ultimate goal of raising residents' awareness of the opportunities to establish Potrero Hill Health Center as a medical home and promote wellness services available through our respective organizations.

#### **How has your program provided access to safe, fun, accessible, sustainable and culturally relevant active living opportunities; build community capacity to sustain the active living; and/or served Potrero Hill residents' active living across the lifespan?**

Many Potrero Hill residents already take advantage of the exciting array of wellness classes offered at SF General's Community Wellness Program. We aim to increase that number through the *Potrero Partners in Health* as well as through engaging Potrero Hill residents who currently participate in the Community Wellness Program to encourage their neighbors to also participate.

#### **As a result of this project, have your partnerships been enhanced?**

Yes. In addition to the *Potrero in Health*, we have made numerous useful connections through our participation in the D10 Collaborative.

#### **Are there barriers your agency/program has overcome that would be of benefit for others to read about? No.**

#### **Participant Quotes**

*"When I first started focusing on my health, I was doing certain things to my body like drugs, you know, not taking care of myself, cigarettes, alcohol... So when I came to the Wellness Center, I seen certain things that I can do to keep myself healthy and sober. I been through a whole lot—jails, institutions. Thought I could never make a way. So, I need this to stay focused. I like for the young generation to learn from me. There is a better way instead of going to jail. You know you just have to find yourself".*

-- M.W., Potrero Hill Resident, SFGH Patient, Community Wellness Center Participant

# H. San Francisco Department of Public Health- Potrero Hill Caleb Clark Health Center

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## **Project Profile**

**Project Name: Asthma/COPD and Smoking Cessation Education Program at Potrero Hill Caleb Clark Health Center**

### **Project Objectives**

Our objective was to work with non-profit Asthma Resource Center of San Francisco, Inc. (ARC, Inc.) to place a health educator at Potrero Hill Health Center (PHHC) who could provide asthma, chronic obstructive pulmonary disease (COPD), and smoking cessation patient education. A DPH public health nurse, Gail Herrick, began the process of creating systems for specialty referrals from Health Center medical providers and establishment of a sustainable registry identifying higher risk patients who could be scheduled for Asthma/COPD education, smoking cessation counseling and spirometry appointments. Subsequently, the DPH contracted with ARC, Inc. to bring in Asthma/COPD health education consultant, Katie R. Allen, whose ongoing responsibilities include one-on-one counseling, promoting and leading smoking cessation groups, and conducting related community outreach to residents of Potrero Hill.

### **Total Number of Participants**

430 PHHC asthma, COPD, and tobacco-smoking patients

**Asthma Education Subtotal Allocated: \$60,000**

**Total Mirant-Funded Program Expenditures: \$ 33,255 through January 2014**

- ARC, Inc. contractual placement of health education consultant, budgeted as hourly expense
- Consultant's completion of NIOSH spirometry training in 2012
- Purchase of participant incentives for Smoking Cessation groups

**If you have any funding remaining from your allocation how will it be used?**

Not applicable, as funding will end with ARC, Inc. contract termination on June 30, 2015.

**Will any program activities be sustained?**

At the completion of the ARC, Inc. contract, scheduled for June 30, 2015, the Health Center will have benefitted from these sustainable attributes of the Asthma/COPD Education Program:

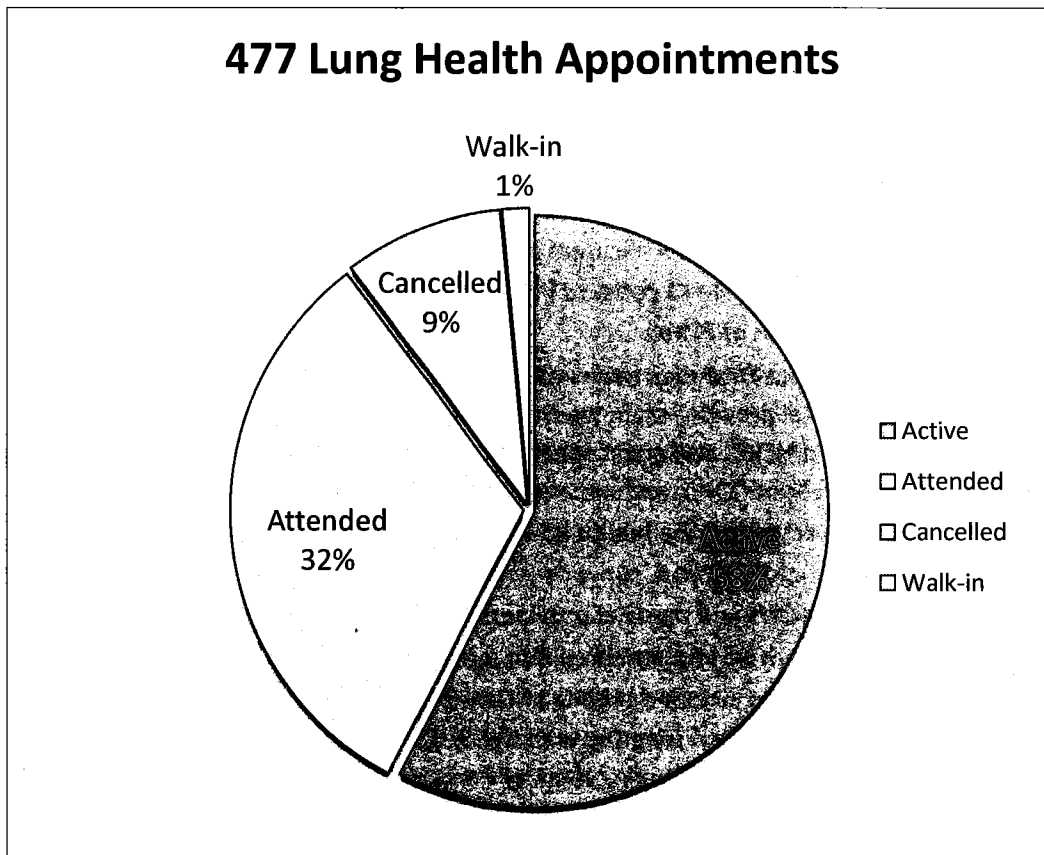
- Asthma/COPD I2I tracks registry established
- Work flow appointment scheduling established for health education appointments in eClinical Works
- Medical provider Asthma/COPD in-service trainings
- Training for nursing staff (Asthma/COPD/Smoking), 2013

- Training for nursing staff by Gail Herrick in Aug 2012 on inhalers and smoking cessation
- Spirometry training for providers by Dr. George Su Dec, 2012
- Placement of Asthma/COPD and spirometry posters in exam rooms
- Development of smoking cessation material and flyers
- In-service with Bayview Hunters Point Health and Environmental Resource Center (HERC) services (home visiting for all patients with asthma)
- Acapella valves medical device inventory established for medical providers to prescribe use
- Allergen-proof mattress and pillow covers inventory established to support patient asthma management, pending delivery
- New Respimat brand inhalers, pending delivery

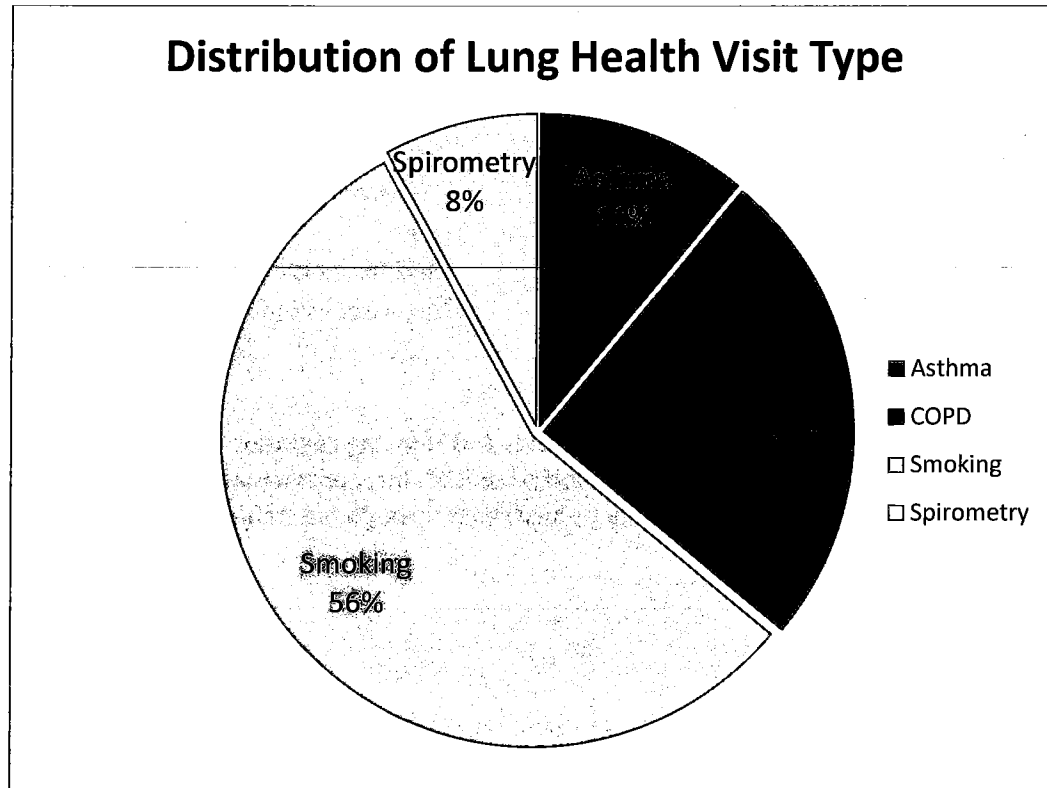
It remains to be seen whether or not Asthma/COPD and smoking cessation patient education or spirometry will be sustained by PHHC Clinic staff once ARC, Inc. contractual services have ended. Smoking cessation counseling may possibly be sustained through the Behaviorist Assistant position established at PHHC.

### **Project Progress Report**

**What has Mirant funding allowed your agency to accomplish?**



## Distribution of Lung Health Visit Type



- The Asthma/COPD and smoking cessation education program has serviced approximately 430 patients, over 18 months of 2 days/week appointment availability (i.e. six spots/day, 6-10 patients scheduled/week).
- The health educator received certification in spirometry practice and arranged for spirometry vendor's sales representative to come to PHHC for training and development of KoKo device software to fit the needs of PHHC.
- Additional health educator duties have included scheduling Asthma/COPD in-service training for Health Center medical provider staff, leading three rounds of group smoking cessation classes with assistance from HERC, and guest speaking at the Health Center's Diabetes Management group class to talk about COPD, asthma and other respiratory issues.
- PHHC's Medical Director and the health educator presented at the Asthma Network continuing education event in October 2013, convened by the San Francisco Asthma Task Force, to show other community leaders and medical providers in the Bay Area how an Asthma/COPD and spirometry program can be implemented into a primary care setting.
- Community outreach has included tabling at Daniel Webster Elementary and teaching Open Airways at Bryant Elementary, meeting with the SFGH Wellness Center staff to foster patient referral into Wellness classes, seeking Healthy Parks Healthy People transportation assistance to bring Health Center patients to Crissy Field.

## **How has your program served Potrero Hill residents' active living across the lifespan?**

All patients served by this program have been given access to self-management chronic disease or smoking cessation education that can improve their ability to lead an active life. Approximately half of PHHC patients reside in the 94107 zip code, which represents Potrero Hill; another significant portion resides in the adjacent 94110 zip code.

## **As a result of this project, have your partnerships been enhanced?**

- The strong partnership and MOU between PHHC and HERC has developed to serve patients who have asthma and those who are smokers.
- The PHHC health educator participated in HERC's January Asthma Camp, including providing spirometry to enrolled children (*photos below*).
- PHHC health educator consultant was able to offer Open Airways curriculum to students at Bryant Elementary School, in coordination with San Francisco Unified School District's Asthma Nurse Coordinator.
- Blue Walcer, Health Educator of the Wellness Center at SFGH was able to conduct wellness training for PHHC staff.
- The PHHC also became a participant in the *Potrero Partners in Health*, a collaborative established to help Potrero Hill Terrace and Annex residents establish a medical home at Potrero Hill Health Center in anticipation of Healthcare Reform. *Potrero Partners in Health* hope to increase the number of Potrero Terrace and Annex families enrolled at the Potrero Hill Health Center from approximately 300 to 400 by June, 2014.

## **Are there barriers your agency/program has overcome that would be of benefit for others to read about?**

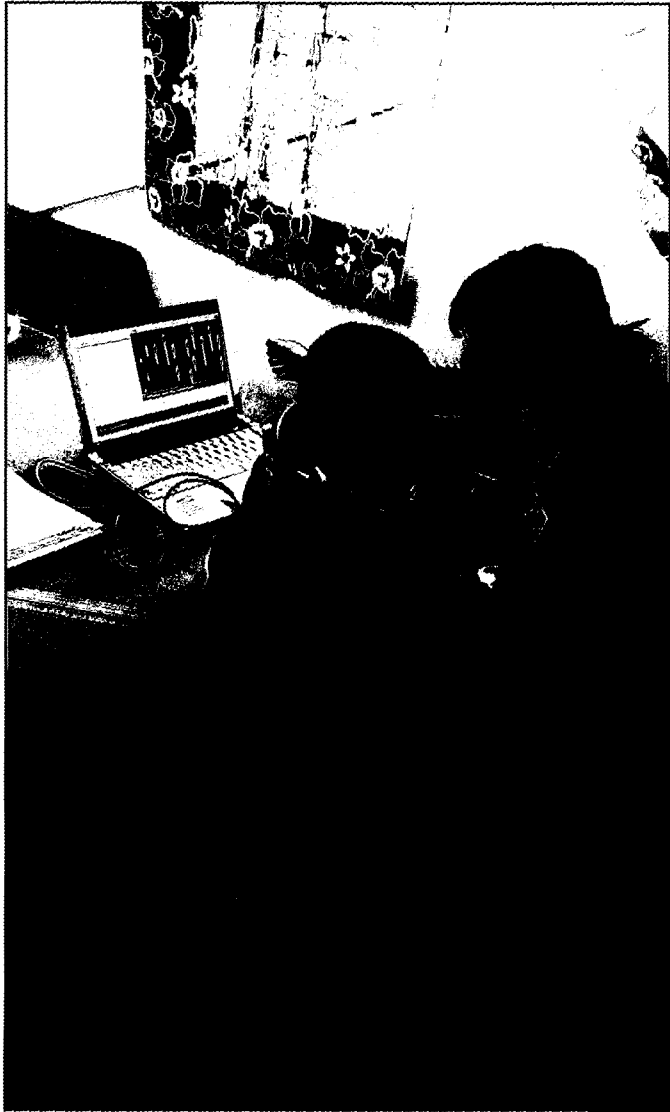
The PHHC itself had an indoor air quality program affecting the respiratory health of Clinic staff. The health educator was able to work with DPH Occupational Safety and Health Program resources to evaluate the Clinic's ventilation system and to provide remediation and instruction in its proper use.

Additionally, the health educator, with permission from the PHHC Medical Director, was able to create signage at the Clinic asking patients and visitors to refrain from wearing strong scents that can cause harm to other people who may have respiratory difficulties or chemical sensitivities.

## **Participant Quotes**

- *"Class was very helpful for me."*
- *"This class has honestly been the only class I have been in that is close to getting me to quit (smoking)."*
- *"I have found this both informative and relaxed, it is the perfect combination for me, thank you!"*
- *"I have almost no questions about my COPD now."*





# I. San Francisco Department of Public Health - San Francisco General Hospital (SFGH) Pediatric Asthma Clinic

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## **Project Profile**

**Project Name: Asthma Case Management and Education Program at SFGH  
Pediatric Asthma Clinic**

### **Project Objectives**

Our objective was to establish a third Health Worker II position for the Clinic, so that we can provide greater Spanish-bilingual culturally competent support to the two-thirds of our patient population that come from Spanish-monolingual families. With additional staffing, the Clinic is also better able to provide asthma case management and education on a timely basis to all of our patients.

### **Total Number of Participants**

The Clinic sees approximately 24 patients per week, operating 4-5 clinics (AM or PM) spread over 3 days/week.

**Subtotal Allocated: \$195,066 for class 2586 salary & fringe benefits**

### **Total Program Expenditures:**

Personnel hired effective 11/26/13: Health Worker II HW, class 2586, salary range is \$24.93-\$30.30 hourly.

### **If you have any funding remaining from your allocation how will it be used?**

The Health Worker II position will use the entire Mirant Special Revenue allocation.

### **Will any program activities be sustained?**

We hope we are able to retain this needed position with General Fund or other funding source, once special revenue has been fully expended.

## **Project Progress Report**

### **What has Mirant funding allowed your agency to accomplish?**

We have been able to hire a wonderful Spanish-bilingual/bicultural community health worker (CHW), Justina Bocanegra, to better serve our asthma patients, particularly our Spanish-speaking families. The new Health Worker II duties, shared among three Health Worker II positions, include:

1. Clinic responsibilities: Patient intake, triage/spirometry and discharge. Provide accurate charting in electronic medical records.

2. Patient education: Provide asthma/allergy teaching as needed during clinic visits, as well as urgent care and inpatient setting when available. Utilize motivational interviewing techniques for individualized teaching.

## Asthma Action Plan

Name: \_\_\_\_\_ MD/NP: \_\_\_\_\_

Date: \_\_\_\_\_



→

**Controller medicines to take every day**

<b>Name</b>	<b>Amount</b>	<b>When</b>

**YELLOW -- CAUTION**

Any coughing

Waking up at night

Chest feels tight

Short of breath

→

**Immediately take rescue medicines for quick relief:**

**Albuterol or Xopenex, 2 puffs every 4 hours**

**Instructions for controller medication:**

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**If you are not feeling better in 20-60 minutes, go to the RED ZONE!**

→

**Get help from a health care provider NOW**

**Albuterol or Xopenex**

**6-8 puffs every 20 minutes up to 3 times**

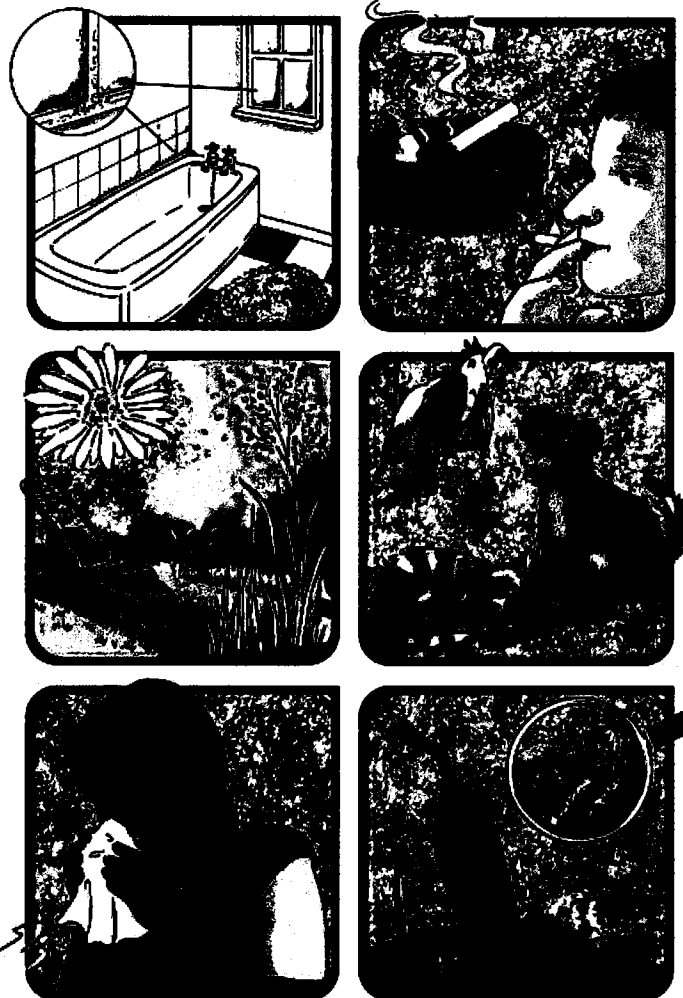
**Also, call 911 or go to the emergency room!**

**Pediatric Advice: (415) 206-8383**  
**San Francisco General Hospital**

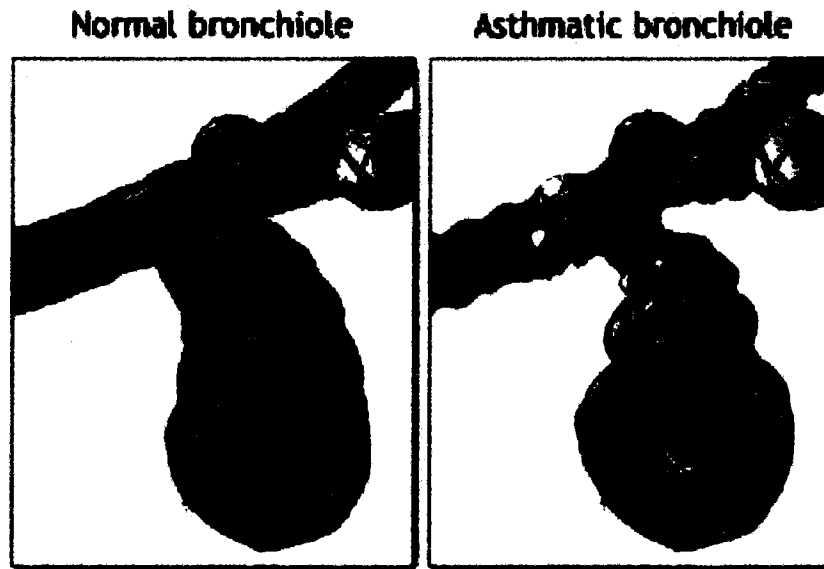
3. Case management: Support patient needs outside of clinic visit via Phone Call Follow Up Program, assist with medication and pharmacy communication, facilitate communication

between patient and provider. Connect families to local resources (housing, legal, behavioral health, Creating Empowerment through Alcohol and Substance Abuse Education) as needed.

4. Home Visiting: Perform home visits for families with habitability or social needs, as appropriate; assess home for asthma environmental risk factors.



5. Scheduling: Appointment booking, cancellations and reminders by way of phone calls and letters. Manage cancellation list and adjust schedule appropriately as advised.
6. Consultation: Provide consultation regarding asthma/allergy home care as requested by outside agencies (schools, day care centers, foster parent trainings, etc).
7. Outreach: Engage with local community partners to continue collaboration, including health fairs, trainings, school based events, etc.
8. Clerical: Chart preparation and maintenance, stock and update educational handouts and clinic documents.



In addition to the shared duties listed above, the clinic is also developing the new Health Worker II role as follows:

1. **Create and help manage Asthma Registry:** Using a database registry of patients we will be able to monitor patient needs (scheduling, vaccines, habitability and school issues), as well as examine our demographics, medication use, referrals, show rates, etc. By tracking these measures, we can build interventions to improve our clinical outcomes.
2. **School collaboration and outreach:** An additional CHW will help us improve our communication with schools, follow up on issues regarding asthma medication policy in schools and daycare centers, and establish clear standards and protocols in collaboration with school nursing.
3. **Cross-coverage and follow up:** One of the greatest needs in clinic is that of added support for the shared responsibilities above. An additional CHW helps our team to keep up with the demands of clinic and its related chart processing and follow up, and allows us the ability to stagger our CHW schedules and breaks so that clinic is able to operate from 8am-5pm, and every other Tuesday without interruption. It also provides enough support that we can complete chart filing and processing and follow up in a timely manner. (Currently, we have a backlog of Phone Call Follow Up forms that are over two months behind).
4. **High-Risk Asthma Clinic:** When able, the additional CHW will focus her clinical time in High-Risk Asthma Clinic, and assist with case management and follow up for this special group of children who have had multiple severe exacerbations and often have very high psychosocial needs.

**How has your program served Potrero Hill residents active living across the lifespan?**

Though the majority of patients have come from the Mission District (zip 94110) where SFGH is located, in recent years, more patients have had to move to adjacent neighborhoods which offer greater access to affordable housing. We can estimate that 20% of our pediatric patients live in Potrero Hill (zip 94107) and 30% live in Bayview Hunters Point (zip 94124). Many reside in Housing Authority developments and Section 8 private housing in those two districts, and our Health Workers help their patients to advocate for correction to substandard unhealthy housing conditions that are impacting their child’s asthma control.

**As a result of this project, have your partnerships been enhanced?**

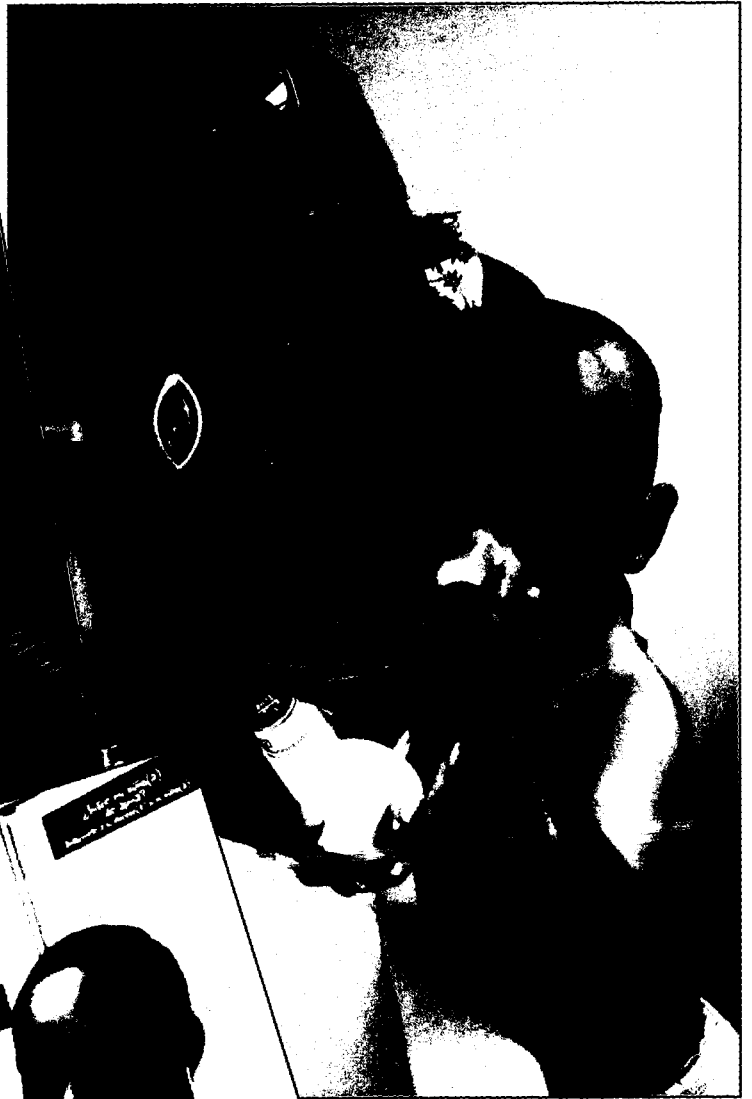
We have been able to network with the DPH Environmental Health Branch Healthy Housing Program, managed by Dr. Johnson Ojo. This partnership will help us gain code enforcement support when we are advocating for correction of substandard unhealthy housing conditions.

**Are there barriers your agency/program has overcome that would be of benefit for others to read about?**

The biggest barrier to initiating this project was working within the Civil Service process to choose a qualified candidate.

**Participant Quote**

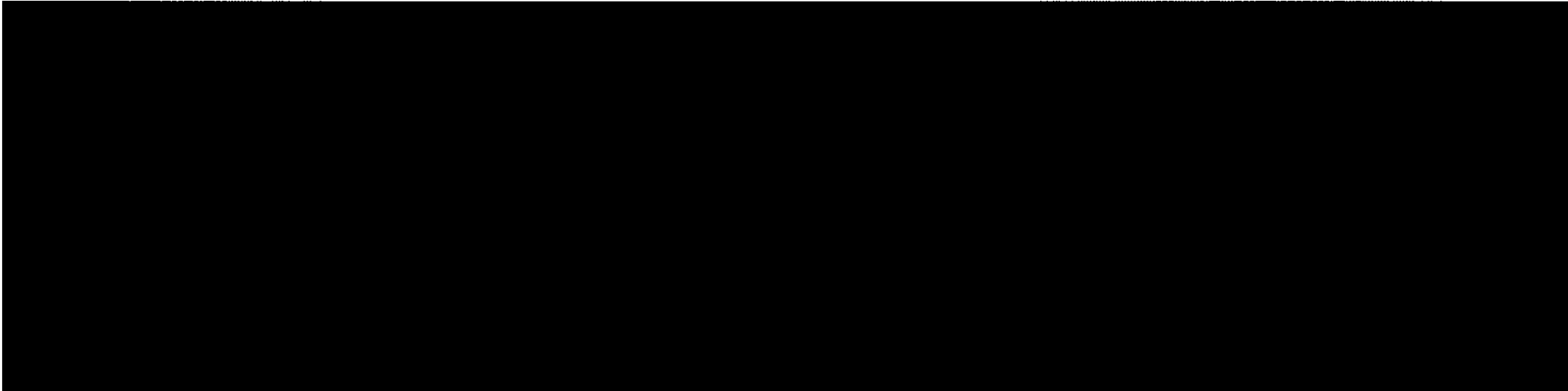
*"When I have brought my son to the Asthma Clinic they have helped him, they even have called the house to see how things are doing and if we are in need of any medications. I am very appreciative of their services. Thank you for your efforts and support that you provided us. God Bless you, Asthma Clinic!"*





*The Mirant Potrero stack remains, but the power plant is shut down.*





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**From:** Jan Purat [jpurat@gmail.com]  
**Sent:** Monday, May 05, 2014 3:03 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry Music Festival's cultural Legacy

From: Jan Purat <jpurat@gmail.com>  
Subject: Strawberry Music Festival's cultural Legacy

Hello,

My name's Jan Purat. I've never been to Strawberry Music Festival.

However, it is one of the longest running acoustic-oriented music festivals in California, and brings with it a legacy of cultural musical history. Also...I've done a far amount of research and what I've found is that...as far as music festivals go, it has a history of being one of the most responsible festivals in the state.

Not renewing Strawberry's use permit could have horrid consequences on the preservation of American musical culture in the area. This is an issue that is hugely important, not just for fans that have been to the festival and love it, but for people (like me ) who have heard and studied from an outside observers standpoint and who have come to the conclusion that it should be supported, (if not for a plethora of other reasons including economic recovery of a disaster zone)... in order to preserve our culture and further the understanding of traditions in this country for future generations. Please help in any way you can!

Thank you for your time!

Jan Purat

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Mitchum Yacoub [coubya@gmail.com]  
**Sent:** Monday, May 05, 2014 2:57 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Keeping Our Concert

From: Mitchum Yacoub <[coubya@gmail.com](mailto:coubya@gmail.com)>  
Subject: Keeping Our Concert

The Strawberry Music Festival is a unique gathering in our community that betters our environment and the people within it.

--

This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Miriam Feiner [miriam.k.feiner@gmail.com]  
**Sent:** Monday, May 05, 2014 3:08 PM  
**To:** Commission, Recpark (REC)  
**Subject:** From A Strawberry Kid to a Strawberry Adult

From: Miriam Feiner <miriam.k.feiner@gmail.com>  
Subject: From A Strawberry Kid to a Strawberry Adult

Dear San Francisco Elected Officials,

I am writing to you to urge you to pressure the SF Rec and Parks Dept to approve the Strawberry Music Festival's permit, for the fall 2014 Festival at Camp Mather.

I am 33 years old, and I have been attending Strawberry regularly since I was in third Grade. My most cherished childhood memories are from those festivals in the early '90s, where it was (and still is) safe to run around the woods at Camp Mather with my friends, where I could swim in Birch Lake, get my face painted, and camp with my parents. I was a true "Strawberry Kid," running around, covered in dirt, wearing a tie-dyed festival shirt. As an adult, I still attend with my friends, and delight in the nature and the music (and I love seeing those "Strawberry Kids" running free).

Strawberry has always done a great job acting as a steward of Camp Mather, and if they are given a permit for the fall, I know they will continue to do so. In addition to making improvements to Camp Mather, Strawberry is a way for us to assist Toulumne County (and especially Groveland and the Hwy 120 corridor) in their economic recovery from the Rim Fire. Hundreds and hundreds of people come to the Festival, stopping along the way for gas and supplies, and to grab a bite to eat.

"The Strawberry Way" is the festival's motto, and it means being with and building a strong community, sharing with one another, and enjoying nature and good music. Please help us to continue living and teaching the Strawberry Way.

Sincerely,  
Miriam Feiner

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Rebel Young [raphunzelr@yahoo.com]  
**Sent:** Monday, May 05, 2014 3:56 PM  
**To:** Commission, Recpark (REC)  
**Subject:** There is no place like the Strawberry Music festival. I am clicking my heels with my red shoes on...

From: Rebel Young <raphunzelr@yahoo.com>  
Subject: There is no place like the Strawberry Music festival. I am clicking my heels with my red shoes on...

Dear officials,

I have been going to the Strawberry Music festival since 1993 which makes me a relative newcomer. My children grew up going. My grandchildren have been attending since before birth. I have been to many different music festivals and none compare to the Strawberry Music festival. The strawberry way sets up an atmosphere of community, personal responsibility, and peaceful cooperation that is hard to find anywhere. Camp Mather is a beautiful venue, and we Strawberrians feel honored to be able to come and celebrate there with music, laughter, and family fun. We take pride in treading gently on the campground and leaving it better than it was before we came.

Additionally, this festival is important for the surrounding communities that were devastated by the Rim fire. The Strawberry Music Festival brings a steady stream of customers along Hwy 120 as they travel to and from the festival.

The people who plan and put on Strawberry are problem solvers and are very resourceful. With the help of a strong volunteer base they will be able to surmount all of the difficulties. Please give them the chance to do so - and give me the chance to tell my five year old granddaughter Tegan who first went to Strawberry when she was 18 days old, that we will be going to Strawberry in the fall.

Thank you for your time and attention, Rebel Young

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This e-mail was sent from a contact form on Save The Strawberry Music Festival (<http://www.savestrawberrymusicfest.com>)

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**From:** Reva Witcher [drwitcher@gmail.com]  
**Sent:** Monday, May 05, 2014 4:21 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry Music Festival

From: Reva Witcher <drwitcher@gmail.com>  
Subject: Strawberry Music Festival

Dear City Officials,

You're urgent action is required in order to save a very important music festival at Camp Mather, The Strawberry Music Festival. The festival is instrumental in bringing much needed money into Tuolumne county. Devastated by the disastrous fire last fall, the cities around Yosemite National Park desperately need the festival to continue. We, the Strawberry community, need you to make the SF Recreation and Parks Dept. approve the festival's permit to hold the fall 2014 festival, without further delay. All of the concerns of the department regarding water and forest use have been met. There is no reason for any continued delay.

The festival needs the permit for this fall in order to receive disaster relief funds from the Federal government. Those funds are necessary for the continuance of the festival. For one person in the Parks and Recreation Department to withhold the permit for the festival is unconscionable given the circumstances.

The Strawberry Music Festival is one of the premier music festivals in the country. People from around the world come to this festival. My family has attended for more than 20 years. My son met his wife there, they got married there, and their son has attended every festival since he was born. My husband's band has played there many times. Our children's bands have played there on numerous occasions. Band members have always been treated better at Strawberry than at any other festival across the country.

We urge you to act now.

Sincerely,  
Reva Witcher

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** anthony mills [tonyburtmills@gmail.com]  
**Sent:** Monday, May 05, 2014 5:16 PM  
**To:** Commission, Recpark (REC)  
**Subject:** save strwberry!

From: anthony mills <[tonyburtmills@gmail.com](mailto:tonyburtmills@gmail.com)>  
Subject: save strwberry!

Strawberry music festival and camp mather have been a huge part of my life. Please understand that this festival serves as more than just a music gathering, but a celebration of friends family and community that is unmatched by any other event of this type.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Jeffrey Pienack [ezjerky123@yahoo.com]  
**Sent:** Monday, May 05, 2014 5:41 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry Music Festival Fall 2014 and continuing (hopefully!!)

From: Jeffrey Pienack <ezjerky123@yahoo.com>  
Subject: Strawberry Music Festival Fall 2014 and continuing (hopefully!!)

I and my family and extended family have been going to Camp Mather for the Strawberry Music Festival since 1996 usually to both spring and fall, and we continue going at least to the fall festival every year. My children learned " The Strawberry Way" of treating all with love and respect, and being able to leave an item anywhere and be able to come back later and retrieve it...honesty and good juju is the only way I can describe it.

Strawberry and Camp Mather always combined to be a wonderful, safe and POSITIVE experience ALWAYS.

The Strawberry community has always been a great steward of the Camp, and we hope to be able to come back this Fall and thereafter to continue this beloved family TRADITION again, year after year.

Best regards,

Jeffrey Pienack  
Oceano CA

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)



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**From:** Larry Frakes [larryfrakes1@att.net]  
**Sent:** Monday, May 05, 2014 5:58 PM  
**To:** Commission, Recpark (REC)  
**Subject:** SF Parks & Rec, Please Grant The Permit

From: Larry Frakes <larryfrakes1@att.net>  
Subject: SF Parks & Rec, Please Grant The Permit

My wife and I are relatively new to the festivals, beginning with our first one in the Fall of 2001.

We immediately fell deeply in love with the festival, Camp Mather, and the attendees and experience, and now plan our time, efforts and money year round so we can attend.

The history of festival management is well chronicled regarding their stewardship of not only Camp Mather but of the surrounding region.

They are fully capable of dealing with any environmental concerns and have a deep, rich and well recorded history of working with federal, state and local officials to ensure the festival succeeds not only for the attendee's but also for the surrounding region.

Economically, the 7,000 or so folks who volunteer, work and attend the festivals contribute either directly to the local economy thru purchases of gas, food, room rentals and more, before, during and after the festival, and also contribute thru the tax revenues raised in the region from the festival's presence.

The Rim Fire devastated the region both environmentally and economically, and the festival is able to, in partnership with SF Parks & Rec, contribute mightily to the redevelopment of the region in so many ways it's unconscionable to think any outstanding issues like potable water or access control would be held by SF Parks & Rec as a means of not granting the fall permit.

It's time the City By The Bay stood up and positioned themselves as champions of the people in Tuolumne County and each and every festival attendee.

Please, start the process of discussion, let the Strawberry Festival Management team meet with you and draw up a plan that will meet everyone's needs and concerns.

Sincerely,

Larry Frakes

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Lois Salisbury [lois.salisbury@gmail.com]  
**Sent:** Monday, May 05, 2014 2:24 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Preserve a great tradition: The Strawberry Music Festival

From: Lois Salisbury <[lois.salisbury@gmail.com](mailto:lois.salisbury@gmail.com)>  
Subject: Preserve a great tradition: The Strawberry Music Festival

As a long time San Franciscan and SF homeowner, I write to urge your immediate intervention to preserve the Strawberry Music Festival. We and members of our family have gone to Camp Mather every summer since 1987, first to family camp, then to visit our daughter while she worked there and, for the past ten years, to attend the Strawberry Music Festival. We've had twenty-six glorious summers and want another one.

Others far more knowledgeable than I am will write about the technical issues surrounding water potability, which we know can be resolved in environmentally and economically sound ways. We are completely confident in the competence and stewardship of the Strawberry organizers.

This historic collaboration among SF Rec and Park, Camp Mather, Tuolumne County, the organizers of the Strawberry Music Festival and the 1000's of people who cherish and attend this unique cultural and musical experience each year must be preserved. It's a unique collaboration of which San Francisco can be most proud. Strawberry combines people from vastly different geographic and economic backgrounds into a unifying and uplifting experience. For many of us it's a high point of the year, a time for joy, relaxation, nature, music and sociability that feeds the soul. Music is performed and music is made, all day long, every day. Strawberry also feeds the local economy and prides itself on honoring and preserving the great gift of Camp Mather, which it has done flawlessly for these three decades.

I don't know how San Francisco could contemplate a negative or untimely decision, especially given the comity of Tuolumne County, a place which has suffered great loss due to the Rim Fire. No Strawberry would be a tragedy and a heartbreak. Please do us proud and intervene immediately to reverse the current decision.

Sincerely,  
Lois Salisbury  
415 225 2758

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Alan L Schlaifer [alan@asisfinancial.com]  
**Sent:** Monday, May 05, 2014 2:33 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Save the Strawberry Festival

From: Alan L Schlaifer <[alan@asisfinancial.com](mailto:alan@asisfinancial.com)>  
Subject: Save the Strawberry Festival

I have been attending the Strawberry Music Festival since 1989. The year of the Rim Fire was to be my 25th year celebration of going to the best music festival around. The staff are consummate professionals. They stress how important it is to leave Camp Mather even in better condition than when we arrived. Everybody is super helpful and friendly. I look forward each year to hanging out with 3,500 of my closest friends. Please help make fall Strawberry a reality. I have seen so many of my friends children grow up there and would hate for that one bright slice of Nirvana to be crushed. Please work with the Strawberry staff. They are very reasonable and will do whatever it takes to put on the best festival ever, constantly improving with each festival that follows.

I am aware of several businesses that were severely hurt due to the RIm Fire. Please allow the viability of the festival to continue to bring a much needed economic boost to the area. many thanks in advance. After all isn't that the Strawberry Way.

--

This e-mail was sent from a contact form on Save The Strawberry Music Festival (<http://www.savestrawberrymusicfest.com>)

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**From:** Robert Feiner [rhfeiner@sbcglobal.net]  
**Sent:** Monday, May 05, 2014 2:36 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry Music Festival

From: Robert Feiner <rhfeiner@sbcglobal.net>  
Subject: Strawberry Music Festival

I first started going to Strawberry Music Festival 25 years ago. It was the one festival that was truly a family friendly festival. Safe for kids and respectful of the environment. Great music, great venue. Great ethos- the Strawberry way!  
I feel they need the continued support of the city of San Francisco.

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Reggie Kenner [wevvie@yahoo.com]  
**Sent:** Monday, May 05, 2014 2:37 PM  
**To:** Commission, Recpark (REC)  
**Subject:** I'll take responsibility at The Strawberry Music Festival

From: Reggie Kenner <[wevvie@yahoo.com](mailto:wevvie@yahoo.com)>  
Subject: I'll take responsibility at The Strawberry Music Festival

The Strawberry Music Festival is not just some weekend jaunt. Since I discovered it in 1986, I and my family including my kids and two wives, have looked forward to each weekend. My children, literally, grew up there and, when they were still young, I asked once, "Where do you want to go for vacation this year?"

The answer was "Don't we get to go to Strawberry?"

The had developed enduring friendships with people whom we saw only twice each year and the valued that experience.

I became a volunteer after my divorce. Not to save the cost of a ticket, but to give back and, as the Strawberry people say "To leave Camp Mather better then we found it"

We've been through drought conditions before, fire conditions before (one festival took place after a fire and you could still find embers smoldering outside the fences).

Sure, there may be lots of us attendees but we know what we're facing, and yet, we're willing to step up, skip a shower or two, take our own water and be very stingy with the water the Strawberry people will be providing, all in the name of "The Strawberry Way", a mantra that is not taken lightly by those of us who have been long-time attendees and that is spread like jam on those who are new to the festival.

I drive a long way to Camp Mather and spend a good amount of money in the area enroute to and from.

I would certainly appreciate it if the City of San Francisco, whom we've thanked time and again for their allowing us to use Camp Mather, can allow us our experiment in humanity this fall and every fall in perpetuity. This is not Woodstock, it's Strawberry, a community that works well in the face of all situations.

I'll take responsibility.

Thanks  
Reggie Kenner  
Manhattan Beach, CA

--

This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** John Raitt [JRaitt@MORLEYBUILDERS.com]  
**Sent:** Monday, May 05, 2014 2:42 PM  
**To:** Lee, Mayor (MYR); Mar, Eric (BOS); Farrell, Mark (BOS); Chiu, David (BOS); Tang, Katy (BOS); Breed, London (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Wiener, Scott; Campos, David (BOS); Cohen, Malia (BOS); Avalos, John (BOS); Board of Supervisors (BOS); Commission, Recpark (REC)  
**Subject:** Save Strawberry Fall 2014

May 5, 2014

John Raitt  
29 Washburn St.  
Simi Valley, CA 93065

Mayor Edwin Lee  
City Hall, Room 200  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102  
[mayoredwinlee@sfgov.org](mailto:mayoredwinlee@sfgov.org)

Dr. Mayor Lee,

I am writing today to show my support for the Strawberry Music Festival. Please allow the Fall, 2014 Strawberry Music Festival to happen. The people that attend this festival are very respectful and conscientious, and I don't think that following the rules and safety concerns regarding road closures and camping restrictions will be a problem. As for reserving water, this has always been a part of Strawberry. For me specifically, I will be in a self-contained camping trailer and will bring my own water for showering, etc.

My family has been going to the Strawberry Festival for many years and now my 6 year old son is beginning to love it and form his own memories (he has attended since he was 18 months old). This is a tradition that I would like to continue.

The Strawberry Festival is by far my favorite vacation every year. Last Fall, we were to bring 3 newcomers; my mom, sister and brother-in-law. They were so excited and unfortunately were not able to experience the beauty and tranquility of this Music Festival that we love so much. I have not requested a refund for my ticket at this point because all I want is to be able to go again. Keep the tradition that so many families have enjoyed alive. Please, please, please allow the Fall, 2014 Strawberry Music Festival to happen.

Thank you for taking the time to read this and for your consideration.

Sincerely,

John Raitt

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**From:** David Ragland [dragland@mlode.com]  
**Sent:** Monday, May 05, 2014 1:59 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Save Strawberry

From: David Ragland <dragland@mlode.com>  
Subject: Save Strawberry

Dear San Francisco Camp Mather Managers,

Please return the use of the Camp for Memorial Day and Labor Day weekends to the Strawberry Music Festival. Any attempt to use the tragic Rim Fire to ditch a faithful client and further damage the devastated people of Tuolumne County, from which San Francisco receives so much, would be a travesty.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival (<http://www.savestrawberrymusicfest.com>)

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**From:** Larry Graff [airylarry@bananaslugstringband.com]  
**Sent:** Monday, May 05, 2014 2:17 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Let Strawberry Go On!

From: Larry Graff <[airylarry@bananaslugstringband.com](mailto:airylarry@bananaslugstringband.com)>  
Subject: Let Strawberry Go On!

Please Please Please give Strawberry a permit for this coming Fall Music Festival. We will be overly sensitive and responsible to Camp Mather and the surrounding area. This is an opportunity for healing and recovery. We will not fail in making this a Win/Win for everybody. Thank you!

--

This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)



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**From:** Stephanie Jay [stephanie.jay.90@gmail.com]  
**Sent:** Monday, May 05, 2014 1:47 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Keep my lifelong tradition alive!

From: Stephanie Jay <[stephanie.jay.90@gmail.com](mailto:stephanie.jay.90@gmail.com)>  
Subject: Keep my lifelong tradition alive!

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Jeffrey Vidali [jlvidali@sbcglobal.net]  
**Sent:** Monday, May 05, 2014 1:56 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry Music Cancellation

From: Jeffrey Vidali <[jlvidali@sbcglobal.net](mailto:jlvidali@sbcglobal.net)>  
Subject: Strawberry Music Cancellation

Please at least try to work with the Stawberry Music people to make the Fall Fest happen. They agreed to bring water. Please don't devastate the local economy. Cut through the red tape and make it happen. If anyone can do it, SF can! Thank-you

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Avrum Shepard [Avrums@gmail.com]  
**Sent:** Tuesday, May 06, 2014 9:44 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry Music Festival

From: Avrum Shepard <[Avrums@gmail.com](mailto:Avrums@gmail.com)>  
Subject: Strawberry Music Festival

The Strawberry Music Festival is one of the highlights of the festival season. Music in this beautiful place is a very spiritually uplifting experience that is truly needed by the citizens of San Francisco. Please ensure that our Rec & Park Department allows the event to proceed.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** meredith aleandri [meredithaleandri@yahoo.com]  
**Sent:** Tuesday, May 06, 2014 10:15 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Save Strawberry!

From: meredith aleandri <[meredithaleandri@yahoo.com](mailto:meredithaleandri@yahoo.com)>  
Subject: Save Strawberry!

Please allow this wonderful event to continue!

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Suzanne Hughes [sqrocks@sbcglobal.net]  
**Sent:** Tuesday, May 06, 2014 11:10 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry Love

From: Suzanne Hughes <[sqrocks@sbcglobal.net](mailto:sqrocks@sbcglobal.net)>  
Subject: Strawberry Love

Dear SF Parks and Rec,

I understand your fears, regarding providing a permit, but I feel that the Strawberry Music Festival productions as well as the festival goers will be responsible and safe. This festival is so important to so many people, it is a magical place where twice a year we can get away from our day to day struggles and be not only among our favorite people but in a beautiful place that heals our souls like nothing else can. Please reconsider your decision and trust that as Strawberry has done for so many years, it will take extreme care of Camp Mather.

Sincerely,  
Suzanne Hughes

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Gail Korich [ranchoarmadillo11@gmail.com]  
**Sent:** Tuesday, May 06, 2014 11:53 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry is more than a festival

From: Gail Korich <[ranchoarmadillo11@gmail.com](mailto:ranchoarmadillo11@gmail.com)>  
Subject: Strawberry is more than a festival

I'm adding my voice in the hopes that any issues regarding the granting of permission for a Labor Day Fall 2014 festival can be addressed and dealt with in a way that will assure the City of San Francisco that this community of people is like no other. I have attended and worked at this festival for almost 30 years. Patrons and workers alike will respect whatever rules need to be in place for everyone's safety, and will go above and beyond what needs to be done to have this festival held. I think that having the festival at Mather on Labor Day weekend 2014 will be healing emotionally and financially for the Strawberry community, and the region as a whole that has taken a tremendous hit from the Rim fire. Please work with the Strawberry management to have your concerns addressed, and trust that it is the Strawberry way to respect Camp Mather and the surrounding forest.

Thank you.  
Gail Korich

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Joshua Lowe [jrlowe1@gmail.com]  
**Sent:** Tuesday, May 06, 2014 1:04 PM  
**Cc:** Ilana Lowe  
**Subject:** Camp Mather permit to the Strawberry Music Festival

*It has recently come to my attention that the permit for the Fall 2014 Festival at Camp Mather is in question due to your concerns over potable water supply and forest closure conditions on Evergreen Road. Tuolumne County Board of Supervisors unanimously approved a letter to San Francisco Recreation and Parks Department requesting that a permit be issued for the Fall 2014 Festival with language allowing the option for them to mitigate these concerns. For over 30 years, the festival has worked with the Tuolumne County Public Works Department and Cal Trans to insure the safe entry and exit of festival goers on Evergreen Road. The festival organizers are confident in their ability to inform festival participants of the Forest Closure and the importance of complying with Forest Service regulations. Additionally, they are willing to supply potable water, as needed, at the Fall 2014 Festival. They are capable of dealing with all of the issues that have been raised and have done so successfully in the past. They also believe that those of us who wish to attend the Fall Festival will be willing to pack extra water, if necessary, as well as observe the Forest Closure along Evergreen Road and surrounding Camp Mather.*

*As you may know, the permit for the Fall 2014 Festival is required for Strawberry Music Festival to receive previously approved disaster relief funding from the Small Business Administration. Their loan with the SBA was approved, in part, because Strawberry Music Festival is an essential part of the economic recovery of the Groveland area and Hwy 120 corridor businesses. The residents and business owners of this community have suffered enough as a result of the Rim Fire and again during the month long closure of Yosemite National Park. Tuolumne County Board of Supervisors and the County Administrator's office have lent them their full support, because of the positive impact Strawberry has had on the economy and the integrity with which we have conducted their business for over three decades.*

*It is imperative that they get a permit that allows them to mitigate issues at Camp Mather so that they can continue to produce future festivals. They remain committed to doing everything possible to make this happen. Please support all of us in our endeavors to have the Fall 2014 Festival at Camp Mather by issuing the a permit to hold the festival.*

*Thank you for your assistance and support in advance,*

*Joshua Lowe*

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**From:** Sarah Herlache [sherlache@yahoo.com]  
**Sent:** Tuesday, May 06, 2014 1:04 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry Music Festival

From: Sarah Herlache <sherlache@yahoo.com>  
Subject: Strawberry Music Festival

Dear Elected Officials,

I am writing to request that you please reconsider and grant the Strawberry Music Festival their permit to hold the festival over Labor Day weekend 2014.

My husband, 9-year-old daughter, and I live in Phoenix, Arizona, and we attended the Strawberry Music Festival for the first time over Memorial Day weekend 2013. We have spent time in the San Francisco area visiting family, but this was the first time we visited Camp Mather and Yosemite. That trip was one of the best experiences of our lives.

The location was beautiful, the weather was cool and perfect, and Camp Mather itself was very well-maintained and a lovely place to be. But beyond that, the Strawberry Music Festival staff along with all of the people attending, were by far the most respectful, considerate, and kind group of people I have ever encountered, especially in such a very large group.

Before we attended the festival, we didn't really believe that the "Strawberry Way" could be a reality. We thought it was just a "peace and love" philosophy hyped by a bunch of old hippies. But we found that the "Strawberry Way" was truly practiced by every single person we encountered there, and only a fraction of the crowd seemed actually to be old hippies.

We didn't need to worry about locking up our belongings, because no one bothered our camp when we left it. The bathrooms and portable toilets were always clean. And everyone seemed to follow the "rules," taking very short showers, removing and replacing chairs from the Music Meadow, etc.

The people who attend this festival recognize that it is a privilege to use Camp Mather. And they respect and take care of the camp as a place they love to be. I am sure that this group of people would have no problem attending a Fall 2014 festival with conditions attached, limiting water use and hauling in their own water, and treating the damaged landscape gently. And I have every confidence that the Festival staff would make these requirements known and enforce them, while doing everything they could to mitigate and minimize the impact the Festival has on the camp.

I've heard that Camp Mather will open for the summer, and I cannot imagine the people attending the camp will have any less impact than the Strawberry Music Festival-goers would. In fact, I would venture to guess they could have more impact, since those attending the Festival spend so much time away from their camp sites watching the music in the meadow and near the lake.

I am afraid that if the Fall 2014 festival doesn't take place, there may not ever be another one, since it seems like it would be near impossible for them to recover financially at that point.

This would create a tremendous economic hardship to the Groveland area, which has already suffered terribly since the fires. If the festival is allowed to continue, my family would



drive from Phoenix to that area every year, spending our vacation funds at area hotels, gas stations, and grocery stores, etc. I know that the festival has a very loyal following, and many of those people attend twice a year, which must make a significant economic impact on the area.

Please reconsider, and allow Strawberry Music Festival to continue.

Sincerely,

Sarah Herlache  
Phoenix, Arizona

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** david arndt [d.arndt@att.net]  
**Sent:** Tuesday, May 06, 2014 1:47 PM  
**To:** Commission, Recpark (REC)  
**Subject:** keep strawberry at Mather

From: david arndt <d.arndt@att.net>  
Subject: keep strawberry at Mather

Please, please, please! Keep the tradition alive!  
Camp Mather is such a wonderful, beautiful location, and the Strawberry Music Festival is  
equally wonderful and beautiful. They belong together! Do whatever you can, however you  
can, to allow this great partnership to survive...

Thank you for your consideration.  
David Arndt and family

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** John Gwinner [uncjohnradio@yahoo.com]  
**Sent:** Tuesday, May 06, 2014 2:41 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Keep the Strawberry Festival Alive for 2014 and Beyond

From: John Gwinner <[uncjohnradio@yahoo.com](mailto:uncjohnradio@yahoo.com)>  
Subject: Keep the Strawberry Festival Alive for 2014 and Beyond

To Whom It Should Concern,

Every year, beginning in 1983, under the able direction of Charlie Cran, the Strawberry Music Festival has happened at Camp Mather. It has been a hugely successful festival, providing a variety of great entertainment and fond memories for generations of festival attendees.

Strawberry management and staff have always carefully and efficiently provided for safety and security needs, and have shown resourcefulness when facing challenges such as previous forest fires, inclement weather, or whatever else comes their way. I have every confidence that Strawberry can meet the current challenges of potable water and restricted areas caused by the drought and the horrible Rim fire.

It is imperative that the Fall 2014 festival be allowed to happen, not only for the survival of Strawberry, but also to assist the economy of Tuolumne County, which has been severely damaged by the Rim fire and the federal government shutdown that followed.

Sincerely,

John Gwinner

Modesto, Ca

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Justin Wynn [justinj322@yahoo.com]  
**Sent:** Tuesday, May 06, 2014 3:53 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Please let us have our festival!!

From: Justin Wynn <[justinj322@yahoo.com](mailto:justinj322@yahoo.com)>  
Subject: Please let us have our festival!!

The minute we went to the first strawberry music festival at camp Mather, we fell in love. Mather is heaven. The children running around, the lake, the music and the people make Mather magical. I can't imagine strawberry being anywhere else. Please let us have our festival. It's the one thing that allows us to recharge our batteries during the year. Plus it adds a huge financial boost to the local community. Thanks for your time. Justin wynn

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** David and Hillary Miller [davidandhillary@roadrunner.com]  
**Sent:** Tuesday, May 06, 2014 4:04 PM  
**To:** Mar, Eric (BOS); Farrell, Mark (BOS); Chiu, David (BOS); Tang, Katy (BOS); Breed, London (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Wiener, Scott; Campos, David (BOS); Cohen, Malia (BOS); Avalos, John (BOS)  
**Cc:** Board of Supervisors (BOS); Commission, Recpark (REC)  
**Subject:** Strawberry Music Festival - Please Sign Permit

Dear Kind Sirs and Madams,

We ask that San Francisco's Recreation and Parks Department return the telephone calls from The Tuolumne County Administrator's office, mitigate their concerns with the Strawberry Music Festival, and sign the permit for the 2014 Festival.

The Strawberry Music Festival supplies a significant economic boost to the area from Groveland to Evergreen Road, as festival goers often come up early and stay at hotels and lodges nearby, as well as spend money at gas stations, stores and restaurants in the area.

The Strawberry Music Festival is a cherished family event for hundreds of families, friends and new-found friends made at the festival weekend. Camaraderie, kindness and caring for the environment and Camp Mather are hallmarks of this musical event. Please let the tradition live on!

Thank you,

Hillary Miller  
Chino Hills, California

---

**From:** Mary Emily Canote [marycoyote61@hotmail.com]  
**Sent:** Tuesday, May 06, 2014 4:23 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Save The Strawberry Music Fest

From: Mary Emily Canote <marycoyote61@hotmail.com>  
Subject: Save The Strawberry Music Fest

I have been going to Strawberry since I was 25. I am an only child : my extended family is small. I found, at Strawberry, not only wonderful music, but a warm and loving family. I only attended the fest as a ticket buyer once; I got myself onto a crew and since then, I have been a part of making this event happen. I have been fortunate to work with the same group of people for 25+ years now, and I can tell you that they will do anything they can to make sure Camp Mather is used respectfully and conservatively. We are a big family, and Camp Mather is our home. Strawberry brings out the best in people. You can walk into any camp and be invited for dinner, drinks, or a jam. If you forget something small, or even something big, like your sleeping bag, someone will loan, or even give one to you. Last year, I lost my trailer crank, and someone with a similar trailer let me take theirs to my camp & use it. Strawberry is a magical place/event. I have seen kids go from babies to teens to adults in the years that I've attended. People get married there, under the beautiful trees and sky. Recently, some of our "family" have died, and when their names were announced on stage, many people were crying. There is more love there than anyplace I've ever been to or seen. It is a place that I think of when I'm asked to imagine heaven. People who attend Strawberry love that forest like it was their home. We are all saddened by the devastation of the Rim fire and understand the need for conserving resources. We are willing to forgo showers and bring in our own water if need be. Even though I have a bad back, I am even willing to forgo my comfortable van and sleep in a tent again! We will all pitch in and do what we can to help heal the forest and the surrounding lands. Please let us continue to have the festival at Camp Mather!

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Tracy Raitt [tracydiehl88@yahoo.com]  
**Sent:** Tuesday, May 06, 2014 4:32 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Please allow the Fall Strawberry 2014 at Camp Mather

From: Tracy Raitt <tracydiehl88@yahoo.com>  
Subject: Please allow the Fall Strawberry 2014 at Camp Mather

Please allow the 2014 Fall Strawberry Festival to happen. This is the event / vacation that gets me through the year. My family have been going since the beginning and last year we had some new additions who unfortunately missed out due to the fire. Please please please let it happen. We LOVE Strawberry!!!!

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Linda and Bob Kluber [RLKluber@aol.com]  
**Sent:** Tuesday, May 06, 2014 5:17 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry Music Festival's Postive Contributions

From: Linda and Bob Kluber <RLKluber@aol.com>  
Subject: Strawberry Music Festival's Postive Contributions

Dear Honorable San Francisco Supervisors, Mayor and Parks and Recreation Commissioner,

Linda and Bob have attended the Strawberry Music Festival since 1986 and can attest how it has grown from a "Bluegrass" Festival to an inclusive "Music Festival" of the World's music. It has always included activities for children, teens and "grown-ups". It contributes not only to the local economy but to the economy of vendors who come far and wide to be part of the food and artisan court.

The Strawberry Music Festival has ALWAYS been about being inclusive and giving back. It can truly be said that the Festival leaves San Francisco's Camp Mather in as good if not better condition when the event is over. It includes folks of all persuasions for those Magical four days in Camp Mather.

Please look kindly upon our request for a permit renewal and please join us for four days of Music Magic at Camp Mather as we remain

Your Camp Mather Strawberry Music lovers,

Sincerely,

Bob and Linda Kluber

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)



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**From:** sean donovan [seantdonovan@gmail.com]  
**Sent:** Tuesday, May 06, 2014 5:26 PM  
**To:** Commission, Recpark (REC)  
**Subject:** i love strawberry and camp mather. please be creative

From: sean donovan <seantdonovan@gmail.com>  
Subject: i love strawberry and camp mather. please be creative

Si se puede

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Forrest Jay [forrest1357@aol.com]  
**Sent:** Tuesday, May 06, 2014 5:47 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Keep Strawberry Music Festival

From: Forrest Jay <forrest1357@aol.com>  
Subject: Keep Strawberry Music Festival

Strawberry MF has been a family tradition for 31 years. Families have grown up here ... People have gotten married, had children and those children are now bringing their children. Our camp... Camp Pesto ... Has been attending of 31 years. Please reconsider the ruling against SMF 2014. This festival is very important to our family and all Strawberry families. Speaking for Camp Pesto we will abide by any safety ruling imposed. Thank you for your consideration

--

This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** John Gwinner [uncjohnradio@yahoo.com]  
**Sent:** Tuesday, May 06, 2014 2:45 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Keep the Strawberry Festival Alive for 2014 and Beyond

From: John Gwinner <uncjohnradio@yahoo.com>  
Subject: Keep the Strawberry Festival Alive for 2014 and Beyond

To Whom It Should Concern,

Every year, beginning in 1983, under the able direction of Charlie Cran, the Strawberry Music Festival has happened at Camp Mather. It has been a hugely successful festival, providing a variety of great entertainment and fond memories for generations of festival attendees.

Strawberry management and staff have always carefully and efficiently provided for safety and security needs, and have shown resourcefulness when facing challenges such as previous forest fires, inclement weather, or whatever else comes their way. I have every confidence that Strawberry can meet the current challenges of potable water and restricted areas caused by the drought and the horrible Rim fire.

It is imperative that the Fall 2014 festival be allowed to happen, not only for the survival of Strawberry, but also to assist the economy of Tuolumne County, which has been severely damaged by the Rim fire and the federal government shutdown that followed.

Sincerely,

John Gwinner

Modesto, Ca

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

From: Lauren Bloch [lmbloch@gmail.com]  
Sent: Tuesday, May 06, 2014 6:15 PM  
To: Commission, Recpark (REC)  
Subject: The "strawberry way"

From: Lauren Bloch <lmbloch@gmail.com>  
Subject: The "strawberry way"

This festival is a positive event for people young and old. It is too special to let go!  
Please grant the necessary permits to let the strawberry way to continue to touch so many  
people.

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

---

**From:** Forrest Rader [forrestrader@gmail.com]  
**Sent:** Tuesday, May 06, 2014 9:19 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Keep Strawberry ALIVE for my family, PLEASE!!

From: Forrest Rader <forrestrader@gmail.com>  
Subject: Keep Strawberry ALIVE for my family, PLEASE!!

I will keep this brief. Strawberry Festival has become a truly special event for my husband and I and our two boys (9 and 6). My husband and I love going to music festivals together. We go to a few through out the year -- alone. We leave our children at home because we don't believe that most festivals are appropriate for children. They are dirty, over crowded, generally in some barren field, and you spend your time dodging drunk 20 somethings... I go for the music.

But Strawberry is the polar opposite. It is a festival set up in a way that makes it more than family friendly. The respectful crowd, the fabulous infrastructure, and the amazingly beautiful back drop are just a few of the many reasons we chose this festival as our one and only family fest.

My boys love it. They love the music. They love hiking around. They love riding their bikes around coyote meadow with friends new and old. Please give our family the gift of having the strawberry experience Fall of 2014.

Thank you, for your time.

The Rader Family  
Truckee, California

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Katy Salinas [katy.salinas@me.com]  
**Sent:** Tuesday, May 06, 2014 9:20 PM  
**To:** Commission, Recpark (REC)  
**Subject:** My kids have not yet experienced the amazing Strawberry Festival, and I would forever feel a sadness in my heart if they never do.

From: Katy Salinas <[katy.salinas@me.com](mailto:katy.salinas@me.com)>  
Subject: My kids have not yet experienced the amazing Strawberry Festival, and I would forever feel a sadness in my heart if they never do.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Catherine Sheppard [pearcesheppard@gmail.com]  
**Sent:** Tuesday, May 06, 2014 9:24 PM  
**To:** Commission, Recpark (REC)  
**Subject:** First Family Strawberry!

From: Catherine Sheppard <pearcesheppard@gmail.com>  
Subject: First Family Strawberry!

I only started going to the Strawberry Music Festival five years ago. Unlike the few other music festivals I had been to, it was clean, beautiful, the people were friendly, and it had a positive family atmosphere. A single gal, I loved watching the kids at the lake, toddlers doing art with their parents, and the annual kids parade. I dreamed of the day I would have a family of my own and would bring them to Strawberry to enjoy beautiful Camp Mather and all its offerings.

That day is here! I can't wait to share the experience with my husband James and baby Lucy. Please help! There is really nothing else like it out there...

Thanks so much for bringing back Strawberry,

Katy Sheppard

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Nancy Wolf [nancy-wolf@sbcglobal.net]  
**Sent:** Tuesday, May 06, 2014 9:50 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Saving the Strawberry Music Festival at Camp Mather

From: Nancy Wolf <nancy-wolf@sbcglobal.net>  
Subject: Saving the Strawberry Music Festival at Camp Mather

I have never been to the Strawberry Festival. I have always wanted to go with my family, but have not able to. They have been going for years and telling me how wonderful it is. Last year I decided I wasn't getting any younger and if I was going to go I'd better do it soon. So, I bought a ticket. Then the fires came and it didn't happen. I would still love to go while I still can and experience what my family says is what they look forward to every year more than anything else.

Please help to save this festival. It would be so sad to end something so treasured by so many people.

Thank you.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival (<http://www.savestrawberrymusicfest.com>)



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**From:** Gary C. Yules, CPA [sanitycruzer@gmail.com]  
**Sent:** Tuesday, May 06, 2014 10:10 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Preserving the Strawberry Music Festival

From: Gary C. Yules, CPA <sanitycruzer@gmail.com>  
Subject: Preserving the Strawberry Music Festival

To whom it may concern:

I have been to 39 of the past 40 Strawberry Music Festivals. I have 3 items on my calendar annually: tax season and the spring and fall Strawberry Music Festivals. I have been a volunteer staff member since 1999 and I am proud of my affiliation with the fine people who put on the festival and those who attend it.

Being a CPA, I have a nose for "attention to detail". What I have seen over the past 21 years of attending the Strawberry Music Festival (SMF) is that they have a "can do" attitude and what they do is done with a very high level of integrity. The management of the SMF has over and over shown me that they will do what ever it takes to put on their festival in a way that works for the festival goers and those who own/manage Camp Mather. It is because of who they are and how their actions are in alignment with to what they say there are committed that I write this letter asking the City of San Francisco to have the San Francisco Recreation and Parks Department approve and issue a permit for the Strawberry Music Festival to continue in the manner which has made them a cherished part of thousands of people's lives.

It is because who Strawberry Music, Inc. is that when I come to the festival as a volunteer, I shovel horse and cow manure. Yes, I leave my accountant's desk and walk around Camp Mather and pick up animal crap. THAT exemplifies how much I am happy to do whatever it takes to somehow assist the fine people of Strawberry Music, Inc. put on their beloved festival. I urge you to act quickly and ensure that a permit is issued so that the Fall Strawberry Music Festival will come to fruition, thereby adding to the quality of life for thousands of their fans and their families.

Sincerely,  
Gary C. Yules, CPA

PS: In 39 festivals, I have NEVER witnessed an act of violence at the festival. On the other hand, I have witnessed countless acts of kindness. Be kind. :)

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Michael Beck [mbeck@headroyce.org]  
**Sent:** Wednesday, May 07, 2014 1:12 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Please help the Strawberry Music Festival!

From: Michael Beck <mbeck@headroyce.org>  
Subject: Please help the Strawberry Music Festival!

Hello - I am writing to ask you to please lend your voice to the growing chorus of support for the Strawberry Music Festival. As you know, the festival has served a vital public function for decades, presenting traditional music in a spectacular setting. Now, however, the festival's long-term future, and the economic recovery of Tuolumne County, are in doubt - solely due to the actions of SF Rec. These sorts of decisions, with such sweeping and permanent consequences, should not be allowed to be made unilaterally, with no public debate or discussion. Strawberry must be allowed to present their action plan to mitigate the forest and water concerns, especially as SF Rec is opening Camp Mather for their own purposes during the summer season.

I urge you - please, help preserve this grand institution. This is the sort music, the sort of public gathering, that is easy to overlook, easy to let slip away. We owe it to our culture, to our history, to make the harder effort to help it survive.

Thank you for your time, attention, and energy. I hope to see you at Strawberry!

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Laneyhogs [laneyhogs@aol.com]  
**Sent:** Wednesday, May 07, 2014 7:44 AM  
**To:** Board of Supervisors (BOS)  
**Subject:** Camp Mather

To the San Francisco Board of Supervisors

I urge you to allow use of Camp Mather for the Strawberry Music Festival this Fall. I understand the devastating fire last year left this area in a very fragile state. However, having attended for 15 years, I can assure you those who attend this gathering are very sensitive to this fact. Those who attend are well behaved and appreciative of the natural setting. This is a family environment that includes multiple generations. In addition, the producers of this event are well organized and can be trusted to enforce whatever restrictions you may find necessary. The "Strawberry Way" is one of respectful behavior towards your neighbors and the environment. This event includes many of my friends who fought this fire, who have an active role in restoring the environment, and who deserve the opportunity to celebrate the fact that Camp Mather was spared the horrific damage of other facilities and homes.

Please, allow Strawberry Music Festival to take place this coming Fall.

Lee Laney  
Chico CA

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**From:** chrisanne galvez [cagly@socolo.net]  
**Sent:** Wednesday, May 07, 2014 8:25 AM  
**To:** Commission, Recpark (REC)  
**Subject:** keeping the festival ALIVE!!!

From: chrisanne galvez <cagly@socolo.net>  
Subject: keeping the festival ALIVE!!!

for the past 28 years, my best friend Mary Canote has worked at this festival! this means more to her than anything, except her family. I was to join her last year for my first festival before the fire. I need this experience and my friend needs her Strawberry family; keep this thing ALIVE! Thank you! Chrisanne

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Christiana Ferris [crferris@hotmail.com]  
**Sent:** Wednesday, May 07, 2014 8:55 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Please keep Strawberry at Camp Mather

From: Christiana Ferris <crferris@hotmail.com>  
Subject: Please keep Strawberry at Camp Mather

Back in 1996 I started coming all the way from Phoenix, Arizona, to enjoy Strawberry at Camp Mather, and there is no other gathering of people or physical setting like it in the world. I have the fondest memories of the lake, the trails, the smell of the pines, the stars above at night, and the sound of acoustic music floating in the air wherever you go. Strawberry has introduced me to more new music and artists than I would ever find out about otherwise -- musicians I have gone on to support when they tour and release new CDs. Please keep Strawberry at Camp Mather so I can have another 18 years of memories.

Thank you.

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

**From:** Larry A Miller [grassvalleylarry@gmail.com]  
**Sent:** Wednesday, May 07, 2014 9:01 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry Music Festival

From: Larry A Miller <[grassvalleylarry@gmail.com](mailto:grassvalleylarry@gmail.com)>  
Subject: Strawberry Music Festival

I have attended the festival for many years. I have seen the improvements that Strawberry has brought to Camp Mather and the way that the Festival brings families together twice a year to celebrate the music and the location.

Thank you  
Larry Miller

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Tom Ronay [teamyosemite@gmail.com]  
**Sent:** Wednesday, May 07, 2014 9:42 AM  
**To:** Lee, Mayor (MYR); Commission, Recpark (REC); Board of Supervisors (BOS); Mar, Eric (BOS); Farrell, Mark (BOS); Chiu, David (BOS); Tang, Katy (BOS); Breed, London (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Wiener, Scott; Campos, David (BOS); Cohen, Malia (BOS); Avalos, John (BOS)  
**Subject:** Brush Crew -Strawberry Music Festival and Saving Camp Mather

To whom it may concern,

I am writing this letter to you on behalf of the Strawberry Music Festival -Brush Crew and as a national park service employee who has a Masters Degree in Parks and Natural Resources Management.

Since 2001, I have spent approximately 5 days a year, each spring, working with Strawberry's Brush Crew to clear dry and dead vegetation from the forests inside of Camp Mather. When I first started, I was given a chain saw because of my background in wild land fire management, I know how to run a chainsaw safely and efficiently, and I know the different species of trees at Camp Mather. We clear and thin the congested fire trap areas around Camp Mather to slow a fire down in the event.

During the Rim Fire, The South Central Sierra Inter-agency Incident Management Management Team sent a Division Superintendent, hand crews and air tankers to light a back burn along Mather road thus saving all structures at Camp Mather. See attached tanker drop along the North Side of Camp Mather in the Tuolumne River Drainage. The combination of Hand Crews starting back burns and the Tankers cooling/treating the un-burned side of the line saved Camp Mather. Jeff Hinson is the Operations Chief for the Type 2 incident management team and he sent Jeff Panetta (Division Supt) to run that burnout operations. I know from talking with them that they have said without having a good line to work from, the Burnout operation may have not been as successful.

In short, I think the City of San Francisco should reconsider the benefits Strawberry Music Festival, the staff, paid/volunteers provide for the 360 acres of land and your Constructed Assets that is Camp Mather. I sleep well at night knowing I personally helped thin the hazardous fuel load inside of Camp Mather so it could be protected.

If you would like me to give you a Presentation at your SF Offices of what Brush Crew does and the Forest Management Practices we utilize that saved Camp Mather I am available any time. Please see my contact information below.

Please keep Strawberry Music Festival at Camp Mather.

Kind Regards

Here is the Video of the Tanker Drops on Camp Mather go to min 5:20 to see the tanker drop. At min 6:08 you can see Birch Lake in camp.

[https://www.youtube.com/watch?v=c\\_eGiGG1B-Q](https://www.youtube.com/watch?v=c_eGiGG1B-Q)

**Tom Ronay**

TELEPHONE: 530-935-2200  
FAX: 530-935-2200  
WWW.NPS.GOV

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**From:** Stanford Jim [jimouida@yahoo.com]  
**Sent:** Wednesday, May 07, 2014 10:15 AM  
**To:** Commission, Recpark (REC)  
**Cc:** Board of Supervisors (BOS)  
**Subject:** Please support the scheduling of the Strawberry Music Festival this Fall at Camp Mather

Please support the scheduling of the Strawberry Music Festival this Fall at Camp Mather.



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**From:** William Press [billpress@gmail.com]  
**Sent:** Wednesday, May 07, 2014 10:54 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Please let Strawberry happen this year!

From: William Press <[billpress@gmail.com](mailto:billpress@gmail.com)>  
Subject: Please let Strawberry happen this year!

We have had an annual tradition of attending the Strawberry music festival with our son. It's been central to his developing a deep love of music and community, and we were very much looking forward to attending this year.

Please help make that happen by approving their permit to hold the festival at Camp Mather this year!

With appreciation,  
Bill Press

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Cole McIlwraith [cole.mcilwraith1@gmail.com]  
**Sent:** Wednesday, May 07, 2014 11:10 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Another voice in support of Strawberry Music Festival

From: Cole McIlwraith <[cole.mcilwraith1@gmail.com](mailto:cole.mcilwraith1@gmail.com)>  
Subject: Another voice in support of Strawberry Music Festival

Sending my support and encouragement to please put pressure on the S.F. Recreation and Parks Dept. to approve the Strawberry Music Festival's permit to hold the fall 2014 festival at Camp Mather.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Joyce Mousseau [joyseemooso@yahoo.com]  
**Sent:** Wednesday, May 07, 2014 11:25 AM  
**To:** Commission, Recpark (REC)  
**Subject:** PLEASE support the 2014 Fall Strawberry Music Festival

From: Joyce Mousseau <joyseemooso@yahoo.com>  
Subject: PLEASE support the 2014 Fall Strawberry Music Festival

My family has been going to the Strawberry music festival for all of the years they have had one. We have made many new friends there and have enjoyed the music and family activities. The "Strawberry way" is forever ingrained in our being. We look forward to the twice a year celebration of life.

We also live in Tuolumne County and welcome the migration of the seven thousand visitors to our area. We were hit hard by the recent fire and subsequent government shut down and would really appreciate some support from the city San Francisco, that we supply, on a daily basis, our precious water. Time to give back.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Rosemary West [worldofdolls@sbcglobal.net]  
**Sent:** Wednesday, May 07, 2014 12:04 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Please Allow the Strawberry Music Festival to Take Place

From: Rosemary West <worldofdolls@sbcglobal.net>  
Subject: Please Allow the Strawberry Music Festival to Take Place

The Strawberry Music Festival has been a priceless experience for our family for the past 25 years. Our children have grown up with this opportunity and it has positively influenced their development, both socially and educationally. Our son is working toward his PhD in music and intends to become a music educator. Our daughter is working on a Bachelor's degree in Early Childhood Development. Both have been involved in working with children throughout their college life. I believe Strawberry, through Camp Mather, has been a significant factor in creating productive and socially connected citizens in our community.

The Strawberry Music Festival has been a truly unique and special experience in our lives. We have taken many guests over the years to enjoy the Sierra environment as well as the beautiful music and other amenities the Festival has offered. We have also developed many lasting friendships through our attendance of this Festival.

Please consider granting the necessary permit to allow this festival to continue. We believe that a second year of losing the Festival will cause a loss of momentum which could have a devastating effect on the continuation of the Festival.

Thank you for your consideration of granting their permit for the Labor Day 2014 Festival.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** john kot [johnka4@yahoo.com]  
**Sent:** Wednesday, May 07, 2014 12:59 PM  
**To:** Commission, Recpark (REC)  
**Subject:** We all want the Strawberry Music Festival to continue at Camp Mather,

From: john kot <johnka4@yahoo.com>  
Subject: We all want the Strawberry Music Festival to continue at Camp Mather,

We the people want the Strawberry Music Festival to continue at Camp Mather. stop messing around with it .

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Asa Deane [asadeane@gmail.com]  
**Sent:** Wednesday, May 07, 2014 1:22 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Us Strawberry Kids

From: Asa Deane <[asadeane@gmail.com](mailto:asadeane@gmail.com)>  
Subject: Us Strawberry Kids

I don't remember my first Strawberry Music Festival. Nor my second. Nor my third, fourth, fifth, or sixth. You can hardly blame me: I couldn't even walk when it all began. Shoot, I was hardly able to hold my head up the first time my family packed the car and drove up Old Priest Grade Road, through Groveland, and down Evergreen Road to the place that would come define my childhood. I was one year old when we started attending the Strawberry Music Festival and to this day I can think of no one thing in my life that has shaped me more than this magical place.

I'm sure that you've heard of us in the countless other letters you have received in the process of this campaign (assuming that you have, in fact, read them). We call ourselves Strawberry Kids: anyone that has spent their childhood coming out to Camp Mather twice a year with their family to play, dance, swim, laugh, cry, learn, and grow. We formed our own communities after seeing the same kids over and over every year and learned what it meant to be a part of something bigger. Everything that one looks back on when they think of what made them who they are happened for us in the meadows, the forests, and the lake at the Strawberry Music Festival.

My first kiss happened at Strawberry. My first fight. The first time I got bullied and the first time I had the guts to stop that bullying. The first time I realized the meaning and importance of the phrase "Dance Like Nobody's Watching". This was where my closest friends and I realized how important we were to each other and where I brought any new friend that was important enough to me to share my world with. Where I skipped through the streets with two of my best friends, one of whom passed away just last year in a paragliding accident, singing "Zip-a-Dee-Do Da" at the top of our lungs because that seemed like the only way to express how goddam happy we were at that moment. This is more than a music festival, it's a celebration of life, a training ground for how to create community and make the world a more positive place to be.

My parents once told me that their biggest fear at Strawberry was that we would get sick of it as we got older, that we would not want to come with them anymore. How terribly ironic that my biggest fear is that now I won't be able to bring my own children there. I won't be able to provide them with the experience that made me who I am. Because if Strawberry is not able to happen this fall, I'm afraid that the financial losses will become too much and it will die and a piece of my childhood, nay, an enormous chunk, will die with it. If the fear is that there won't be enough water, I can assure you, you need fear not. Us Strawberryrians are a well-prepared bunch and would not bat an eye if festival management were to ask us to bring gallons upon gallons of extra water. Higher ticket prices to pay for water to be trucked in? I'll pay double or triple if it means my childhood remains intact. If it means that one day my kids will run through the music meadow, playing and screaming, and jump into Birch Lake, and get their first kiss. I implore you to realize how important this place is to thousands upon thousands of people, provide us with a permit to have our fall festival, and let us begin rebuilding what the fire burnt down.

Sincerely,

Asa H. Deane

Strawberry Kid since 1987

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Alexis Anderson [alexis\_nicole8@hotmail.com]  
**Sent:** Wednesday, May 07, 2014 3:27 PM  
**To:** Commission, Recpark (REC)  
**Subject:** What Strawberry means to me.

From: Alexis Anderson <[alexis\\_nicole8@hotmail.com](mailto:alexis_nicole8@hotmail.com)>  
Subject: What Strawberry means to me.

I have been attending Strawberry both Labor and Memorial day weekends for about 10 years now. I began going with my family and camping with a big group of family friends when I was very young. I was nervous as what to expect, but as soon as I pulled up to the gate, I felt welcomed! I honestly had the best experiences to this day and did not spend a single day without a huge smile on my face. Whether it was snowing or blazing hot we always stuck it out and did our best (almost always successfully) had an amazing time! I am in college now and I always look forward to those two weekends out of the year where I can escape the stress and just go back to a place that means so much to me! Hopefully we don't have to see it go, not attending last year was already hard enough, fingers crossed! Thanks.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Laura Mason [lauraemason@gmail.com]  
**Sent:** Wednesday, May 07, 2014 3:52 PM  
**To:** Commission, Recpark (REC)  
**Subject:** The Strawberry Way

From: Laura Mason <lauraemason@gmail.com>  
Subject: The Strawberry Way

Dear Elected Official,

I hope that you will act in the interest of the thousands of San Francisco individuals and families that attend the Strawberry Music Festival each year, and finalize the permit for the Fall 2014 festival as soon as possible.

As an attendee of Strawberry Music for more than 20 years and a San Francisco resident for nearly as long, I have become an avid supporter of the arts and can share without reservation that Strawberry is unparalleled in terms of its organization, professionalism, artistic excellence, and expertise in creating a space that is welcoming and inclusive of all people. The Strawberry Way is simple. It means you take care of each other, and take care of our Earth. As such, I have no doubt that Strawberry management will work tirelessly to mitigate concerns regarding water and forest closure issues. In so many ways, I see Strawberry as a wonderful extension of the values of our great City, and it would truly be a shame if the festival were not to continue at Camp Mather.

In recognition of the many years of partnership between Strawberry and the City & County of San Francisco, please act swiftly to ensure that this time-honored event can be held this Fall. Given the challenges the Rim Fire posed for the surrounding area, this is a key opportunity for the City & County of San Francisco to assist Tuolumne County in its recovery.

Thank you for your consideration,  
Laura Mason  
225 Irving  
SF, CA 94122

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)



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**From:** julie haney [julie@jmh-architect.com]  
**Sent:** Wednesday, May 07, 2014 4:16 PM  
**To:** Commission, Recpark (REC)  
**Subject:** I LOVE Strawberry at Camp Mather

From: julie haney <julie@jmh-architect.com>  
Subject: I LOVE Strawberry at Camp Mather

Dear People at the City of SF, Please know that Strawberry is not only a music festival, but a very important community that will do anything to keep our festival alive! even if it means trucking in our own water! Of all the festivals in California, and beyond, Strawberry is the most amazing...it has a great family vibe and we Strawberrians care about the forests, the environment, music, and each other. I have been going to Strawberry at Camp Mather since 1982 and it is an integral part of my extended family, a place that we all call our home on memorial and labor day weekends. I lived in worked in the Yosemite and Groveland area from 1979 to 1985 and saw how important festivals like Strawberry are to the local economy. Camp Mather is near and dear to our hearts and we really want to keep it as our Strawberry home. Please grant us approval for fall 2014 and beyond.

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Ana Maria Berry [Ana\_Maria\_H@hotmail.com]  
**Sent:** Tuesday, May 06, 2014 12:03 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Please let this beautiful family orientaed festival go on!!!!

From: Ana Maria Berry <Ana\_Maria\_H@hotmail.com>  
Subject: Please let this beautiful family orientaed festival go on!!!!

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Joanna Palacino [jopal@sbcglobal.net]  
**Sent:** Friday, May 09, 2014 6:22 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Please do whatever you can

From: Joanna Palacino <jopal@sbcglobal.net>  
Subject: Please do whatever you can

I'm writing because the fate of The Strawberry Music Festival is apparently in your hands, and I would like to urge you to contact San Francisco's Recreation and Parks Department, on behalf of the Strawberry Community.

The festival is a precious event.....the like of which just doesn't exist anywhere else. The festival receives no funds from corporate sponsorship. That means no beer banners, no advertising of anything at all. The festival is put on by volunteers who have been doing it for 30+ years and they really know how to do it well, and how to deal with potential problems that may crop up.

Please reconsider. I have witnessed the Strawberry staff's ability to mitigate all kinds of issues, with nary a ripple in the proceedings, and have every confidence that the Strawberry staff can and will deal with any water issues and/or forest closure issues.

For two long weekends each year, my granddaughter can be a kid, playing safely in the outdoors; no computers, video games, television; with 3000 or so of our closest friends to watch over her, as we all do each others' children. The Strawberry Way is really just the same as "The Golden Rule".....only during the festival, people actually do live by it, and by the commitment to "leave the area in better condition than it was when you got there."

When I get to Camp Mather each Memorial Day and Labor Day weekends, I always say to the first person I see, "Hi, honey, I'm Home!!!" They usually grin and nod, and the unspoken exchange is that they understand what I mean and they wholeheartedly agree.

If there is no permit issued for a Fall 2014 festival, then Strawberry organizers will not get a loan from the SBA to cover losses from the 2013 cancellation. And since they don't have corporate sponsorship, it could mean the end of The Strawberry Music Festival. Please don't let this wonderful event become a thing of the past.

Thank you for your consideration.

Joanna Palacino  
Capitola, CA

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Stan Thompson [stan.t@cox.net]  
**Sent:** Saturday, May 10, 2014 5:24 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry and SF

From: Stan Thompson <stan.t@cox.net>  
Subject: Strawberry and SF

Dear Friends,

Few events reflect the very best of what makes San Francisco the vibrant center of Nor-Cal excellence like the Strawberry Music Festival at Camp Mather. So many families have been blessed through the years with growing up, and growing together, The Strawberry Way. Please help to bring the Strawberry Music Festival back to Camp Mather. Some events are just too important culturally, to lose to disaster, natural or man made. As a professional California firefighter for over 33 years, I have witnessed regrowth, and a rebirth of spirit, numerous times after staggering loss. Please help re-grow a California, and specifically San Francisco based treasure, a treasure that will return your effort tenfold; bring our beloved Strawberry Music Festival back to Camp Mather. Yes, I am aware that I may be writing too late, but I feel compelled to write you anyway.

Go Giants, Go Forty Niners, Go San Francisco, Go Strawberry,

Stan Thompson

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Nancy P. Kelly [npkelly@att.net]  
**Sent:** Friday, May 09, 2014 3:59 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Grant Strawberry Music Festival Permit for this Labor Day

From: Nancy P. Kelly <npkelly@att.net>  
Subject: Grant Strawberry Music Festival Permit for this Labor Day

I'm a former SF resident who's attended the Strawberry Music Festival for the last 20 years. It's spirit embodies the best of my memory of SF in the sixties and seventies. It brings together a community of free spirits for a mellow celebration of music and peace. Strawberry folks are committed to protecting the lovely environment of Camp Mather. We leave the camp in better shape than we found it every year.

I now live near the Sierras and am very aware of the extreme damage the Rim Fire and other fires caused last year. Tuolumne and other foothill counties near Yosemite were economically devastated as a result.

Granting a permit for this fall festival would bolster the rural economy that depends on tourism for its economic survival. Strawberry folks would do whatever is necessary to preserve Camp Mather for future generations to enjoy. We would bring our own potable water and anything else necessary to sustain the environment without harm.

If the SF Parks & Recreation Dept. denies the permit this year, it may well result in the to the Strawberry Festival demise, as it is run as cooperative nonprofit through the help of numerous volunteers. Disaster Funds are only available if the fall festival is permitted.

Please do not allow this lovely tradition that encapsulates SF's spirit to die.

In Peace,

Nancy P. Kelly

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Tashina Clarridge [tashinaclarridge@gmail.com]  
**Sent:** Sunday, May 11, 2014 12:09 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Request to continue the Strawberry Music Festival!

From: Tashina Clarridge <tashinaclarridge@gmail.com>  
Subject: Request to continue the Strawberry Music Festival!

To any and all who may lend a hand,

I first attended the Strawberry music festival as a young teen, in awe of the Sierra terrain, heartened by the welcoming company of an amazing community of environmentally aware musicians and connoisseurs of music. Strawberry has been an important and very positive influence in my life - starting with those early days in the old Volvo, to featuring on the festival stage several times over the years, with Due West, Bill Evans, Mark O'Connor.....

The Strawberry community and their organizers have been stewards to Camp Mather for several decades, investing time and money, as well as providing support to the local economy; more important than ever, in light of the recent catastrophic fires.

Strawberry means a lot to many many people, and I highly encourage everyone involved to aid in it's continuation. People's lives are changed for the better here, and that is worth working to keep.

Sincerely,  
Tashina Clarridge  
[www.BeeEaters.com](http://www.BeeEaters.com)

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Tristan Clarridge [tristan@beeeaters.com]  
**Sent:** Sunday, May 11, 2014 8:03 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Why the Strawberry Music Festival is important

From: Tristan Clarridge <tristan@beeeaters.com>  
Subject: Why the Strawberry Music Festival is important

Dear decision makers of San Francisco,

I'm writing to ask that you urge the S.F. Recreation and Parks Dept. to approve the Strawberry Music Festival's permit to hold their fall festival at Camp Mather.

I'm a professional touring musician, and I've attended the Strawberry Music Festival many times as an attendee and more recently as an artist/performer. I first attended the festival as a child, and this festival changed my life - I first heard some of my most important musical heroes there, who I went on to study and become friends with. The wonderful setting of Camp Mather was the central aspect of the festival that appealed to me. I've always seen Strawberry attendees treat the site with respect, and I think this will only be heightened by their awareness of the area's need to heal.

This festival on this site is very important in many people's lives, and it just makes sense. Please honor your long term partnership with the Strawberry Music Festival, and go the extra mile to get their fall 2014 Camp Mather permit approved.

Thank you.

Sincerely,

Tristan Clarridge - cellist, fiddler

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This e-mail was sent from a contact form on Save The Strawberry Music Festival (<http://www.savestrawberrymusicfest.com>)

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**From:** Kiel Renick [krenick@gmail.com]  
**Sent:** Sunday, May 11, 2014 4:57 PM  
**To:** Board of Supervisors (BOS); Commission, Recpark (REC); Mar, Eric (BOS); Farrell, Mark (BOS); Chiu, David (BOS); Tang, Katy (BOS); Breed, London (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Wiener, Scott; Campos, David (BOS); Cohen, Malia (BOS); Avalos, John (BOS)  
**Subject:** Strawberry Music Festival

Dear San Francisco Parks and Rec and Board of Supervisors,

I am writing this email to let you know how important the Strawberry Music Festival is to me and my community of neighbors in San Francisco. The Strawberry Music Festival is one of a very few places or events that have a magical quality. In 32 years, and 14 years in the Bay Area, I can't think of any other like it. It is a place for everyone, families, old timers, die-hard fans and easy listeners who like the sounds and smells of fall in the Sierras. It is a long tradition, with many memories, that make each moment even more special for all of us.

In short, it is a good thing. In a world where there aren't that many plain old good things left. The festival cultivates kindness between neighbors, supports the arts, and connects us all to the California we call home. It is creativity and vitality and nature--a really special thing.

I hope something can be done to get Strawberry the access it needs to Camp Mather so it can continue to be the glorious experience it has been for me and so many already. I hope to take my kids there someday so they can learn the meaning of "The Strawberry Way", not just tell them about how it used to happen.

Please try to understand the importance of this good thing in the world, and do anything you can to issue permits or provide whatever other assurance may be needed to continue this San Francisco--Sierra tradition.

Sincerely,

Charles Kiel Renick



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**From:** Joel Rose [jrohobo@gmail.com]  
**Sent:** Monday, May 12, 2014 1:16 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Save Strawberry

From: Joel Rose <jrohobo@gmail.com>  
Subject: Save Strawberry

This festival is so special to us.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Karyn (Duncan) Glassow [karynglassow@gmail.com]  
**Sent:** Monday, May 12, 2014 3:21 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry is home

From: Karyn (Duncan) Glassow <karynglassow@gmail.com>  
Subject: Strawberry is home

To Whom It May Concern,

I have been going to Strawberry Music Festival at Camp Mather since 1986. When I was poor I worked it so I could go; now I work it because I love being a part of this wonderful event that happens twice a year. I went when I was pregnant and every year after. I tell people that the reason my son is such an amazing thoughtful man is that he was raised at Strawberry. He learned about the environment through the kids programs and how to watch but not touch the wildlife (this was a hard one because the frogs are so interesting) , he learned about being open minded to all people, he learned how to sit quietly widdling a stick while listening to music he would never hear on pop radio.

I remember when we were no longer able to sleep on the side of the road waiting in anticipation of the gates opening. My son actually said he missed it but it is an example of how our community adapted with change and how the Strawberry management addressed the concerns of the local fire department.

Bringing enough water for our family is not a problem for us and I know most Strawberry folks will also bring some for their neighbors just in case. It is the Strawberry Way. Whatever SF Parks and Rec believes management and festival goers need to do to keep Strawberry at our home safely I have every confidence we will do it. Please reconsider your decision.

Respectfully

Karyn Glassow.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival (<http://www.savestrawberrymusicfest.com>)

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**From:** Sarah Mann [sarahnono1@hotmail.com]  
**Sent:** Thursday, May 08, 2014 10:56 AM  
**To:** Commission, Recpark (REC)

From: Sarah Mann <[sarahnono1@hotmail.com](mailto:sarahnono1@hotmail.com)>  
Subject:

I grew up going to the Strawberry Music Festival! I meet some of the most amazing people and im still in contact with them today. These people live all over California and some even outside. I couldn't imagine my life with out them. When you attend this festival you can just feel the positive energy from everyone around. It makes you feel as if everyone is all connected. People you have never meet before will greet you with a big smile and a "Hey, how are you today?" They make you feel so warm and welcome, you could walk into anyone's camp and just feel relaxed and at home. you get to listen to some of the most amazing musicians with such great talent. If you ask me the world needs more places like this where you can just be happy and feel as one big family. That's what we are a big happy Strawberry family.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Jim Dwyer [moondog.dwyer@gmail.com]  
**Sent:** Thursday, May 08, 2014 11:54 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Save Strawberry

From: Jim Dwyer <[moondog.dwyer@gmail.com](mailto:moondog.dwyer@gmail.com)>  
Subject: Save Strawberry

Tis is the ultimate musician's festival. Closes down early each night for jamming. Hey, if families an stay there, why not the festival. Ship in water, doh!

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Elicia Burton [EBFiddler@hotmail.com]  
**Sent:** Thursday, May 08, 2014 12:42 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Please save Strawberry

From: Elicia Burton <[EBFiddler@hotmail.com](mailto:EBFiddler@hotmail.com)>  
Subject: Please save Strawberry

Strawberry Music Festival at Camp Mather has been a second home where I meet up with friends who I met at Strawberry. Due to Strawberry over 20 years of festival attendance my life has been so changed, gaining friendships, gaining music knowledge and ability, enjoying camp mather and always leaving the place cleaner than found. I love Strawberry. I love Camp Mather. Please do all you can to save this festival.

Thank You,  
Elicia Burton  
831 246-1910

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Steve Gutterman [slgutterman86@gmail.com]  
**Sent:** Thursday, May 08, 2014 1:11 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Please Save Strawberry Music Festival

From: Steve Gutterman <slgutterman86@gmail.com>  
Subject: Please Save Strawberry Music Festival

I am writing to urge your help in keeping the Strawberry Music Festival alive at Camp Mather.

The festival means so much to me, and my fellow San Francisco friends.

I have been to many festivals, and it is by far the best run one I have been too. There is a great staff to ensure that everything goes smoothly. In all my visits to Strawberry I have only had great experiences. I have no doubt that the staff would be up to the task of making sure the festival continues to function smoothly despite any new challenges as a result of the fire last year.

Please help continue the strawberry experience for many more San Franciscan generations to come!

Thank you for your consideration,

Steve Gutterman

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Jennah [jennahstillman@gmail.com]  
**Sent:** Thursday, May 08, 2014 1:33 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry for the soul.

From: Jennah <jennahstillman@gmail.com>  
Subject: Strawberry for the soul.

Hello. My name is Jennah and I am a recent college graduate. Like many "Strawberry babies," I had the opportunity to grow up going to the festival with my family. It is an annual tradition that we look forward to. I have been to many festivals as I've gotten older, and Strawberry is above and beyond the most positive, peaceful, respectful, and enjoyable environment. Many festivals bombard the natural environment with fences, vehicles, trash and uncontrolled foot traffic, but I have never seen a more environmentally conscious group of people. This festival has not only instilled a sense of peace and community in me throughout my years, but it has also allowed me to develop a relationship with this area of Yosemite. In today's society, this open interaction and connection with the surrounding environment is something that is slipping away from today's youth, and other generations. We are increasingly focused on our electronics and remaining plugged in. Yet, at Camp Mather, there's no cell reception and I truly savor those days of the festival where I am disconnected from technology and can delve into forming more genuine, sustainable relationships and perspectives with the people and nature around me.

Please allow Strawberry Music Festival to remain. This space and group of people is unlike any I have ever experienced before. I hope to someday bring my own children here and raise them to appreciate it, for all it is worth. I want them to wander through the trees, feel free to walk barefoot in the grass, and feel the rhythm of the amazing music, amidst one of the most beautiful places in the country. Please don't take that away. Our world needs more beauty like this.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Jakob Breitbach [jakobbreitbach@gmail.com]  
**Sent:** Thursday, May 08, 2014 2:30 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Support Strawberry Music Festival Labor Day 2014

From: Jakob Breitbach <jakobbreitbach@gmail.com>  
Subject: Support Strawberry Music Festival Labor Day 2014

To Whom It May Concern,

My name is Jakob Breitbach. A few years ago I had the fortune of performing at the Strawberry Music Festival in Yosemite National Park. The weekend was one of the most memorable experiences I have had as a touring musician. The community of event organizers, volunteers, and music lovers was incredibly kind, conscientious, responsible, caring and supportive of each other and the beautiful setting Camp Mather.

I urge you to support the process of continued communication with the festival organizers, and to issue the permit required for the Fall Strawberry Music Festival over Labor Day Weekend 2014.

Thank you.  
Sincerely,  
Jakob Breitbach

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)



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**From:** Don Allen [donaldsallen@gmail.com]  
**Sent:** Thursday, May 08, 2014 3:52 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Keep Strawberry Music Festival at Camp Mather

From: Don Allen <[donaldsallen@gmail.com](mailto:donaldsallen@gmail.com)>  
Subject: Keep Strawberry Music Festival at Camp Mather

My wife and I have been attending the Strawberry Music Festival at Camp Mather since the early 1990s. It is a wonderful, unique, cooperative musical experience that deserves to continue. Camp Mather is a special place. Please give us a chance to mitigate whatever issues need to be addressed.

When word went out that Camp Mather was threatened by the Rim Fire, the Strawberry festival-goers had to be told NOT to come up and fight the fire. Otherwise, hundreds of people would have put their lives on the line to save Camp Mather. Please, just give us an opportunity to save the Strawberry Music Festival.

Thank you very much.

Don Allen

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Shawn Ray [shawn@sbray.net]  
**Sent:** Thursday, May 08, 2014 4:43 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry Music Festival - Camp Mather Permit

From: Shawn Ray <shawn@sbray.net>  
Subject: Strawberry Music Festival - Camp Mather Permit

Dear Sir's and Madam's,

Please support a great musical event that touches the lives of many families throughout the state and country. Strawberry Music Festival is a multi-generational family event for many reasons. The music is just one aspect of it. It is a time for family's, friends and people from all walks of life to gather and share great experiences. So families have been coming to Camp Mather for 2 or more generations. By denying the permit you are essentially killing off these family traditions that may never recover.

The Strawberry family always take into consideration the impact that we have to the Camp Mather environment, good years and bad. No fires are allowed, people are very mindful not to litter or use more water than in needed to cover the basics, most family's bring water with them to minimize impact.

It would be a shame to see thousands of families have this cherished tradition destroyed over simple misunderstanding and lack of communications. Please consider what impact your decisions have to the Strawberry kids of all ages.

With respect,  
S. Ray

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Dean Halpern [dean.halpern@gmail.com]  
**Sent:** Thursday, May 08, 2014 5:23 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Please Save Strawberry Music Festival!

From: Dean Halpern <[dean.halpern@gmail.com](mailto:dean.halpern@gmail.com)>  
Subject: Please Save Strawberry Music Festival!

Hello!

It would mean the world to me and my family if you can have the S.F. Recreation and Parks Dept assist Tuolumne County in their economic recovery from the rim fire, and ensure that the Strawberry Musical festival can happen this summer!

Thank you,  
Dean Halpern

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Paul L Lapidus [plapidus@ebold.com]  
**Sent:** Thursday, May 08, 2014 5:22 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry at Camp Mather

From: Paul L Lapidus <plapidus@ebold.com>  
Subject: Strawberry at Camp Mather

Dear San Francisco city officials:

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Paul L Lapidus [plapidus@ebold.com]  
**Sent:** Thursday, May 08, 2014 5:37 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry at Camp Mather

From: Paul L Lapidus <plapidus@ebold.com>  
Subject: Strawberry at Camp Mather

Dear San Francisco city officials:

I am writing you to encourage you to work with the Strawberry Music Festival people to find a solution to the issues that separate you. SMF has been a big part of my wife's and I's life since we attended the very first one held at Camp Mather in 1983, and we would hate to see it disappear do to bureaucratic inaction. It's a money maker for SF Parks & Rec, helps the local economy and gets people outdoors. We all respect and appreciate Camp Mather and want to see this mutually beneficial event continue to happen. Thank you.

Paul Lapidus

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Timothy Farell; Matthew Farrell [tlmcfar@pacbell.net]  
**Sent:** Thursday, May 08, 2014 6:16 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry Music Festival

From: Timothy Farell; Matthew Farrell <tlmcfar@pacbell.net>  
Subject: Strawberry Music Festival

This festival is a social , musical , and cultural treasure for San Franciscans and others throughout Northern California. We urge you to support its continuation at Camp Mather. This is a family festival of high quality and consciousness It is conducted in a socially responsible manner. Charlie and Matthew Farrell(SFresidents) and their parents

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This e-mail was sent from a contact form on Save The Strawberry Music Festival (<http://www.savestrawberrymusicfest.com>)

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**From:** Jim Lewin [jim@jimlewin.com]  
**Sent:** Thursday, May 08, 2014 6:14 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Yes on Strawberry Music Fest - nationally recognized treasure!

From: Jim Lewin <jim@jimlewin.com>  
Subject: Yes on Strawberry Music Fest - nationally recognized treasure!

Please allow the Strawberry Music Festival to continue at Camp Mather. It has been a positive family-oriented event for many years, and has been nationally recognized as one of the first and best outdoor camping music festivals in the country. Scores of culturally significant musicians, songwriters and groups have connected with Bay Area music audiences there, recorded live albums, and built careers with the festival as a centerpiece in their Spring and Fall tours. It ties our region in with a national folk and roots music scene that is important in the history of American Popular Music. Along with Hardly Strictly Bluegrass Festival, and since long before it, Strawberry has put our region on the map of important places in the world of music. It has introduced our area's younger generations to ancient traditional music forms, as well as being a breeding ground for some of the top Folk, Bluegrass, Country and Americana performers in the world. In classic California style, Strawberry has been a place where tradition meets innovation and the results have produced myriads of successful bands, venues, crews and a whole musical infrastructure which contributes greatly to the Bay Area music scene year-round. In music circles, people worldwide know about Strawberry Music Festival and all that it represents. San Francisco has always been a champion of great arts, music and culture. Continuing to host the Strawberry Music Festival is a feather in the cap that I hope San Francisco will always be proud of. It is a jewel.

Thanks for your time and consideration,  
Jim Lewin

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Nicole Heslip [nicolerheslip@gmail.com]  
**Sent:** Thursday, May 08, 2014 7:53 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Please save Strawberry Music Festival!

From: Nicole Heslip <nicolerheslip@gmail.com>  
Subject: Please save Strawberry Music Festival!

Greetings,

I am writing to voice my huge support for the beloved Strawberry Music Festival. Since I first attended this festival many years ago, I became an instant fan and have attended annually ever since. I have many friends and know many folks who faithfully attend every year, as it has become an annual tradition for them and their families and loved ones. It's a cherished event for many - everyone from small children to the elderly - and eagerly anticipated every year. It appeals to so many! There are so many reasons - the beautiful setting of Camp Mather, Yosemite & the Sierras, the incredible music and caliber of musicians who bring their instruments and play in their campsites for all to enjoy, the delicious food, and perhaps most of all - the wonderful Strawberry community and "Strawberry Way". There is an unspoken integrity, respect and honor among this community; people look out for and help one another; the energy there is so sweet, happy and welcoming. I look forward to experiencing this every year. It's truly a gift and I have so many amazing memories of my times there.

The Strawberry community is extremely mindful environmentally as well - who respect the land, forest, and resources of Camp Mather. They have made many improvements over the 30+ years they've held the festival, and can be considered a dedicated steward of the Camp. Everyone makes diligent efforts, both individually and as a community, to leave the Camp cleaner than they found it. This gives me great confidence in Strawberry's ability to mitigate the water and forest closure issues.

There is also the community of Groveland to consider. They benefit economically from this festival, and I'm sure could especially use this additional income stream as they recover from the devastating Rim Fire.

I urge you to please do what you can to sign the permit and allow the Fall 2014 Strawberry Music Festival to happen. There are many, many Strawberry fans who are hoping to attend and are depending on your help. Thank you so, so much in advance and I hope you can experience this festival yourself one day. It's a beautiful and cherished event, treasured by so many. Thank you.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)



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**From:** Paul brandt [pablob00@hotmail.com]  
**Sent:** Thursday, May 08, 2014 8:17 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Let strawberry shine

From: Paul brandt <pablob00@hotmail.com>  
Subject: Let strawberry shine

Hello,

I have been to strawberry since 1984, as a community we care and love and play.  
I would be happy to haul in more than enough water ( for instance) than I need.

I would bring water for others, too.

We all , always , bring more food for sharing and giving.

We love this paradise, it is like our home away from home.

I hope you will find a way to allow a permit.

Please come join us!

Paul

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Paula Schoop [pjschoop@gmail.com]  
**Sent:** Thursday, May 08, 2014 8:27 PM  
**To:** Commission, Recpark (REC)  
**Subject:** PLEASE SAVE THE STRAWBERRY MUSIC FESTIVAL

From: Paula Schoop <pjschoop@gmail.com>  
Subject: PLEASE SAVE THE STRAWBERRY MUSIC FESTIVAL

My family began attending both the spring & fall Strawberry Music Festival 4 years ago. Many of the people attending have become like family to me. I now play guitar and mandolin because of the festival's influence. We respect the area and treat it as our home. Please allow this wonderful event to continue. I would love to know that both my children and grandchildren have the opportunity to benefit from the Strawberry Music Festival as much as I have.

Thank you!

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This e-mail was sent from a contact form on Save The Strawberry Music Festival (<http://www.savestrawberrymusicfest.com>)

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**From:** Tera Heintz [teramheintz@yahoo.com]  
**Sent:** Thursday, May 08, 2014 9:07 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Save strawberry

From: Tera Heintz <teramheintz@yahoo.com>  
Subject: Save strawberry

Please save our family tradition. We love the festival and go every year!!! We are active votes!

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** deirdre smith [ds@onedeirdre.com]  
**Sent:** Thursday, May 08, 2014 8:47 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Please save my special place

From: deirdre smith <ds@onedeirdre.com>  
Subject: Please save my special place

I have been attending the strawberry music festival for the past 14 years, making bookends of my summertime (end of spring and beginning of fall.) I absolutely love the area - it is so special. The music there is wonderful, and the people always step up to make it a most wonderful, safe, transforming adventure. I have camped in the snow, rain, etc, and have always loved being there. There are so many other music festivals but not in such fantastic surroundings. The group is very flexible and resourceful so I am hoping something can be worked out. I can imagine that water could be trucked in. I know I personally leave my camping spot in better condition.

Please save strawberry

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Cindi Juneau [cindijuneau@msn.com]  
**Sent:** Thursday, May 08, 2014 9:38 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Please save the Strawberry Music Festival

From: Cindi Juneau <cindijuneau@msn.com>  
Subject: Please save the Strawberry Music Festival

Please do everything you can to put pressure on the S.F. Recreation and Parks Dept. to finally approve the Strawberry Music Festival's permit to hold the fall 2014 festival at Camp Mather. This is very important to me and my family. Your help is very much appreciate.  
Thank you, Cindi

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Natasha [naturegirl1500@yahoo.com]  
**Sent:** Friday, May 09, 2014 1:13 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Inspired by Strawberry

From: Natasha <naturegirl1500@yahoo.com>  
Subject: Inspired by Strawberry

I have never been to the strawberry music festival, but I will. This kind of thing is what gives Northern California it's spunk. It's beauty. I moved to petaluma,ca from Arkansas a few years ago and have never stopped being amazed by the culture here. I can be myself. I can participate in amazing things like the strawberry festival or any other thing I want because it's all here (in Arkansas you go to Walmart for every occasion) to hear that something as amazing as this festival could get shut down makes me feel hopeless, like I mine as well go back to Arkansas. Give us hope! Please show us that you value our state and what we stand for as much as we do. Thank you for your time -Natasha

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Meryl Krause [Danceswithdeer1@yahoo.com]  
**Sent:** Friday, May 09, 2014 1:19 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Dear Folks Who are Making This Decision,

From: Meryl Krause <[Danceswithdeer1@yahoo.com](mailto:Danceswithdeer1@yahoo.com)>  
Subject: Dear Folks Who are Making This Decision,

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Meryl Krause [Danceswithdeer1@yahoo.com]  
**Sent:** Friday, May 09, 2014 1:32 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry Music Festival

From: Meryl Krause <Danceswithdeer1@yahoo.com>  
Subject: Strawberry Music Festival

Dear People,

The Strawberry Music Festival is like nothing else on earth. It is a place where families, including mine, learn to cooperate, enjoy and share great music, and the beautiful nature of Camp Mayther. We have been going for over 20 years. Often 3 generations attend. The Festival organizers and workers are exemplary in their concern for our safety and their stewardship of the camp. Everyone who goes participates in its care, and is respectful of the place. It is so special to thousands of us who go every year. If you are keeping the camp open to others, I can't understand why you would close it to us. We have no trouble respecting whatever special needs the camp has because of this fire. It is so sad that there was so much nature burnt, but it will be even sadder if we can't attend. It is good for the local economy, and anyone in Groveland will attest to our peaceful and environmentally helpful "Strawberry Way". Thank you for listening. Please let us return this fall.  
Respectfully yours, Meryl Krause and family

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)



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**From:** Board of Supervisors (BOS)  
**Subject:** FW: Camp Mather  
**Attachments:** photo 1.jpg; photo 2 copy.jpg; photo 4 copy.jpg; photo 3 copy.jpg; 308840\_1531203777548\_1245163347\_n.jpg; 299173\_2393777329981\_4284403\_n.jpg; 315732\_1531199497441\_1683516762\_n.jpg

Please note: Photos can be viewed in the Office of the Clerk of the Board.

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**From:** Lyz Moeckel [<mailto:eastendgirl@gmail.com>]  
**Sent:** Wednesday, May 07, 2014 10:11 PM  
**To:** Lee, Mayor (MYR); [shelly\\_abajian@feinstein.senate.gov](mailto:shelly_abajian@feinstein.senate.gov); Mar, Eric (BOS); Farrell, Mark (BOS); Chiu, David (BOS); Tang, Katy (BOS); Breed, London (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Wiener, Scott; Campos, David (BOS); Cohen, Malia (BOS); Avalos, John (BOS); Board of Supervisors (BOS); Commission, Recpark (REC)  
**Subject:** Camp Mather

To Whom It May Concern,

I am writing you today in regards to the 2014 permits for Strawberry Music Festival to take place in Camp Mather, California.

First off, let me state that Camp Mather has changed my life. I have been attending Strawberry every year for the past 26 years. My birthday is August 30th and (since it's a holiday weekend) I can only remember a few of my birthdays not spent sitting around a lantern listening to bluegrass music drifting through the trees coming from the main stage while I play my friends a game of cards.

As I have stated before, Strawberry is such an important place to me because no matter how much I have changed throughout my life Strawberry and Camp Mather have remained the same. I know that no matter how angry I am at my job, the music meadow will still be there when I return. No matter how mad I am at my boyfriend, I know that I will see the friendly faces of my camp-mates come Labor and Memorial Day weekends. I know that no matter how frustrated I am with my landlady, I know that the smell of the trees and the color of my feet after a day of walking around Mather with flip flops on will always be the same. No matter how rough my life gets at times, I know that I can go to Camp Mather and feel at home and safe.

Now, I know Strawberry can always re-locate but Strawberry will not be Strawberry without Mather. It is in the trees, the mud and the rocks. I also know that it is only Strawberry twice a year while Mather hosts many other events throughout the summer but I hope you will see the impact that a simple festival can do to someone. Camp Mather is a part of me and it is so important that Strawberry is hosted here and not some place else. I just truly do not feel it would be the same.

Please reconsider giving Strawberry the permits for 2014 and not forcing us to relocate to a different location. I love every thing there is about Mather and I couldn't see myself going any place else.

I have attached a few photos taken throughout my life at Strawberry to prove to you how long I have been attending and just how crucial it is to me. You don't have to look at the photos but please know they are there. Thank you for your time.

Lyz Moeckel  
Forever a Strawberry fan

Photo 1: My feet tattoos of the Strawberry emblems

Photo 2,3,4: My cousin Morgan and I throughout our younger years (please notice the fashion statements we were making and the sweet arts and crafts we made at the Lake!)

Photo 5: My Mother and I at our camp with our matching tattoos

Photo 6: My cousin Morgan and I working together at the children's tent at the Lake (20 years later)

Photo 7: Recent photo of myself at the lake on a beautiful afternoon.

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**From:** Ronnie Trubek [rtrubek@cruzio.com]  
**Sent:** Wednesday, May 07, 2014 8:58 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Water Comment

From: Ronnie Trubek <rtrubek@cruzio.com>  
Subject: Water Comment

If adequate potable water can be managed for 50,000 attendees at Burning Man in Black Rock, Nevada, then the Strawberry Music organization and the devoted attendees managing enough water for 5,000 should be relatively simple.

Let us amaze you.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

**Nevin, Peggy**

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**From:** Daniel Nagy [powderrush@gmail.com]  
**Sent:** Wednesday, May 07, 2014 4:35 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Save Strawberry Music Festival.

From: Daniel Nagy <powderrush@gmail.com>  
Subject: Save Strawberry Music Festival.

Strawberry is special to everyone who attends and is affected by it. It's positive, family friend environment inspires people during the festival and afterwards to be happier, friendly human beings. I feel like the denizens of Strawberry are so of the most LNT upholding individuals of all the festivals I've been too. We as a community work to respect and uphold the closures put in place by the recreation and parks department. And by allowing Strawberry to continue existing and inspiring people we can also help financially struggling nearby areas recover from the fire faster.

Please let us return to Camp Mather this fall.

Kindest Regards,

Daniel Nagy

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This e-mail was sent from a contact form on Save The Strawberry Music Festival (<http://www.savestrawberrymusicfest.com>)

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**From:** Mark Van Raam [cyclist\_306@yahoo.com]  
**Sent:** Wednesday, May 07, 2014 5:45 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Fall 2014 Strawberry Music Festival

From: Mark Van Raam <cyclist\_306@yahoo.com>  
Subject: Fall 2014 Strawberry Music Festival

I was born and raised in San Francisco and know what a great city it is. Although, I now live on the East Coast, I am still a San Francisco property owner. My family spent some of our vacation time at Camp Mather and it is a gem. I have attended the Strawberry Music Festival twice and fell in love with the culture, music, and the relaxed setting. Please consider urging the San Francisco Park & Rec department to issue a permit to allow the Fall 2014 Strawberry Music Festival. It will benefit the City, the Festival, and the local Groveland area economy.

Respectfully,  
Mark Van Raam  
306 Roberta Drive  
Hampton, VA 23666

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

## **Nevin, Peggy**

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**From:** Rikki Fideldy [soccman180@hotmail.com]  
**Sent:** Wednesday, May 07, 2014 6:10 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Plz Keep the Strawberry Music Festival alive

From: Rikki Fideldy <[soccman180@hotmail.com](mailto:soccman180@hotmail.com)>  
Subject: Plz Keep the Strawberry Music Festival alive

To whom it may concern,

I am writing this letter to you today to address the issue of the possible extinction of the Strawberry Music Festival from a lack of communication between San Francisco's Parks and Rec. Dept. This is a bi-annual festival that I have been attending since I was a little boy. Ever since I was able to I have volunteer as staff at this festival and I feel all of my experiences from each festival really helped to build me as an individual. I was also able to pick up a lot of community service hours, that look great on college applications, and tons of experience working with people. I have worked in various areas of the staff from putting wristbands on festival entrants to picking up the trash after the festival was over. Each and every job that I participated in at Strawberry was a character building experience and I wouldn't trade those experiences for the world. So please contact the San Francisco Parks and Rec. Dept. to get them to talk to the officials in charge of the Strawberry Music Festival.

Thank you for your time,

Rikki Fideldy

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Brad Humphrey [torgar@charter.net]  
**Sent:** Wednesday, May 07, 2014 7:36 PM  
**To:** Commission, Recpark (REC)  
**Subject:** The Strawberry Music Festival is important. We can't afford to lose it.

From: Brad Humphrey <torgar@charter.net>  
Subject: The Strawberry Music Festival is important. We can't afford to lose it.

I urge the San Francisco Parks Department to grant a permit so the 60th Annual Strawberry Music Festival can continue, improving the lives of many by utilizing the beauty, grandeur, and peacefulness of historic Camp Mather.

It is unacceptable for the San Francisco Parks Department to ignore this request and ignore the numerous requests to negotiate a contract that is acceptable to all concerned. A contract that can guarantee an environmentally positive future for beautiful Camp Mather.

The Strawberry Music Festival means so much to so many people. Not only to musicians but to Californians, mostly from the Bay Area, who retreat to this beautiful place where the "Strawberry Way" is practiced.

The Strawberry Way is basically treating each other with respect and kindness and getting along with your neighbor. The other day I was in Yosemite Valley and I was watching all kinds of people in that beautiful place and I was thinking how nice it would have been if that special Strawberry Way could have been practiced in Yosemite.

The Strawberry Music Festival provides more local people with a special place to go and enjoy nature and the beauty of the Yosemite area while listening to some of the best Americana music.

The Strawberry Music Festival is a very special event, held in a very special place and showcases the very best in people as well as music. And it provides some very needed economic vitality to Groveland, Tuolumne County and the Highway 120 corridor.

Please grant a permit so the fall 2014 festival can be held and this very special event can be saved. I know without a doubt that all concerns can be mitigated. The people who organize the Strawberry Music Festival, along all of the people who attend, are very concerned with the ecology of Camp Mather and always want to leave the camp better than when they got there.

Thank you,  
Brad Humphrey  
Atascadero, California  
[torgar@charter.net](mailto:torgar@charter.net)

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

**Nevin, Peggy**

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**From:** Charlie Reynolds [charles.reynolds@coloradocollege.edu]  
**Sent:** Wednesday, May 07, 2014 8:00 PM  
**To:** Commission, Recpark (REC)  
**Subject:** The Importance of Culture

From: Charlie Reynolds <[charles.reynolds@coloradocollege.edu](mailto:charles.reynolds@coloradocollege.edu)>  
Subject: The Importance of Culture

To whom it may concern,

The Strawberry Music Festival is one of the few threads that California's artistic culture hangs on. It is a place for families to come together and celebrate the tradition of great music in a beautiful place. Please be a part of continuing that tradition.

Best wishes,

Charlie

--

This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Laura Elkins [lauraloots@yahoo.com]  
**Sent:** Wednesday, May 07, 2014 9:05 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry needs a permit NOW!

From: Laura Elkins <lauraloots@yahoo.com>  
Subject: Strawberry needs a permit NOW!

Strawberry Music Festival is a family tradition. We go each year (Fall) with several other families and it is THE BEST family vacation I can think of. We spend months talking about it and planning, and even have a post party/film festival to share all of our photos of our Strawberry vacation.

It is SAFE. It is CLEAN. The people are NICE. The organizers are EXCEPTIONAL at their jobs. There has always been plenty of water and ice. I understand that SF Recreation and Parks is concerned about potable water this year and I am confident that the Strawberry Music Festival organizers will manage this well. They care about the attendees and always make each Festival comfortable for everybody. There is NO WAY they would draw thousands of people there without adequate water. I can assure you, if I had any doubts about this, I wouldn't be writing this letter.

It is a great campground, which Strawberry Music Festival has been a not just a user, but a caregiver of for several decades. San Francisco Recreation and Parks Department should immediately respond to the Festival organizers and not miss this opportunity for Camp Mather to be filled with families, friends and fantastic music. We also frequent the businesses on the way there and on our way home. Meals, gas, auto repair, groceries, just to name a few. SF Recreation and Parks doesn't look good right now, being unresponsive on this matter. It's unprofessional and thousands of people's summer plans are in limbo until a decision is made. Strawberry is our #1 choice for Labor Day weekend and we hesitate to make other plans should Strawberry happen this year. Either way, they need to make a final decision, and the right decision is to grant the permit. They will not be disappointed and will make many music and camp loving families happy.

It truly is a special festival where friendships are made and folks look forward to it all year long. There are so many people patiently waiting to hear the fate of Strawberry. Please help.

Thank you.  
Laura Elkins

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)



**Nevin, Peggy**

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**From:** Lucina Pearson [lucina7346@gmail.com]  
**Sent:** Wednesday, May 07, 2014 10:03 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Please permit Strawberry Music Festival for Labor Day 2014

From: Lucina Pearson <lucina7346@gmail.com>  
Subject: Please permit Strawberry Music Festival for Labor Day 2014

City leaders,

Please reconsider allowing Strawberry Music Festival to use Camp Mather on Labor Day Weekend of 2014. The festival has been our home away from home for twenty four years. It is the place our son learned to love a variety of music, where he could be free to roam and connect with kids, nature and amazing artists.

The festival organizers have been excellent co-stewards of Camp Mather, clearing brush (making it defensible during the fire), building infrastructure, and paying a substantial lease to the city for use of the facility. Not supporting the festival continuing at this time will certainly cause long term difficulties in maintaining the Camp for other users.

As to concerns about water, The Strawberry community can committ to bringing our own, and to go without showers if need be. As respectful co stewards of the area, we will also be respectful of the boundaries put in place for safety. We are all there for the music and the community. Please issue the permits for Strawberry Music Festival to happen this fall, Labor Day 2014.

Sincerely  
Lucina Pearson

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Jessica Horne [jessicaalexishorne@gmail.com]  
**Sent:** Wednesday, May 07, 2014 10:28 PM  
**To:** Commission, Recpark (REC)  
**Subject:** Please keep the Strawberry Music Festival going!!!

From: Jessica Horne <jessicaalexishorne@gmail.com>  
Subject: Please keep the Strawberry Music Festival going!!!

The strawberry festival has been an annual part of my life since I was a small child, and it helped shape who I am; My love for music, for community, for camping and more. My whole extended family comes, we all cook, play music, catch up and swim in the lake. Please don't take this festival and family tradition away from us! Thank you for your time.

Jessica Horne  
Santa Barbara, CA

--

This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Robyn brooks [brooks\_robyn1@hotmail.com]  
**Sent:** Wednesday, May 07, 2014 11:40 PM  
**To:** Commission, Recpark (REC)  
**Subject:** please save strawberry!

From: Robyn brooks <[brooks\\_robyn1@hotmail.com](mailto:brooks_robyn1@hotmail.com)>  
Subject: please save strawberry!

I am crying as I wrote this for fear that our festival will be no more. I have been going to this festival for 20 years. I grew up at this festival. I am proud to call myself a strawberrian. I hope and pray that my 10 month old son will be lucky enough to grow up to be a strawberrian too. Please save or festival.

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Judy Painter [judynrose@aol.com]  
**Sent:** Wednesday, May 07, 2014 11:50 PM  
**To:** Commission, Recpark (REC)  
**Subject:** it's time to stick together

From: Judy Painter <judynrose@aol.com>  
Subject: it's time to stick together

I started coming to Strawberry about 12 years ago, flying in from Texas each spring. After the first one I was hooked. I've been to many other festivals, and never have I seen a group work harder or more efficiently than the Strawberry crew, to create a symbiotic village between 5000+ people and the magical place that is Camp Mather. I've never experienced a group more dedicated than this. If the long standing relationship that Strawberry has had with the City and Camp Mather must come to a close, it should hopefully only happen after each has had the opportunity to help the other recover from the devastation brought on by the rim fire. As Strawberry delivers the people the can infuse the economy of the area, The City can support their efforts and partner with them another year so that Strawberry too can recover. There is NO other festival that is as longstanding and no other festival that has created an entire culture and multi generations that promote the stewardship that IS " The Strawberry Way". Camp Mather has benefitted from this over the life of this festival and should continue to do so. I am urging the City's stakeholders to support this partnership and allow Strawberry to support the Tuolumne community. They have taken care of Camp Mather for the last 30 years and will certainly continue to do so if given the chance. Thanks for your time...

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

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**From:** Dan maxey [max.z.man@hotmail.com]  
**Sent:** Thursday, May 08, 2014 5:26 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Save Strawberry Bluegrass

From: Dan maxey <max.z.man@hotmail.com>  
Subject: Save Strawberry Bluegrass

Strawberry Bluegrass has been an important part of our families life for over 30 years. It has been the tie that binds the Maxey family together. Mom and dad set up their camp at Maxey Corner every year until there passing. Brothers, sisters and grandchildren all shared in the Strawberry experience. Now it's our turn to play host to my children and their children. Please don't take that opportunity from us. As with most families our kids and grandkids are scattered but Strawberry will bring them home. As a second generation San Franciscan I implore you to do the right thing. Thanking you in advance the Maxey Family; Visalia, Merced, Santa Barbara, Modesto, Walnut Creek, and San Luis Obispo.

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This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

---

**From:** Ginsburg, Phil (REC)  
**Sent:** Thursday, May 08, 2014 11:41 AM  
**To:** chrissybea@comcast.net  
**Cc:** Lee, Mayor (MYR); Mar, Eric (BOS); Farrell, Mark (BOS); Chiu, David (BOS); Tang, Katy (BOS); Breed, London (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Wiener, Scott; Campos, David (BOS); Cohen, Malia (BOS); Avalos, John (BOS); Board of Supervisors (BOS); Commission, Recpark (REC); Alvarez, Ana; Ketcham, Dana (REC); Cunnane, Michael (REC)  
**Subject:** Re: Fall 2014 Strawberry Music Festival Permit/Lease at Camp Mather  
**Attachments:** Strawberry Music Letter Re. 2014 Festival 05.01.14.pdf

Christine,

Thanks for your email. We love the Strawberry Music Festival too, but the concerns of the US Forest Service and SF Public Utilities Commission are simply too serious to overlook. We hope the festival returns to Mather in 2015 and that this labor day they are able to find an alternative location in Tuolumne County while the Mather/Hetch Hetchy area continues to heal from the Rim Fire and drought.

A copy of our letter to Strawberry is attached for context.

Philip A. Ginsburg  
General Manager

San Francisco Recreation and Park Department | City & County of San Francisco  
McLaren Lodge in Golden Gate Park | 501 Stanyan Street | San Francisco, CA | 94117

(415) 831.2701



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Watch us on [sfRecParkTV](#)  
Sign up for our [e-News](#)

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**From:** "chrissybea@comcast.net" <chrissybea@comcast.net>  
**Date:** Saturday, April 26, 2014 1:58 PM  
**To:** "Lee, Mayor (MYR)" <mayoredwinlee@sfgov.org>, "Mar, Eric (BOS)" <eric.l.mar@sfgov.org>, Mark Farrell <Mark.Farrell@sfgov.org>, David Chiu <David.Chiu@sfgov.org>, Katy Tang <Katy.Tang@sfgov.org>, London Breed <London.Breed@sfgov.org>, Jane Kim <Jane.Kim@sfgov.org>, Norman Yee <Norman.Yee@sfgov.org>, Scott Wiener <Scott.Wiener@sfgov.org>, David Campos <David.Campos@sfgov.org>, Malia Cohen <Malia.Cohen@sfgov.org>, John Avalos <John.Avalos@sfgov.org>, "Board of Supervisors (BOS)" <board.of.supervisors@sfgov.org>, "Commission, Recpark (REC)" <recpark.commission@sfgov.org>, Ana Alvarez <Ana.Alvarez@sfgov.org>, Dana Ketcham <Dana.Ketcham@sfgov.org>, "Cunnane, Michael (REC)" <michael.cunnane@sfgov.org>, Phil Ginsburg <phil.ginsburg@sfgov.org>  
**Subject:** Fall 2014 Strawberry Music Festival Permit/Lease at Camp Mather

Mayor Edwin Lee  
City Hall, Room 200  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102  
[mayoredwinlee@sfgov.org](mailto:mayoredwinlee@sfgov.org)

San Francisco Board of Supervisors:

Eric Mar / District 1 / [Eric.L.Mar@sfgov.org](mailto:Eric.L.Mar@sfgov.org)  
Mark Farrell / District 2 / [Mark.Farrell@sfgov.org](mailto:Mark.Farrell@sfgov.org)  
David Chiu / District 3 / [David.Chiu@sfgov.org](mailto:David.Chiu@sfgov.org)  
Katy Tang / District 4 / [Katy.Tang@sfgov.org](mailto:Katy.Tang@sfgov.org)  
London Breed / District 5 / [London.Breed@sfgov.org](mailto:London.Breed@sfgov.org)  
Jane Kim / District 6 / [Jane.Kim@sfgov.org](mailto:Jane.Kim@sfgov.org)  
Norman Yee / District 7 / [Norman.Yee@sfgov.org](mailto:Norman.Yee@sfgov.org)  
Scott Wiener / District 8 / [Scott.Wiener@sfgov.org](mailto:Scott.Wiener@sfgov.org)  
David Campos / District 9 / [David.Campos@sfgov.org](mailto:David.Campos@sfgov.org)  
Malia Cohen / District 10 / [Malia.Cohen@sfgov.org](mailto:Malia.Cohen@sfgov.org)  
John Avalos / District 11 / [John.Avalos@sfgov.org](mailto:John.Avalos@sfgov.org)

Office of the Clerk of the Board of Supervisors (San Francisco)  
E-mail: [Board.of.Supervisors@sfgov.org](mailto:Board.of.Supervisors@sfgov.org)

San Francisco Recreation and Parks Commission  
Email: [recpark.commission@sfgov.org](mailto:recpark.commission@sfgov.org)

San Francisco Recreation and Parks Staff

Ana Alvarez, Superintendent Of Parks And Open Spaces / [Ana.Alvarez@sfgov.org](mailto:Ana.Alvarez@sfgov.org)

Dana Ketchum, Permits and Reservations Manager / [Dana.Ketcham@sfgov.org](mailto:Dana.Ketcham@sfgov.org)

Michael Cunnane, Camp Mather Manager / [michael.cunnane@sfgov.org](mailto:michael.cunnane@sfgov.org)

Phil Ginsburg, General Manager / [phil.ginsburg@sfgov.org](mailto:phil.ginsburg@sfgov.org)

April 25, 2014

Dear Mayor Lee, San Francisco Board of Supervisors and San Francisco Recreation and Parks Commission, General Manager and Staff,

Since 1983, my husband and I, and in following years my 18-year- and 14-year-old daughters and I have attended the Spring Strawberry Music Festival. We've attended several Fall Festivals as well through the years. My husband and I have worked on the Strawberry "Preserves" crew for many years, and our older daughter has finished her second year as a volunteer selling t-shirts.

Our calendar has been, and it is our hope that it will perpetually be, filled with Strawberry on the Memorial Day weekend. I can't begin to express what the Festival means to me and my family. The location is like a second home to us and the Festival experience consistently leaves us renewed and revived as we reconnect with old friends. The festival weekend parallels a year-round lifestyle: We choose to live life the "Strawberry Way" with regard to care and respect for others and our surroundings that is in evidence at the camp before, during, and after the festivals. We leave things better than we found it. It is clear that the Strawberry Music Festival Management does so as well. Management works hard to ensure Camp Mather and the area surrounding the Camp are in top condition, and the physical improvements to the property over the years have benefitted the City of San Francisco, the SF Recreation and Parks Department and the many visitors to Camp Mather.

For over 30 years, Strawberry Music Festival Management has worked with the Tuolumne County Public Works Department and Cal Trans to facilitate the safe entry and exit of festival goers on Evergreen Road. Festival Management clearly communicates with attendees regarding norms, expectations and policies and Staff is continually in place and actively manages attendees to ensure rules are followed. It is my understanding that the permit for the Fall 2014 Festival at Camp Mather is in question due to concerns that have been raised over potable water supply and forest closure conditions on Evergreen Road. These concerns are easily mitigated.

The permit for the Fall 2014 Festival is required for Management to receive previously approved disaster relief funding from the Small Business Administration. It is my hope that the San Francisco Recreation and Parks Commission would approve a permit to allow the Strawberry Music Festival to continue to be held over Labor Day weekend as soon as is practically possible, in order to allow the Fall 2014 and future Strawberry Music Festivals to be held at Camp Mather.

Sincerely,

Christine Martin

2100 Almondwood Ln.



Merced CA 95340

[Chrissybea@comcast.net](mailto:Chrissybea@comcast.net)



Edwin M. Lee, Mayor  
Philip A. Ginsburg, General Manager

May 1, 2014

Charlie Cran  
Strawberry Music, Inc.  
P.O. Box 664  
Jamestown, CA 95327

Re: Status of 2014 Strawberry Music Festival

Dear Charlie,

As you are aware, the City and Camp Mather have experienced significant challenges in the aftermath of the Rim Fire. While we now know that the camp will be able to safely open in time for the summer camp season and its weekly 600 person operating capacity, significant concerns remain about whether the camp can safely accommodate the Strawberry Festival (Strawberry) and its over 7,000 guests. These concerns for the safety of Strawberry attendees are shared by both the United States Forestry Service (USFS) and the San Francisco Public Utilities Commission (PUC) who have consulted the Department continually as we plan for the 2014 camp season.

Among these shared concerns is the very real threat that Strawberry attendees could be harmed by a falling tree or limb should they enter the forest property adjacent to Camp Mather. In conversations with the USFS and in a letter dated March 5, 2014 (See Attached), the Department has been informed that, due to the damage from the Rim Fire and the danger of tree failures, a Forest Closure Order is in effect until at least November 2014. The USFS has advised the Department that these concerns are exacerbated significantly by the large number of attendees at Strawberry and the intense logging operations clearing damaged trees.

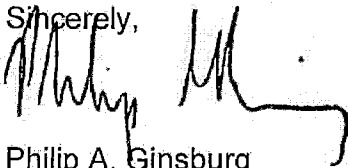
In addition to the life and safety concerns presented by the USFS, the Rim Fire caused significant damage to the Camp Mather water supply and the camp's water delivery infrastructure. An engineering and facility assessment of this infrastructure was conducted after the Rim Fire and it documented the major repairs and system replacements needed to restore our 2.6-mile raw water pipeline and associated components to pre-fire integrity. The PUC will undertake this major work (estimated at \$1.265M) after the 2014 camp season. In the interim, the PUC has made temporary repairs to this infrastructure that will support water delivery to the camp for the approximately 600 campers and staff that Camp Mather hosts each week of the camp season. That said, neither we nor the PUC believe that these interim repairs can support the water demand for the approximately 7000 Strawberry attendees – a camp

infrastructure load that is over 10 times the weekly camp season demand. Please note that the water demand at camp is not just for potable water, but also for sanitary wastewater systems, kitchen food preparation / clean-up, and fire suppression. The Department does not advocate over-stressing a temporarily-repaired water system to provide safe, reliable water for potable use and sanitary wastewater needs for a public congregation that is 10 times the camp infrastructure load that these temporary repairs were implemented to support.

In light of these concerns, it is with great sadness that I must reiterate our previous communications that the Department will not be issuing a permit for the 2014 Strawberry Festival. As General Manager of the Recreation and Park Department, I take no charge more seriously than the responsibility of ensuring the safety of all park visitors. Given the stakes involved, the Department must take all steps necessary to ensure the safety of any potential Strawberry attendee. For the 2014 season, our responsibility to protect camp visitors means that we will not be issuing a permit for the Strawberry Festival.

We consider Strawberry an essential part of the Camp Mather community and actively look forward to working together to ensure that the festival returns to the camp stronger than ever in 2015. Accordingly, I would like to pledge the full dedication of Department staff in preparing for the 2015 Strawberry Festival. Towards that end, I hope that we can find time in the coming weeks to meet to discuss how the Department can assist your organization during this difficult time.

Sincerely,



Philip A. Ginsburg  
General Manager

cc: Mayor Edwin M. Lee;  
Supervisor Eric Mar;  
Supervisor Mark Farrell;  
Supervisor David Chiu;  
Supervisor Katy Tang;  
Supervisor London Breed;  
Supervisor Jane Kim;  
Supervisor Norman Yee;  
Supervisor Scott Wiener;  
Supervisor David Campos;  
Supervisor Malia Cohen;  
Supervisor John Avalos;  
Mark Buell, President Recreation and Park Commission;  
Allan Low, Vice President Recreation and Park Commission;  
Tom Harrison, Recreation and Park Commissioner;  
Gloria Bonilla, Recreation and Park Commissioner;

Meagan Levitan, Recreation and Park Commissioner;  
Eric McDonnell, Recreation and Park Commissioner;  
Dana Jorgenson, District Director for State Senator Tom Berryhill and State Assemblyman Frank Bigelow;  
Harlan Kelly, General Manager, Public Utilities Commission;  
Michael Carlin, Chief Operating Officer, Public Utilities Commission;  
Craig Pedro, Amador-Tuolumne County Administrator;  
Rick Benson, Mariposa County Administrator;  
Susan Skalski, Stanislaus National Forest Supervisor, United States Forest Service

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**From:** Wendy Rado [wendyrado@gmail.com]  
**Sent:** Friday, May 09, 2014 6:54 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Please hold the Strawberry Fall Music Festival at Camp Mather

From: Wendy Rado <[wendyrado@gmail.com](mailto:wendyrado@gmail.com)>  
Subject: Please hold the Strawberry Fall Music Festival at Camp Mather

Attending the Strawberry Music Festival was one of the most amazing times of my life. The music and the people were wonderful, I am sure that Strawberry people will be able to mitigate the water and forest closure issues because of the conscientious staff and folks who love Camp Mather. This is an opportunity for San Francisco Bay Area music lovers to assist Tuolumne County and Groveland in their economic recovery from the disastrous fires of 2013.

--

This e-mail was sent from a contact form on Save The Strawberry Music Festival (<http://www.savestrawberrymusicfest.com>)

---

**From:** Patricia Tomlin [pttom@att.net]  
**Sent:** Friday, May 09, 2014 11:13 AM  
**To:** Commission, Recpark (REC)  
**Subject:** Strawberry Music Festival, Fall 2014

From: Patricia Tomlin <pttom@att.net>  
Subject: Strawberry Music Festival, Fall 2014

Dear San Francisco's elected officials:

I have been looking forward to attending the festival this fall since last summer. I am confident that Strawberry can mitigate the water and forest closure issues. Strawberry's community is very environmentally conscientious and always makes an effort to leave Camp Mather in better condition than we found it.

Please pressure the Recreation and Parks Department to return phone calls and finally approve the festival's permit for fall 2014.

Thank you.

Sincerely,  
Patricia Tomlin

--  
This e-mail was sent from a contact form on Save The Strawberry Music Festival  
(<http://www.savestrawberrymusicfest.com>)

File 140441

---

**From:** Youthcom [youthcom@sfgov.org]  
**Sent:** Friday, May 09, 2014 1:09 PM  
**To:** Mayor (MYR); BOS-Supervisors  
**Cc:** Calvillo, Angela (BOS); Elliott, Jason (MYR); Maria Su (CHF); Rutherford, Michele (DSS); laurel.kloomok@sfgov.org; Mendoza, Hydra (MYR); BOS-Legislative Aides; Miller, Alisa  
**Subject:** Referral response to BOS File No. 140441 Charter Amendment Introduced Children and Youth Fund; Commission on Children, Youth, and Their Families  
**Attachments:** YC Referral Response to 140441(5-5-14).pdf

**YOUTH COMMISSION  
MEMORANDUM**

**TO:** Honorable Mayor Edwin M. Lee  
Honorable Members, Board of Supervisors

**CC:** Angela Calvillo, Clerk of the Board  
Jason Elliott, Mayor's Office  
Maria Su, Director, Department of Children, Youth, and Families  
Michele Rutherford, Office of Early Care and Education  
Laurel Kloomok, Executive Director, First Five Commission  
Hydra Mendoza, Education & Families Services Advisor, Mayor's Office  
Legislative Aides, Board of Supervisors  
Alisa Miller, Clerk, Rules Committee

**FROM:** Youth Commission

**DATE:** May 9<sup>th</sup>, 2014

**RE:** **Referral response to BOS File No. 140441 Charter Amendment Introduced Children and Youth Fund; Commission on Children, Youth, and Their Families**

---

At our regular meeting of Monday, May 5<sup>th</sup>, 2014 the Youth Commission voted unanimously to support the following motion:

**To support BOS File No. 140441 Charter Amendment Introduced Children and Youth Fund; Commission on Children, Youth, and Their Families.**

\*\*\*

**During discussion on this item, the Youth Commission proposed and approved the following comment and recommendations regarding this item:**

- *We urge the Board of Supervisors to consider our recommendations for the Children's Fund adopted in our resolution 1314-04 Policies and Priorities for the Children's Fund" on April 7<sup>th</sup>, 2014. We would like to restate these policy recommendations: 1) allowing the use of the fund for transitional age youth (TAY) to be served by existing youth-serving community programs and for specific needs of disconnected TAY; 2) reserving 25% of seats on a body that is in charge of Children's Fund oversight for youth, with half of the total youth seats represented by youth under 18 years old and the other half represented by disconnected TAY. These seats should be*

*appointed and supported by the SF Youth Commission; 3) proactively supporting and facilitating better coordination between the City, the San Francisco Unified School District (SFUSD), and community based organizations serving youth by increasing the sharing of cultural competency best practices, making available complementary spaces for youth programs to convene youth town halls and meetings, and considering other potential points of collaboration; 4) resourcing youth leadership groups to design and facilitate annual youth town halls to identify their unmet needs, and to evaluate the programs and services they receive as part of the Community Needs Assessment and evaluation plan; 5) increasing the fund allowing services to provide for and support the unmet needs of youth, including disconnected TAY population.*

- We also identified the following unmet services that should be prioritized and expanded in the Children's Fund: 1) increase dedicated services, support, and employment opportunities for undocumented youth; 2) extend mentoring programs currently provided to juvenile detainees and probationers to transitional aged youth in the adult probation system; 3) increase support for 17 and 18 year olds transitioning between juvenile and adult systems, including support interviewing for eligibility for release and entry into diversion programs and community programs used as sentencing alternatives.*
- We would also like to recommend including stipends for all members of the proposed Commission on Children, Youth, and their Families. The Youth Commission is unique among city commissions in not having stipends for commissioners and it has posed challenges in maintaining diversity of representation and posed barriers to involvement for several qualified young people. We believe there should be stipends for all members of the proposed Commission.*

Please inform us of forward movement on any details about this item.

If you have any questions about these recommendations or anything related to the Youth Commission, please don't hesitate to contact our office at (415) 554-6446 or your Youth Commissioner.



---

Chair, Nicholas Persky  
2013-2014 San Francisco Youth Commission  
Adopted Monday, May 5<sup>th</sup>, 2014



San Francisco Youth Commission  
City Hall, Room 345 San Francisco, CA 94102  
Office: [\(415\) 554-7112](tel:(415)554-7112) | Fax: [\(415\) 554-6140](tel:(415)554-6140)  
<http://www.sfbos.org/index.aspx?page=5585>

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[Tell us what you think are important issues affecting youth in SF!](#)

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<http://www.sfbos.org/index.aspx?page=104>

---

**From:** Youthcom [youthcom@sfgov.org]  
**Sent:** Friday, May 09, 2014 1:09 PM  
**To:** Mayor (MYR); BOS-Supervisors  
**Cc:** Calvillo, Angela (BOS); Elliott, Jason (MYR); Maria Su (CHF); Rutherford, Michele (DSS); laurel.kloomok@sfgov.org; Mendoza, Hydra (MYR); BOS-Legislative Aides; Miller, Alisa  
**Subject:** Referral response to BOS File No. 140443 Charter Amendment Introduced Children and Families Council; San Francisco Children and Families Plan  
**Attachments:** YC Referral Response to 140443 (5-5-14).pdf

**YOUTH COMMISSION  
MEMORANDUM**

**TO:** Honorable Mayor Edwin M. Lee  
Honorable Members, Board of Supervisors

**CC:** Angela Calvillo, Clerk of the Board  
Jason Elliott, Mayor's Office  
Maria Su, Director, Department of Children, Youth, and Families  
Michele Rutherford, Office of Early Care and Education  
Laurel Kloomok, Executive Director, First Five Commission  
Hydra Mendoza, Education & Families Services Advisor, Mayor's Office  
Legislative Aides, Board of Supervisors  
Alisa Miller, Clerk, Rules Committee

**FROM:** Youth Commission

**DATE:** May 9<sup>th</sup>, 2014

**RE:** **Referral response to BOS File No. 140443 Charter Amendment Introduced Children and Families Council; San Francisco Children and Families Plan**

---

At our regular meeting of Monday, May 5<sup>th</sup>, 2014 the Youth Commission voted unanimously to support the following motion:

**To support BOS File No. 140443, Charter Amendment to amend the Charter, by adding Section 16.126, to create a Children and Families Council, which shall prepare and maintain a San Francisco Children and Families Plan for making the City more supportive of children and families.**

The Youth Commission would like to additionally share the following comment and recommendation regarding this legislation:

- Youth Commissioners recommended that there should be youth representation and seats for youth on this Council. Youth Commissioners recommended that the council include at least 25% youth seats, where one is a seat for a youth 18 years old or under would be selected by the Youth Commission and have received services for children and youth in San Francisco, and another seat with a transitional age youth (TAY) representative to be appointed by the Citywide TAY Advisory Board (CTAB) currently housed at DCYF.

- Understandings that this legislation does not name departments in the Charter Amendment, Youth Commissioners recommend that Juvenile Probation Department be invited to participate in ongoing conversations about children's services in San Francisco, should there be an ordinance established about the makeup of this Council.

Youth Commissioners appreciate efforts made to coordinate services for children and youth in San Francisco. Youth Commissioners would like to be included in these ongoing conversations.

Please inform us of forward movement on this item. If you have any questions about these recommendations or anything related to the Youth Commission, please don't hesitate to contact our office at (415) 554-6446 or your Youth Commissioner.



---

Chair, Nicholas Persky  
2013-2014 San Francisco Youth Commission  
Adopted Monday, May 5<sup>th</sup>, 2014

San Francisco Youth Commission  
City Hall, Room 345 San Francisco, CA 94102  
Office: [\(415\) 554-7112](tel:4155547112) | Fax: [\(415\) 554-6140](tel:4155546140)  
<http://www.sfbos.org/index.aspx?page=5585>

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<http://www.sfbos.org/index.aspx?page=104>

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**From:** Board of Supervisors (BOS)  
**To:** BOS-Supervisors  
**Subject:** FW: How can the public at large follow any commission any board when again and again meetings are cancelled.  
**Attachments:** FA051214&FA052614 Cancellation Notice (2) (1)2014.pdf

---

**From:** Francisco Da Costa [<mailto:fdc1947@gmail.com>]

**Sent:** Thursday, May 08, 2014 7:15 AM

**To:** Redevelopment Redevelopment; Lee, Edwin (Mayor) (ADM); Rosenfield, Ben (CON); Cityattorney (CAT); Tom Ammiano; Mark Leno; Bohee, Tiffany (OCII); Morales, James (OCII); Sesay, Nadia (CON); Singh, Darshan (RED); Chiu, David (BOS); Olson Lee; Espanola Jackson; Robert Woods; Yolanda Lewis; Rahaim, John (CPC); Christine Johnson; Falvey, Christine (MYR); Dan Bernal; Bob Muscat; SecretaryState Bowen; Angela Calvillo; Board of Supervisors (BOS)  
**Subject:** Re: How can the public at large follow any commission any board when again and again meetings are cancelled.

Here is the information of the meeting that got cancelled.

Francisco Da Costa

On Thu, May 8, 2014 at 7:11 AM, Francisco Da Costa <[fdc1947@gmail.com](mailto:fdc1947@gmail.com)> wrote:

The public is fed up with meetings cancelled - when may be in the first place they should not be posted to be held at all. Considering how fake they are - lies told - and the public constantly, hoodwinked.

The Successor Agency to the SF Redevelopment is a JOKE and a disgrace to anything - decent.

Further more may be these commissions or boards should be declared null and void.

No one seems to be monitoring the happenings are these boards and commission meetings - they pat themselves on their behinds - brag - and so things as they please.

It is time Governor Jerry Brown demand some accountability. After all it is our tax payers money - that these vermin waste without any transparency and accountability.

The public at large in San Francisco is fed up with the entities linked to the former San Francisco Redevelopment Agency - who are up to no good. Ploys, machination, and shenanigans galore:

[file:///C:/Users/kenya2554/Downloads/FA051214&FA052614%20Cancellation%20Notice%20%20%20\(1\).pdf](file:///C:/Users/kenya2554/Downloads/FA051214&FA052614%20Cancellation%20Notice%20%20%20(1).pdf)

Francisco Da Costa  
Director  
Environmental Justice Advocacy

---

**From:** Board of Supervisors (BOS)  
**To:** BOS-Supervisors  
**Subject:** FW: SF Zoo free day should be regular and predictable

-----Original Message-----

From: SUN2 [mailto:seniornude2@yahoo.com]  
Sent: Tuesday, May 06, 2014 3:20 PM  
To: [board of supervisors@ci.sf.ca.us](mailto:board_of_supervisors@ci.sf.ca.us)  
Subject: SF Zoo free day should be regular and predictable

Dear San Francisco Supervisors:

The San Francisco Zoo should provide a monthly free-admission day, on a regular and easily PREDICTABLE day.

In past years'  
the free day was always on  
the first Wednesday of each month.  
This was simple enough for anyone to remember.

Now, one may go on the First Wednesday,  
only to find a sign blocking the way,  
announcing  
that some future Wednesday  
is the free day.

This is painful enough for adults --  
but just try explaining it to a disappointed young child.....

If First Wednesdays are sometimes inconvenient, perhaps because of holidays, then the Zoo should set the free day firmly on the Second Wednesday of each month.

That's the least they can do for the  
residents, voters,  
and taxpayers of San Francisco --  
especially for those  
cannot afford the high entrance fees.

We ask the Supervisors  
to gently persuade the Zoo administrators to do the right thing.  
We trust that a word to the wise will be sufficient.

Asking for respect,

Pamela Dorothy PHELAN  
Tortuga Bi LIBERTY  
Georgia Catherina VANYA

San Francisco, CA

CARMEN CHU  
ASSESSOR-RECORDER



SAN FRANCISCO  
OFFICE OF THE ASSESSOR-RECORDER

May 7, 2014

Ms. Angela Calvillo  
Clerk of the Board  
1 Dr. Carlton B. Goodlett Place  
City Hall – Room 244  
San Francisco, CA 94102-4689S

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2014 MAY -8 PM 3:36  
VN

**RE: 2013 Annual Report of Real Estate Watchdog Cases  
Chapter 10, Section 10.177-2(f) of the San Francisco Administrative Code**

Dear Ms. Calvillo:

For the period January 1, 2013 to December 31, 2013, the Department received fifty-seven (57) complaints through the Assessor's Real Estate Watchdog Program. Five (5) cases were resolved and did not result in an increase in assessment or property taxes. Twelve (12) cases are considered duplicate complaints. Forty (40) the investigation is pending. The status of each complaint is attached as Exhibit A.

Sincerely,

A handwritten signature in cursive script that reads "Carmen Chu".

Carmen Chu  
Assessor-Recorder

5/7  
E McCaffery

## EXHIBIT A – 2013 Annual Report of Real Estate Watchdog Cases

	Date	Complaint #	Real Estate Watchdog Complaint
1	4/20/2013	2268117	Alleged change in ownership. Investigation pending.
2	7/25/2013	2640204	Alleged change in ownership unsubstantiated. Ineligible for an award. Case closed.
3	9/1/2013	2777750	Alleged change in ownership unsubstantiated. Ineligible for an award. Case closed.
4	12/1/2013	3118955	Alleged change in ownership. Investigation pending.
5	4/20/2013	2268117	Duplicate of 2268117
6	4/21/2013	2269467	Duplicate of 2268117
7	4/21/2013	2271075	Duplicate of 2268117
8	4/23/2013	2278157	Duplicate of 2268117
9	4/24/2013	2282837	Duplicate of 2268117
10	4/25/2013	2290131	Duplicate of 2268117
11	5/5/2013	2328341	Duplicate of 2268117
12	5/5/2013	2328352	Duplicate of 2268117
13	5/8/2013	2343899	Duplicate of 2268117
14	5/13/2013	2359613	Duplicate of 2268117
15	5/13/2013	2360028	Duplicate of 2268117
16	6/1/2013	2033911	Report of understated construction costs. Ineligible for an award. Case closed.
17	6/2/2013	2440972	Report of unpermitted new construction. Ineligible for an award. Case closed.
18	6/14/2013	A-0008	Report of false exemptions claim. Ineligible for an award. Case closed.
19	12/25/2013	3201616	Alleged change in ownership. Investigation pending.
20	12/25/2013	3201643	Alleged change in ownership. Investigation pending.
21	12/25/2013	3201788	Alleged change in ownership. Investigation pending.
22	12/25/2013	3201794	Alleged change in ownership. Investigation pending.
23	12/25/2013	3201798	Alleged change in ownership. Investigation pending.
24	12/25/2013	3201804	Alleged change in ownership. Investigation pending.
25	12/25/2013	3201812	Alleged change in ownership. Investigation pending.
26	12/25/2013	3201815	Alleged change in ownership. Investigation pending.
27	12/25/2013	3201843	Alleged change in ownership. Investigation pending.
28	12/25/2013	3201849	Alleged change in ownership. Investigation pending.
29	12/25/2013	3201858	Alleged change in ownership. Investigation pending.
30	12/25/2013	3201879	Alleged change in ownership. Investigation pending.
31	12/25/2013	3201885	Alleged change in ownership. Investigation pending.
32	12/25/2013	3201920	Alleged change in ownership. Investigation pending.
33	12/25/2013	3201925	Alleged change in ownership. Investigation pending.
34	12/25/2013	3201930	Alleged change in ownership. Investigation pending.
35	12/25/2013	3201934	Alleged change in ownership. Investigation pending.
36	12/25/2013	3201941	Alleged change in ownership. Investigation pending.
37	12/25/2013	3201944	Alleged change in ownership. Investigation pending.
38	12/25/2013	3201949	Alleged change in ownership. Investigation pending.
39	12/25/2013	3201960	Alleged change in ownership. Investigation pending.
40	12/25/2013	3201965	Alleged change in ownership. Investigation pending.
41	12/25/2013	3201969	Alleged change in ownership. Investigation pending.
42	12/25/2013	3201976	Alleged change in ownership. Investigation pending.
43	12/25/2013	3201984	Alleged change in ownership. Investigation pending.
44	12/25/2013	3201991	Alleged change in ownership. Investigation pending.
45	12/25/2013	3201997	Alleged change in ownership. Investigation pending.
46	12/25/2013	3202007	Alleged change in ownership. Investigation pending.
47	12/25/2013	3202020	Alleged change in ownership. Investigation pending.
48	12/25/2013	3202029	Alleged change in ownership. Investigation pending.
49	12/25/2013	3202037	Alleged change in ownership. Investigation pending.

50	12/25/2013	3202047	Alleged change in ownership. Investigation pending.
51	12/25/2013	3202052	Alleged change in ownership. Investigation pending.
52	12/25/2013	3202060	Alleged change in ownership. Investigation pending.
53	12/25/2013	3202070	Alleged change in ownership. Investigation pending.
54	12/25/2013	3202073	Alleged change in ownership. Investigation pending.
55	12/25/2013	3202078	Alleged change in ownership. Investigation pending.
56	12/25/2013	3202081	Alleged change in ownership. Investigation pending.
57	12/25/2013	3202087	Duplicate of 3201976



---

**From:** Reports, Controller (CON)  
**Sent:** Wednesday, May 07, 2014 8:58 AM  
**To:** Calvillo, Angela (BOS); Nevin, Peggy; BOS-Supervisors; BOS-Legislative Aides; Kawa, Steve (MYR); Howard, Kate (MYR); Falvey, Christine (MYR); Elliott, Jason (MYR); Steeves, Asja (CON); Campbell, Severin (BUD); Rose, Harvey (BUD); Newman, Debra (BUD); SF Docs (LIB); gmetcalf@spur.org; Garcia, Barbara (DPH); Wagner, Greg (DPH); Kim, Bill (DPH); Counter, Dave (DPH); Munoz, Pablo (DPH); Hale, Jacquie (DPH); Mindolovich, Winona (DPH); Okubo, Anne (DPH); Alviar, Margarete (DPH); CON-EVERYONE; CON-CCSF Dept Heads; CON-Finance Officers  
**Subject:** Memorandum Issued: Department of Public Health: The Department Adequately Monitors Payments Remitted Under Its Contract With Netsmart but Should Improve Controls Over Invoice Review and Approval

The Office of the Controller's City Services Auditor Division (CSA) today issued a memorandum on its audit of the compliance of the Department of Public Health (Public Health) with its contract with Netsmart Technologies (Netsmart). The audit found that Public Health has adequate monitoring controls to ensure that payments remitted to Netsmart in fiscal year 2012-13 comply with key contract provisions. However, internal controls over the receipt and approval of vendor invoices should be improved.

To view the full memorandum, please visit our Web site at:  
<http://openbook.sfgov.org/webreports/details3.aspx?id=1737>

This is a send-only e-mail address.

For questions about the memorandum, please contact Director of City Audits Tonia Lediju at [tonia.lediju@sfgov.org](mailto:tonia.lediju@sfgov.org) or 415-554-5393 or the CSA Audits Unit at 415-554-7469.



## MEMORANDUM

TO: Health Commission

Barbara A. Garcia, Director of Health  
Department of Public Health

FROM: Tonia Lediju, Director of City Audits  
City Services Auditor Division

DATE: May 7, 2014

SUBJECT: Department of Public Health: The Department Adequately Monitors Payments Remitted Under Its Contract With Netsmart but Should Improve Controls Over Invoice Review and Approval

---

### EXECUTIVE SUMMARY

The Department of Public Health (Public Health), Community Behavioral Health Services Division (Behavioral Health), has adequate monitoring controls to ensure that payments remitted to Netsmart Technologies<sup>1</sup> (Netsmart) in fiscal year 2012-13 comply with key contract provisions. However, internal controls over the receipt and approval of vendor invoices should be improved, including implementing proper segregation of duties, establishing a system that includes multiple levels of review and/or approval, and comparing invoices to approved change requests when applicable. Behavioral Health agrees with the two findings and agrees to implement the three recommendations.

### BACKGROUND, OBJECTIVES & METHODOLOGY

#### Background

Contract Compliance Audit Program of the City Services Auditor Division (CSA). The City and County of San Francisco (City) spends more than \$2 billion yearly on the procurement of goods and services from vendors, much of it through contracts. Contract auditing is a control mechanism intended to provide those responsible for government procurement with information and recommendations on contractual matters and the effectiveness and efficiency of contract administration and monitoring. To identify vulnerabilities in city contracts, CSA, part of the Office

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<sup>1</sup> Formerly Netsmart New York, Inc.

of the Controller (Controller), implemented a contract compliance audit program to assess the City's contract adherence. The program consists of an ongoing, comprehensive audit process that allows CSA to select and audit city contracts each year using a risk-based approach. CSA selected Public Health's contract with Netsmart to include in this year's process.

Behavioral Health's Mission and Services. Behavioral Health provides access to behavioral health services for a broad population of San Francisco residents through the San Francisco Behavioral Health Plan (SFBHP). SFBHP is a managed care system that provides eligible city residents with access to mental health care and offers a full range of specialty behavioral health services provided by a network of community behavioral health programs, clinics, and private psychiatrists, psychologists, and therapists. Services are approved and provided based on individual clinical need.

The Netsmart Contract. Netsmart, a privately held company, is a leading provider of enterprise-wide software and services for health and human services organizations. On August 1, 2008, the City, on behalf of the Department of Public Health, established a five-year agreement with Netsmart in an amount not to exceed \$9,968,828 to license, implement, and provide maintenance/support services for the Avatar System (Avatar), a proprietary system of Netsmart. Avatar replaced Public Health's obsolete ECHO Management Group/Insyst application, which had no electronic medical record capabilities and used software and hardware components that were more than 20 years old and were no longer supported by the vendor. In contrast, Avatar provides Public Health with a fully integrated clinical, billing, and financial behavioral health information system for patient registration, scheduling, billing, accounts receivable, managed care, certified electronic medical records, electronic medication prescriptions, and provides a patient access portal.

On January 30, 2012, the contract was amended to extend its term through June 30, 2018, and increase its not-to-exceed amount to \$31,786,819. The amendment provided for new software to address the federal American Reinvestment and Recovery Act regulations for "meaningful use" of certified electronic medical records, which could result in incentive payments to Public Health of up to \$63,750 per eligible provider.<sup>2</sup>

Exhibit 1 compares the amounts authorized under the original contract and amended contract.

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<sup>2</sup> The American Reinvestment and Recovery Act provides for incentive payments to eligible hospitals and providers for the "meaningful use" of certified electronic medical records.

**EXHIBIT 1 Original and Amended Budgeted Amounts for the Netsmart Contract**

Fiscal Year	Original Amount	Amended Amount
2008-09	\$2,400,000	\$2,397,500
2009-10	2,400,000	3,087,306
2010-11	900,000	1,205,375
2011-12	1,600,000	2,623,738
2012-13	1,600,739	1,967,300
2013-14	-	1,700,000
2014-15	-	1,700,000
2015-16	-	1,700,000
2016-17	-	1,694,596
2017-18	-	1,700,000
<b>Total</b>	<b>\$8,900,739</b>	<b>\$19,775,815</b>
<i>Optional Licenses, Services and Subscriptions</i>	-	8,605,273
<i>12% Contingency</i>	1,068,089	3,405,731
<b>Contract Total</b>	<b>\$9,968,828</b>	<b>\$31,786,819</b>

Source: Contract between Netsmart and Public Health and first amendment to contract.

The contract amendment provided for maintenance of user licenses, additional upgrades, ongoing maintenance and support services, and product enhancements to be implemented during the remaining contract term. As detailed in Exhibit 2, the amendment contains \$8,605,273 for optional licenses, services, and subscriptions, including \$3,625,030—which, according to Public Health’s chief IT strategy and planning officer, has yet to be spent—related to “meaningful use” components of Avatar. According to Behavioral Health, it is coordinating the implementation of the meaningful use components with other Public Health divisions.

**EXHIBIT 2 Optional Licenses, Services, and Subscriptions Available Through the Netsmart Contract Amendment**

Items	Optional Licenses, Services and Subscription	Cost
Meaningful Use Components	Order Connect: 152 User Subscriptions	\$1,698,680
	Meaningful Use Stage 1	756,289
	Meaningful Use Stage 2	1,170,061
Web Services	Web Services Total	586,051
RADplus and Cache Licenses	Additional RADplus and Cache Licenses	1,715,957
Professional Services	Additional Onsite Resources	2,611,935
Professional Services	My Avatar Upgrade	66,300
<b>Total</b>		<b>\$8,605,273</b>

Note: Behavioral Health and Netsmart will establish an agreed-upon implementation schedule and plan to deploy these items. According to Public Health’s IS project director, a Project Change Request will be completed when Public Health implements the meaningful use components.

Source: First amendment to contract between Netsmart and Public Health.

The contract includes a Change Control Policy, which defines the process for submitting, reviewing, and approving proposed changes to the project plan and deliverables and to protect

the achievability of the approved project scope. Project Change Requests (PCRs) are created through the Change Control Policy. To be binding, scope changes must be effectuated through a PCR. PCRs outline additional and amended goods and services to be provided by Netsmart and establish timelines for the delivery of the goods and services.

## **Objectives**

The purpose of this audit was to:

- Evaluate the adequacy of the department's monitoring procedures and internal controls over the administration of the contract.
- Determine whether Netsmart complies with key contract provisions. The intent of this audit was not to address whether the system modules operate as intended for Avatar end-users.
- Assess whether Netsmart accurately charges the department for goods and services provided and whether the City properly pays the charges.

## **Methodology**

The audit focused on payments Behavioral Health remitted to Netsmart during July 1, 2012, through June 30, 2013. To conduct this audit, CSA:

- Reviewed and gained an understanding of the contract's terms and conditions.
- Interviewed Behavioral Health personnel to understand billing, payment, and contract monitoring procedures.
- Extracted payment information from the City's accounting system to identify a sample of nine payments remitted to Netsmart for testing.
- Traced the billing data on the sample invoices to approved contract rates and supporting documentation.
- Reviewed the approval process for PCRs and assessed whether approved PCRs comply with the contract.

This performance audit was conducted in accordance with generally accepted government auditing standards. These standards require planning and performing the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for the findings and conclusions based on the audit objectives. CSA believes that the evidence obtained provides a reasonable basis for the findings and conclusions based on the audit objectives.

## RESULTS

### **Finding 1 – Behavioral Health adequately monitors contract payments to Netsmart.**

Behavioral Health adequately monitors its contract with Netsmart to ensure that payments remitted in fiscal year 2012-13 complied with key contract provisions. Multiple Public Health units manage and administer the contract throughout the implementation of the system. Examples of contract monitoring that occur include:

- According to Public Health's IS project director, Behavioral Health work groups, which include Behavioral Health project managers and staff, hold weekly progress review meetings.
- Netsmart submits monthly progress reports, which Public Health management reviews and discusses at monthly status meetings.
- According to Public Health's chief IT strategy and planning officer, Behavioral Health project managers communicate with Netsmart personnel when monitoring and evaluating contract performance against contract requirements.
- According to Public Health's IS project director, Public Health management reviews proposed PCRs at management meetings for approval.
- Public Health's chief IT strategy and planning officer reviews and approves invoices.
- Public Health's Office of Contract Management and Compliance (Contracts Office) reviews the previous year's contract spending and authorizes purchase order release amounts.
- According to an accountant in Population Health and Prevention's Fiscal unit, the unit reviews approved invoices and tracks payments made by fiscal year.

An Avatar Steering Committee (Steering Committee)—composed of Public Health senior management, including senior finance, IT, and clinical employees—was formed to provide overall guidance and oversight of the project. The Steering Committee meets monthly to review the status of the project, discuss and resolve issues identified, and review proposed changes to implementation. According to the IS project manager, the implementation of Avatar is also overseen by three workgroups that meet weekly to provide guidance and filter concerns to the Steering Committee. Many Steering Committee members also participate in project workgroups. The workgroups consist of:

- Fiscal/Billing Workgroup – provides guidance and reviews the status of the claims generation processes.
- Clinical Workgroup – provides guidance in the development and implementation of clinical documentation.
- Technical Workgroup – provides guidance to internal IT staff and contract providers on the technical needs of the application.

According to the chief IT strategy and planning officer, Public Health's Applications Information and Technology (IT) staff, led by the information systems (IS) project director, works directly with Netsmart on the implementation of the project. According to the IS project director, he monitors the day-to-day delivery of goods and services provided under the contract, which includes overseeing the delivery of hardware, software, and licenses and coordinating with Netsmart on implementing any approved changes to the system. According to the IS project director, he also attends workgroup meetings to coordinate the concerns and proposed changes among the three workgroups for elevation to the Steering Committee.

According to the IS project director, Behavioral Health has used Avatar since July 2010.

From initiation of the contract through fiscal year 2010-11, Behavioral Health paid 100 percent of amounts authorized under the contract's Payment Plan. The cost savings seen in fiscal year 2011-12 were carried over to future periods to pay for additional products and services approved through PCRs. Behavioral Health remitted payments for three PCRs in fiscal year 2012-13.

Exhibit 3 compares the amounts authorized under the amended contract to actual amounts expended.

<b>EXHIBIT 3 Amended Amount of Netsmart Contract Compared to Actual Payments Through Fiscal Year 2012-13</b>		
<b>Fiscal Year</b>	<b>Amended Amount</b>	<b>Actual Payments</b>
2008-09	\$2,397,500	\$2,397,500
2009-10	3,087,306	3,087,306
2010-11	1,205,375	1,205,375
2011-12	2,623,738	1,685,450
2012-13	1,967,300	2,286,026
<b>Total</b>	<b>\$11,281,219</b>	<b>\$10,661,627</b>
Note: In fiscal year 2012-13 Behavioral Health used the savings from fiscal year 2011-12 to fund additional items.		

Source: The City's accounting system and the first amendment to the contract between Netsmart and Public Health.

An analysis of a sample of fiscal year 2012-13 payments found that Netsmart accurately charged Public Health for goods and services provided and the City properly paid invoiced amounts.

**Finding 2 – Behavioral Health should improve controls over reviewing and approving invoices.**

While Public Health has sufficient internal controls for monitoring Avatar, controls over invoice review and approval should be improved. The same Behavioral Health employee receives and reviews invoices and authorizes payments, which does not segregate incompatible duties. Also, the employee does not compare invoices related to PCRs to supporting documentation and does not confirm receipt of the goods and services listed in the PCR.

The U.S. Government Accountability Office's *Standards for Internal Control in the Federal Government* state that:

Key duties and responsibilities need to be divided or segregated among different people to reduce the risk of error or fraud. This should include separating the responsibilities for authorizing transactions, processing and recording them, reviewing the transactions, and handling any related assets. No one individual should control all key aspects of a transaction or event.

Segregation of duties is critical to effective internal control because it reduces the risk of mistakes and inappropriate actions. Adequate segregation of duties reduces the likelihood that errors, both intentional and unintentional, will remain undetected by providing for separate processing by different individuals at various stages of a transaction and for independent reviews of work performed. Behavioral Health, like all city departments and divisions, must safeguard taxpayer dollars and adhere to the City's purchasing laws and rules.

The City's Payment Processing Guidelines (payment process guidelines), issued by the Controller as Departmental Guideline No. 008-11, require the segregation of duties for each part of the payment process. Developing, documenting, and adhering to good internal controls to review and approve invoices is important for the prudent spending of public resources and to prevent misappropriation of city funds. Although the review of invoices is performed by the chief IT strategy and planning officer, who is highly involved in the project, by having one employee receive, review, and approve invoices, invoice errors may be overlooked, resulting in improper approval.

Further, according to the chief IT strategy and planning officer, invoices for items provided through a PCR are not reconciled to PCRs before being approved for payment. Behavioral Health staff also does not independently track actual hours worked by Netsmart staff before signing invoices. The chief IT strategy and planning officer also does not reconcile the invoice to documentation confirming the receipt of the good or service, such as trip reports provided by Netsmart employees when they work onsite at Public Health.

According to the chief IT strategy and planning officer, he is aware of the PCR-approved goods and services through informal discussions with the IS project director and Netsmart's project manager. The chief IT strategy and planning officer also stated that because the system has been live since 2010, his involvement in the project is decreasing, and he no longer validates invoice amounts to PCRs to verify rates or periods of performance to contract terms. As stated above, the IS project director monitors the day-to-day implementation of the project and is aware of the receipt of goods and services; however, the chief information strategy officer does not always confirm the receipt of goods and services with the IS project director before approving the invoice. By not reconciling invoices to supporting documentation and confirming the receipt of items invoiced, Public Health may be paying for services and items that it has not received or that it has not authorized. This could potentially cause the City to waste money.

As of June 30, 2013, \$21.1 million (66 percent) of Netsmart contract funds remain to be spent. If Public Health decides to implement the meaningful use provision and other optional items listed



in the contract amendment, \$8,605,273 is presently allocated for this purpose and will be available to be spent under the contract. With such a significant amount of money left to be spent under the contract, it is important that Public Health properly reviews invoices before paying them. The City's payment process guidelines require that invoices are reviewed for completeness and accuracy. To ensure that the amounts billed are correct, it is necessary to compare the items and amounts invoiced against contract terms and supporting documentation.

Although the total of the sample of payments tested agrees to the contract's payment plan or related PCR, there is still a risk of errors in the future if a thorough review is not conducted.

### **Recommendations**

The Department of Public Health should:

1. Segregate duties among employees so that no one employee performs all of the following related to the Netsmart contract:
  - Receives invoices
  - Reviews invoices
  - Approves invoices
2. Establish a system of checks and balances whereby any invoice received, reviewed, or approved by one employee is reviewed by a second knowledgeable reviewer and/or approver.
3. Require staff to thoroughly review invoices by verifying that billed amounts and items comply with supporting documentation and contract terms, including terms approved through project change requests, before approving invoices for payment.

The department's response is attached. CSA will work with Public Health to follow up on the status of the recommendations in this memorandum. CSA extends its appreciation to you and your staff who assisted with this audit. If you have any questions or concerns, please contact me at (415) 554-5393 or [tonia.lediju@sfgov.org](mailto:tonia.lediju@sfgov.org).

cc: Public Health  
Greg Wagner  
Bill Kim  
David Counter  
Pablo Munoz  
Jacquie Hale  
Winona Mindolovich  
Anne Okubo  
Margarette Alviar

Controller

Ben Rosenfield

Irella Blackwood

Mamadou Gning

Nicole Doran

Claire Goldbach

Board of Supervisors

Budget Analyst

Citizens Audit Review Board

City Attorney

Civil Grand Jury

Mayor

Public Library

## **ATTACHMENT: DEPARTMENT RESPONSE**

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### **San Francisco Department of Public Health**

Barbara A. Garcia, MPA  
Director of Health

Edwin M. Lee, Mayor

April 22, 2014

Tonia Lediju  
Controller's Office  
City Hall, Room 476  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Ms. Lediju,

Enclosed for your review are the Department of Public Health's responses to the recent audit of the contract with Netsmart Technologies. We appreciate the time and effort of your staff in conducting the audit.

We have carefully reviewed your team's draft report and findings and concur with each of the recommendations provided. Attached is the completed Audit Recommendation and Response Form. We are confident that adopting your recommendations will ensure that we have the appropriate checks and balances in place.

If you have any questions or require further information, please do not hesitate to contact me at 415-554-2600 or Greg Wagner at 415-554-2610.

Sincerely,

A handwritten signature in black ink, appearing to read "B. Garcia".

Barbara A. Garcia, MPA  
Director of Health

Attachment: Audit Recommendation and Response Form

Cc: Greg Wagner  
Bill Kim  
Dave Counter  
Pablo Munoz  
Winona Mindolovich

For each recommendation, the responsible agency should indicate whether it concurs, does not concur, or partially concurs. If it concurs with the recommendation, it should indicate the expected implementation date and implementation plan. If the responsible agency does not concur or partially concurs, it should provide an explanation and an alternate plan of action to address the identified issue.

## RECOMMENDATIONS AND RESPONSES

Recommendation	Response
The Department of Public Health should:	
<p>1. Segregate duties among employees so that no one employee performs all of the following related to the Netsmart contract:</p> <ul style="list-style-type: none"> <li>• Receives invoices</li> <li>• Reviews invoices</li> <li>• Approves invoices</li> </ul>	<p>Concur.</p> <p>The duties have been segregated among different individuals, as follows.</p> <ul style="list-style-type: none"> <li>• Receives invoices – Administrative Assistant</li> <li>• Reviews invoices – Project Director</li> </ul> <p>The project director will review the invoices and compare them to supporting documentation including; payment schedule/terms &amp; conditions, purchase change request (PCR), trip reports, status reports, confirmation of the receipt of goods &amp; services, and other documentation as appropriate.</p> <ul style="list-style-type: none"> <li>• Approves invoices – IT Manager</li> </ul> <p>The IT manager will approve invoices for payment upon receipt of the review of the project manager and further analysis of the invoice.</p>
<p>2. Establish a system of checks and balances whereby any invoice received, reviewed, or approved by one employee is reviewed by a second knowledgeable reviewer and/or approver.</p>	<p>Concur.</p> <p>A form has been developed in order to track invoices received. Different individuals are responsible for receiving, reviewing and approving invoices received in accordance with recommendation #1. The form is also used to track any documentation that may be needed as part of the approval process.</p>

<b>Recommendation</b>	<b>Response</b>
<p>3. Require staff to thoroughly review invoices by verifying that billed amounts and items comply with supporting documentation and contract terms, including terms approved through project change requests, before approving invoices for payment.</p>	<p>Concur.</p> <p>A procedure has been adopted to address the recommendation.</p> <p>Supporting documentation is being attached to the invoices. The invoices are also being reconciled to contract terms including project change requests, confirmation of goods &amp; service delivery, trip reports and other documentation as appropriate.</p>

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Edwin M. Lee, Mayor  
Philip A. Ginsburg, General Manager

April 28, 2014

Ms. Angela Calvillo  
Clerk of the Board  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, California 94102-4689

Dear Ms. Calvillo:

Please find attached the Recreation and Park Department's report for the 3<sup>rd</sup> quarter of FY13-14 in response to the requirements of Resolution 157-99 Lead Poisoning Prevention. To date, the Department has completed assessment and clean-up at 181 sites since program inception in 1999.

Current work involves completing a report for Candlestick Park for a survey already completed that will aid in demolition of that site. Additionally, we worked with the Public Utilities Commission and Department of Public Health to revise and finalize our technical guidelines.

I hope that you and interested members of the public find that the Department's performance demonstrates our commitment to the health and well being of the children we serve.

Thank you for your support of this important program. Please do not hesitate to contact me with any questions, comments or suggestions you have.

Sincerely,

Philip A. Ginsburg  
General Manager

Attachments: 1. FY13-14 Implementation Plan, 3<sup>rd</sup> Quarter Status Report  
2. Status Report for All Sites

Copy: J. Walseth, DPH, Children's Environmental Health Promotion

## Attachment 1. Implementation Plan Status Report

## 3<sup>rd</sup> Quarter Status Report

Plan Item	Status
<b>I. Hazard Identification and Control</b>	
<b>a) Program Revision</b>	A revision of the project management procedures has been completed and the procedures adopted. The purpose of this revision, which is part of our periodic check, was to ensure that the program is in line with current regulations, and to offer stakeholders greater opportunity for involvement.
<b>b) Site Prioritization</b>	Prioritization is based on verified hazard reports (periodic inspections), documented program use (departmental and day care), estimated participant age, and presence of playgrounds or schoolyards.  Sites are selected on a rolling basis; as one site is completed, the next site on the list becomes active.
<b>c) Survey</b>	We are currently working to complete the Candlestick Park report for the survey conducted in July 2011 to assist with demolition preparation.
<b>d) Cleanup</b>	The project where we worked with the Department of Public Health to follow up on a Notice of Violation received at Mission Playground related to paint chips from an adjoining property is completed. The Notice of Violation was abated and the mulch was removed and replaced. The project has been closed. Additionally, a review and revision of our technical guidelines by the Public Utility Commission and the Department of Public Health has been completed. The next step is to get approval from Administrative management, then finalize.
<b>e) Site Posting and Notification</b>	Each site has been or will be posted in advance of clean-up work so that staff and the public may be notified of the work to be performed.
<b>f) Next site</b>	Priority 147, Kezar Pavilion.

## II. Facilities Operations and Maintenance



**a) Periodic Inspection**

Annual periodic facility inspections are completed by staff. As periodic inspections are focused on at the end of the fiscal year, a completion rate is not yet available. Classes on how to complete these inspections continue to be offered throughout the year.

**b) Housekeeping**

Staff is reminded of this hazard and the steps to control it through our Lead Safe Work Practice.

**c) Staff Training**

Under the Department's Injury and Illness Prevention Program, basic lead awareness training is recommended every two years for appropriate staff (e.g. custodians, gardeners, recreation staff, structural maintenance staff, etc.).

**Attachment 2. Status Report for RPD Sites**

## Status Report for RPD Sites

Sites are listed in order in which they were prioritized for survey. Prioritization is done using an algorithm which takes into account attributes of a site that would likely mean the presence of children from 0-12 years old (e.g. programming serving children, or the presence of a playground).

Sites are surveyed on a rolling basis. "Rolling" means that when one site finishes, the next site on the list will begin. Current sites are listed at the top. Sites not be completed in exact order of priority due to re-tests and other extenuating circumstances.

Re-tests of previous sites are completed every 10 surveys to ensure that past work has sustained an acceptable level of protection.

### ALL SITES

Priority	Facility Name	Location	Completed	Notes	Retest	Entered in FLOW Program
171	Candlestick Park	Jamestown Avenue	10-11	Demolition of site in planning stages; report to be completed for survey conducted July 2011.		
147	Kezar Pavilion	Golden Gate Park	08-09			
138	Pine Lake Park	Crestlake/Vale/Wawona	07-08	Programmed retest; survey to be completed.	X	
172	Broadway Tunnel West-Mini Park	Leavenworth/Broadway				
173	Broadway Tunnel East-Mini Park	Broadway/Himmelman				
174	Lake Merced Park	Skyline/Lake Merced		Includes Harding Park, Flemming Golf, Boat House and other sites. Note that the Sandy Tatum clubhouse and maintenance facilities were built in 2004 and should be excluded from the survey.		
175	Ina Coolbrith Mini Park	Vallejo/Taylor				
176	Justin Herman/Embarcadero Plaza	Clay/Embarcadero				
177	Billy Goat Hill	Laidley/30th				
178	Coso/Precita-Mini Park	Coso/Precita				
179	Dorothy Erskine Park	Martha/Baden				
180	Duncan Castro Open Space	Diamond Heights				
181	Edgehill Mountain	Edgehill/Kensington Way				
182	Everson/Digby Lots	61 Everson				
183	Fairmount Plaza	Fairmont/Miguel				
184	15th Avenue Steps	Kirkham/15th Avenue				
185	Geneva Avenue Strip	Geneva/Delano				
186	Grand View Park	Moraga/14th Avenue				
187	Hawk Hill	14th Avenue/Rivera				
188	Interior Green Belt	Sutro Forest				
189	Japantown Peace Plaza	Post/Buchanan/Geary				
190	Jefferson Square	Eddy/Gough				
191	Joseph Conrad Mini Park	Columbus/Beach				
192	Kite Hill	Yukon/19th				
193	Lakeview/Ashton Mini Park	Lakeview/Ashton				
194	Maritime Plaza	Battery/Clay				
195	McLaren Park-Golf Course	2100 Sunnydale Avenue				
196	Mt. Davidson Park	Myra Way				
197	Mt.Olympus	Upper Terrace				
198	Mullen/Peralta-Mini Park	Mullen/Peralta Mini Park				
199	O'Shaughnessey Hollow	O'Shaughnessey Blvd.				
200	Park Presidio Blvd.	Park Presidio Blvd.				
201	Rock Outcropping	Ortega/14th Avenue		Lots 11, 12, 21, 22, 6		

## Status Report for RPD Sites

Priority	Facility Name	Location	Completed	Notes	Retest	Entered in FLOW Program
202	South End Rowing/Dolphin Club	Aquatic Park		Land is leased		
203	Russian Hill Open Space	Hyde/Larkin/Chestnut		Hyde Street Reservoir		
204	Saturn Street Steps	Saturn/Ord				
205	Seward Mini Park	Seward/Acme Alley				
206	Twin Peaks	Twin Peaks Blvd.				
207	Fillmore/Turk Mini Park	Fillmore/Turk				
208	Esprit Park	Minnesota Street				
209	Brotherhood/Chester Mini Park	Chester St. near Brotherhood Way				
210	Sue Bierman Park	Market/Steuart				
211	29th/Diamond Open Space	1701 Diamond/29th		Is not on current list of RPD sites (6/2/10).		
212	Berkeley Way Open Space	200 Berkeley Way		Is not on current list of RPD sites (6/2/10).		
213	Diamond/Farnum Open Space	Diamond/Farnum		Is not on current list of RPD sites (6/2/10).		
214	Joost/Baden Mini Park	Joost/N of Baden				
215	Grand View Open Space	Moraga/15th Avenue		Included in Grand View Park		
216	Balboa Natural Area	Great Highway/Balboa		Is not on current list of RPD sites (6/2/10).		
217	Fay Park	Chestnut and Leavenworth				
218	Guy Place Mini Park	Guy Place				
219	Portola Open Space					
220	Roosevelt/Henry Steps					
221	Sunnyside Conservatory	Monterey & Baden				
222	Topaz Open Space	Monterey & Baden				
1	Upper Noe Recreation Center	Day/Sanchez	99-00			
2	Jackson Playground	17th/Carolina	99-00	Abatement completed in FY05-06.	04-05	
3	Mission Rec Center	745 Treat Street	99-00, 02-03	Includes both the Harrison and Treat St. sides.	06-07	X
4	Palega Recreation Center	Felton/Holyoke	99-00			X
5	Eureka Valley Rec Center	Collingwood/18th	99-00			
6	Glen Park	Chenery/Elk	99-00, 00-01	Includes Silver Tree Day Camp		
7	Joe DiMaggio Playground	Lombard/Mason	99-00			
8	Crocker Amazon Playground	Geneva/Moscow	99-00			
9	George Christopher Playground	Diamond Hts/Duncan	99-00			
10	Alice Chalmers Playground	Brunswick/Whittier	99-00			
11	Cayuga Playground	Cayuga/Naglee	99-00			
12	Cabrillo Playground	38th/Cabrillo	99-00			
13	Herz Playground (and Pool)		99-00, 00-01	Includes Coffmann Pool		X
14	Mission Playground	19th & Linda	99-00	Notice of Violation abated. Mulch removed and replaced (FY13-14). Entire survey not completed.		
15	Minnie & Lovie Ward Rec Center	Capital Avenue/Montana	99-00			
16	Sunset Playground	28th Avenue/Lawton	99-00			X
17	West Sunset Playground	39th Avenue/Ortega	99-00			
18	Excelsior Playground	Russia/Madrid	99-00			
19	Helen Wills Playground	Broadway/Larkin	99-00			
20	J. P. Murphy Playground	1960 9th Avenue	99-00			X
21	Argonne Playground	18th/Geary	99-00			
22	Duboce Park	Duboce/Scott	99-00, 01-02	Includes Harvey Milk Center		

## Status Report for RPD Sites

Priority	Facility Name	Location	Completed	Notes	Retest	Entered in FLOW Program
23	Golden Gate Park	Panhandle	99-00			
24	Junipero Serra Playground	300 Stonecrest Drive	99-00			
25	Merced Heights Playground	Byxbee/Shields	99-00			
26	Miraloma Playground	Omar/Sequoia Ways	99-00			
27	Silver Terrace Playground	Silver Avenue/Bayshore	99-00			
28	Gene Friend Rec. Center	Folsom/Harriet/6th	99-00			
29	South Sunset Playground	40th Avenue/Vicente	99-00			
30	Potrero Hill Recreation Center	22nd/Arkansas	99-00			
31	Rochambeau Playground	24th Avenue/Lake Street	00-01, 09-10	No abatement needed.		
33	Cow Hollow Playground	Baker/Greenwich	00-01; 09-10			
34	West Portal Playground	Ulloa/Lenox Way	00-01	No abatement needed		
35	Moscone Recreation Center	Chestnut/Buchanan	00-01			
36	Midtown Terrace Playground	Clarendon/Olympia	00-01	No abatement needed		
37	Presidio Heights Playground	Clay/Laurel	00-01			
38	Tenderloin Children's Rec. Ctr.	560/570 Ellis Street	00-01			
39	Hamilton Rec Center	Geary/Steiner	00-01	Note that the Rec. Center part of the facility is new (2010)		
41	Margaret S. Hayward Playground	Laguna, Turk	00-01			
43	Saint Mary's Recreation Center	Murray St./JustinDr.	00-01			
44	Fulton Playground	27th Avenue/Fulton	00-01			
45	Bernal Heights Recreation Center	Moultrie/Jarboe	00-01	No abatement needed		
46	Douglass Playground	Upper/26th Douglass	00-01			
47	Garfield Square	25th/Harrison	00-01			
48	Woh Hei Yuen	1213 Powell	00-01			
49	Father Alfred E. Boeddeker Park	Ellis/Taylor/Eddy/Jones	00-01			
50	Gilman Playground	Gilman/Griffiths	00-01			X
51	Grattan Playground	Stanyan/Alma	00-01	No abatement needed		
52	Hayes Valley Playground	Hayes/Buchanan	00-01			
53	Youngblood Coleman Playground	Galvez/Mendell	00-01			X
55	Angelo J. Rossi Playground (and Pool)	Arguello Blvd./Anza	00-01			
56	Carl Larsen Park (and Pool)	19th/Wawona	00-01			
57	Sunnyside Playground	Melrose/Edna	00-01	No abatement needed		
58	Balboa Park (and Pool)	Ocean/San Jose	00-01	Includes Matthew Boxer stadium		X
59	James Rolph Jr. Playground	Potrero Ave./Army Street	00-01, 02-03	This was originally supposed to be Rolph-Nicol (Eucalyptus) Park in 02-03, but the consultant surveyed the wrong site.		X
60	Louis Sutter Playground	University/Wayland	00-01			
61	Richmond Playground	18th Avenue/Lake Street	00-01			
62	Joseph Lee Recreation Center	Oakdale/Mendell	00-01			
63	Chinese Recreation Center	Washington/Mason	00-01			
64	McLaren Park	Visitacion Valley	06-07		05-06	
65	Mission Dolores Park	18th/Dolores	06-07	No abatement needed	05-06	
66	Bernal Heights Park	Bernal Heights Blvd.	01-02	No abatement needed		
67	Cayuga/Lamartine-Mini Park	Cayuga/Lamartine	01-02, 09-10	No abatement needed		
68	Willie Woo Woo Wong PG	Sacramento/Waverly	01-02, 09-10	No abatement needed.		
70	Jospeh L. Alioto Performing Arts Piazza	Grove/Larkin	01-02	No abatement needed		

## Status Report for RPD Sites

Priority	Facility Name	Location	Completed	Notes	Retest	Entered in FLOW Program
71	Collis P. Huntington Park	California/Taylor	01-02			
72	South Park	64 South Park Avenue	01-02			
73	Alta Plaza Park	Jackson/Steiner	01-02			
74	Bay View Playground (and Pool)	3rd/Armstrong	01-02	No abatement needed		
75	Chestnut/Kearny Open Space	NW Chestnut/Kearny	01-02	No survey done; structures no longer exist.		
76	Raymond Kimbell Playground	Pierce/Ellis	01-02			
77	Michelangelo Playground	Greenwich/Jones	01-02			
78	Peixotto Playground	Beaver/15th Street	01-02	No abatement needed		
80	States St. Playground	States St./Museum Way	01-02			
81	Adam Rogers Park	Jennings/Oakdale	01-02	No abatement needed		
82	Alamo Square	Hayes/Steiner	01-02			
83	Alioto Mini Park	20th/Capp	01-02	No abatement needed		
84	Beideman/O'Farrell Mini Park	O'Farrell/Beideman	01-02	No abatement needed		
85	Brooks Park	373 Ramsell	01-02	No abatement needed		
86	Buchanan St. Mall	Buchanan betw. Grove & Turk	01-02	No abatement needed		
87	Buena Vista Park	Buena Vista/Haight	01-02			
88	Bush/Broderick Mini Park	Bush/Broderick	01-02			
89	Cottage Row Mini Park	Sutter/E. Fillmore	01-02			
90	Franklin Square	16th/Bryant	01-02			
91	Golden Gate Heights Park	12th Ave./Rockridge Dr.	01-02			
92	Hilltop Park	La Salle/Whitney Yg. Circle	01-02	No abatement needed		
93	Lafayette Park	Washington/Laguna	01-02			
94	Julius Kahn Playground	Jackson/Spruce	01-02			
95	Jose Coronado Playground	21st/Folsom	02-03	As of 10/10/02 as per Capital Program Director, G. Hoy, there are no current plans for renovation		
96	Golden Gate Park (playgrounds)	Fell/Stanyan	05-06			
97	Washington Square	Filbert/Stockton	02-03	No abatement needed. Children's play area and bathrooms to be renovated in 3/04.		
98	McCoppin Square	24th Avenue/Taraval	02-03	As of 10/10/02 as per Gary Hoy, no current plans for renovation		
99	Mountain Lake Park	12th Avenue/Lake Sreet	02-03	As of 10/10/02 as per Gary Hoy, no current plans for renovation		
100	Randolph/Bright Mini Park	Randolph/Bright	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
101	Visitacion Valley Greenway	Campbell Ave./E. Rutland	02-03	No abatement needed. Renovation scheduled 3/04.		
102	Utah/18th Mini Park	Utah/18th Street	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
103	Palou/Phelps Park	Palou at Phelps	02-03	No abatement needed. Renovation occurred Summer 2003. Marvin Yee was project mgr. No lead survey/abatement rpt in RPD files.		

## Status Report for RPD Sites

Priority	Facility Name	Location	Completed	Notes	Retest	Entered in FLOW Program
104	Coleridge Mini Park	Coleridge/Esmeralda	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
105	Lincoln Park (includes Golf Course)	34th Avenue/Clement	02-03	Renovation scheduled 9/04		
106	Little Hollywood Park	Lathrop-Tocoloma	02-03	No abatement needed. Renovation scheduled 9/04		
107	McKinley Square	20th/Vermont	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
109	Noe Valley Courts	24th/Douglass	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
110	Parkside Square	26th Avenue/Vicente	02-03	Children's play area and bathrooms to be renovated in 9/03.		
111	Portsmouth Square	Kearny/Washington	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
112	Potrero del Sol	Potrero/Army	02-03	No abatement needed, renovation scheduled 9/04		
113	Potrero Hill Mini Park	Connecticut/22nd Street	02-03	Renovation scheduled 9/04		
114	Precita Park	Precita/Folsom	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
115	Sgt. John Macaulay Park	Larkin/O'Farrell	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
116	Sigmund Stern Recreation Grove	19th Avenue/Sloat Blvd.	04-05	As of 10/10/02 Capital Program Director indicates no current plans for renovation. Funding expired; will complete in FY04-05		
117	24th/York Mini Park	24th/York/Bryant	02-03	Completed as part of current renovation in December 2002, Renovation scheduled 3/04.		
118	Camp Mather	Mather, Tuolumne County	04-05			X
119	Hyde/Vallejo Mini Park	Hyde/Vallejo	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
120	Juri Commons	San Jose/Guerrero/25th	05-06			
121	Kelloch Velasco Mini Park	Kelloch/Velasco	02-03	No abatement needed. Children's play area scheduled for renovation on 9/04		
122	Koshland Park	Page/Buchanan	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		

## Status Report for RPD Sites

Priority	Facility Name	Location	Completed	Notes	Retest	Entered in FLOW Program
123	Head/Brotherhood Mini Park	Head/Brotherwood Way	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
124	Walter Haas Playground	Addison/Farnum/Beacon	02-03	Capital Projects to renovate in Spring 2003. Mauer is PM		
125	Holly Park	Holly Circle	02-03	Renovation planned to begin 4/03; Judi Mosqueda from DPW is PM		
126	Page-Laguna-Mini Park	Page/Laguna	04-05	No abatement needed		
127	Golden Gate/Steiner Mini Park	Golden Gate/Steiner		No Facility, benches only		
128	Tank Hill	Clarendon/Twin Peaks	04-05	No abatement needed		
129	Rolph Nicol Playground	Eucalyptus Dr./25th Avenue	04-05	No abatement needed		
130	Golden Gate Park	Carrousel	05-06			
131	Golden Gate Park	Tennis Court	05-06			
132	Washington/Hyde Mini Park	Washington/Hyde	04-05	No abatement needed		
133	Ridgetop Plaza	Whitney Young Circle	05-06	No abatement needed		
134	Golden Gate Park	Beach Chalet	06-07	No abatement needed		
135	Golden Gate Park	Polo Field	06-07			
136	Sharp Park (includes Golf Course)	Pacifica, San Mateo Co.	06-07			
137	Golden Gate Park	Senior Center	06-07			X
139	Stow Lake Boathouse	Golden Gate Park	06-07, 11-12	CLPP survey and clean-up completed in FY06-07. Site revisited in FY11-12 in conjunction with site maintenance work. Clearance for occupancy received and working closing out project financials with DPW.		
140	Golden Gate Park	County Fair Building	06-07	No abatement needed		
141	Golden Gate Park	Sharon Bldg.	07-08			
143	Allyne Park	Gough/Green	06-07	No abatement needed		
144	DuPont Courts	30th Ave./Clement	07-08			
145	Golden Gate Park	Big Rec	07-08			
146	Lower Great Highway	Sloat to Pt. Lobos	07-08			
148	Yacht Harbor and Marina Green	Marina	06-07, 07-08	Includes Yacht Harbor, Gas House Cover, 2 Yacht Clubs and Marina Green		
149	Palace of Fine Arts	3601 Lyon Street	09-10	No abatement needed.		
150	Telegraph Hill/Pioneer Park	Telegraph Hill	09-10	Clean-up responsibility transferred to Capital and Planning for incorporation into larger project at site.		
151	Saint Mary's Square	California Street/Grant	09-10	No abatement needed.		



## Status Report for RPD Sites

Priority	Facility Name	Location	Completed	Notes	Retest	Entered in FLOW Program
152	Union Square	Post/Stockton	09-10	No abatement needed.		
153	Golden Gate Park	Angler's Lodge	07-08			
154	Golden Gate Park	Bandstand	07-08	No abatement needed		
155	Golden Gate Park	Bowling Green	07-08	Retested 4/09; 16 ppb first draw, still in program		X
156	Golden Gate Park	Conservatory	08-09	No abatement needed.		
157	Golden Gate Park	Golf Course	09-10			
158	Golden Gate Park	Kezar Stadium	07-08			X
159	Golden Gate Park	Nursery	09-10	No abatement needed		X
160	Golden Gate Park	Stables	na	Being demolished. Hazard assessment already completed by Capital.		
161	Golden Gate Park	McLaren Lodge	01-02, 02-03	Done out of order. Was in response to release/spill. See File 565.		
162	Corona Heights (and Randall Museum)	16th/Roosevelt	00-01	Randall Museum used to be separate, but in TMA, Randall is part of Corona Heights, so the two were combined 6/10.		
163	Laurel Hill Playground	Euclid & Collins	10-11			
164	Selby/Palou Mini Park	Selby & Palou	10-11	No abatement needed		
165	Prentiss Mini Park	Prentiss/Eugenia	10-11	No abatement needed		
166	Lessing/Sears Mini Park	Lessing/Sears	10-11	No abatement needed		
167	Muriel Leff Mini Park	7th Avenue/Anza	10-11	No abatement needed		
168	10th Avenue/Clement Mini Park	Richmond Library	10-11	No abatement needed		
169	Turk/Hyde Mini Park	Turk & Hyde	10-11	No abatement needed		
170	Exploratorium (and Theater)	3602 Lyon Street	13-14	Eight metal doors with loose and peeling paint were cleaned up; one water source shut off indefinitely.		
<b>New Facilities: These facilities not to be included in CLPP survey as they were built after 1978.</b>						
	Alice Marble Tennis Courts	Greenwich/Hyde		Not owned by RPD. PUC demolished in 2003 and all will be rebuilt.		
	Richmond Rec Center	18th Ave./Lake St./Calif.		New facility		
	Visitation Valley Playground	Cora/Leland/Raymond		Original building clubhouse and PG demolished in 2001. Facility is new.		
	King Pool	3rd/Armstrong		New facility		
	Patricia's Green in Hayes Valley	Hayes & Octavia		Built in 2005		
	India Basin Shoreline Park	E. Hunters Pt. Blvd.		Built in 2003		
	Parque Ninos Unidos	23rd and Folsom		Built in 2004		
	Victoria Manolo Draves Park	Folsom & Sherman		Built in 2006		
	Aptos Playground	Aptos/Ocean Avenue		Site demolished and rebuilt in 2006		

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STATE OF CALIFORNIA  
Edmund G. Brown Jr., Governor

Sonke Mastrup, Executive Director  
1416 Ninth Street, Room 1320  
Sacramento, CA 95814  
(916) 653-4899  
(916) 653-5040 Fax  
www.fgc.ca.gov

**Commissioners**  
**Michael Sutton**, President  
Monterey  
**Jack Baylis**, Vice President  
Los Angeles  
**Jim Kellogg**, Member  
Discovery Bay  
**Richard Rogers**, Member  
Santa Barbara  
**Jacque Hostler-Carmesin**, Member  
McKinleyville

### Fish and Game Commission



May 6, 2014

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2014 MAY - 8 PM 2:27  
[Handwritten initials]

#### TO ALL INTERESTED AND AFFECTED PARTIES:

This is to provide you with a copy of the notice of proposed regulatory action relative to Sections 300 and 708, Title 14, California Code of Regulations, relating to upland game bird, which will be published in the California Regulatory Notice Register on May 9, 2014.

Please note the dates of the public hearings relate to this matter and associated deadlines for receipt of written comments.

**Mr. Scott Gardner, Department of Fish and Wildlife, phone (916) 801-6257, has been designated to respond to questions on the substance of the proposed regulations.**

Sincerely,

Caren Woodson  
Associate Government Program Analyst

Enclosure

TITLE 14. Fish and Game Commission  
Notice of Proposed Changes in Regulations

NOTICE IS HEREBY GIVEN that the Fish and Game Commission (Commission), pursuant to the authority vested by sections 200, 202, 203 and 355, of the Fish and Game Code and to implement, interpret, or make specific sections 200, 202, 203.1, 215, 220, 355, and 356 of said Code, proposes to amend Section 300, Title 14, California Code of Regulations, relating to Upland Game Birds.

**Informative Digest/Policy Statement Overview**

Current regulations in Title 14, California Code of Regulations (CCR) provide general hunting seasons for taking resident and migratory upland game birds under Section 300. The Department is recommending six regulation changes under this section as follows:

1. Adjust annual number of sage grouse hunting permits by zone.

Current regulations under subsection 300(a)(1)(D)4. provide a number of permits for the general sage grouse season in each of four zones. At this time the Department has proposed a range of permits specific for all four hunt zones. The final permit numbers will be proposed in June after spring lek counts are completed and annual population data are analyzed. Permit ranges for sage grouse hunting in 2014 are recommended as follows:

East Lassen: 0-50 (two-bird) permits  
Central Lassen: 0-50 (two-bird) permits  
North Mono: 0-100 (one-bird) permits  
South Mono: 0-100 (one-bird) permits

2. Administrative changes to subsection 300(a)(1)(D)5. to reflect the Department's change to application procedures for sage grouse permits under the new Automated License Data System (ALDS).
3. Establish a longer general archery season for pheasants.

Current regulations provide for a 23-day early pheasant archery season under subsection 300(a)(2)(A)1.a. and a 44-day general pheasant archery season under subsection 300(a)(1)(A)1.b.. The proposed regulation re-establishes a later pheasant archery-only season, and extends the season for 28 days, to allow for hunting opportunity both before and after the general pheasant season. However, archery equipment cannot be used on Type A and B wildlife areas during the pheasant and waterfowl seasons per subsection 551(b)(6).

4. Open Eurasian collared-dove season year-round statewide

In 2013, Eurasian collared-dove season was opened all year in Imperial County under subsection 300(b)(1)(C). The changes proposed by the Department for the 2014-2015 season, and thereafter, would extend the all year open season for Eurasian collared-dove to apply statewide.

5. Increase the maximum daily bag limit to 15 for mourning and white-winged doves in aggregate; of which no more than 10 may be white-winged doves.

The recommendations from the Pacific Flyway Council at the March 11, 2014, meeting was for the "Standard" regulatory alternative as prescribed by the mourning dove harvest strategy for doves in the Western Management Unit. In California, the daily bag limit for the Standard alternative is 15 mourning and white-winged doves in aggregate; of which no more than 10 may be white-winged doves.

6. Minor editorial changes are also provided for consistency and clarity. The Department also proposes to make the following editorial changes:

Correct two omissions of necessary text. Adding text to subsection 300(a)(1)(C) specifying: Species, 2. Seasons, 3. Daily Bag and Possession Limits. Also a new subparagraph is added to 300(a)(2)(C) specifying: 3. Area: Statewide.

The Eurasian collared-dove, spotted dove, and ringed turtle-dove are resident game bird species (per Fish and Game Code §3500 and 3683). For clarity and consistency, these species will be moved from under subsection 300(b), Migratory Upland Game Birds, to subsection 300(a), Resident Upland Game Birds.

**Benefits of the Proposed Regulations**

Adoption of sustainable upland game seasons, bag and possession limits provides for the maintenance of sufficient populations of upland game to ensure their continued existence.

The Fish and Game Commission, pursuant to Fish and Game Code Sections 200, 202, and 203, has the sole authority to regulate upland game bird hunting in California. Commission staff has searched the California Code of Regulations and has found the proposed changes pertaining to hunting of resident game birds are consistent with Sections 550-553, 630, 703 and 4501 of Title 14. Therefore the Commission has determined that the proposed amendments are neither inconsistent nor incompatible with existing State regulations.

**NOTICE IS GIVEN** that any person interested may present statements, orally or in writing, relevant to this action at a hearing to be held at the River Lodge Conference Center 1800 Riverwalk Drive, in Fortuna, California, on Wednesday, June 4, 2014, at 8:30 a.m., or as soon thereafter as the matter may be heard.

**NOTICE IS ALSO GIVEN** that any person interested may present statements, orally or in writing, relevant to this action at a hearing to be held in the Hilton San Diego Mission Valley, at 901 Camino Del Rio South, San Diego, California, on Wednesday, August 6, 2014, at 8:30 a.m., or as soon thereafter as the matter may be heard. It is requested, but not required, that written comments be submitted on or before July 24, 2014, at the address given below, or by fax at (916) 653-5040, or by e-mail to [FGC@fgc.ca.gov](mailto:FGC@fgc.ca.gov). Written comments mailed, faxed or e-mailed to the Commission office, must be received before 5:00 p.m. on August 1, 2014. All comments must be received no later than August 6, 2014, at the hearing in San Diego, California. If you would like copies of any modifications to this proposal, please include your name and mailing address.

The regulations as proposed in strikeout-underline format, as well as an initial statement of reasons, including environmental considerations and all information upon which the proposal is based (rulemaking file), are on file and available for public review from the agency representative, Sonke Mastrup, Executive Director, Fish and Game Commission, 1416 Ninth Street, Box 944209, Sacramento, California 94244-2090, phone (916) 653-4899. Please direct requests for the above mentioned documents and inquiries concerning the regulatory process to Sonke Mastrup or Caren Woodson at the preceding address or phone number. **Scott Gardner, Department of Fish and Wildlife, phone 916-801-6257, has been designated to respond to questions on the substance of the proposed regulations.** Copies of the Initial Statement of Reasons, including the regulatory language, may be obtained from the address above. Notice of the proposed action shall be posted on the Fish and Game Commission website at <http://www.fgc.ca.gov>.

#### **Availability of Modified Text**

If the regulations adopted by the Commission differ from but are sufficiently related to the action proposed, they will be available to the public for at least 15 days prior to the date of adoption. Circumstances beyond the control of the Commission (e.g., timing of Federal regulation adoption, timing of resource data collection, timelines do not allow, etc.) or changes made to be responsive to public recommendation and comments during the regulatory process may preclude full compliance with the 15-day comment period, and the Commission will exercise its powers under Section 202 of the Fish and Game Code. Regulations adopted pursuant to this section are not subject to the time periods for adoption, amendment or repeal of regulations prescribed in Sections 11343.4, 11346.4 and 11346.8 of the Government Code. Any person interested may obtain a copy of said regulations prior to the date of adoption by contacting the agency representative named herein.

If the regulatory proposal is adopted, the final statement of reasons may be obtained from the address above when it has been received from the agency program staff.

#### **Impact of Regulatory Action/Results of the Economic Impact Analysis**

The potential for significant statewide adverse economic impacts that might result from

the proposed regulatory action has been assessed, and the following initial determinations relative to the required statutory categories have been made:

- (a) Significant Statewide Adverse Economic Impact Directly Affecting Business, Including the Ability of California Businesses to Compete with Businesses in Other States:

The proposed action will not have a significant statewide adverse economic impact directly affecting business, including the ability of California businesses to compete with businesses in other states. The proposal clarifies and strengthens the enforceability of portions of the current regulation.

- (b) Impact on the Creation or Elimination of Jobs within the State, the Creation of New Businesses or the Elimination of Existing Businesses, or the Expansion of Businesses in California:

The Commission does not anticipate any impacts the proposed action would have on the creation or elimination of jobs or businesses in California or on the expansion of businesses in California; and, does not anticipate benefits to worker safety, because the regulations propose only minor changes to current seasons and bag limits.

The Commission anticipates benefits to the health and welfare of California residents. The proposed regulations are intended to provide continued recreational opportunity to the public. Hunting provides opportunities for multi-generational family activities and promotes respect for California's environment by the future stewards of the State's resources.

The Commission anticipates benefits to the environment by the sustainable management of California's upland game resources. The fees that hunters pay for licenses and stamps are used for conservation.

- (c) Cost Impacts on a Representative Private Person or Business:

The Commission is not aware of any cost impacts that a representative private person or business would necessarily incur in reasonable compliance with the proposed action.

- (d) Costs or Savings to State Agencies or Costs/ Savings in Federal Funding to the State: None.
- (e) Nondiscretionary Costs/Savings to Local Agencies: None.
- (f) Programs Mandated on Local Agencies or School Districts: None.

- (g) Costs Imposed on any Local Agency or School District that is Required to be Reimbursed Under Part 7 (commencing with Section 17500) of Division 4, Government Code: None.
- (h) Effect on Housing Costs: None.

**Effect on Small Business**

It has been determined that the adoption of these regulations may affect small business. The Commission has drafted the regulations in Plain English pursuant to Government Code sections 11342.580 and 11346.2(a)(1).

**Consideration of Alternatives**

The Commission must determine that no reasonable alternative considered by the Commission, or that has otherwise been identified and brought to the attention of the Commission, would be more effective in carrying out the purpose for which the action is proposed, would be as effective and less burdensome to affected private persons than the proposed action, or would be more cost effective to affected private persons and equally effective in implementing the statutory policy or other provision of law.

FISH AND GAME COMMISSION

Sonke Mastrup  
Executive Director

Dated:

**From:** Calvillo, Angela (BOS)  
**Sent:** Wednesday, May 07, 2014 12:37 PM  
**To:** Nevin, Peggy  
**Subject:** FW: PROPOSED RIGHT OF WAY LEGISLATION  
**Attachments:** ATT Dave Miller letter re Proposed SMF Ordinance 05-01-14.pdf; Final Release National Fiber 4.21.14.pdf

c

**From:** BLAKEMAN, MARC D [mailto:mb3878@att.com]  
**Sent:** Wednesday, May 07, 2014 12:27 PM  
**To:** Mar, Eric (BOS); Farrell, Mark (BOS); Campos, David (BOS); Chiu, David (BOS); Breed, London (BOS); Kim, Jane (BOS); Wiener, Scott; Yee, Norman (BOS); Avalos, John (BOS); Cohen, Malia (BOS)  
**Cc:** Board of Supervisors (BOS); Calvillo, Angela (BOS); Taylor, Adam (BOS); Elnajjar, Ahmad; Chan, Amy (BOS); Bruss, Andrea (BOS); Power, Andres; Blackstone, Cammy (ADM); Rauschuber, Catherine (BOS); Stefani, Catherine; Johnston, Conor (BOS); Yadegar, Danny; Lee, Esther (REC); Hsieh, Frances (BOS); Ronen, Hillary; Lee, Ivy (BOS); Cretan, Jeff (BOS); Pollock, Jeremy (BOS); Montejano, Jess (BOS); Smooke, Joseph; True, Judson; Kelly, Margaux (BOS); Mormino, Matthias (BOS); Hamilton, Megan (BOS); Allbee, Nate; Pagoulatos, Nickolas (BOS); Scanlon, Olivia (BOS); Lauterborn, Peter (BOS); Redondiez, Raquel (BOS); Ashley, Stephany; Angulo, Sunny (BOS); Brown, Vallie (BOS); Lim, Victor (BOS)  
**Subject:** PROPOSED RIGHT OF WAY LEGISLATION

Supervisors:

On Monday, Supervisor Scott Wiener held a public hearing on his proposed surface mounted facilities ordinance that will likely be before the whole Board of Supervisors very soon. Supervisor Wiener agreed to meet with AT&T two weeks ago and last week we shared with him our concerns with the legislation as introduced which are numerous and explained in the attached letter our Legal Department sent to the Supervisor and his staff. In addition to violating AT&T's vested rights under the Public Utilities Code, we believe this language is discriminatory and also will have a chilling effect on future investment in providing important infrastructure to the City. Just late last month, AT&T announced our latest product offering, U-verse with Gigapower, which we are seeking to build in over 20 metropolitan areas. This new service will bring to our customers Internet speeds up to 1 gigabit per second— speeds that are up to 20 times faster than current Internet speeds. I have attached a copy of that national release for your information. Ironically, municipalities across the country and state are finding ways to relax right of way regulation to incentivize this type of investment in their communities just as San Francisco is finding ways to make building in the public rights of way less efficient and more costly.

AT&T is building a coalition of business groups and technology and infrastructure companies to stress that legislation like what has been proposed is bad public policy by sending the message to technology companies that we want your jobs but we also want to make it more difficult to build the infrastructure needed to make them grow and thrive here.

AT&T remains committed to working to improve the collaborative process we have already been utilizing when building our infrastructure in San Francisco and we welcome the opportunity to have further conversations on how to possibly make this legislation more workable. We would ask that the sponsor take additional time to meet with the business community, including all of the technology and infrastructure companies impacted by this legislation, to discuss ways to meet his goals while also not limiting the ability for companies to continue to build-out 21<sup>st</sup> Century networks.

As always, my team and I are willing to discuss this matter further with you and would look forward to a continued discussion on this topic.

Sincerely,







David J. Miller, General Attorney T: (415) 778-1393  
525 Market Street, Suite 2018 F: (281) 664-9478  
San Francisco, CA 94105 davidjmill@att.com

May 1, 2014

Supervisor Scott Wiener  
1 Dr. Carlton B. Goodlett Place  
City Hall, Room 244  
San Francisco, CA 94102-4689

*Via Electronic (Scott.Wiener@sfgov.org) and U.S. Mail*

*Re: Proposed Surface-Mounted Facilities Ordinance*

Dear Supervisor Wiener,

Thank you for the opportunity to voice AT&T California's concerns regarding the ordinance introduced on April 1, 2014 to add Article 27 to the Public Works Code, entitled "Surface-Mounted Facilities" (hereinafter, "Proposed SMF Ordinance"). As you know, AT&T California is in the process of upgrading its infrastructure in San Francisco to offer U-verse® broadband, video and voice services. With the recently-announced roll-out of AT&T's U-verse with GigaPower,<sup>SM</sup> these services may be enhanced further to deliver broadband speeds up to 1 Gigabit per second.

As discussed below, AT&T California has significant concerns with the Proposed SMF Ordinance. If passed, the Ordinance would be an unlawful infringement of AT&T California's rights to use the public rights-of-way ("ROW"), and would raise a significant barrier to the continued upgrade of AT&T's communications infrastructure. Section 7901 of the Public Utilities Code grants telephone corporations such as AT&T California the right to,

construct . . . telephone lines along and upon any public road or highway, along or across any of the waters or lands within this State, and may erect poles, posts, piers, or abutments for supporting the insulators, wires, and other necessary fixtures of their lines, in such manner and at such points as not to incommode the public use of the road or highway or interrupt the navigation of the waters.

Municipalities only "have the right to exercise reasonable control as to the time, place, and manner in which roads, highways, and waterways are accessed."<sup>1</sup>

Section 7901 creates "vested rights that cannot be taken away by state or city without compensation."<sup>2</sup> These vested rights are protected by the federal and California constitutions and "cannot be taken away by the state, even though the legislature should repeal the section, or by the people through a constitutional provision."<sup>3</sup> Pursuant to the Digital Infrastructure and Video Competition Act of 2006 ("DIVCA"), these same rights

<sup>1</sup> Public Utilities Code Section 7901.1(a).

<sup>2</sup> *Western Union Tel. Co. v. Hopkins*, 160 Cal. 106, 120 (1911) (addressing former Civil Code Section 536, the predecessor to Section 7901).

<sup>3</sup> *Postal Tel. Cable Co. v. R.R. Comm'n*, 200 Cal. 463, 472 (1927).

apply to holders of state video franchises,<sup>4</sup> such as AT&T California. Moreover, DIVCA provides that encroachment permits filed by state video franchise holders must be acted upon within 60 days of the submission of a complete application.<sup>5</sup>

Among the problems with the ordinance, the following provisions and characteristics of the Proposed SMF Ordinance would deprive AT&T California of its vested rights under California law, and deter AT&T from further investing in its communications infrastructure in San Francisco:

1. The proposed process would take far longer than 60 days, even under ideal conditions. The proposal would be more burdensome and time-consuming than the current process, which has taken, on average, approximately 220 days to complete. The pretense of labeling a significant portion of the required process as "pre-application" is a transparent and unlawful attempt to circumvent the 60 day requirement. Allowing the 60 day requirement to be sidestepped so easily would render it meaningless.
2. Even after the identification of multiple possible locations, proposed Section 2714(g)(4) would allow the Department of Public Works ("DPW") to *outright deny* access to the right-of-way, in direct contravention of Section 7901.
3. The proposed ordinance would deny AT&T California its vested right to use the ROW by forcing it to use private property instead of the ROW (see, e.g., Section 2712(d)(4)).
4. The proposed requirements regarding landscaping, street trees, murals and maintenance in perpetuity, as well as the applicable "in lieu" fees (Sections 2710 and 2711), impose unreasonable and unlawful costs on AT&T California's use of its vested ROW rights.
5. The requirement that AT&T California permit its infrastructure to be "used for a mural" (Section 2711(a)) would damage AT&T property, and thus amount to a taking without compensation.
6. Imposing the costs of relocation (Section 2721(a),(b)), indemnification (Section 2727), insurance (Section 2728), undergrounding (Section 2730(b)), dual function (Section 2712(d)(8)), litter removal (Section 2722(c)), graffiti removal (Section 2722(d)), inspection (Section 2722(e)), recordkeeping (Section 2722(f)) and arbitrary fees (Section 2729) would place an unreasonable burden on AT&T California's use of the ROW, and impose impermissible fees for use of the ROW. (See Gov't Code Section 50030; AG Opinion No. 52-56, July 2, 1953.) Moreover, the relocation requirements exceed municipal authority to require relocation at a utility's expense. (See, e.g., *Pasadena Metro Blue Line Const. Authority v. Pacific Bell Tel. Co.*, 140 Cal.App.4th 658, 664 (2006).)

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<sup>4</sup> See Public Utilities Code Section 5885(a).

<sup>5</sup> Public Utilities Code Section 5885(c).

7. The Proposed SMF Ordinance would declare, often based on vague and subjective criteria, vast portions of the City to be "disfavored," including areas (a) that are undergrounded, (b) with completed or planned "major capital improvements," (c) "known for having a high level of pedestrian traffic," (d) "adjacent to or that will affect the view of" a historic or potentially historic site, (e) "significant to City pattern," (f) "defining City form," (g) "having an important street view for orientation," (h) having "excellent" or "good" views, (i) adjacent to a park or open space, and (j) adjacent to an elementary or middle school. (See Section 2704(c).) AT&T California would be prohibited from placing a surface mounted facility in all of these areas, unless it could "show that *no other option is available.*" (*Id.* (emphasis added).) By state law and California Supreme Court precedent, AT&T California has a *vested right* to use the ROW; it cannot be prohibited from using vast portions of the ROW, except as a "last resort."
8. The requirement that AT&T California take on the responsibilities of a "property owner" (Section 2710(b)(1)), presumably without any of the rights of a "property owner," would impose unreasonable costs and obligations on use of the ROW.
9. The attempt to require use of a "licensed engineer" (Section 2712(d)(5)) is contrary to state law. (See, Bus. & Prof Code Section 6746 *et seq.*)
10. Finally, the denial of all pending applications for certain deficiencies (Section 2723(b)(1)(C)), and the potential imposition of a \$1,000 per day fine on AT&T California for graffiti illegally placed by others (Section 2723(b)(2)), constitute overbroad and excessive regulation of the ROW.

Each of these provisions independently violates AT&T California's rights under state law. Cumulatively, the Proposed SMF Ordinance evidences a broad disregard for state law, and a taking, without compensation, of AT&T California's vested right to the ROW. AT&T California strongly urges significant amendment of the Proposed SMF Ordinance to address the issues identified above and bring the proposal into compliance with California law.

Sincerely,



David J. Miller

cc: Andres Power, Legislative Aide (Andres.Power@sfgov.org)  
Marc Blakeman, Regional Vice President-External Affairs (blakeman@att.com)  
Tedi Vriheas, Director-External Affairs (tedi@att.com)

**Web Site Links:**

[AT&T News](#)

**Related Media Kits:**

[AT&T Home Solutions](#)

[AT&T U-verse](#)

**Related Releases:**

[Many in North Carolina Closer to Up to 1 Gigabit Network Speeds Delivered by AT&T](#)

**Related Fact Sheets:**

[PulteGroup Homes Get Access to AT&T U-verse with GigaPower](#)

###

*\*AT&T products and services are provided or offered by subsidiaries and affiliates of AT&T Inc. under the AT&T brand and not by AT&T Inc.*

*\*\*Internet speed claims represent maximum network service capability speeds. Actual customer speeds may vary and are not guaranteed. Actual speeds vary based on factors including site traffic, content provider server capacity, internal network management factors and device capabilities, and use of other U-verse services*

**About AT&T**

*AT&T Inc. (NYSE:T) is a premier communications holding company and one of the most honored companies in the world. Its subsidiaries and affiliates – AT&T operating companies – are the providers of AT&T services in the United States and internationally. With a powerful array of network resources that includes the nation's most reliable 4G LTE network, AT&T is a leading provider of wireless, Wi-Fi, high speed Internet, voice and cloud-based services. A leader in mobile Internet, AT&T also offers the best wireless coverage worldwide of any U.S. carrier, offering the most wireless phones that work in the most countries. It also offers advanced TV service with the AT&T U-verse<sup>®</sup> brand. The company's suite of IP-based business communications services is one of the most advanced in the world.*

*Additional information about AT&T Inc. and the products and services provided by AT&T subsidiaries and affiliates is available at <http://www.att.com/aboutus> or follow our news on Twitter at @ATT, on Facebook at <http://www.facebook.com/att> and YouTube at <http://www.youtube.com/att>.*

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Reliability claim based on data transfer completion rates on nationwide 4G LTE networks. 4G LTE availability varies.

**Cautionary Language Concerning Forward-Looking Statements**

Information set forth in this news release contains financial estimates and other forward-looking statements that are subject to risks and uncertainties, and actual results may differ materially. A discussion of factors that may affect future results is contained in AT&T's filings with the Securities and Exchange Commission. AT&T disclaims any obligation to update or revise statements contained in this news release based on new information or otherwise.

AT&T U-verse uses advanced IP technology and a network that includes fiber-optic technology to go beyond what cable can offer. It transforms the user experience for consumers and business users and is an essential part of AT&T's commitment to fiber infrastructure.

The planned expanded availability of U-verse with GigaPower is part of AT&T's Project Velocity IP (VIP) investment plan to expand and enhance its wireless and wireline IP broadband networks to support growing customer demand for high-speed Internet access, advanced TV services, and new mobile and cloud services. This expanded fiber build is not expected to impact AT&T's capital investment plans for 2014. And AT&T continues to expect that its wired IP broadband network will reach 57 million customer locations in its 22-state wireline footprint by the end of 2015.

AT&T U-verse with GigaPower services are expected to include:

- Internet speeds reaching up to 1 Gigabit per second, faster than the fastest consumer Internet available in most communities today. With Gigabit speeds, you can download an HD online movie in less than 36 seconds, download 25 songs in one second, and download your favorite TV show in less than 3 seconds.\*\*
- Access to cutting-edge TV services that include the most advanced AT&T Total Home DVR with more HD TV streams to record and watch multiple shows simultaneously, plus greater DVR storage capacity.
- Super-fast Wi-Fi speeds and the ability to schedule DVR recordings and watch hit TV shows on more than 30 varieties of smartphones and tablets, as well as your PC.
- Faster speeds that enable small businesses to more quickly and seamlessly:
  - Upload, download and share large data files and images
  - Back up data remotely in the cloud at one or multiple locations
  - Videoconference with suppliers, business partners, and customers

AT&T U-verse with GigaPower services are available in Austin and some surrounding communities, and are expected to roll out in parts of Dallas this summer. AT&T first made the services available to tens of thousands of households in Austin and surrounding communities in December 2013 and recently announced it will expand the fiber network to double the households in the Austin area this year as a result of high demand that has exceeded expectations.

AT&T announced earlier this month that it is in discussions with North Carolina Next Generation Network (NCNGN) to bring U-verse with GigaPower to parts of Carrboro, Cary, Chapel Hill, Durham, Winston-Salem and Raleigh. The proposed plan for the North Carolina communities, which requires ratification from the six city councils, outlines fiber deployments in areas where there is demand for ultra-fast broadband and sound policies for investment.

For more information about AT&T U-verse with GigaPower, please visit [www.att.com/gigapowercities](http://www.att.com/gigapowercities)

In addition to the previously announced Austin, Dallas, Raleigh-Durham, and Winston-Salem markets, the list of metros and municipalities identified as candidates include, but are not restricted to:

Metropolitan Area	Municipalities
Atlanta	Alpharetta, Atlanta, Decatur, Duluth, Lawrenceville, Lithonia, McDonough, Marietta, Newnan, Norcross, and Woodstock
Augusta	Augusta
Austin <sup>1</sup>	
Charlotte	Charlotte, Gastonia, and Huntersville
Chicago	Chicago, Des Plaines, Glenview, Lombard, Mount Prospect, Naperville, Park Ridge, Skokie, and Wheaton
Cleveland	Akron, Barberton, Bedford, Canton, Cleveland, and Massillon
Dallas <sup>2</sup>	Dallas <sup>2</sup> , Farmer's Branch, Frisco, Grand Prairie, Highland Park, Irving, Mesquite, Plano, Richardson, and University Park
Fort Lauderdale	Fort Lauderdale
Fort Worth	Arlington, Euless, Fort Worth, and Haltom City
Greensboro	Greensboro
Jacksonville	Jacksonville and St. Augustine
Houston	Galveston, Houston, Katy, Pasadena, Pearland, and Spring
Kansas City	Independence, Kansas City, Leawood, Overland Park, and Shawnee
Los Angeles	Los Angeles
Miami	Hialeah, Hollywood, Homestead, Miami, Opa-Locka, and Pompano Beach
Nashville	Clarksville, Franklin, Murfreesboro, Nashville, Smyrna, and Spring Hill
Oakland	Oakland
Orlando	Melbourne, Oviedo, Orlando, Palm Coast, Rockledge, and Sanford
Raleigh-Durham <sup>2</sup>	Apex, Garner and Morrisville (Carrboro, Cary, Chapel Hill, Durham, Raleigh) <sup>2</sup>
St. Louis and metro area	Chesterfield, Edwardsville, Florissant, Granite City, and St. Louis
San Antonio	San Antonio
San Diego	San Diego
San Francisco	San Francisco
San Jose	Campbell, Cupertino, Mountain View, and San Jose
Winston-Salem <sup>2</sup>	Winston-Salem <sup>2</sup>

<sup>1</sup> already servicing with fiber today

<sup>2</sup> previously announced

## **AT&T EYES 100 U.S. CITIES AND MUNICIPALITIES FOR ITS ULTRA-FAST FIBER NETWORK**

### ***Build Plan to Be Influenced by Communities Offering Strongest Investment Cases and Policies***

### ***Consumers, Entrepreneurs, Small Businesses and Start-Ups to Benefit from Most Advanced Broadband Speeds, TV, and Technology, Competitive Offers and Deeper Commitment to Fiber Technology***

**Dallas, April 21, 2014** – AT&T\* today announced a major initiative to expand its ultra-fast fiber network to up to 100 candidate cities and municipalities nationwide, including 21 new major metropolitan areas. The fiber network will deliver AT&T U-verse<sup>®</sup> with GigaPower<sup>SM</sup> service, which can deliver broadband speeds up to 1 Gigabit per second and AT&T's most advanced TV services, to consumers and businesses.

AT&T will work with local leaders in these markets to discuss ways to bring the service to their communities. Similar to previously announced metro area selections in Austin and Dallas and advanced discussions in Raleigh-Durham and Winston-Salem, communities that have suitable network facilities, and show the strongest investment cases based on anticipated demand and the most receptive policies will influence these future selections and coverage maps within selected areas. This initiative continues AT&T's ongoing commitment to economic development in these communities, bringing jobs, advanced technologies and infrastructure.

The list of 21 candidate metropolitan areas includes: Atlanta, Augusta, Charlotte, Chicago, Cleveland, Fort Worth, Fort Lauderdale, Greensboro, Houston, Jacksonville, Kansas City, Los Angeles, Miami, Nashville, Oakland, Orlando, San Antonio, San Diego, St. Louis, San Francisco, and San Jose. With previously announced markets, AT&T now has committed to or is exploring 25 metro areas for fiber deployment.

"We're delivering advanced services that offer consumers and small businesses the ability to do more, faster, help communities create a new wave of innovation, and encourage economic development," said Lori Lee, senior executive vice president, AT&T Home Solutions. "We're interested in working with communities that appreciate the value of the most advanced technologies and are willing to encourage investment by offering solid investment cases and policies."





1305-11, BOF Clerk, Cpasc

# Capital Planning Committee

Naomi M. Kelly, City Administrator, Chair

## MEMORANDUM

May 6, 2014

**To:** Supervisor David Chiu, Board President

**From:** Naomi Kelly, City Administrator and Capital Planning Committee Chair

**Copy:** Members of the Board of Supervisors  
Angela Calvillo, Clerk of the Board  
Capital Planning Committee

**Regarding:** (1) The Proposed Transportation 2030 Ballot Initiative Program for the Nov 2014 election; (2) The Proposed \$500 million Transportation 2030 General Obligation (G.O.) Bond; and (3) 10-Year Capital Plan amendment related to the Transportation 2030 G.O. Bond.

*nkelly*

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SAN FRANCISCO  
2014 MAY - 6 PM 4:52

In accordance with Section 3.21 of the Administrative Code, on May 5, 2014, the Capital Planning Committee (CPC) approved the following action items to be considered by the Board of Supervisors. The CPC's recommendations are set forth below.

**1. Board File Number: TBD**      **Recommendation to support the Transportation 2030 November 2014 Ballot Initiative Program which includes an Advisory Measure, a Vehicle License Fee (VLF), and a General Obligation Bond (see Item 2 below).**

**Recommendation:** Recommend the Board of Supervisors support the Transportation 2030 Ballot Initiative Program.

**Comments:** The CPC recommends approval of these items with the acknowledgement that the VLF would provide San Francisco with unrestricted General Fund money, some or all of which the Mayor and Board of Supervisors through the budget process could elect to spend on street and transportation projects. The vote to approve the items was 10-0.

Committee members or representatives in favor include: Ken Bukowski, City Administrator's Office; Judson True, Board President's Office; Ben Rosenfield, Controller's Office; Ed Reiskin, Director, SFMTA; Mohammed Nuru, Director, Public Works; Michael Carlin, SFPUC; John Rahaim, Director, Planning Department; Melissa Whitehouse, Mayor's Budget Office; Ivar Satero, San Francisco International Airport; and Phil Ginsburg, Recreation and Parks Department.

**2. Board File Number: TBD**      **Approval of the Ordinance and related Resolution of Public Interest & Necessity authorizing the Special**

**Election for the proposed Transportation 2030 General Obligation (G.O.) Bond in the amount of up to \$500,000,000.**

**Recommendation:** Recommend the Board of Supervisors approve the Bond Ordinance and Resolution.

**Comments:** The CPC recommends approval of these items by a vote of 10-0.

Committee members or representatives in favor include: Ken Bukowski, City Administrator's Office; Judson True, Board President's Office; Ben Rosenfield, Controller's Office; Ed Reiskin, Director, SFMTA; Mohammed Nuru, Director, Public Works; Michael Carlin, SFPUC; John Rahaim, Director, Planning Department; Melissa Whitehouse, Mayor's Budget Office; Ivar Satero, San Francisco International Airport; and Phil Ginsburg, Recreation and Parks Department.

**3. Board File Number: TBD**

**Approval of the Resolution amending the FY 2014 – 2023 Capital Plan to increase the proposed 2014 Transportation G.O. Bond amount to \$500,000,000 up from \$150,000,000.**

**Recommendation:** Recommend the Board of Supervisors approve the Resolution.

**Comments:** The CPC recommends approval of these items by a vote of 10-0.

Committee members or representatives in favor include: Ken Bukowski, City Administrator's Office; Judson True, Board President's Office; Ben Rosenfield, Controller's Office; Ed Reiskin, Director, SFMTA; Mohammed Nuru, Director, Public Works; Michael Carlin, SFPUC; John Rahaim, Director, Planning Department; Melissa Whitehouse, Mayor's Budget Office; Ivar Satero, San Francisco International Airport; and Phil Ginsburg, Recreation and Parks Department.



**SAN FRANCISCO  
GRAFFITI  
ADVISORY  
BOARD**

Edwin M. Lee, Mayor

City Hall  
1 Dr. Carlton B. Goodlett Place, #248  
San Francisco, CA 94102-4645  
415.695.2003  
[www.sfdpw.org/gab](http://www.sfdpw.org/gab)

**Larry Stringer**, Chair  
**Jana Lord**, Vice Chair

May 9, 2014

Dear Honorable Mayor Lee:

We are writing to you on behalf of the San Francisco Graffiti Advisory Board asking you to require all city agencies and departments involved in graffiti abatement to include a line item in their budgets for their work. The Graffiti Advisory Board would like to see all costs associated with graffiti vandalism tracked systematically.

The board has had difficulties collecting accurate information from all involved departments. The shortcoming was confirmed recently when Supervisor London Breed requested the board's budget analyst report back on the cost of graffiti.

During its investigation, the budget analyst found an inconsistent graffiti-abatement data point among the departments and an inability by some departments to capture all the costs. For example, some departments have multiple divisions tracking the problem; some contract out or work order the work; and some don't differentiate between cleaning up graffiti and other maintenance costs.

The members of the Graffiti Advisory Board feel it is imperative for the City to be able determine exactly how much money is spent each year on graffiti vandalism – an unfortunate cost for the city, given competing funding needs.

The Graffiti Advisory Board, including the members appointed by you, believes it would be beneficial for the public to be given the true costs of graffiti vandalism in the ongoing battle to keep San Francisco clean and beautiful.

Mr. Mayor, please consider the Graffiti Advisory Board's recommendation. We would be happy to discuss this further with you and/or your budget director, Kate Howard.

Sincerely,

Members of the San Francisco Graffiti Advisory Board

CC: Kate Howard, Budget Director  
San Francisco Board of Supervisors – Budget Committee

---

**From:** Board of Supervisors (BOS)  
**To:** BOS-Supervisors  
**Subject:** FW: Letter from the Graffiti Advisory Board to Mayor Lee recommending a graffiti line item budget for all City departments/agencies  
**Attachments:** GAB Dear Honorable Mayor Lee-graffiti line item budget\_FINAL.pdf

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**From:** Wong, Linda (BOS)  
**Sent:** Friday, May 09, 2014 12:17 PM  
**To:** Board of Supervisors (BOS)  
**Subject:** FW: Letter from the Graffiti Advisory Board to Mayor Lee recommending a graffiti line item budget for all City departments/agencies

Please place this in cpage folder. Thanks.

---

**From:** Cassiol, Jimmer [<mailto:Jimmer.Cassiol@sfdpw.org>]  
**Sent:** Friday, May 09, 2014 12:00 PM  
**To:** Mayor (MYR); Lee, Mayor (MYR)  
**Cc:** Cassiol, Jimmer (DPW); ZEROGRAFFITI (DPW); Wong, Linda (BOS); Angotti, Kathryn (BUD); Howard, Kate (MYR)  
**Subject:** Letter from the Graffiti Advisory Board to Mayor Lee recommending a graffiti line item budget for all City departments/agencies

Dear Honorable Mayor Lee:

The San Francisco Graffiti Advisory Board drafted, and unanimously approved at its May 8, 2014 meeting, the attached letter requesting that all City departments and agencies have the ability to document and track all costs associated with graffiti vandalism.

The board has had difficulties collecting accurate information from all involved departments. The shortcoming was confirmed recently when Supervisor London Breed requested the board's budget analyst report back on the cost of graffiti.

During its investigation, the budget analyst found an inconsistent graffiti-abatement data point among the departments and an inability by some departments to capture all the costs. For example, some departments have multiple divisions tracking the problem; some contract out or work order the work; and some don't differentiate between cleaning up graffiti and other maintenance costs.

The members of the Graffiti Advisory Board feel it is imperative for the City to be able determine exactly how much money is spent each year on graffiti vandalism – an unfortunate cost for the city, given competing funding needs.

Please feel free to contact me with questions regarding the attached letter.

Sincerely,  
Jimmer Cassiol  
Recording Secretary  
San Francisco Graffiti Advisory Board



Join the team, keep SF clean - sign the Giant Sweep **PLEDGE**

Help keep San Francisco graffiti free - join the San Francisco **Graffiti Watch** program today!



Follow us in Twitter **@ZeroGraffitiSF**

Jimmer Cassiol | Department of Public Works | 2323 Cesar Chavez, San Francisco, CA 94124-1003 | (415) 641-2625 | **sfdpw.org**

---

**From:** Jack Riddle [jackmann@clear.net]  
**Sent:** Friday, May 09, 2014 9:56 AM  
**To:** Lee, Mayor (MYR); Avalos, John (BOS); Breed, London (BOS); Chiu, David (BOS); Cohen, Malia (BOS); Farrell, Mark (BOS); Kim, Jane (BOS); Tang, Katy (BOS); Wiener, Scott; Campos, David (BOS); Mar, Eric (BOS); Yee, Norman (BOS); Evans, Derek; Board of Supervisors (BOS)  
**Subject:** ecigs

- Smoking bans are enacted to protect the public from the harm of secondhand smoke, but e-cigarettes have not been shown to cause harm to bystanders. In fact, all evidence to date shows that the low health risks associated with e-cigarettes are comparable to other smokeless nicotine products.
- The low risks of e-cigarettes is supported by research done by Dr. Siegel of Boston University, Dr. Eissenberg of Virginia Commonwealth, Dr Maciej L Goniewicz of the Roswell Park Cancer Institute, Dr. Laugesen of Health New Zealand, Dr. Igor Burstyn of Drexel University, and by the fact that the FDA testing, in spite of its press statement, failed to find harmful levels of carcinogens or toxic levels of any chemical in the vapor.
- A comprehensive review conducted by Dr. Igor Burstyn of Drexel University School of Public Health based on over 9,000 observations of e-cigarette liquid and vapor found "no apparent concern" for bystanders exposed to e-cigarette vapor, even under "worst case" assumptions about exposure.
- Electronic cigarette use is easy to distinguish from actual smoking. Although some e-cigarettes resemble real cigarettes, many do not. It is easy to tell when someone lights a cigarette from the smell of smoke. E-cigarette vapor is practically odorless, and generally any detectable odor is not unpleasant and smells nothing like smoke. Additionally, e-cigarette users can decide whether to release any vapor ("discreet vaping"). With so little evidence of use, enforcing use bans on electronic cigarettes would be nearly impossible.
- The ability to use electronic cigarettes in public spaces will actually improve public health by inspiring other smokers to switch. Surveys of thousands of users indicate that the majority of those who switch completely replace tobacco cigarettes with the electronic cigarettes, reducing their health risks by an estimated 99%.
- By switching to a smokeless product, you have greatly reduced your health risks.

--  
**Jack L. Riddle**



SAN FRANCISCO CHAMBER OF COMMERCE

BOS-11  
cpage  
LV clerk

May 8, 2014

File 140319

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2014 MAY -8 PM 3:00  
AK

The Honorable Scott Wiener  
San Francisco Board of Supervisors  
1 Dr. Carlton B. Goodlett Drive, Suite 244  
San Francisco, CA 94102

RE: Further Analysis Needed: File # 140319, Surface-Mounted Facility Site Permits

Dear Supervisor Wiener.

The San Francisco Chamber of Commerce, representing over 1,500 local businesses, has reviewed your legislation (#140319, Surface-Mounted Facility Site Permits) that requires a host of additional conditions be placed on utilities seeking permits to install surface mounted facilities (SMF) in the public rights-of-way. These conditions include *on each new above-ground SMF*: planting trees and landscaping; enabling murals to be painted; maintenance of trees/landscaping and artwork on a daily-basis and in perpetuity; assuming liability of the public rights-of-way; and expanded public choice of SMF locations, among others.

The Chamber believes there should be a reasonable process for public input on SMF above-ground locations that enables modern systems to be installed in a timely fashion, giving San Francisco residents and businesses the technology we need in the 21<sup>st</sup> century. However, it appears that the conditions imposed by this legislation are designed to discourage any new equipment being installed in the public rights-of-way despite state law that allows it.

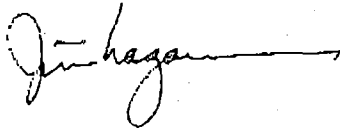
The conditions set forth in this legislation will significantly increase costs to city departments that will assume additional responsibilities for permitting and oversight under the ordinance (Planning, DPW and RPD). Costs to utility companies seeking permits will increase substantially due to the additional conditions imposed by the ordinance, including planting and maintaining landscaping and artwork (or alternately paying in lieu fees), which will also result in significant delays that drive costs up further. All San Francisco businesses that increasingly depend on high-speed internet and other utility services will also incur additional expenses as the legislation will delay or prevent new boxes containing upgraded system hardware from being installed across the city. This will reduce competition and the availability of up-to-date high-speed utility delivery, driving costs up even more.

This legislation as drafted should be evaluated by the Budget Analyst and the City Controller to ascertain the extent of these economic impacts both on city departments as well as on local businesses. It should

also be heard by the Board of Supervisor's Budget and Finance Committee before going back to the Land Use Committee for a vote.

The San Francisco Chamber of Commerce urges you and the Board to delay this piece of legislation until the full economic impacts to both the city and San Francisco businesses are assessed and evaluated.

Sincerely,



Jim Lazarus  
Senior Vice President of Public Policy

cc: Clerk of the Board of Supervisors; please distribute to all Supervisors; San Francisco Controller Ted Egan; Mohammed Nuru, Department of Public Works; Phil Ginsburg, Recreation and Park Department