

Jennifer Elmore
jenelamore@gmail.com
415-572-7153

November 1, 2023

San Francisco Supervisors:
Dear Supervisor Dorsey
Dear Supervisor Walton
Dear Supervisor Safai

RE: Mayoral Nomination of Kent Lim of CCII

As a private individual, it is my pleasure to enthusiastically recommend Kent Lim for the position of member on the Commission on Community Investment and Infrastructure ("CCII") with the Office of Community Investment and Infrastructure at the Rules Hearing on November 6, 2023.

My name is Jennifer Elmore, Project Manager of the Contractor Development Program in the City and County of San Francisco. I have had the benefit of working with Mr. Lim since 2014 in his capacity as small and emerging Business Development Capacity Building advisor and trainer.

Over our tenure of working together, I have observed Mr. Lim provide invaluable assistance to the contracting community. Mr. Lim's background, as a retired successful local HVAC contractor, has afforded Mr. Lim the ability to experience all aspects of owning a construction company, allowing him to understand what impacts a business, and the challenges at various stages of business development. I receive continual positive feedback from Local Business Enterprise Contractors (LBE) on Mr. Lim's guidance and education. His tutelage has provided an opportunity for growth for the LBEs with whom he works.

Through Mr. Lim's one-on-one interactions with LBEs, he offers unique and valuable insight on supporting and developing our local communities. As a tirelessly creative and passionate individual, he will be an asset and a productive addition to the Commission.

Please feel free to contact me at 415-572-7153 or jenelamore@gmail.com if you have any questions or would like me to further elaborate on Mr. Lim's talents and achievements.

Best Regards,

Jennifer Elmore
Jennifer Elmore



615 Grant Avenue
San Francisco, CA 94108
TEL 415.984.1450
FAX 415.362.7992
TTY 415.984.9910
www.chinatowncdc.org

November 2, 2023

Rules Committee
San Francisco Board of Supervisors
San Francisco City Hall

Re: Mayoral Nomination of Kent Lim for Commission
On Community Investment and Infrastructure

Dear Chair Dorsey, Vice Chair Walton, and Member Safaí:

Chinatown Community Development Center writes to recommend that you confirm the nomination of Kent Lim, an Asian American leader and groundbreaking contractor in our community. There is no one better than Kent. He is a proven expert in his field and he has worked *pro bono* on many neighborhood projects over the years. Our community trusts Kent Lim, and that respect is well-deserved.

Kent Lim came to San Francisco as a refugee over 60 years ago. As an immigrant small businessman, Kent built up several construction-related businesses over the years and still works as a construction consultant today.

He first started off as a sheet metal worker, and remains a member in good standing of Sheet Metal Workers Local 104. From there, he started his first HVAC company in 1985, and ran that business until 2016. Today, he is the principal at KML Associates.

Kent Lim is a gifted and knowledgeable construction manager, but what sets him apart is his devotion to helping others. Simply put, Kent Lim has spent his entire professional career uplifting others—giving budding entrepreneurs opportunities to advance in the profession. He has mentored scores of minority contractors—an estimated 80% of whom are African American contractors—with advice on how to build capacity and help them with business development in expanding the scope of projects and partnering with other contractors to build connections within the industry.

During the course of Kent's career, he has also given back directly to the City and County of San Francisco as a Member of the Local Business Enterprise Advisory Committee and Workforce Investment San Francisco.

In conclusion, we believe Kent Lim would be a true asset for the Commission on Community Investment and Infrastructure, and we urge the Rules Committee to confirm his appointment.



615 Grant Avenue
San Francisco, CA 94108
TEL 415.984.1450
FAX 415.362.7992
TTY 415.984.9910
www.chinatowncdc.org

Sincerely,

A handwritten signature in blue ink, consisting of a series of loops and a long, sweeping stroke that extends upwards and to the right.

Malcolm Yeung
Executive Director
Chinatown Community Development Center



舊金山中華文化基金會

Chinese Culture Foundation of San Francisco

Dedicated to elevating underserved communities
and giving voice to equality through education and contemporary art.

November 2, 2023

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Rules Committee

San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Mayoral Nomination of KENT LIM for CCII for November 6, 2023 hearing

Dear Chair Dorsey, Vice Chair Walton, and Member Safai:

On behalf of the Chinese Culture Center and Foundation of San Francisco, I write to urge you to confirm Kent Lim to the Commission on the Community Investment and Infrastructure ("CCII"). Mr. Lim is an exceptional candidate for this Commission.

The CCII would greatly benefit from its members having a wide array of work and community experiences to help guide its decisions. On that front, Kent Lim is a recognized expert in construction management and a longstanding community leader.

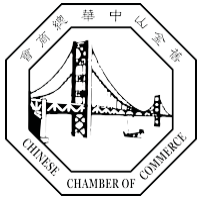
Relatedly, Mr. Lim's professional background includes having worked as a licensed engineer and/or a general contractor at various times, with particular expertise in sheet metal work, plumbing, and HVAC systems. Equally, Mr. Lim has a long history of civic engagement within the contractor community. Previously, he was appointed to Workforce Investment San Francisco, the local workforce investment board for the City and County of San Francisco. Currently, Mr. Lim serves on the Local Business Enterprise Advisory Committee. These experiences demonstrate his familiarity with analyzing policy and balancing its impacts on the greater community.

As a leader in Chinatown, Kent Lim served on the Board of Chinese for Affirmative Action for over 15 years, a Chinatown-based but nationally recognized nonprofit. There, he worked in coalition with many other community groups on a number of campaigns to advance the civil rights of Asian Americans throughout the Bay Area, and nationwide.

For these reasons, we are proud to stand with Kent Lim's appointment and urge you to confirm him to the CCII. Thank you.

Sincerely,

Jenny Leung
Executive Director



CHINESE CHAMBER OF COMMERCE

730 Sacramento Street, San Francisco, CA 94108

(415) 982-3000

Fax: (415) 982-4720

November 3, 2023

Rules Committee
San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Mayoral Nomination of KENT LIM for CCII

Dear Chair Dorsey, Vice Chair Walton, and Member Safai:

On behalf of the San Francisco Chinese Chamber of Commerce, we write to urge you to confirm Kent Lim to the Commission on the Community Investment and Infrastructure (“CCII”). Mr. Lim is an exceptional candidate of the highest order.

The CCII would greatly benefit from its members having a wide array of work and community experiences to help guide its decisions. On that front, Kent Lim delivers — he is a recognized expert in construction management and a longstanding community leader.

Mr. Lim’s impressive professional background includes having worked as a licensed engineer and/or a general contractor at various times, with particular expertise in sheet metal work, plumbing, and HVAC systems.

Equally impressive is Mr. Lim’s long history of civic engagement within the contractor community. Previously, he was appointed to Workforce Investment San Francisco, the local workforce investment board for the City and County of San Francisco. Currently, Mr. Lim serves on the Local Business Enterprise Advisory Committee. These experiences demonstrate his familiarity with analyzing policy and balancing its impacts on the greater community.

As a leader in Chinatown, Kent Lim served on the Board of the Chinatown nonprofit, Chinese for Affirmative Action for over 15 years. There, he worked in coalition with many other community groups on a number of campaigns to advance the civil rights of Asian Americans throughout the Bay Area, and nationwide.

For these reasons, we are proud to stand with Kent Lim’s appointment and urge you to confirm him to the CCII. Thank you.

Very sincerely yours,

Wade Lai, President
San Francisco Chinese Chamber of Commerce



November 2, 2023

San Francisco Supervisors:

Dear Supervisor Dorsey

Dear Supervisor Walton

Dear Supervisor Safai

RE: Mayoral Nomination of Kent Lim of CCII

With pure joy and excitement, please find this letter as my recommendation to appoint Kent Lim for the position of member on the Commission on Community Investment and Infrastructure ("CCII") with the Office of Community Investment and Infrastructure at the November 6, 2023, Board of Supervisors Rules Committee Meeting.

My name is Iris Martin Lopez, I am the founder and CEO of IRML Consulting, LLC a minority woman-owned small business in San Francisco. I have had the pleasure of working with Kent Lim's in two different capacities. I first met Mr. Lim, in my role as the then Contractor Engagement and Outreach Manager for the San Francisco Public Utilities Commission where he was a Technical Assistance Consultant for Local Business Enterprises (LBEs) seeking support on understanding construction bidding processes. Mr. Lim was the most requested consultant, because of his expertise from being a former construction contractor who knows the challenges of bidding, estimating, and winning contracts in the City.

Now as a new small business owner, I have the benefit of being mentored by Mr. Lim. Currently, I am working with him as a subconsultant on his technical support contract. Through this work I have been honored to witness the dedication and hard work Mr. Lim puts into supporting small construction businesses and teaching firms on ways to learn and recognize various steps needed to be a successful business owner in San Francisco. LBEs express to me all the time their gratitude and appreciation of receiving assistance, support, and mentorship from Mr. Lim. He's the most sought-after advisor to everything small business and construction, he's a counselor who is passionate about the growth and success of small businesses making him a great addition to CCII.

Please feel free to contact me at 415-218-0499 or email iris@irmlconsulting.com if you have any questions or need me to elaborate on Mr. Lim's incredible expertise.

Sincerely,

Iris R. Martin Lopez
IRML Consulting, LLC