

File No. 230002

Committee Item No. 13  
Board Item No. 2

## COMMITTEE/BOARD OF SUPERVISORS

### AGENDA PACKET CONTENTS LIST

Committee: Budget and Finance Committee Date February 15, 2023  
Board of Supervisors Meeting Date March 7, 2023

#### Cmte Board

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<input type="checkbox"/>	<input type="checkbox"/>	<b>Resolution</b>
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<b>Ordinance</b>
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<b>Legislative Digest</b>
<input type="checkbox"/>	<input type="checkbox"/>	<b>Budget and Legislative Analyst Report</b>
<input type="checkbox"/>	<input type="checkbox"/>	<b>Youth Commission Report</b>
<input type="checkbox"/>	<input type="checkbox"/>	<b>Introduction Form</b>
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<b>Department/Agency Cover Letter and/or Report</b>
<input type="checkbox"/>	<input type="checkbox"/>	<b>MOU</b>
<input type="checkbox"/>	<input type="checkbox"/>	<b>Grant Information Form</b>
<input type="checkbox"/>	<input type="checkbox"/>	<b>Grant Budget</b>
<input type="checkbox"/>	<input type="checkbox"/>	<b>Subcontract Budget</b>
<input type="checkbox"/>	<input type="checkbox"/>	<b>Contract/Agreement</b>
<input type="checkbox"/>	<input type="checkbox"/>	<b>Form 126 – Ethics Commission</b>
<input type="checkbox"/>	<input type="checkbox"/>	<b>Award Letter</b>
<input type="checkbox"/>	<input type="checkbox"/>	<b>Application</b>
<input type="checkbox"/>	<input type="checkbox"/>	<b>Public Correspondence</b>

#### OTHER (Use back side if additional space is needed)

<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<u>PUC Resolution No. 22-0213 12/13/2022</u>
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>PUC Presentation 2/15/2023</u>
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Completed by: Brent Jalipa Date February 9, 2023  
Completed by: Brent Jalipa Date February 22, 2023

1 [Administrative Code Waivers and Delegation of Charter Contract Approval Authority - Biogas  
2 Utilization Project Agreements, Southeast Treatment Plant]

3 **Ordinance authorizing the San Francisco Public Utilities Commission (SFPUC) to**  
4 **exempt certain design, construction, finance, operation, and maintenance services and**  
5 **related agreements for the Public-Private Partnership (P3) delivery of the Biogas**  
6 **Utilization Project at the Southeast Treatment Plant (SEP), located at 1800 Jerrold**  
7 **Avenue, from Chapters 6, 14B, and 21, and Section 23.30 of the Administrative Code,**  
8 **but requiring compliance with the underlying public policies, including the payment of**  
9 **prevailing wages, implementation of a local business enterprise participation program,**  
10 **and compliance with the City's local hire policy and first source hiring ordinance, as**  
11 **applicable to such agreements, and permitting a best-value selection of the contractor**  
12 **team if the City elects to proceed with the Project after completing its review under the**  
13 **California Environmental Quality Act; and delegating to the SFPUC the authority under**  
14 **Charter, Section 9.118, to approve all necessary contracts that are \$10,000,000 or more**  
15 **and/or in excess of ten years.**

16  
17 NOTE: **Unchanged Code text and uncodified text** are in plain Arial font.  
18 **Additions to Codes** are in *single-underlined* *italics* *Times New Roman* font.  
19 **Deletions to Codes** are in ~~strikethrough~~ *italics* *Times New Roman* font.  
20 **Board amendment additions** are in double-underlined Arial font.  
21 **Board amendment deletions** are in ~~strikethrough~~ Arial font.  
22 **Asterisks** (\* \* \* \*) indicate the omission of unchanged Code  
23 subsections or parts of tables.

24 Be it ordained by the People of the City and County of San Francisco:

25 Section 1. General Background.

(a) The San Francisco Public Utilities Commission (SFPUC) is planning to deliver a new facility to convert biogas generated from the Biosolids Digester Facilities Project (BDFP) at the Southeast Treatment Plant (SEP), located at 1800 Jerrold Avenue, into Renewable Natural Gas (RNG) for pipeline injection (Biogas Utilization Project or Project).

(b) If approved, the proposed Biogas Utilization Project would provide beneficial use of the biogas generated at the SEP and in doing so would promote current California state goals for in-state production and distribution of RNG as documented in California Assembly Bill 1900 (enacted in 2012) and California Senate Bill 840 (enacted in 2016). In addition, the generation of RNG aligns with the City's sustainability policies, as it displaces the use of fossil fuels and improves local air quality. RNG currently offers the highest economic and environmental value as renewable fuel for compressed natural gas (CNG) vehicles, but it also provides an opportunity as a "bridge fuel" for in-city natural gas uses that cannot shift to electric

(c) The RNG will be injected into an existing natural gas pipeline, which PG&E owns and operates and is located adjacent to the SEP. SFPUC intends to enter into a new long-term interconnection service agreement with PG&E.

(d) The P3 delivery method involves a public-private partnership in which there is competitive procurement of a private sector partner (also referred to as P3 contractor) for the SFPUC. The P3 contractor would provide financing, design, construction, operation, and/or maintenance of the biogas utilization facilities, and sales and marketing of the produced fuel and renewable fuel credits. To compensate the P3 contractor for these services, the SFPUC will grant the P3 contractor rights to the produced fuel and associated revenue, with possible revenue sharing, and renewable fuel credits. If the SFPUC approves the Project and awards a P3 contract, the P3 delivery method would allow the SFPUC to preserve capital by deferring

1 to the P3 contractor the up-front costs of construction, operations, and sales and the risks of  
2 construction costs overruns, production quality, and revenue.

3 (e) Based on an initial technical feasibility study for the Project, the SFPUC  
4 estimates the cost to construct the Project would be approximately \$50,000,000  
5 (in 2022 dollars and exclusive of costs not directly related to construction, such as  
6 engineering, financing, administrative, and permitting costs). The private sector partner will  
7 finance these costs in exchange for rights to the biogas and related credits.

8 (f) The Biogas Utilization Project is considered part of the BDFFP for the purpose of  
9 federal funding under the Water Infrastructure Finance and Innovation Act (WIFIA), as it was a  
10 planned component of BDFFP under the first loan, and therefore construction of this project will  
11 require compliance with federal requirements.

12 (g) In alignment with the BDFFP construction and facility start-up, the Biogas  
13 Utilization Project must be operational and ready to accept the biogas from the new biosolids  
14 facilities in the fourth quarter of calendar year 2026.

15 Section 2. Findings Supporting P3 Delivery for the Biogas Utilization Project.

16 (a) Unlike conventional methods of contracting for new construction, in which a  
17 public entity procures discrete functions through separate solicitations, P3 delivery uses a  
18 single private entity that has the responsibility and financial liability for performing a significant  
19 number of services under a long-term contractual arrangement with the public entity. These  
20 services could include pre-development, design, construction, financing, operations and  
21 maintenance services (collectively or in any combination, "P3 Services"). Under P3 delivery,  
22 the private sector partner may make a substantial cash, at-risk, equity investment in the  
23 project if the financing structure and final risk allocation calls for it, and the public sector gains  
24 access to new revenue and/or service delivery capacity without having to pay the private  
25 sector partner upfront.

(b) Although the City has limited experience implementing P3 projects, this delivery method is a fully developed and market-accepted means to deliver infrastructure projects. Several significant and high-profile P3 projects have been completed in California at the state and municipal levels. The Federal government and over 30 states have adopted specific legislation (including California Government Code Section 5956) to enable the use of P3 in the procurement of infrastructure projects. The City is currently in the process of another P3 project, referred to as the Potrero Yard Modernization Project, that the Board of Supervisors approved in 2021, with the enactment of Ordinance No. 38-21.

(c) For the Biogas Utilization Project, the P3 Services would include: financing, design, construction, operation, and/or maintenance of the biogas utilization facilities, and/or sales and marketing of the produced fuel and renewable fuel credits.

(d) A primary driver for P3, and the California Government Code sections that authorize it, is access to private investment capital for fee-producing infrastructure facilities. “Fee-producing” means the entities that benefit from the project pay for the operation of the facility, i.e., the project must have payback. The financial model developed for the project establishes the initial feasibility of the Biogas Utilization Project by confirming that project revenue is enough to repay private capital investment over a reasonable term (20 years). Revenue is generated by selling the RNG and generating renewable fuel credits through federal and state incentive programs. The financial model was developed by the BDFFP design consultant team with input from SFPUC’s Finance team. The model is a tool for predicting the range of financial outcomes based on several inputs: biogas production rates, Renewable Identification Number credit (RIN) values, Low Carbon Fuel Standard credit (LCFS) values, RNG values, project capital cost, operation and maintenance costs, escalation, and P3 payment structure. The model shows the project has a positive rate of return for the P3 contractor as well as for the SFPUC. The model indicates that the P3 delivery outcome is

1 consistent with the legislative goals of private infrastructure financing government projects by  
2 being “fee producing” and having attainable payback.

3 (e) The Biogas Utilization Project is expected to deliver a positive 20-year net  
4 present value (NPV). Project revenues are strongly linked to market-based RIN and LCFS  
5 values which are not guaranteed and are expected to fluctuate. With P3, SFPUC should have  
6 no capital outlay and no operation and maintenance costs. SFPUC may receive an annual  
7 payment from the P3 (either fixed or variable). The intent is to transfer financial risk to the P3  
8 contractor in exchange for its right to potential profit on the value of the biogas.

9 (f) SFPUC staff has identified the following objectives for the Project (“Project  
10 Objectives”): (1) provide beneficial use of the biogas generated at the SEP; (2) net the highest  
11 value for the biogas and potentially produce a revenue source for the SFPUC; (3) reduce on-  
12 site air emissions into the surrounding Bayview-Hunters Point neighborhood by eliminating the  
13 energy recovery facility and combustion of biogas in the turbine; and (4) reduce SFPUC  
14 capital expenditure by including private financing funded by the sale of the RNG and the  
15 renewable fuel credits.

16 (g) Based on the Project Objectives, the SFPUC has determined it is appropriate  
17 and in the City’s best interest at this time to adopt a P3 delivery approach to deliver the  
18 Project.

19 (h) Because the Board of Supervisors has not generally authorized the P3 delivery  
20 approach in the Administrative Code, the SFPUC requests such authority for the Project,  
21 which requires exemptions from Administrative Code Chapters 6, 14B, and 21, and Section  
22 23.30. The authority granted by this ordinance would allow the SFPUC to contract with a  
23 single P3 contractor to provide a turnkey solution to the reuse of biogas generated from  
24 wastewater treatment.

25

1                   Section 3. P3 Procurement Process; Exemption from Certain Administrative Code  
2 Provisions.

3                   (a)     Administrative Code Chapter 6 codifies the City's policies and procedures for  
4 public work contracts, including design, engineering, and construction contracts;  
5 Administrative Code Chapter 21 regulates the City's acquisition of commodities and  
6 professional services, including finance, as well as maintenance, asset management, and  
7 other general services; Administrative Code Chapter 14B codifies the City's policies and  
8 requirements for participation of Local Business Enterprises (LBEs) and non-discrimination in  
9 public contracts generally; Administrative Code Chapter 23 governs the City's real property  
10 transactions, with Section 23.30 therein requiring determination of the market value of leases  
11 for City-owned property. The P3 Services required for the Project will likely span the subject  
12 matter of Chapters 6, 14B, and 21 and Section 23.30, but none of these provisions  
13 contemplates the acquisition of these services in one procurement, as required for P3  
14 Services.

15                   (b)     Notwithstanding these specified provisions of the Administrative Code, the  
16 SFPUC is authorized to procure and contract for P3 Services for the Biogas Utilization Project  
17 using the P3 delivery method described below:

18                   (1)     The SFPUC may pre-qualify, solicit proposals from, and enter into one or  
19 more agreements with, private entities for P3 Services for the Project.

20                   (2)     The SFPUC may issue a request for qualifications to pre-qualify and  
21 shortlist the private entities allowed to submit proposals to provide P3 Services for the Project.  
22 The request for qualifications shall generally describe the Project, the Project Objectives, the  
23 desired qualifications, experience, and responsibilities of the selected party, and the overall  
24 procurement process, delivery method, summary of contract terms, and schedule for the  
25 Project.

(3) The SFPUC may issue to shortlisted parties a request for proposals. The request for proposals may describe the Project, the Project Objectives, the range of P3 Services and delivery methods the SFPUC is considering for the Project, the proposal submittal requirements, and the evaluation criteria. The proposal evaluation criteria may include, but need not be limited to, the qualifications of respondents, projected construction and financing costs for the Project, life-cycle cost savings to the City, design quality, and the extent to which the proposal or proposals meet the Project Objectives. The request for proposals may also include the form of agreement or basic term sheet for one or more of the P3 Services agreements, and any other information the SFPUC deems necessary or appropriate to adequately describe the Project, development opportunity, procurement process, delivery method, and P3 Services needed to deliver the Project.

(4) Based on the evaluation of proposals received, the SFPUC will negotiate the terms of a P3 Services agreement with the highest-ranked proposer, and if negotiations are unsuccessful it will move to the next highest-ranked proposer, and continue this process until a satisfactory agreement is reached. The ranking of proposers will be a best-value determination that shall be based on evaluation criteria identified in the request for proposals and clarifications obtained after initial review of the proposals. In making the best-value determination, the SFPUC retains the right to hold and enter into negotiations with the selected proposer(s).

(5) The SFPUC may enter into one or more agreements for P3 Services with the selected P3 contractor and any ancillary agreements as appropriate. The forms of agreements to deliver the Project may include but are not be limited to pre-development, early works, design-build, finance, and operations and maintenance.

(c) Except as provided below, any P3 Services agreement awarded in connection with the Project shall be exempt from the requirements of Administrative Code Chapters 6, 14B, 21, and Section 23.30.

(1) The SFPUC shall require that any contractor performing construction under any P3 Services agreement pay prevailing wages in accordance with Section 6.22(e) of Article II of Chapter 6 of the Administrative Code, comply with applicable certified payroll requirements under those provisions of the Administrative Code by submitting certified payroll through the City's certified payroll reporting system, and comply with the requirements of the State Apprenticeship Program in accordance with Section 6.22(n) of Article II of Chapter 6. The Office of Labor Standards Enforcement shall have authority to enforce such prevailing wage requirements.

(2) The SFPUC shall require that any contractor performing construction under any P3 Services agreement comply with the City's Local Hiring Policy as set forth in Administrative Code Chapter 82 and/or the City's First Source Hiring Program as set forth in Administrative Code Chapter 83, as applicable.

(3) The SFPUC shall work with the Contract Monitoring Division to develop an LBE program that is consistent with the policy goals and purpose of Chapter 14B to ensure participation by LBEs and non-discrimination in the design, construction, and ongoing asset management of the Project.

(4) The SFPUC shall ensure that the Project and any related contracts comply with the public policy behind all Administrative Code sections that would otherwise be applicable in the absence of this ordinance. In addition to the items set forth above in subsections (c)(1)-(3), this includes, without limitation, the SFPUC ensuring that the contractor that will be constructing the Project is properly licensed and insured, and obtains payment and

1 performance bonds for the full value of the construction work, as well as ensuring compliance  
2 with any and all relevant labor and safety protections.

3 (d) With the planned location for the Biogas Utilization Project being on-site at the  
4 SEP, to the extent that the P3 contractor is responsible for the construction, operation, or  
5 maintenance of the Biogas Utilization Project, the P3 contractor will need sufficient rights to  
6 enter and control the relevant portion of the SEP property. The extent of those rights may  
7 vary depending on the nature of the P3 Services agreement. In the case where the P3  
8 contractor constructs, and then operates and maintains, the Biogas Utilization Project for the  
9 described 20-year term, the P3 contractor will have lease-like control over the relevant portion  
10 of the SEP property and have lease-like terms included in the relevant P3 Services agreement  
11 to protect the SFPUC. The cost-savings realized by collocating the Biogas Utilization Project  
12 with the SEP will mean that more of the revenue is a potential profit for both the City and the  
13 P3 contractor. Any P3 Services agreement awarded in connection with the Project shall be  
14 exempt from the requirements of Administrative Code Section 23.30, to the extent it would be  
15 applicable as the value of any leasehold interest is incorporated into the Project financial  
16 model and would not benefit from separate appraisal.

17 (e) The provisions of this ordinance shall be implemented in a manner consistent  
18 with the civil service provisions of the Charter.

19 (f) In any agreement for P3 Services which involves the use of any funds furnished,  
20 given, or loaned by the government of the United States or the State of California, all laws,  
21 rules, and regulations of the government of the United States or the State of California or of  
22 any of their agencies, relative to the performance of the services under the agreement and the  
23 conditions under which the services are to be performed, shall prevail over the requirements  
24 of this ordinance when such laws, rules, or regulations are in conflict with or otherwise  
25 preempt the requirements of this ordinance.

1           Section 5. Delegation of Contract Approval Authority Under Charter Section 9.118.

2           (a) Subject to Project approvals, the SFPUC intends that one or more resulting P3  
3 Services agreement(s) and/or Project implementation agreement(s) would be subject to Board  
4 of Supervisors approval under Charter Section 9.118(b), because the Project contemplates  
5 non-construction services with a term that may exceed 10 years and/or the value of the  
6 biogas conveyed to the P3 contractor may exceed \$10,000,000, and under Charter Section  
7 9.118(c), because the Project contemplates the P3 contractor's use of City land for a period  
8 that may exceed 10 years.

9           (b) The Board of Supervisors hereby delegates authority to the San Francisco Public  
10 Utilities Commission to approve these P3 Services agreement(s) and/or Project  
11 implementation agreement(s) under Charter Sections 9.118(b) and 9.118(c), up to a  
12 maximum term of 30 years, upon the SFPUC General Manager's written recommendation.

13           Section 45. Environmental Review.

14           (a) The City prepared and certified a Final Environmental Impact Report for the  
15 BDFP on March 8, 2018 (Planning Department Case No. 2015-000644ENV) (BDFP EIR)  
16 under the California Environmental Quality Act (CEQA) and Administrative Code Chapter 31.  
17 A facility to use biogas (generated at the site for energy recovery) is a component of the  
18 BDFP and was evaluated in the BDFP EIR. The City is currently evaluating whether any  
19 changes to the biogas utilization under the Biogas Utilization Project require additional CEQA  
20 review.

21           (b) Approval of this ordinance shall not be construed as an approval of the Biogas  
22 Utilization Project. Rather, this ordinance simply authorizes a set of contracting procedures to  
23 allow the City to continue to develop, study, and design the Project, and, if the Project is  
24 approved following any additional environmental review, to implement and deliver the Project.  
25 No approval of the Project will occur until CEQA review is completed. The City will evaluate

1 the need for and conduct any required additional environmental review of the Biogas  
2 Utilization Project following development of more detailed design. Nothing in this ordinance  
3 implements any approvals or facilities for the Project, or grants any entitlements for the  
4 Project. The City retains absolute discretion to: (1) modify the Project to mitigate significant  
5 adverse environmental impacts, (2) select feasible alternatives which avoid significant  
6 adverse impacts of the Project, (3) require the implementation of specific measures to mitigate  
7 the significant adverse environmental impacts of the Project, (4) reject the Project as  
8 proposed if the economic and social benefits of the Project do not outweigh otherwise  
9 unavoidable significant adverse impacts of the project, or (5) approve the Project upon a  
10 finding that the economic and social benefits of the Project outweigh otherwise unavoidable  
11 significant adverse impacts.

12       Section 56. Effective Date.

13       This ordinance shall become effective 30 days after enactment. Enactment occurs  
14 when the Mayor signs the ordinance, the Mayor returns the ordinance unsigned or does not  
15 sign the ordinance within ten days of receiving it, or the Board of Supervisors overrides the  
16 Mayor's veto of the ordinance.

17

18

19 APPROVED AS TO FORM:  
20 David Chiu, City Attorney

21 By:    /s/ \_\_\_\_\_  
22           TYSON ARBUTHNOT  
23           Deputy City Attorney

24 N:\LEGANA\AS2022\2300111\01645254

25

**REVISED LEGISLATIVE DIGEST**  
(Amended in Committee, 2/15/2023)

[Administrative Code Waivers- Biogas Utilization Project Agreements, Southeast Treatment Plant]

**Ordinance authorizing the San Francisco Public Utilities Commission (SFPUC) to exempt certain design, construction, finance, operation, and maintenance services and related agreements for the Public-Private Partnership (P3) delivery of the Biogas Utilization Project at the Southeast Treatment Plant (SEP), located at 1800 Jerrold Avenue, from Chapters 6, 14B, and 21, and Section 23.30 of the Administrative Code, but requiring compliance with the underlying public policies, including the payment of prevailing wages, implementation of a local business enterprise participation program, and compliance with the City's local hire policy and first source hiring ordinance, as applicable to such agreements, and permitting a best-value selection of the contractor team if the City elects to proceed with the Project after completing its review under the California Environmental Quality Act.**

Existing Law

Administrative Code Chapter 6 establishes the policies, procedures, and required contract terms that apply under City law to public works contracts, including construction contracts and contracts for related design and engineering services. Administrative Code Chapter 21 establishes the policies, procedures, and required contract terms that apply to City contracts for professional services, including financial advisory services, and general services, including maintenance and asset management services. Administrative Code Chapter 14B establishes the City's policies and requirements for utilization of Local Business Enterprises (LBEs) on and non-discrimination in public contracts generally. Administrative Code Chapter 23 governs the City's real property transactions, with Section 23.30 therein requiring determination of the market value of leases for City-owned property.

Amendments to Current Law

The proposed ordinance would exempt the Biogas Utilization Project (Project) from the requirements of Administrative Code Chapters 6, 14B, and 21, and Section 23.30, and would authorize the San Francisco Public Utilities Commission (SFPUC) to:

- Utilize a competitive two-step process, comprised of a request for qualifications and request for proposals, to select a private-sector party to develop and deliver the Project.

- Select the proposal that offers the best overall value to the City, based on evaluation criteria that include, but are not limited to, the qualifications of respondents, projected construction and financing costs, life-cycle cost savings, and design quality.
- Enter into one or more agreements with the successful respondent to design, build, finance, operate, and maintain the Project and, at all stages, obtain any applicable approvals from the SFPUC Commission or Board of Supervisors.

The proposed ordinance would not waive the requirements in Administrative Code Chapters 6, 14B, or 21 requiring payment of prevailing wages, implementation of a LBE utilization program, and compliance with the City's local hire policy and first source hiring ordinance.

#### Background Information

The SFPUC is planning to deliver a new facility to convert biogas generated from the Biosolids Digester Facilities Project (BDFP) at the Southeast Treatment Plant (SEP), located at 1800 Jerrold Avenue, into Renewable Natural Gas (RNG) for pipeline injection (Biogas Utilization Project or Project). The RNG will be injected into an existing natural gas pipeline, which PG&E owns and operates and is located adjacent to the SEP. In alignment with the BDFP construction and facility start-up, the Project must be operational and ready to accept the biogas from the new biosolids facilities in the fourth quarter of calendar year 2026.

The Public-Private Partnership (P3) delivery method involves a public-private partnership in which there is competitive procurement of a private sector partner (also referred to as P3 contractor) for the SFPUC. The P3 contractor would provide financing, design, construction, operation, and/or maintenance of the biogas utilization facilities, and sales and marketing of the produced fuel and renewable fuel credits. To compensate the P3 contractor for these services, the SFPUC will grant the P3 contractor rights to the produced fuel and associated revenue, with possible revenue sharing, and renewable fuel credits, for a fixed period of time.

The contemplated P3 services span the subject matters of Administrative Code Chapters 6, 14B, and 21, and Section 23.30. But none of these chapters contemplates the acquisition of these services under a single procurement and contracting process, without monetary compensation to the P3 contractor, which is required for the Project. If the Project is approved following environmental review, the proposed ordinance would allow this procurement and contracting method while continuing to require compliance with essential public policies, including the payment of prevailing wage and LBE participation.

This digest reflects changes made in committee on 2/15/2023.

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February 15, 2023  
Presented to the San Francisco Board of Supervisors



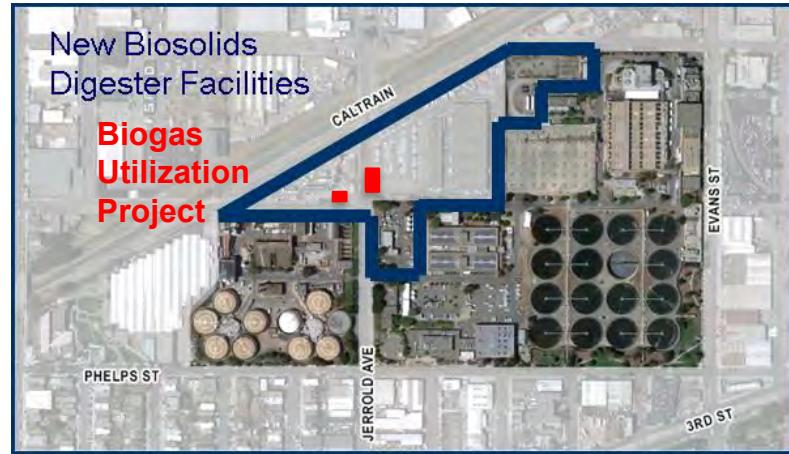
## SFPUC Biogas Utilization Project Public-Private Partnership (P3)

Stephen Robinson, SFPUC Infrastructure AGM  
Daniela Brandao, SFPUC Project Manager

# Project Overview

- Subset of Biosolids Digester Facilities (BDFP) project
  - Located within BDFP project boundaries
  - Must be operational and ready to accept the biogas from the new digesters
- Ensures beneficial use of the biogas generated from new digesters
- Upgrades biogas to renewable natural gas and injects into existing PG&E pipeline for distribution to outside users
- Represents best value for the biogas and provides environmental benefits

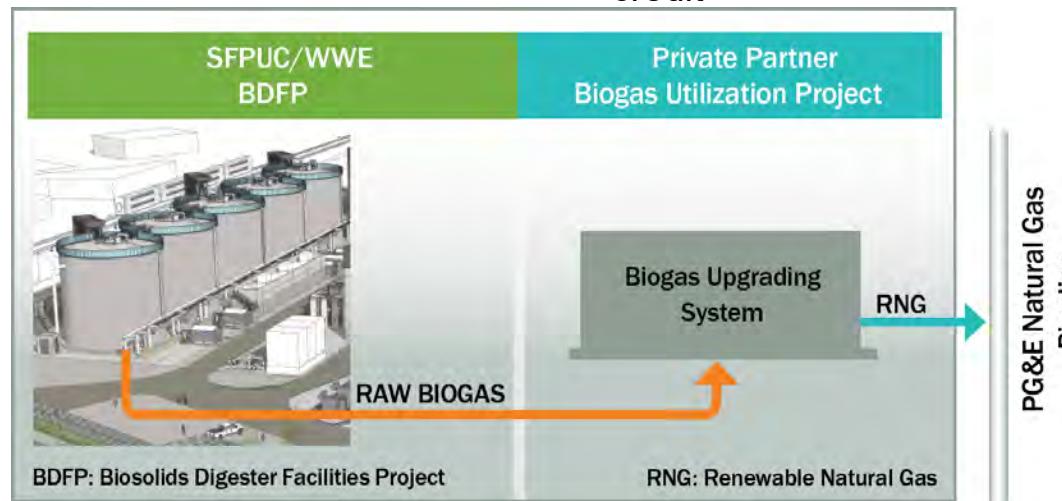
## Southeast Treatment Plant (SEP)



# Public-Private Partnership (P3) – Scope of Work

- **SFPUC/Wastewater Enterprise (WWE) Responsibilities:**
  - Provide digester raw biogas (volume and quality)
  - Operate and maintain biosolids digester facilities
  - Obtain and maintain Air Permit from Bay Area Air Quality Management District
  - Own Interconnection Agreement with PG&E

- **Private Partner Services:**
  - Finance, design, construct biogas utilization project
  - Operate and maintain biogas utilization system
  - Comply with Air Permit requirements
  - Coordinate design and construction of pipeline interconnection with PG&E
  - Provide brokerage of fuel sale and renewable fuel credit



# P3 Ordinance – Why do we need a Special Ordinance

- To allow the SFPUC to contract with a **single contractor** to provide a **turnkey solution to the beneficial use of biogas generated from wastewater treatment at the SEP**
- P3 Ordinance
  - The SF Administrative Code doesn't contemplate these services under one contract. Exemptions from Chapters 6, 14B, 21, and 23.30 of the Adm Code are required, permitting private financing and best-value selection of the P3 partner.
  - Still meets policy objectives of the chapters listed above.
- This ordinance does not approve the Project. Rather, this ordinance simply puts in place a procedure to continue to deliver the Project as a P3.
- SFPUC will return to the BOS for award of the Contract.

# Proposed BOS Action

- **Adopt** an Ordinance authorizing the San Francisco Public Utilities Commission (SFPUC) to exempt certain design, construction, finance, operation and maintenance services and related agreements for the P3 development of the Biogas Utilization Project at the Southeast Treatment Plant, from Chapters 6, 14B, 21, and section 23.30 of the Administrative Code.
- The exemptions would allow the SFPUC to contract with a single contractor to provide a turnkey solution to the beneficial use of biogas generated from wastewater treatment.

# Schedule and Next Steps

Milestone	Dates
Commission approval of P3 Ordinance	12/13/2022
P3 Ordinance introduced to the BOS	12/27/2022
<b>P3 Ordinance in effect</b>	<b>04/16/2023</b>
RFQ release	04/17/2023
RFP release	10/30/2023
<b>Contract Award</b> (return to the Commission and the BOS for approval)	<b>06/25/2024 - 07/30/2024</b>
Design-Build	October 2024 – October 2026
<b>Start-up</b> (aligned with the New Biosolids Digester Facilities project)	<b>October 2026</b>

February 15, 2023  
Presented to the San Francisco Board of Supervisors



## SFPUC Biogas Utilization Project Public-Private Partnership (P3)

Stephen Robinson, SFPUC Infrastructure AGM  
Daniela Brandao, SFPUC Project Manager

# **PUBLIC UTILITIES COMMISSION**

**City and County of San Francisco**

**RESOLUTION NO. 22-0213**

WHEREAS, The San Francisco Public Utilities Commission (SFPUC) is planning for the construction of a new facility to convert biogas generated from the Biosolids Digester Facilities Project (BDFP) at the Southeast Treatment Plant (SEP) into renewable natural gas (Biogas Utilization Project), and proposes using the public-private partnership (P3) delivery method; and

WHEREAS, The Biogas Utilization Project (Project) would convert the biogas to pipeline-quality renewable natural gas (RNG) which would: (1) reduce capital cost to ongoing SEP projects; (2) net the highest value for the biogas and ideally produce a revenue source for the SFPUC; and (3) reduce on-site air emissions into the surrounding Bayview-Hunters Point neighborhood by eliminating the energy recovery facility and combustion of biogas in the turbine; and

WHEREAS, The proposed Project promotes current California state goals for in-state production and distribution of RNG as documented in Assembly Bill 1900 and Senate Bill 840, and this aligns with the City's sustainability policies as it displaces the use of fossil fuels and improves local air quality, while offering the highest economic and environmental value as renewable fuel for compressed natural gas vehicles, and also providing an opportunity as a "bridge fuel" for in-city natural gas uses that cannot shift to electric; and

WHEREAS, The P3 delivery method would involve competitive procurement of a private sector partner, who may be requested to provide, financing, design, construction, operation, and/or maintenance of the biogas utilization facilities, and/or sales and marketing of the produced fuel and renewable fuel credits; and

WHEREAS, On February 16, 2021, SFPUC staff issued a Request for Information to gauge market interest in a P3 delivery method for the Biogas Utilization Project, resulting in 14 respondent teams, 21 total firms; and

WHEREAS, On March 8, 2018, the Planning Commission certified a Final Environmental Impact Report for the BDFP (Planning Department Case No. 2015-000644ENV) (BDFP EIR) under the California Environmental Quality Act (CEQA) and Administrative Code Chapter 31; and

WHEREAS, A facility to use biogas (generated at the site for energy recovery) is a component of the BDFP and was evaluated in the BDFP EIR and the City is currently evaluating whether any changes to the biogas utilization under the Biogas Utilization Project require additional CEQA review; and

WHEREAS, Subsequent approval of the Biogas Utilization Project would be considered only after any necessary environmental review is complete in conformance with CEQA and Administrative Code Chapter 31; and

WHEREAS, Nothing in the ordinance implements any approvals or facilities for the Project, or grants any entitlements for the Project and the SFPUC retains absolute discretion to: (1) modify the Project to mitigate significant adverse environmental impacts, (2) select feasible alternatives which avoid significant adverse impacts of the Project, (3) require the implementation of specific measures to mitigate the significant adverse environmental impacts of the Project, (4) reject the Project as proposed if the economic and social benefits of the Project do not outweigh otherwise unavoidable significant adverse impacts of the project, or (5) approve the Project upon a finding that the economic and social benefits of the Project outweigh otherwise unavoidable significant adverse impacts; and

WHEREAS, On August 12, 2022, the SFPUC General Manager issued a written determination that the P3 delivery method is the appropriate project delivery method for the Biogas Utilization Project; now, therefore, be it

RESOLVED, That this Commission hereby approves the use of P3 delivery method for the Biogas Utilization Project and recommends that the Board of Supervisors adopt an ordinance, in substantially the same form as the draft on file with the Commission Secretary and attached to this Resolution, authorizing the SFPUC to competitively procure a P3 partner and exempting certain design, construction, finance, operation and maintenance services and related agreements for the P3 development of the Biogas Utilization Project from Chapters 6, 14B, and 21, and section 23.30 of the Administrative Code, but requiring compliance with the underlying public policies behind each of the exempted Administrative Code provisions, including without limitation the payment of prevailing wages, implementation of a local business enterprise utilization program, and compliance with the City's local hire policy and first source hiring ordinance, as applicable to such agreements and allowable under the terms of any federal funding requirements, and delegating to the Commission authority to approve these agreements under Charter Section 9.118.

*I hereby certify that the foregoing resolution was adopted by the Public Utilities Commission at its meeting of December 13, 2022.*



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Monna Stood  
Secretary, Public Utilities Commission

1 [Administrative Code Waivers and Delegation of Charter Contract Approval Authority- San  
2 Francisco Public Utilities Commission Biogas Utilization Project Agreements, Southeast  
Treatment Plant]

3 **Ordinance authorizing the San Francisco Public Utilities Commission (SFPUC) to**  
4 **exempt certain design, construction, finance, operation, and maintenance services and**  
5 **related agreements for the Public-Private Partnership (P3) delivery of the Biogas**  
6 **Utilization Project at the Southeast Treatment Plant (SEP), located at 1800 Jerrold**  
7 **Avenue, from Chapters 6, 14B, and 21, and Section 23.30 of the Administrative Code,**  
8 **but requiring compliance with the underlying public policies, including the payment of**  
9 **prevailing wages, implementation of a local business enterprise participation program,**  
10 **and compliance with the City's local hire policy and first source hiring ordinance, as**  
11 **applicable to such agreements, and permitting a best-value selection of the contractor**  
12 **team if the City elects to proceed with the Project after completing its review under the**  
13 **California Environmental Quality Act; and delegating to the SFPUC the authority under**  
14 **Charter Section 9.118 to approve all necessary contracts that are \$10,000,000 or more**  
15 **and/or in excess of 10 years.**

17  
18       **NOTE:** **Unchanged Code text and uncodified text** are in plain Arial font.  
19       **Additions to Codes** are in *single-underlined* *Times New Roman* font.  
20       **Deletions to Codes** are in ~~strike-through~~ *italics* *Times New Roman* font.  
21       **Board amendment additions** are in double-underlined Arial font.  
22       **Board amendment deletions** are in ~~strike-through~~ Arial font.  
23       **Asterisks** (\* \* \* \*) indicate the omission of unchanged Code  
24       subsections or parts of tables.

25       Be it ordained by the People of the City and County of San Francisco:

26       Section 1. General Background.

(a) The San Francisco Public Utilities Commission (SFPUC) is planning to deliver a new facility to convert biogas generated from the Biosolids Digester Facilities Project (BDFP) at the Southeast Treatment Plant (SEP), located at 1800 Jerrold Avenue, into Renewable Natural Gas (RNG) for pipeline injection (Biogas Utilization Project or Project).

(b) If approved, the proposed Biogas Utilization Project would provide beneficial use of the biogas generated at the SEP and in doing so would promote current California state goals for in-state production and distribution of RNG as documented in California Assembly Bill 1900 (enacted in 2012) and California Senate Bill 840 (enacted in 2016). In addition, the generation of RNG aligns with the City's sustainability policies, as it displaces the use of fossil fuels and improves local air quality. RNG currently offers the highest economic and environmental value as renewable fuel for compressed natural gas (CNG) vehicles, but it also provides an opportunity as a "bridge fuel" for in-city natural gas uses that cannot shift to electric.

(c) The RNG will be injected into an existing natural gas pipeline, which PG&E owns and operates and is located adjacent to the SEP. SFPUC intends to enter into a new long-term interconnection service agreement with PG&E.

(d) The P3 delivery method involves a public-private partnership in which there is competitive procurement of a private sector partner (also referred to as P3 contractor) for the SFPUC. The P3 contractor would provide financing, design, construction, operation, and/or maintenance of the biogas utilization facilities, and sales and marketing of the produced fuel and renewable fuel credits. To compensate the P3 contractor for these services, the SFPUC will grant the P3 contractor rights to the produced fuel and associated revenue, with possible revenue sharing, and renewable fuel credits. If the SFPUC approves the Project and awards a P3 contract, the P3 delivery method would allow the SFPUC to preserve capital by deferring

1 to the P3 contractor the up-front costs of construction, operations, and sales and the risks of  
2 construction costs overruns, production quality, and revenue.

3 (e) Based on an initial technical feasibility study for the Project, the SFPUC  
4 estimates the cost to construct the Project would be approximately \$50,000,000  
5 (in 2022 dollars and exclusive of costs not directly related to construction, such as  
6 engineering, financing, administrative, and permitting costs). The private sector partner will  
7 finance these costs in exchange for rights to the biogas and related credits.

8 (f) The Biogas Utilization Project is considered part of the BDFFP for the purpose of  
9 federal funding under the Water Infrastructure Finance and Innovation Act (WIFIA), as it was a  
10 planned component of BDFFP under the first loan, and therefore construction of this project will  
11 require compliance with federal requirements.

12 (g) In alignment with the BDFFP construction and facility start-up, the Biogas  
13 Utilization Project must be operational and ready to accept the biogas from the new biosolids  
14 facilities in the fourth quarter of calendar year 2026.

15 Section 2. Findings Supporting P3 Delivery for the Biogas Utilization Project.

16 (a) Unlike conventional methods of contracting for new construction, in which a  
17 public entity procures discrete functions through separate solicitations, P3 delivery uses a  
18 single private entity that has the responsibility and financial liability for performing a significant  
19 number of services under a long-term contractual arrangement with the public entity. These  
20 services could include pre-development, design, construction, financing, operations and  
21 maintenance services (collectively or in any combination, "P3 Services"). Under P3 delivery,  
22 the private sector partner may make a substantial cash, at-risk, equity investment in the  
23 project if the financing structure and final risk allocation calls for it, and the public sector gains  
24 access to new revenue and/or service delivery capacity without having to pay the private  
25 sector partner upfront.

(b) Although the City has limited experience implementing P3 projects, this delivery method is a fully developed and market-accepted means to deliver infrastructure projects. Several significant and high-profile P3 projects have been completed in California at the state and municipal levels. The Federal government and over 30 states have adopted specific legislation (including California Government Code Section 5956) to enable the use of P3 in the procurement of infrastructure projects. The City is currently in the process of another P3 project, referred to as the Potrero Yard Modernization Project, that the Board of Supervisors approved in 2021 through Ordinance No. 38-21.

(c) For the Biogas Utilization Project, the P3 Services would include: financing, design, construction, operation, and/or maintenance of the biogas utilization facilities, and/or sales and marketing of the produced fuel and renewable fuel credits.

(d) A primary driver for P3, and the California Government Code sections that authorize it, is access to private investment capital for fee-producing infrastructure facilities. “Fee-producing” means the entities that benefit from the project pay for the operation of the facility, i.e., the project must have payback. The financial model developed for the project establishes the initial feasibility of the Biogas Utilization Project by confirming that project revenue is enough to repay private capital investment over a reasonable term (20 years). Revenue is generated by selling the RNG and generating renewable fuel credits through federal and state incentive programs. The financial model was developed by the BDFFP design consultant team with input from SFPUC’s Finance team. The model is a tool for predicting the range of financial outcomes based on several inputs: biogas production rates, Renewable Identification Number credit (RIN) values, Low Carbon Fuel Standard credit (LCFS) values, RNG values, project capital cost, operation and maintenance costs, escalation, and P3 payment structure. The model shows the project has a positive rate of return for the P3 contractor as well as for the SFPUC. The model indicates that the P3 delivery outcome is

1 consistent with the legislative goals of private infrastructure financing government projects by  
2 being “fee producing” and having attainable payback.

3 (e) The Biogas Utilization Project is expected to deliver a positive 20-year net  
4 present value (NPV). Project revenues are strongly linked to market-based RIN and LCFS  
5 values which are not guaranteed and are expected to fluctuate. With P3, SFPUC should have  
6 no capital outlay and no operation and maintenance costs. SFPUC may receive an annual  
7 payment from the P3 (either fixed or variable). The intent is to transfer financial risk to the P3  
8 contractor in exchange for its right to potential profit on the value of the biogas.

9 (f) SFPUC staff have identified the following objectives for the Project (“Project  
10 Objectives”): (1) provide beneficial use of the biogas generated at the SEP; (2) net the highest  
11 value for the biogas and potentially produce a revenue source for the SFPUC; (3) reduce on-  
12 site air emissions into the surrounding Bayview-Hunters Point neighborhood by eliminating the  
13 energy recovery facility and combustion of biogas in the turbine; and (4) reduce SFPUC  
14 capital expenditure by including private financing funded by the sale of the RNG and the  
15 renewable fuel credits.

16 (g) Based on the Project Objectives, the SFPUC has determined it is appropriate  
17 and in the City’s best interest at this time to adopt a P3 delivery approach to deliver the  
18 Project.

19 (h) Because the Board of Supervisors has not generally authorized the P3 delivery  
20 approach in the Administrative Code, the SFPUC requests such authority for the Project,  
21 which requires exemptions from Administrative Code Chapters 6, 14B, and 21, and Section  
22 23.30. The authority granted by this ordinance would allow the SFPUC to contract with a  
23 single P3 contractor to provide a turnkey solution to the reuse of biogas generated from  
24 wastewater treatment.

25

1                   Section 3. P3 Procurement Process; Exemption from Certain Administrative Code  
2 Provisions.

3                   (a)     Administrative Code Chapter 6 codifies the City's policies and procedures for  
4 public work contracts, including design, engineering, and construction contracts;  
5 Administrative Code Chapter 21 regulates the City's acquisition of commodities and  
6 professional services, including finance, as well as maintenance, asset management, and  
7 other general services; Administrative Code Chapter 14B codifies the City's policies and  
8 requirements for participation of Local Business Enterprises (LBEs) and non-discrimination in  
9 public contracts generally; Administrative Code Chapter 23 governs the City's real property  
10 transactions, with Section 23.30 therein requiring determination of the market value of leases  
11 for City-owned property. The P3 Services required for the Project will likely span the subject  
12 matter of Chapters 6, 14B, and 21 and Section 23.30, but none of these provisions  
13 contemplates the acquisition of these services in one procurement, as required for P3  
14 Services.

15                   (b)     Notwithstanding these specified provisions of the Administrative Code, the  
16 SFPUC is authorized to procure and contract for P3 Services for the Biogas Utilization Project  
17 using the P3 delivery method described below:

18                   (1)     The SFPUC may pre-qualify, solicit proposals from, and enter into one or  
19 more agreements with, private entities for P3 Services for the Project.

20                   (2)     The SFPUC may issue a request for qualifications to pre-qualify and  
21 shortlist the private entities allowed to submit proposals to provide P3 Services for the Project.  
22 The request for qualifications shall generally describe the Project, the Project Objectives, the  
23 desired qualifications, experience, and responsibilities of the selected party, and the overall  
24 procurement process, delivery method, summary of contract terms, and schedule for the  
25 Project.

(3) The SFPUC may issue to shortlisted parties a request for proposals. The request for proposals may describe the Project, the Project Objectives, the range of P3 Services and delivery methods the SFPUC is considering for the Project, the proposal submittal requirements, and the evaluation criteria. The proposal evaluation criteria may include, but need not be limited to, the qualifications of respondents, projected construction and financing costs for the Project, life-cycle cost savings to the City, design quality, and the extent to which the proposal or proposals meet the Project Objectives. The request for proposals may also include the form of agreement or basic term sheet for one or more of the P3 Services agreements, and any other information the SFPUC deems necessary or appropriate to adequately describe the Project, development opportunity, procurement process, delivery method, and P3 Services needed to deliver the Project.

(4) Based on the evaluation of proposals received, the SFPUC will negotiate the terms of a P3 Services agreement with the highest-ranked proposer, and if negotiations are unsuccessful it will move to the next highest-ranked proposer, and continue this process until a satisfactory agreement is reached. The ranking of proposers will be a best-value determination that shall be based on evaluation criteria identified in the request for proposals and clarifications obtained after initial review of the proposals. In making the best-value determination, the SFPUC retains the right to hold and enter into negotiations with the selected proposer(s).

(5) The SFPUC may enter into one or more agreements for P3 Services with the selected P3 contractor and any ancillary agreements as appropriate. The forms of agreements to deliver the Project may include but are not be limited to pre-development, early works, design-build, finance, and operations and maintenance.

(c) Except as provided below, any P3 Services agreement awarded in connection with the Project shall be exempt from the requirements of Administrative Code Chapters 6, 14B, 21, and Section 23.30.

(1) The SFPUC shall require that any contractor performing construction under any P3 Services agreement pay prevailing wages in accordance with Section 6.22(e) of Article II of Chapter 6 of the Administrative Code, comply with applicable certified payroll requirements under those provisions of the Administrative Code by submitting certified payroll through the City's certified payroll reporting system, and comply with the requirements of the State Apprenticeship Program in accordance with Section 6.22(n) of Article II of Chapter 6. The Office of Labor Standards Enforcement shall have authority to enforce such prevailing wage requirements.

(2) The SFPUC shall require that any contractor performing construction under any P3 Services agreement comply with the City's Local Hiring Policy as set forth in Administrative Code Chapter 82 and/or the City's First Source Hiring Program as set forth in Administrative Code Chapter 83, as applicable.

(3) The SFPUC shall work with the Contract Monitoring Division to develop an LBE program that is consistent with the policy goals and purpose of Chapter 14B to ensure participation by LBEs and non-discrimination in the design, construction, and ongoing asset management of the Project.

(4) The SFPUC shall ensure that the Project and any related contracts comply with the public policy behind all Administrative Code sections that would otherwise be applicable in the absence of this ordinance. In addition to the items set forth above in subsections (c)(1)-(3), this includes, without limitation, the SFPUC ensuring that the contractor that will be constructing the Project is properly licensed and insured, and obtains payment and

1 performance bonds for the full value of the construction work, as well as ensuring compliance  
2 with any and all relevant labor and safety protections.

3 (d) With the planned location for the Biogas Utilization Project being on-site at the  
4 SEP, to the extent that the P3 contractor is responsible for the construction, operation, or  
5 maintenance of the Biogas Utilization Project, the P3 contractor will need sufficient rights to  
6 enter and control the relevant portion of the SEP property. The extent of those rights may  
7 vary depending on the nature of the P3 Services agreement. In the case where the P3  
8 contractor constructs, and then operates and maintains, the Biogas Utilization Project for the  
9 described 20-year term, the P3 contractor will have lease-like control over the relevant portion  
10 of the SEP property and have lease-like terms included in the relevant P3 Services agreement  
11 to protect the SFPUC. The cost-savings realized by collocating the Biogas Utilization Project  
12 with the SEP will mean that more of the revenue is a potential profit for both the City and the  
13 P3 contractor. Any P3 Services agreement awarded in connection with the Project shall be  
14 exempt from the requirements of Administrative Code Section 23.30, to the extent it would be  
15 applicable as the value of any leasehold interest is incorporated into the Project financial  
16 model and would not benefit from separate appraisal.

17 (e) The provisions of this ordinance shall be implemented in a manner consistent  
18 with the civil service provisions of the Charter.

19 (f) In any agreement for P3 Services which involves the use of any funds furnished,  
20 given, or loaned by the government of the United States or the State of California, all laws,  
21 rules, and regulations of the government of the United States or the State of California or of  
22 any of their agencies, relative to the performance of the services under the agreement and the  
23 conditions under which the services are to be performed, shall prevail over the requirements  
24 of this ordinance when such laws, rules, or regulations are in conflict with or otherwise  
25 preempt the requirements of this ordinance.

1                   Section 5. Delegation of Contract Approval Authority Under Charter Section 9.118.

2                   (a)     Subject to Project approvals, the SFPUC intends that one or more resulting P3  
3     Services agreement(s) and/or Project implementation agreement(s) would be subject to Board  
4     of Supervisors approval under Charter Section 9.118(b), because the Project contemplates  
5     non-construction services with a term that may exceed 10 years and/or the value of the  
6     biogas conveyed to the P3 contractor may exceed \$10,000,000, and under Charter Section  
7     9.118(c), because the Project contemplates the P3 contractor's use of City land for a period  
8     that may exceed 10 years.

9                   (b)     The Board of Supervisors hereby delegates authority to the San Francisco Public  
10   Utilities Commission to approve such agreements under Charter Sections 9.118(b) and  
11   9.118(c) upon recommendation of the SFPUC General Manager.

12                   Section 5. Environmental Review.

13                   (a)     The City prepared and certified a Final Environmental Impact Report for the  
14     BDFP on March 8, 2018 (Planning Department Case No. 2015-000644ENV) (BDFP EIR)  
15     under the California Environmental Quality Act (CEQA) and Administrative Code Chapter 31.  
16     A facility to use biogas (generated at the site for energy recovery) is a component of the  
17     BDFP and was evaluated in the BDFP EIR. The City is currently evaluating whether any  
18     changes to the biogas utilization under the Biogas Utilization Project require additional CEQA  
19     review.

20                   (b)     Approval of this ordinance shall not be construed as an approval of the Biogas  
21     Utilization Project. Rather, this ordinance simply authorizes a set of contracting procedures to  
22     allow the City to continue to develop, study, and design the Project, and, if the Project is  
23     approved following any additional environmental review, to implement and deliver the Project.  
24     No approval of the Project will occur until CEQA review is completed. The City will evaluate  
25     the need for and conduct any required additional environmental review of the Biogas

1 Utilization Project following development of more detailed design. Nothing in this ordinance  
2 implements any approvals or facilities for the Project, or grants any entitlements for the  
3 Project. The City retains absolute discretion to: (1) modify the Project to mitigate significant  
4 adverse environmental impacts, (2) select feasible alternatives which avoid significant  
5 adverse impacts of the Project, (3) require the implementation of specific measures to mitigate  
6 the significant adverse environmental impacts of the Project, (4) reject the Project as  
7 proposed if the economic and social benefits of the Project do not outweigh otherwise  
8 unavoidable significant adverse impacts of the project, or (5) approve the Project upon a  
9 finding that the economic and social benefits of the Project outweigh otherwise unavoidable  
10 significant adverse impacts.

11           Section 6. Effective Date.

12           This ordinance shall become effective 30 days after enactment. Enactment occurs  
13 when the Mayor signs the ordinance, the Mayor returns the ordinance unsigned or does not  
14 sign the ordinance within ten days of receiving it, or the Board of Supervisors overrides the  
15 Mayor's veto of the ordinance.

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18 APPROVED AS TO FORM:  
19 David Chiu, City Attorney

20 By: [DRAFT]  
21 Tyson Arbuthnot  
Deputy City Attorney

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24  
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# San Francisco Water Power Sewer

Services of the San Francisco Public Utilities Commission

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**TO:** **Angela Calvillo, Clerk of the Board**

**FROM:** **Jeremy Spitz, Policy and Government Affairs**

**DATE:** **December 27, 2022**

**SUBJECT:** **Administrative Code Waivers and Delegation of Charter  
Contract Approval Authority - San Francisco Public Utilities  
Commission Biogas Utilization Project Agreements,  
Southeast Treatment Plant**

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Please see attached a proposed Ordinance amending the Administrative Code to authorize the San Francisco Public Utilities Commission (SFPUC) to exempt certain design, construction, finance, operation, and maintenance services and related agreements for the Public-Private Partnership (P3) delivery of the Biogas Utilization Project at the Southeast Treatment Plant (SEP), located at 1800 Jerrold Avenue, from Chapters 6, 14B, and 21, and Section 23.30 of the Administrative Code, but requiring compliance with the underlying public policies, including the payment of prevailing wages, implementation of a local business enterprise participation program, and compliance with the City's local hire policy and first source hiring ordinance, as applicable to such agreements, and permitting a best-value selection of the contractor team if the City elects to proceed with the Project after completing its review under the California Environmental Quality Act; and delegating to the SFPUC the authority under Charter Section 9.118 to approve all necessary contracts that are \$10,000,000 or more and/or in excess of 10 years.

**London N. Breed**  
Mayor

**Newsha Ajami**  
President

**Sophie Maxwell**  
Vice President

**Tim Paulson**  
Commissioner

**Tony Rivera**  
Commissioner

**Kate Stacy**  
Commissioner

**Dennis J. Herrera**  
General Manager

The following is a list of accompanying documents:

- (1) Proposed Ordinance
- (2) Legislative Digest
- (3) SFPUC Resolution 22-0213

Please contact Jeremy Spitz at [jspitz@swwater.org](mailto:jspitz@swwater.org) if you need any additional information on these items.

**OUR MISSION:** To provide our customers with high-quality, efficient and reliable water, power and sewer services in a manner that values environmental and community interests and sustains the resources entrusted to our care.

