File No. <u>180748</u>	Committee Item No. 4  Board Item No. 47
	RD OF SUPERVISORS ET CONTENTS LIST
Committee: Rules Committee	DateJuly 25, 2018
Board of Supervisors Meeting	Date <u>(ULY 31, 2018</u>
Cmte Board    Motion	eport over Letter and/or Report erstanding (MOU) m
OTHER (Use back side if add	itional space is needed)

Completed by: Victor Young Date July 19, 2018

Completed by: Vormy 2557

Date 7/26/15

# AMENDED IN COMMITTEE 07/25/18

FILE NO. 180748

MOTION NO.

1	
1	[Mayoral Reappointment, Planning Commission - Milicent Johnson]
2	
3	Motion approving the mayoral nomination of Milicent Johnson to the Planning
4	Commission, for a term ending June 30, 2022.
5	
6	WHEREAS, Pursuant to Charter, Section 4.105, the Mayor has submitted a
7	communication notifying the Board of Supervisors of the nomination of Milicent Johnson to the
8	Planning Commission, received by the Clerk of the Board on June 29, 2018; and
9	WHEREAS, The Board of Supervisors, by Motion No. M02-80 established a process to
0	review the Mayor's nominations to the Planning Commission; now, therefore, be it
1	MOVED, That the Board of Supervisors hereby approves the Mayor's nomination of
2	Milicent Johnson for appointment to the Planning Commission, for a four-year term ending
3	June 30, 2022.
4	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

Clerk of the Board BOARD OF SUPERVISORS

## OFFICE OF THE MAYOR SAN FRANCISCO



MARK E. FARRELL Mayor

June 29, 2018

Angela Calvillo Clerk of the Board, Board of Supervisors San Francisco City Hall 1 Carlton B. Goodlett Place San Francisco, CA 94102

Dear Ms. Calvillo,

Pursuant to Charter Section 4.105, I hereby make the following nominations for reappointment to the San Francisco Planning Commission:

Rodney Fong for a term ending June 30, 2022

Milicent Johnson for a term ending June 30, 2022

I am confident that Mr. Fong and Ms. Johnson, both electors of the City and County of San Francisco, will continue to serve our community well. Attached are their qualifications to serve, which will demonstrate how these reappointments represent the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

I am pleased to advise you of these nominations and encourage the support of the Board of Supervisors to confirm their reappointments.

Should you have any questions related to these reappointments, please do not hesitate to contact my Deputy Chief of Staff, Francis Tsang, at 415-554-6467.

Sincerely,

Mah E. Juli

Mark E. Farrell

Mayor

## MILICENT A. JOHNSON

Passionate, forward-looking leader with a wealth of experience developing, implementing and maximizing the impact of mission-driven programs that support equity and social change in vulnerable communities. Deep background in partnership development, with the ability to engage and secure commitments from critical support systems. Successful across organizational development, strategic planning, and operational areas, with a record of building and strengthening critical cross-sector partnerships to achieve results.

#### Areas of Expertise:

- Program Development/Management
- Community/Partner Engagement
- Cross-Sector Partnerships
- Communications
- Capacity Building
- Strategic Planning

- Business Development
- Grant Management
- Organizational Development

#### PROFESSIONAL EXPERIENCE

#### Women Donots Network | San Francisco, CA

Present

#### MANAGER - COMMUNITY IMPACT

Milicent is the Community Impact Manager for the Women Donors Network. In this role, Milicent works to facilitate and build strategies that maximize the collective impact of the WDN's diverse network of progressive women donors. In addition to being in close touch with social and environmental justice movements, she manages WDN's non-profit grantee relationships and works with members to design and structure strategic philanthropic investments and partnerships.

## Tipping Point Community | San Francisco, CA

2014 - 2017

#### MANAGER - SF GIVES

Milicent led engagement of 24 high-profile Bay Area businesses to develop ongoing corporate social responsibility partnerships supporting 44 Bay Area non-profit organizations. She chaired and executed quarterly meeting and annual events to engage community leaders and encourage collaboration on issues including diversity and inclusion, criminal justice reform, homelessness, education, workforce development and housing. She also played a key role as a member of grantmaking and management assistance teams, which provide capacity-building support to help area non-profits maximize their impact.

- Built organization's corporate engagement program, "SF Gives" that united 24 high profile Bay Area companies to work in partnership with regional non-profits to develop CSR programs that address regional poverty.
- \* Fostered cross-sector hiring and grantmaking partnerships to drive more investment in the non-profit sector, and create more opportunities for low-income residents in our region.
- Co-wrote and produced "SF Gives Corporate Philanthropy and Diversity and Inclusion Playbooks" (<u>Link</u>); Online guides that benchmark regional philanthropy and provide roadmaps for developing successful giving and diversity + inclusion programs that create opportunities for those living in poverty.

#### Peers | San Francisco, CA

2013 - 2014

#### MANAGING DIRECTOR, PARTNERSHIPS

Created and developed partnership program for new non-profit focused on the "gig" and "sharing" economies. Drove relationship development efforts with targeted community partners to build awareness, interest, and impact. Managed communications and oversaw launch of storytelling production program as organization's first communications lead.

- Grew partnerships program to 85 international partners in Year 1, while growing membership to 250K members across the world.
- Brought peer economy workers, tech CEOs, labor leaders, VC firms, and government officials together through conception/production of organizations's first industry-wide sharing economy conference (SHARE), providing a platform for collaboration and idea sharing.

## Milicent Johnson | Page 2

Shareable Magazine | San Francisco, CA

2010 - 2012

## COMMUNITY ENGAGEMENT MANAGER

Established, implemented, and grew new community engagement program focused on building a coalition of government officials, design professionals, community activists, and community members to strengthen peer economy movement. Spearheaded strategic planning, hired/oversaw contractors, co-managed social media outreach, and played key role as liaison to philanthropic partner.

- Coordinated and produced events to optimize visibility of program: SHARE New York and SHARE San Francisco.
- Successfully united key partners and interested parties around common vision, while reaching online audience of 15K+ readers a month.

## The Greenlining Institute | Berkeley, CA

2009 - 2010

## COMMUNITY REINVESTMENT FELLOW

Played key role as liaison between Institute and minority-led organizations throughout the state of California; engaged community leaders to identify evolving needs. Created detailed white papers on a variety of issues, programs, and challenges facing low-income residents of color.

- Collaborated with leadership team in successful effort to broker Community Reinvestment Act-based agreements between major financial institutions and communities of color.
- Created comprehensive reports on the state of low-income residents of color, best practices in delivery of asset development programs, and the impact of predatory lending and foreclosure crisis on target communities in the state.
- Recognized with Torchbearer Award (April 2014), given to a leader who honors the legacy of past social justice trailblazers and continues to lead the fight for equity and opportunity for communities of color and all Americans.

Office of State Representative Liz Malia | Boston, MA

2007 - 2009

## LEGISLATIVE AIDE

Managed constituent services and outreach for one of Boston's most diverse districts. Chaired interagency working groups on land use, zoning, and public safety issues, handled administrative needs and referral services, and ensured completion of time-sensitive cases for vulnerable constituents that required coordination of multiple state and city agencies.

CAREER NOTE: From 2006 to 2007, held role as Program Coordinator for Organization for a New Equality. Developed and administered statewide financial literacy program and developed partnerships with 40 regional non-profits.

## EDUCATION

Bachelor of Arts in Social Justice Studies (minor in Political Science) | Gettysburg College, Gettysburg, PA 2005

- Completed program, "Transforming Communities" at American University, Washington, D.C. (2014)
- Interned at the National Low Income Housing Coalition, Washington, D.C. (2014)

## HONORS & AFFILIATION

Future for Good Fellow | Institute for the Future

Spring 2016 - Spring 2017

- A yearlong fellowship that brings together 6 innovative social thinkers to ask provocative questions and seek actionable, impactful answers to our most urgent future challenges.

Board Member | In Our Backyard (Ioby.org)

Millennial Advisory Committee Member | Andrew Goodman Foundation

# CALIFORNIA FORM FAIR POLITICAL PRACTICES COMMISSION A PUBLIC DOCUMENT

## STATEMENT OF ECONOMIC INTERESTS **COVER PAGE**

Date Initial Filing Received Official Use Only

E-Filed 03/30/2018 17:34:02

Filing ID: 170520653

Please type or print in ink.			·	170520653
NAME OF FILER (LAST)	Mary at May 1, at Williams or productions	(FIRST)		(MIDDLE)
Johnson, Milicent A				
1. Office, Agency, or Court				
Agency Name (Do not use acronyms)				•
City and County of San Francisco				
Division, Board, Department, District, if applicable		Your Position		,
Planning Commission		Commissio	oner	
► If filing for multiple positions, list below or on an attachn	nent. (Do not us	se acronyms)	•	
Agency:	-10-	Position:		· · · · · · · · · · · · · · · · · · ·
2. Jurisdiction of Office (Check at least one box)				
☐ State	•	☐ Judge or Co	ourt Commissioner (State	wide Jurisdiction)
Multi-County -		. X County of _	San Francisco	
X City of San Francisco		☐ Other		
3. Type of Statement (Check at least one box)			•	· · · .
Annual: The period covered is January 1, 2017, the December 31, 2017	ırough	Leaving O (Check one	ffice: Date Left e)	<u> </u>
The period covered is/	, through	O The pe leaving		ry 1, 2017, through the date of
X Assuming Office: Date assumed031_01120	018	•	riod covered is/_ ng office.	, through the date
Candidate:Date of Election and	office sought, if	different than Part 1:		
1.0.1.1.1.0				
<ol> <li>Schedule Summary (must complete) → To Schedules attached</li> </ol>	otal number	of pages includin	g this cover page:	
Schedule A-1 - Investments - schedule attached		-		s Positions - schedule attached
<ul> <li>☐ Schedule A-2 - Investments – schedule attached</li> <li>☐ Schedule B - Real Property – schedule attached</li> </ul>			come – Gifts – schedule	
-OF-		Scheddle E - IIId	come – Gins – Travel Pa	ayments - schedule attached
•				
☐ None - No reportable interests on any sche	dule			
5. Verification		•		
MAILING ADDRESS STREET . (Business or Agency Address Recommended - Public Document)	CÍTY		STATE	ZIP CÓDE
	San	Francisco	CA	94103
DAYTIME TÉLEPHONE NUMBER		É-MAIL ADDRÉSS		
( )				
I have used all reasonable diligence in preparing this staten herein and in any attached schedules is true and complete	nent. I have rev . I acknowledg	iewed this statement ar e this is a public docur	nd to the best of my knownent.	wledge the information contained
I certify under penalty of perjury under the laws of the	State of Califo	rnia that the foregoin	g is true and correct.	•
Date Signed 03/30/2018		Signature Milicen	t A Johnson	
(month, day, year)		Uignature	le the originally signed statemen	t with your filing official.)

## SCHEDULE C Income, Loans, & Business Positions (Other than Gifts and Travel Payments)

CALIFOR	RNIA FO	)RM	7/(0)	(0)
FAIR POLITIC Name	AL PRACT	ICES CON	IMISSIC	17
	N/4 7 4 mm	- A		
Johnson,	Millcer	nt A		

	▶ 1. INCOME RECEIVED
NAME OF SOURCE OF INCOME	NAME OF SOURCE OF INCOME
Women Donors Network	Tipping Point Community
ADDRESS (Business Address Acceptable)	ADDRESS (Business Address Acceptable)
San Francisco , CA 94111	San Francisco, CA 94111
BUSINESS ACTIVITY, IF ANY, OF SOURCE	BUSINESS ACTIVITY, IF ANY, OF SOURCE
Charitable Foundation	Charitable Foundation
YOUR BUSINESS POSITION	YOUR BUSINESS POSITION
Manager	Manager
GROSS INCOME RECEIVED No Income - Business Position Only	GROSS INCOME RECEIVED No Income - Business Position O
\$500 - \$1,000 \$1,001 - \$10,000	\$500 - \$1,000 \qquad \qqqqqqqqqqqqqqqqqqqqqqqqqqqqqqqqqqqq
\$10,001 - \$100,000 X OVER \$100,000	\$10,001 - \$100,000 X OVER \$100,000
CONSIDERATION FOR WHICH INCOME WAS RECEIVED	CONSIDERATION FOR WHICH INCOME WAS RECEIVED
Spouse's or registered domestic partner's income	X Salary Spouse's or registered domestic partner's income (For self-employed use Schedule A-2.)
(For self-employed use Schedule A-2.)  Partnership (Less than 10% ownership. For 10% or greater use	Partnership (Less than 10% ownership. For 10% or greater use
Schedule A-2.)	Schedule A-2.) Sale of
Sale of(Real property, car, boat, etc.)	(Real property, car, boat, etc.)
Loan repayment	Loan repayment .
Commission or Rental Income, list each source of \$10,000 or more	Commission or Rental Income, list each source of \$10,000 or more
(Describe)	(Describe)
Other (Describe)	Other(Describe)
, ,	
2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING PI	ERIOD
* You are not required to report loans from commercial retail installment or credit card transaction, made in the	lending institutions, or any indebtedness created as part of he lender's regular course of business on terms available to status. Personal loans and loans received not in a lender's
* You are not required to report loans from commercial retail installment or credit card transaction, made in the members of the public without regard to your official states.	lending institutions, or any indebtedness created as part of he lender's regular course of business on terms available to status. Personal loans and loans received not in a lender's
* You are not required to report loans from commercial retail installment or credit card transaction, made in the members of the public without regard to your official serious regular course of business must be disclosed as follows:	lending institutions, or any indebtedness created as part of the lender's regular course of business on terms available to status. Personal loans and loans received not in a lender's ows:  INTEREST RATE  TERM (Months/Years)
* You are not required to report loans from commercial retail installment or credit card transaction, made in the members of the public without regard to your official stregular course of business must be disclosed as followable of Lender*	lending institutions, or any indebtedness created as part of he lender's regular course of business on terms available to status. Personal loans and loans received not in a lender's ows:
* You are not required to report loans from commercial retail installment or credit card transaction, made in the members of the public without regard to your official serious regular course of business must be disclosed as follows:	lending institutions, or any indebtedness created as part of the lender's regular course of business on terms available to status. Personal loans and loans received not in a lender's ows:  INTEREST RATE  TERM (Months/Years)
* You are not required to report loans from commercial retail installment or credit card transaction, made in the members of the public without regard to your official stregular course of business must be disclosed as follow NAME OF LENDER*  ADDRESS (Business Address Acceptable)	lending institutions, or any indebtedness created as part of the lender's regular course of business on terms available to status. Personal loans and loans received not in a lender's ows:  INTEREST RATE  None  None
* You are not required to report loans from commercial retail installment or credit card transaction, made in the members of the public without regard to your official stregular course of business must be disclosed as followable of Lender*	lending institutions, or any indebtedness created as part of he lender's regular course of business on terms available to status. Personal loans and loans received not in a lender's ows:  INTEREST RATE  None  SECURITY FOR LOAN  Personal residence
* You are not required to report loans from commercial retail installment or credit card transaction, made in the members of the public without regard to your official stregular course of business must be disclosed as follow NAME OF LENDER*  ADDRESS (Business Address Acceptable)  BUSINESS ACTIVITY, IF ANY, OF LENDER	lending institutions, or any indebtedness created as part of he lender's regular course of business on terms available to status. Personal loans and loans received not in a lender's ows:  INTEREST RATE  Mone  SECURITY FOR LOAN
* You are not required to report loans from commercial retail installment or credit card transaction, made in the members of the public without regard to your official stregular course of business must be disclosed as follow NAME OF LENDER*  ADDRESS (Business Address Acceptable)  BUSINESS ACTIVITY, IF ANY, OF LENDER  HIGHEST BALANCE DURING REPORTING PERIOD	lending institutions, or any indebtedness created as part of the lender's regular course of business on terms available to status. Personal loans and loans received not in a lender's ows:  INTEREST RATE  Whone  SECURITY FOR LOAN  None  Real Property  Street address
* You are not required to report loans from commercial retail installment or credit card transaction, made in the members of the public without regard to your official stregular course of business must be disclosed as follow NAME OF LENDER*  ADDRESS (Business Address Acceptable)  BUSINESS ACTIVITY, IF ANY, OF LENDER  HIGHEST BALANCE DURING REPORTING PERIOD  \$500 - \$1,000	lending institutions, or any indebtedness created as part of he lender's regular course of business on terms available to status. Personal loans and loans received not in a lender's ows:  INTEREST RATE TERM (Months/Years)
* You are not required to report loans from commercial retail installment or credit card transaction, made in the members of the public without regard to your official stregular course of business must be disclosed as follow NAME OF LENDER*  ADDRESS (Business Address Acceptable)  BUSINESS ACTIVITY, IF ANY, OF LENDER  HIGHEST BALANCE DURING REPORTING PERIOD  \$500 - \$1,000  \$1,001 - \$10,000	lending institutions, or any indebtedness created as part of the lender's regular course of business on terms available to status. Personal loans and loans received not in a lender's ows:  INTEREST RATE  Whone  SECURITY FOR LOAN  None  Real Property  Street address
* You are not required to report loans from commercial retail installment or credit card transaction, made in the members of the public without regard to your official stregular course of business must be disclosed as followable of Lender*  ADDRESS (Business Address Acceptable)  BUSINESS ACTIVITY, IF ANY, OF LENDER  HIGHEST BALANCE DURING REPORTING PERIOD  \$500 - \$1,000  \$1,001 - \$10,000	lending institutions, or any indebtedness created as part of the lender's regular course of business on terms available to status. Personal loans and loans received not in a lender's ows:  INTEREST RATE TERM (Months/Years)
* You are not required to report loans from commercial retail installment or credit card transaction, made in the members of the public without regard to your official stregular course of business must be disclosed as follow NAME OF LENDER*  ADDRESS (Business Address Acceptable)  BUSINESS ACTIVITY, IF ANY, OF LENDER  HIGHEST BALANCE DURING REPORTING PERIOD  \$500 - \$1,000  \$1,001 - \$10,000	lending institutions, or any indebtedness created as part of the lender's regular course of business on terms available to status. Personal loans and loans received not in a lender's ows:  INTEREST RATE TERM (Months/Years)
* You are not required to report loans from commercial retail installment or credit card transaction, made in the members of the public without regard to your official stregular course of business must be disclosed as followable of Lender*  ADDRESS (Business Address Acceptable)  BUSINESS ACTIVITY, IF ANY, OF LENDER  HIGHEST BALANCE DURING REPORTING PERIOD  \$500 - \$1,000  \$1,001 - \$10,000	lending institutions, or any indebtedness created as part of the lender's regular course of business on terms available to status. Personal loans and loans received not in a lender's ows:  INTEREST RATE TERM (Months/Years)



## City and County of San Francisco

## Department on the Status of Women



Emily M. Murase, PhD Director

## San Francisco

## 2017 Gender Analysis of Commissions and Boards: Executive Summary

#### Overview

A 2008 City Charter Amendment passed by the voters of San Francisco enacted a city policy that membership of Commissions and Boards reflect the diversity of the population. As part of this measure, the Department on the Status of Women is required to conduct a biennial gender analysis of Commissions and Boards. Data was collected from 57 policy bodies with a total of 540 members primarily appointed by the Mayor and Board of Supervisors.

## **Gender Analysis Findings**

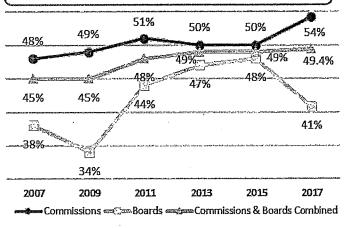
#### Gender

- > Women's representation on Commissions and Boards in 2017 is 49%, equal to the female population in San Francisco.
- Since 2007 there has been an overall increase of women on Commissions with women comprising 54% of Commissioners in 2017.
- > Women's representation on Boards has declined to 41% this year following a period of steady increases over the past 3 reports.

## Race and Ethnicity

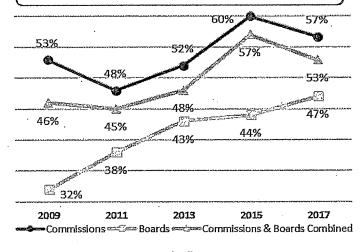
- > While 60% of San Franciscans are people of color, 53% of appointees are racial and ethnic minorities.
- Minority representation on Commissions decreased from 60% in 2015 to 57% in 2017.
- Despite a steady increase of people of color on Boards since 2009, minority representation on Boards, at 47%, remains below parity with the population.
- > Asian, Latinx/Hispanic, and multiracial individuals are underrepresented on Commissions and Boards.
- > There is a higher representation of White and Black/African American members on policy bodies than in the San Francisco population.

Figure 1: 10-Year Comparison of Women's Representation on Commissions and Boards



Sources: Department Survey, Mayor's Office, 311.

Figure 2: 8-Year Comparison of Minority Representation on Commissions and Boards



#### Race and Ethnicity by Gender

- ➤ In San Francisco, 31% of the population are women of color. Although representation of women of color on Commissions reaches parity with the population, only 19% of Board members are women of color.
- > Men of color comprise 26% of both Commissioners and Board members compared to 29% of the San Francisco population.
- > The representation of White men on policy bodies is 28%, exceeding the 22% of the San Francisco population, while White women are at parity with the population at 19%.
- Underrepresentation of Asian and Latinx/Hispanic individuals is seen among both men and women.
  - One-tenth of Commissioners and Board members are Asian men and 12% are Asian women compared to 16% and 18% of the population, respectively.
  - Latinos are 6% of Commissioners and Board members and Latinas are 4% of Commissioners and Board members compared to 8% and 7% of San Franciscans, respectively.

## **Additional Demographics**

- > Among Commissioners and Board members, 17% identify as lesbian, gay, bisexual, or transgender (LGBT).
- > Individuals with a disability comprise 11% of appointees on policy bodies, just below the 12% of the adult population with a disability in San Francisco.
- > Representation of veterans on Commissions and Boards is 13%, exceeding the 4% of San Franciscans that have served in the military.

## Budget

- > Women and women of color, in particular, are underrepresented on the policy bodies with the largest budgets while exceeding or nearing parity on policy bodies with the smallest budgets.
- > Minority representation on policy bodies with both the largest and smallest budgets is at least 60%, equal to the population.

Table 1: Demographics of Appointees to San Francisco Commissions and Boards, 2017							
	Women	Minority	Women of Color	LGBT	Disabilities	Veterans	
San Francisco Population	49%	60%	31%	5%-7%	12%	4%	
Commissions and Boards Combined	49%	53%	27%	17%	11%	13%	
Commissions	54%	57%	31%	18%	10%	15%	
Boards	41%	47%	19%	17%	14%	10%	
10 Largest Budgeted Bodies	35%	60%	18%	4.7	1530); 3.4 7.734,477,776	9.002 kill 900	
10 Smallest Budgeted Bodies	58%	66%	30%	KNI LI MI	ffice 211 EV17		

Sources: 2015 American Community Survey 5-Year Estimates, Department Survey, Mayor's Office, 311, FY17-18 Annual Appropriation Ordinance, FY17-18 Mayor's Budget Book.

The full report is available at the San Francisco Department on the Status of Women website, <a href="http://sfgov.org/dosw/">http://sfgov.org/dosw/</a>.



# Gender Analysis of San Francisco Commissions and Boards

December 2017

## Acknowledgements

This report is dedicated in memory of the late Mayor Edwin M. Lee, who made an inclusive San Francisco a priority, including through the appointment of numerous women to public policy bodies throughout the City.

The San Francisco Department on the Status of Women would like to thank the various commission secretaries and department staff who graciously assisted in collecting and providing information about their respective commissions and boards. We also want to thank Francis Tsang, Deputy Chief of Staff for the Office of Mayor Edwin M. Lee, as well as the 311 Information Directory Department ("311") for providing much of the data necessary for the completion of this report.

The data collection and analysis for this report was conducted by Public Policy Fellow Nami Yokogi with support from Workplace Policy and Legislative Director Elizabeth Newman, Associate Director Carol Sacco, and Director Emily Murase, PhD, at the San Francisco Department on the Status of Women.

This document was presented to and adopted by the San Francisco Commission on the Status of Women in December 2017.

## San Francisco Commission on the Status of Women

President Debbie Mesloh
Vice President Breanna Zwart
Commissioner Marjan Philhour
Commissioner Olga Ryerson
Commissioner Carrie Schwab-Pomerantz
Commissioner Andrea Shorter
Commissioner Julie D. Soo

The full report is available at the San Francisco Department on the Status of Women website, http://sfgov.org/dosw/.

## **Table of Contents**

Table of Figures and Tables	3
Executive Summary	4
I. Introduction	6
II. Methodology and Limitations	
III. San Francisco Population Demographics	8
IV. Gender Analysis Findings	12
A. Gender	13
B. Ethnicity	16
C. Race/Ethnicity by Gender	22
D. Sexual Orientation	24
E. Disability	25
F. Veterans	
G. Policy Bodies by Budget Size	27
V. Conclusion	31
Appendix I: 2015 Population Estimates for San Francisco County	32
Appendix II: Commissions and Boards Demographics	34

## Table of Figures and Tables

Figure 1: San Francisco Population by Race/Ethnicity	
Figure 2: San Francisco Population by Race/Ethnicity and Gender	9
Figure 3: San Francisco Adults with a Disability by Gender	10
Figure 4: Veterans in San Francisco by Gender	11
Figure 5: Summary Data Comparing Representation on Commissions and Boards	
Figure 6: 10-Year Comparison of Women's Representation on Commissions and Boards 13	
Figure 7: Commissions and Boards with Most Women	14
Figure 8: Commissions and Boards with Least Women	15
Figure 9: 8-Year Comparison of Minority Representation on Commissions and Boards	16
Figure 10: Race/Ethnicity of Commissioners Compared to San Francisco Population	17
Figure 11: Race/Ethnicity of Board Members Compared to San Francisco Population	18
Figure 12: Commissions with Most Minority Appointees	
Figure 13: Commissions with Least Minority Appointees	20
Figure 14: Minority Representation on Boards	
Figure 15: Women and Men of Color on Commissions and Boards	22
Figure 16: Commission and Board Appointees by Race/Ethnicity and Gender	23
Figure 17: LGBT Commission and Board Appointees	24
Figure 18: Commission and Board Appointees with Disabilities	25
Figure 19: Commission and Board Appointees with Military Service	26
Figure 20: Women Minorities, and Women of Color on Largest and Smallest Budget Bodies	28
Table 1: Demographics of Commissions and Boards with Largest Budgets	29
Table 2: Demographics of Commissions and Boards with Smallest Budgets	30

## **Executive Summary**

#### Overview

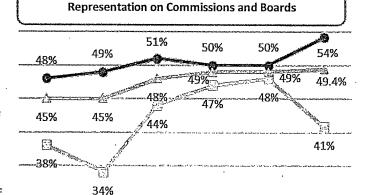
A 2008 City Charter Amendment passed by the voters of San Francisco enacted a city policy that membership of Commissions and Boards reflect the diversity of the population. As part of this measure, the Department on the Status of Women is required to conduct a biennial gender analysis of Commissions and Boards. Data was collected from 57 policy bodies with a total of 540 members primarily appointed by the Mayor and Board of Supervisors.

2007

#### **Key Findings**

#### Gender

- Women's representation on Commissions and Boards in 2017 is 49%, equal to the female population in San Francisco.
- Since 2007, there has been an overall increase of women on Commissions: women compose 54% of Commissioners in 2017.
- Women's representation on Boards has declined to 41% this year following a period of steady increases over the past 3 reports.



2013

Commissions Boards Commissions & Boards Combined

2015

Figure 1: 10-Year Comparison of Women's

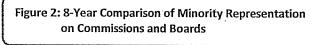
Sources: Department Survey, Mayor's Office, 311.

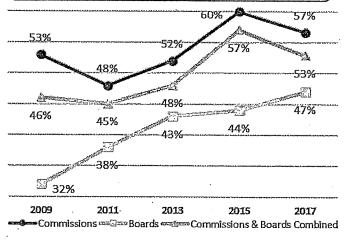
2011

2009

## Race and Ethnicity

- While 60% of San Franciscans are people of color, 53% of appointees are racial and ethnic minorities.
- ➤ Minority representation on Commissions decreased from 60% in 2015 to 57% in 2017.
- Despite a steady increase of people of color on Boards since 2009, minority representation on Boards, at 47%, remains below parity with the population.
- Asian, Latinx/Hispanic, and multiracial individuals are underrepresented on Commissions and Boards.
- ➤ There is a higher representation of White and Black or African American members on policy bodies than in the San Francisco population.





## Race and Ethnicity by Gender

- > In San Francisco, 31% of the population are women of color. Although representation of women of color on Commissions reaches parity with the population, only 19% of Board members are women of color.
- > Men of color comprise 26% of both Commissioners and Board members compared to 29% of the San Francisco population.
- > The representation of White men on policy bodies is 28%, exceeding the 22% of the San Francisco population, while White women are at parity with the population at 19%.
- > Underrepresentation of Asian and Latinx/Hispanic individuals exists among both men and women.
  - One-tenth of Commissioners and Board members are Asian men and 12% are Asian women compared to 16% and 18% of the population, respectively.
  - Latinos are 6% of Commissioners and Board members and Latinas are 4% of Commissioners and Board members compared to 8% and 7% of San Franciscans, respectively.

### **Additional Demographics**

- > Among Commissioners and Board members, 17% identify as lesbian, gay, bisexual, or transgender (LGBT).
- > Individuals with a disability comprise 11% of appointees on policy bodies, just below the 12% of the adult population with a disability in San Francisco.
- > Representation of veterans on Commissions and Boards is 13%, exceeding the 4% of San Franciscans that have served in the military.

## Representation on Policy Bodies by Budget

- > Women and women of color, in particular, are underrepresented on the policy bodies with the largest budgets while exceeding or nearing parity on policy bodies with the smallest budgets.
- > Minority representation on policy bodies with both the largest and smallest budgets is at least 60%, equal to the population.

Table 1: Demographics of Appointees to San Francisco Commissions and Bo	ards, 2017
-------------------------------------------------------------------------	------------

			TO SHARE THE PARTY OF THE PARTY	PERSONAL PROPERTY AND ADDRESS OF THE PERSON ADDRES	CALIFORNIA CONTRACTOR
Women	Minority	Women of Color	LGBT	Disabilities	Veterans
49%	60%	31%	× 5%-7%	12%	4%
49%	- 53%	27%	17%	11%	13%
54%	57%	31%	18%	10%	15%
41%	47%	19%	17%	14%	10%
35%	60%	18%			
58%	66%	30%			
	49% 54% 41% 35%	49%     53%       54%     57%       41%     47%       35%     60%	49%     53%     27%       54%     57%     31%       41%     47%     19%       35%     60%     18%	49%     53%     27%     17%       54%     57%     31%     18%       41%     47%     19%     17%       35%     60%     18%       58%     66%     30%	49%     53%     27%     17%     11%       54%     57%     31%     18%     10%       41%     47%     19%     17%     14%       35%     60%     18%

Sources: 2015 American Community Survey 5-Year Estimates, Department Survey, Mayor's Office, 311, FY17-18 Annual Appropriation Ordinance, FY17-18 Mayor's Budget Book.

## I. Introduction

The central question of this report is whether appointments to public policy bodies of the City and County of San Francisco are reflective of the population at large.

In 1998, San Francisco became the first city in the world to pass a local ordinance reflecting the principles of the United Nations Convention on the Elimination of All Forms of Discrimination Against Women (CEDAW), also known as the "Women's Human Rights Treaty." The Ordinance requires City government to take proactive steps to ensure gender equality and specifies "gender analysis" as a preventive tool to identify and address discrimination. Since 1998, the Department on the Status of Women (Department) has used this tool to analyze operations of 11 City departments.

In 2007, the Department used gender analysis to analyze the number of women appointed to City Commissions, Boards, and Task Forces.<sup>3</sup> Based on these findings, a City Charter Amendment was developed by the Board of Supervisors for the June 2008 election. The Amendment, which voters approved overwhelmingly, made it City policy that:

- 1. Membership of Commissions and Boards reflect the diversity of the San Francisco population;
- 2. Appointing officials be urged to support the nomination, appointment, and confirmation of these candidates; and
- 3. The San Francisco Department on the Status of Women is required to conduct a gender analysis of Commissions and Boards to be published every 2 years.<sup>4</sup>

This 2017 gender analysis assesses the representation of women; racial and ethnic minorities; lesbian, gay, bisexual, and transgender (LGBT) individuals; people with disabilities; and veterans on San Francisco Commissions and Boards appointed by the Mayor and the Board of Supervisors.<sup>5</sup>

<sup>&</sup>lt;sup>1</sup> While 188 of the 193 member states of the United Nations, including all other industrialized countries, have ratified the Women's Human Rights Treaty, the U.S. has not. President Jimmy Carter signed the treaty in 1980, but it has been languishing in the Senate ever since, due to jurisdictional concerns and other issues. For further information, see the United Nations website, available at www.ohchr.org/english/bodies/cedaw/index.htm.

<sup>&</sup>lt;sup>2</sup> The gender analysis guidelines are available at the San Francisco Department on the Status of Women website, under Women's Human Rights, at www.sfgov.org/dosw.

<sup>&</sup>lt;sup>3</sup> The 2007 Gender Analysis of Commissions, Boards, and Task Forces is available online at the Department website, under Women's Human Rights, at www.sfgov.org/dosw.

<sup>&</sup>lt;sup>4</sup> The full text of the charter amendment is available at https://sfpl.org/pdf/main/gic/elections/June3 2008.pdf.

<sup>&</sup>lt;sup>5</sup> Appointees in some policy bodies are elected or appointed by other entities.

## II. Methodology and Limitations

This report focuses on City and County of San Francisco Commissions and Boards whose jurisdiction is limited to the City, that have a majority of members appointed by the Mayor and Board of Supervisors, and that are permanent policy bodies. Generally, *Commission* appointments are made by the Mayor and *Board* appointments are made by members of the Board of Supervisors. For some policy bodies, however, the appointments are divided between the Mayor, the Board of Supervisors, and other agencies. *Commissions* tend to be permanent policy bodies that are part of the City Charter and oversee a department or agency. *Boards* are typically policy bodies created legislatively to address specific issues.

The gender analysis in this report reflects data from the Commissions and Boards that provided information to the Department through survey, the Mayor's Office, and the Information Directory Department (311), which collects and disseminates information about City appointments to policy bodies. Based on the list of Commissions and Boards that are reported by 311, data was compiled from 57 policy bodies with a total of 540 appointees. A Commissioner or Board member's gender identity, race/ethnicity, sexual orientation, disability status, and veteran status were among data elements collected on a voluntary basis. In many cases, identities are vastly underreported due to concerns about social stigma and discrimination. Thus, data on lesbian, gay, bisexual, transgender (LGBT) identity, disability, and veteran status of appointees were limited, incomplete, and/or unavailable for many appointees, but included to the extent possible. As the fundamental objective of this report is to surface patterns of underrepresentation, every attempt has been made to reflect accurate and complete information in this report.

For the purposes of comparison in this report, data from the *U.S. Census 2011-2015 American Community Survey 5-Year Estimates* is used to reflect the current San Francisco population. Charts 1 and 2 in the Appendix show these population estimates by race/ethnicity and gender.

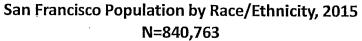
<sup>&</sup>lt;sup>6</sup> It is important to note that San Francisco is the only jurisdiction in the State of California that is both a city and a county. Therefore, while in other jurisdictions, the Human Services Commission is typically a county commission that governs services across multiple cities and is composed of members appointed by those cities, the San Francisco case is much simpler. All members of Commissioner and Boards are appointed either by the San Francisco Mayor or the San Francisco County Board of Supervisors which functions as a city council..

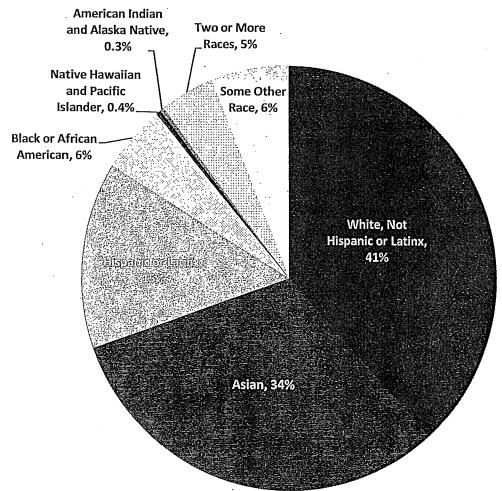
## III. San Francisco Population Demographics

An estimated 49% of the population in San Francisco are women and approximately 60% of residents identify as a race or ethnicity other than White. Four in ten San Franciscans are White, one-third are Asian, 15% are Hispanic or Latinx, and 6% are Black or African American.

The racial and ethnic breakdown of San Francisco's population is shown in the chart below. Note that the percentages do not add up to 100% since individuals may be counted more than once.

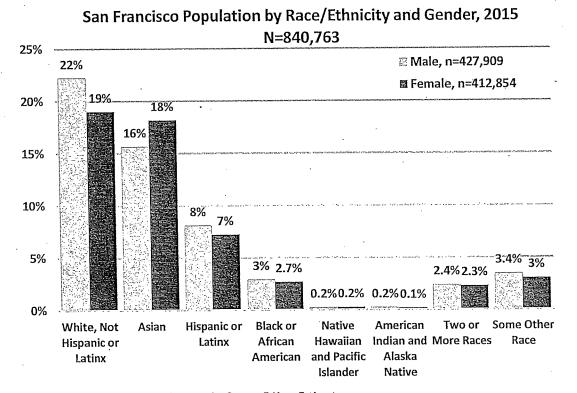
Figure 1: San Francisco Population by Race/Ethnicity





A more nuanced view of San Francisco's population can be seen in the chart below, which shows race and ethnicity by gender. Most racial and ethnic groups have a similar representation of men and women in San Francisco, though there are about 15% more White men than women (22% vs. 19%) and 12% more Asian women than men (18% vs. 16%). Overall, 29% of San Franciscans are men of color and 31% are women of color.

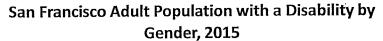
Figure 2: San Francisco Population by Race/Ethnicity and Gender

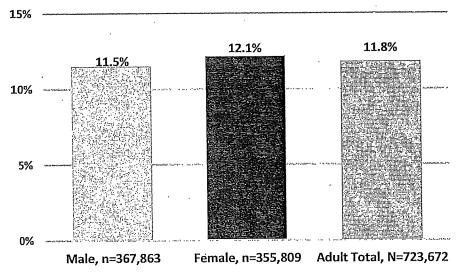


The U.S. Census and American Community Survey do not count the number of individuals who identify as lesbian, gay, bisexual, or transgender (LGBT). However, there are several reputable data sources that estimate San Francisco has one of the highest concentrations of LGBT individuals in the nation. A 2015 Gallup poll found that among employed adults in the San Francisco Metropolitan Area, which includes San Francisco, Alameda, Contra Costa, Marin, and San Mateo counties, 6.2% identify as LGBT, the largest percentage of any populous area in the U.S. The 2010 U.S. Census reported 34,000 same-sex couples in the Bay Area, with an estimated 7,600 male same-sex couples and 2,700 female same-sex couples in the City of San Francisco, approximately 7% of all households. In addition, the Williams Institute at the University of California Los Angeles estimates that 4.6% of Californians identify as LGBT, which is similar across gender (4.6% of males vs. 4.5% of females). The Williams Institute also reported that roughly 92,000 adults ages 18-70 in California, or 0.35% of the population, are transgender. These sources suggest between 5-7% of the San Francisco adult population, or approximately 36,000-50,000 San Franciscans, identify as LGBT.

Women are slightly more likely than men to have one or more disabilities. For women 18 years and older, 12.1% have at least one disability, compared to 11.5% of adult men. Overall, about 12% of adults in San Francisco live with a disability.

Figure 3: San Francisco Adults with a Disability by Gender

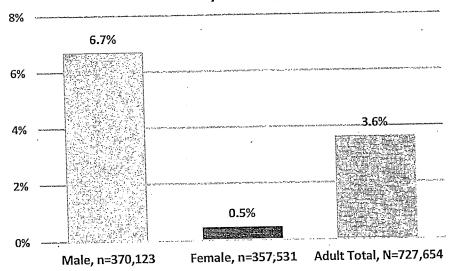




In terms of veterans, according to the U.S. Census, 3.6% of the adult population in San Francisco has served in the military. There is a drastic difference by gender. More than 12 times as many men are veterans, at nearly 7% of adult males, than women, with less than 1%.

Figure 4: Veterans in San Francisco by Gender

## San Francisco Adult Population with Military Service by Gender, 2015



## IV. Gender Analysis Findings

On the whole, appointees to Commissions and Boards reflect many aspects of the diversity of San Francisco. Among Commissioners and Board members, nearly half are women, more than 50% are people of color, 17% are LGBT, 11% have a disability, and 13% are veterans. However, Board appointees are less diverse than Commission appointees. Below is a summary of key indicators, comparing them between Commissions and Boards. Refer to Appendix II for a complete table of demographics by Commissions and Boards.

Figure 5: Summary Data Comparing Representation on Commissions and Boards, 2017

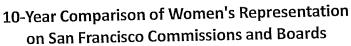
實生的作品的 第二次的基础的	Commissions	Boards
Number of Policy Bodies Included	40	. 17
Filled Seats	350/373 (6% vacant)	190/213 (11% vacant)
Female Appointees	54%	. 41%
Racial/Ethnic Minority	57%	47%
LGBT	17.5%	17%
With Disability	10%	14%
Veterans	15%	10%

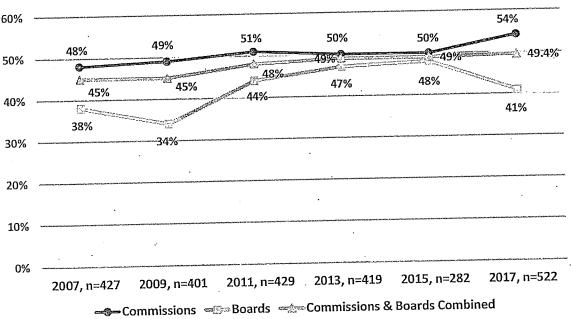
The next sections will present detailed data, compared to previous years, along the key variables of gender, ethnicity, race/ethnicity by gender, sexual orientation, disability, veterans, and policy bodies by budget size.

#### A. Gender

Overall, the percentage of female appointees to City Commissions and Boards is 49%, equal to the female percentage of the San Francisco population. A 10-year comparison of the gender diversity on Commissions and Boards shows that the percentage of female Commissioners has increased over the 10 years since the first gender analysis of Commissions and Boards in 2007. At 54%, the representation of women on Commissions currently exceeds the percentage of women in San Francisco (49%). The percentage of female Board appointees declined 15% from the last gender analysis in 2015. Women make up 41% of Board appointees in 2017, whereas women were 48% of Board members in 2015. A greater number of Boards were included this year than in 2015, which may contribute to the stark difference from the previous report. This dip represents a departure from the previous trend of increasing women's representation on Boards.

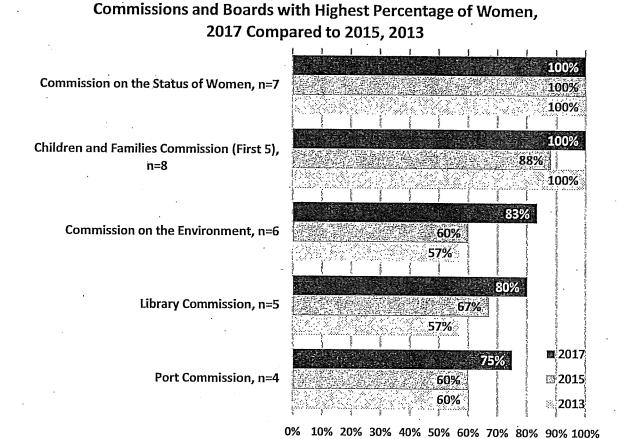
Figure 6: 10-Year Comparison of Women's Representation on Commissions and Boards





The next two charts illustrate the Commissions and Boards with the highest and lowest percentage of female appointees in 2017. Data from the two previous gender analyses for these Commissions and Boards is also included for comparison purposes. Of 54 policy bodies with data on gender, roughly one-third (20 Commissions and Boards) have more than 50% representation of women. The greatest women's representation is found on the Commission on the Status of Women and the Children and Families Commission (First 5) at 100%. The Long Term Care Coordinating Council and the Mayor's Disability Council also have some of the highest percentages of women, at 78% and 75%, respectively. However, the latter two policy bodies are not included in the chart due to lack of prior data.

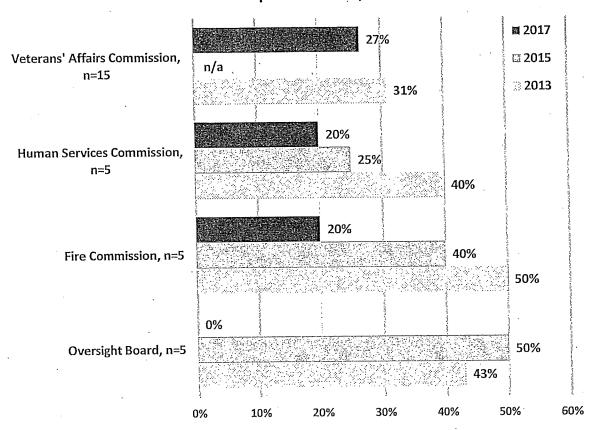
Figure 7: Commissions and Boards with Most Women



There are 14 Commissions and Boards that have 30% or less women. The lowest percentage is found on the Oversight Board of the Office of Community Investment & Infrastructure where currently none of the five appointees are women. The Urban Forestry Council and the Workforce Investment Board also have some of the lowest percentages of women members at 20% and 26%, respectively, but are not included in the chart below due to lack of prior data.

Figure 8: Commissions and Boards with Least Women

# Commissions and Boards with Lowest Percentage of Women, 2017 Compared to 2015, 2013

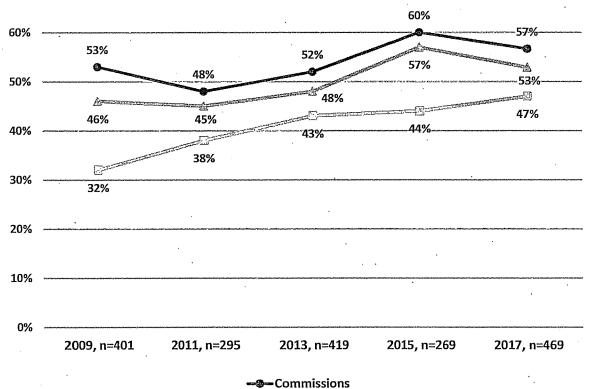


## **B.** Ethnicity

Data on racial and ethnic background were available for 286 Commissioners and 183 Board members. More than half of these appointees identify as people of color. However, representation of people of color on Commissions and Boards falls short of parity with the approximately 60% minority population in San Francisco. In total, 53% of appointees identify as racial and ethnic minorities. The percentage of minority Commissioners decreased from 2015, while the percentage of minority Board members has been steadily increasing since 2009. Yet, communities of color are represented in greater numbers on Commissions, at 57%, than Boards, at 47%, of appointees. Below is the 8-year comparison of minority representation on Commissions and Boards. Data on race and ethnicity were not collected in 2007.

Figure 9: 8-Year Comparison of Minority Representation on Commissions and Boards

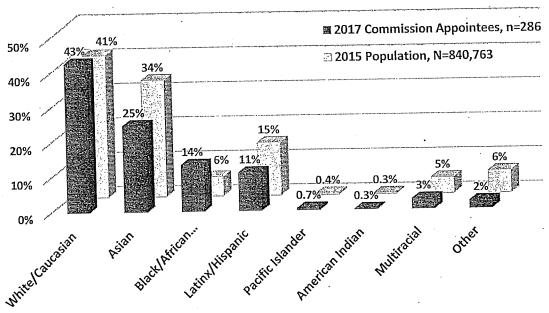




The racial and ethnic breakdown of Commissioners and Board members as compared to the San Francisco population is presented in the next two charts. There is a greater number of White and Black/African American Commissioners in comparison to the general population, in contrast to individuals identifying as Asian, Latinx/Hispanic, multiracial, and other races who are underrepresented on Commissions. One-quarter of Commissioners are Asian compared to more than one-third of the population. Similarly, 11% of Commissioners are Latinx compared to 15% of the population.

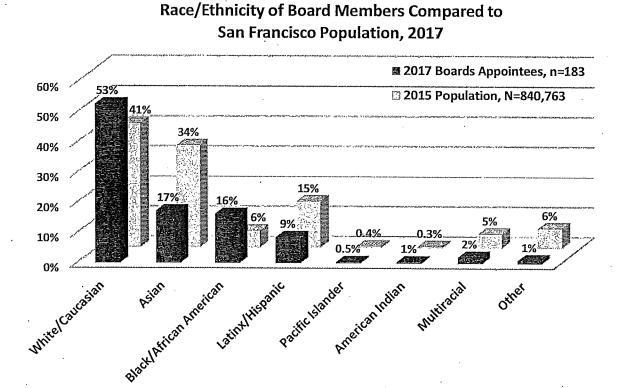
Figure 10: Race/Ethnicity of Commissioners Compared to San Francisco Population

## Race/Ethnicity of Commissioners Compared to San Francisco Population, 2017



A similar pattern emerges for Board appointees. In general, racial and ethnic minorities are underrepresented on Boards, except for the Black/African American population with 16% of Board appointees compared to 6% of the population. White appointees far exceed the White population with more than half of appointees identifying as White compared to about 40% of the population. Meanwhile, there are considerably fewer Board members who identify as Asian, Latinx/Hispanic, multiracial, and other races than in the population. Particularly striking is the underrepresentation of Asians, where 17% of Board members identified as Asian compared to 34% of the population. Additionally, 9% of Board appointees are Latinx compared to 15% of the population.

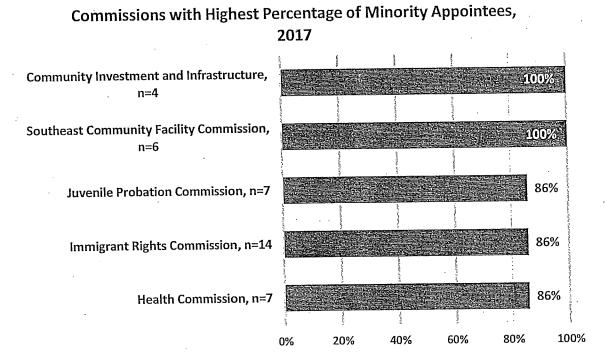
Figure 11: Race/Ethnicity of Board Members Compared to San Francisco Population



.

Of the 37 Commissions with information on ethnicity, more than two-thirds (26 Commissions) have at least 50% of appointees identifying as persons of color and more than half (19 Commissions) reach or exceed parity with the nearly 60% minority population. The Commissions with the highest percentage of minority appointees are shown in the chart below. The Commission on Community Investment and Infrastructure and the Southeast Community Facility Commission both are comprised entirely of people of color. Meanwhile, 86% of Commissioners are minorities on the Juvenile Probation Commission, Immigrant Rights Commission, and Health Commission.

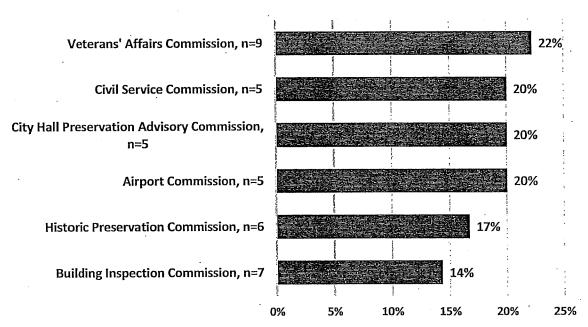
Figure 12: Commissions with Most Minority Appointees



Seven Commissions have fewer than 30% minority appointees, with the lowest percentage of minority appointees being found on the Building Inspection Commission at 14% and the Historic Preservation Commission at 17%. The Commissions with the lowest percentage of minority appointees are shown in the chart below.

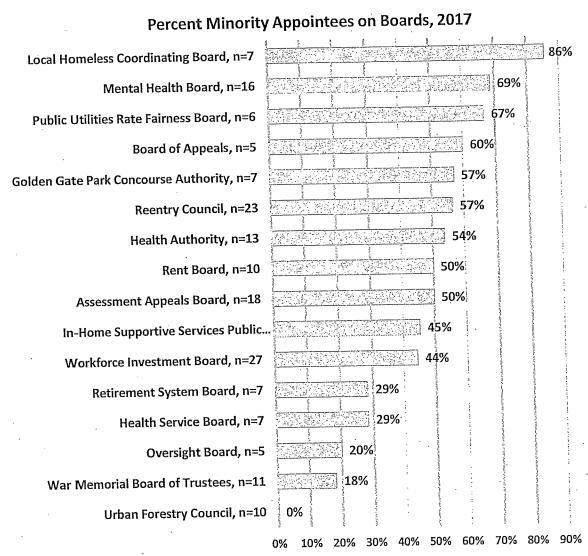
Figure 13: Commissions with Least Minority Appointees

# Commissions with Lowest Percentage of Minority Appointees, 2017



For the 16 Boards with information on race and ethnicity, nine have at least 50% minority appointees. The Local Homeless Coordinating Board has the greatest percentage of members of color with 86%. The Mental Health Board and the Public Utilities Rate Fairness Board also have a large representation of people of color at 69% and 67%, respectively. Meanwhile, seven Boards have a majority of White members, with the lowest representation of people of color on the Oversight Board at 20% minority members, the War Memorial Board of Trustees at 18% minority members, and the Urban Forestry Council with no members of color.

Figure 14: Minority Representation on Boards

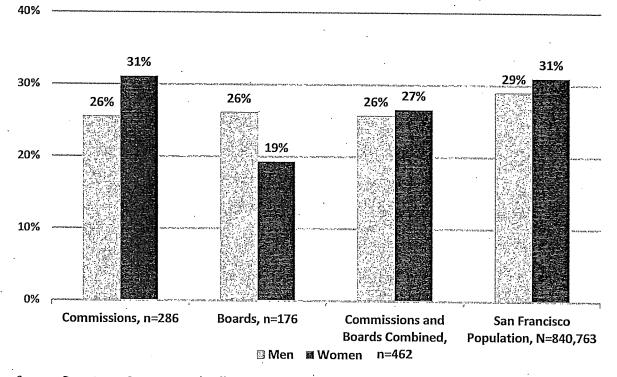


## C. Race/Ethnicity by Gender

Minorities comprise 57% of Commission appointees and 47% of Board appointees. The total percentage of minority appointees on Commissions and Boards in 2017 is 53% compared to about 60% of the population. There are slightly more women of color on Commissions and Boards at 27% than men of color at 26%. Women of color appointees to Commissions reach parity with the population at 31%, while women of color are 19% of Board members, far from parity with the population. Men of color are 26% of appointees to both Commissions and Boards, below the 29% men of color in the San Francisco population.

Figure 15: Women and Men of Color on Commissions and Boards

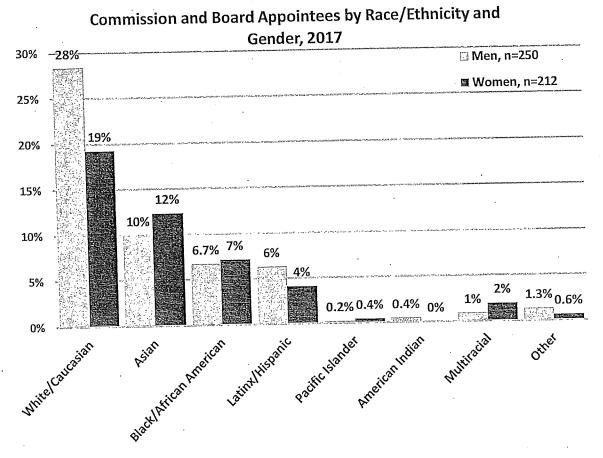
# Percent Women and Men of Color Appointees to Commissions and Boards, 2017



Sources: Department Survey, Mayor's Office, 311, 2011-2015 American Community Survey 5-Year Estimates.

The next chart illustrates appointees' race and ethnicity by gender. The gender distribution in most racial and ethnic groups on policy bodies is similar to the representation of men and women in minority groups in San Francisco except for the White population. White men represent 22% of San Francisco population, yet 28% of Commission and Board appointees are White men. Meanwhile, White women are at parity with the population at 19%. Women and men of color are underrepresented across all racial and ethnic groups, except for Black/African American appointees. Asian women are 12% of appointees, but 18% of the population. Asian men are 10% of appointees compared to 16% of the population. Latina women are 4% of Commissioners and Board members, yet 7% of the population, while 6% of appointees are Latino men compared to 8% of San Franciscans.

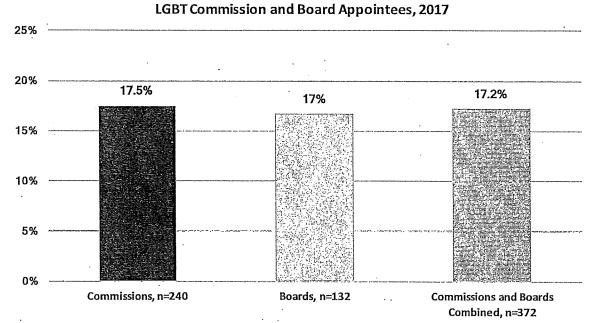
Figure 16: Commission and Board Appointees by Race/Ethnicity and Gender



#### **D. Sexual Orientation**

While it is challenging to find accurate counts of the number of lesbian, gay, bisexual, and transgender (LGBT) individuals, a combination of sources, noted in the demographics section, suggests between 4.6% and 7% of the San Francisco population is LGBT. Data on sexual orientation and gender identity was available for 240 Commission appointees and 132 Board appointees. Overall, about 17% of appointees to Commissions and Boards are LGBT. There is a large LGBT representation across both Commissioners and Board members. Three Commissioners identified as transgender.

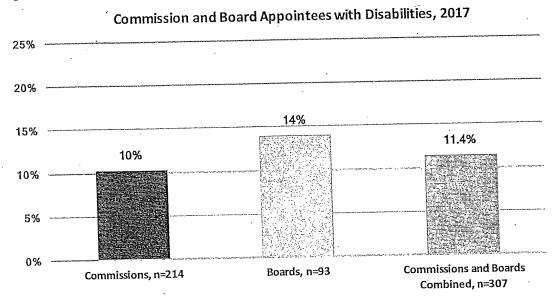
Figure 17: LGBT Commission and Board Appointees



## E. Disability

An estimated 12% of San Franciscans have a disability. Data on disability was available for 214 Commission appointees and 93 Board appointees. The percentage of Commission and Board appointees with a disability is 11.4% and almost reaches parity with the 11.8% of the adult population in San Francisco that has a disability. There is a much greater representation of people with a disability on Boards at 14% than on Commissions at 10%.

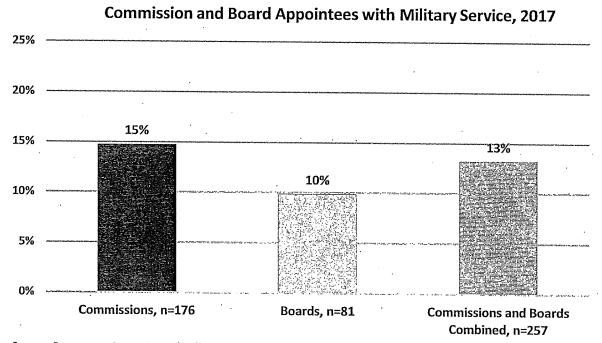
Figure 18: Commission and Board Appointees with Disabilities



## F. Veterans

Veterans are 3.6% of the adult population in San Francisco. Data on military service was available for 176 Commission appointees and 81 Board appointees. Overall, veterans are well represented on Commissions and Boards with 13% of appointees having served in the military. However, there is a large difference in the representation of veterans on Commissions at 15% compared to Boards at 10%. This is likely due to the 17 members of Veterans Affairs Commission of which all members must be veterans.

Figure 19: Commission and Board Appointees with Military Service



## G. Policy Bodies by Budget Size

In addition to data on the appointment of women and minorities to Commissions and Boards, this report examines whether the demographic make-up of policy bodies with the largest budget (which is often proportional to the amount of influence in the City) are representative of the community. On the following page, Figure 19 shows the representation of women, people of color, and women of color on the policy bodies with the largest and smallest budgets.

Though the overall representation of female appointees (49%) is equal to the City's population, Commissions and Boards with the highest female representation have fairly low influence as measured by budget size. Although women's representation on the ten policy bodies with the largest budgets increased from 30% in 2015 to 35% this year, it is still far below parity with the population. The percentage of women on the ten bodies with the smallest budgets grew from 45% in 2015 to 58% in 2017.

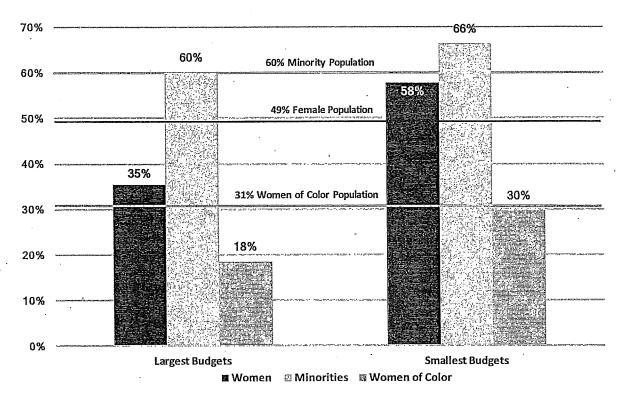
With respect to minority representation, the bodies with both the largest and smallest budgets exceed parity with the population. On the ten Commissions and Boards with the largest budgets, 60% of appointees identify as a racial or ethnic minority; meanwhile 66% of appointees identify as a racial or ethnic minority on the ten Commissions and Boards with the smallest budgets. Minority representation on the ten largest budgeted policy bodies was slightly greater in 2015 at 62%, while there was a 21% increase of minority representation on the ten smallest budgeted policy bodies from 52% in 2015.

Percentage of women of color on the policy bodies with the smallest budgets is 30% and almost reaches parity with the population in San Francisco. However, women of color are considerably underrepresented on the ten policy bodies with the largest budgets at 18% compared to 31% of the population.

Figure 20: Women, Minorities, and Women of Color on Largest and Smallest Budget Bodies

Percent Women, Minorities and Women of Color on Commissions and

Boards with Largest and Smallest Budgets in Fiscal Year 2017-2018



Sources: Department Survey, Mayor's Office, 311, FY17-18 Annual Appropriation Ordinance, FY17-18 Mayor's Budget Book.

The following two tables present the demographics of the Commissions and Boards overseeing some of the City's largest and smallest budgets.

Of the ten Commissions and Boards that oversee the largest budgets, women make up 35% and women of color are 18% of the appointees. The Commission on Community Investment and Infrastructure is the most diverse with people of color in all appointed seats and women comprising half of the members. The Municipal Transportation Agency (MTA) Board of Directors and Parking Authority Commission has the next largest representation of women with 43%. Four of the ten bodies have less than 30% female appointees. Women of color are near parity on the Police Commission at 29% compared to 31% of the population. Meanwhile, the Public Utilities Commission and Human Services Commission have no women of color.

Overall, the representation of minorities on policy bodies with the largest budgets is equal to that of the minority population in San Francisco at 60% and four of the ten largest budgeted bodies have greater minority representation. Following the Commission on Community Investment and Infrastructure with 100% minority appointees, the Health Commission at 86% minority appointees, the Aging and Adult Services Commission at 80% minority appointees, and the Police Commission with 71% minority appointees have the next highest minority representation. In contrast, the Airport Commission has the lowest minority representation at 20%.

Table 1: Demographics of Commissions and Boards with Largest Budgets

		Total	Filled	%	%	% Women
Body	FY17-18 Budget	Seats	Seats	Women	Minority	of Color
Health Commission	\$ 2,198,181,178	7	7	29%	86%	14%
MTA Board of Directors and Parking Authority Commission	\$ 1,183,468,406	7	7	43%	57%	14%
Public Utilities Commission	\$ 1,052,841,388	5 .	5	40%	40%	0%
Airport Commission	\$ 987,785,877	5	5	40%	20%	20%
Human Services Commission	\$ 913,783,257	5	5	20%	60%	0%
Health Authority (SF Health Plan Governing Board)	\$ 637,000,000	19	15	40%	54%	23%
Police Commission	\$ 588,276,484	7	7	29%	71%	29%
Commission on Community Investment and Infrastructure	\$ 536,796,000	5	4	50%	100%	50%
Fire Commission	\$ 381,557,710	5	5	20%	60%	20%
Aging and Adult Services Commission	\$ 285,000,000	7	5	40%	80%	14%
Total	\$ 8,764,690,300	72-	65	35%	60%	18%

Sources: Department Survey, Mayor's Office, 311, FY17-18 Annual Appropriation Ordinance, FY17-18 Mayor's Budget Book.

Commissions and Boards with the smallest budgets exceed parity with the population for women's and minority representation with 58% women and 66% minority appointees and are near parity with 30% women of color appointees compared to 31% of the population. The Long Term Care Coordinating Council has the greatest representation of women at 78%, followed by the Youth Commission at 64%, and the City Hall Preservation Advisory Commission at 60%. Five of the ten smallest budgeted bodies have less than 50% women appointees. The Southeast Community Facility Commission, the Youth Commission, the Housing Authority Commission, and the Public Utilities Rate Fairness Board have more than 30% women of color members.

Of the eight smallest budgeted policy bodies with data on race and ethnicity, more than half have greater representation of racial and ethnic minority and women of color than the population. The Southeast Community Facility Commission has 100% members of color, followed by the Housing Authority Commission at 83%, the Sentencing Commission at 73%, and the Public Utilities Rate Fairness Board at 67% minority appointees. Only the Historic Preservation Commission with 17% minority members, the City Hall Preservation Advisory Commission at 20% minority members, and the Reentry Council with 57% minority members fall below parity with the population.

Table 2: Demographics of Commissions and Boards with Smallest Budgets

Body	3	Y17-18 Sudget	Total Seats	Filled Seats	% Women	% Minority	% Women of Color
Historic Preservation Commission	\$	45,000	7	6	33%	17%	17% ·
City Hall Preservation Advisory Commission	\$	-	5	.5	60%	20%	20%
Housing Authority Commission	\$	-	· 7	6	33%	83%	33%
Local Homeless Coordinating Board	\$	_	9	7	43%	n/a	n/a
Long Term Care Coordinating Council	\$		40	40	78%	n/a	n/a
Public Utilities Rate Fairness Board	· \$	-	7	6	33%	67%	33%
Reentry Council	\$	-	24	· 23	52%	57%	22%
Sentencing Commission	\$	-	12	12	42%	73%	18%
Southeast Community Facility Commission	\$	-	7	6	50%	100%	50%
Youth Commission	\$	-	17	16	64%	64%	43%
Totals -	\$	45,000	135	127	⊱58%∴	66%	30%

Sources: Department Survey, Mayor's Office, 311, FY17-18 Annual Appropriation Ordinance, FY17-18 Mayor's Budget Book.

## V. Conclusion

Per the 2008 Charter Amendment, the Mayor and Board of Supervisors are encouraged to make appointments to Commissions, Boards, and other policy bodies that reflect the diverse population of San Francisco. While state law prohibits public appointments based solely on gender, race and ethnicity, sexual orientation, or disability status, an awareness of these factors is important when appointing individuals to serve on policy bodies, particularly where they may have been historically underrepresented.

Since the first gender analysis of appointees to San Francisco policy bodies in 2007, there has been a steady increase of female appointees. There has also been a greater representation of women on Commissions as compared to Boards. This continued in 2017 with 54% female Commissioners. However, it is concerning that the percentage of female Board members has dropped from 48% in 2015 to 41% in 2017.

People of color represent 60% of the San Francisco population, yet only represent 53% of appointees to San Francisco Commissions and Boards. There is a greater representation of people of color on Commissions than Boards. However, Commissions have fewer appointees identified as ethnic minorities this year, 57%, than the 60% in 2015, while the representation of people of color on Boards increased from 44% in 2015 to 47% in 2017. There is still a disparity between race and ethnicity on public policy bodies and in the population. Especially Asians and Latinx/Hispanic individuals are underrepresented across Commissions and Boards while there is a higher representation of White and Black/African American appointees than in the general population. Women of color are 31% of the population and comprise 31% of Commissioners compared to 19% of Board members. Meanwhile, men of color are 29% of the population and 26% of Commissioners and Board members.

This year there is more data available on sexual orientation, veteran status, and disability than previous gender analyses. The 2017 gender analysis found that there is a relatively high representation of LGBT individuals on the policy bodies for which there was data at 17%. Veterans are also highly represented at 13%, and the representation of people with a disability in policy bodies almost reaches parity with the population with 11.4% compared to 11.8%.

Finally, the policy bodies with larger budgets have a smaller representation of women at 35% while Commissions and Boards with smallest budgets are 58% female appointees. While minority representation exceeds the population on the policy bodies with both the smallest and largest budgets, women of color are considerably underrepresented on the largest budgeted policy bodies at 18% compared to 31% of the population.

This report is intended to inform appointing authorities, including the Mayor and the Board of Supervisors, as they carefully select their designees on key policy bodies of the City & County of San Francisco. In the spirit of the charter amendment that mandated this report, diversity and inclusion should be the hallmark of these important appointments.

## Appendix I. 2015 Population Estimates for San Francisco County

The following 2015 San Francisco population statistics were obtained from the U.S. Census Bureau's 2011-2015 American Community Survey 5-Year Estimates.

Chart 1: 2015 Total Population by Race/Ethnicity

Race/Ethnicity	To	al .	
nace/Lumicity	Estimate	Percent	
San Francisco County California	840,763		
White, Not Hispanic or Latino	346,732	41%	
Asian	284,426	34%	
Hispanic or Latino	128,619	15%	
Some Other Race	54,388	6%	
Black or African American	46,825	6%	
Two or More Races	38,940	5%	
Native Hawaiian and Pacific Islander	3,649	0.4%	
American Indian and Alaska Native	2,854	0.3%	

Chart 2: 2015 Total Population by Race/Ethnicity and Gender

Race/Ethnicity	Tot	al	Male		Female	
	Estimate	Percent	Estimate	Percent	Estimate	Percent
San Francisco County California	840,763	-	427,909	50.9%	412,854	49.1%
White, Not Hispanic or Latino	346,732	41%	186,949	22%	159,783	19%
Asian	284,426	34%	131,641	16%	152,785	18%
Hispanic or Latino	128,619	15%	67,978	8%	60,641	7%
Some Other Race	54,388	6%	28,980	3.4%	25,408	3%
Black or African American	46,825	6%	24,388	3%	22,437	2.7%
Two or More Races	38,940	5%	19,868	2% :	19,072	2%
Native Hawaiian and Pacific			,			
Islander	3,649	0.4%	1,742	0.2%	1,907	0.2%
American Indian and Alaska Native	2,854	0.3%	1,666	0.2%	1,188	0.1%

## Appendix II. Commissions and Boards Demographics

	Total	Filled		- %	1266326565265/4 T	% Women
Commission	Seats	17 107111777	FY17-18 Budget			of Color
Aging and Adult Services Commission		5	\$285,000,000	40%	80%	40%
2 Airport Commission	5	5	\$987,785,877	40%	20%	20%
Animal Control and Welfare Commission	10	9	\$-		71	
Arts Commission	15	15	\$17,975,575	60%	53%	27%
Asian Art Commission	27	27	\$10,962,397	63%	59%	44%
Building Inspection Commission	7	7	\$76,533,699	29%	14%	0%
Children and Families Commission (First 5)	9	8	\$31,830,264	100%	63%	63%
City Hall Preservation Advisory Commission	5	5	\$-	60%	20%	20%
9 Civil Service Commission	5	5	\$1,250,582	40%	20%	0%
Commission on Community  10 Investment  and Infrastructure	5	4	\$536,796,000	50%	100%	50%
11 Commission on the Environment	7	6	\$23,081,438	83%	67%	50%
12 Commission on the Status of Wome	n 7	7	\$8,048,712	100%	71%	71%
13 Elections Commission	7	7	\$14,847,232	2 33%	50%	33%
14 Entertainment Commission	7	7	\$987,10	2 29%	57%	14%
15 Ethics Commission	5	5	\$4,787,50	8 33%	67%	33%
16 Film Commission	11	11	\$1,475,00	55%	36%	36%
17 Fire Commission	5	5	\$381,557,71	0 20%	60%	20%
18 Health Commission	7	7	\$2,198,181,17	8 29%	86%	14%
19 Historic Preservation Commission	7	6	\$45,00	0 33%	17%	17%
20 Housing Authority Commission	7	6	(	33%	83%	33%
21 Human Rights Commission	11	10	\$4,299,60	0 60%	60%	50%
22 Human Services Commission	5	5	\$913,783,25	7 20%	60%	0%
23 Immigrant Rights Commission	15	14	\$5,686,61	.1 64%	86%	50%
24 Juvenile Probation Commission	7	7	\$41,683,91	.8 29%	86%	29%
25 Library Commission	7	5	\$137,850,82	5 80%	60%	40%
26 Local Agency Formation Commission	on· 7	4	\$193,16	8	*	
27 Long Term Care Coordinating Cour		40		\$- 78%		
28 Mayor's Disability Council	11	. 8	\$4,136,89	75%	25%	13%
MTA Board of Directors and Parkir Authority Commission	ng 7	7	\$1,183,468,4	06 43%	57%	14%
30 Planning Commission	7	7	\$54,501,3	61 43%	43%	29%
31 Police Commission	7	7	\$588,276,4	84 29%	6 71%	29%
32 Port Commission	5	4	\$133,202,0	27 75%	6 75%	50%
33 Public Utilities Commission	5	5	\$1,052,841,3	88 40%	6 40%	0%

		888.838.8C	Filled		%	1399 JWW 3598	% Women
Con	nmission	Seats	Seats	FY17-18 Budget	Women	Minority	of Color
34	Recreation and Park Commission	7	7	\$221,545,353	29%	43%	14%
35	Sentencing Commission	12	<b>12</b>	\$-	42%	73%	18%
36	Small Business Commission	7 ·	7.	\$1,548,034	43%	50%	25%
15/	Southeast Community Facility Commission	7	6	\$-	50%	100%	50%
יארו	Treasure Island Development Authority	7	7	\$2,079,405	43%	57%	43%
39	Veterans' Affairs Commission	17	15	\$865,518	27%	22%	0%
40	Youth Commission	17	16	\$-	64%	64%	43%
Tot	al	373	<b>∛350</b> ∜		54%	57%	31%

		Total	Filled		%	%	% Women
Boa	rd	Seats	Seats	FY17-18 Budget	Women	Minority	30. 12 00 00 00 00 00 00 00 00 00 00 00 00 00
1	Assessment Appeals Board	24	18	. \$653,780	39%	50%	22%
2	Board of Appeals	5	5	\$1,038,570	40%	60%	20%
	Golden Gate Park Concourse						
3	Authority	7	7	\$11,662,000	43%	57%	29%
	Health Authority (SF Health Plan						
4	Governing Board)	19	15	\$637,000,000	40%	54%	23%
5	Health Service Board	7	7	\$11,444,255	29%	29%	0%
	In-Home Supportive Services Public						
6 .	Authority	12	12	\$207,835,715	58%	45%	18%
7	Local Homeless Coordinating Board	9	7	\$-	43%	86%	
8	Mental Health Board	17	16	\$218,000	69%	69%	50%
9	Oversight Board	7	5	\$152,902	0%	20%	. 0%
10	Public Utilities Rate Fairness Board	7	6	\$-	33%	67%	33%
11	Reentry Council	24	23	\$-	52%	57%	22%
13	Relocation Appeals Board	5	.0	\$-	. 45 9 20	93 J	
12	Rent Board	10	10	\$8,074,900	30%	50%	10%
14	Retirement System Board	7	7	\$97,622,827	43%	29%	29%
15	Urban Forestry Council	15·	14	\$92,713	20%	0%	0%
16	War Memorial Board of Trustees	11	11	\$26,910,642	55%	18%	18%
17	Workforce Investment Board	27	27	\$62,341,959	26%	44%	7%
Tota	d :	213	190		41%	47%	19%

	Total Seats	Filled Seats	FY17-18 Budget	% Women	% Minority	% Women of Color
Commissions and Boards Total	586	540		49.4%	53%	27%



To: San Francisco Board of Supervisors, Rules Committee Supervisor Ahsha Safai Supervisor Norman Yee Supervisor Catherine Stefani

July 23, 2018

RE: 07/25/18 Agenda items 180745, 180746, 180747 & 180748 (Re-appointment of Planning Commissioners Dennis Richards, Kathrin Moore, Rodney Fong & Milicent Johnson)

Dear Members of the Rules Committee,

We are writing today to support the re-appointment of four Planning Commissioners to the Planning Commission. Commissioners Dennis Richards, Kathrin Moore, Rodney Fong and Milicent Johnson have all been attentive and considerate public servants with regard to making planning decisions throughout the city. In our particular neighborhood along the Polk Street corridor, they have consistently listened to our community's thoughts on a number of land-use issues and proposed development projects.

Given these times of great change in San Francisco, we would appreciate the continued steady hand of these four individuals serving on the Planning Commission. Richards, Moore, Fong and Johnson have all demonstrated that they are not beholden to a particular political agenda, but rather listen to all sides and stakeholders before making a decision. We sincerely appreciate their commitment to the city.

Best Regards,

Adam Mayer Board Member, Lower Polk Neighbors



July 23, 2018

Dear Board of Supervisors,

I write to express my strong support for Milicent Johnson for the Planning Commission. Milicent is a former employee of Tipping Point and I can personally attest to her professionalism and commitment to our community.

Tipping Point exists to fight poverty in the Bay Area, and we were honored to have Milicent on our team for over three years. She was responsible for leading and managing our corporate engagement program. In her time with us, she proved to be an adept listener and skilled coalition builder, successfully bringing together 23 companies to raise over \$10M for poverty fighting non-profits in our region. Milicent has worked on issues of poverty alleviation, equity, housing, economic development, land use and urban planning – in an array of organizations including direct service, policy research and philanthropy.

It goes without saying that Milicent is an accomplished professional. Her resume and work experiences are full of hard-earned and well-deserved distinctions. But I believe the best leaders combine intellectual rigor with emotional intelligence, high ethical standards and a concern for the human condition. Milicent is such a person. She is self-aware, compassionate, articulate, and deeply committed to making the Bay Area a better place to live, for *all* of our neighbors.

I highly recommend Milicent. Thank you for your time and consideration.

Sincerely.

Daniel Lurie

CEO + Founder