



**Office of the State  
Public Defender**

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December 18, 2025

Attn: Manohar Raju  
555 Seventh Street  
San Francisco, CA 94103

Re: Expanded Public Defense Services (Holistic Defense) Grant

**ACKNOWLEDGEMENT OF WORK COMMENCEMENT AUTHORIZATION DISCLAIMER**

The attached Award Letter shall be of no force or effect until it is signed by the Office of the State Public Defender (OSPD). The signing of this Award Letter by your organization does not authorize the commencement of work.

By signing this letter, your organization acknowledges and agrees not to begin work until all approvals have been obtained, the Award Letter has been fully executed, the Grantee has been given written authorization to begin work, and the grant term has commenced. Should any work begin before all approvals are obtained or authorization is given, any activities will be considered voluntary and will not be attributable to grant funds.

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*Authorized Signature*

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*Date*

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*Printed Name and Title*