



San Francisco International Airport

MEMORANDUM

September 1, 2015

TO: AIRPORT COMMISSION
Hon. Larry Mazzola, President
Hon. Linda S. Crayton, Vice President
Hon. Eleanor Johns
Hon. Richard J. Guggenlime
Hon. Peter A. Stern

FROM: Airport Director

SUBJECT: Award of Professional Services Contract No. 10511.41, Program Management Support Services for the Airport Security Infrastructure Program

DIRECTOR'S RECOMMENDATION: AWARD PROFESSIONAL SERVICES CONTRACT NO. 10511.41, PROGRAM MANAGEMENT SUPPORT SERVICES FOR THE AIRPORT SECURITY INFRASTRUCTURE PROGRAM, TO FAITH GROUP, LLC, IN AN AMOUNT NOT TO EXCEED \$2,671,000 FOR THE FIRST YEAR OF SERVICES

Executive Summary

Transmitted herewith for your approval is a proposed Resolution awarding Professional Services Contract No. 10511.41, Program Management Support Services (PMSS) for the Airport Security Infrastructure Program, to Faith Group, LLC, in an amount not to exceed \$2,671,000 for the first year of services.

The Airport Security Infrastructure Program (Program) will enhance the Airport security systems based on a prioritized set of recommendations. The Program will include two projects and may include a third project. The projects would include Airport-wide improvement and expansion of security infrastructure to increase safety and security of the Airport's assets, operations, and technology.

The PMSS Consultant (Consultant) will provide overall management expertise and oversight of the Internet Protocol Camera Coverage Project and the Access Control System Improvements Projects under the Program, and preliminary planning and environmental assessment services for the proposed Perimeter Intrusion Detection System (PIDS) Project, with the potential for management services for the PIDS Project should the Commission determine to proceed with that project. The scope of work for this Contract will include design and construction management services, project controls, contract administration, cost estimating services, and field inspection.

THIS PRINT COVERS CALENDAR ITEM NO. 3

AIRPORT COMMISSION CITY AND COUNTY OF SAN FRANCISCO

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PRESIDENT

LINDA S. CRAYTON
VICE PRESIDENT

ELEANOR JOHNS

RICHARD J. GUGGENHIME

PETER A. STERN

JOHN L. MARTIN
AIRPORT DIRECTOR

Background

The Airport and its consultants have developed a Security Implementation Master Plan (Plan) to provide the Airport with a basis of understanding and planning of security technology measures and projects. The goal of the Plan was to provide a comprehensive assessment of existing security adequacies and provide prioritized recommendations for consideration for potential implementation in the near-term. The following projects have been given the highest priority and are included in the scope of this Program: 1) Internet Protocol Camera Coverage Project, 2) Access Control System Improvements Project, and 3) the proposed Perimeter Intrusion Detection System (PIDS) Project, including telecommunication infrastructure expansion.

On January 20, 2015, by Resolution No. 15-0012, the Commission authorized the Director to issue a Request for Qualifications/Proposals (RFQ/RFP) for Professional Services Contract No. 10511.41, Program Management Support Services for the Airport Security Infrastructure Program and to negotiate with the highest-ranked proposer.

On April 30, 2015, the Airport received four proposals. One of the proposers was a Joint Venture with Local Business Enterprise (LBE) firm. One of the proposers was deemed non-responsive due to its failure to meet the Good Faith Outreach requirements.

The Airport convened a four-member selection panel, consisting of one Airport Commission employee and three members of the aviation and/or project management industry, to review and score the proposals in accordance with the criteria stated in the RFQ/RFP. The RFQ/RFP stated that up to three highest-ranking proposers would be invited for interviews with the Selection Panel. On June 18, 2015, the Selection Panel interviewed the three highest-ranked proposers, including key personnel, and thoroughly appraised their qualifications. Based on the results of the proposals and interviews, the final rankings are as follows:

	Evaluation Score (550 max.)	LBE Rating Bonus	Final Score
1. Faith Group, LLC	430.75	0%	430.75
2. AECOM Technical Services, Inc.	428	0%	428
3. Birdi/CM West/Dabri, a Joint Venture	393.25	7.5%	422.74

Staff negotiated the scope of services, contract terms and conditions, and fee with Faith Group, LLC for this Contract. The initial scope of services includes: overall Program-level management services, field surveys, and project management for the Internet Protocol Camera Coverage Project and the Access Control System Improvements Project; and Phase I work for the proposed PIDS Project, which includes a field survey of general conditions, inventory of fiber cables, and an assessment of the telecommunication duct bank utilization that is necessary for preliminary planning for the PIDS Project.

The Internet Protocol Camera Coverage Project and the Access Control System Improvements Project are not projects subject to environmental review under the California Environmental Quality Act (CEQA). These projects propose changes to internal systems not resulting in physical changes to the environment. The Commission has not determined to proceed with the

PIDS Project, and will not make a determination until any environmental review under CEQA determined to be required by the San Francisco Planning Department, Environmental Review Division, is complete. The contract proposes work for the PIDS Project in two phases: Phase I as described above and Phase II, which would include the PIDS Project in the overall Program-level management and project management, would not be awarded and authorized to proceed unless and until environmental review under CEQA is complete; the Commission determines to proceed with the Project; and the Commission authorizes Phase II work to go forward. The Commission retains full discretion to examine alternatives to the PIDS Project, adopt mitigation measures, modify the Project or decide not to proceed with the PIDS Project. If the Commission decides not to proceed with the PIDS Project, the Phase II work would not be authorized and would not proceed.

The agreed-upon initial contract amount for the 12 months of services for Faith Group, LLC is \$2,671,000. Since the Program will be a multi-year, phased approach, Staff estimates that the total not-to-exceed contract amount for Faith Group, LLC would be \$6,241,000 with a total contract duration of 48 months. The total estimated construction amount of the Program is \$110,000,000.

The contract will be renewed each year based on Faith Group, LLC's performance.

The negotiated total contract amount exceeds the stated estimate in the RFQ/RFP authorization by \$2,241,000. This estimated increase to the fee is attributable to several factors. First, the level of effort to perform specialized investigative services has increased and now includes duct bank infrastructure assessments, door/portal surveys into secured areas, and programmatic efforts of perimeter intrusion systems. Secondly, the stated delivery strategy for the Program has been revised resulting in a greater managerial effort.

The Contracts Monitoring Division (CMD) reviewed the RFQ/RFP documentation, proposals and scoring, and has determined that the selection process is in compliance with Chapter 14B requirements. CMD has approved an 18% LBE sub-consultant participation goal for this Contract. Faith Group, LLC has committed to meeting this goal.

Recommendation

Based on the above, I recommend that the Commission award Professional Services Contract No. 10511.41, Program Management Support Services for the Airport Security Infrastructure Program, to Faith Group, LLC, in an amount not to exceed \$2,671,000 for the first year of services.



John L. Martin
Airport Director

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