



# CITY AND COUNTY OF SAN FRANCISCO

## 2025-2026 CIVIL GRAND JURY

June 18, 2026

The Honorable Daniel Lurie  
Mayor of San Francisco  
City and County of San Francisco  
1 Dr. Carlton B. Goodlett Place, Room 200  
San Francisco, CA 94102

Dear Mayor Lurie,

The 2025-2026 Civil Grand Jury will release a report entitled, “At Scale, At Risk - Upgrading Data and Oversight to Improve Homelessness Services” to the public on June 23, 2026. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than August 22, 2026.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge East at [SFGandJury@sftc.org](mailto:SFGandJury@sftc.org) or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in cursive script, appearing to read "Ed Cooper".

Ed Cooper, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2025-2026 CIVIL GRAND JURY

June 18, 2026

Angela Calvillo  
Clerk, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Ms. Calvillo,

The 2025-2026 Civil Grand Jury will release a report entitled, “At Scale, At Risk - Upgrading Data and Oversight to Improve Homelessness Services” to the public on June 23, 2026. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

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As to each recommendation, the response must indicate one of the following:

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Ed Cooper, Foreperson



## CITY AND COUNTY OF SAN FRANCISCO

### 2025-2026 CIVIL GRAND JURY

June 18, 2026

Connie Chan  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Supervisor Chan,

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Ed Cooper, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2025-2026 CIVIL GRAND JURY

June 18, 2026

Stephen Sherrill  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Supervisor Sherrill,

The 2025-2026 Civil Grand Jury will release a report entitled, “At Scale, At Risk - Upgrading Data and Oversight to Improve Homelessness Services” to the public on June 23, 2026. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

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Ed Cooper, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2025-2026 CIVIL GRAND JURY

June 18, 2026

Danny Sauter  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Supervisor Sauter,

The 2025-2026 Civil Grand Jury will release a report entitled, “At Scale, At Risk - Upgrading Data and Oversight to Improve Homelessness Services” to the public on June 23, 2026. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

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Ed Cooper, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2025-2026 CIVIL GRAND JURY

June 18, 2026

Alan Wong  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Supervisor Wong,

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Ed Cooper, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2025-2026 CIVIL GRAND JURY

June 18, 2026

Bilal Mahmood  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Supervisor Mahmood,

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Ed Cooper, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2025-2026 CIVIL GRAND JURY

June 18, 2026

Matt Dorsey  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Supervisor Dorsey,

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Ed Cooper, Foreperson



## CITY AND COUNTY OF SAN FRANCISCO

### 2025-2026 CIVIL GRAND JURY

June 18, 2026

Myrna Melgar  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Supervisor Melgar,

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Ed Cooper, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2025-2026 CIVIL GRAND JURY

June 18, 2026

Rafael Mandelman  
President, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear President Mandelman,

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Ed Cooper, Foreperson



## CITY AND COUNTY OF SAN FRANCISCO

### 2025-2026 CIVIL GRAND JURY

June 18, 2026

Jackie Fielder  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Supervisor Fielder,

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# CITY AND COUNTY OF SAN FRANCISCO

## 2025-2026 CIVIL GRAND JURY

June 18, 2026

Shamann Walton  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Supervisor Walton,

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Ed Cooper, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2025-2026 CIVIL GRAND JURY

June 18, 2026

Chyanne Chen  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Supervisor Chen,

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Ed Cooper, Foreperson



## CITY AND COUNTY OF SAN FRANCISCO

### 2025-2026 CIVIL GRAND JURY

June 18, 2026

David Chiu  
City Attorney, Office of the City Attorney  
City Hall, Room 234  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear City Attorney Chiu,

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# CITY AND COUNTY OF SAN FRANCISCO

## 2025-2026 CIVIL GRAND JURY

June 18, 2026

Katie Albright  
Commission Chair, Homelessness Oversight Commission  
440 Turk Street  
San Francisco, CA 94102

Dear Chair Albright,

The 2025-2026 Civil Grand Jury will release a report entitled, “At Scale, At Risk - Upgrading Data and Oversight to Improve Homelessness Services” to the public on June 23, 2026. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

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Ed Cooper, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2025-2026 CIVIL GRAND JURY

June 18, 2026

Shireen McSpadden  
Executive Director, Department of Homelessness and Supportive Housing  
1360 Mission Street  
Suite 200  
San Francisco, CA 94102

Dear Director McSpadden,

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# CITY AND COUNTY OF SAN FRANCISCO

## 2025-2026 CIVIL GRAND JURY

June 18, 2026

Greg Wagner  
Controller, Office of the Controller  
City Hall, Room 316  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Controller Wagner,

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3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

If you choose to respond, please e-mail your response to Presiding Judge Rochelle C. East at [SFGrandJury@sftc.org](mailto:SFGrandJury@sftc.org) or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512, no later than August 22, 2026.

Respectfully,

A handwritten signature in cursive script, appearing to read "Ed Cooper".

Ed Cooper, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2025-2026 CIVIL GRAND JURY

June 18, 2026

Sailaja Kurella  
Director, Office of Contract Administration  
City Hall, Room 430  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Director Kurella,

The 2025-2026 Civil Grand Jury will release a report entitled, “At Scale, At Risk - Upgrading Data and Oversight to Improve Homelessness Services” to the public on June 23, 2026. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

While we request that you respond to the findings and recommendations of this report, you are not required to respond. California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

If you choose to respond, please e-mail your response to Presiding Judge Rochelle C. East at [SFGrandJury@sftc.org](mailto:SFGrandJury@sftc.org) or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512, no later than August 22, 2026.

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Ed Cooper, Foreperson