1	[COVID-19 Lease Extension Program - International Terminal Food and Beverage
Concession - Joe & the Juice New York, LLC, DBA Joe & the Juice]	Concession - Joe & the Juice New York, LLC, DBA Joe & the Juice]
3	Resolution approving the COVID-19 Lease Extension Program for the International
4	Terminal Food and Beverage Concession Lease 8, Lease No. 16-0018 (Lease), at the
5	San Francisco International Airport by and between Joe & the Juice New York, LLC
6	DBA Joe & the Juice, as tenant, and City and County of San Francisco, acting by and
7	through its Airport Commission, as landlord, providing for a lease extension of three
8	and one-half years from December 30, 2028, with a total term of August 22, 2016,
9	through June 30, 2032.
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11	WHEREAS, Flight and passenger activity immediately and dramatically declined after
12	the March 11, 2020, COVID-19 pandemic declaration by the World Health Organization; and
13	WHEREAS, COVID-19 was declared a national emergency by President Donald Trump
14	on March 13, 2020, and public health officials in six Bay Area Counties, including San
15	Francisco and San Mateo, issued a Shelter-In-Place order on March 17, 2020; and
16	WHEREAS, The number of food and beverage, retail, and service concession
17	locations in operation at the Airport dropped from 149 to 27 within days of the Shelter-In-Place
18	order; and
19	WHEREAS, All concessions locations have opened, however, passenger activity was
20	still down 18.2% at the end of Fiscal Year 2023 as compared to Fiscal Year 2019, the last full
21	fiscal year before the pandemic began; and
22	WHEREAS, Concessionaires received financial relief in the form of Minimum Annual
23	Guarantee, rent, and fee waivers for a portion of the period since the pandemic began, funded
24	by federal stimulus and grant programs; and
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1	WHEREAS, The concessionaires entered into their leases based upon a projected pre-
2	pandemic level of enplanements, and while the federal relief given provided valuable near term
3	relief, it did not address the four to five-year recovery period which has placed leases in a
4	different financial position than what was originally underwritten by the concessionaires; and
5	WHEREAS, Lease extensions are an appropriate means to help concessions tenants
6	mitigate business losses incurred during and after the pandemic by allowing a longer period for
7	the amortization of tenant improvement costs, and providing an opportunity for recouping
8	businesses losses in the latter years of their leases when enplanements are projected to be
9	higher; and
10	WHEREAS, On September 5, 2023, by Resolution No. 23-0224, the Airport Commission
11	authorized the Airport Director to implement the COVID-19 Lease Extension Program
12	(Program) by executing lease amendments extending the term for 88 food and beverage, retail,
13	and service concession tenants that had an active lease during the COVID-19 pandemic or
14	opened during the pandemic and which are currently operating; and
15	WHEREAS, On December 19, 2023, by Resolution No. 23-0302, the Airport Commission
16	approved the Program for Tenant, as provided in the Airport Director's memorandum which
17	accompanies this Resolution; and
18	WHEREAS, As a condition of participating in the Program and receiving the lease
19	extension, Tenant will also be required to comply with (i) updated City and County of San
20	Francisco contracting requirements; (ii) the Airport's revised Rule 12.3 (Prevailing Wage
21	Requirements - Covered Tenant Construction); and (iii) the Airport's revised Rule 12.1 (Labor
22	Peace/Card Check Rule); now, therefore, be it
23	RESOLVED, That this Board of Supervisors approves the COVID-19 Lease Extension
24	Program providing for a lease extension of three and one-half years of the International
25	Terminal Food and Beverage Concession Lease 8, Lease No. 16-0018 with Joe & the Juice

1	New York, LLC (Tenant), and on terms consistent with the Airport Director's memorandum
2	which accompanies this Resolution, which is included in Board of Supervisors in File
3	No. 240256; and, be it
4	FURTHER RESOLVED, That within thirty (30) days of the amendment being fully
5	executed by all parties, the Commission shall provide the final amendments to the Clerk of the
6	Board for inclusion into the official file.
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