



San Francisco International Airport

MEMORANDUM

September 5, 2023

TO: AIRPORT COMMISSION
Hon. Malcolm Yeung, President
Hon. Everett A. Hewlett, Jr., Vice President
Hon. Jane Natoli
Hon. Jose F. Almanza

23-0224

SEP 5 2023

FROM: Airport Director

SUBJECT: COVID-19 Lease Extension Program for Certain Airport Food and Beverage, Retail, and Service Concession Tenants

DIRECTOR’S RECOMMENDATION: ADOPT RESOLUTION (1) AUTHORIZING THE AIRPORT DIRECTOR TO IMPLEMENT THE COVID-19 LEASE EXTENSION PROGRAM BY EXECUTING AMENDMENTS OF CERTAIN FOOD AND BEVERAGE, RETAIL, AND SERVICE CONCESSION AGREEMENTS, EXTENDING THE LEASE TERMS BY UP TO THREE AND ONE-HALF YEARS, TO ALLOW FOR FINANCIAL RECOVERY IN RESPONSE TO THE DEVASTATING IMPACT OF THE COVID-19 PANDEMIC; AND (2) DIRECTING THE COMMISSION SECRETARY TO OBTAIN APPROVAL FROM THE BOARD OF SUPERVISORS FOR THOSE LEASE AMENDMENTS REQUIRING APPROVAL UNDER SECTION 9.118 OF THE CHARTER OF THE CITY AND COUNTY OF SAN FRANCISCO.

Executive Summary

Staff recommends that the Airport Commission (Commission) authorize the Airport Director to execute lease extensions for certain food and beverage, retail, and service concession tenants that had an active lease during the COVID-19 pandemic and which are currently operating their concessions (Eligible Concessionaires). The recommended lease extensions are for a period of up to three and one-half years for Eligible Concessionaires (COVID-19 Lease Extension Program). The lease extensions requested in this memorandum are being proposed in recognition of the expectation that passenger activity is not anticipated to return to pre-pandemic levels until 2024-2025. The COVID-19 Lease Extension Program will support Eligible Concessionaires by allowing for a longer period for the amortization of costs, provide more confidence for their lenders, and, in concept, allow tenants to recoup business losses in the latter period of the leases when enplanements are expected to be higher.

Background

In response to the dramatic decline of passenger activity following the March 11, 2020 COVID-19 pandemic declaration by the World Health Organization, the Airport undertook efforts to manage and mitigate its tenants’ financial losses. The number of restaurants, stores, and passenger services locations operational at SFO went from 149 to 27 in March 2020. Many concession locations were required to be closed under stay-at-home orders and the designation by public health authorities of essential and non-essential businesses. Enplanement activity for calendar year 2020 remained depressed, down by 71.4% compared to fiscal year 2019, the last fiscal year before the pandemic.

THIS PRINT COVERS CALENDAR ITEM NO. 7

AIRPORT COMMISSION CITY AND COUNTY OF SAN FRANCISCO

LONDON N. BREED
MAYOR

MALCOLM YEUNG
PRESIDENT

EVERETT A. HEWLETT, JR.
VICE PRESIDENT

JANE NATOLI

JOSE F. ALMANZA

IVAR C. SATERO
AIRPORT DIRECTOR

On October 6, 2020, by Resolution No. 20-0180, the Commission authorized Staff to implement its COVID-19 Emergency Rent Relief Program, which granted rent relief to concessionaires valued at \$21.8 million. The Airport received \$254.8 million in funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act, and the Federal Aviation Administration (FAA) directed airports to use a portion of the CARES Act funds for temporary rent abatements and minimum annual guarantee (MAG) waivers. The \$21.8 million funded: (1) MAG waivers for three months until the MAGs were suspended contractually in accordance with the “Severe Decline in Enplanements” provision in the concession leases; (2) two months of no rent or fees; and (3) seven months of waived storage rent, marketing, infrastructure, food court cleaning, and refuse fees.

On March 2, 2021, by Resolution No. 21-0047, the Commission authorized the acceptance and allocation of grant monies from the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA). Of the \$46,543,901 allocated to the Airport, the FAA stipulated that \$5,949,587 was to be allocated among the concession tenants for rent and MAG relief. Generally, this amount equated to approximately two months of rent relief for most concessionaires. The Airport allocated such funds in accordance with the law.

On July 20, 2021, by Resolution No. 21-0154, the Commission authorized the acceptance and allocation of American Rescue Plan Act (ARPA) funds totaling \$192,813,293. A portion of the ARPA funding, \$23,798,350, was distributed to eligible concession tenants in the form of rent and MAG relief. Generally, the ARPA funding equated to approximately six months of rent relief for food and beverage, retail, and service concession tenants. Pursuant to the federal guidelines under ARPA, the funds were not available to rental car concession tenants.

These programs helped concession tenants get through the worst of the pandemic. In addition to the rent waivers and credits offered under these programs, Airport staff worked closely with concession tenants to phase the reopening of individual locations. This collaborative effort helped in aiding the financial viability of tenants. Fiscal year 2023 enplanement activity is down 18.2% compared to fiscal year 2019. All concession locations have reopened.

The lease extensions requested in this memorandum will support the concession tenants by allowing for a longer term for the amortization of tenant investment costs, providing more confidence for their lenders, and, in concept, allowing tenants to recoup business losses in the latter part of the leases when enplanements are anticipated to be higher. Staff recommends up to a three-and-one-half-year extension to Eligible Concessionaires based generally on the period during which enplanement passenger activity was classified as a “Severe Decline in Enplanements” for most tenants. The three-and-one-half-year period is defined as the period between March 2020 and August 2023 (Pandemic Period).

Proposal

Under the COVID-19 Lease Extension Program:

- Eligible Concessionaires that were in operation at the start of the pandemic in March 2020 will receive an extension of three and one-half years.
- Eligible Concessionaires that were not in operation at the start of the pandemic but subsequently commenced operation will receive an extension equal to the number of months they operated within the Pandemic Period.

- Clear Channel Outdoor, LLC is required to install its permanent equipment in Harvey Milk Terminal 1, as specified in its lease, in order to be eligible for the COVID-19 Lease Extension Program.

The lease extensions will apply to the base terms of each lease and will not affect any extension options in favor of the Airport Commission. If a lease has already been extended, the extension term granted under the COVID-19 Lease Extension Program will be added to the end of the current extension term. If a lease is in a holdover, the extension term granted will begin upon the first day of the month following all required City approvals of the COVID-19 Lease Extension Program. The lists of Eligible Concessionaires are shown in Attachments A, B, and C. If the Airport must terminate any lease shown on Attachments A, B, and C early, the term added under the COVID-19 Lease Extension Program will not be utilized in calculating a buy-out of unamortized hard construction costs, if one is determined to be appropriate.

This COVID-19 Lease Extension Program will not be extended to the following concessionaires and permittees:

- Concessionaires or Permittees under short-term leases or permits, such as the retail pop-up tenants, the espresso vending machine operator, and food trucks.
- Concessionaires within the footprint of the Terminal 3 West and International Terminal Arrivals Area renovation projects, as those spaces will be impacted over the next two to three years.
- The Terminal 2 News, Coffee and Specialty Store lease with World Duty Free Group North America, LLP because another lease has been awarded to provide most of the services offered under this lease.
- American Express Travel Related Services, Inc. (AMEX). The AMEX lease was extended by seven years in 2020 related to a sizable premises expansion.
- Service concessionaires including Airport Mailers, Airport Terminal Services, Bank of America, Alclear, Grab SFO, New Cingular Wireless, SFO Shoeshine, and Wells Fargo. These leases are unique in their capital investment in their premises and the way they have been impacted by the pandemic.
- Rental Car Concessions.
- Concessionaires who are not current with deposits, insurance, and accounts receivable obligations under their lease.

Additionally, there are two food and beverage concession tenants not included in the current request due to concerns raised regarding those concessionaires' completion of all requirements of the Airport's Labor Peace/Card Check Rule. The Commission maintains a strong proprietary interest in promoting efficient and smooth business operations at the Airport. The continued successful operation of the Airport relies on the uninterrupted procurement of needed goods and services, including food and beverage concessions, to the traveling public. In furtherance of its strong proprietary interest, the Commission seeks to promote labor harmony between concession employers at the Airport and their employees, among others, seeking to organize workers during organizing drives. To ensure Airport rules relating to labor peace are being complied with in furtherance of supporting smooth and successful operations, the Airport will look into the concerns raised. Assuming there is compliance, the Airport plans to return to the Commission to request these tenants also be offered participation in the COVID-19 Lease Extension Program in the coming months. The tenants are Rylo Management, LLC (operating as Farley's Community Café) and Joe & the Juice New York, LLC (operating as Joe & The Juice).

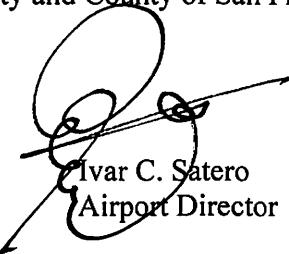
There are a total of 133 concessions leases at the Airport, and 88 of those leases are included in the COVID-19 Lease Extension Program as follows:

- Attachment A lists the 53 food and beverage concessions;
- Attachment B lists the 33 retail concessions;
- Attachment C lists the two service concessions.

To ensure fairness and for efficiency, the amendments providing for the COVID-19 Lease Extension Program will be substantially standardized in form depending on the specific category of concessionaire. As a condition to receiving the lease extension under the COVID-19 Lease Extension Program, each tenant must agree in the amendment to comply with: (i) updated City and County of San Francisco contracting requirements, (ii) new Airport Rule 12.3 (Prevailing Wage Requirements – Covered Tenant Construction), and (iii) revised Rule 12.1 (Labor Peace/Card Check Rule). In some cases, lease amendments will require the Board of Supervisors' approval under Charter Section 9.118.

Recommendation

I recommend the Commission adopt the accompanying Resolution (1) authorizing the Airport Director to implement the COVID-19 Lease Extension Program by executing amendments of leases of certain food and beverage, retail, and service concessionaires listed on Attachments A, B, and C consistent with the terms outlined in this memorandum, and (2) directing the Commission Secretary to request the approval from the San Francisco Board of Supervisors for those lease amendments requiring approval under Section 9.118 of the Charter of the City and County of San Francisco.



Ivar C. Satero
Airport Director

Prepared by: Kevin Bumen
Chief Financial and Commercial Officer

Attachments

Attachment A

Food and Beverage Concessions

	TENANT AND FACILITY NAME	LEASE NAME	LEASE NO.	TOTAL PANDEMIC EXTENSION
1	Amoura International, Inc. (Amoura Café)	Terminal 3 Boarding Area F and Terminal 1 Boarding Area C Food and Beverage Concession Lease 4	16-0312	3 years, 6 months
2	Amy's Kitchen Restaurant Operating Company, LLC (Amy's Drive Thru)	Harvey Milk Terminal 1 Food and Beverage Concession Lease 3	18-0211	3 years, 6 months
3	Andale Management Group, Inc. (Andale)	Terminal 2 Quick Serve Lease	10-0034	3 years, 6 months
4	Andale Management Group, Inc. (Valencia St. Station; 24th & Mission St. Taco House)	International Terminal Food and Beverage Concessions Lease 1	16-0012	3 years, 6 months
5	Andre-Boudin Bakeries, Inc. (Boudin Bakery)	International Terminal A Historic Restaurant Concession Lease	17-0239	3 years, 6 months
6	Asian Box Palo Alto, LLC (Asian Box)	International Terminal Food and Beverage Concession Lease No. 4	16-0015	3 years, 6 months
7	Bayport Concessions, LLC (Koi Palace Express)	Domestic Terminal Food and Beverage Lease	03-0183	3 years, 6 months
8	Bayport Concessions, LLC (Koi Palace Express)	International Terminal Food and Beverage Concessions Lease 11	16-0021	3 years, 6 months
9	BJ Annex, LLC (Burger Joint)	Terminal 2 Quick-Serve Lease	10-0035	3 years, 6 months
10	Black Point Coffee SFO, LLC (Black Point Café)	International Terminal A Coffee Kiosk Concession Lease	17-0254	3 years, 6 months
11	Bun Mee, LLC (Bun Mee)	Terminal 3 Boarding Area F and Terminal 1 Boarding Area C Food and Beverage Concession Lease 5	16-0313	3 years, 6 months
12	Bun Mee, LLC (Bun Mee)	Harvey Milk Terminal 1 Food and Beverage Concession Lease 1	18-0209	3 years, 6 months

	TENANT AND FACILITY NAME	LEASE NAME	LEASE NO.	TOTAL PANDEMIC EXTENSION
13	Burger Joint, Inc. (Mission Bar & Grill)	Domestic Terminal Food and Beverage Lease	03-0199	3 years, 6 months
14	Culinary Heights Hospitality (Ritual Coffee)	Harvey Milk Terminal 1 Food and Beverage Concession Lease 13	20-0043	11 months
15	Elevate Gourmet Brands, Inc. (Pronto)	Domestic Terminal Food and Beverage Lease	03-0184	2 years, 6 months
16	Elevate Gourmet Brands, Inc. and Aimhigh ESG, LLC, a Joint Venture dba Elevate Gourmet Brands Gourmet Brands - SFO Group (This lease has 2 locations. Only Green Beans Coffee will get extended. The second location, San Francisco Mac n' Cheese, is not constructed and is, therefore, ineligible.)	Terminal 3 Boarding Area F Coffee and Quick Serve Concession Lease	18-0346	3 years, 6 months
17	Elevated Tastes SFO Inc. (Tomokazu)	International Terminal Food and Beverage Concession Lease 5	16-0016	3 years, 6 months
18	Gate 74, Inc. (Proposition Chicken)	Terminal 3 Boarding Area F and Terminal 1 Boarding Area C Food and Beverage Concession Lease 3	16-0311	3 years, 6 months
19	Gilly National, Inc.	Snack And Beverage Vending Lease	16-0242	3 years, 6 months
20	Gotham Enterprise, LLC (Peet's Coffee & Tea)	Terminal 2 Bakery and Coffee Facilities Lease	10-0030	3 years, 6 months
21	Gotham Enterprises, LLC Coffee IV-VI Series (Peet's Coffee & Tea)	Domestic Terminal Food and Beverage Lease	03-0193	3 years, 6 months
22	Guava & Java (SFO), Inc. (Two Dogpatch Bakehouse locations)	Domestic Terminal Food and Beverage Lease	03-0191	3 years, 6 months
23	HBF Soto JV, LLC (The Plant Organic Café/Pinkberry Yogurt)	Terminal 2 Quick-Serve Lease	10-0036	3 years, 6 months
24	HBF Soto JV, LLC (Cat Cora)	Terminal 2 Cocktail Lounge Lease	10-0031	3 years, 6 months

	TENANT AND FACILITY NAME	LEASE NAME	LEASE NO.	TOTAL PANDEMIC EXTENSION
25	HFF-BRH-SFO, LLC (Farmerbrown)	Terminal 3 Boarding Area F and Terminal 1 Boarding Area C Food and Beverage Concession Lease 8	16-0316	3 years, 6 months
26	High Flying Foods, Inc. (Gott's Roadside)	International Terminal Food and Beverage Concession Lease 2	16-0013	3 years, 6 months
27	Host International, Inc. (The Bistrot Bay Area)	Harvey Milk Terminal 1 Food and Beverage Concession Lease 8	18-0217	2 years, 1 month
28	Lady Luck Gourmet, LLC (Mama Go's Filipino Cuisine)	Harvey Milk Terminal 1 Food and Beverage Concession Lease 7	18-0215	3 years, 3 months
29	Paradies Lagardere @ SFO 2018 (F&B), LLC (Bourbon Pub)	Harvey Milk Terminal 1 Food and Beverage Concession Lease 4	18-0212	3 years, 6 months
30	Park Café Group, Inc. (Dolores Park Café)	Terminal 1 Boarding Area C Food and Beverage Kiosk Lease, a Small Business Enterprise Set Aside	19-0244	1 year, 7 months
31	Proper Food SFO Airport, LLC (Proper Food)	Harvey Milk Terminal 1 Food and Beverage Concession Lease 10	20-0041	1 year, 2 months
32	San Francisco Soup Company (Ladle & Leaf)	Terminal 3 Boarding Area F and Terminal 1 Boarding Area C Food and Beverage Concession Lease 1	16-0309	3 years, 6 months
33	Sankaku, Inc. (Wakaba)	Domestic Terminal 2 Food and Beverage Lease	10-0033	3 years, 6 months
34	SF Foodways, LLC (Drake's Flyaway)	Harvey Milk Terminal 1 Food and Beverage Concession Lease 9	18-0216	2 years, 9 months
35	SF Foodways, LLC (Potrero Grill, Tapas & Taps)	International Terminal Food and Beverage Concession Lease 12	16-0022	3 years, 6 months
36	SF Uncork'd, LLC (SF Uncork'd)	Terminal 3 Boarding Area F Wine Bar Lease	12-0089	3 years, 6 months
37	Sidewalk Juice SFO, LLC (Sidewalk Juice)	Terminal 3 Boarding Area F Food and Beverage Kiosk Lease, A Small Business Enterprise Set-Aside Lease	19-0245	2 years, 6 months

	TENANT AND FACILITY NAME	LEASE NAME	LEASE NO.	TOTAL PANDEMIC EXTENSION
38	Silver Dragon Café, LLC (Bacon Bacon)	Terminal 3 Boarding Area F and Terminal 1 Boarding Area C Food and Beverage Concession Lease 2	16-0310	3 years, 6 months
39	Soaring Food Group, LLC (Illy Caffe)	Harvey Milk Terminal 1 Concession Lease 6	18-0214	3 years, 6 months
40	SSP America, Inc. (The Roasting Plant)	International Terminal Food and Beverage Concessions Lease 10	16-0020	3 years, 6 months
41	SSP America, Inc. (Union Street Gastropub)	Domestic Terminal Food and Beverage Lease	03-0200	3 years, 6 months
42	SSP America, Inc. (1300 on Fillmore)	International Terminal Food and Beverage Concessions Lease 7	16-0017	3 years, 6 months
43	SSP America, Inc. (Wendy's)	International Terminal Food and Beverage Concessions Lease 14	16-0024	3 years, 6 months
44	SSP America, Inc. (Marina's Café and The Manufactory Food Hall)	International Terminal A Food Hall and Café Concession Lease	17-0238	3 years, 6 months
45	SSP America, Inc. (Sweet Maple)	Terminal 2 Casual Dining Food and Beverage Concession Lease 6	18-0074	3 years, 6 months
46	SSP America, Inc. (The Little Chihuahua)	Harvey Milk Terminal 1 Food and Beverage Concession Lease 2	18-0210	3 years, 6 months
47	Tastes on the Fly of San Francisco, LLC (Two Klein's Deli locations)	Domestic Terminal Food and Beverage Lease	03-0192	3 years, 6 months
48	Tastes on the Fly of San Francisco, LLC (SF Giants Club House)	Terminal 3 Boarding Area F and Terminal 1 Boarding Area C Food and Beverage Concession Lease 7	16-0315	3 years, 6 months
49	Tastes on the Fly San Francisco, LLC (Napa Farms Market)	Terminal 2 Gourmet Market and Wine Bar Lease	10-0029	3 years, 6 months
50	Tastes on the Fly San Francisco, LLC (Lark Creek Grill)	Terminal 2 Sit-Down Restaurant Lease	10-0032	3 years, 6 months

	TENANT AND FACILITY NAME	LEASE NAME	LEASE NO.	TOTAL PANDEMIC EXTENSION
51	Tastes On The Fly San Francisco, LLC (Starbird)	Harvey Milk Terminal 1 Food and Beverage Concession Lease 5	18-0213	3 years, 6 months
52	Tastes on the Fly SFO International, LLC (Napa Farms Market, Mustard's Bar & Grill)	International Terminal Food and Beverage Concession Lease 3	16-0014	3 years, 6 months
53	Urban Tortilla, Inc. (Urban Tortilla)	Domestic Terminal Food and Beverage Lease	03-0187	3 years, 6 months

Attachment B

Retail Concessions

	TENANT AND FACILITY NAME	LEASE NAME	LEASE NO.	TOTAL PANDEMIC EXTENSION
1	Air Sun JV (Sunglass Hut)	Terminal 3 Boarding Area E Retail Specialty Store Lease	18-0233	3 years, 6 months
2	Air Sun JV (Sunglass Hut)	Terminal 2 Sunglass Store or Cosmetic Store Lease	18-0345	3 years, 6 months
3	Airport Travel Agency, Inc.	International Terminal Airport Amenities & Business Services Lease	13-0202	3 years, 6 months
4	Apparel Sourcing and Production, LLC (We Are SF)	Terminal 2 Specialty Retail Concession Lease 2	19-0053	2 years
5	Books, Inc. (Compass Books)	Terminal 2 Bookstore Lease	20-0049	2 years, 4 months
6	Brookstone SFO T-2, LLC (Brookstone)	Terminal 2 Specialty Retail Concession Lease 1	18-0071	3 years, 6 months
7	Canonica New York, LLC (The Chocolate Market)	International Terminal Newsstand and Specialty Retail Concession Lease 4	17-0210	3 years, 6 months
8	Canonica New York, LLC (The Chocolate Market)	Terminal 3 Boarding Area E Candy Kiosk Lease	18-0284	3 years, 6 months
9	Canonica New York, LLC (The Chocolate Market)	Terminal 2 Specialty Retail Concession Lease 3	18-0073	3 years, 6 months
10	DFS Group, L.P. (DFS Sunglasses and Watches)	International Terminal Specialty Concession Lease 3	17-0209	3 years, 6 months
11	Emporio Rulli, Inc. (G.R. Chocolate)	Harvey Milk Terminal 1 Retail Concession Lease 3	18-0395	6 months
12	Genesco Partners Joint Ventures #11 (Johnston & Murphy)	Harvey Milk Terminal 1 Retail Concession Lease 11	20-0046	1 year, 1 month

	TENANT AND FACILITY NAME	LEASE NAME	LEASE NO.	TOTAL PANDEMIC EXTENSION
13	HG SFO Retailers 2017 JV (Ingenuity by Hudson)	International Terminal Newsstand and Specialty Retail Concession Lease 1	17-0207	3 years, 6 months
14	HG SFO Retailers 2017 JV (49 Mile Market)	Boarding Area C Retail Concession Lease	18-0367	3 years, 6 months
15	Hudson Group (HG) Retail, LLC (Brookstone)	International Terminal Specialty Retail Store Lease	15-0227	3 years, 6 months
16	Hudson Group (HG) Retail, LLC (SF Magazine News gets extended; Tumi and Hudson News are impacted by the Terminal 3 West project.)	Terminal 3 News and Specialty Store Lease	11-0210	3 years, 6 months
17	InMotion SFO-IT, LLC (InMotion Entertainment)	Electronics Store Lease International Terminal Boarding Area A	18-0231	3 years, 6 months
18	InMotion SFO-T3, LLC (InMotion Entertainment gets extended; Sound Balance will be relocated related to the Terminal 3 West renovation project)	Electronics Stores Lease in Terminal 3 Boarding Areas E and F	18-0232	2 years, 11 months
19	InMotion SFO, LLC (iStore)	Harvey Milk Terminal 1 Retail Concession Lease 1	18-0203	3 years, 6 months
20	L'Occitane Airport Venture, LLC (L'Occitane)	Harvey Milk Terminal 1 Retail Concession Lease 4	18-0205	2 years, 10 months
21	MRG San Francisco, LLC (District Market)	Terminal 3 Retail Marketplace Lease	16-0256	3 years, 6 months
22	MRG San Francisco Terminal 3, LLC (Silicon Valley News)	Terminal 3 Boarding Area F News and Multi-Concept Retail Store Lease	19-0246	2 years, 7 months
23	Paradies Lagardere @ SFO 2018, LLC (Mills Cargo)	Harvey Milk Terminal 1 Retail Concession Lease 2	18-0204	3 years, 6 months

	TENANT AND FACILITY NAME	LEASE NAME	LEASE NO.	TOTAL PANDEMIC EXTENSION
24	RAKH, Inc. (NYS Collection Eyewear)	Harvey Milk Terminal 1 Retail Concession Lease 6	18-0207	2 years, 5 months
25	Skyline Concessions, Inc. (Skyline News)	Boarding Area E Newsstand Lease, A Small Business Enterprise Set-Aside	13-0136	3 years, 6 months
26	Skyline Concessions, Inc. (Skyline News and Gifts)	Harvey Milk Terminal 1 Retail Concession Lease 7	18-0208	3 years, 6 months
27	Stellar Partners, Inc. (The New Stand, A)	International Terminal Newsstand and Specialty Retail Concession Lease No. 2	17-0208	3 years, 6 months
28	Stellar Partners, Inc. (The New Stand, G)	International Terminal Newsstand and Specialty Retail Concession Lease No. 5	17-0211	3 years, 6 months
29	Swyft, Inc. (Zoom Travel Stores)	Airport Automated Retail Lease	18-0175	3 years, 6 months
30	The Marshall Retail Group, LLC (Scoop)	Terminal 1 Boarding Area C Retail Concession Lease 2	18-0368	2 years, 9 months
31	The Marshall Retail Group, LLC (DepARTures gets an extension; 7X7 is not constructed and is, therefore, ineligible)	Harvey Milk Terminal 1 Retail Concession Lease 5	18-0206	3 years, 2 months
32	World Duty Free Group North America, LLC (SF Travel News, San Francisco Chronicle News, Hudson News, Green Beans Coffee)	International Terminal and Terminal 3 Newsstands/Café Lease	12-0085	3 years, 6 months
33	World Duty Free Group North America, LLC (Jo Malone, Tom Ford, Aveda)	Terminal 3 Specialty Retail Store Lease A	15-0039	3 years, 6 months

Attachment C

Service Concessions

1	Clear Channel Outdoor, LLC	Airport Advertising Lease	12-0231	3 years, 6 months
2	Smarte Carte, Inc.	Airport Luggage Cart Lease and Operating Agreement	19-0069	3 years, 6 months