

Our City Our Home Oversight Body

**Immediate Needs
Recommendations Round 1**

The OCOH Oversight Community Process - Data Driven Planning

Goal: Re-house as many unhoused people as possible and help extremely low-income people keep their housing to measurably decrease homelessness and prevent inflow into homelessness

We cannot achieve our goal without a comprehensive, data-driven, strategic investment and implementation plan:

1. Develop a coordinated plan across agencies and stakeholders to reach this goal
2. Align outcomes across agencies (instead of having various plans and programs that are siloed with different goals)
3. Develop a strategic investment plan
4. Fund the activities and interventions that are effective in reaching goals
5. Track and measure progress against the goals

The OCOH Oversight Community Process - Data Driven Planning

November - December 2020

- OCOH Leadership and Workgroup structure is adopted
 - > **Chair, Shanell Williams/ Vice Chair Julia D'Antonio/ Data Officer Cynthia Nagendra**
 - > **Immediate funding needs**
 - > **Systems Modeling and Strategic Investment**
 - > Racial Equity
 - > Collective Impact
 - > Diversion/Prevention
 - > Housing Inventory and Pipeline
 - > Behavioral Health

December 15 – December 31st, 2020

- OCOH reviews and makes recommendations regarding investments of OCOH Fund resources for immediate needs
- OCOH provides input on planning process for Systems Modeling and Strategic Investment Plan Subcommittee to carry out

The OCOH Oversight Community Process - Data Driven Planning

December 15, 2020 – March 15, 2021

- Develop multi-stakeholder membership for Strategic Planning Workgroup and a process to receive input from/partner with City departments, people with lived experience, and key stakeholders
- Create a strategic investment plan for OCOH funds for all people experiencing homelessness
- Collect data on needs, intervention costs, assessments of people in SIP hotels/trailers, and other people experiencing homelessness
- Use learnings of Phases 1 and 2 of SIP re-housing plan to inform planning for Phases 3 and 4
- Develop data-informed recommendations for Phases 3 and 4 of SIP re-housing plan

The OCOH Oversight Community Process - Immediate Needs Liaison

The Immediate Needs Liaison gathered information from public testimony, meetings with Department of Public Health (DPH), Department of Homelessness and Supportive Housing (DHS) and sought input from community stakeholders, including various coalitions:

- Homeless Emergency Service Provider Association
- Treatment on Demand
- Voluntary Services First Coalition
- Supportive Housing Network
- SIP Hotel Coalition
- Coalition on Homelessness, Housing Justice Work Group
- Our City Our Home Coalition
- individual organizations such United Council for Human Services, Five Keys, MHSF Board members and individuals.

Once input was gathered, a proposal was put together, and then modified with input from OCOH Oversight members

Our City Our Home Analysis of Department Proposals

The **Department of Homelessness and Supportive Housing** (DHS) has made recommendations to spend \$64 million in year one, and \$156.7 million in year 2, lock in \$54 million of the fund in the future, without the body having developed a strategy.

DHS locks in adult housing, leaving little flexibility. DHS wants to spend \$30.6 million in year one, and \$112.5 million in year 2, locking in \$39.9 million on adult housing. This would leave a deficit of \$15.5 million in year 2.

The **Department of Public Health** has made immediate needs recommendations to lock in 67% of the behavioral health funds in the future once spending is annualized

There will be about \$88 million a year for behavioral health in the fund and this locks in \$59.6 million after year 3.

Only 29% of the funds they are proposing result in beds to ensure people can move off the streets.

Our City Our Home Recommendations

Careful Planning

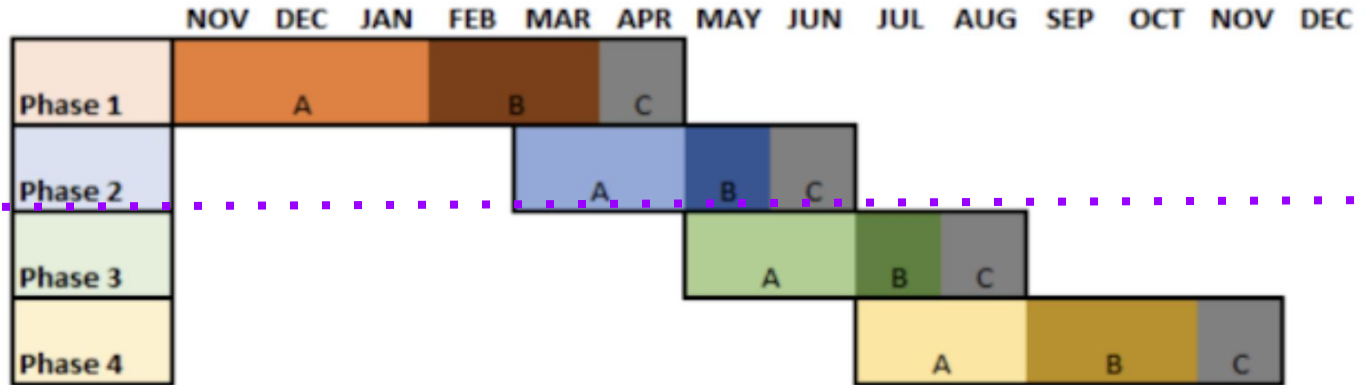
Accept the DSHS proposal with the following changes:

- Fund **only phase 1 & 2** housing exits costs in year 1 in this current recommendation.
Allow the department to provide additional data later to justify further release of funds.

Visual of SIP Phases

Fund Exits
for these
hotels now

Reassess and
then fund
these exits in
spring



KEY:

A: Rehousing across all hotels in phase

B: Consolidation of guests at 2-3 hotels; complete rehousing; demobilization of vacated sites

C: Final demobilization of hotels in phase

Our City Our Home Recommendations

Focusing in on Permanent Exits

- Fully fund the **problem solving** request in SIP phase 1 & 2, reevaluate in phases 3 & 4
- Move 150 **rapid rehousing subsidies** over to the **flex pool**, re-evaluate Rapid Re-Housing (RRH) moving into phase 3 & 4
- **Add workforce development** to Adult Rapid Re-Housing (RRH) program
- Change 20 TAY Rapid Re-Housing (RRH) slots to **TAY Flex Pool** subsidies

Our City Our Home Recommendations

Equity for Non SIP Residents

- Add 25 **Flex Pool subsidies** for individuals experiencing homelessness in the Bayview who do not reside in SIP hotels, prioritizing African Americans
- Add 50 **Flex Pool subsidies** for Families who do not reside in SIP hotels.

Our City Our Home Recommendations

Leveraging Existing Funding - Resist Supplanting

- Recommend the Homekey grant match uses alternative funding sources and only uses OCOH funds as last resort.
- Fund the extension of Safe Sleep program with Prop C funds in year 1, but find alternative revenue source for the extension and revenue losses for emergency shelters (Moscone West and RV Site), If no alternative sources are identified and the program is at risk, Prop C funds may be used.
- Fund the current year (FY20-21) cost of extending leases and contracts at SIP hotels according to the revised rehousing plan; however revisit the FY21-22 SIP extension costs once additional information is available regarding FEMA and additional federal stimulus as possible alternative sources of funding for this cost.

Our City Our Home Recommendations

Policy Recommendations to Ensure Success

- Ensure all referrals for housing assistance among guests in hotels are provided by HSH **before the start of Phase 1** to minimize delays in placement
- Ensure those **outside of SIP hotels**, including in Safe Sleep, those in need of storage, those who are document ready in Coordinated Entry, and others in need, are not forgotten during the pandemic.

Our City Our Home Recommendations

Strategic Planning for Behavioral Health

- Recommend to **delay releasing the Board reserve** to fund the DPH Behavioral Health requests **with the exception of funding for beds** to allow time for further input and development of strategy; request department to bring back immediate needs request for FY20-21 after additional analysis.

Conclusion

Our City Our Home oversight was charged with moving the needle on homelessness and we are laser focused on ensuring a major reduction in homelessness.

The recommendations we have in front of you allow for both housing over 1,000 people immediately and the nimbleness we need to make smart decisions.

We are committed to a data driven approach that moves this issue upstream, that ensures equity and addresses hidden homelessness alongside visible homelessness.

We need time to ensure our approach is proactive and not reactive, and allows us to acquire property and build exits simultaneously.

We ask that you accept the committee's recommendations.