

File No. 120387

Committee Item No. 5

Board Item No. _____

COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

Committee: Budget and Finance Sub. Committee Date May 9, 2012

Board of Supervisors Meeting

Date _____

Cmte Board

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| <input type="checkbox"/> | <input type="checkbox"/> | Legislative Digest |
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| <input type="checkbox"/> | <input type="checkbox"/> | Youth Commission Report |
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| <input checked="" type="checkbox"/> | <input type="checkbox"/> | Form 126 – Ethics Commission |
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Completed by: Victor Young Date May 4, 2012

Completed by: Victor Young Date _____

An asterisked item represents the cover sheet to a document that exceeds 25 pages.
The complete document can be found in the file.

1 [Wastewater Enterprise Agreement - Central Bayside System Improvements Project - Not to
2 Exceed \$30,000,000]

3 **Resolution authorizing the General Manager of the San Francisco Public Utilities**
4 **Commission to negotiate and execute Wastewater Enterprise Sewer System**
5 **Improvement Program funded Agreement No. CS-169, Central Bayside Improvements,**
6 **to provide planning and engineering services for an amount not to exceed \$30,000,000**
7 **with a duration of 108 months.**

8
9 WHEREAS, The Channel Pump Station and an existing 66-inch Channel Force Main
10 are currently the only conveyance infrastructure available to transport wastewater from the
11 northeast portion of the City to the Southeast Wastewater Pollution Control Plant (SEP) for
12 treatment; and

13 WHEREAS, The Channel Force Main is seismically vulnerable and has failed three
14 times since its construction in 1981, including during the 1989 Loma Prieta Earthquake; and,

15 WHEREAS, Future potential failure of this force main would be catastrophic and
16 detrimental to the City's daily ability to reliably collect and treat wastewater/stormwater from
17 the bayside system; and

18 WHEREAS, The proposed project will provide a gravity conveyance of dry-weather
19 and wet- weather flows to the SEP for treatment; and

20 WHEREAS, Additional storage capacity will also be provided to aid in minimizing
21 existing localized flooding within the Channel Basin (i.e. South of Market areas); and,

22 WHEREAS, Consolidation/modification of existing satellite pump stations along the
23 alignment will be considered and addressed during the planning phase; and

1 WHEREAS, A thorough urban watershed analysis to determine the volume of flows
2 that need to be managed and the corresponding combination of green infrastructures/grey
3 infrastructure stormwater control solutions will also be conducted; and

4 WHEREAS, This project will provide redundancy and seismic reliability for Wastewater
5 Enterprise's bayside collection system operations; and

6 WHEREAS, It is necessary to procure the services of a qualified wastewater
7 engineering and tunnel engineering team to provide specialized wastewater systems and
8 tunnel facilities planning and engineering services to supplement SFPUC staff; and

9 WHEREAS, The estimated cost of services is \$30,000,000; and

10 WHEREAS, The proposal was advertised on September 23, 2011; and

11 WHEREAS, Services are anticipated to begin in May 2012 and end in May 2021 and
12 the duration of this agreement is 108 consecutive calendar months; and

13 WHEREAS, SFPUC staff and Human Rights Commission (HRC) review of the
14 proposals resulted in the establishment of MWH/URS, Joint Venture as the best qualified
15 consulting team; and

16 WHEREAS, An HRC subconsulting goal of 12% Local Business Enterprise (LBE)
17 participation (of the total value of services to be provided) has been established for this
18 agreement; and

19 WHEREAS, Failure to reach successful agreement on contract terms and conditions
20 within 30 days of the date of the Commission award may result in award of the contract to the
21 next highest ranked proposer, or re-advertising and re-selecting consultants at the discretion
22 of the City; and,

23 WHEREAS, Funds for this agreement will be available at the time of award of the
24 agreement from Project CWWSIPCT01 – Central Bayside System Improvements Project;
25 now, therefore, be it

1 RESOLVED, That the Board of Supervisors authorizes the General Manager of the
2 San Francisco Public Utilities Commission to negotiate and execute Wastewater Enterprise
3 Sewer System Improvement Program funded Agreement No. CS-169, Central Bayside
4 Improvements to provide Planning and Engineering Services with MWH/URS, Joint Venture
5 for an amount not to exceed \$30,000,000 and with a duration of 108 months, or, in the event
6 negotiations are not successful or City requirements are not satisfied, to negotiate and
7 execute a professional services agreement with the next highest ranked proposer for the
8 same amount and duration.

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Item 5
File 12-0387

Department:
Public Utilities Commission (PUC)

EXECUTIVE SUMMARY

Legislative Objective

- The proposed resolution would approve a new agreement between the City and MWH/URS, Joint Venture (MWH/URS), consisting of MWH Engineering and URS Corporation, to provide planning and engineering services for the Public Utilities Commission's (PUC) Central Bayside System Improvement Project (CBSIP).

Key Points

- The CBSIP is part of the PUC's 30-year, \$6 billion Sewer System Improvement Program (SSIP) to bring the City's sewer system to a state of good repair and to ensure continued regulatory compliance, reliability, and redundancy. The CBSIP is the wastewater collection and treatment system on the eastside of the City. The CBSIP would construct a new system to convey wastewater by gravity drainage from the northeast section of the City to the Southeast Wastewater Pollution Control Plant in order to increase capacity and reliability. The CBSIP budget is \$950,000,000.
- The proposed resolution would approve the agreement between the City and MWH/URS, Joint Venture (MWH/URS), selected by the PUC through a Request for Proposals (RFP), to provide planning and engineering services for the CBSIP. The proposed agreement is for a term of 9 years, from approximately May 28, 2012 through May 27, 2021, in an amount not-to-exceed \$30,000,000.
- Under the proposed agreement, MWH/URS would be responsible for management and coordination of the CBSIP, engineering modeling and assessment, system design, engineering support for construction bid and construction activities, and other engineering tasks.
- The proposed agreement also requires MWH/URS to provide \$1,000,000 in community benefits during the 9-year term of the agreement. This includes \$150,000 in cash contributions to community-based nonprofit organizations, of which \$50,000 must be made in the first two years of the agreement, and \$850,000 in volunteer labor hours.

Fiscal Impacts

- According to Mr. Manfred Wong, PUC Project Manager, PUC and DPW staff developed the \$30,000,000 budget for planning and engineering services for the CBSIP. The RFP specified that the proposer was to provide an overhead and profit schedule that included (1) a detailed breakdown of hours and hourly rates for each consultant staff member working on each task; (2) an effective overhead rate of no more than 3.2 times base labor costs; and (3) estimated Consumer Price Index (CPI) adjustments, for a budget not-to-exceed \$30,000,000 over the 9-year term of the agreement.

- In response to the RFP, MWH/URS submitted an overhead and profit schedule that includes (1) \$25,535,074 for direct labor costs, (2) \$2,343,300 for other direct costs, (3) \$456,548 mark-up for managing sub-consultants, and (4) \$1,665,008 for CPI adjustments, totaling \$29,999,930.
- The proposed agreement will be funded by Wastewater Revenue Bonds, which will be repaid from sewer service fees charged to San Francisco residents and businesses. PUC expects to issue the first series of Wastewater Revenue Bonds in Spring 2013, subject to approval by the Board of Supervisors. Prior to issuing the Wastewater Revenue Bonds, PUC will use commercial paper to pay for SSIP expenditures, including the proposed agreement. The Board of Supervisors approved issuance of the commercial paper on April 27, 2012 (File 12-0354).

Recommendations

- Amend the proposed resolution to require PUC to submit a written report to the Budget and Finance Committee of the Board of Supervisors at least annually, starting in 2014, consisting of (a) the name of each nonprofit organization receiving a cash contribution and the amount of the cash contribution to each nonprofit organization, totaling \$150,000 over 9 years; and (b) the name of each nonprofit organization receiving volunteer labor hours and the number of volunteer labor hours allocated to each nonprofit organization, totaling \$850,000 over 9 years.
- Approve the proposed resolution as amended.

MANDATE STATEMENT / BACKGROUND

Mandate Statement

In accordance with City Charter Section 9.118, any agreement exceeding ten years and/or having anticipated expenditures of \$10,000,000 or more is subject to approval by the Board of Supervisors.

Background

Master planning for the Public Utilities Commission's (PUC) Sewer System Improvement Program (SSIP) began in 2004. The SSIP's goal is to bring the City's sewer system to a state of good repair and to ensure continued regulatory compliance, reliability, and redundancy. The SSIP consists of approximately 20 capital improvement projects to be completed from 2011 through 2040, a period of 30 years, with an estimated cost of \$6 billion. Funding for the SSIP includes revenue bonds issued by the PUC on behalf of the Wastewater Enterprise and other funding sources, such as commercial paper. The costs of the program are paid by the City's rates for sewer services.

In July 2011, the Board of Supervisors approved a management services agreement with AECOM-Parsons Joint Venture (AECOM) to serve as the SSIP program manager (File 11-0586).

Central Bayside System Improvement Project

The Central Bayside System Improvement Project (CBSIP) is one of the SSIP's major capital improvement projects, and includes improvements to wastewater collection and treatment systems on the eastside of the City. The total CBSIP \$950,000,000 budget is shown in Table 1 below.

Table 1
CPSIP Budget

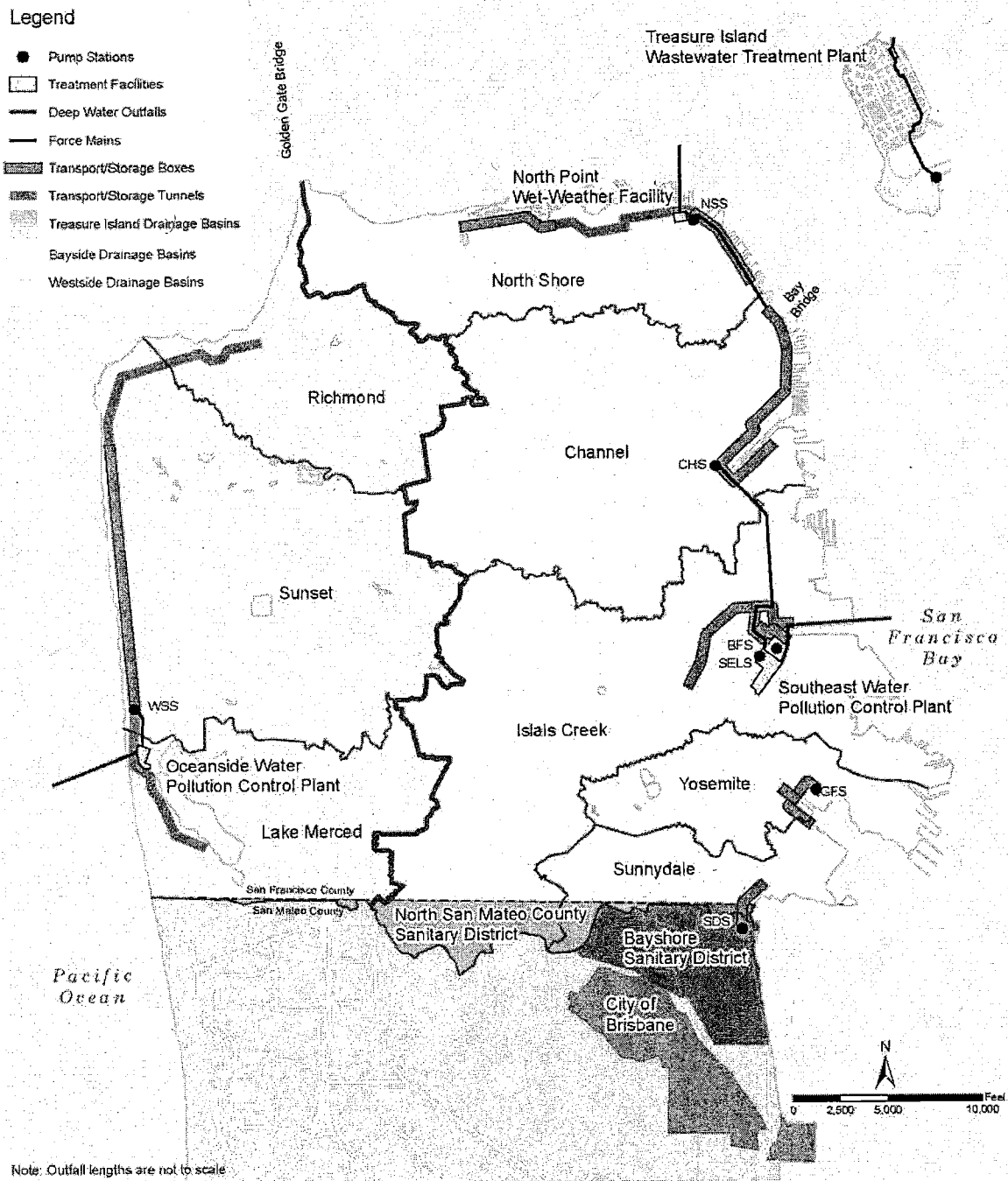
	Estimated Project Cost		Percent of Total
Planning and Engineering (City Staff)		\$42,000,000	4.4%
Planning and Engineering (AECOM)	\$10,000,000		
Planning and Engineering (MWH/URS) ¹	<u>30,000,000</u>		
Planning and Engineering (Consultants)		40,000,000	4.2%
California Environmental Quality Act (CEQA)		10,000,000	1.1%
Subtotal, Planning, Engineering and CEQA		92,000,000	9.7%
Bid and Award		1,000,000	0.1%
Construction Management and Contract Administration		70,000,000	7.4%
Construction Cost with 10% Contingency		755,000,000	79.5%
Closeout and Activation		3,000,000	0.3%
Subtotal, Construction and Related		829,000,000	87.3%
Land and Right of Way Acquisition		8,000,000	0.8%
Legal/Operations		21,000,000	2.2%
Total		\$950,000,000	100.0%

Source: PUC

¹ Subject of this resolution.

Currently, the Channel Pump Station and the Channel Force Main are the only conveyance infrastructure to transport wastewater from the northeast section of the City to the Southeast Wastewater Pollution Control Plant (SEWPCP), located on Phelps Street near Evans Avenue, for treatment. According to Mr. Manfred Wong, PUC Project Manager, the Channel Force Main is not seismically sound. The CBSIP would construct a new system to convey wastewater by gravity drainage, rather than pumping, from the northeast section of the City to the SEWPCP in order to increase capacity and reliability.

The map below shows the location of the Channel Pump Station and the Channel Force Main.



Source: PUC

According to Mr. Wong, CBSIP planning and engineering are led by PUC and Department of Public Works (DPW) staff with support from consultants. Consultant services will be provided by AECOM-Parsons Joint Venture, who serve as the SSIP Program Manager, and by MWH/URS, Joint Venture, which is the subject of this report.

DETAILS OF PROPOSED LEGISLATION

The proposed resolution would approve an agreement between the City and MWH/URS, Joint Venture (MWH/URS), consisting of MWH Engineering and URS Corporation, to provide planning and engineering services for the CBSIP.

Scope of Services

The proposed planning and engineering services include the following 19 tasks:

- | | |
|--|--|
| 1. Management and coordination of CBSIP | 11. Permitting and agreements |
| 2. Quality assurance and control | 12. Tunnel engineering |
| 3. Review of background information | 13. Pump station/system modification design |
| 4. Development of survey information | 14. Technology transfer |
| 5. Development of utility information | 15. Communication and public outreach |
| 6. Hydrological and hydraulic modeling/analysis | 16. Engineering support for construction bids |
| 7. Numerical and physical modeling | 17. Engineering support for construction/close out |
| 8. Channel Watershed assessment | 18. Community benefits |
| 9. Geotechnical/ hazardous materials investigation | 19. Environmental planning |
| 10. Preparation of planning reports | |

The proposed agreement defines the deliverables for each of the 19 tasks noted above. The final task order, which specifically defines the scope, schedule, and budget for each task, is to be negotiated between MWH/URS and the project manager. According to Mr. Wong, the project manager is responsible for monitoring the consultant's completion of each task order in accordance with the task order schedule and budget.

Consistent with PUC policy, the proposed agreement provides for PUC to conduct a performance evaluation of MWH/URS at least once during the agreement term.

Contract Terms

The proposed agreement is for a term of 9 years, from approximately May 28, 2012 through May 27, 2021, in an amount not-to-exceed \$30,000,000 (see Fiscal Impact Section below).

Selection of Consultant

PUC selected MWH/URS through a Request for Proposals (RFP). Minimum qualifications for the consultant included (1) having been in business for at least 15 to 20 years, depending on project management and engineering experience for projects of similar scope and scale; (2) recent experience in large hydrological or hydraulic projects, or recent experience with projects with complex site conditions; (3) recent experience with complex wastewater projects; (4) experience with urban watershed program management; and (5) having a fully-staffed office within 60 minutes travel time from PUC offices in San Francisco.

Evaluation and selection of the consultant by a panel of two PUC, two DPW, and one Seattle Public Utilities representatives were based on the written proposal, oral interview, and overhead and profit schedule. Results of the RFP are shown in Table 2 below.

Table 2
RFP Results

Firm	Written Proposal (50 points)	Oral Score (40 points)	Overhead and Profit Schedule (10 points)	Total
MWH/URS	37.47	29.86	10.00	77.33
HDR, Inc. /Jacobs Associate	36.60	31.38	9.00	76.98
Hatch Mott MacDonald	37.91	27.07	10.00	74.98
Carollo Engineers/ CDM Smith ¹	35.52	-	-	35.52
Parsons Brinkerhoff/ B&V ¹	35.50	-	-	35.50

Source: PUC

¹ These firms were not invited to an oral interview.

LBE Participation

The proposed agreement contains a goal of 12.6% Local Business Enterprise (LBE) subcontractor participation. According to the February 1, 2012 memorandum from the Human Rights Commission (HRC) to the PUC, MWH/URS will meet this goal through subcontracts with 10 consultants. Under the proposed agreement, MWH/URS must report to the HRC on LBE subcontractor payments with each invoice submitted to the City.

Community Benefits

The proposed agreement provides for MWH/URS to provide \$1,000,000 in community benefits, including \$150,000 in cash contributions to community-based nonprofit organizations, and \$850,000 in volunteer labor hours over the 9-year term of the agreement. \$50,000 of the \$150,000 cash contributions must be made within the first two years of the agreement. According to the proposed agreement, the cash contributions and volunteer hours will be determined by the Community Benefits Plan and Timeline that will be developed jointly by MWH/URS and PUC within six months of PUC issuing the Notice to Proceed.

Community benefits include:

Workforce development: Internships and training to local high school and college students (3,000 hours or 10 positions each for high school students and for college students).

Environmental justice: (1) 1,000 professional hours to implement Low Impact Development (LID) features to manage storm water runoff in City playgrounds, parks, community gardens, and public open spaces impacted by CBSIP; (2) 1,000 hours for trash removal and restoration of creeks, streams, and shoreline within the North Shore, Channel, and Islais Creek drainage basins;

(3) 500 hours for waste disposal and energy efficiency education; and (4) 1,000 hours for public outreach and education.

Economic development: (1) 300 hours in technical assistance to small contractors and consultants as part of the PUC-sponsored Contractors Assistance Center; and (2) spend at least \$50,000 on local suppliers.

Community education: 300 hours of workshops to middle school students on climate change.

According to Mr. Wong, the PUC project manager is responsible for regularly tracking, monitoring, and reporting on MWH/URS's performance of the community benefits. The Budget and Legislative Analyst recommends that the PUC submit a written report to the Budget and Finance Committee of the Board of Supervisors at least annually, starting in 2014, consisting of (a) the name of each nonprofit organization receiving a cash contribution and the amount of the cash contribution to each nonprofit organization, totaling \$150,000 over 9 years; and (b) the name of each nonprofit organization receiving volunteer labor hours and the number of volunteer labor hours allocated to each nonprofit organization, totaling \$850,000 over 9 years.

FISCAL IMPACTS

According to Mr. Wong, PUC and DPW staff developed the \$30,000,000 budget for planning and engineering services for the CBSIP. As shown in Table 3 below, the RFP specified that the proposer was to provide an overhead and profit schedule that included (1) a detailed breakdown of hours and hourly rates for each consultant staff member working on each task; (2) an effective overhead rate (multiplier) of no more than 3.2; and (3) estimated CPI adjustments, for a budget not-to-exceed \$30,000,000.

MWH/URS submitted a proposed overhead and profit schedule (the proposed budget), shown in Table 3 below, to PUC in response to the RFP. The overhead and profit schedule in the proposed agreement with MWH/URS, summarized below, includes an overhead rate of 2.52 based on labor costs, and estimated annual Consumer Price Index (CPI) adjustments.

Table 3
Proposed Agreement Budget

Total Labor Hours	141,597 hours
Average Hourly Rate	x \$71.46 / hour
Base Labor Costs (rounded)	\$10,118,688
Overhead Rate	x 2.52
Total Labor Costs (rounded)	\$25,535,074
Other Direct Costs	<u>\$2,343,300</u>
Subtotal Labor and Other Direct Costs	\$27,878,374
Annual CPI Increases	\$1,665,008
Markup on Sub-consultant Labor Costs (1.5%)	\$456,548
Total	\$29,999,930

The Attachment, provided by PUC, shows the estimated annual expenditures under the proposed agreement from 2012 through 2021.

The proposed agreement will be funded by Wastewater Revenue Bonds, which will be repaid from sewer service fees charged to San Francisco residents and businesses. PUC expects to issue the first series of Wastewater Revenue Bonds in Spring 2013, subject to Board of Supervisors approval. Prior to issuing the Wastewater Revenue Bonds, PUC will use commercial paper to pay for SSIP expenditures, including the proposed agreement. The Board of Supervisors approved issuance of the commercial paper on April 27, 2012 (File 12-0354).

RECOMMENDATIONS

1. Amend the proposed resolution to require PUC to submit a written report to the Budget and Finance Committee of the Board of Supervisors at least annually, starting in 2014, consisting of (a) the name of each nonprofit organization receiving a cash contribution and the amount of the cash contribution to each nonprofit organization, totaling \$150,000 over 9 years; and (b) the name of each nonprofit organization receiving volunteer labor hours and the number of volunteer labor hours allocated to each nonprofit organization, totaling \$850,000 over 9 years.
2. Approve the proposed resolution as amended.



Harvey M. Rose

cc: Supervisor Chu
Supervisor Avalos
Supervisor Kim
President Chiu
Supervisor Campos
Supervisor Cohen
Supervisor Elsbernd
Supervisor Farrell
Supervisor Mar
Supervisor Olague
Supervisor Wiener
Clerk of the Board
Cheryl Adams
Mayor Lee
Controller
Kate Howard

Year	Labor Costs, Including Overhead Rate	Other Direct Costs	Sub- consultant Mark Up	CPI Adjustment	Total
2012	\$1,038,234	\$50,000	\$25,000	\$0	\$1,113,234
2013	4,512,744	500,000	65,000	125,731	5,203,475
2014	4,211,586	1,000,000	65,000	149,980	5,426,566
2015	6,648,376	200,000	65,000	379,599	7,292,975
2016	3,484,980	200,000	65,000	231,254	3,981,234
2017	1,139,154	98,325	65,000	243,700	1,546,179
2018	2,000,000	98,325	40,000	220,000	2,358,325
2019	1,500,000	98,325	40,000	195,000	1,833,325
2020	750,000	70,000	20,000	79,744	919,744
2021	250,000	28,325	6,548	40,000	324,873
Total	\$25,535,074	\$2,343,300	\$456,548	\$1,665,008	\$29,999,930

Source: PUC



AGENDA ITEM
Public Utilities Commission
City and County of San Francisco



DEPARTMENT Infrastructure Division

AGENDA NO. 11

MEETING DATE February 28, 2012

Professional Services Award: Regular Calendar
Project Manager: Manfred Wong

Agreement No. CS-169, Award, Central Bayside System Improvements Project

<p>Summary of Proposed Commission Action:</p>	<p>Approve the selection of MWH/URS, Joint Venture (MWH/URS JV); award Wastewater Enterprise, Sewer System Improvement Program (SSIP) funded Agreement No. CS-169, Central Bayside System Improvements Project, to provide project planning and engineering services; and authorize the General Manager of the San Francisco Public Utilities Commission to negotiate and execute a professional services agreement with MWH/URS JV for an amount not-to-exceed \$30,000,000, with a duration of up to nine (9) years, subject to the Board of Supervisors approval pursuant to Charter Section 9.118.</p>
<p>Background & Description of Scope of Services:</p>	<p>Background: The City's last major master planning effort for the sewer system took place in the 1970's, forty years ago. Since then, the City's major stormwater/treatment and collection systems have aged and lack redundancy. A new master planning process was initiated in 2004 that ultimately lead to the development of the Sewer System Improvement Program (SSIP), and hiring in 2011 of the AECOM-Parsons team to provide Program Management Services. The goal of the SSIP is to bring the sewer system to a state of good repair to ensure continued regulatory compliance, reliability, and redundancy; and to meet the known, and foreseeable challenges of today and the future.</p> <p>The identified challenges include:</p> <ul style="list-style-type: none"> • Aging infrastructure and poor condition of existing facilities with little remaining useful life; • Seismic deficiencies and lack of structural integrity; • Limited operating flexibility and lack of redundancy; • The ongoing need to protect the environment and public health, meet regulatory challenges, and conserve resources; • Adaptation to climate change; and

APPROVAL:

DEPARTMENT /
BUREAU

COMMISSION
SECRETARY

Mike Housh

FINANCE

Todd L. Rydstrom

GENERAL
MANAGER

Ed Harrington

- Improved stormwater management.

Approximately 20 capital improvement projects are proposed for construction by 2040, to address and mitigate these various challenges and to meet the Commission endorsed goals and levels of service. The Central Bayside System Improvements Project is one of the key projects in the SSIP.

This project would provide redundancy and seismic reliability for Wastewater Enterprise (WWE)'s bayside collection system operations. Currently, the Channel Pump Station and an existing 66-inch Channel Force Main are the only conveyance infrastructure available to transport wastewater from the northeast portion of the City to the Southeast Wastewater Pollution Control Plant (SEWPCP) for treatment. However, the Channel Force Main is seismically vulnerable and has failed three times since its construction in 1981, including during the 1989 Loma Prieta Earthquake. Future potential failure of this force main would be catastrophic and detrimental to WWE's daily ability to reliably collect and treat wastewater/stormwater from the bayside system.

The proposed project would provide a gravity conveyance of dry-weather and wet-weather flows to the SEWPCP for treatment. The current project concept includes a tunnel with an approximately twenty-three foot inside diameter with a direct connection to the SEWPCP via a deep lift station near the plant's headworks facility adjacent to Evans Avenue. In addition to providing seismic reliability and operational redundancy to the existing bayside collection system, this concept includes additional stormwater storage capacity and improved flow conveyance between Channel Basin and SEWPCP. The additional capacity and improved conveyance would aid in minimizing existing localized flooding within the Channel Basin (i.e. South of Market areas). Consolidation/modification of existing satellite pump stations along the alignment will be considered and addressed during the planning phase. A thorough urban watershed analysis will also be conducted to determine the volume of flows that need to be managed and the corresponding combination of green infrastructures/grey infrastructure stormwater control solutions will also be conducted. An urban watershed methodology will be utilized to incorporate and promote appropriate green infrastructure (e.g. Low Impact Design) elements into the overall proposed project.

The design of this project is being led by City staff and is structured to function as a combined City staff and consultant organization that will be managed by the Infrastructure Project Management Bureau. City staff will be comprised of team members from SFPUC's Infrastructure Division, Wastewater Enterprise and the Department of Public Works. In addition, there will be support from other SFPUC departments including External Affairs and Business Services, as well as various other City departments.

Description of Scope of Services:

The work under this agreement consists of the following tasks:

- Management and Coordination of Proposer's Service;

	<ul style="list-style-type: none"> • Quality Assurance/Quality Control; • Review Background Information; • Develop Survey Information; • Develop Utility Information; • Hydrological and Hydraulic Modeling and Analysis; • Advanced Numerical Modeling and Physical Modeling; • Channel Watershed Assessments Program; • Geotechnical and Hazardous Material Investigation; • Prepare Planning Level Reports; • Permitting and Agreements; • Tunnel Engineering; • Pump Station/System Modification Design; • Technology Transfer; • Communication and Public Outreach; • Engineering Support During Bid Advertisement; • Engineering Support Services during Construction and Closeout ; • Environmental Planning Services (Optional); and • Community Benefits.
Result of Inaction:	A delay in awarding this agreement will further defer much needed capital improvements to the City's wastewater system; which, if unaddressed, will result in regulatory non-compliance, loss of system reliability, and increased public and worker safety risks.
Budget & Costs:	<p>Funds will be available at the time of award of the agreement for the first task order pertaining to the Planning tasks from Project CWWSIPCT01 - Central Bayside System Improvements.</p> <p>Not-to-Exceed Amount: \$30,000,000.</p>
Schedule:	<p>Advertised: September 23, 2011 Estimated Notice To Proceed Date: May 2012 Completion Date: May 2021 Duration: Nine (9) years</p>

<p>Evaluation and Selection Criteria:</p>	<p><u>Minimum Qualifications</u></p> <p>To qualify as a Prime Proposer or Lead JV Partner for this RFP, a Proposer must demonstrate the following:</p> <ul style="list-style-type: none"> • The Prime Proposer or Lead JV Partner must either (i) have been in business for a minimum of twenty (20) years performing project management, planning, design, and design construction support of large water/wastewater collection and pump station facilities or (ii) have been in business for a minimum of fifteen (15) years performing planning and design for large water/wastewater collection and pump station facilities AND have an owner, partner or principal officer responsible for making significant administrative and business decisions on behalf of the firm with at least twenty (20) years planning and design experience on large water/wastewater collection and pump station facilities; OR <p>Either (i) have been in business for a minimum of twenty (20) years performing design and construction support of large diameter tunnels (greater than 14 feet in diameter) and deep excavation/support/earthwork in excess of 50 feet deep or (ii) have been in business for a minimum of fifteen (15) years working on large diameter tunnels and deep excavation/support/earthwork AND have an owner, partner or principal officer responsible for making significant administrative and business decisions on behalf of the firm with at least twenty (20) years of experience on large diameter tunnels and deep excavation/support/earthwork;</p> <ul style="list-style-type: none"> • The Prime Proposer or Lead JV Partner must have at least two (2) projects within the last ten (10) years involving hydrological factors and hydraulics of large gravity and pressure conveyance systems with pump station interfaces to the treatment plant; OR <p>Has at least two (2) projects within the last ten (10) years requiring strong capabilities in the management of risks related to variable site conditions, geotechnical investigation and characterization, seismic analysis and design, construction cost estimating and scheduling, constructability assessment, and QA of large tunnel design projects within Seismic Zone 4;</p> <ul style="list-style-type: none"> • The Prime Proposer or Lead JV Partner must have experience as the Prime, or Lead JV, on at least three (3) complex wastewater infrastructure projects, each with a minimum project value of \$100 Million, within the last fifteen (15) years that are similar in complexity to this Project; OR <p>Has successful experience as a Prime or JV, on at least three (3) complex wastewater infrastructure projects, each with a minimum project value of \$100 Million, within the last fifteen (15) years that are similar in complexity to this Project;</p> <ul style="list-style-type: none"> • The Prime Proposer or Lead JV Partner must have a minimum of three (3)
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	<p>years experience in urban watershed program management pertaining to green infrastructures in meeting Project Objectives; and</p> <ul style="list-style-type: none">• The Prime Proposer or Lead JV Partner must have a fully functioning office located within 60-minute travel from the SFPUC Headquarters in San Francisco prior to NTP. <p><u>Evaluation and Selection</u></p> <p>The evaluation and selection process consisted of three (3) phases: 1. Written Proposal, 2. Oral Interview and 3. Overhead and Profit Schedule (OPS). The consultant teams could be awarded up to a maximum of one hundred (100) points: fifty (50) points for the written proposal phase, forty (40) points for the oral interview phase and ten (10) points for the OPS.</p> <p>The highly qualified evaluation panel consisted of individuals knowledgeable on the subject matter and included staff from the SFPUC and other City/Outside agencies. There were four individuals with SFPUC wastewater expertise: an operations and maintenance manager; a SSIP senior project manager; a DPW engineering manager; and a retired City engineering manager, and a high level wastewater collection system director representing Seattle Public Utilities. The panel reviewed and ranked the consultant teams during the written proposal and oral interview phases.</p> <p>The top ranked consultant team, MWH/URS JV, is being recommended for contract award.</p>
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Final Score Summary:	Written, Oral, Overhead & Profit Schedule (OPS) and Human Rights Commission (HRC) Bonus:						
	Firms	Written Proposal Score (50)	Oral Score (40)	OPS Score (10)	Points Subtotal (100)	HRC Bonus or N/A	Total Score
	MWH/URS JV	37.47	29.86	10	77.32	N/A	77.32
	HDR/Jacobs Associates	36.60	31.38	9	76.97	N/A	76.97
	Hatch Mott MacDonald	37.91	27.07	10	74.99	N/A	74.99
	Carollo/CDM	35.52				N/A	
	PB/B&V	35.50				N/A	

Compliance With Chapter 14B: Local Business Enterprise (LBE) And Non-Discrimination In Contracting Ordinance:	<p>A Human Rights Commission (HRC) sub-consulting goal of 12% Local Business Enterprise (LBE) participation (of the total value of services to be provided) has been established for this agreement.</p> <p>HRC has determined that MWH/URS JV has complied with the pre-award 14B requirements and is eligible for award of this Agreement. MWH/URS JV has committed to a LBE subconsultant participation of 12.6%.</p>
Protest:	<p>A protest of the award of this agreement was filed by HDR/Jacobs on December 23, 2011 concerning the Community Benefits scoring. SFPUC Contract Administration staff, in consultation with the City Attorney's Office, determined that the protest was without merit, and provided a written response to the protest on January 13, 2012.</p>
Recommendation:	<p>SFPUC staff recommends that the Commission adopt the attached resolution.</p>
Attachments:	<ol style="list-style-type: none">1. SFPUC Resolution2. HRC Memo

PUBLIC UTILITIES COMMISSION

City and County of San Francisco

RESOLUTION NO. _____

WHEREAS, The Channel Pump Station and an existing 66-inch Channel Force Main are currently the only conveyance infrastructure available to transport wastewater from the northeast portion of the City to the Southeast Wastewater Pollution Control Plant (SEWPCP) for treatment. However, the Channel Force Main is seismically vulnerable and has failed three times since its construction in 1981, including during the 1989 Loma Prieta Earthquake. Future potential failure of this force main would be catastrophic and detrimental to Wastewater Enterprise's daily ability to reliably collect and treat wastewater/stormwater from the bayside system. The proposed project would provide a gravity conveyance of dry-weather and wet-weather flows to the SEWPCP for treatment. Additional storage capacity would also be provided to aid in minimizing existing localized flooding within the Channel Basin (i.e. South of Market areas). Consolidation/modification of existing satellite pump stations along the alignment will be considered and addressed during the planning phase. A thorough urban watershed analysis to determine the volume of flows that need to be managed and the corresponding combination of green infrastructures/grey infrastructure stormwater control solutions will also be conducted. This project will provide redundancy and seismic reliability for Wastewater Enterprise's bayside collection system operations; and

WHEREAS, It is necessary to procure the services of a qualified wastewater engineering and tunnel engineering team to provide specialized wastewater systems and tunnel facilities planning and engineering services to supplement SFPUC staff; and

WHEREAS, The estimated cost of services is \$30,000,000; and

WHEREAS, The proposal was advertised on September 23, 2011; and

WHEREAS, Services are anticipated to begin in May 2012 and, if following planning, design and environmental review of the proposed project, the project is approved, then services could end in May 2021, and therefore, the duration of this agreement is up to nine (9) years; and

WHEREAS, SFPUC staff and Human Rights Commission (HRC) review of the proposals resulted in the establishment of MWH/URS, Joint Venture (MWH/URS JV) as the highest ranked consulting team; and

WHEREAS, A HRC subconsulting goal of 12% Local Business Enterprise (LBE) participation of the total value of services to be provided has been established for this agreement; and

WHEREAS, Failure to reach successful agreement on contract terms and conditions within 30 days of the date of the Commission award may result in award of the contract to the next highest ranked proposer, or re-advertising and re-selecting consultants at the discretion of the City; and

WHEREAS, The firms being awarded a contract by the SFPUC must be in compliance with the Equal Benefits Provisions of Chapter 12B of the City's Administrative Code either at the time of the award, or within 2 weeks of the date of the Commission award; failure of the bidder to obtain compliance certification from HRC may, in the General Manager's sole discretion, result in award of the agreement to the next highest ranked proposer, or re-advertising and re-selecting consultants at the discretion of the City; and

WHEREAS, Funds for this agreement will be available at the time of award of the agreement from Project CWWSIPCT01 – Central Bayside System Improvements Project; now, therefore, be it

RESOLVED, That this Commission hereby approves the selection of MWH/URS JV; awards Wastewater Enterprise Sewer System Improvement Program funded Agreement No. CS-169, Central Bayside System Improvements Project, to provide Planning and Engineering Services; and authorizes the General Manager of the San Francisco Public Utilities Commission to negotiate and execute a professional services agreement with MWH/URS JV for an amount not-to-exceed \$30,000,000, and with a duration of up to nine (9) years, or, in the event negotiations are not successful or City requirements are not satisfied, to negotiate and execute a professional services agreement with the next highest ranked proposer; subject to Board of Supervisors approval pursuant to Charter Section 9.118.

I hereby certify that the foregoing resolution was adopted by the Public Utilities Commission at its meeting of _____ *February 28, 2012*

Secretary, Public Utilities Commission



Edwin M. Lee
Mayor

Contract Compliance
Dispute Resolution/Fair Housing
Small and Micro Business Enterprise
Lesbian Gay Bisexual Transgender & HIV Discrimination

Theresa Sparks
Executive Director

MEMORANDUM

Date: February 1, 2012
 To: Kofo Domingo, Contracts Administration Bureau, SFPUC
 From: Bayard Fong, Contract Compliance Officer, HRC
 Subject: CS-169 Planning & Engineering Services, Central Bayside System Improvement Project.

HRC has reviewed the proposals, the application of the rating bonus, and the score sheets for the above referenced RFP. The engineer's budget for the above referenced RFP is \$30 million. Pursuant to Chapter 14B, RFP's that exceed \$20 million shall be exempt from the application of the rating bonus. The LBE sub consulting participation goal established for this project is 12%.

HRC has reviewed the score sheets from the technical and oral interview panel, and the community benefits program review panel. In addition, HRC reviewed the fee schedules/point allocation provided by contract administration. According to the score tabulations submitted by contract administration, the final ranking is listed below.

Firm	Total Points	Rank
MWH/URS JV	77.25	1
HDR/Jacobs Ass. JV	76.98	2
Hatch Mott MacDonald	74.99	3

The MWH- URS Joint Venture proposal includes LBE participation level of 12.6%, see chart below.

FIRM	SERVICE(S)	LBE Status	LBE
Leahy Engineering	Hydraulic/Water Resource Engineering Fieldwork, Design, Civil (Pump Station Support); Sewer Design, Field Inspection.	SF-LBE-OBE	3.06%
LeBlanc and Associates	Public Outreach	SF-LBE-WBE	0.6%
Meridian Surveying Engineering	Surveying	SF-LBE-MBE	0.78%



25 Van Ness Avenue
Suite 800
San Francisco
California 94102-6033



TEL (415) 252-2500
FAX (415) 431-5764
TDD (415) 252-2550
<http://www.sflhumanrights.org>

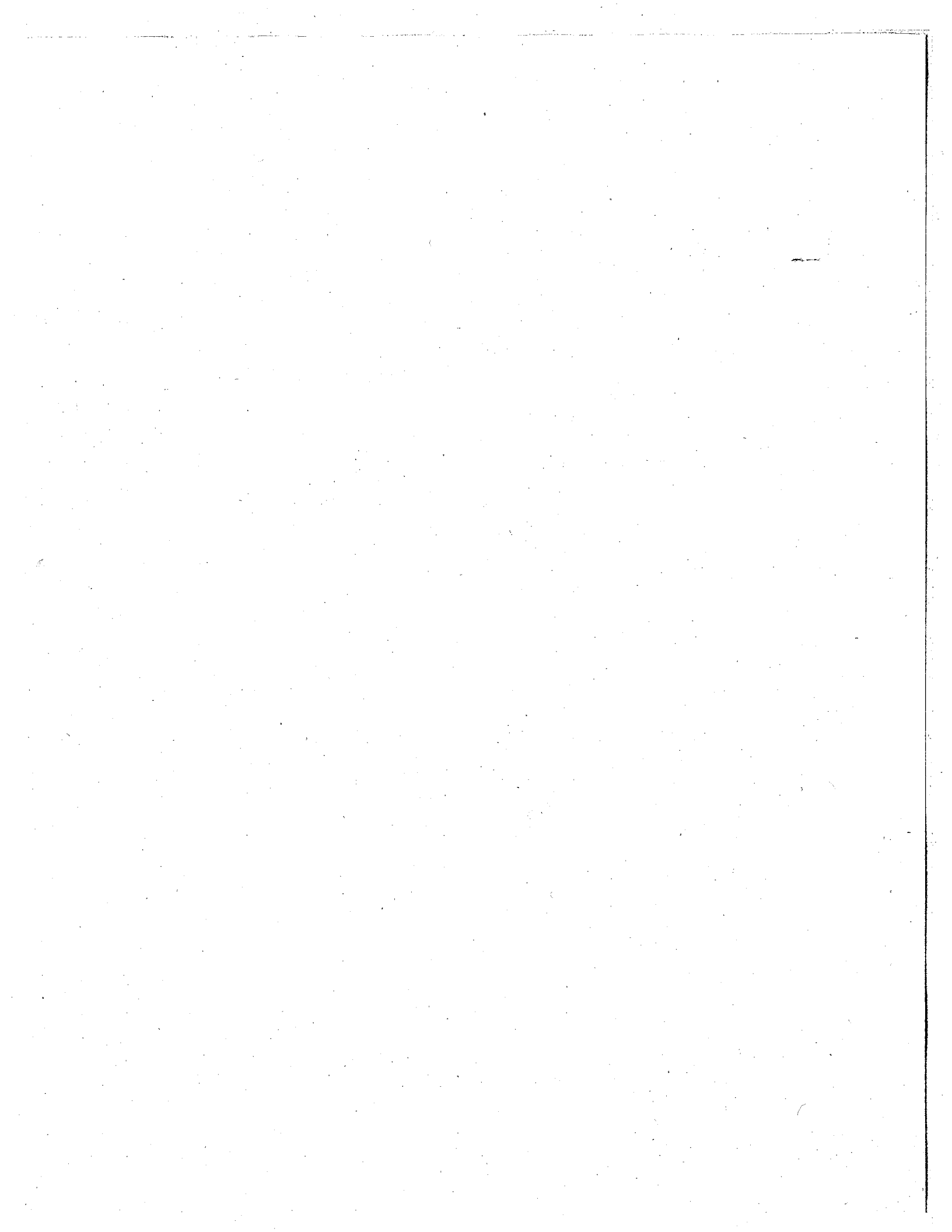


Michael Thomas Consulting	Hydraulic/Water Resource Engineer, GIS (Hydraulic and Hydrologic Modeling), Design, GIS (Urban Watershed), Civil (Pump Station Support), Field Inspection	SF-LBE-OBE	3.27%
Natalie Macris	Technical Writing	SF-LBEWBE	0.34%
Katherine Loh Graphic Design	Translation Services	SF-LBE-WBE	0.17%
Public Policy Collaboration	Public Outreach	SF-LBE-OBE	0.91%
Robert Y Chew Geotechnical	Site Investigation and Ground Characterization/ Laboratory Testing	SF-LBE-MBE	2.43%
Robin Chiang & Company	Architectural	SF-LBE-MBE	0.69%
Telamon Engineering Consultants	Civil (Tunneling), ROW/Property Acquisition Support	SF-LBE-WBE	0.37%
		Total:	12.6%

In conclusion, HRC has determined that the proposal submitted by the MWH/URS Joint Venture has demonstrated compliance with Chapter 14B "Good Faith Outreach" Requirements.

If you have any questions, please don't hesitate to call me at 554-3103.

Cc: Manfred Wong, SFPUC
Veronica Ng, SFPUC
Nicole Truax, HRC



PUBLIC UTILITIES COMMISSION

City and County of San Francisco

RESOLUTION NO. 12-0035

WHEREAS, The Channel Pump Station and an existing 66-inch Channel Force Main are currently the only conveyance infrastructure available to transport wastewater from the northeast portion of the City to the Southeast Wastewater Pollution Control Plant (SEWPCP) for treatment. However, the Channel Force Main is seismically vulnerable and has failed three times since its construction in 1981, including during the 1989 Loma Prieta Earthquake. Future potential failure of this force main would be catastrophic and detrimental to Wastewater Enterprise's daily ability to reliably collect and treat wastewater/stormwater from the bayside system. The proposed project would provide a gravity conveyance of dry-weather and wet-weather flows to the SEWPCP for treatment. Additional storage capacity would also be provided to aid in minimizing existing localized flooding within the Channel Basin (i.e. South of Market areas). Consolidation/modification of existing satellite pump stations along the alignment will be considered and addressed during the planning phase. A thorough urban watershed analysis to determine the volume of flows that need to be managed and the corresponding combination of green infrastructures/grey infrastructure stormwater control solutions will also be conducted. This project will provide redundancy and seismic reliability for Wastewater Enterprise's bayside collection system operations; and

WHEREAS, It is necessary to procure the services of a qualified wastewater engineering and tunnel engineering team to provide specialized wastewater systems and tunnel facilities planning and engineering services to supplement SFPUC staff; and

WHEREAS, The estimated cost of services is \$30,000,000; and

WHEREAS, The proposal was advertised on September 23, 2011; and

WHEREAS, Services are anticipated to begin in May 2012 and, if following planning, design and environmental review of the proposed project, the project is approved, then services could end in May 2021, and therefore, the duration of this agreement is up to nine (9) years; and

WHEREAS, SFPUC staff and Human Rights Commission (HRC) review of the proposals resulted in the establishment of MWH/URS, Joint Venture (MWH/URS JV) as the highest ranked consulting team; and

WHEREAS, A HRC subconsulting goal of 12% Local Business Enterprise (LBE) participation of the total value of services to be provided has been established for this agreement; and

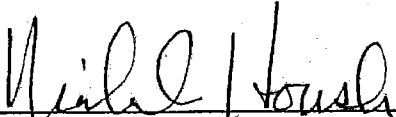
WHEREAS, Failure to reach successful agreement on contract terms and conditions within 30 days of the date of the Commission award may result in award of the contract to the next highest ranked proposer, or re-advertising and re-selecting consultants at the discretion of the City; and

WHEREAS, The firms being awarded a contract by the SFPUC must be in compliance with the Equal Benefits Provisions of Chapter 12B of the City's Administrative Code either at the time of the award, or within 2 weeks of the date of the Commission award; failure of the bidder to obtain compliance certification from HRC may, in the General Manager's sole discretion, result in award of the agreement to the next highest ranked proposer, or re-advertising and re-selecting consultants at the discretion of the City; and

WHEREAS, Funds for this agreement will be available at the time of award of the agreement from Project CWWSIPCT01 – Central Bayside System Improvements Project; now, therefore, be it

RESOLVED, That this Commission hereby approves the selection of MWH/URS JV; awards Wastewater Enterprise Sewer System Improvement Program funded Agreement No. CS-169, Central Bayside System Improvements Project, to provide Planning and Engineering Services; and authorizes the General Manager of the San Francisco Public Utilities Commission to negotiate and execute a professional services agreement with MWH/URS JV for an amount not-to-exceed \$30,000,000, and with a duration of up to nine (9) years, or, in the event negotiations are not successful or City requirements are not satisfied, to negotiate and execute a professional services agreement with the next highest ranked proposer; subject to Board of Supervisors approval pursuant to Charter Section 9.118.

I hereby certify that the foregoing resolution was adopted by the Public Utilities Commission at its meeting of _____ *February 28, 2012*



Secretary, Public Utilities Commission

City and County of San Francisco
San Francisco Public Utilities Commission
1155 Market Street, 11th Floor
San Francisco, California 94103

** Complete copy of document is
located in

File No. 120387

Agreement between the City and County of San Francisco and
MWH/URS, Joint Venture.

Agreement No. CS-169, Planning & Engineering Services, Central Bayside System
Improvement Project

This Agreement is made this 28th day of February, 2012, in the City and County of San Francisco, State of California, by and between: **MWH/URS Joint Venture, 44 Montgomery Street, Suite 1400, San Francisco CA 94104**, hereinafter referred to as "Contractor," and the City and County of San Francisco, a municipal corporation, hereinafter referred to as "City," acting by and through the San Francisco Public Utilities Commission.

Recitals

WHEREAS, the San Francisco Public Utilities Commission ("Department") wishes to retain the services of **MWH/URS Joint Venture** to provide Planning and Engineering Services for Central Bayside System Improvement Project; and

WHEREAS, a Request for Proposal ("RFP") was issued on **September 23, 2011**, and City selected Contractor as the highest qualified scorer pursuant to the RFP; and

WHEREAS, Contractor represents and warrants that it is qualified to perform the services required by City as set forth under this Contract; and

WHEREAS, approval for this Agreement was obtained when the Civil Service Commission approved Contract number **4014-11/12** on **September 23, 2011**; and

WHEREAS, approval for this Agreement was obtained from the San Francisco Public Utilities Commission Resolution Number **12-0035** on **February 28, 2012**; and

WHEREAS, approval for this Agreement was obtained from the San Francisco Board of Supervisors by Resolution Number **[insert resolution number]** on **[insert date of Board of Supervisors' action]**; and

Now, THEREFORE, the parties agree as follows:

1. Certification of Funds; Budget and Fiscal Provisions; Termination in the Event of Non-Appropriation. This Agreement is subject to the budget and fiscal provisions of the City's Charter. Charges will accrue only after prior written authorization certified by the Controller, and the amount of City's obligation hereunder shall not at any time exceed the amount certified for the purpose and period stated in such advance authorization. This Agreement will terminate without penalty, liability or expense of any kind to City at the end of any fiscal year if funds are not appropriated for the next succeeding fiscal year. If funds are appropriated for a portion of the fiscal year, this Agreement will terminate, without

FORM SFEC-126:
NOTIFICATION OF CONTRACT APPROVAL
(S.F. Campaign and Governmental Conduct Code § 1.126)

City Elective Officer Information <i>(Please print clearly.)</i>	
Name of City elective officer(s): Members, Board of Supervisors	City elective office(s) held: Members, Board of Supervisors
Contractor Information <i>(Please print clearly.)</i>	
Name of contractor: MWH Americas, Inc.	
<p><i>Please list the names of (1) members of the contractor's board of directors; (2) the contractor's chief executive officer, chief financial officer and chief operating officer; (3) any person who has an ownership of 20 percent or more in the contractor; (4) any subcontractor listed in the bid or contract; and (5) any political committee sponsored or controlled by the contractor. Use additional pages as necessary.</i></p> <p>1)BOD: Adams Jr., Joseph D. Barnes, David G. Howard, Bruce K. Krause, Alan J. Kuiken, James G McConville, Daniel</p> <p>2) CEO: Alan J. Krause, CFO: David G. Barnes</p> <p>3) MWH Holdings, Inc., a Delaware corporation, owns 100% of MWH Americas, Inc.</p> <p>4) URS Corporation Americas (JV partner)</p> <p>5) mCapitol Management\MWH Employees Political Action Committee, which is a registered federal political action committee.</p>	
Date that contract was approved: <i>(By the SF Board of Supervisors)</i>	Amount of contract: \$30,000,000
Describe the nature of the contract that was approved: Pursue and Implement the SFPUC Planning & Engineering Services, Central Bayside System Improvement Project.	
Comments:	

This contract was approved by (check applicable):

the City elective officer(s) identified on this form

a board on which the City elective officer(s) serves: San Francisco Board of Supervisors
Print Name of Board

the board of a state agency (Health Authority, Housing Authority Commission, Industrial Development Authority Board, Parking Authority, Redevelopment Agency Commission, Relocation Appeals Board, Treasure Island Development Authority) on which an appointee of the City elective officer(s) identified on this form sits

Print Name of Board

Filer Information <i>(Please print clearly.)</i>

Name of filer: Angela Calvillo, Clerk of the Board	Contact telephone number: (415) 554-5184
Address: City Hall, Room 244, 1 Dr. Carlton B. Goodlett Pl., San Francisco, CA 94102	E-mail: Board.of.Supervisors@sfgov.org

Signature of City Elective Officer (if submitted by City elective officer)

Date Signed

Signature of Board Secretary or Clerk (if submitted by Board Secretary or Clerk)

Date Signed

FORM SFEC-126:
NOTIFICATION OF CONTRACT APPROVAL
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City Elective Officer Information <i>(Please print clearly.)</i>	
Name of City elective officer(s): Members, Board of Supervisors	City elective office(s) held: Members, Board of Supervisors

Contractor Information <i>(Please print clearly.)</i>	
Name of contractor: MWH/URS JV	
<p><i>Please list the names of (1) members of the contractor's board of directors; (2) the contractor's chief executive officer, chief financial officer and chief operating officer; (3) any person who has an ownership of 20 percent or more in the contractor; (4) any subcontractor listed in the bid or contract; and (5) any political committee sponsored or controlled by the contractor. Use additional pages as necessary.</i></p> <p>1) Noel Wong: Management Committee Member-URS Corporation Said Salah-Mars. : Management Committee Member-URS Corporation John Bischoff: Alternate Committee Member-URS Corporation JaNell Cook: Management Committee Member-MWH Americas, Inc. Mike Watson: Management Committee Member-MWH Americas, Inc. Geoffrey Carthew: Alternate Committee Member-MWH Americas, Inc.</p> <p>2) N/A</p> <p>3) MWH Americas, Inc., a California corporation, owns 50% of MWH/URS JV URS Corporation Americas, a Nevada Corporation, owns 50% of MWH/URS JV</p> <p>4) MWH Americas, Inc. (JV Partner) URS Corporation (JV Partner)</p> <p>5) mCapitol Management/MWH Employees Political Action Committee, which is a registered federal political action committee.</p>	
Date that contract was approved: <i>(By the SF Board of Supervisors)</i>	Amount of contract: \$30,000,000
Describe the nature of the contract that was approved: Pursue and Implement the SFPUC Planning & Engineering Services, Central Bayside System Improvement Project.	
Comments:	

This contract was approved by (check applicable):

the City elective officer(s) identified on this form

a board on which the City elective officer(s) serves: San Francisco Board of Supervisors

Print Name of Board

the board of a state agency (Health Authority, Housing Authority Commission, Industrial Development Authority Board, Parking Authority, Redevelopment Agency Commission, Relocation Appeals Board, Treasure Island Development Authority) on which an appointee of the City elective officer(s) identified on this form sits

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Signature of City Elective Officer (if submitted by City elective officer)

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Signature of Board Secretary or Clerk (if submitted by Board Secretary or Clerk)

Date Signed

FORM SFEC-126:
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City Elective Officer Information <i>(Please print clearly.)</i>	
Name of City elective officer(s): Members, Board of Supervisors	City elective office(s) held: Members, Board of Supervisors

Contractor Information <i>(Please print clearly.)</i>	
Name of contractor: URS Corporation Americas	
<i>Please list the names of (1) members of the contractor's board of directors; (2) the contractor's chief executive officer, chief financial officer and chief operating officer; (3) any person who has an ownership of 20 percent or more in the contractor; (4) any subcontractor listed in the bid or contract; and (5) any political committee sponsored or controlled by the contractor. Use additional pages as necessary.</i>	
1) Board of Directors: Martin M Koffel Armen Der Marderosian Mickey P. Foret Senator William H. Frist, M.D. Lydia H. Kennard Donald R. Knauss Joseph W. Ralston John D. Roach Sabrina L. Simmons Douglas W. Stotlar William P. Sullivan William D. Walsh	
2) CEO: Martin M Koffel, CFO: H. Thomas Hicks	
3) URS Holdings, Inc., a Delaware corporation, owns 100% of URS Corporation Americas.	
4) MWH Americas, Inc. (JV partner)	
5) NA.	
Date that contract was approved: <i>(By the SF Board of Supervisors)</i>	Amount of contract: \$30,000,000
Describe the nature of the contract that was approved: Pursue and Implement the SFPUC Planning & Engineering Services, Central Bayside System Improvement Project.	
Comments:	

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Date Signed

