



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

The Honorable Daniel Lurie
Mayor of San Francisco
City and County of San Francisco
1 Dr. Carlton B. Goodlett Place, Room 200
San Francisco, CA 94102

Dear Mayor Lurie,

The 2025-2026 Civil Grand Jury will release a report entitled, “When Making Do Doesn’t Work: San Francisco Jails in Crisis” to the public on June 9, 2026. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than August 8, 2026.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
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4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge East at SFGandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink, appearing to read "Ed Cooper".

Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Angela Calvillo
Clerk of the Board, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Ms. Calvillo,

The 2025-2026 Civil Grand Jury will release a report entitled, “When Making Do Doesn’t Work: San Francisco Jails in Crisis” to the public on June 9, 2026. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Connie Chan
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Supervisor Chan,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Stephen Sherrill
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Supervisor Sherrill,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Danny Sauter
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Supervisor Sauter,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Alan Wong
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Supervisor Wong,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Bilal Mahmood
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Supervisor Mahmood,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Matt Dorsey
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Supervisor Dorsey,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Myrna Melgar
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Supervisor Melgar,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Rafael Mandelman
President, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear President Mandelman,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Jackie Fielder
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Supervisor Fielder,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Shamann Walton
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Supervisor Walton,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Chyanne Chen
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Paul Miyamoto
Sheriff, San Francisco Sheriff's Office
City Hall, Room 456
2 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Sheriff Miyamoto,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Brooke Jenkins
District Attorney, San Francisco District Attorney's Office
350 Rhode Island Street
North Building, Suite 400N
San Francisco, CA 94103

Dear District Attorney Jenkins,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Carmen Chu
City Administrator and Chair, Capital Planning Committee
City Hall, Room 362
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear City Administrator Chu,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Greg Wagner
Controller, Office of the Controller
City Hall, Room 316
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94103

Dear Controller Wagner,

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CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Daniel Tsai
Director, Department of Public Health
1145 Market Street
Office #1013
San Francisco, CA 94102

Dear Director Tsai,

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4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

If you choose to respond, please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512, no later than August 8, 2026.

Respectfully,

A handwritten signature in black ink, appearing to read "Ed Cooper".

Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Carla Short
Director, Department of Public Works
City Hall, Room 348
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Director Short,

The 2025-2026 Civil Grand Jury will release a report entitled, “When Making Do Doesn’t Work: San Francisco Jails in Crisis” to the public on June 9, 2026. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

While we request that you respond to the findings and recommendations of this report, you are not required to respond. California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

If you choose to respond, please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512, no later than August 8, 2026.

Respectfully,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

Brian Strong
Director and Chief Resilience Officer, Office of Resilience and Capital Planning
City Hall, Room 347
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Director Strong,

The 2025-2026 Civil Grand Jury will release a report entitled, “When Making Do Doesn’t Work: San Francisco Jails in Crisis” to the public on June 9, 2026. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

While we request that you respond to the findings and recommendations of this report, you are not required to respond. California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

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3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

If you choose to respond, please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512, no later than August 8, 2026.

Respectfully,

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Ed Cooper, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2025-2026 CIVIL GRAND JURY

June 5, 2026

William Palmer
President of the Board, Sheriff's Department Oversight Board
Office of Inspector General
1 South Van Ness Ave, 8th Floor
San Francisco, CA 94102

Dear President Palmer,

The 2025-2026 Civil Grand Jury will release a report entitled, "When Making Do Doesn't Work: San Francisco Jails in Crisis" to the public on June 9, 2026. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

While we request that you respond to the findings and recommendations of this report, you are not required to respond. California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

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4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

If you choose to respond, please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512, no later than September 7, 2026.

Respectfully,

A handwritten signature in black ink, appearing to read "Ed Cooper".

Ed Cooper, Foreperson