

COVID-19 Vaccine Strategy

City & County of San Francisco



Last Updated: January 19, 2021



Vaccinating SF

We have begun the most ambitious vaccine distribution effort in our City's history.

The chief obstacle we are facing is not enough doses.

We are partnering with hospital systems to quickly and efficiently get people vaccinated.

We are committed to getting the vaccine moving as soon as supply increases.

We are ensuring that those most impacted by the virus have access to the vaccine.

We are committed to ensuring a transparent and an easy process.

Guiding Principles

Our vaccine strategy is grounded in equity, speed and partnerships

- Ensure capacity to fully use vaccine supply and aligned with CDC and state guidelines for priority.
- Ensure equitable vaccine allocation and administration.
- Prioritize rapid vaccine access in communities of highest COVID prevalence, including among those who do not access health care.
- Strategy, metrics, outcomes, general information must be transparent and visible to the public and partners.
- To every extent possible, preserve DPH staff for functions only DPH can provide. Partnering with health systems is essential.

Our path to immunity

Current state

28,501 residents vaccinated

Largely health care workers, CCSF workers; 51% of SNF residents
3,000+ vaccines/day

As of 1/19/2021

Primary Barriers

- Vaccine Supply
- Data reporting

Milestone

80,000 (9%) CCSF residents vaccinated

Milestone

Sustained rate of vaccinations at target of 10,000+/day

Target Condition

Equitable and efficient vaccination complete for over 900,000 individuals in SF

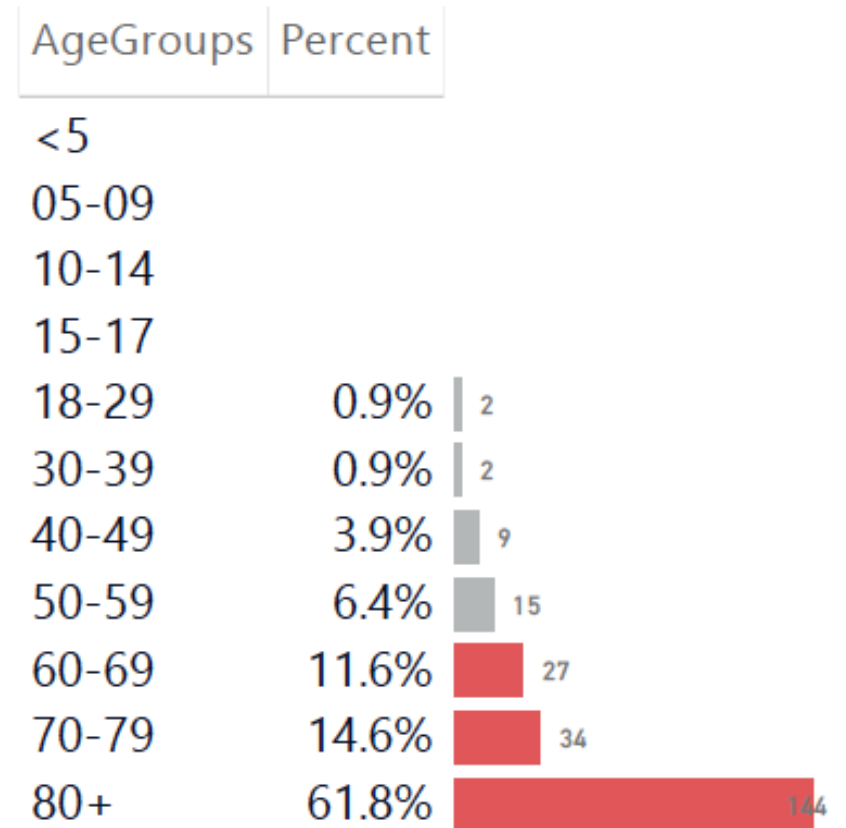
Phases of Vaccine Rollout

California's allocation plan is based on a phased approach while the vaccine is in limited supply.

Distribution will adjust as volume of the vaccine increases

- Current state: Phase 1a — Limited doses available / As of Jan 14.
 - Highly targeted administration to achieve coverage in priority populations
 - 65+, w/ 75+ highest priority.
 - Goal: Reach initial critical populations
- Future state — Large number of doses available
 - Sufficient supply to meet demand; shift to routine strategy
 - Goal: Reach general population and ensure access

Age distribution of those dying of Covid-19 in SF (median age 82)



83% of deaths in those 65 or older

Vaccinating SF: Shots in Arms

as of 1/19/21

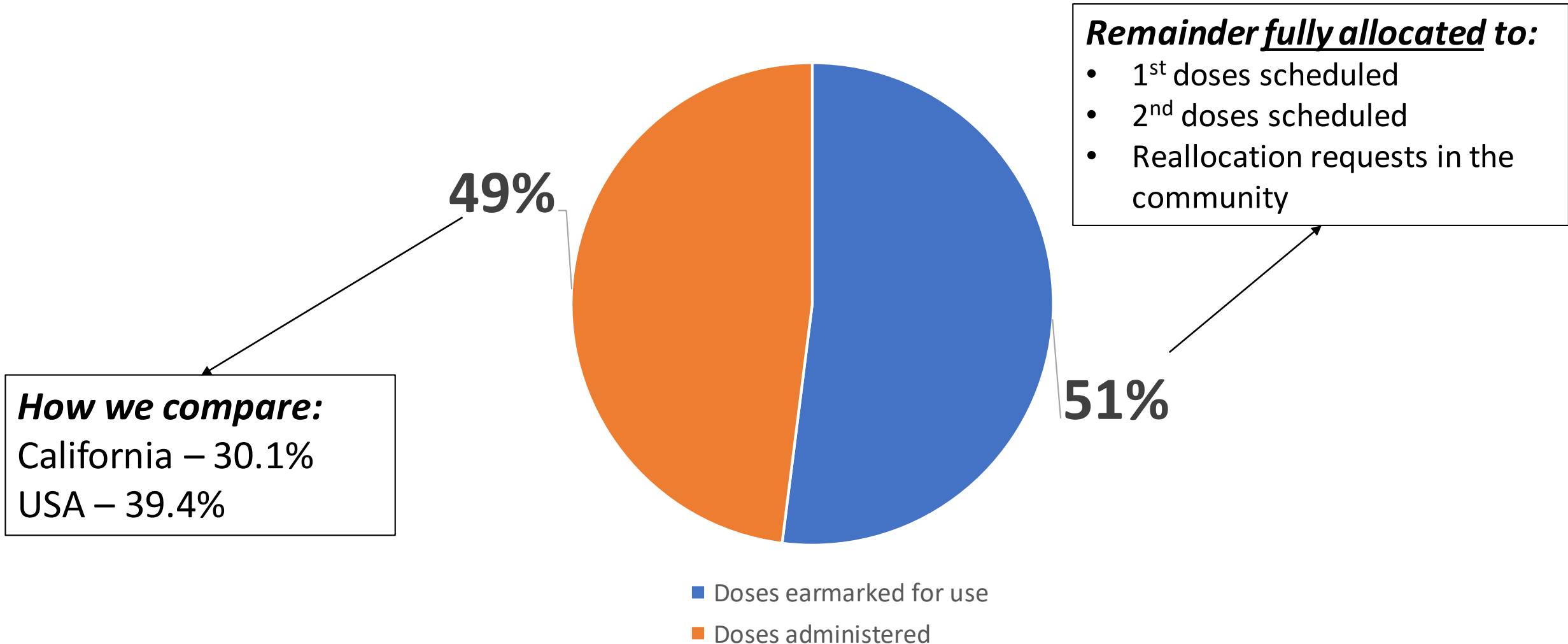
Metric	Total doses	At least one dose	Two doses
Number of vaccines administered in SF	45,206*	37,521*	7,685*
Number of San Franciscans vaccinated	34,153	28,501	6,347 ^t
Number of vaccines administered by DPH	15,545	12,920	2,625

**missing Kaiser and Sutter immunizations given CAIR data issues*

[†] Includes 695 individuals with a second dose that do not have a first dose in SF County

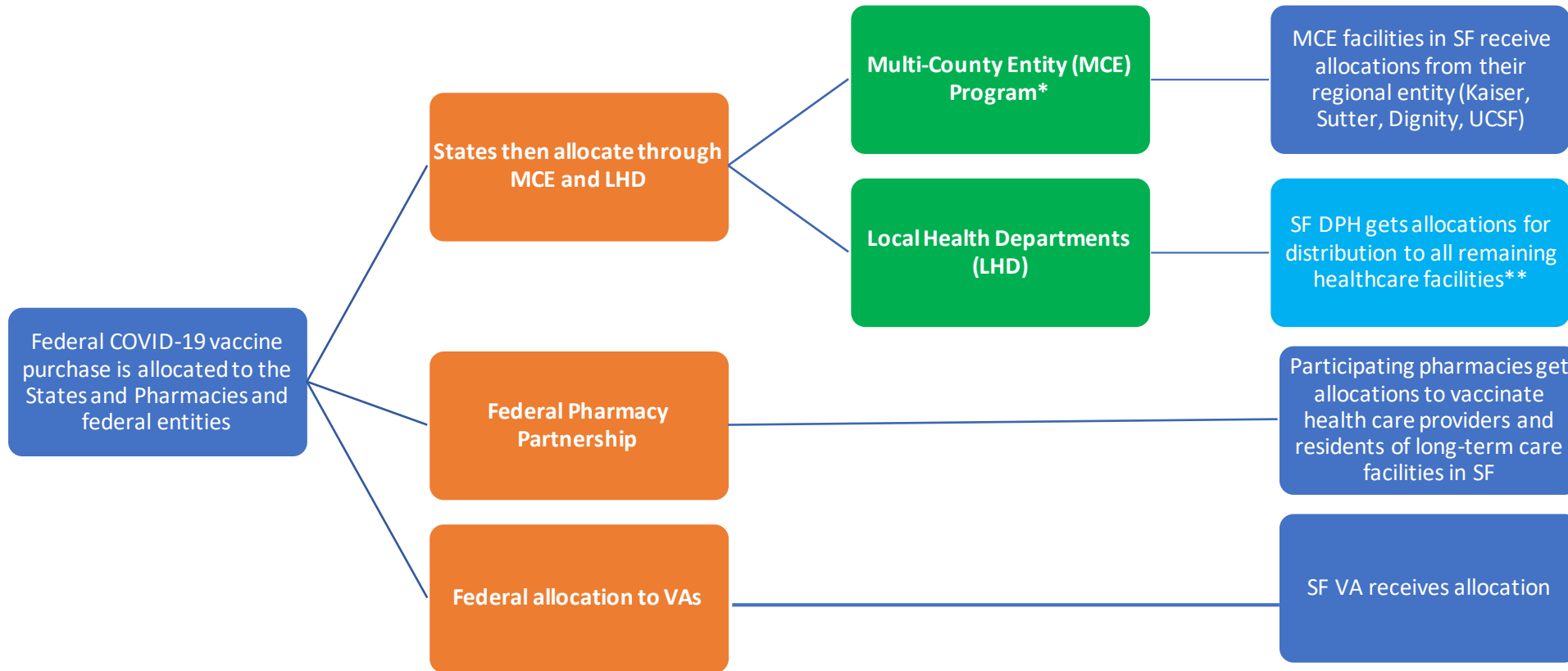
Use of vaccine allocated to SFDPH

as of 1/19/21





Pathways of COVID-19 Vaccine into SF



*Note that the MCE program was not operational during the first allocation, so all doses went to LHD for redistribution to local acute hospitals.

** SFDPH currently has visibility into this allocation only.

Most facilities will receive the vaccine from the Federal Gov & CDPH

CCC & DPH are responsible for allocating and administering only a portion of the vaccines that are delivered to San Francisco .

Challenges

- No unified federal or state system for vaccine delivery; unclear how much vaccine will be allotted and when; guidelines are evolving.
- Data quality, consistency and timeliness of the data from the state.
- Quality and safety – preparedness for potential adverse events at vaccine sites; security of vaccine supply chain; vaccine site flow (masking, social distancing, PPE)
- Operational:
 - Quickly operationalizing a collaborative of all major health providers to create new operations that scale to 10,000 vaccinations/day.
 - Patient and supply flow: scheduling 2 doses, 3-4 weeks apart; vaccine supply requires ultra-cold/frozen transport and storage.

Strategy Overview

The State and Federal Government control the vaccine allocation process.

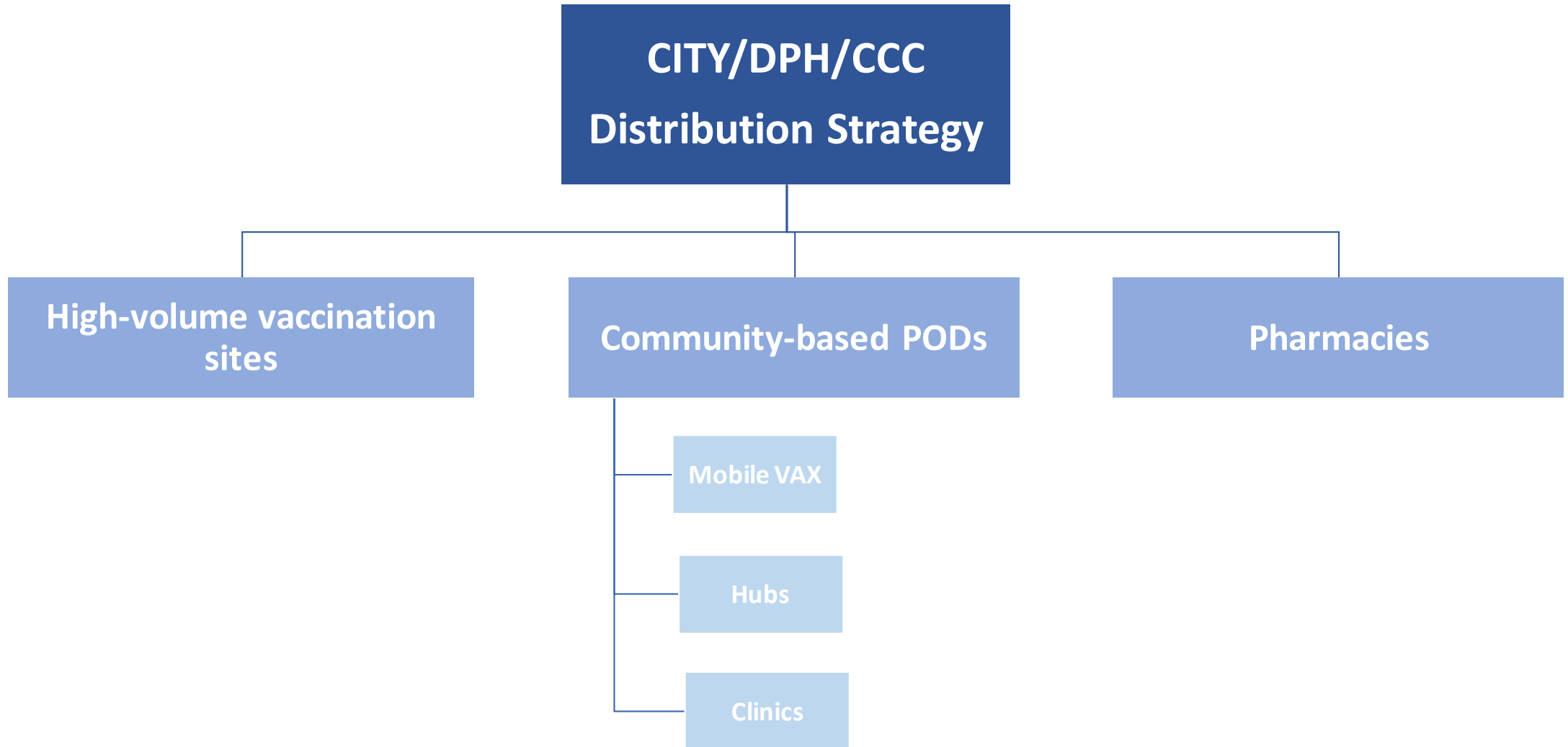
We are organizing an unprecedented collaborative to distribute the vaccine.

The success of this effort is highly dependent on partnerships with providers and vaccine supply.

We are setting up the infrastructure for a network of high-volume vaccination sites as well as community-focused delivery sites.

We are creating options for people to obtain the vaccine in a way most convenient and comfortable for them.

Three-pronged vaccination strategy



High-volume Sites

Achieving volume through collaboration

Approach

- Overall coordination by COVID command; Sites secured by DEM
- DPH catalyzed and coordinates the health system partnership
- Participating hospitals form vaccination units onsite; sites are provider agnostic
- Developing a centralized website for appointments and scheduling
- Data collection and vaccine supply coordinated by DPH
- Outreach and communication through press, social media, CBO partnerships, health system communications, Supervisors and more.

Participating Hospitals/Health Systems

- Kaiser SF
- UCSF
- CPMC/Sutter
- DPH/SF Health Network
- Dignity Health

Proposed Sites

As of 1/19/21

Moscone Center

City College of San Francisco

San Francisco Wholesale
Produce Market

High-volume sites intended to be open to all in the community

Community & Mobile Sites | Ensuring equity

Approach

- Intended to ensure equitable availability of vaccination, especially for populations with a history of limited access
- Overall coordination by Public Health Department with support from COVID Command Center

Access *(in progress)*

- Expanded outreach to offer vaccination at existing, culturally and geographically accessible sites w/CCSF support as needed
- Mobile services to supplement fixed sites and increase access

Collaborators *(in progress)*

- SF Health Network
- Non-profit Health Centers
- Chinese Hospital
- Community-based Organizations
- Social service organizations

Pharmacies | Broad access

Approach *(in progress)*

- Key point of access for SF residents.
- Pharmacies have historically been a key location for individuals to access flu and other vaccines and have the capacity to manage vaccine administration.
- Federal government is working directly with pharmacies.



Access

- Broad access; capacity to take all-comers.

Collaborators

- Walgreens
- Safeway

Phased Roll-out

AIM	VENUE	STATUS		
		Activated	Activate w/in 3 weeks	Activate w/in 5 weeks
High volume sites	Proposed sites		✓	
	Health-care systems and pharmacy networks			
Community sites	Community Pods Mobile Units		✓	
	Individual & groups practices			



COVID Command's role

- Coordination all vaccine operations
- Set up of mass vaccine sites
- Ensures Equity and neighborhood/community lens integrated into planning
- Joint information Center (JIC) provides overall communication and public education campaigns

Vaccination notification website

The image shows a website layout for COVID-19 vaccine notifications. It features a light blue header with the main title, a dark blue section with key information, and a white footer with call-to-action buttons.

Get notified when it's your turn for the COVID-19 vaccine

Starting Tuesday, January 19, get an email or text message if you live or work in SF.

Vaccines are in limited supply
The general public will likely not have access to the vaccine until later in 2021, when we have more vaccines from the state.

Two shots are needed
Two doses are needed to get full protection from the vaccines we have right now. The appointments are 3 or 4 weeks apart, depending on which vaccine (Pfizer or Moderna).

Both doses should be from the same vaccine type.

What to do

Sign up to get notifications, starting January 19

You can get notifications for yourself or for other people.

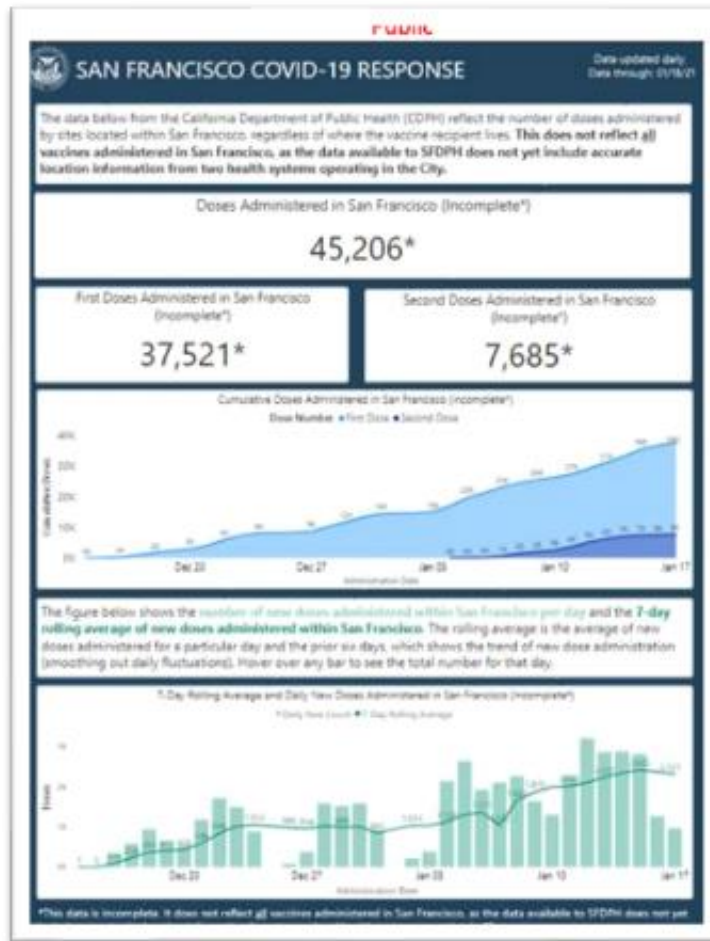
We will ask you:

Get help

If you have questions about the vaccine, talk to your healthcare provider.

sf.gov/vaccinenotify

Public vaccine data tracker



<https://data.sfgov.org/stories/s/a49y-jeyc>

Thank you

For more information

<https://sf.gov/covid-19-vaccine-san-francisco>

<https://covid19.ca.gov/vaccines/>