

John Frahm
President

Oscar Orozco
Secretary - Treasurer

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Workers Union, Local 5**
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November 11, 2024

Board of Supervisors

Budget & Finance Committee

1 Dr. Carlton B. Goodlett Place

San Francisco, CA 94102

Re: Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301 - SUPPORT – Port of San Francisco and Fisherman’s Wharf Revitalized LLC

Honorable Board of Supervisors Chan, Mandelman, and Melgar,

On behalf of the United Food and Commercial Workers Union Local 5 I would like to express my strong support for the Term Sheet Endorsement for Pier 45 and Seawall Lots 300/301 (the Triangle Lot) at Fisherman’s Wharf.

Fisherman’s Wharf is a critical asset for the City’s Northern Waterfront as it houses the last vestige of a time-honored but challenged commercial fishing industry and represents an important engine of long-term economic vitality and growth for San Francisco. Unfortunately, the COVID-19 pandemic and related economic downturn have significantly affected Fisherman’s Wharf, leading to the closure of numerous longstanding Port tenant businesses. Approved now by the Finance Committee and later by the full Board of Supervisors. The vote will be followed by thorough environmental and regulatory reviews and intense lease negotiations. The proposed project offers a unique opportunity to build on the Port’s current investments in Fisherman’s Wharf’s recovery, elevate the fishing industry and heritage of the area, and introduce substantial private capital investment toward a more resilient shoreline. With more than one-third of the project’s budget devoted to public realm and sea wall improvements, this is an opportunity to support private investment with significant resilience and Bay quality benefits. With rising sea levels, Fisherman’s Wharf is greatly at risk of inundation and the project would raise the elevation of both Peri 45 and Seawall Lots 300/301 to meet year 2100 projected Sea Level rise (SLR) levels. All of this will be accomplished using full union labor.

With the Port’s limited resources, sea level rise seismic concerns, and the need to re-invigorate a Fisherman’s Wharf in economic decline, approval of the term sheet will allow this project to progress to the next stages of exploration. Lou Giraudo’s team is committed to ongoing community engagement. UFCW Local 5 fully supports this economic investment, which will enhance Fisherman’s Wharf, help fight decline in an important commercial fishing industry, restore the Wharf to its prior luster, and provide significant economic benefits to the Northern Waterfront and San Francisco as a whole.



James Araby
Director of Strategic Campaigns, UFCW Local 5

November 12, 2024

Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301 - SUPPORT

Honorable Board of Supervisors Chan, Mandelman, and Melgar,

I am the owner of One Ocean Seafood, a local supplier and distributor of fresh seafood operating on Pier 45; I deliver my product throughout San Francisco, Marin, Sonoma, the Peninsula and the South Bay areas. I am writing to ask the Committee to approve the Term Sheet for Pier 45 and Seawall Lots 300/301 (the Triangle Lot) at Fisherman's Wharf.

I started my company over ten years ago and have observed and experienced the many challenges fishermen and fish processors have faced at Pier 45. The impact of the pandemic, the overall deterioration of the area, the lack of significant private investment in Pier 45 and the resulting closure of restaurants and businesses have all caused Fisherman's Wharf to become almost forgotten. I don't know that visitors even know where to buy fresh seafood anymore.

The project promises to support the commercial fishing industry through direct investment and by creating different ways to display and sell locally-sourced fish, including a seafood market, "off-the-boat" sales points and locally operated food stalls that will sell only prepared seafood to be consumed on a "takeaway" basis. This will create many opportunities for businesses like mine to grow and prosper, and for Fisherman's Wharf to be restored to its iconic status in San Francisco. I ask that the term sheet be approved to allow the further exploration of this project.

Sincerely,

Patrick Guyer - Owner
One Ocean Seafood
650-222-8685

November 11, 2024

Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: SUPPORT for Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301

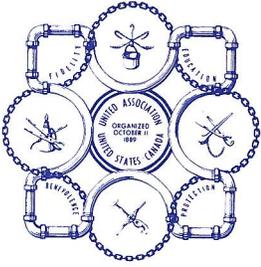
Honorable Board of Supervisors Chan, Mandelman, and Melgar,

My family and I have been owners and operators of various businesses at Fisherman's Wharf for generations, most recently as the current owners of Capurro's Restaurant on Jefferson Street. I've experienced first-hand the decline at Fisherman's Wharf that's resulted from the pandemic and the absence of any meaningful private investment in the area in over 50 years. In fact, the last significant private investment was Lou Giraudo's development of the Boudin flagship nearly 20 years ago. Despite my best efforts, my business continues to be impacted by the decline at Fisherman's Wharf.

The proposed project will re-energize Fisherman's Wharf and the neighboring area in a way that will increase visitor traffic to pre-pandemic levels and beyond. This will allow local businesses like mine to prosper and grow, will generate revenue for the Port and City, and will create new open public gathering space for locals and tourists alike. This project also promises to support the commercial fishing industry by guaranteeing and investing in the fishers' storage, staging and equipment facilities for decades to come. Most importantly, the project will restore a critical link between Pier 39 and Aquatic Park, which will improve all of the businesses along Jefferson Street and the outlying areas, including mine. For these reasons, I ask that the term sheet be approved and that further exploration of the project be allowed.

Thank you for your consideration,

Paul Capurro
Owner
Capurro's Restaurant



UNITED ASSOCIATION OF JOURNEMEN AND APPRENTICES OF THE PLUMBING AND PIPE FITTING INDUSTRY

LOCAL UNION NO. 38

1621 MARKET STREET • SAN FRANCISCO, CA 94103

November 12, 2024

Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301 - SUPPORT – Port of San Francisco and Fisherman’s Wharf Revitalized LLC

Honorable Board of Supervisors Chan, Mandelman, and Melgar,

On behalf of the Plumbers and Pipefitters Local Union 38, I am writing to express our strong support for the endorsement of the Term Sheet for the redevelopment of Pier 45 and Seawall Lots 300/301 (the Triangle Lot) at Fisherman’s Wharf.

Fisherman’s Wharf has long been an iconic and vital economic area of San Francisco; however, it has been without significant private investment for several decades. The proposed revitalization plan by Fisherman’s Wharf Revitalized (FWR) will serve as a catalyst for reinvigorating the entire area. This comprehensive redevelopment project will create new employment opportunities, enable local businesses to thrive, generate substantial revenue for both the Port and the City, and establish new public spaces for both residents and visitors to enjoy.

Under the leadership of Lou Giraudo and his team, FWR is committed to supporting the long-term sustainability of the fishing industry at Pier 45, while also investing in critical waterfront infrastructure where the Port’s resources are currently limited. Importantly, all construction work associated with this project will be carried out using full union labor, ensuring that the local workforce is directly involved in this transformative initiative.

Given the Port’s constrained financial resources, this public-private partnership is essential to restoring Fisherman’s Wharf to its former prominence and addressing the economic decline in the area. The approval of the Term Sheet will enable the Port to further explore and develop this important project, which promises to benefit the entire Northern Waterfront and contribute to the broader economic health of San Francisco.

Lou Giraudo and his team are deeply committed to ongoing community engagement throughout the development process. BCTC fully supports this strategic investment, which will not only revitalize Fisherman’s Wharf but also preserve and strengthen the region’s critical commercial fishing industry. We believe this project represents a crucial opportunity to restore the area’s economic vibrancy and public accessibility.

We respectfully urge the Committee to endorse the Term Sheet, as it has the full support of BCTC and numerous other representatives of organized labor. This redevelopment will bring significant benefits to the community, enhance the waterfront's role in the city's economy, and ensure long-term prosperity for the people of San Francisco.

Thank you for your consideration of this important matter.

Sincerely,

A handwritten signature in blue ink, appearing to read "Larry Mazzola Jr.", written in a cursive style.

LARRY MAZZOLA JR
Bus.Mgr & Fin.Secty-Treas.

San Francisco Building and

825 VAN NESS AVENUE • SUITE 301
SAN FRANCISCO, CA 94109

EMAIL: rudy@sfbuildingtradesCouncil.org



Construction Trades Council

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*A Century of Excellence
in Craftsmanship*

LARRY MAZZOLA, JR.
President

RUDY GONZALEZ
Secretary - Treasurer

JOHN DOHERTY
RAMON HERNANDEZ
Vice Presidents

November 11, 2024

Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301 - SUPPORT - Port of San Francisco and Fisherman's Wharf Revitalized LLC

Honorable Board of Supervisors Chan, Mandelman, and Melgar,

On behalf of the San Francisco Building and Construction Trades Council (BCTC), I am writing to express our strong support for the endorsement of the Term Sheet for the redevelopment of Pier 45 and Seawall Lots 300/301 (the Triangle Lot) at Fisherman's Wharf.

Fisherman's Wharf has long been an iconic and vital economic area of San Francisco; however, it has been without significant private investment for several decades. The proposed revitalization plan by Fisherman's Wharf Revitalized (FWR) will serve as a catalyst for reinvigorating the entire area. This comprehensive redevelopment project will create new employment opportunities, enable local businesses to thrive, generate substantial revenue for both the Port and the City, and establish new public spaces for both residents and visitors to enjoy.

Under the leadership of Lou Girardo and his team, FWR is committed to supporting the long-term sustainability of the fishing industry at Pier 45, while also investing in critical waterfront infrastructure where the Port's resources are currently limited. Importantly, all construction work associated with this project will be carried out using full union labor, ensuring that the local workforce is directly involved in this transformative initiative.

Given the Port's constrained financial resources, this public-private partnership is essential to restoring Fisherman's Wharf to its former prominence and addressing the economic decline in the area. The approval of the Term Sheet will enable the Port to further explore and develop this important project, which promises to benefit the entire Northern Waterfront and contribute to the broader economic health of San Francisco.

Lou Girardo and his team are deeply committed to ongoing community engagement throughout the development process. BCTC fully supports this strategic investment, which will not only revitalize Fisherman's Wharf but also preserve and strengthen the region's critical commercial fishing industry.

We believe this project represents a crucial opportunity to restore the area's economic vibrancy and public accessibility.

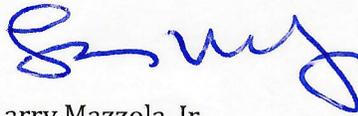
We respectfully urge the Committee to endorse the Term Sheet, as it has the full support of BCTC and numerous other representatives of organized labor. This redevelopment will bring significant benefits to the community, enhance the waterfront's role in the city's economy, and ensure long-term prosperity for the people of San Francisco.

Thank you for your consideration of this important matter.

Sincerely,



Rudy Gonzalez
Secretary-Treasurer



Larry Mazzola, Jr.
President

November 12, 2024

Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: SUPPORT FOR Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301

Honorable Board of Supervisors Chan, Mandelman, and Melgar,

As a lifelong San Franciscan, owner of The Franciscan Restaurant (among other restaurants in the city) and a member of the Fisherman's Wharf Advisory Committee, I am writing to express strong support for the Term Sheet Endorsement for Pier 45 and Seawall Lots 300/301 (the Triangle Lot) at Fisherman's Wharf.

Over the past several years I've been able to witness first-hand the extent of under-investment in Fisherman's Wharf, and the resulting decline in the area's business volume. These circumstances were made worse by the pandemic. Many fellow restaurant and business owners have chosen to surrender their leases rather than invest, and this has added to the decline. In fact, since the pandemic no one except Fisherman's Wharf Revitalized (FWR) has come forward with any significant investment for the Wharf - investment dollars the Port currently does not have.

FWR has had dozens of meetings with FWAC and several of its members. These have been very productive, and I've seen the concept evolve dramatically based upon the feedback received at the meetings. I know that FWR is committed to that kind of ongoing collaboration and engagement.

The proposed project will re-energize the entire area in a way that will increase visitor traffic to pre-pandemic levels and beyond. This will allow local businesses like mine to grow and prosper, will generate revenue for the Port and City, and will create new open public gathering space for locals and tourists alike. This project also promises to support the commercial fishing industry by strengthening marine infrastructure and guaranteeing the fishers' storage, staging and equipment facilities for decades to come. This will restore Fisherman's Wharf to its important role within the City's Northern Waterfront - it's an investment that needs to be made now for ALL of our collective benefit. For all these reasons, I ask that the term sheet be approved.

Sincerely,

Dante Serafini -Owner
The Franciscan Restaurant



Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

November 13, 2024

Re: Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301 - SUPPORT

Honorable Board of Supervisors Chan, Mandelman, and Melgar,

We write to express our full-throated support for the Fisherman's Wharf Revitalized project and urge your endorsement of the agreed Term Sheet.

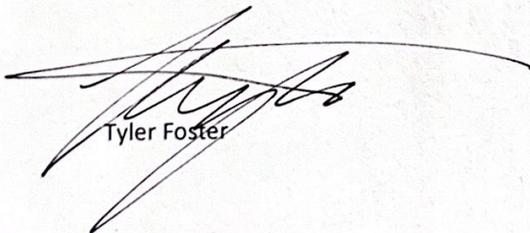
As one of the Port of San Francisco's oldest tenants, our multi-generational organization has seen the ups and downs of the area and weathered many economic challenges and natural disasters. Now, more than ever, we need fresh ideas and capital to breathe new life into an area which is still, sadly, a shadow of its former self.

Like many of the fishermen who lost equipment in the May 2020 fire in Shed C, we lost our entire administrative office and a trove of historical documents and photos that can never be replaced. Like them, we are still reeling from the economic downturn of COVID and, in our case, the achingly slow return of tourism to San Francisco and the Wharf. But we wholeheartedly support the vision laid out by the Fisherman's Wharf Revitalized plan, and we believe there is a world where tourism and the commercial fishing industry can coexist and even benefit one another.

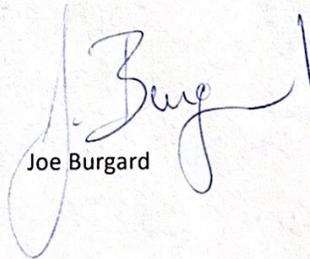
Frankly, we are lucky to have such interest (and capital) coming from the private sector that would create a project that meets so many of the Port's own goals for the area.

We hope you agree and this project continues to move forward.

Respectfully,



Tyler Foster



Joe Burgard



November 14, 2024

Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301 - SUPPORT – Port of San Francisco and Fisherman’s Wharf Revitalized LLC

Honorable Board of Supervisors Chan, Mandelman, and Melgar,

On behalf of the National Union of Healthcare Workers I would like to express my strong support for the Term Sheet Endorsement for Pier 45 and Seawall Lots 300/301 (the Triangle Lot) at Fisherman’s Wharf.

Fisherman’s Wharf is a critical asset for the City’s Northern Waterfront as it houses the last vestige of a time-honored but challenged commercial fishing industry and represents an important engine of long-term economic vitality and growth for San Francisco. Unfortunately, the COVID-19 pandemic and related economic downturn have significantly affected Fisherman’s Wharf, leading to the closure of numerous longstanding Port tenant businesses. If approved after thorough environmental and regulatory reviews and lease negotiations, the proposed project offers a unique opportunity to build on the Port’s current investments in Fisherman’s Wharf’s recovery, elevate the fishing industry and heritage of the area, and introduce substantial private capital investment toward a more resilient shoreline. With more than one-third of the project’s budget devoted to public realm and sea wall improvements, this is an opportunity to support private investment with significant resilience and Bay quality benefits. With rising sea levels, Fisherman’s Wharf is greatly at risk of inundation and the project would raise the elevation of both Pier 45 and Seawall Lots 300/301 to meet year 2100 projected Sea Level rise (SLR) levels. All of this will be accomplished using full union labor.

The Port of San Francisco issued an RFI on May 20, 2023, which received only two letters commenting on the proposal. There are no letters or responses indicating competing investment interest. Consequently, the Board of Supervisors endorsed sole-source negotiations between the Port and Fisherman’s Wharf Revitalization LLC (FWR) to further this development.

With the Port’s limited resources, sea level rise, seismic concerns, and the need to re-invigorate a Fisherman’s Wharf in economic decline, approval of the term sheet will allow



this project to progress to the next stages of exploration. Lou's team is committed to ongoing community engagement. The NUHW fully supports this economic investment, which will enhance Fisherman's Wharf, help fight decline in the commercial fishing industry, restore the Wharf to its prior luster, and provide significant benefits to the Northern Waterfront and San Francisco as a whole.

Sincerely,



Sal Rosselli
President Emeritus

cc Sophia Mendoza
 Gordon Mar
 Lou Giraudo

November 11, 2024

Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: SUPPORT FOR Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301

Honorable Board of Supervisors Chan, Mandelman, and Melgar,

My family has owned and operated A. La Rocca Sea Food located on Pier 45 for well over 100 years. As a lifelong San Franciscan and owner of A. La Rocca Sea Food, I am writing to ask the Committee to approve the Term Sheet for Pier 45 and Seawall Lots 300/301 (the Triangle Lot) at Fisherman's Wharf.

For four generations, we've seen Fisherman's Wharf at both its best and its most challenged. For nearly fifty years, the wharf has experienced a virtual absence of any significant private investment, except for Lou Giraudo's construction of the Boudin flagship nearly 20 years ago. This lack of private investment, compounded by the economic impact of the pandemic, has caused a general deterioration of the buildings at Fisherman's Wharf, a closure of restaurants and other businesses, and a significant disruption to the northern waterfront visitor experience between Pier 39 and Aquatic Park. Fisherman's Wharf risks becoming a forgotten place, and the implications of that for the seafood industry, local businesses and the larger city and community is obvious.

The project will resuscitate Fisherman's Wharf in a way that will increase visitor traffic to pre-pandemic levels and beyond. This will allow local businesses to grow and prosper, will generate revenue for the Port and City, and will create new open public gathering space for locals and tourists alike. Most importantly, the project will support the commercial fishing industry through direct investment and by creating multiple outlets to showcase and sell locally sourced fish, including a best-in-class seafood market, "off-the-boat" sales points and upwards of twenty (20) locally operated food stalls that will sell only prepared seafood to be consumed on a "takeaway" basis. This will be a tremendous platform from which my family business will be able to continue to grow and prosper for the next generation and beyond. For all these reasons, I ask that the term sheet be approved.

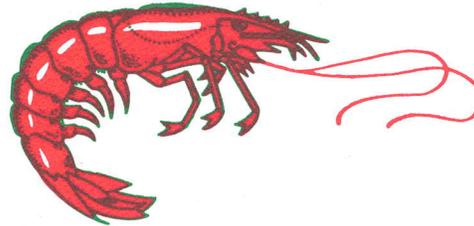
Sincerely,

Michael La Rocca - Owner
A. La Rocca Sea Food

CALIFORNIA SHELLFISH CO., INC.

505 BEACH STREET, SUITE 200

SAN FRANCISCO, CA 94133



November 19, 2024

Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301 - SUPPORT – Port of San Francisco and Fisherman’s Wharf Revitalized LLC

Honorable Board of Supervisors Chan, Mandelman, and Melgar,

As Owner and President of California Shellfish Company, I am writing to express strong support for the Term Sheet Endorsement for Pier 45 and Seawall Lots 300/301 (the Triangle Lot) at Fisherman’s Wharf. This project promises to enhance access for the commercial fishing industry by strengthening marine infrastructure, which will directly support our fishermen and celebrate their invaluable contributions to the wharf.

The project sponsors have already held over 100 meetings with fishermen, businesses, and local associations since January 2024 to address community needs and ensure the plan evolves accordingly.

Endorsing the term sheet will allow this project to move forward into environmental review, advancing a vision for Fisherman’s Wharf that strengthens our community, fortifies our waterfront against sea level rise and earthquakes, and celebrates the legacy of our fishing industry.

My family has been at Fisherman’s Wharf since 1948 and we have been fortunate to have been able to make a good living here. But now times have changed and the Wharf that once was is no more. The Revitalization project that is being proposed is critical if the Wharf is to return to what it once represented for San Francisco.

Thank you for your consideration,

A handwritten signature in black ink that reads "Eugene A. Bugatto". The signature is written in a cursive style with a large initial 'E'.

Eugene A. Bugatto
Owner and President
California Shellfish Company

From: [California Fishermen Resiliency Association](#)
To: [Julia, Brent \(BOG\)](#)
Cc: [Board of Supervisors \(BOG\)](#); [Kate Huckelbridge](#); [DPH-Isagopal](#); [Julie Cart](#); [Lisa Damrosch, PCFFA](#)
Subject: REJECT Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301 from Fisherman's Wharf Revitalized LLC
Date: Saturday, November 23, 2024 8:57:20 AM
Attachments: [image.png](#)

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Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco CA 94102
November 23, 2023

Re: REJECT Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301 from Fisherman's Wharf Revitalized LLC

San Francisco County Board of Supervisors,

The California Fishermen's Resiliency Association opposes the conversion of working waterfront commercial fishing areas and infrastructure to non-water dependent visitor serving uses at San Francisco's Fisherman's Wharf.

Who We Are

The California Fishermen's Resiliency Association (CFRA) is a 501(C) 6 Nonprofit Mutual Benefit Corporation formed in 2022, populated by fifteen commercial fishermen's organizations and funded by the California Ocean Protection Council, a cabinet level state agency. The specific purposes of the CFRA are to support long term resiliency of California Commercial fisheries and fishing communities concerning:

- Spatial challenges to fishing grounds access
- Non-fishing ocean industrialization
- Ecological and environmental concerns impacting fisheries and ocean health
- Working waterfront zoning and port fishing infrastructure protections

Our comments to your agencies are exactly directed at the conversion of San Francisco's Fisherman's Wharf areas to non-water dependent visitor serving uses in direct violation of the California Coastal Act directives and most likely is a violation of the San Francisco City/County Local Coastal Program policies.

Past History

Various boards, committees, and governing bodies tend to have a very short or missing historical understanding of the community assets, including business and economic activities, and the cultural and traditional aspects of the human population that those organizations are trusted to support and advance. California's fishing communities are a direct recipient of this lack of historical knowledge and understanding.

Up until about the mid to late 1950's, California's working waterfronts were populated by vibrant ecosystems of fishermen, fish buyers, processor workforce, marine stores and a diverse spectrum of businesses keeping fishermen fishing. If one chose to go to a movie, art performance, restaurant or other visitor serving facilities, these were located "uptown" as in "not on the waterfront".

By the early 1960's, something changed. Coastal cities, harbor districts and port authorities began a systematic purge of shoreline commercial fishing infrastructure and displacement of their local fishing communities by the persistent short term drive to gentrify their waterfronts with non-water dependent hotels, restaurants, waterfront parks and tourist retail developments. Fishing families and their businesses survived none of this.

In San Pedro, the port authority permitted the construction of "Ports O' Call" village and "Yankee Whaler" village displacing fishing fleet operations. In place of fishing boats, the developers of these projects anchored little fake boats in front of various tourist serving businesses in an attempt to fill the void created by the loss of traditional fishing waterfront activities.

In San Francisco Bay, waterfront gentrification drove fishing businesses, boats, and families from the Sausalito waterfront causing the loss of Sausalito's Italian fishing heritage there. Oakland, Alameda and the City of San Francisco did the same. Even the City of Eureka on California's north coast tried (and failed) to gentrify its waterfront which resulted in the demise of California's largest fishing port and yielded acres of vacant waterfront properties, which are still undeveloped today.

At one point in the late 1980's, San Francisco began to realize that it had lost most of its vibrant fishing community at Fisherman's Wharf. In an attempt to attract new fishing business to San Francisco, the city did what no one else was doing—it built a new commercial vessel moorage at the foot of Hyde Street.

The West Coast commercial fishing fleet responded by working out of the port of San Francisco's Fisherman's Wharf. According to a recent report in "The Frisc" newsletter, "Fisherman's Wharf is now the largest commercial fishing hub on the [California] coast". Why would you risk destabilizing this?

The effort that the commercial fishing industry participants made to return to the Fisherman's Wharf facility will be erased in less than a heartbeat from the massive negative impacts of the proposed non-water dependent application of event centers, performing art venues, pedestrian boardwalks and yet more retail outlets on water frontage traditionally occupied by the San Francisco Fishing community. A token fish market will not begin to keep fishermen in your city, nor will the creation of a fishing museum. There is no substitute for an active, vibrant, and economically robust fishing community producing sustainably caught seafood, while at the same time creating a legitimate and real educational experience for the visitors to San Francisco.

We have been told that the San Francisco Port Commission is without funds and that converting fishing infrastructure areas at the wharf will help fill Port Commission coffers with developer dollars. This is impressive short term thinking on the part of San Francisco city and county leadership. The Biden/Harris administration is pouring federal monies on projects to rebuild this nation's infrastructure, including critical commercial fishing working waterfronts. What efforts has the County of San Francisco and the San Francisco Port Commission made to tap into federal funds to repair and preserve commercial fishing facilities?

The City and County of San Francisco has only a tiny scrap of functioning commercial fishing working waterfront left. Please reconsider and reject the development proposals and instead take a serious long term position to follow California state law as per Section 30234 of the California Coastal Act stating that, "facilities serving the commercial fishing and recreational industries shall be protected and where feasible, upgraded."

Thank You,

Ken Bates and Linda Hildebrand, Executive Director Services
California Fishermen's Resiliency Association

Cc: Kate Huckelbridge, Executive Director, California Coastal Commission
Lisa Damrosch, Executive Director, PCFFA
Tara Dugan, San Francisco Chronicle
Julie Cart, Cal Matters

CALIFORNIA FISHERMEN'S RESILIENCY ASSOCIATION

1118 6th St.
Eureka, CA 95501

Sent from my iPad



November 25, 2024

Board of Supervisors

Budget & Finance Committee

1 Dr. Carlton B. Goodlett Place

San Francisco, CA 94102

Re: Endorsement of Term Sheet for Pier 45 and Seawall Lots 300/301 - SUPPORT

Honorable Board of Supervisors Chan, Mandelman, and Melgar,

I am a board member of the Hotel Council of San Francisco and the Managing Director of the Argonaut Hotel (several blocks to the west of the proposed project) in addition to being a multi-generational resident of District 4. I am writing to you to express my strong support for endorsing the term sheet and allowing this project to move forward to the next stages of study and design.

Fisherman's Wharf needs new attractions and new investment. San Francisco's hotels are hurting, and we need to send a message to the world that San Francisco is still that beautiful and magical city that is so beloved around the world. The Argonaut, has been making the kinds of investments necessary to signal to current and future visitors alike, that we care and don't take their business for granted. We welcome the project sponsor, a like-minded neighbor who understands business and investment and wants to see the whole neighborhood thrive.

I previously held some reservations about some of the details of the proposed project, but I have since had a chance to meet with the project sponsor. They care deeply, as do I, about supporting the resurgence of Fisherman's Wharf and San Francisco more broadly. They have showed a willingness throughout the last year plus to engage with and respond to stakeholder concerns and have already significantly altered and improved the project based on community feedback. I trust they will continue to do so moving forward, putting the Wharf and its stakeholders best interests top of mind.

There are still elements of the project that will require refinement and benefit from the ongoing stakeholder engagement. But that is natural for a project of this scale and at this stage of development. It would be unnecessary and foolish to derail it at this early stage over perceived issues, issues that can easily be addressed by an experienced and committed project sponsor and the willingness of the Wharf stakeholders to attempt to open dialogue with the project sponsor.

I strongly urge you to vote in favor of endorsing the term sheet, allowing this very important project for Fisherman's Wharf, and San Francisco, to advance to the next stages of study and design.

Sincerely,

A handwritten signature in black ink, appearing to read 'Tony Rumph', with a long horizontal flourish extending to the right.

Tony Rumph

Managing Director

Argonaut

A Noble House Hotel

415-345-5505

ttrumph@noblehousehotels.com



Honorable Supervisors Chan, Mandelman, and Melgar,

I am writing to strongly support the Fiscal Feasibility and Term Sheet Endorsement for Pier 45 and Seawall Lots 300/301 (the Triangle Lot) at Fisherman's Wharf. The Bay Area Council supports waterfront revitalization, an essential component of regional economic development.

The Council has been involved in several waterfront revitalization efforts, including refurbishing the historic Klamath as its headquarters, leading an effort to expand ferry service, launching our Waterfront Initiative, and supporting efforts to address sea-level rise.

As a public/private partnership, the Fisherman's Wharf Revitalization project will address sea level rise, seismic, and deferred maintenance infrastructure needs which the Port of San Francisco cannot address alone with its limited resources. The public realm improvements in this project will not only strengthen the region's infrastructure, but will also expand public access to the bay and energize the heart of Fisherman's Wharf.

The project will be one of the largest private investments in the region's tourism and entertainment industries, important economic engines that contribute greatly to the recovery and resilience of our economy. The project delivers much needed new attractions to the Fisherman's Wharf neighborhood while avoiding duplication of existing offerings, and should serve as a catalyst for filling vacancies in the hard-hit retail sector. Most importantly, the project does all of this while protecting and uplifting the fishing industry, again making this important part of the region's economy the star of the show in the neighborhood after which it is named.

We respectfully request that you approve this term sheet to allow this project to progress to the next stages of exploration. The developer is committed to ongoing community engagement, and the Bay Area Council fully supports the proposed project and its significant private investment, which will enhance Fisherman's Wharf and support regional economic development.

Sincerely,

A handwritten signature in blue ink that reads 'Jim Wunderman'.

Jim Wunderman
President & CEO
Bay Area Council

San Francisco Community Fishing Association

Direct from the boat. Fairtrade fish and crabs. Est. 2009
Larry J. Collins • President Joe Garofalo • General Manager



November 25, 2024

Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco CA 94102

Re: REJECT Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301 from Fisherman's Wharf Revitalized LLC

Esteemed Supervisors Chan, Mandelman, and Melgar:

The San Francisco Community Fishing Association is a co-operative fish receiver and wholesaler at Pier 45, San Francisco; we began operations in 2011. We have 25 active members that harvest King salmon, Dungeness crab, albacore, halibut, sablefish, rockfish, and coonstripe shrimp. In an average year, we supply over a million pounds of seafood to consumers in San Francisco and throughout California.

The people of San Francisco rely on a functioning fishing fleet to harvest their public trust resource. It's critical to environmental sustainability, local food security, and economic vitality at Pier 45.

This proposed development will irreparably harm Pier 45 and the fishing businesses that rely on it. Our business, as well as the individual small businesses of our members, need space to do the work that brings local, sustainable seafood to San Francisco.

Thank you for your consideration,

A handwritten signature in black ink, appearing to read "Larry J. Collins". The signature is written in a cursive, flowing style.

Larry Collins, President

A handwritten signature in black ink, appearing to read "Joe Garofalo". The signature is written in a cursive, flowing style.

Joe Garofalo, General Manager

November 25, 2024

Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: SUPPORT FOR Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301

Honorable Board of Supervisors Chan, Mandelman, and Melgar,

As a resident of San Francisco and manager of Guardino's, a crab stand at the corner of Taylor and Jefferson Streets, I am privy to daily conversations with patrons and visitors of the Wharf regarding the need for improvement of the area. Patrons who have visited frequently throughout the years express a strong desire for revitalization of this historic area. I ask the Term Sheet be approved to allow private investment to meet these needs.

In speaking with other managers along Jefferson and Taylor Streets, we share support for new business, aesthetic improvements, and a way to revive the area to its former days. Visitors and locals alike reminisce on the former glory of the area's focus on the fishing industry and visitors seek ways to access fresh seafood and ways to pack it and take it home to share with their families. Additionally, discussions about the loss in revenue due to the decrease in foot traffic is a pain point for all of us.

I write this letter of support of the proposed project and its promise to increase visitor traffic; create new and exciting opportunities for visitors and locals to enjoy the existing and proposed businesses/attractions along the Jefferson Street corridor; and invest in much needed improvements for the safety of the seawall and the fishing industry. With approval of the Term Sheet, I look forward to the opportunity to further explore the project and the hope it brings to the long-term future of the Wharf.

Thank you for your consideration,

A handwritten signature in black ink, appearing to read 'Erin Black', written in a cursive style.

Erin Black
Guardino's



San Francisco Travel Association

One Post Street, Suite 2700

San Francisco, CA 94104

415-974-6900

sftravel.com

Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

November 25, 2024

Re: SUPPORT for Term Sheet: Pier 45 and Seawall Lots 300/301

Honorable Board of Supervisors Chan, Mandelman, and Melgar,

I am writing to express support for the Term Sheet for Pier 45 and Seawall Lots 300/301 (the Triangle Lot) at Fisherman's Wharf. SF Travel envisions San Francisco as a world-leading destination, with a mission to promote the region as a premier global attraction by advancing performance, innovation, and sustainability.

The COVID-19 pandemic and related economic downturn have significantly affected Fisherman's Wharf, leading to the closure of numerous longstanding Port tenant businesses. If approved after thorough environmental and regulatory reviews and lease negotiations, the proposed project offers a unique opportunity to build on the Port's current investments in Fisherman's Wharf's recovery, elevate the fishing industry and heritage of the area, and introduce substantial private capital investment toward a more resilient shoreline.

As San Francisco continues to advance economic recovery initiatives, supporting public and private investment can't be understated. These opportunities are imperative to embrace as the visitor market remains an extremely competitive landscape for business and leisure travel.

With the Port's limited resources, sea level rise, and seismic concerns, approval of the term sheet will allow this project to progress to the next stages of exploration.

Sincerely,

Anna Marie Presutti
President and CEO

November 12, 2024

Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301 - SUPPORT

Honorable Board of Supervisors Chan, Mandelman, and Melgar,

I am the owner of One Ocean Seafood, a local supplier and distributor of fresh seafood operating on Pier 45; I deliver my product throughout San Francisco, Marin, Sonoma, the Peninsula and the South Bay areas. I am writing to ask the Committee to approve the Term Sheet for Pier 45 and Seawall Lots 300/301 (the Triangle Lot) at Fisherman's Wharf.

I started my company over ten years ago and have observed and experienced the many challenges fishermen and fish processors have faced at Pier 45. The impact of the pandemic, the overall deterioration of the area, the lack of significant private investment in Pier 45 and the resulting closure of restaurants and businesses have all caused Fisherman's Wharf to become almost forgotten. I don't know that visitors even know where to buy fresh seafood anymore.

The project promises to support the commercial fishing industry through direct investment and by creating different ways to display and sell locally-sourced fish, including a seafood market, "off-the-boat" sales points and locally operated food stalls that will sell only prepared seafood to be consumed on a "takeaway" basis. This will create many opportunities for businesses like mine to grow and prosper, and for Fisherman's Wharf to be restored to its iconic status in San Francisco. I ask that the term sheet be approved to allow the further exploration of this project.

Sincerely,

Patrick Guyer - Owner
One Ocean Seafood
650-222-8685

November 20, 2024

Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: SUPPORT FOR Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301

Honorable Board of Supervisors Chan, Mandelman, and Melgar,

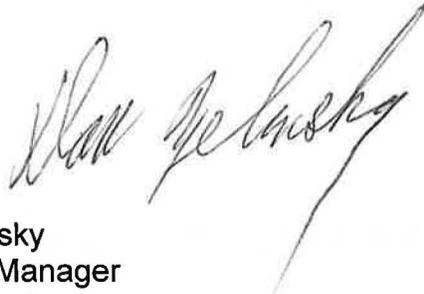
As the owner of Musée Mécanique, I am writing to express strong support for the Fiscal Feasibility and Term Sheet Endorsement for Pier 45 and Seawall Lots 300/301 (the Triangle Lot) at Fisherman's Wharf. This project promises to enhance access for the commercial fishing industry by strengthening marine infrastructure, which will directly support our fishermen and celebrate their invaluable contributions to the wharf.

Musée Mécanique, located at Pier 45, is an interactive museum with a collection of more than 300 items, including 20th-century quarter-operated arcade games, orchestrions, coin-operated pianos, antique slot machines, animations, and small bird boxes.

The Fisherman's Wharf Revitalization team is partnering with local businesses like ours to draw new visitors to the neighborhood and encourage them to stay longer. Additionally, the developer is investing in Pier 45's infrastructure—a need the Port of San Francisco cannot meet alone. Having nearly lost Musée Mécanique in the 2020 Pier 45 fire, I know firsthand the importance of investing in and maintaining this infrastructure.

Endorsing the term sheet will allow this project to move forward into environmental review, advancing a vision for Fisherman's Wharf that strengthens our community, fortifies our waterfront against sea level rise and earthquakes, and celebrates the legacy of our fishing industry. The developer has also committed to ongoing dialogue with local businesses and commercial fishermen. Thank you for sharing my enthusiasm for keeping my collection intact and open to the public in its present location.

Sincerely,



Daniel Zelinsky
Owner and Manager
Musée Mécanique



November 25, 2024

Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco CA 94102

Re: REJECT Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301 from Fisherman's Wharf Revitalized LLC

Esteemed Supervisors Chan, Mandelman, and Melgar:
Members of the San Francisco Crab Boat Owners Association (CBOA) are writing to express our strong condemnation of the Term Sheet put forward by the Port of San Francisco and Fisherman's Wharf Revitalized LLC for Pier 45 and Seawall Lots 300/301.

This proposal poses a fundamental threat to the fishing industry that has sustained the northern waterfront since the 1800s, delivers millions of pounds of seafood to San Francisco each year, and continues to support hundreds of fishing families.

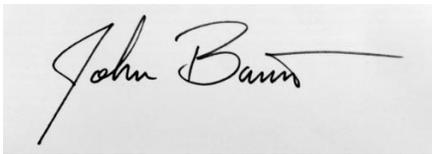
Despite unfounded reassurances from corporate developers, this proposal would affect our businesses in every way. We depend on an industrial space with significant separation from public activities in order to stage our gear, maintain our boats, offload seafood, and transport seafood away from Pier 45. Unlike event centers or beer gardens, the fishing industry can not be located anywhere else in the city of San Francisco. If we are displaced from Pier 45 by tourist-oriented development, hundreds of small businesses and working class jobs will be forced to relocate to other coastal communities where commercial fishing is supported, such as Half Moon Bay and Bodega Bay.

The Term Sheet currently under consideration was developed without input from the major stakeholders at Pier 45, specifically the commercial fishing fleet, charter boats, buyers, and processors. Despite our requests to engage directly with the Port in the drafting stages, there was no meaningful opportunity to provide changes or suggestions before it was presented to the Port Commission. While Fisherman's Wharf Revitalized LLC has done a good job of informing the fishing industry of its plans, there has not been true engagement. None of our concerns about storage space, vehicular and pedestrian traffic, or the very nature of Pier 45 have been adequately addressed. In short, there has been a lot of talking and not much listening. A project of this scale must be evaluated by the Port and City in a transparent way that involves ALL stakeholders, particularly those of us most at risk of displacement.

This proposal was unsolicited by the Port of San Francisco and did not benefit from the very basic competitive process that would determine the best improvements for Pier 45. There are many options for alternative development plans and funding for structural improvements that must be explored before allowing this outsized, out-of-touch, and out-of-place proposal.

We respectfully request that you reject this Term Sheet. At the very least, it must be returned to the Port of San Francisco for major revisions that take into account the basic needs of the fishing industry. Fisherman's Wharf without fishing is just another tourist trap.

Thank you for your consideration.

A handwritten signature in black ink on a light gray background. The signature reads "John Barnett" in a cursive, flowing script. The "J" is large and loops around the "o", and the "B" is also large and loops around the "a". The signature ends with a long horizontal stroke.

John Barnett, President
Crab Boat Owners Association



November 27, 2024

Board of Supervisors
Budget & Finance Committee
via:email

Re: REJECT Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301 from Fisherman's Wharf Revitalized LLC

Esteemed Supervisors Chan, Mandelman, and Melgar,

On behalf of the Pacific Coast Federation of Fishermen's Associations (PCFFA), we urge you to reject the Term Sheet forwarded by the Port of San Francisco regarding Pier 45 and Seawall Lots 300/301.

This proposal jeopardizes the livelihoods of San Francisco's fishing families who rely on Pier 45 as a vital hub for their operations. These small, family-run businesses provide millions of pounds of fresh, sustainable seafood each year, supporting the local economy, preserving the city's maritime heritage, and ensuring food security for residents and visitors alike.

The fishermen of Fisherman's Wharf have long been central to San Francisco's identity and a key attraction for visitors. However, this Term Sheet prioritizes a massive event center and museum over the infrastructure and collaboration needed to sustain the fishing industry. While it makes vague promises about maintaining fishing activity, it lacks concrete measures to safeguard the long-term viability of our fleet.

The commercial fishing industry has been struggling with the compounded impacts of climate change, economic challenges from the pandemic, and increasingly restrictive regulations. These pressures make collaboration and thoughtful development in port communities all the more essential. Despite these obstacles, fishermen continue to risk their lives to deliver fresh, sustainable seafood, playing an irreplaceable role in San Francisco's food security, economy, and cultural identity.

We support development that strengthens the working waterfront and prioritizes the needs of the fishing community. Pier 45 deserves a plan built with meaningful input from the fishermen, buyers, and wholesalers who have sustained its legacy for



generations. Development must reflect their essential contributions and ensure their continued success—not sideline them in favor of projects that fail to serve the public good.

We urge you to reject the current Term Sheet or return it to the Port of San Francisco for a collaborative revision process. Fishermen and their families deserve a seat at the table when deciding the future of Fisherman's Wharf.

PCFFA is a member-supported organization representing thousands of commercial fishermen along the West Coast, including the San Francisco Dungeness crab fleet. For over four decades, we have advocated for sustainable fisheries, equitable regulations, and the economic and cultural vitality of fishing communities. Our work ensures that fishermen's voices are heard at every level of decision-making, from local development projects to national fisheries policy.

We stand firmly with our fishermen and will continue to advocate for their place at the heart of San Francisco's waterfront.

Thank you for your attention to this critical issue

Sincerely,

A handwritten signature in black ink, appearing to read 'Lisa Damrosch', is positioned above the printed name.

Lisa Damrosch

Executive Director

Pacific Coast Federation of Fishermen's Associations (PCFFA)

Via email to:

brent.jalipa@sfgov.org

Board.of.Supervisors@sfgov.org

From: [Gina Alioto-Biagi](#)
To: [Jalipa, Brent \(BOS\)](#)
Subject: Opposition to Pier 45 development
Date: Tuesday, November 26, 2024 4:43:06 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear San Francisco,

> We cannot support the current plan being presented by Fisherman's Wharf Revitalize, LLC.

> Thank you for your attention to this critical matter. We urge you to take our concerns seriously and prioritize the voices of those who have dedicated their livelihoods to the fishing industry and the local community.

>

> As stakeholders (85+ years) we are deeply invested in the future of Fisherman's Wharf and recognize the need for development that respects the historical significance of the area while also addressing current economic challenges. We propose that a series of community meetings be held to gather input from local fishermen, property owners, business operators, and residents. This collaborative approach will ensure that any proposed plans reflect the diverse needs and desires of the community.

>

> In addition, we believe that any development should enhance the waterfront experience without compromising the views and accessibility that have made Fisherman's Wharf a beloved destination. Consideration should be given to maintaining the character of the area, preserving its unique charm, and supporting local businesses that contribute to its vibrancy.

>

> We are committed to working with the Port Commission and other stakeholders to create a revitalization plan that honors both the heritage of Fisherman's Wharf and the aspirations of its current community. Together, we can create a sustainable and thriving waterfront that benefits everyone involved.

>

> We look forward to your response and hope to engage in meaningful dialogue about the future of Fisherman's Wharf. Thank you for your consideration.

>

> Sincerely,

> Gina Alioto Biagi

>

> Operations Manager / Property Owner

> F&A Properties, LP

> 155 Jefferson ST, Suite 5



November 29, 2024

Hon. Connie Chan, Hon. Rafael Mandelman, Hon. Myrna Melgar
San Francisco Board of Supervisors
Budget & Finance Committee
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Endorsement of Term Sheet for Pier 45 and Seawall Lots 300/301 - SUPPORT

Save The Bay strongly supports the finding of fiscal feasibility and term sheet endorsement by the Board of Supervisors for the proposed lease and development of Pier 45 Shed A and the former Shed C area, and portions of Seawall Lot 300/301 at Fisherman's Wharf.

As the oldest and largest organization working to protect and restore San Francisco Bay for people and wildlife, Save The Bay has a long history of advocating for improved public access to the Bay at Fisherman's Wharf. Over the past three decades, we have worked with area merchants, the Port of San Francisco and the San Francisco Bay Conservation and Development Commission on planning and redevelopment proposals, including on Pier 45. We strongly supported San Francisco Proposition R in 2000, which established city policy to create an educational public use facility at Pier 45's Shed A to promote a greater understanding and respect for the bay, to attract San Franciscans back to Fisherman's Wharf and to help maintain traditional maritime activities and employment. We also supported establishment of the city's Fiscal Feasibility ordinance (Administrative Code, Chapter 29) to require early analysis of the financial viability of proposed major projects.

The project term sheet approved by the Port Commission offers opportunities to significantly improve public access to the Bay and increase local public interest in Fisherman's Wharf as a destination where visitors can enjoy and appreciate the Bay's beauty and history, and also the environmental challenges it faces. The project will also support the city's commercial fishing industry and add investments to increase shoreline resilience in an area at risk of inundation from rising tides. We encourage the Board to approve the resolution (file # 241100) and support continued planning for this project to achieve these important benefits for many generations of Fisherman's Wharf constituents to come.

Sincerely,

A handwritten signature in black ink that reads "David Lewis".

David Lewis
Executive Director

Cc: Hon. London Breed, Mayor
Hon. Aaron Peskin, President



GOLDEN GATE FISHERMEN'S ASSOCIATION

Board of Supervisors
Budget & Finance Committee

Re: REJECT Term Sheet Endorsement: Pier 45 and Seawall Lots 300/301 from Fisherman's Wharf Revitalized LLC

Esteemed Supervisors Chan, Mandelman, and Melgar,

On behalf of Golden Gate Fishermen's Association, we urge you to reject the Term Sheet forwarded by the Port of San Francisco regarding Pier 45 and Seawall Lots 300/301.

Golden Gate Fishermen's Association is a coalition of fishing advocates that includes commercial and recreational fishermen, businesses, restaurants, families and communities. Our association was founded in 1948 to help enhance and protect our local fisheries and fishing communities

Our members depend on Pier 45 facilities for fuel, gear storage, bait and access to fish processors. San Francisco is the last large scale commercial fishing port in the Bay Area. If this massive development is approved, Fisherman's Wharf is in danger of losing its fishing culture, fleet and community forever.

The Bay Area fishing fleet has been struck with many hardships over the past few years. We have had fishing seasons grossly restricted and even closed. We have been forced to become emission compliant in some sectors with our engines, costing already struggling businesses to spend tens or even hundreds of thousands of dollars to stay compliant. Many fishermen and their families are one more hardship away from losing their heritage and way of life.

We support development that strengthens the working waterfront and prioritizes the needs of the fishing community. Pier 45 deserves a plan built with input from the fishermen, buyers, and wholesalers who have sustained its legacy for generations. We urge you to reject the current Term Sheet or return it to the Port of San Francisco for a collaborative revision process. Fishermen and their families deserve a seat at the table when deciding the future of Fisherman's Wharf.

Thank you for your time and consideration.

Brian Magaline
Secretary Golden Gate Fishermen's Association

From: [Taryn Hoppe](#)
To: [Melgar, Myrna \(BOS\)](#); [Chan, Connie \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#)
Cc: [Jalipa, Brent \(BOS\)](#)
Subject: Comment for tonight on Item 14. 241100. [Finding of Fiscal Feasibility and Term Sheet Endorsement - Port and Fisherman's Wharf Revitalized, LLC
Date: Wednesday, December 4, 2024 10:13:21 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Budget Committee,

As a prolific business owner in Fisherman's Wharf, I implore you to please seriously consider a call for a CONTINUANCE on this matter, to allow the SF Planning Department, MTA, SF Port of San Francisco and Fisherman's Wharf CBD to study the larger area plan.

There were serious concerns about the Sole Sourcing Process of this project as opposed to a RFP, Request for Proposal Process.

The CBD is currently operating with the Port of San Francisco a highly successful Activation program at the Triangle space (Seawall Lot 300/301). Hastily accepting the Term Sheet for sole negotiations for a plan that squashes current successful activations of this area is irresponsible.

There's also major concerns for the future of the Fishing Industry on Pier 45 that have not been properly vetted yet.

Best,

Taryn Hoppe, VP
SFO Forecast Inc. - Portco Inc.
office: 415-946-8118
cell: 415-902-4262
email: taryn@sfoportco.com