



OFFICE OF THE CITY ADMINISTRATOR



London N. Breed, Mayor
Carmen Chu, City Administrator

In compliance with San Francisco Administrative Code Section 3.20, I submit the Proposed City and County of San Francisco Capital Plan for Fiscal Years 2022-2031. As the guiding document for City infrastructure investments, this Plan recommends \$38 billion for critical public health facilities, affordable housing, parks and cultural centers, safer streets, and better transportation over the coming decade.

Undoubtedly, 2020 has been a difficult year and the ongoing impacts of the global COVID-19 pandemic has resulted in dramatic shifts in our economic outlook and available resources. That is why public capital investments will serve an even more important role than before as a stimulus for a strong and equitable recovery. Significant updates to this Plan include the addition of the Affordable Housing Service Area and new investments that focus on economic recovery and resilience.

Planning for the care and maintenance of our public assets is an essential function of government. This Plan reflects balancing limited resources with our most pressing needs. Investments like those identified in this Plan will help San Francisco emerge stronger from the COVID-19 crisis. I look forward to working with the Mayor and the Board of Supervisors to enact the recommendations of this Plan.

A handwritten signature in black ink that reads "Carmen Chu".

Carmen Chu
City Administrator