

### Application for Federal Assistance SF-424

<b>* 1. Type of Submission:</b> <input checked="" type="checkbox"/> Preapplication <input type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application	<b>* 2. Type of Application:</b> <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision	<b>* If Revision, select appropriate letter(s):</b> <input type="text"/> <b>* Other (Specify):</b> <input type="text"/>
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<b>* 3. Date Received:</b> <input type="text" value="07/08/2019"/>	<b>4. Applicant Identifier:</b> <input type="text"/>
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<b>5a. Federal Entity Identifier:</b> <input type="text"/>	<b>5b. Federal Award Identifier:</b> <input type="text"/>
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**State Use Only:**

<b>6. Date Received by State:</b> <input type="text"/>	<b>7. State Application Identifier:</b> <input type="text"/>
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**8. APPLICANT INFORMATION:**

<b>* a. Legal Name:</b> <input type="text" value="Bay Aea Urban Areas Security Initiative (BA UASI)"/>	
<b>* b. Employer/Taxpayer Identification Number (EIN/TIN):</b> <input type="text" value="97-6000417"/>	<b>* c. Organizational DUNS:</b> <input type="text" value="0703842550000"/>

**d. Address:**

<b>* Street1:</b>	<input type="text" value="711 Van Ness Avenue #420"/>
<b>Street2:</b>	<input type="text"/>
<b>* City:</b>	<input type="text" value="San Francisco"/>
<b>County/Parish:</b>	<input type="text"/>
<b>* State:</b>	<input type="text" value="CA: California"/>
<b>Province:</b>	<input type="text"/>
<b>* Country:</b>	<input type="text" value="USA: UNITED STATES"/>
<b>* Zip / Postal Code:</b>	<input type="text" value="94102-3244"/>

**e. Organizational Unit:**

<b>Department Name:</b> <input type="text" value="SF Dept. of Emergency Mgmt"/>	<b>Division Name:</b> <input type="text" value="BA UASI"/>
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**f. Name and contact information of person to be contacted on matters involving this application:**

<b>Prefix:</b> <input type="text" value="Ms."/>	<b>* First Name:</b> <input type="text" value="Mary"/>
<b>Middle Name:</b> <input type="text"/>	
<b>* Last Name:</b> <input type="text" value="Landers"/>	
<b>Suffix:</b> <input type="text"/>	

<b>Title:</b> <input type="text" value="Regional Grants Manager"/>
--

<b>Organizational Affiliation:</b> <input type="text"/>
--

<b>* Telephone Number:</b> <input type="text" value="415-353-6454"/>	<b>Fax Number:</b> <input type="text"/>
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<b>* Email:</b> <input type="text" value="Mary.Landers@sfgov.org"/>
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**Application for Federal Assistance SF-424**

**\* 9. Type of Applicant 1: Select Applicant Type:**

E: Regional Organization

**Type of Applicant 2: Select Applicant Type:**

**Type of Applicant 3: Select Applicant Type:**

**\* Other (specify):**

**\* 10. Name of Federal Agency:**

Department of Homeland Security - FEMA

**11. Catalog of Federal Domestic Assistance Number:**

97.111

**CFDA Title:**

Regional Catastrophic Preparedness Grant Program (RCPGP)

**\* 12. Funding Opportunity Number:**

DHS-19-NPD-111-09-01

**\* Title:**

Fiscal Year (FY) 2019 Regional Catastrophic Preparedness Grant Program (RCPGP) - Region 9

**13. Competition Identification Number:**

**Title:**

**14. Areas Affected by Project (Cities, Counties, States, etc.):**

Add Attachment

Delete Attachment

View Attachment

**\* 15. Descriptive Title of Applicant's Project:**

Life-sustaining commodity distribution planning

Attach supporting documents as specified in agency instructions.

Add Attachments

Delete Attachments

View Attachments

**Application for Federal Assistance SF-424**

**16. Congressional Districts Of:**

\* a. Applicant

\* b. Program/Project

Attach an additional list of Program/Project Congressional Districts if needed.

**17. Proposed Project:**

\* a. Start Date:

\* b. End Date:

**18. Estimated Funding (\$):**

* a. Federal	<input type="text" value="1,500,000.00"/>
* b. Applicant	<input type="text" value="0.00"/>
* c. State	<input type="text" value="0.00"/>
* d. Local	<input type="text" value="0.00"/>
* e. Other	<input type="text" value="0.00"/>
* f. Program Income	<input type="text" value="0.00"/>
* g. TOTAL	<input type="text" value="1,500,000.00"/>

**\* 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

a. This application was made available to the State under the Executive Order 12372 Process for review on  .

b. Program is subject to E.O. 12372 but has not been selected by the State for review.

c. Program is not covered by E.O. 12372.

**\* 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**

Yes  No

If "Yes", provide explanation and attach

**21. \*By signing this application, I certify (1) to the statements contained in the list of certifications\*\* and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances\*\* and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)**

\*\* I AGREE

\*\* The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

**Authorized Representative:**

Prefix:  \* First Name:

Middle Name:

\* Last Name:

Suffix:

\* Title:

\* Telephone Number:  Fax Number:

\* Email:

\* Signature of Authorized Representative:  \* Date Signed:

## Additional Congressional Districts

### California Bay Area

CA-002

CA-003

CA-005

CA-009

CA-011

CA-013

CA-014

CA-015

CA-017

CA-018

CA-019

CA-020

**FY19 RCPGP Budget Detail Worksheet**

<b>Planning Activities</b>									
Name/Description	Costs								
	Personnel	Fringe	Contractual	Travel	Conferences	Supplies	Other	Indirect	Total
<i>70 C-POD Site plans</i>			\$ 550,000						\$ 550,000
<i>MOU Development for C-POD sites</i>			\$ 100,000						\$ 100,000
<i>Resource Estimation and Distribution Plans</i>			\$ 75,000						\$ 75,000
<b>Planning Total</b>	\$ -	\$ -	\$ 725,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 725,000

<b>Organization Activities</b>									
Name/Description	Costs								
	Personnel	Fringe	Contractual	Travel	Conferences	Supplies	Other	Indirect	Total
<i>Program Manager</i>	\$ 111,782	\$ 39,123		\$ 5,000		\$ 4,046			\$ 159,951
<i>Administrative Specialist</i>	\$ 218,556	\$ 76,493							\$ 295,049
<b>Organization Total</b>	\$ 330,338	\$ 115,616	\$ -	\$ 5,000	\$ -	\$ 4,046	\$ -	\$ -	\$ 455,000

<b>Training Activities</b>									
Name/Description	Costs								
	Personnel	Fringe	Contractual	Travel	Conferences	Supplies	Other	Indirect	Total
<i>Conduct C-POD Managers Training</i>			\$ 60,000						\$ 60,000
<i>Logistics Training</i>			\$ 60,000						\$ 60,000
<b>Training Total</b>	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000

<b>Exercising Activities</b>									
Name/Description	Costs								
	Personnel	Fringe	Contractual	Travel	Conferences	Supplies	Other	Indirect	Total
<i>Exercise of Logistics and Supply Chain</i>			\$ 200,000						\$ 200,000
									\$ -
									\$ -
<b>Exercising Total</b>	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000

**Total Project Costs**

Personnel	Fringe	Contractual	Travel	Conferences	Supplies	Other	Indirect	Total
\$ 330,338	\$ 115,616	\$ 1,045,000	\$ 5,000	\$ -	\$ 4,046	\$ -	\$ -	\$ 1,500,000

## PROJECT NARRATIVE

### I. Background

Name of Primary Applicant: **Bay Area UASI, a Division of SF DEM**  
Name/Title of Lead POC: **Craig Dziedzic, General Manager**  
POC mailing address: **711 Van Ness Avenue, Suite 420  
San Francisco, CA 94102**  
POC telephone number: **(415) 353-5221**  
POC email address: [Craig.Dziedzic@sfgov.org](mailto:Craig.Dziedzic@sfgov.org)  
Name/Title of AOR: **Craig Dziedzic, General Manager**  
AOR mailing address: **711 Van Ness Avenue, Suite 420  
San Francisco, CA 94102**  
AOR telephone number: **(415) 353-5221**  
AOR email address: [Craig.Dziedzic@sfgov.org](mailto:Craig.Dziedzic@sfgov.org)  
Additional participants: **County of Alameda  
County of Contra Costa  
County of Marin  
County of Monterey  
County of Napa  
County of San Benito  
County of San Francisco  
County of San Mateo  
County of Santa Clara  
County of Santa Cruz  
County of Solano  
County of Sonoma  
City of Oakland  
City of San Francisco  
City of San Jose**

## **II. Statement of Need (2 pgs)**

### **Selected Core Capability: Logistics and Supply Chain Management**

#### **Completed Capability Assessment per the 2018 Bay Area UASI THIRA/SPR:**

**Capability Target:** Within 3 days of an incident, identify and mobilize life-sustaining commodities, resources, and services to 100,000 people requiring shelter and 100,000 people requiring food and water. Maintain distribution system for 1 week.

**Estimated Current Capability:** Within 3 days of an incident, identify and mobilize life-sustaining commodities, resources, and services to 30,000 people requiring shelter and 30,000 people requiring food and water. Maintain distribution system for 1 week.

**Identified Capability Gap:** The Bay Area region lacks the capability to mobilize life-sustaining commodities, resources, and services to 70,000 people requiring shelter and 70,000 people requiring food and water within 3 days of an incident.

#### **Threats**

California faces many catastrophic events, including some of the nation's deadliest and costliest natural disasters. In addition to earthquakes and floods, seven of the 20 most destructive wildfires (and five of its deadliest) have occurred in Northern California in the last 15 months. Within the Bay Area UASI region, the Tubbs Fire that devastated Sonoma and Napa in 2017 killed 22 people and, at the time, was considered to be the state's most destructive before Butte County's "Camp" Fire of 2018 ignited, killing at least 88 people and burning roughly 18,800 structures.

With a growing population of more than 8 million people, the Bay Area Urban Area (BA UASI) represents the geographical footprint of 12 counties and three densely populated urban cities (Oakland, San Francisco, and San Jose). In a catastrophic earthquake, severe wildfire, flood, or other widespread disaster, distribution of life sustaining commodities will be necessary due to impaired supply chains.

#### **Experience with RCPGP**

As one of ten selected metropolitan areas identified as facing threats from catastrophic disasters, the Bay Area received RCPGP funding (FY 07-11). Through the Bay Area UASI's guidance and leadership, the region developed and produced several regional plans designed to coordinate with the State's Regional Emergency Coordination Plan for the Bay Area. These included a customized Regional Catastrophic Earthquake Logistics Response Plan that was distributed to each of the twelve (12) Operational Areas for local implementation. These logistics plans outline local, state, and federal roles and responsibilities as well as a concept of operations for national distribution centers, logistics staging areas, commodity distribution, resource coordination, and lifeline restoration. This work, done in coordination with the NY-NJ-CT-PA Regional Catastrophic Planning Team created common operating tools throughout the nation.

## **Identified Gaps**

As stated in a regional 2014 Gaps and Recommendations Report, the completed logistics plans offer guidance for commodity distribution using a hub and spoke system but do not:

- Identify the locations for local Logistical Staging Areas and/or Commodity Points of Distribution (C-PODs)
- Address the “last mile” of the distribution of commodities to local populations
- Outline processes for managing logistics and distributing commodities

## **Progress To Date**

In 2016, to sustain and build upon the accomplishments of prior RCPGP efforts, the Bay Area UASI’s regional Emergency Management Work Group conducted a collaborative capability-building project to support local government development of Commodity Points of Distribution (C-POD) plans. The region utilized UASI grant funds to complete thirty Commodity Point of Distribution (C-POD) site plans within the region.

To standardize plan development and mutual aid between regions, the Bay Area utilized Los Angeles’ approach and format, (i.e., the staffing and operations of C-PODs). A C-POD planning toolkit (including guides/support materials for resource estimates and C-POD security/staffing plans, etc.) was also developed. Additionally, the Bay Area UASI developed a C-POD Manager training course to build upon the existing FEMA IS-26 “Guide to Points of Distribution” course. Following HSEEP guidance, the Bay Area UASI conducted a regional C-POD exercise that included 4 full-scale C-POD site operations and 18 functional EOC activations. Corrective action items from this exercise included:

- The region should determine how often C-POD status reports are to be submitted.
- The region should simplify the reporting format of C-POD reports.
- The region should develop pre-approved mission requests for water utility mutual aid.
- The region should understand the “last mile” roles and responsibilities of local and Operational Area partners in commodity transportation and distribution.

Through the prior RCPGP efforts and the 2016 UASI-funded regional collaborative efforts, the Bay Area has built momentum within the local jurisdictions for logistics planning. It is imperative that the region maintain this momentum and continue to work towards planning for life-sustaining commodity distribution in a catastrophic event.

## **Validation of Concepts**

Bay Area emergency managers utilized the C-POD model to distribute necessary protective gear and information to community members re-entering burn areas following the Tubbs Fire. Prior regional planning materials (i.e. plans, tools, and field operations guides) greatly assisted recovery efforts during this fire. By developing additional, specific C-POD and “last mile” site plans, the entire Bay Area region will be better prepared for future disasters. Completion of the proposed project will also inform the 2020 and 2021 Bay Area THIRA / SPR submissions.



### **III. Project Design (4 pgs)**

The Bay Area's "Life Sustaining Commodity Distribution Planning" project addresses identified gaps (as noted in the above Statement of Need) and includes tasks within the areas of Planning, Organizing, Training, and Exercising.

#### **Objectives**

Project objectives, consistent with the Bay Area's Stakeholder Preparedness Report (SPR) include:

- Develop written procedures establishing local systems for receiving, staging, and distributing commodities and bulk donations.
- Train local staff and appropriate personnel from public works, public utilities, transit, and social services agencies in emergency logistics.
- Conduct a regional full-scale exercise to test logistics response capabilities.

#### **Planning Tasks**

**1. Develop 70 additional C-POD site plans.**

The 12 Bay Area counties and 3 UASI core cities will identify a list of 70 prioritized C-POD sites for plan development. To accomplish this, a contractor will work with each jurisdiction to conduct field assessments of each site and develop, review, and confirm the plans for implementation.

**2. Share site plans with Cal OES and FEMA IX partners.**

The UASI management team will coordinate and submit site plans to the appropriate departments / agencies within Cal OES and FEMA IX to assist with advance planning efforts for emergency commodity distribution.

**3. Develop MOUs/LOAs for C-POD site locations.**

To ensure successful C-POD operations, develop guidance and recommendations for specific partnerships. As appropriate, develop customized MOUs/LOAs for local C-POD sites. This task may include regional workshops to facilitate conversations among key partners involved in C-POD operations.

**4. Estimate resource needs for life sustaining commodities.**

Identify anticipated life-sustaining resources required by outside sources. Develop a template and format for pre-scripting resource requests for these commodities and share them with the California Office of Emergency Services (Cal OES). This will improve advanced planning efforts for emergency commodity distribution.

**5. Develop guidance for local commodity distribution plans.**

Create template language and guidance for local jurisdictions to enhance their logistics plans with written procedures to establish systems for receiving, staging, and distributing commodities and bulk donations.

## **Organizing Tasks**

### **1. Personnel/contractor/partner engagement.**

The Bay Area UASI will hire a part-time Program Manager (0.30 FTE) with expertise in C-POD site planning and resource estimation, an Administrative Specialist (0.75 FTE) who will perform organizational support and manage the administrative component of the program, and a contractor/consultant who will conduct planning, training, and exercises. An estimated 28 new partners will be engaged in these planning and exercise efforts.

## **Training Tasks**

### **1. Conduct C-POD manager training.**

In 2016, the Bay Area UASI developed a C-POD Train the Trainer class for C-POD managers using FEMA course number IS-26 as a pre-requisite. The course (including materials and supplies) was conducted in two prior offerings. With RCPGP funding, at least four additional offerings, one in each of the Bay Area's hubs (north, east, west, and south), will be conducted.

### **2. Conduct Logistics training.**

The Bay Area will conduct logistics training that goes beyond FEMA's EOC logistics section trainings. Based on regional needs, this training, incorporating links between damage / needs assessments, logistics management, and volunteer / donations management, may require development. At minimum, four offerings of this logistics training will be conducted. Attendees will include OES staff and appropriate personnel from public works, public utilities, transit, and social services agencies.

## **Exercise Tasks**

### **1. Develop and conduct workshops / tabletop exercises.**

A series of workshops and tabletop exercises will be developed and conducted to allow Operational Areas to confirm roles / responsibilities, C-POD activation / operations plans, etc., with their key partners. Outcomes of this series will inform the development of local MOUs/LOAs as well as the region-wide functional / full-scale exercise.

### **2. Develop and conduct a region-wide functional / full-scale exercise.**

A region-wide, functional/full-scale Logistics and Supply Chain Core Capability exercise will be developed and conducted. Local jurisdictions will have the opportunity to activate and operate C-POD sites in conjunction with EOC activations to exercise their local logistics / commodity distribution plans.

## **Best Approach**

Investments managed by previous RCPGP and current UASI grant funding in C-POD and Logistics Planning was a collaborative effort by the regionally established Emergency Management Work Group and built on the momentum for logistics planning. This project will

leverage this existing momentum and regional collaboration structure; provide an efficient use of grant funds, maintain a standard planning process, and efficiently utilize the minimal staff time and resources available within local emergency management programs.

Bay Area jurisdictions comply with the California Standardized Emergency Management System and the National Incident Management System. Quarterly meetings with Operational Area emergency managers and the California Office of Emergency Services (Cal OES) improve familiarity with these systems. This project includes tasks (such as pre-scripting resource requests) that will aid in the facilitation of these systems in an emergency.

Coordination of similar regional projects have provided significant return on investment by engaging all local jurisdictions in our region, creating consistency in response operations, and training/exercising together across jurisdictions. During the recent fires, Bay Area emergency managers responding during mutual aid found familiar faces, seamless working relationships, and universal understandings of response concepts during deployment because of their engagement in Bay Area UASI regional projects.

### **Project Partners**

Per a Master MOU, the Bay Area UASI's primary project partners are the UASI Approval Authority and the OES Managers from the 12 counties, providing links to the more than 100+ cities in the region, including the three (3) core cities of San Francisco, Oakland and San Jose. The Bay Area OES departments currently work with their area's special districts (i.e. transportation, utilities, and schools), military, private sector and community based organizations to prepare for disasters. Leveraged use of these relationships will continue a whole community approach to local emergency life-sustaining commodity distribution planning.

The UASI Approval Authority and OES Managers have designated staff to participate in the UASI's regional Emergency Management Work Group. Work group members will:

- Serve as subject matter experts regarding their jurisdictions and communities within
- Liaise with the hired contractors to confirm accuracy of deliverables
- Identify priority C-POD site locations
- Develop estimations of the anticipated necessary emergency life-sustaining commodities
- Based on regional templates, develop draft resource requests for timely submittal in an emergency response
- Based on regional guidance and prepared templates, develop MOUs/LOAs with appropriate partners for C-POD site activations and operations
- Identify appropriate participants for C-POD manager and logistics training
- Coordinate participation in the regional exercise

The UASI Management Team will facilitate the selection of a contractor, develop a detailed scope of work, and provide regional coordination / direction to ensure accuracy of deliverables, on time and within budget submissions, and the high quality standards expected by the work group.

Attached at the end of the document is a Letter of Support from San Francisco Mayor London Breed certifying that this is the City's single application for consideration by DHS/FEMA. Letters of support from the mayors of the other two cities that make up the urban area (Mayor Libby Schaff of Oakland and Mayor Sam Liccardo of San Jose) are included as well. In addition, letters from all Bay Area UASI Approval Authority Members (representing the Bay Area), all OES managers from the Bay Area, and Federal representatives from the CA delegation, including Senators Feinstein and Harris, Speaker Pelosi, and Congress members Swalwell, DeSaulnier, Thompson, Khanna, Lofgren, Eshoo, Huffman, and Panetta are attached.

**Milestones and Timelines**

The Bay Area UASI proposes the following project milestones and timeframes within the grant performance period of October 2019 – September 2022.

<b>Task</b>	<b>Roles</b>	<b>Estimated Timeframe</b>
Hire Contractor and part-time personnel	UASI Management Team	Oct 2019 – April 2020
Kick Off	UASI Management Team/ Contractor / Work Group	April 2020
Develop 70 additional C-POD site plans	Contractor / Work Group	May 2020 – Dec 2020
Estimate resource needs for life sustaining commodities	Contractor / Work Group	May 2020 – Dec 2020
Conduct training (eight offerings)	Contractor	May 2020 – Dec 2020
Develop guidance/conduct workshops for local commodity distribution plans	Contractor / Work Group	June 2020 – June 2021
Develop MOUs/LOAs for C-POD site locations	Contractor / Work Group	Jan 2021 – Aug 2021
Share site plans and pre-scripted resource requests with Cal OES and FEMA Region IX partners	UASI Management Team / Work Group	January 2021
Develop and conduct a region-wide functional / full-scale exercise	UASI Management Team/ Contractor / Work Group	June 2021 – June 2022
Region-wide exercise AAR and analysis	Contractor / Work Group	July – September 2022
Update and finalize C-POD Planning Toolkit	UASI Management Team/ Contractor	July – September 2022
Project close out	UASI Management Team	September 2022

#### **IV. Project Impact (2 pgs)**

##### **Performance Measures**

This project will result in the following performance measures:

- 70 C-POD site maps completed
- 14 local jurisdiction logistics / commodity distribution plan updates
- 14 + MOU/LOA completed with commodity distribution partners
- 2 part-time staff and 1 contractor hired
- 28 new partner organizations recruited
- 4 multi-day C-POD Manager trainings conducted
- 120 C-POD managers trained
- 4 multi-day logistics trainings conducted
- 120 new logisticians trained
- 5+ workshops / tabletop exercises conducted
- 1 region-wide full scale / functional exercise conducted
- 28 new partners participating in exercises (to include federal, state, and military agencies; private sector and community based organizations)
- 6+ After-Action Reports / Improvement Plans (AAR/IP) submitted

##### **Estimated Capability Assessment**

At the completion of this project, the Bay Area expects to achieve the stated Logistics and Supply Chain Management Core Capability Target: *Within 3 days of an incident, identify and mobilize life-sustaining commodities, resources, and services to 100,000 people requiring shelter and 100,000 people requiring food and water. Maintain distribution system for 1 week.*

##### **Capability Improvements**

The completion of this project will improve the region's ability to mobilize life-sustaining commodities, resources, and services. Building jurisdictional capabilities and fostering regional collaboration will ensure a coordinated response across jurisdictional boundaries. The 12 Bay Area counties and three (3) core cities will have trained personnel and exercised plans enabling them to successfully operate C-PODs and distribute life-sustaining commodities to their populations in need.

An estimated 30% of the identified C-POD sites will have documented MOUs or LOAs with property owners. The initiation of important relationships between public and private sector partners and the continued development of MOUs or LOAs will sustain these relationships and agreements over time, supporting more rapid C-POD site activations.

Completed pre-scripted resource requests for the 12 Bay Area counties and three (3) core cities with pre-identified, vetted resource estimates will further expedite State and Federal aid for life sustaining commodities such as food, water, and shelter resources. The Bay Area will coordinate and share C-POD site maps with Cal OES and FEMA Region IX to ensure the timely coordination of commodity distribution in a catastrophic incident.

Customized C-POD and logistics training offered to all Bay Area jurisdictions and a series of workshops and tabletop exercises will allow each jurisdiction the opportunity to review roles and responsibilities among logistics partners. A region-wide full scale and functional exercise will test C-POD site agreements, staffing plans, situation status reporting, and resource coordination (at a minimum).

### **Scalability and Benefit to National Preparedness**

The Bay Area has estimated that 70 additional C-POD site plans, 8 training offerings, a series of workshops / TTXs, and one (1) region-wide exercise will close the identified gap for the Logistics and Supply Chain Management core capability. However, if the full amount of funding is not available, the Bay Area UASI is prepared to scale the project by reducing the number of C-POD site plans prepared or training courses offered. If the region must scale down the deliverables of this project, the UASI Management Team will continue seeking future opportunities to complete the effort.

All of the guidance and templates prepared through this project will be made available as part of the C-POD Planning Toolkit which is currently downloadable through the Bay Area UASI website. Any jurisdiction across the nation is welcome to benefit from the already prepared plans, guidance, and templates available. C-POD site plan templates in the Planning Toolkit align with those used in Los Angeles County. C-POD and Logistics Staging Area Field Operations Guides (FOGs) align with New York, New Jersey, Connecticut; and Pennsylvania Logistics Program tools. The Bay Area UASI will continue to coordinate best practices and planning methods with nationwide partners. Through the Bay Area's experience with RCPGP FY09-11 efforts, strong partnerships with other RCPGP regions are already in place. Leveraging relationships with the East Coast, Puget Sound, Chicago, the National Capital Region, and/or Houston will strengthen the benefits of FY19 RCPGP funds for national preparedness.

## **V. Budget (2 pgs)**

The Bay Area UASI has determined that the best approach to completing this project will be to utilize a combination of part-time employees and a contractor. Below is a breakdown of estimated expenses by Planning, Organizing, Training, and Exercises. The attached budget worksheet will provide detailed budget information and total project costs.

### **Planning**

FY19 RCPGP will fund contractors to complete the following tasks:

- Identify and produce 70 C-POD site maps in the Bay Area with estimated cost of \$550,000 (approximately \$7,900/site)
- Develop guidance and 14+ customized MOUs for C-POD sites, estimated at \$100,000
- Complete resource estimates, pre-scripted requests, and planning guidance for commodity distribution estimated at \$75,000

The total contract work is estimated at \$725,000 utilizing a team of at least 5 members.

### **Organizing**

FY19 RCPGP will fund the two positions/travel/materials & supplies described below:

- A Program Manager (0.30 FTE) with expertise in C-POD site planning and resource estimation will oversee the programmatic activities outlined in the project design. This position has an annual salary of \$124,202 with mandatory fringe benefit of \$43,470. With a 3-year performance period, total budget projection is \$159,951.
- An Administrative Specialist (0.75 FTE) will perform organizational support and manage the administrative component of the program. This position has an annual salary of \$97,136 with mandatory fringe benefit of \$33,997. Projected budget for three years is \$295,049.
- Regional work requires the Program Manager to travel within the Bay Area region to perform collaborative work with partners. Estimated budget for the three-year period is \$5,000. This program will also require materials and supplies estimated at \$5,046 for the same timeframe.

### **Training**

Two planned types of courses will be offered during this performance period costing \$60,000 each: 1) Conduct a customized C-POD managers training course with at least four (4) offerings in the Bay Area; and 2) Develop and conduct a series of logistics training for agencies within local operational areas that include public works, public utilities, transit, and social services.

### **Exercise**

Subsequent to the planning, organization, and training work, the development and conduct of a region-wide, functional/full-scale exercise will evaluate improvements to Logistics and Supply Chain Management capabilities. Based on previous data, estimated costs are approximately \$200,000.

## **Sustaining capabilities**

The Bay Area expects to utilize UASI funding to conduct annual exercises and regional training courses, keeping the completed C-POD operational planning current. Based on the newly gathered data and the development of new partnerships, addressing additional, more complex, Logistics and Supply Chain Management planning projects, such as fuel planning and volunteer management will be required.

## **Grant Management Experience**

The BA UASI is very experienced in grant management. Since 2006, when the three formerly separate Urban Areas of Oakland, San Francisco, and San Jose merged into one urban area, the twelve counties of the Bay Area developed a governance and management framework that appointed the City and County of San Francisco to act as the fiscal agent for all grant funds awarded to the region.

The creation of the Urban Area Working Group (UAWG), required by the Urban Areas Security Initiative (UASI), led to the development of its governance structure. The Approval Authority, as the primary policy and decision-making entity, represents all twelve counties of the Bay Area. Voting members come from the Counties of Alameda, Contra Costa, Marin, Monterey, San Francisco, San Mateo, Santa Clara, and Sonoma as well as the Cities of Oakland, San Francisco, and San Jose (the three major urban area cities).

In the last 13 years, the BA UASI has received over \$500 million dollars from various grant funding sources, including Urban Areas Security Initiative (UASI), Buffer Zone Protection Program (BZPP), Community Oriented Policing Services Technology Program (COPS Tech), Interoperable Emergency Communications Grant Program (IECGP), Public Safety Interoperable Communications (PSIC), and the Regional Catastrophic Preparedness Grant Program (RCPGP). The staff submitted all reports on time and auditors noted no audit findings on the above grants.

The BA UASI Management Team, a division of the San Francisco Department of Emergency Management, will serve as the lead agency for RCPGP and be responsible for the implementation of all statutory, regulatory, or other requirements of this grant. The Team has significant experience with Federal grant funds and a proven track record in successfully leading initiatives, managing regional projects, and expending grant funds allocated to a variety of Bay Area agencies. Under the direction of a General Manager, the UASI Management Team is comprised of 11 staff members: five (5) project managers and six (6) grant specialists/admin who are well versed in the management of federal grants.

Under the leadership of the Approval Authority and the guidance of the Management Team, Bay Area agencies have demonstrated their ability to work collaboratively and with a true regional and risk-based perspective. Historically, expenditures of all grants funds are accomplished and all audits successfully completed in a timely basis. The Bay Area's expenditure of RCPGP funds will follow the same process- completed on time, as planned, and with significant oversight and involvement by Bay Area government entities.





*Sam T. Liccardo*  
MAYOR

July 2, 2019

**Craig Dziedzic**  
**General Manager**  
**Bay Area Urban Areas Security Initiative**  
**711 Van Ness Ave. #420**  
**San Francisco, CA 94102**

**RE: Letter of Support**

Dear Mr. Dziedzic,

Please accept this letter as my office's support on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant (RCPGP). I believe that preparedness is a shared responsibility and the approach should be regional – engaging all levels of government, the private and nonprofit sector, and the community.

As a representative of the Bay Area, the project proposed, "Life Sustaining Commodity Distribution Planning," will build capacity in the region and make the Bay Area better prepared.

I fully support the Bay Area's application and believe that, if selected, this project will assist in building regional capacity to manage a catastrophic incident.

Sincerely,

**Sam Liccardo**  
**Mayor**  
**City of San José**

CITY OF OAKLAND



CITY HALL • ONE CITY HALL PLAZA • OAKLAND, CALIFORNIA 94612

Office of the Mayor  
Honorable Libby Schaaf

(510) 238-3141  
FAX (510) 238-4731  
TDD (510) 238-3254

June 26, 2019

Mr. Craig Dziedzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102

RE: Letter of Support

Dear Mr. Dziedzic:

Please accept this letter as my office's support on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant (RCPGP). I believe that preparedness is a shared responsibility and the approach should extend regionally- engaging all levels of government, the private/nonprofit sector, and the whole community.

As a representative of the Bay Area, the project proposed, "Life Sustaining Commodity Distribution Planning" will build capacity in the region and make the Bay Area more prepared.

I fully support the Bay Area's application and believe that, if selected, this project will assist in building regional capacity to manage a catastrophic incident.

Sincerely,

Libby Schaaf  
Mayor

A handwritten signature in black ink, appearing to read "Libby Schaaf", written over a circular stamp or seal.

# Alameda County Sheriff's Office

Lakeside Plaza, 1401 Lakeside Drive, 12<sup>th</sup> Floor, Oakland, CA 94612-4305



**Gregory J. Ahern, Sheriff**

Director of Emergency Services  
Coroner - Marshal

510 272-6866

June 6, 2019

Mr. Craig Dziedzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102

RE: Letter of Support

Dear Mr. Dziedzic:

Please accept this letter as the Alameda County Sheriff's Office letter of support on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP). Our agency believes that preparedness is the shared responsibility of our region and the approach should be regional-engaging all levels of government, the private/nonprofit sector, and the whole community.

As a member of the Bay Area UASI Approval Authority, (Urban Area Working Group), our governance structure (i.e., regional memorandum of understanding), provides for regional authority/oversight to approve and administer all homeland security grants, including the RCPGP. Additionally, our Board had administered RCPGP funded projects in the past.

The Bay Area project- Life Sustaining Commodity Distribution Planning- will build capacity in the region and make the Bay Area more prepared. If the Bay Area is selected as a recipient for funding, the Alameda County Sheriff's Office will work closely with regional stakeholders to ensure that we build regional capacity to manage a catastrophic incident.

Sincerely,

A handwritten signature in blue ink, appearing to read "Richard T. Lucia". To the right of the signature, the letters "A/S" are written in blue ink. Below the signature, the word "FOR" is written in blue ink and underlined.

Richard T. Lucia  
Undersheriff

RTL/DH



CONTRA COSTA COUNTY OFFICE OF THE SHERIFF  
DAVID O. LIVINGSTON  
SHERIFF - CORONER

June 12, 2019

Mr. Craig Dziedzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102

RE: Letter of Support

Dear Mr. Dziedzic:

Please accept this letter as the Contra Costa County Office of the Sheriff's letter of support on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP). Our agency believes that preparedness is the shared responsibility of our region and the approach should be regional - engaging all levels of government, the private/nonprofit sector, and the whole community.

As a member of the Bay Area UASI Approval Authority, (Urban Area Working Group), our governance structure (i.e., regional memorandum of understanding), provides for regional authority/oversight to approve and administer all homeland security grants, including the RCPGP. Additionally, our Board had administered RCPGP funded projects in the past.

The Bay Area project - Life Sustaining Commodity Distribution Planning - will build capacity in the region and make the Bay Area more prepared. If the Bay Area is selected as a recipient for funding, the Contra Costa County Office of the Sheriff will work closely with regional stakeholders to ensure that we build regional capacity to manage a catastrophic incident.

Sincerely,

**DAVID O. LIVINGSTON**  
Sheriff-Coroner

DOL:sl

cc: Michael V. Casten, Undersheriff



# MARIN COUNTY SHERIFF'S OFFICE

1600 Los Gamos Drive, Suite 200, San Rafael, CA 94903

**ROBERT T. DOYLE**  
Sheriff - Coroner  
**JAMIE SCARDINA**  
Undersheriff

June 11, 2019

Mr. Craig Dziedzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102

RE: Letter of Support

Dear Mr. Dziedzic:

Please accept this letter as the Marin County Sheriff's Office letter of support on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP). Our agency believes that preparedness is the shared responsibility of our region and the approach should be regional - engaging all levels of government, the private/nonprofit sector, and the whole community.

As a member of the Bay Area UASI Approval Authority, (Urban Area Working Group), our governance structure (i.e., regional memorandum of understanding), provides for regional authority/oversight to approve and administer all homeland security grants, including the RCPGP. Additionally, our Board had administered RCPGP funded projects in the past.

The Bay Area project- Life Sustaining Commodity Distribution Planning- will build capacity in the region and make the Bay Area more prepared. If the Bay Area is selected as a recipient for funding, the Marin County Sheriff's Office will work closely with regional stakeholders to ensure that we build regional capacity to manage a catastrophic incident.

Sincerely,

ROBERT T. DOYLE  
SHERIFF-CORONER

- AREA CODE 415
- 24-HOUR NUMBER  
479-2311
- FAX  
473-4126
- ADMINISTRATION  
473-7250
- CIVIL  
473-7282
- COMMUNICATION  
SERVICES  
473-7243
- CORONER  
473-6043
- COURTS  
473-7393
- EMERGENCY  
SERVICES  
473-6584
- INVESTIGATIONS  
473-7265
- JAIL  
473-6655
- MAJOR CRIMES  
TASK FORCE  
884-4878
- PATROL  
473-7233
- RECORDS  
473-7284
- WARRANTS  
473-7297

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[www.marinsheriff.org](http://www.marinsheriff.org)

*Monterey County is an Equal Opportunity Employer and a Drug-Free Workplace*



# The County of Monterey

June 10, 2019

Mr. Craig Dziedzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102

RE: Letter of Support

Dear Mr. Dziedzic:

Please accept this letter as the Monterey County Office of Emergency Services letter of support on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP). Our agency believes that preparedness is the shared responsibility of our region and the approach should be regional- engaging all levels of government, the private/nonprofit sector, and the whole community.

As a member of the Bay Area UASI Approval Authority, (Urban Area Working Group), our governance structure (i.e., regional memorandum of understanding), provides for regional authority/oversight to approve and administer all homeland security grants, including the RCPGP. Additionally, our Board had administered RCPGP funded projects in the past.

The Bay Area project- Life Sustaining Commodity Distribution Planning- will build capacity in the region and make the Bay Area more prepared. If the Bay Area is selected as a recipient for funding, the County of Monterey will work closely with regional stakeholders to ensure that we build regional capacity to manage a catastrophic incident.

Sincerely,

Gerry R. Malais, Manager  
Office of Emergency Services  
County of Monterey

Monterey County is an Equal Opportunity Employer

# CITY OF OAKLAND



1805 MARTIN LUTHER KING, JR. WAY • 2<sup>ND</sup> FLOOR • OAKLAND, CA 94612

Fire Department  
Emergency Management Services Division

(510) 238-3938  
FAX: (510) 238-7761  
TTY/TDD: (510) 839-6451

June 10, 2019

Mr. Craig Dziedzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102

RE: Letter of Support

Dear Mr. Dziedzic:

Please accept this letter of support on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP), from the City of Oakland; where the Emergency Management Services Division (EMSD) believes that preparedness is the shared responsibility of our region and the approach should extend regionally- engaging all levels of government, the private/nonprofit sector, and the whole community.

As a member of the Bay Area UASI Approval Authority, (Urban Area Working Group), our governance structure (i.e., regional memorandum of understanding), provides for regional authority and oversight to approve and administer all homeland security grants, including the RCPGP. Additionally, our Board had administered RCPGP funded projects in the past.

The Bay Area project- Life Sustaining Commodity Distribution Planning- will build capacity in the region and make the Bay Area more prepared. If the Bay Area is selected as a recipient for funding, the City of Oakland will work closely with regional stakeholders to ensure that we build regional capacity to manage a catastrophic incident.

Respectfully submitted,

  
Doshia Shavles Marshall  
Emergency Services Manager

Cc: Darin White, Fire Chief  
Eileen Ogata, Office Manager  
Denise Kittell-Nwuke, Administrative Assistant  
Grant Files



**SAN FRANCISCO FIRE DEPARTMENT**  
**CITY AND COUNTY OF SAN FRANCISCO**

June 6, 2019

Mr. Craig Dziedzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102  
RE: Letter of Support

Dear Mr. Dziedzic:

Please accept this letter as the San Francisco Fire Department's letter of support on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP). Our agency believes that preparedness is the shared responsibility of our region and the approach should be regional- engaging all levels of government, the private/nonprofit sector, and the whole community.

As a member of the Bay Area UASI Approval Authority, (Urban Area Working Group), our governance structure (i.e., regional memorandum of understanding), provides for regional authority/oversight to approve and administer all homeland security grants, including the RCPGP. Additionally, our Board had administered RCPGP funded projects in the past.

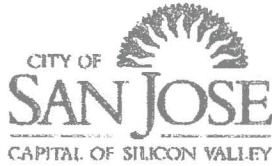
The Bay Area project- Life Sustaining Commodity Distribution Planning- will build capacity in the region and make the Bay Area more prepared. If the Bay Area is selected as a recipient for funding, the San Francisco Fire Department will work closely with regional stakeholders to ensure that we build regional capacity to manage a catastrophic incident.

Sincerely,

Jose Velo

  
Deputy Chief of Administration





**July 8, 2019**

**Mr. Craig Dzedzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102**

**RE: Letter of Support**

**Dear Mr. Dzedzic:**


**Please accept this letter as the City of San José's letter of support on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP). Our agency believes that preparedness is the shared responsibility of our region and the approach should be regional- engaging all levels of government, the private/nonprofit sector, and the whole community.**

**As a member of the Bay Area UASI Approval Authority, (Urban Area Working Group), our governance structure (i.e., regional memorandum of understanding), provides for regional authority/oversight to approve and administer all homeland security grants, including the RCPGP. Additionally, our Board had administered RCPGP funded projects in the past.**

**The Bay Area project- Life Sustaining Commodity Distribution Planning- will build capacity in the region and make the Bay Area more prepared. If the Bay Area is selected as a recipient for funding, the City of San José will work closely with regional stakeholders to ensure that we build regional capacity to manage a catastrophic incident.**

**I can be contacted at [ray.riordan@sanjoseca.gov](mailto:ray.riordan@sanjoseca.gov).**

**Respectfully Submitted,**

  
**Raymond Riordan  
Director, Office of Emergency Management  
City of San José**



COUNTY OF SAN MATEO  
**OFFICE OF THE SHERIFF**

CARLOS G. BOLANOS  
SHERIFF

MARK C. ROBBINS  
UNDERSHERIFF

400 COUNTY CENTER • REDWOOD CITY • CALIFORNIA 94063-1662 • TELEPHONE (650) 599-1664 • [www.smcsheriff.com](http://www.smcsheriff.com)

ADDRESS ALL COMMUNICATIONS TO THE SHERIFF

June 6, 2019

Mr. Craig Dziedzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102

RE: Letter of Support

Dear Mr. Dziedzic:

Please accept this letter as the San Mateo County Sheriff's Office letter of support on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP). Our agency believes that preparedness is the shared responsibility of our region and the approach should be regional-engaging all levels of government, the private/nonprofit sector, and the whole community.

As a member of the Bay Area UASI Approval Authority, (Urban Area Working Group), our governance structure (i.e., regional memorandum of understanding), provides for regional authority/oversight to approve and administer all homeland security grants, including the RCPGP. Additionally, our Board had administered RCPGP funded projects in the past.

The Bay Area project- Life Sustaining Commodity Distribution Planning- will build capacity in the region and make the Bay Area more prepared. If the Bay Area is selected as a recipient for funding, the San Mateo County Sheriff's Office will work closely with regional stakeholders to ensure that we build regional capacity to manage a catastrophic incident.

Sincerely,

A handwritten signature in blue ink, appearing to read "Mark C. Robbins".

Mark C. Robbins  
Undersheriff

# County of Santa Clara

Office of the County Executive

Office of Emergency Management  
55 West Younger Avenue, Suite 450  
San Jose, California 95110  
408.808.7800  
www.sccgov.org



July 3, 2019

Mr. Craig Dziedzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102

RE: Letter of Support RCPGP Application

Dear Mr. Dziedzic:

Please accept this letter of support from the Santa Clara County Office of Emergency Management on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP). Our agency believes that preparedness is the shared responsibility of our region and the approach should be regional- engaging all levels of government, the private/nonprofit sector, and the whole community.

As a member of the Bay Area UASI Approval Authority, (Urban Area Working Group), our governance structure (i.e., regional memorandum of understanding), provides for regional authority/oversight to approve and administer all homeland security grants, including the RCPGP. Additionally, our Board had administered RCPGP funded projects in the past.

The Bay Area project- Life Sustaining Commodity Distribution Planning- will build capacity in the region and make the Bay Area more prepared. If the Bay Area is selected as a recipient for funding, Santa Clara County will work closely with regional stakeholders to ensure that we build regional capacity to manage a catastrophic incident.

I would be remiss if I did not acknowledge the continuing work and dedication by your entire team to create a collaborative regional approach to preparedness planning. Critical transportation, sustained commodity distribution planning and future projects such as regional critical fuel planning are all examples of lifeline challenges that the Bay-Area will face during a catastrophic event.

Respectfully,

Dana Reed, Director of Emergency Management



DEPARTMENT

# EMERGENCY MANAGEMENT

4 0 0

June 30, 2019

Mr. Craig Dziedzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102

**RE: Letter of Support for Regional Catastrophic Preparedness Grant Program Application**

Dear Mr. Dziedzic:

Please accept this letter as the County of Sonoma's letter of support on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP). Our agency believes that preparedness is the shared responsibility of our region and the approach should be regional- engaging all levels of government, the private/nonprofit sector, and the whole community.

As a member of the Bay Area UASI Approval Authority, (Urban Area Working Group), our governance structure (i.e., regional memorandum of understanding), provides for regional authority/oversight to approve and administer all homeland security grants, including the RCPGP. Additionally, our Board had administered RCPGP funded projects in the past.

The Bay Area project- Life Sustaining Commodity Distribution Planning- will build capacity in the region and make the Bay Area more prepared. If the Bay Area is selected as a recipient for funding, the Sonoma County Operational Area will work closely with regional stakeholders to ensure that we build regional capacity to manage a catastrophic incident.

Sincerely,

Christopher Godley, CEM  
Director



A Tradition of Stewardship  
A Commitment to Service

County Executive's Office  
Office of Emergency Services

1195 Third Street, Suite 20  
Napa, CA 94559-3092  
www.countyofnapa.org

Main: (707) 253-4821  
Fax: (707) 258-8881

Kerry John Whitney  
Risk & Emergency Services Manager

June 6, 2019

Mr. Craig Dziedzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102

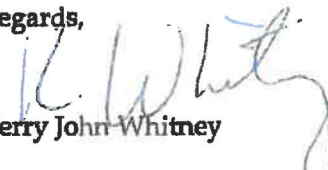
Dear Mr. Dziedzic,

Please accept this letter as the Napa County Operational Area's letter of support on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP). Our agency believes that preparedness is the shared responsibility of our region and the approach should be regional- engaging all levels of government, the private/nonprofit sector, and the whole community.

As the Emergency Manager for Napa County, we support the Approval Authority's governance structure (i.e., regional memorandum of understanding) that provides for regional authority/oversight to approve and administer all homeland security grants, including the RCPGP. Additionally, your Management Team had successfully administered RCPGP funded projects in the past.

The Bay Area project- Life Sustaining Commodity Distribution Planning- will build capacity in the region and make the Bay Area more prepared. If the Bay Area is selected as a recipient for funding, the Napa County Operational Area will work closely with regional stakeholders to ensure that we build regional capacity to manage a catastrophic incident.

Regards,

  
Kerry John Whitney

Risk & Emergency Services Manager



July 8, 2019

Mr. Craig Dziedzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102

RE: Letter of Support

Dear Mr. Dziedzic:

Please accept this letter as the San Benito County Office of Emergency Services' letter of support on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP). Our agency believes that preparedness is the shared responsibility of our region and the approach should be regional- engaging all levels of government, the private/nonprofit sector, and the whole community.

As the Emergency Manager for the County of San Benito, we support the Approval Authority's governance structure (i.e., regional memorandum of understanding) that provides for regional authority/oversight to approve and administer all homeland security grants, including the RCPGP. Additionally, your Management Team had successfully administered RCPGP funded projects in the past.

The Bay Area project- Life Sustaining Commodity Distribution Planning- will build capacity in the region and make the Bay Area more prepared. If the Bay Area is selected as a recipient for funding, the County of San Benito will work closely with regional stakeholders to ensure that we build regional capacity to manage a catastrophic incident.

Sincerely,

  
Kevin O'Neill, M.S.  
Emergency Services Manager  
831-540-8942 (Cell)



# COUNTY OF SANTA CRUZ

## OFFICE OF EMERGENCY SERVICES

5200 Soquel Ave., Building C 2<sup>nd</sup> Floor  
Santa Cruz, CA 95062-7800  
(831) 454-2715

June 28, 2019

Mr. Craig Dziedzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102

RE: Letter of Support

Dear Mr. Dziedzic:

Please accept this letter as the County of Santa Cruz Office of Emergency Services letter of support on behalf of the application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP). Our agency believes that preparedness is the shared responsibility of our region and the approach should be regional- engaging all levels of government, the private/nonprofit sector, and the whole community.

As the Emergency Manager for the County of Santa Cruz, we support the Approval Authority's governance structure (i.e., regional memorandum of understanding) that provides for regional authority/oversight to approve and administer all homeland security grants, including the RCPGP. Additionally, your Management Team had successfully administered RCPGP funded projects in the past.

The Bay Area project- Life Sustaining Commodity Distribution Planning- will build capacity in the region and make the Bay Area more prepared. If the Bay Area is selected as a recipient for funding, the County of Santa Cruz Office of Emergency Services will work closely with regional stakeholders to ensure that we build regional capacity to manage a catastrophic incident.

Sincerely,

Rosemary L. Anderson  
Emergency Services Manager  
County of Santa Cruz  
(831) 454-2715

[rosemary.anderson@santacruzcountys.us](mailto:rosemary.anderson@santacruzcountys.us)



## **SOLANO COUNTY SHERIFF'S OFFICE**

**Thomas A. Ferrara, Sheriff-Coroner**

---

Office of Emergency Services  
530 Clay Street, Fairfield, CA 94533  
Office (707) 784-1600 / Fax (707) 421-6383

July 8, 2019

Mr. Craig Dziejdzic  
General Manager, Bay Area UASI  
711 Van Ness Ave. #420  
San Francisco, CA 94102

RE: Letter of Support

Dear Mr. Dziejdzic:

Please accept this letter as the Solano County Office of Emergency Services' letter of support on behalf of your application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP). Our agency believes that preparedness is the shared responsibility of our region and the approach should be regional- engaging all levels of government, the private/nonprofit sector, and the whole community.

As the Emergency Manager for Solano County, we support the Approval Authority's governance structure (i.e., regional memorandum of understanding) that provides for regional authority/oversight to approve and administer all homeland security grants, including the RCPGP. Additionally, your Management Team had successfully administered RCPGP funded projects in the past.

The Bay Area project- Life Sustaining Commodity Distribution Planning- will build capacity in the region and make the Bay Area more prepared. If the Bay Area is selected as a recipient for funding, the Solano County Office of Emergency Services will work closely with regional stakeholders to ensure that we build regional capacity to manage a catastrophic incident.

Sincerely,

Donald L. Ryan  
Emergency Services Manager  
Solano County Sheriff's Office

*Dedicated to Community Service*



DIANNE FEINSTEIN  
CALIFORNIA



COMMITTEE ON THE JUDICIARY - RANKING MEMBER  
SELECT COMMITTEE ON INTELLIGENCE  
COMMITTEE ON APPROPRIATIONS  
COMMITTEE ON RULES AND ADMINISTRATION

## United States Senate

July 8, 2019

The Honorable Pete Gaynor  
Acting Administrator  
Federal Emergency Management Agency  
U.S. Department of Homeland Security  
500 C Street S.W.  
Washington, DC 20472

Dear Acting Administrator Gaynor,

I write in support of the Bay Area Urban Areas Security Initiative's application for the 2019 Regional Catastrophic Preparedness Grant Program, administered by the Federal Emergency Management Agency.

The Bay Area Urban Areas Security Initiative (Bay Area UASI) is requesting funding for the "Life Sustaining Commodity Distribution Planning" project, which will build regional capacity to manage catastrophic incidents. The Bay Area UASI, comprised of twelve counties, the three core cities of San Francisco, Oakland, and San Jose, and over 100 other incorporated cities, has already begun building this capacity through regional planning efforts. Funding from FEMA will allow Bay Area UASI to expand regional life-sustaining commodity distribution planning and ensure adequate preparation using a cohesive regional approach.

I urge you to give Bay Area UASI's proposal your full consideration. If you have any questions, please do not hesitate to contact my San Francisco office at (415) 393-0707.

Sincerely,

A handwritten signature in blue ink that reads "Dianne Feinstein".

Dianne Feinstein  
United States Senator

DF:ec

## United States Senate

July 8, 2019

The Honorable Peter T. Gaynor  
Acting Administrator  
Federal Emergency Management Agency  
U.S. Department of Homeland Security  
500 C Street, Southwest  
Washington, DC 20024

### **RE: Support for the Bay Area Urban Areas Security Initiative.**

Dear Administrator Gaynor,

I write to support the Bay Area Urban Areas Security Initiative's application to the *FY-2019 Regional Catastrophic Preparedness Grant Program* to develop and expand life-sustaining commodity distribution planning in the San Francisco Bay Area.

The Bay Area Urban Areas Security Initiative (UASI) sustains and improves regional capacity to prevent, mitigate, and recover from terrorist attacks and natural and catastrophic disasters for over 100 incorporated cities and 8.2 million people in the San Francisco Bay Area. The region's economy ranks 19<sup>th</sup> among the countries of the world at a value exceeding \$785.5 billion and the Department of Homeland Security classified it as highly susceptible to terrorism and catastrophic disasters behind New York, Los Angeles, Washington, and Chicago. UASI's Catastrophic Planning Program develops plans to manage and mitigate the effects of large-scale natural and catastrophic disasters and seeks support from the Agency to develop and expand life-sustaining commodity points of distribution planning.

In its initial evaluation, UASI had determined that 30 community points of distribution (C-PODs) were sufficient to respond to a natural or catastrophic disaster affecting the San Francisco Bay Area. However, following the 2017 Tubbs Fire, which resulted in 22 fatalities and a burned area exceeding 36,000 acres, UASI determined that 100 C-POD sites are required to appropriately respond to a natural or catastrophic emergency in the San Francisco Bay Area. If awarded, funds would be used to help UASI develop these sites in alignment with training on how to manage and run these sites efficiently and effectively.

For these reasons, I urge the Agency to fund the Bay Area Urban Areas Security Initiative's application at the proposed \$1.5 million level pursuant to all existing rules and regulations. The residents and communities of the San Francisco Bay Area must be

equipped with meaningful access to food and water in the event of a regional natural or catastrophic disaster. This application represents a competitive investment in the San Francisco Bay Area's emergency management capability and should be granted all due consideration. My office is prepared to respond to any questions or concerns regarding this matter. Thank you for your attention and consideration.

Respectfully submitted,



KAMALA D. HARRIS  
United States Senator

COMMITTEE ON HOUSE ADMINISTRATION  
-CHAIR

COMMITTEE ON THE JUDICIARY  
-CHAIR -SUBCOMMITTEE ON  
IMMIGRATION AND CITIZENSHIP  
-SUBCOMMITTEE ON COURTS, INTELLECTUAL  
PROPERTY AND THE INTERNET

COMMITTEE ON SCIENCE, SPACE AND TECHNOLOGY  
-SUBCOMMITTEE ON SPACE AND AERONAUTICS

CHAIR, CALIFORNIA DEMOCRATIC CONGRESSIONAL DELEGATION  
CO-CHAIR, 4TH AMENDMENT CAUCUS

632 NORTH FIRST STREET, SUITE 5  
SAN JOSE, CA 95112  
(408) 271-8700

1431 LONGWORTH HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515  
(202) 225-3072

[HTTPS://LOFGREN.HOUSE.GOV](https://lofgren.house.gov)  
[WWW.FACEBOOK.COM/ZOELOFGREN](http://WWW.FACEBOOK.COM/ZOELOFGREN)  
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CHIEF CLERK, CONGRESSIONAL CAUCUS OF VICTIMS  
CO-CHAIR, REFUGEE CAUCUS

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515**

**ZOE LOFGREN**  
19TH DISTRICT, CALIFORNIA

June 26, 2019

**Christopher Logan**  
Acting Assistant Administrator for Grant Programs  
Federal Emergency Management Agency  
U.S. Department of Homeland Security  
500 C St. SW  
Washington, DC 20024

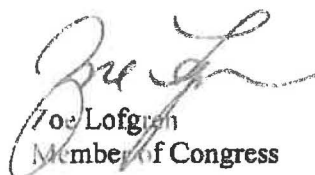
Mr. Logan:

I write to you in support of the Regional Catastrophic Preparedness Grant (RCPGP) application submitted by the City and County of San Francisco for the Bay Area Urban Areas Security Initiative (UASI).

If approved, grant funding for this application will allow Bay Area UASI to expand on existing regional preparedness efforts for San Jose, San Francisco, Oakland, and over 100 other incorporated cities. The proposed project in this application, "Life Sustaining Commodity Distribution Planning," will build on work that was made possible under previous Regional Catastrophic Preparedness Grant awards and UASI funding. The funding sought by this grant will allow further development of plans, policies, and procedures to prepare the community, as well as site identification, volunteer training and exercises. Bay Area UASI has indicated that this funding will be used to close capability gaps identified in the wake of the destructive wildfires in 2017 and 2018, as well as with preparing for anticipated large scale earthquakes.

I ask that you give this grant proposal full and fair consideration consistent with all applicable laws, rules, and regulations. Thank you for your time and consideration.

Sincerely,

  
Zoe Lofgren  
Member of Congress



*Congress of the United States  
House of Representatives  
Washington, D.C. 20515*

*Anna G. Eshoo  
Eighteenth District  
California*

June 28, 2019

Federal Emergency Management Agency  
Resilience/National Preparedness Directorate  
National Preparedness Assessment Division  
500 C Street SW  
Washington, D.C. 20472

Dear Madam or Sir,

I write in support of the City and County of San Francisco's Bay Area Urban Areas Security Initiative's (BA UASI) application for the 2019 Regional Catastrophic Preparedness Grant, to be used to build local capacity to manage catastrophic incidents.

The Bay Area is a densely-populated area which has experienced earthquakes, floods, fires, and a myriad of other disasters. In addition to those who call the Bay Area their home, there are more than 70,000 daily visitors to this world-renowned area. Disaster preparedness takes tremendous coordination between federal, state, and local governments and the first-responder community. The project proposed, "Life Sustaining Commodity Distribution Planning" will be a critical step in helping to prepare the Bay Area for catastrophic incidents.

I respectfully request that you give this application your highest consideration. This grant and the partnership it supports will ensure that we have the resources needed to protect the lives of those living and working in the Bay Area during and after a catastrophic event.

Most gratefully,

Anna G. Eshoo  
Member of Congress

RO KHANNA  
17TH DISTRICT CALIFORNIA

COMMITTEE ON  
ARMED SERVICES  
Subcommittee on Intelligence,  
Emerging Threats and Capabilities  
Subcommittee on Strategic Forces

COMMITTEE ON  
THE BUDGET

COMMITTEE ON  
OVERSIGHT AND REFORM  
Subcommittee on Economic  
and Consumer Policy  
Subcommittee on Government Operations

# Congress of the United States House of Representatives

Washington, DC 20515-0517

221 CANNON HOUSE OFFICE BUILDING  
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(202) 225-2699 (F)

DISTRICT OFFICE  
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SANTA CLARA, CA 95054  
(408) 436-2720  
(408) 436-2721 (F)

khanna.house.gov

June 26, 2019

**Mr. Craig Dziedzic**  
**General Manager, Bay Area UASI**  
**711 Van Ness Ave. #420**  
**San Francisco, CA 94102**


Dear Mr. Dziedzic,

Please accept this letter of support for Bay Area UASI application for the FY 2019 Regional Catastrophic Preparedness Grant (RCPGP). I believe that disaster preparedness is a shared responsibility and the approach should be regional. We must engage all levels of government, the private and nonprofit sectors, and the whole community to keep us safe.

As a representative of the Bay Area, the project proposed, "Life Sustaining Commodity Distribution Planning," will build capacity in the region and make the Bay Area more prepared.

I fully support the Bay Area's application and believe that, if selected, this project will assist in building regional capacity to manage a catastrophic incident.

Sincerely,



**Ro Khanna**  
**Member of Congress**

**MARK DESAULNIER**  
11TH DISTRICT, CALIFORNIA

COMMITTEE ON EDUCATION AND  
THE WORKFORCE

COMMITTEE ON TRANSPORTATION AND  
INFRASTRUCTURE

COMMITTEE ON OVERSIGHT AND  
GOVERNMENT REFORM

**Congress of the United States**  
**House of Representatives**  
Washington, DC 20515

115 CANNON HOUSE OFFICE BUILDING  
PHONE: (202) 225-2095  
FAX: (202) 225-5609

3100 OAK ROAD, SUITE 110  
WALNUT CREEK, CA 94597  
PHONE: (925) 933-2660  
FAX: (925) 933-2677

440 CIVIC CENTER PLAZA, 2ND FLOOR  
RICHMOND, CA 94804  
PHONE: (510) 620-1000  
FAX: (510) 620-1005

**June 25, 2019**

**Christopher Logan**  
Acting Assistant Administrator for Grant Programs  
Federal Emergency Management Agency  
800 K Street NW, 9th Floor North Tower  
Washington, DC 20001

**RE: City and County of San Francisco's application for the FY 2019 Regional Catastrophic Preparedness Grant (RCPGP)**

**Dear Acting Assistant Administrator Logan:**

I write in support of the City and County of San Francisco's application for the FY 2019 Regional Catastrophic Preparedness Grant Program (RCPGP). Funding from FEMA would support the Bay Area Urban Areas Security Initiative (UASI), which works to build local capacity to manage catastrophic incidents.

The Bay Area UASI, comprised of twelve counties, was founded on the principle that emergency preparedness is a shared responsibility and should demand the engagement of all levels of government, the private/nonprofit sector, and the community.

Bay Area UASI's proposed project is intended to assist in developing and expanding regional life-sustaining commodity distribution planning in Contra Costa County as well as the entire Bay Area. The Bay Area UASI has stated that it will work with all of its principal partners and FEMA Region IX to establish a sustainable program that increases capabilities and reduces risk to the region.

I respectfully request this application be given your full and thorough review, and I trust that it will receive the serious consideration it deserves. Thank you for taking the time to consider my thoughts on this matter.

Sincerely,



**Mark DeSaulnier**  
Member of Congress

ERIC SWALWELL

CO-CHAIR, DEMOCRATIC STEERING  
AND POLICY COMMITTEE

CHAIR EMERITUS, FUTURE FORUM

PERMANENT SELECT  
COMMITTEE ON INTELLIGENCE

**Congress of the United States**  
**House of Representatives**  
Washington, DC 20515

COMMITTEE ON JUDICIARY

June 19, 2019

Mr. Craig Dziedzic  
General Manager, Bay Area Urban Areas Security Initiative (UASI)  
711 Van Ness Ave. #420  
San Francisco, CA 94102

RE: Letter of Support

Dear Mr. Dziedzic:

I am writing in support of the Bay Area UASI's application for the Fiscal Year (FY) 2019 Regional Catastrophic Preparedness Grant (RCPGP). With the up to \$1.5 million potentially awarded under this program, the Bay Area UASI would continue to develop and expand its regional life-sustaining commodity distribution planning.

Disaster preparedness is a shared responsibility, and preparation should be a regional exercise engaging all levels of government, the private and nonprofit sectors, and ultimately the whole community. The Bay Area UASI, comprising twelve counties and over 100 incorporated cities, including the three core cities of Oakland, San Francisco, and San Jose, is in a unique and strategic position to work with its principal partners, regional stakeholders, and the Federal Emergency Management Agency to establish a sustainable program. As a Representative for parts of two counties within the UASI, Alameda and Contra Costa County, I am encouraged by the Bay Area UASI's work to increase regional capabilities to respond to emergencies and help reduce risks across my congressional district, and the region more broadly.

I believe that, if selected, the Bay Area UASI would continue to assist the San Francisco Bay Area in building regional capacity to manage a catastrophic incident. I therefore support its application for RCPGP funding, in accordance with all applicable laws, rules, and regulations, and ask that my office be kept apprised of the status of its application.

Sincerely,



Eric Swalwell  
Member of Congress



JARED HUFFMAN  
2ND DISTRICT, CALIFORNIA

WASHINGTON OFFICE  
1527 LONGWORTH HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515  
PHONE: (202) 225-5161  
FAX: (202) 225-5163  
WEBSITE: huffman.house.gov

**Congress of the United States**  
**House of Representatives**  
Washington, DC 20515-0502

COMMITTEE ON  
NATURAL RESOURCES  
WATER, OCEANS, AND WILDLIFE - CHAIR  
NATIONAL PARKS, FORESTS, AND PUBLIC LANDS  
ENERGY AND MINERAL RESOURCES  
COMMITTEE ON TRANSPORTATION  
AND INFRASTRUCTURE  
HIGHWAYS AND TRANSIT  
WATER RESOURCES AND ENVIRONMENT  
SELECT COMMITTEE ON THE  
CLIMATE CRISIS

June 24, 2019

Leiloni Stainsby  
Acting Division Director  
National Preparedness Assessment Division (NPAD)  
Federal Emergency Management Agency  
500 C Street SW  
Washington, DC 20024

Dear Ms. Stainsby:

I am writing to support the application by Bay Area UASI for the FY 2019 Regional Catastrophic Preparedness Grant (RCPGP) for Life Sustaining Commodity Distribution Planning.

Regional preparedness is a shared responsibility and should engage all levels of government, the private and nonprofit sectors, as well as the broader community. The proposed project will build emergency response capacity in the region and make the Bay Area more prepared. Recent regional disasters have already occurred in the Bay Area with historic wildfires and winter storms, and we all know a significant earthquake could happen at any time.

Providing funds to assist in building regional capacity to manage a catastrophic incident is timely and necessary, and I hope you will give this application serious consideration.

Sincerely,



Jared Huffman  
Member of Congress

**SAN RAFAEL**  
999 FIFTH AVENUE, SUITE 290  
SAN RAFAEL, CA 94901  
PHONE: (415) 258-9857  
FAX: (415) 258-9913

**PETALUMA**  
208 G STREET, #3  
PETALUMA, CA 94952  
PHONE: (707) 981-8967  
FAX: (415) 258-9913

**UKIAH**  
200 S. SCHOOL ST., SUITE 1  
UKIAH, CA 95482  
PHONE: (707) 871-7449  
FAX: (707) 862-0905

**FORT BRAGG**  
430 NORTH FRANKLIN STREET  
P.O. Box 2208  
FORT BRAGG, CA 95437  
PHONE: (707) 962-0933  
FAX: (707) 962-0905

**EUREKA**  
317 THIRD STREET, SUITE 1  
EUREKA, CA 95501  
PHONE: (707) 407-3585  
FAX: (707) 407-3559

NANCY PELOSI  
12TH DISTRICT, CALIFORNIA

SPEAKER OF THE HOUSE

1236 LONGWORTH HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515-0508  
(202) 225-4965

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515-0508**

DISTRICT OFFICE

SAN FRANCISCO FEDERAL BUILDING  
80-7TH STREET, SUITE 2-800  
SAN FRANCISCO, CA 94103  
(415) 556-4882  
[www.pelosi.house.gov](http://www.pelosi.house.gov)

June 20, 2019

Leiloni Stainsby  
Acting Division Director  
National Preparedness Assessment Division (NPAD)  
Federal Emergency Management Agency  
500 C Street SW  
Washington, D.C. 20024

Dear Acting Division Director Stainsby:

I would like to thank the Federal Emergency Management Agency's efforts in supporting innovative regional solutions to issues related to catastrophic incidents. I respectfully request that you give full and fair consideration to the application of the Bay Area Urban Areas Security Initiative (BAUASI) to secure funding from the Fiscal Year 2019 Regional Catastrophic Preparedness Grant Program.

The mission of BAUASI is to improve regional capacity to prevent, protect against, respond to, and recover from terrorist incidents and catastrophic events. BAUASI, which comprises of twelve counties including San Francisco, Oakland, San Jose, and over 100 other incorporated cities, have already begun building local capacity through regional planning efforts. The City and County of San Francisco and the BAUASI partners are committed to building local capacity to manage catastrophic incidents such as wildfires and earthquakes.

This grant will assist BAUASI in developing and expanding regional life-sustaining commodity distribution planning. Grant funding will allow the region to build on existing partnerships to ensure adequate preparation using a cohesive regional approach. In addition, the funding will be used for Commodity Points of Distribution planning efforts, such as the development of plans, policies, procedures and site identifications. Finally, this award will assist the region in closing capability gaps identified in the wake of the destructive California wildfires and anticipation of large-scale earthquake that may cause catastrophic destruction.

Thank you for your consideration and I look forward to your response. Should you have any questions, please do not hesitate to contact David Latt, who handles the grants program in my District Office at [David.Latt@mail.house.gov](mailto:David.Latt@mail.house.gov) or (415) 556-4876. Thank you for your attention to this matter.

best regards,



NANCY PELOSI  
Speaker of the House

MIKE THOMPSON

5TH DISTRICT, CALIFORNIA

COMMITTEE ON WAYS AND MEANS

SUBCOMMITTEE ON SELECT REVENUE MEASURES

CHAIRMAN

SUBCOMMITTEE ON HEALTH



CONGRESS OF THE UNITED STATES  
HOUSE OF REPRESENTATIVES  
WASHINGTON, DC 20515

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(707) 645-1888  
2300 COUNTY CENTER DRIVE, SUITE A100  
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CAPITOL OFFICE:  
406 CANNON HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515  
(202) 225-3311  
WEB <http://mikethompson.house.gov>

June 20, 2109

Craig Dziedzic, General Manager  
Bay Area Urban Areas Security Initiative  
711 Van Ness Avenue, Suite 420  
San Francisco, CA 94102

**RE: BA UASI Application for 2019 Regional Catastrophic Preparedness Grant**

Dear Mr. Dziedzic:

I am writing to express my support for the Bay Area Urban Areas Security Initiative (BA UASI) application for a 2019 Regional Catastrophic Preparedness Grant. I strongly believe that preparedness is a shared responsibility and the approach should be regional, engaging all levels of government, the private/nonprofit sector, and the entire Bay Area Community.

As a U.S. Representative in the Bay Area, the project proposed, "Life Sustaining Commodity Distribution Planning," will build capacity in the region and to make certain that our communities are as best prepared as possible.

I urge full funding of BA USAI's application and believe that, if selected, this project will assist in building a regional capacity to manage a catastrophic incident.

Thank you for asking me to add my support for this vital Regional Catastrophic Preparedness Grant.

Sincerely,

MIKE THOMPSON  
Member of Congress

**Congress of the United States**  
**House of Representatives**  
Washington, DC 20515-0520

June 28, 2019

Mr. Christopher Logan  
Acting Assistant Administrator for Grant Programs  
500 C St SW  
Washington DC 20024  
RE: Letter of Support

Dear Mr. Logan,

I am writing in support of the Bay Area Urban Areas Security Initiative's (UASI) application for the 2019 Regional Catastrophic Preparedness Grant (RCPGP). This grant will provide additional resources to the Bay Area for emergency preparedness and response.

The Bay Area UASI is made up of 12 counties which include over 100 incorporated cities working together for a cohesive regional approach to preparedness and response to emergencies. Funding from the 2019 Regional Preparedness grant can provide as much as 1.5 million dollars over the next three years. This application will assist in developing and expanding regional life-sustaining commodity distribution planning and aid in building resource preparation.

As a representative of portions of Santa Clara, Santa Cruz, and all of Monterey and San Benito Counties, all members of the Bay Area Urban Areas Security Initiative, the project proposed, "Life Sustaining Commodity Distribution Planning" will build capacity in the region and make the Bay Area more prepared. I fully support the Bay Area's application and believe that, if selected, this project will assist in building regional capacity to manage a catastrophic incident.

Therefore, I am writing in support of Bay Area Urban Areas Security Initiative's application full due consideration. Should you have any further question please contact my Santa Cruz district office at (831) 429-1976.

Sincerely,



**Jimmy Panetta**  
Member of Congress