



# SAN FRANCISCO PLANNING DEPARTMENT

**MEMO**

**DATE:** 20 September 2018

**TO:** **Honorable Members of the  
San Francisco Board of Supervisors**

**FROM:** John Rahaim, Director of Planning

**RE:** **HOUSING BALANCE REPORT No. 7  
1 July 2008 – 30 June 2018**

**STAFF CONTACT:** Teresa Ojeda, 415 558 6251

1650 Mission St.  
Suite 400  
San Francisco,  
CA 94103-2479

Reception:  
**415.558.6378**

Fax:  
**415.558.6409**

Planning  
Information:  
**415.558.6377**

## SUMMARY

This report is submitted in compliance with Ordinance No. 53-15 requiring the Planning Department to monitor and report on the housing balance between new market rate and new affordable housing production. One of the stated purposes of the Housing Balance is “to ensure that data on meeting affordable housing targets Citywide and within neighborhoods informs the approval process for new housing development.” This report is the seventh in the series and covers the ten-year period from 1 July 2008 through 30 June 2018.

The “Housing Balance” is defined as the proportion of all new affordable housing units to the total number of all new housing units for a 10-year “Housing Balance Period.” In addition, a calculation of “Projected Housing Balance” which includes residential projects that have received approvals from the Planning Commission or Planning Department but have not yet received permits to commence construction will be included.

In the 2008 Q3 -2018 Q2 Housing Balance Period, about 24% of net new housing produced was affordable. By comparison, the expanded Citywide Cumulative Housing Balance is 26%, although this varies by districts. Distribution of the expanded Cumulative Housing Balance over the 11 Board of Supervisor Districts ranges from -277% (District 4) to 72% (District 5). This variation, especially with negative housing balances, is due to the larger number of units permanently withdrawn from rent control protection relative to the number of total net new units and net affordable units built in those districts.

The Projected Housing Balance Citywide is 16%. Three major development projects were identified in the ordinance for exclusion in the projected housing balance calculations until site permits are obtained. Remaining phases for these three projects will add up to over 21,570 net units, including some 4,920 affordable units; this would increase the projected housing balance to 20% if included in the calculations.

## BACKGROUND

On 21 April 2015, the Board of Supervisors passed Ordinance No. 53-15 amending the *Planning Code* to include a new *Section 103* requiring the Planning Department to monitor and report on the Housing Balance between new market rate housing and new affordable housing production. The *Housing Balance Report* will be submitted bi-annually by April 1 and October 1 of each year and will also be published on a visible and accessible page on the Planning Department's website. *Planning Code Section 103* also requires an annual hearing at the Board of Supervisors on strategies for achieving and maintaining the required housing balance in accordance with the City's housing production goals. (See *Appendix A* for complete text of Ordinance No. 53-15.)

The stated purposes for the Housing Balance Monitoring and Reporting are: a) to maintain a balance between new affordable and market rate housing Citywide and within neighborhoods; b) to make housing available for all income levels and housing need types; c) to preserve the mixed-income character of the City and its neighborhoods; d) to offset the withdrawal of existing housing units from rent stabilization and the loss of single-room occupancy hotel units; e) to ensure the availability of land and encourage the deployment of resources to provide sufficient housing affordable to households of very low, low, and moderate incomes; f) to ensure adequate housing for families, seniors and the disabled communities; g) to ensure that data on meeting affordable housing targets Citywide and within neighborhoods informs the approval process for new housing development; and h) to enable public participation in determining the appropriate mix of new housing approvals.

Specifically, the *Housing Balance Report* will supplement tracking performance toward meeting the goals set by the City's *Housing Element* and Proposition K. Housing production targets in the City's *Housing Element*, adopted in April 2015, calls for 28,870 new units built between 2015 and 2022, 57%<sup>1</sup> of which should be affordable. As mandated by law, the City provides the State Department of Housing and Community Development an annual progress report.<sup>2</sup> In November 2014, San Francisco's voters endorsed Proposition K, which set as city policy a goal to help construct or rehabilitate at least 30,000 homes by 2020, at least 33% of which will be affordable to low- and moderate-income households. In addition, Mayor Ed Lee set a similar goal of creating 30,000 new and rehabilitated homes by 2020, pledging at least 30% of these to be permanently affordable to low-income families as well as working, middle income families.<sup>3</sup>

This *Housing Balance Report* was prepared from data gathered from previously published sources including the Planning Department's annual *Housing Inventory* and quarterly *Pipeline Report* data,

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<sup>1</sup> The Ordinance inaccurately stated that "22% of new housing demands to be affordable to households of moderate means"; San Francisco's Regional Housing Needs Assessment (RHNA) allocation for moderate income households is 19% of total production goals.

<sup>2</sup> Printed annual progress reports submitted by all California jurisdictions can be accessed here – <http://www.hcd.ca.gov/community-development/housing-element/annual-progress-reports/index.php> -- or by calling HCD at 916-263-2911 for the latest reports as many jurisdictions now file reports online.

<sup>3</sup> For more information on and tracking of *30K by 2020*, see <http://sfmayor.org/housing-for-residents> .

San Francisco Rent Board data, and the Mayor’s Office of Housing and Community Development’s *Weekly Dashboard*.

**CUMULATIVE HOUSING BALANCE CALCULATION**

*Planning Code Section 103* calls for the Housing Balance “be expressed as a percentage, obtained by dividing the cumulative total of extremely low, very low, low, and moderate income affordable housing (all units 0-120% AMI) minus the lost protected units, by the total number of net new housing units within the Housing Balance Period.” The ordinance requires that the “Cumulative Housing Balance” be provided using two calculations: a) one consisting of net housing built within a 10 year Housing Balance period, less units withdrawn from protected status, plus net units in projects that have received both approvals from the Planning Commission or Planning Department and site permits from the Department of Building Inspection, and b) the addition of net units gained through acquisition and rehabilitation of affordable units, HOPE SF and RAD units. “Protected units” include units that are subject to rent control under the City’s Residential Rent Stabilization and Arbitration Ordinance. Additional elements that figure into the Housing Balance include completed HOPE SF and RAD public housing replacement, substantially rehabilitated units, and single-room occupancy hotel units (SROs). The equation below shows the second, expanded calculation of the Cumulative Housing Balance.

$$\begin{array}{r}
 \text{[Net New Affordable Housing +} \\
 \text{Completed Acquisitions \& Rehabs + Completed} \\
 \text{HOPE SF + RAD Public Housing Replacement +} \\
 \text{Entitled \& Permitted Affordable Units]} \\
 \text{– [Units Removed from Protected Status]} \\
 \hline
 \text{[Net New Housing Built + Net Entitled \& Permitted Units]}
 \end{array}
 =
 \begin{array}{l}
 \text{CUMULATIVE} \\
 \text{HOUSING} \\
 \text{BALANCE}
 \end{array}$$

The first “Housing Balance Period” is a ten-year period starting with the first quarter of 2005 through the last quarter of 2014. Subsequent housing balance reports will cover the 10 years preceding the most recent quarter. This report covers July 2008 (Q3) through June 2018 (Q2).

Table 1A below shows the Cumulative Housing Balance for 10-year reporting period (2008 Q3 – 2018 Q2) is 18% Citywide. With the addition of RAD units, the expanded Cumulative Housing Balance is 26% (Table 1B). In 2016, the Board of Supervisors revised the ordinance to include Owner Move-Ins (OMIs) in the Housing Balance calculation. Although OMIs were not specifically called out by in the original Ordinance in the calculation of the Housing Balance, these were included in earlier reports because this type of no-fault eviction results in the loss of rent controlled units either permanently or for a period of time.

**Table 1A**  
**Cumulative Housing Balance Calculation, 2008 Q3 – 2018 Q2**

<b>BoS Districts</b>	<b>Net New Affordable Housing Built</b>	<b>Acquisitions &amp; Rehabs and Small Sites Completed</b>	<b>Units Removed from Protected Status</b>	<b>Total Entitled Affordable Units Permitted</b>	<b>Total Net New Units Built</b>	<b>Total Entitled Units</b>	<b>Cumulative Housing Balance</b>
BoS District 1	170	5	(527)	4	336	155	-70.9%
BoS District 2	45	24	(319)	2	875	189	-23.3%
BoS District 3	209	6	(313)	6	931	244	-7.8%
BoS District 4	-	-	(462)	7	28	136	-277.4%
BoS District 5	601	293	(359)	162	1,443	646	33.4%
BoS District 6	3,406	1,137	(146)	1,122	16,613	6,260	24.1%
BoS District 7	99	-	(236)	-	553	1,101	-8.3%
BoS District 8	244	28	(605)	90	1,413	328	-14.0%
BoS District 9	210	406	(606)	406	948	919	22.3%
BoS District 10	1,565	-	(295)	1,351	4,694	3,341	32.6%
BoS District 11	28	21	(395)	9	161	317	-70.5%
<b>TOTALS</b>	<b>6,577</b>	<b>1,920</b>	<b>(4,263)</b>	<b>3,159</b>	<b>27,995</b>	<b>13,636</b>	<b>17.8%</b>

Table 1B below shows the Expanded Cumulative Housing Balances for Board of Supervisor Districts ranging from -277% (District 4) to 72% (District 5). Negative balances in Districts 1 (-42%), 7 (-2%), and 11 (-77%) resulted from the larger numbers of units removed from protected status relative to the net new affordable housing and net new housing units built in those districts.

**Table 1B**  
**Expanded Cumulative Housing Balance Calculation, 2008 Q3 – 2018 Q2**

BoS Districts	Net New Affordable Housing Built	Acquisitions & Rehabs and Small Sites Completed	RAD Program and Hope SF Replacement Units	Units Removed from Protected Status	Total Entitled Affordable Units Permitted	Total Net New Units Built	Total Entitled Units	Expanded Cumulative Housing Balance
BoS District 1	170	5	144	(527)	4	336	155	-41.5%
BoS District 2	45	24	251	(319)	2	875	189	0.3%
BoS District 3	209	6	577	(313)	6	931	244	41.3%
BoS District 4	-	-	-	(462)	7	28	136	-277.4%
BoS District 5	601	293	806	(359)	162	1,443	646	71.9%
BoS District 6	3,406	1,137	561	(146)	1,122	16,613	6,260	26.6%
BoS District 7	99	-	110	(236)	-	553	1,101	-1.6%
BoS District 8	244	28	330	(605)	90	1,413	328	5.0%
BoS District 9	210	406	268	(606)	406	948	919	36.6%
BoS District 10	1,565	-	436	(295)	1,351	4,694	3,341	38.0%
BoS District 11	28	21	-	(395)	9	161	317	-70.5%
<b>TOTALS</b>	<b>6,577</b>	<b>1,920</b>	<b>3,483</b>	<b>(4,263)</b>	<b>3,159</b>	<b>27,995</b>	<b>13,636</b>	<b>26.1%</b>

## PROJECTED HOUSING BALANCE

Table 2 below summarizes residential projects that have received entitlements from the Planning Commission or the Planning Department but have not yet received a site or building permit. Overall projected housing balance at the end of the second quarter of 2018 is 16%. This balance is expected to change as several major projects have yet to declare how their affordable housing requirements will be met. In addition, three entitled major development projects – Treasure Island, ParkMerced, and Hunters Point – are not included in the accounting until applications for building permits are filed or issued as specified in the ordinance. Remaining phases from these three projects will yield an additional 21,570 net new units; 23% (or 4,920 units) would be affordable to low and moderate income households.

The Projected Housing Balance also does not account for affordable housing units that will be produced as a result of the Inclusionary Housing Fee paid in a given reporting cycle. Those affordable housing units are produced several years after the fee is collected. Units produced through the Fee typically serve lower income households than do the inclusionary units, including special needs populations requiring services, such as seniors, transitional aged youth, families, and veterans.

**Table 2**  
**Projected Housing Balance Calculation, 2018 Q2**

BoS District	Very Low Income	Low Income	Moderate	TBD	Total Affordable Units	Net New Units	Total Affordable Units as % of Net New Units
BoS District 1	-	-	-	-	-	3	0.0%
BoS District 2	-	-	-	-	-	40	0.0%
BoS District 3	-	-	8	178	186	267	69.7%
BoS District 4	-	-	-	-	-	2	0.0%
BoS District 5	-	-	12	3	15	479	3.1%
BoS District 6	-	179	98	47	324	3,030	10.7%
BoS District 7	-	-	-	-	-	40	0.0%
BoS District 8	-	-	3	-	3	44	6.8%
BoS District 9	-	-	46	6	52	382	13.6%
BoS District 10	-	718	79	810	1,607	9,234	17.4%
BoS District 11	-	-	-	-	-	-	0.0%
<b>TOTALS</b>	-	<b>897</b>	<b>246</b>	<b>1,044</b>	<b>2,187</b>	<b>13,521</b>	<b>16.2%</b>

## CUMULATIVE HOUSING BALANCE ELEMENTS

Because the scope covered by the Housing Balance calculation is broad, each element – or group of elements – will be discussed separately. The body of this report will account for figures at the Board of Supervisor district level. The breakdown of each element using the Planning Department District geographies, as required by *Section 103*, is provided separately in an *Appendix B*. This is to ensure simple and uncluttered tables in the main body of the report.

## Affordable Housing and Net New Housing Production

Table 3 below shows housing production between 2008 Q3 and 2018 Q2. This ten-year period resulted in a net addition of almost 28,000 units to the City’s housing stock, including almost 6,580 affordable units (or about 24%). A majority (59%) of net new housing units and affordable

units built in the ten-year reporting period were in District 6 (over 16,310 and 3,400 respectively). District 10 follows with over 4,690 net new units, including 1,565 affordable units.

The table below also shows that almost 24% of net new units built between 2008 Q3 and 2018 Q2 were affordable units, mostly (52%) in District 6. While District 1 saw modest gains in net new units built, half of these were affordable (51%).

**Table 3**  
**New Housing Production by Affordability, 2008 Q3 – 2018 Q2**

BoS District	Very Low	Low	Moderate	Middle	Total Affordable Units	Total Net Units	Affordable Units as % of Total Net Units
BoS District 1	170	-	-	-	170	336	50.6%
BoS District 2	-	-	45	-	45	875	5.1%
BoS District 3	161	2	46	-	209	931	22.4%
BoS District 4	-	-	-	-	-	28	0.0%
BoS District 5	335	183	83	-	601	1,443	41.6%
BoS District 6	1,620	1,258	505	23	3,406	16,613	20.5%
BoS District 7	70	29	-	-	99	553	17.9%
BoS District 8	131	92	21	-	244	1,413	17.3%
BoS District 9	138	40	32	-	210	948	22.2%
BoS District 10	671	559	335	-	1,565	4,694	33.3%
BoS District 11	-	7	21	-	28	161	17.4%
<b>TOTAL</b>	<b>3,296</b>	<b>2,170</b>	<b>1,088</b>	<b>23</b>	<b>6,577</b>	<b>27,995</b>	<b>23.5%</b>

It should be noted that units affordable to Extremely Very Low Income (EVLI) households are included under the Very Low Income (VLI) category because certain projects that benefit homeless individuals and families – groups considered as EVLI – have income eligibility caps at the VLI level.

## Acquisition and Rehabilitation of Affordable Housing Units

Table 4a below lists the number of units that have been rehabilitated and/or acquired between 2008 Q3 and 2018 Q2 to ensure permanent affordability. These are mostly single-room occupancy hotel units that are affordable to extremely very low and very low income households.

**Table 4a**  
**Acquisitions and Rehabilitation of Affordable Housing, 2008 Q3 – 2017 Q2**

<b>BoS District</b>	<b>No. of Buildings</b>	<b>No. of Units</b>
BoS District 2	1	24
BoS District 5	2	290
BoS District 6	12	1,085
BoS District 9	2	319
<b>TOTALS</b>	<b>17</b>	<b>1,718</b>

## Small Sites Program

The San Francisco Small Sites Program (SSP) is an initiative of the Mayor’s Office of Housing and Community Development (MOHCD) to acquire small rent-controlled buildings (with four to 25 units) where tenants are at risk of eviction through the Ellis Act or owner move-ins. Since its inception in 2014, some 26 buildings with 202 units have been acquired, as shown in Table 4b.

**Table 4b**  
**Small Sites Program, 2014-2018 Q2**

<b>BoS District</b>	<b>No. of Buildings</b>	<b>No. of Units</b>
BoS District 1	1	5
Bos District 3	1	6
BoS District 5	1	3
BoS District 6	4	52
BoS District 8	6	28
BoS District 9	12	87
BoS District 11	1	21
<b>TOTALS</b>	<b>26</b>	<b>202</b>



## RAD Program

The San Francisco Housing Authority's Rental Assistance Demonstration (RAD) program preserves at risk public and assisted housing projects. According to the Mayor's Office, RAD Phase I transferred 1,425 units to developers in December 2015. An additional 2,058 units were transferred as Phase II in 2016.

**Table 5**  
**RAD Affordable Units, 2015-2018 Q2**

<b>BoS District</b>	<b>No of Buildings</b>	<b>No of Units</b>
BoS District 1	2	144
BoS District 2	3	251
BoS District 3	4	577
BoS District 5	7	806
BoS District 6	4	561
BoS District 7	1	110
BoS District 8	4	330
BoS District 9	2	268
BoS District 10	2	436
BoS District 11	-	-
<b>TOTALS</b>	<b>29</b>	<b>3,483</b>

## Units Removed From Protected Status

San Francisco's Residential Rent Stabilization and Arbitration Ordinance protects tenants and preserves affordability of about 175,000 rental units by limiting annual rent increases. Landlords can, however, terminate tenants' leases through no-fault evictions including condo conversion, owner move-in, Ellis Act, demolition, and other reasons that are not the tenants' fault. The Housing Balance calculation takes into account units permanently withdrawn from rent stabilization as loss of affordable housing. The following no-fault evictions affect the supply of rent controlled units by removing units from the rental market: condo conversion, demolition, Ellis Act, and owner move-ins (OMIs). It should be noted that initially, OMIs were not specifically called out by the Ordinance to be included in the calculation. However, because owner move-ins have the effect of the losing rent controlled units either permanently or for a substantial period of time, these numbers are included in the Housing Balance calculation as intended by the legislation's sponsors. Some of these OMI units may return to being rentals and will still fall under the rent control ordinance. On 14 November 2016, the Board of Supervisors amended Planning Code Section 103 to include OMIs as part of the housing balance calculation.

Table 6 below shows the distribution of no-fault eviction notices issued between July 2008 and June 2018. Eviction notices have been commonly used as proxy for evictions. Owner Move-In and Ellis Out notices made up the majority of no fault evictions (59% and 30% respectively). Distribution of these no-fault eviction notices is almost evenly dispersed, with Districts 9 and 8 leading (both with 14%).

**Table 6**  
**Units Removed from Protected Status, 2008 Q3 – 2018 Q2**

<b>BoS District</b>	<b>Condo Conversion</b>	<b>Demolition</b>	<b>Ellis Out</b>	<b>Owner Move-In</b>	<b>Units Removed from Protected Status</b>
BoS District 1	2	22	152	351	527
BoS District 2	18	10	89	202	319
BoS District 3	7	10	176	120	313
BoS District 4	-	74	81	307	462
BoS District 5	15	16	97	231	359
BoS District 6	1	75	57	13	146
BoS District 7	-	31	56	149	236
BoS District 8	21	31	228	325	605
BoS District 9	5	50	213	338	606
BoS District 10	2	26	52	215	295
BoS District 11		68	56	271	395
<b>TOTALS</b>	71	413	1,257	2,522	4,263

### **Entitled and Permitted Units**

Table 7 lists the number of units that have received entitlements from the Planning Commission or the Planning Department. These pipeline projects have also received site permits from the Department of Building Inspection and most are under construction as of the final quarter of 2017. Over half of these units are being built in or will be built in District 6 (52%). Twenty percent of units that have received Planning entitlements and site permits from the DBI will be affordable.

**Table 7**  
**Permitted Units, 2018 Q2**

BoS District	Very Low Income	Low Income	Moderate	TBD	Total Affordable Units	Net New Units	Total Affordable Units as % of Net New Units
BoS District 1	-	-	4	-	4	155	2.6%
BoS District 2	-	2	-	-	2	189	1.1%
BoS District 3	-	-	6	-	6	244	2.5%
BoS District 4	-	-	7	-	7	136	5.1%
BoS District 5	-	112	50	-	162	646	25.1%
BoS District 6	-	793	244	85	1,122	6,260	17.9%
BoS District 7	-	-	-	-	-	1,101	0.0%
BoS District 8	-	85	5	-	90	328	27.4%
BoS District 9	-	378	28	-	406	919	44.2%
BoS District 10	-	670	681	-	1,351	3,341	40.4%
BoS District 11	-	-	9	-	9	317	2.8%
<b>TOTALS</b>	-	<b>2,040</b>	<b>1,034</b>	<b>85</b>	<b>3,159</b>	<b>13,636</b>	<b>23.2%</b>

## PERIODIC REPORTING AND ONLINE ACCESS

This report complies with *Planning Code Section 103* requirement that the Planning Department publish and update the *Housing Balance Report* bi-annually on April 1 and October 1 of each year. *Housing Balance Reports* are available and accessible online, as mandated by the ordinance, by going to this link: <http://www.sf-planning.org/index.aspx?page=4222>.

## ANNUAL HEARING

An annual hearing on the Housing Balance before the Board of Supervisors will be scheduled by April 1 of each year. The Mayor's Office of Housing and Community Development, the Mayor's Office of Economic and Workforce Development, the Rent Stabilization Board, the Department of Building Inspection, and the City Economist will present strategies for achieving and maintaining a housing balance consistent with the City's housing goals at this annual hearing. The ordinance also requires that MOHCD will determine the amount of funding needed to bring the City into the required minimum 33% should the cumulative housing balance fall below that threshold.



1 adopts these findings as its own. A copy of said Resolution is on file with the Clerk of the  
2 Board of Supervisors in File No. 150029, and is incorporated herein by reference.

3 (c) Pursuant to Planning Code Section 302, this Board finds that this Planning Code  
4 Amendment will serve the public necessity, convenience, and welfare for the reasons set forth  
5 in Planning Commission Resolution No. 150029 and the Board incorporates such reasons  
6 herein by reference.

7

8 Section 2. The Planning Code is hereby amended by adding new Section 103 to read  
9 as follows:

10 **SEC. 103. HOUSING BALANCE MONITORING AND REPORTING.**

11 **(a) Purposes.** *To maintain a balance between new affordable and market rate housing City-*  
12 *wide and within neighborhoods, to make housing available for all income levels and housing need*  
13 *types, to preserve the mixed income character of the City and its neighborhoods, to offset the*  
14 *withdrawal of existing housing units from rent stabilization and the loss of single-room-occupancy*  
15 *hotel units, to ensure the availability of land and encourage the deployment of resources to provide*  
16 *sufficient housing affordable to households of very low, low, and moderate incomes, to ensure adequate*  
17 *housing for families, seniors and the disabled community, to ensure that data on meeting affordable*  
18 *housing targets City-wide and within neighborhoods informs the approval process for new housing*  
19 *development, and to enable public participation in determining the appropriate mix of new housing*  
20 *approvals, there is hereby established a requirement, as detailed in this Section 103, to monitor and*  
21 *regularly report on the housing balance between market rate housing and affordable housing.*

22 **(b) Findings.**

23 *(1) In November 2014, the City voters enacted Proposition K, which established City*  
24 *policy to help construct or rehabilitate at least 30,000 homes by 2020. More than 50% of this housing*  
25 *would be affordable for middle-class households, with at least 33% affordable for low- and moderate-*

1 income households, and the City is expected to develop strategies to achieve that goal. This section  
2 103 sets forth a method to track performance toward the City's Housing Element goals and the near-  
3 term Proposition K goal that 33% of all new housing shall be affordable housing, as defined herein.

4 (2) The City's rent stabilized and permanently affordable housing stock serves very low-,  
5 low-, and moderate-income families, long-time residents, elderly seniors, disabled persons and others.  
6 The City seeks to achieve and maintain an appropriate balance between market rate housing and  
7 affordable housing City-wide and within neighborhoods because the availability of decent housing and  
8 a suitable living environment for every San Franciscan is of vital importance. Attainment of the City's  
9 housing goals requires the cooperative participation of government and the private sector to expand  
10 housing opportunities to accommodate housing needs for San Franciscans at all economic levels and to  
11 respond to the unique needs of each neighborhood where housing will be located.

12 (3) For tenants in unsubsidized housing, affordability is often preserved by the  
13 Residential Rent Stabilization and Arbitration Ordinance's limitations on the size of allowable rent  
14 increases during a tenancy. As documented in the Budget and Legislative Analyst's October 2013  
15 Policy Analysis Report on Tenant Displacement, San Francisco is experiencing a rise in units  
16 withdrawn from rent controls. Such rises often accompany periods of sharp increases in property  
17 values and housing prices. From 1998 through 2013, the Rent Board reported a total of 13,027 no-fault  
18 evictions (i.e., evictions in which the tenant had not violated any lease terms, but the owner sought to  
19 regain possession of the unit). Total evictions of all types have increased by 38.2% from Rent Board  
20 Year (i.e. from March through February) 2010 to Rent Board Year 2013. During the same period, Ellis  
21 Act evictions far outpaced other evictions, increasing by 169.8% from 43 in Rent Board Year 2010 to  
22 116 in Rent Board Year 2013. These numbers do not capture the large number of owner buyouts of  
23 tenants, which contribute further to the loss of rent-stabilized units from the housing market. Any fair  
24 assessment of the affordable housing balance must incorporate into the calculation units withdrawn  
25 from rent stabilization.

1                   (4) Pursuant to Government Code Section 65584, the Association of Bay Area  
2 Governments (ABAG), in coordination with the California State Department of Housing and  
3 Community Development (HCD), determines the Bay Area's regional housing need based on regional  
4 trends, projected job growth, and existing needs. The regional housing needs assessment (RHNA)  
5 determination includes production targets addressing housing needs of a range of household income  
6 categories. For the RHNA period covering 2015 through 2022, ABAG has projected that at least 38%  
7 of new housing demands for San Francisco will be from very low and low income households  
8 (households earning under 80% of area median income), and another 22% of new housing demands to  
9 be affordable to households of moderate means (earning between 80% and 120% of area median  
10 income). Market-rate housing is considered housing with no income limits or special requirements  
11 attached.

12                   (5) The Housing Element of the City's General Plan states: "Based on the growing  
13 population, and smart growth goals of providing housing in central areas like San Francisco, near jobs  
14 and transit, the State Department of Housing and Community Development (HCD), with the  
15 Association of Bay Area Governments (ABAG), estimates that in the current 2015-2022 Housing  
16 Element period San Francisco must plan for the capacity for roughly 28,870 new units, 57% of which  
17 should be suitable for housing for the extremely low, very low, low and moderate income households to  
18 meet its share of the region's projected housing demand." Objective 1 of the Housing Element states  
19 that the City should "identify and make available for development adequate sites to meet the City's  
20 housing needs, especially permanently affordable housing." Objective 7 states that San Francisco's  
21 projected affordable housing needs far outpace the capacity for the City to secure subsidies for new  
22 affordable units.

23                   (6) In 2012, the City enacted Ordinance 237-12, the "Housing Preservation and  
24 Production Ordinance," codified in Administrative Code Chapter 10E.4, to require Planning  
25 Department staff to regularly report data on progress toward meeting San Francisco's quantified



1 production goals for different household income levels as provided in the General Plan's Housing  
2 Element. That Ordinance requires data on the number of units in all stages of the housing production  
3 process at various affordability levels to be included in staff reports on all proposed projects of five  
4 residential units or more and in quarterly housing production reports to the Planning Commission. The  
5 Planning Department has long tracked the number of affordable housing units and total number of  
6 housing units built throughout the City and in specific areas and should be able to track the ratio called  
7 for in this Section 103.

8 (7) As the private market has embarked upon, and government officials have urged, an  
9 ambitious program to produce significant amounts of new housing in the City, the limited remaining  
10 available land makes it essential to assess the impact of the approval of new market rate housing  
11 developments on the availability of land for affordable housing and to encourage the deployment of  
12 resources to provide such housing.

13 **(c) Housing Balance Calculation.**

14 (1) For purposes of this Section 103, "Housing Balance" shall be defined as the  
15 proportion of all new housing units affordable to households of extremely low, very low, low or  
16 moderate income households, as defined in California Health & Safety Code Sections 50079.5 et seq.,  
17 as such provisions may be amended from time to time, to the total number of all new housing units for a  
18 10 year Housing Balance Period.

19 (2) The Housing Balance Period shall begin with the first quarter of year 2005 to the  
20 last quarter of 2014, and thereafter for the ten years prior to the most recent calendar quarter.

21 (3) For each year that data is available, beginning in 2005, the Planning Department  
22 shall report net housing construction by income levels, as well as units that have been withdrawn from  
23 protection afforded by City law, such as laws providing for rent-controlled and single resident  
24 occupancy (SRO) units. The affordable housing categories shall include net new units, as well as  
25 existing units that were previously not restricted by deed or regulatory agreement that are acquired for



1 preservation as permanently affordable housing as determined by the Mayor's Office of Housing and  
2 Community Development (MOHCD) (not including refinancing or other rehabilitation under existing  
3 ownership), protected by deed or regulatory agreement for a minimum of 55 years. The report shall  
4 include, by year, and for the latest quarter, all units that have received Temporary Certificates of  
5 Occupancy within that year, a separate category for units that obtained a site or building permit, and  
6 another category for units that have received approval from the Planning Commission or Planning  
7 Department, but have not yet obtained a site or building permit to commence construction (except any  
8 entitlements that have expired and not been renewed during the Housing Balance Period). Master  
9 planned entitlements, including but not limited to such areas as Treasure Island, Hunters Point  
10 Shipyards and Park Merced, shall not be included in this latter category until individual building  
11 entitlements or site permits are approved for specific housing projects. For each year or approval  
12 status, the following categories shall be separately reported:

13 (A) Extremely Low Income Units, which are units available to individuals or  
14 families making between 0-30% Area Median Income (AMI) as defined in California Health & Safety  
15 Code Section 50106, and are subject to price or rent restrictions between 0-30% AMI;

16 (B) Very Low Income Units, which are units available to individuals or families  
17 making between 30-50% AMI as defined in California Health & Safety Code Section 50105, and are  
18 subject to price or rent restrictions between 30-50% AMI;

19 (C) Lower Income Units, which are units available to individuals or families  
20 making between 50-80% AMI as defined in California Health & Safety Code Section 50079.5, and are  
21 subject to price or rent restrictions between 50-80% AMI;

22 (D) Moderate Income Units, which are units available to individuals or families  
23 making between 80-120% AMI, and are subject to price or rent restrictions between 80-120% AMI;

24 (E) Middle Income Units, which are units available to individuals or families  
25 making between 120-150% AMI, and are subject to price or rent restrictions between 120-150% AMI;

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(F) Market-rate units, which are units not subject to any deed or regulatory agreement with price restrictions:

(G) Housing units withdrawn from protected status, including units withdrawn from rent control (except those units otherwise converted into permanently affordable housing), including all units that have been subject to rent control under the San Francisco Residential Rent Stabilization and Arbitration Ordinance but that a property owner removes permanently from the rental market through condominium conversion pursuant to Administrative Code Section 37.9(a)(9), demolition or alterations (including dwelling unit mergers), or permanent removal pursuant to Administrative Code Section 37.9(a)(10) or removal pursuant to the Ellis Act under Administrative Code Section 37.9(a)(13):

(H) Public housing replacement units and substantially rehabilitated units through the HOPE SF and Rental Assistance Demonstration (RAD) programs, as well as other substantial rehabilitation programs managed by MOHCD.

(4) The Housing Balance shall be expressed as a percentage, obtained by dividing the cumulative total of extremely low, very low, low and moderate income affordable housing units (all units 0-120% AMI) minus the lost protected units, by the total number of net new housing units within the Housing Balance Period. The Housing Balance shall also provide two calculations:

(A) the Cumulative Housing Balance, consisting of housing units that have already been constructed (and received a Temporary Certificate of Occupancy or other certificate that would allow occupancy of the units) within the 10-year Housing Balance Period, plus those units that have obtained a site or building permit. A separate calculation of the Cumulative Housing Balance shall also be provided, which includes HOPE SF and RAD public housing replacement and substantially rehabilitated units (but not including general rehabilitation / maintenance of public housing or other affordable housing units) that have received Temporary Certificates of Occupancy

1 within the Housing Balance Period. The Housing Balance Reports will show the Cumulative Housing  
2 Balance with and without public housing included in the calculation; and

3 (B) the Projected Housing Balance, which shall include any residential project  
4 that has received approval from the Planning Commission or Planning Department, even if the  
5 housing project has not yet obtained a site or building permit to commence construction (except any  
6 entitlements that have expired and not been renewed during the Housing Balance period). Master  
7 planned entitlements shall not be included in the calculation until individual building entitlements or  
8 site permits are approved.

9 (d) **Bi-annual Housing Balance Reports.** Within 30 days of the effective date of this  
10 Section 103 By June 1, 2015, the Planning Department shall calculate the Cumulative and Projected  
11 Housing Balance for the most recent two quarters City-wide, by Supervisorial District, Plan Area, and  
12 by neighborhood Planning Districts, as defined in the annual Housing Inventory, and publish it as an  
13 easily visible and accessible page devoted to Housing Balance and Monitoring and Reporting on the  
14 Planning Department's website. By August September 1st and February March 1st of each year, the  
15 Planning Department shall publish and update the Housing Balance Report, and present this report at  
16 an informational hearing to the Planning Commission and Board of Supervisors, as well as to any  
17 relevant body with geographic purview over a plan area upon request, along with the other quarterly  
18 reporting requirements of Administrative Code Chapter 10E.4. The annual report to the Board of  
19 Supervisors shall be accepted by resolution of the Board, which resolution shall be introduced  
20 by the Planning Department. The Housing Balance Report shall also be incorporated into the  
21 Annual Planning Commission Housing Hearing and Annual Report to the Board of Supervisors  
22 required in Administrative Code Chapter 10E.4.

23 (e) **Annual Hearing by Board of Supervisors.**

24 (1) The Board of Supervisors shall hold a public Housing Balance hearing on an annual  
25 basis by April 1 of each year, to consider progress towards the City's affordable housing goals.

1 including the goal of a minimum 33% affordable housing to low and moderate income households, as  
2 well as the City's General Plan Housing Element housing production goals by income category. The  
3 first hearing shall occur no later than 30 days after the effective date of this ordinance, and by April 1  
4 of each year thereafter.

5 (2) The hearing shall include reporting by the Planning Department, which shall present  
6 the latest Housing Balance Report City-wide and by Supervisorial District and Planning District; the  
7 Mayor's Office of Housing and Community Development, the Mayor's Office of Economic and  
8 Workforce Development, the Rent Stabilization Board, by the Department of Building Inspection, and  
9 the City Economist on strategies for achieving and maintaining a housing balance in accordance with  
10 San Francisco's housing production goals. If the Cumulative Housing Balance has fallen below 33% in  
11 any year, MOHCD shall determine how much funding is required to bring the City into a minimum  
12 33% Housing Balance and the Mayor shall submit to the Board of Supervisors a strategy to accomplish  
13 the minimum of 33% Housing Balance. City Departments shall at minimum report on the following  
14 issues relevant to the annual Housing Balance hearing: MOHCD shall report on the annual and  
15 projected progress by income category in accordance with the City's General Plan Housing Element  
16 housing production goals, projected shortfalls and gaps in funding and site control, and progress  
17 toward the City's Neighborhood Stabilization goals for acquiring and preserving the affordability of  
18 existing rental units in neighborhoods with high concentrations of low and moderate income  
19 households or historically high levels of evictions; the Planning Department shall report on current  
20 and proposed zoning and land use policies that affect the City's General Plan Housing Element  
21 housing production goals; the Mayor's Office of Economic and Workforce Development shall report on  
22 current and proposed major development projects, dedicated public sites, and policies that affect the

1 City's General Plan Housing Element housing production goals; the Rent Board shall report on the  
2 withdrawal or addition of rent-controlled units and current or proposed policies that affect these  
3 numbers; the Department of Building Inspection shall report on the withdrawal or addition of  
4 Residential Hotel units and current or proposed policies that affect these numbers; and the City  
5 Economist shall report on annual and projected job growth by the income categories specified in the  
6 City's General Plan Housing Element.

7 (3) All reports and presentation materials from the annual Housing Balance hearing  
8 shall be maintained by year for public access on the Planning Department's website on its page  
9 devoted to Housing Balance Monitoring and Reporting.

10  
11 Section 4. Effective Date. This ordinance shall become effective 30 days after  
12 enactment. Enactment occurs when the Mayor signs the ordinance, the Mayor returns the  
13 ordinance unsigned or does not sign the ordinance within ten days of receiving it, or the Board  
14 of Supervisors overrides the Mayor's veto of the ordinance.

15  
16 APPROVED AS TO FORM:  
17 DENNIS J. HERRERA, City Attorney

18 By:   
19 MARLENA BYRNE  
Deputy City Attorney

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**City and County of San Francisco**  
**Tails**  
**Ordinance**

City Hall  
 1 Dr. Carlton B. Goodlett Place  
 San Francisco, CA 94102-4689

**File Number:** 150029

**Date Passed:** April 21, 2015

Ordinance amending the Planning Code to require the Planning Department to monitor the balance between new market rate housing and new affordable housing, and publish a bi-annual Housing Balance Report; requiring an annual hearing at the Board of Supervisors on strategies for achieving and maintaining the required housing balance in accordance with San Francisco's housing production goals; and making environmental findings, Planning Code, Section 302, findings, and findings of consistency with the General Plan, and the eight priority policies of Planning Code, Section 101.1.

April 06, 2015 Land Use and Transportation Committee - AMENDED, AN AMENDMENT OF THE WHOLE BEARING SAME TITLE

April 06, 2015 Land Use and Transportation Committee - RECOMMENDED AS AMENDED

April 14, 2015 Board of Supervisors - PASSED, ON FIRST READING


Ayes: 11 - Avalos, Breed, Campos, Christensen, Cohen, Farrell, Kim, Mar, Tang, Wiener and Yee

April 21, 2015 Board of Supervisors - FINALLY PASSED

Ayes: 11 - Avalos, Breed, Campos, Christensen, Cohen, Farrell, Kim, Mar, Tang, Wiener and Yee

File No. 150029

**I hereby certify that the foregoing Ordinance was FINALLY PASSED on 4/21/2015 by the Board of Supervisors of the City and County of San Francisco.**

  
 Angela Calvillo  
 Clerk of the Board

  
 Mayor

  
 Date Approved

**APPENDIX B**

**CUMULATIVE HOUSING BALANCE REPORT No 7 TABLES BY PLANNING DISTRICTS**

**Table 1A**  
**Cumulative Housing Balance Calculation, 2008 Q3 – 2018 Q2**

Planning Districts	New Affordable Housing Built	Acquisitions & Rehabs and Small Sites Completed	Units Removed from Protected Status	Total Entitled Affordable Units Permitted	Total Net New Units Built	Total Entitled Permitted Units	Cumulative Housing Balance
1 Richmond	219	5	(599)	4	567	166	-50.6%
2 Marina	1	24	(186)	-	215	141	-45.2%
3 Northeast	197	6	(330)	2	783	200	-12.7%
4 Downtown	1,685	851	(120)	371	5,996	2,561	32.6%
5 Western Addition	513	293	(182)	136	1,513	374	40.3%
6 Buena Vista	199	5	(225)	111	1,028	413	6.2%
7 Central	110	-	(340)	5	430	125	-40.5%
8 Mission	344	403	(543)	559	1,527	2,204	20.5%
9 South of Market	2,091	262	(134)	1,376	13,110	4,749	20.1%
10 South Bayshore	1,091	-	(104)	579	1,966	1,069	51.6%
11 Bernal Heights	-	50	(187)	-	51	45	-142.7%
12 South Central	11	21	(466)	9	135	324	-92.6%
13 Ingleside	116	-	(198)	-	551	1,089	-5.0%
14 Inner Sunset	-	-	(188)	-	98	42	-134.3%
15 Outer Sunset	-	-	(461)	7	25	134	-285.5%
<b>TOTALS</b>	<b>6,577</b>	<b>1,920</b>	<b>(4,263)</b>	<b>3,159</b>	<b>27,995</b>	<b>13,636</b>	<b>17.8%</b>

**Table 1B**  
**Expanded Cumulative Housing Balance Calculation, 2008 Q3 – 2018 Q2**

Planning Districts	New Affordable Housing Built	Acquisitions & Rehabs and Small Sites Completed	RAD Program & HopeSF Replacement Units	Units Removed from Protected Status	Total Entitled Affordable Units Permitted	Total Net New Units Built	Total Entitled Permitted Units	Expanded Cumulative Housing Balance
1 Richmond	219	5	144	(599)	4	567	166	-31.0%
2 Marina	1	24	138	(186)	-	215	141	-6.5%
3 Northeast	197	6	577	(330)	2	783	200	46.0%
4 Downtown	1,685	851	285	(120)	371	5,996	2,561	35.9%
5 Western Addition	513	293	919	(182)	136	1,513	374	89.0%
6 Buena Vista	199	5	132	(225)	111	1,028	413	15.4%
7 Central	110	-	107	(340)	5	430	125	-21.3%
8 Mission	344	403	91	(543)	559	1,527	2,204	22.9%
9 South of Market	2,091	262	276	(134)	1,376	13,110	4,749	21.7%
10 South Bayshore	1,091	-	436	(104)	579	1,966	1,069	66.0%
11 Bernal Heights	-	50	268	(187)	-	51	45	136.5%
12 South Central	11	21	-	(466)	9	135	324	-92.6%
13 Ingleside	116	-	-	(198)	-	551	1089	-5.0%
14 Inner Sunset	-	-	110	(188)	-	98	42	-55.7%
15 Outer Sunset	-	-	-	(461)	7	25	134	-285.5%
<b>TOTALS</b>	<b>6,577</b>	<b>1,920</b>	<b>3,483</b>	<b>(4,263)</b>	<b>3,159</b>	<b>27,995</b>	<b>13,636</b>	<b>26.1%</b>



**Table 2**  
**Projected Housing Balance Calculation, 2018 Q2**

BoS District	Very Low Income	Low Income	Moderate	TBD	Total Affordable Units	Net New Units	Total Affordable Units as % of Net New Units
1 Richmond	-	-	-	-	-	3	0.0%
2 Marina	-	-	-	-	-	36	0.0%
3 Northeast	-	-	8	178	186	265	70.2%
4 Downtown	-	60	73	-	133	1,578	8.4%
5 Western Addition	-	-	-	3	3	264	1.1%
6 Buena Vista	-	-	15	-	15	242	6.2%
7 Central	-	-	-	-	-	12	0.0%
8 Mission	-	107	46	6	159	968	16.4%
9 South of Market	-	423	32	689	1,144	4,565	25.1%
10 South Bayshore	-	-	72	168	240	4,935	4.9%
11 Bernal Heights	-	-	-	-	-	2	0.0%
12 South Central	-	307	-	-	307	608	50.5%
13 Ingleside	-	-	-	-	-	8	0.0%
14 Inner Sunset	-	-	-	-	-	33	0.0%
15 Outer Sunset	-	-	-	-	-	2	0.0%
<b>TOTALS</b>	-	<b>897</b>	<b>246</b>	<b>1,044</b>	<b>2,187</b>	<b>13,521</b>	<b>16.2%</b>

**Table 3**  
**New Housing Production by Affordability, 2008 Q3 – 2018 Q2**

Planning Districts	Very Low	Low	Moderate	Middle Income	Total Affordable Units	Total Net Units	Affordable Units as % of Total Net Units
1 Richmond	207	12	-	-	219	567	38.6%
2 Marina	-	-	1	-	1	215	0.5%
3 Northeast	161	2	34	-	197	783	25.2%
4 Downtown	954	481	227	23	1,685	5,996	28.1%
5 Western Addition	266	171	76	-	513	1,513	33.9%
6 Buena Vista	71	74	54	-	199	1,028	19.4%
7 Central	92	18	-	-	110	430	25.6%
8 Mission	214	62	68	-	344	1,527	22.5%
9 South of Market	590	1,000	501	-	2,091	13,110	15.9%
10 South Bayshore	671	314	106	-	1,091	1,966	55.5%
11 Bernal Heights	-	-	-	-	-	51	0.0%
12 South Central	-	7	4	-	11	135	8.1%
13 Ingleside	70	29	17	-	116	551	21.1%
14 Inner Sunset	-	-	-	-	-	98	0.0%
15 Outer Sunset	-	-	-	-	-	25	0.0%
<b>TOTALS</b>	<b>3,296</b>	<b>2,170</b>	<b>1,088</b>	<b>23</b>	<b>6,577</b>	<b>27,995</b>	<b>23.5%</b>

**Table 4a**  
**Acquisitions and Rehabilitation of**  
**Affordable Housing, 2008 Q3 – 2018 Q2**

<b>Planning District</b>	<b>No. of Buildings</b>	<b>No. of Units</b>
2 Marina	1	24
4 Downtown	6	826
5 Western Addition	2	290
8 Mission	2	319
9 South of Market	6	259
<b>TOTALS</b>	<b>17</b>	<b>1,718</b>

**Table 4b**  
**Small Sites Program Acquisitions, 2014 Q1 – 2018 Q2**

<b>Planning District</b>	<b>No. of Buildings</b>	<b>No. of Units</b>
1 Richmond	1	5
3 Northeast	1	6
4 Downtown	2	25
5 Western Addition	1	3
6 Buena Vista	1	5
8 Mission	11	84
9 South of Market	1	3
11 Bernal Heights	2	50
12 South Central	1	21
<b>TOTALS</b>	<b>21</b>	<b>202</b>

**Table 5**  
**RAD Affordable Units, 2015 Q1 – 2018 Q2**

<b>Planning District</b>	<b>No of Buildings</b>	<b>No of Units</b>
1 Richmond	2	144
2 Marina	2	138
3 Northeast	4	577
4 Downtown	3	285
5 Western Addition	8	919
6 Buena Vista	2	132
7 Central	1	107
8 Mission	1	91
9 South of Market	1	276
10 South Bayshore	2	436
11 Bernal Heights	2	268
12 South Central	-	-
13 Ingleside	-	-
14 Inner Sunset	1	110
15 Outer Sunset	-	-
<b>TOTALS</b>	<b>29</b>	<b>3,483</b>

**Table 6**  
**Units Removed from Protected Status, 2008 Q3 – 2018 Q2**

<b>Planning District</b>	<b>Condo Conversion</b>	<b>Demolition</b>	<b>Ellis Out</b>	<b>Owner Move-In</b>	<b>Total Units Permanently Lost</b>
1 Richmond	4	26	187	382	599
2 Marina	11	4	38	133	186
3 Northeast	12	11	175	132	330
4 Downtown	-	68	48	4	120
5 Western Addition	7	9	34	132	182
6 Buena Vista	4	5	91	125	225
7 Central	18	17	95	210	340
8 Mission	2	30	260	251	543
9 South of Market	3	18	36	77	134
10 South Bayshore	-	11	12	81	104
11 Bernal Heights	5	24	53	105	187
12 South Central	-	64	58	344	466
13 Ingleside	-	37	32	129	198
14 Inner Sunset	5	15	57	111	188
15 Outer Sunset	-	74	81	306	461
<b>Totals</b>	<b>71</b>	<b>413</b>	<b>1,257</b>	<b>2,522</b>	<b>4,263</b>

**Table 7**  
**Entitled and Permitted Units, 2018 Q2**

BoS District	Very Low Income	Low Income	Moderate	TBD	Total Affordable Units	Net New Units	Total Affordable Units as % of Net New Units
1 Richmond	-	-	-	-	-	3	0.0%
2 Marina	-	-	-	-	-	36	0.0%
3 Northeast	-	-	8	178	186	265	70.2%
4 Downtown	-	60	73	-	133	1,578	8.4%
5 Western Addition	-	-	-	3	3	264	1.1%
6 Buena Vista	-	-	15	-	15	242	6.2%
7 Central	-	-	-	-	-	12	0.0%
8 Mission	-	107	46	6	159	968	16.4%
9 South of Market	-	423	32	689	1,144	4,565	25.1%
10 South Bayshore	-	-	72	168	240	4,935	4.9%
11 Bernal Heights	-	-	-	-	-	2	0.0%
12 South Central	-	307	-	-	307	608	50.5%
13 Ingleside	-	-	-	-	-	8	0.0%
14 Inner Sunset	-	-	-	-	-	33	0.0%
15 Outer Sunset	-	-	-	-	-	2	0.0%
<b>TOTALS</b>	-	<b>897</b>	<b>246</b>	<b>1,044</b>	<b>2,187</b>	<b>13,521</b>	<b>16.2%</b>