



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

Carmen Chu
City Administrator, Office of the City Administrator
City Hall, Room 362
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear City Administrator Chu,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than June 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

You are not required to respond to the findings and recommendations in this report but are welcome to do so. Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink, appearing to read "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

Ivar Satero
Airport Director, San Francisco International Airport
PO Box 8097
San Francisco, CA 94128

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Director Satero,

The 2021-2022 Civil Grand Jury will release a report entitled, "Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program" to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than June 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

You are not required to respond to the findings and recommendations in this report but are welcome to do so. Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in cursive script that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

Ben Rosenfield
Controller, Office of the Controller
City Hall, Room 316
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Controller Rosenfield,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than June 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

You are not required to respond to the findings and recommendations in this report but are welcome to do so. Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

Carla Short
Interim Director, San Francisco Public Works
49 South Van Ness Avenue
San Francisco, CA 94103

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Director Short,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than June 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

You are not required to respond to the findings and recommendations in this report but are welcome to do so. Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

Jeffrey Tumlin
Director of Transportation, San Francisco Municipal Transportation Agency
One South Van Ness Avenue, 7/F
San Francisco, CA 94103

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Director Tumlin,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than June 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

You are not required to respond to the findings and recommendations in this report but are welcome to do so. Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in cursive script, appearing to read "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable London Breed
Mayor of San Francisco
City Hall, Room 200
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Mayor Breed,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than June 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

Elaine Forbes
Executive Director, Port of San Francisco
Pier 1, The Embarcadero
San Francisco, CA 94111

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Executive Director Forbes,

The 2021-2022 Civil Grand Jury will release a report entitled, "Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program" to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than June 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

You are not required to respond to the findings and recommendations in this report but are welcome to do so. Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in cursive script that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

Dennis Herrera
General Manager, Public Utilities Commission
525 Golden Gate Avenue
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear General Manager Herrera,

The 2021-2022 Civil Grand Jury will release a report entitled, "Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program" to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than June 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

You are not required to respond to the findings and recommendations in this report but are welcome to do so. Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in cursive script that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

Phil Ginsburg
General Manager, San Francisco Recreation and Park Department
501 Stanyan Street
San Francisco, CA 94117

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear General Manager Ginsburg,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than June 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

You are not required to respond to the findings and recommendations in this report but are welcome to do so. Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in cursive script that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

Ms. Angela Calvillo
Clerk of the San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Ms. Calvillo,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than July 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Connie Chan
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Chan,

The 2021-2022 Civil Grand Jury will release a report entitled, "Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program" to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than July 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Catherine Stefani
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Stefani,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than July 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Aaron Peskin
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Peskin,

The 2021-2022 Civil Grand Jury will release a report entitled, "Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program" to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than July 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Gordon Mar
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Mar,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than July 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Dean Preston
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Preston,

The 2021-2022 Civil Grand Jury will release a report entitled, "Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program" to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than July 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Matt Haney
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Haney,

The 2021-2022 Civil Grand Jury will release a report entitled, "Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program" to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than July 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Myrna Melgar
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear President Melgar,

The 2021-2022 Civil Grand Jury will release a report entitled, "Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program" to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than July 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Rafael Mandelman
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Mandelman,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than July 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Hillary Ronen
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Ronen,

The 2021-2022 Civil Grand Jury will release a report entitled, "Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program" to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than July 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Shamann Walton
President, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Walton,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than July 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Ahsha Safai
Supervisor, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Safai,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than July 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at CGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson