Committee Item No. 4 Board Item No.

COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

Committee:	Rules Committee	Date	May 2
		-	

Board of Supervisors Meeting

<u>20, 2024</u>

Date _____

Cmte Board

	Motion Resolution Ordinance Legislative Digest Budget and Legislative Analyst Report Youth Commission Report Introduction Form Department/Agency Cover Letter and/or Report Memorandum of Understanding (MOU) Grant Information Form Grant Budget Subcontract Budget Contract/Agreement Form 126 - Ethics Commission Award Letter Application Form 700 Information/Vacancies (Boards/Commissions) Public Correspondence
OTHER	(Use back side if additional space is needed)

Completed by:	Victor Young	Date May 16, 2024
Completed by:	-	Date

BOARD of SUPERVISORS



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MEMORANDUM

- TO: Tonia Lediju, Acting Executive Director, San Francisco Housing Authority Lance Whittenberg, Property Manager, Eugene Burger Management Corp
- FROM: Stephanie Cabrera, Assistant Clerk, Government Audit and Oversight Committee
- DATE: June 15, 2023

SUBJECT: HEARING MATTER INTRODUCED

The Board of Supervisors' Government Audit and Oversight Committee has received the following hearing request, introduced by Supervisor Walton on May 23, 2023:

File No. [230614]

Hearing on the San Francisco Housing Authority's (SFHA) report of Eugene Burger Management Corp regarding the quality of services provided at the Sunnydale and Potrero Hill HOPE SF Sites; and requesting the SFHA and Eugene Burger Management Corp to report.

If you have any comments or reports to be included with the file, please forward them to me at the Board of Supervisors, City Hall, Room 244, 1 Dr. Carlton B. Goodlett Place, San Francisco, CA 94102 or by email at: <u>Stephanie.Cabrera@sfgov.org</u>

cc: Cindy Gamez, San Francisco Housing Authority Nancy Rodriguez, San Francisco Housing Authority Linda Martin-Mason, San Francisco Housing Authority



TRENDING

Banko Brown: CA attorney general to review case spurned by DA Jenkins Mayor, BOS prez shouted down at session on fentanyl crisis One killed, four injured in crash after SFPD chase carjacking suspect Walgreens trade group cozy with SF district attorney's office Real SF dystopia: Two Black men fighting to the death over Walgreens snacks Local news needs you!

HOUSING

Potrero, Sunnydale public housing mismanaged by private firm, report says



by **CHRISTINA A. MACINTOSH** MAY 18, 2023



The SFHA's old office at the Potrero Terrace-Annex. Taken May 5, 2023. Photo by Christina MacIntosh.

The sprawling, 54-building Potrero Terrace-Annex public housing complex is being mismanaged by the private company in charge of day-to-day operations, according to a review of the firm's performance by San Francisco city officials obtained through a public records request.

The firm, Eugene Burger Management Corporation, was out of compliance in all five metrics tracked in January and failed four of the five metrics in February, according to <u>a report</u> from the San Francisco Housing Authority of the firm's contract serving public housing units in the Potrero Terrace-Annex and Sunnydale.

In January and February, Eugene Burger also failed all 95 site inspections at the complex, for issues like abandoned vehicles and overgrown vegetation.

The company took over units in Potrero in four batches, beginning in February, 2022, and ending in September, 2022. The report, the latest review available, was obtained earlier this month.

Mission Local first became aware of **problems** at the housing complex when a fire broke out in January, killing a man who had been squatting in a vacant unit. Subsequent reporting revealed an **inadequate response** to concerns about squatters from both Eugene Burger and the Housing Authority.

Now, a performance evaluation and interviews with Potrero Terrace-Annex residents reveal that Eugene Burger routinely fails to address maintenance requests, habitability issues, and safety problems at the complex, leaving residents forced to make repairs themselves.

"I'm kind of like a handyman now," said a resident named Marvin, who declined to give his last name. "It's kind of like 'do-it-yourself' now."

"You have to call [Eugene Burger] every day," said Coleone Boone, another resident, saying that residents have to be "eager" to have their maintenance requests completed.

One resident, Maria, who has lived in Potrero since 1999, said that when she complained of mice to Eugene Burger, she was told not to worry, as mice weren't dangerous.

"Mice don't bite," she says an employee told her.

At the time of the fire, and in subsequent reporting on Eugene Burger's failure to secure vacant units, the company declined to speak about its management, saying it was "outside of their contract scope." The firm referred Mission Local to the Housing Authority, and continues to decline requests for comment.

The Housing Authority maintained that Eugene Burger was working to secure the units.

"People are really talented," said Kendra Crawford, director of housing operations for the authority, at a community meeting in February, explaining the pervasive squatting at the complex to residents. "If they want to get in, they're gonna get in."

But in fact, the Housing Authority was fully aware that Burger was failing to take care of residents and the property, as it reviewed the management company in January and February.

"Mice don't bite"

- EUGENE BURGER EMPLOYEE'S ALLEGED COMMENT TO A POTRERO TERRACE-ANNEX RESIDENT

Earlier this month, the Housing Authority declined to comment on the results of the performance scorecard, but commented on Eugene Burger's maintenance.

"The management, inclusive of maintenance, is the responsibility of [Eugene Burger]," read a statement. "The Authority is no longer the employer; as a result, no information about credentials of their employees are available to us."

Failed site inspections

The review paints a sordid picture: In <u>January, 2023</u>, Eugene Burger failed to mitigate issues threatening the "life or safety" of residents within the mandated 24 hours, or to keep units up to the federal government's <u>Housing Quality Standards</u>, described as the "minimum quality criteria necessary for the health and safety" of residents.

Eugene Burger failed to comply with most of the

Housing Authority's expectations.

.

_ .

	Jan	Feb
Abated threats to "the life or safety of residents" within 24 hours	×	×
Delivered monthly performance reports	×	×
Rents collected and delinquencies managed	×	×
Rents charged with "no more than 5% errors"	×	X
Units meet the Section 8 Housing Quality Standards	×	\checkmark

Chart by Will Jarrett.

The standards include a wide range of metrics: functioning windows, lead-based paint, working appliances, and more. It is not clear which specific conditions were out of compliance.

The report said that units were compliant with the standards in February, though zero units were inspected that month.

The report found that in both months, management was unable to address life-threatening issues in the mandated time frame, or to categorize lifethreatening issues as "emergency" requests.

A resident uses a pair of pliers to operate her shower. Photo sent to Mission Local.

The company also failed to deliver mandated monthly reports to the Housing Authority and did not respond to the authority's initial complaints Potrero, Sunnydale public housing mismanaged by private firm

https://missionlocal.org/2023/05/potrero-sunnydale-public-housing-mi...



from January, despite repeated reminders.

Of the 95 site inspections performed during January and February, the site was found to have overgrown vegetation 100 percent of the time, excess trash 46 percent of the time, and abandoned vehicles 50 percent of the time. The company cured falling or tripping hazards and backed-up sewage 100 percent of the time, and removed dead trees or branches 98 percent of the time.

Eugene Burger still received an overall score of two

out of three for its management of the grounds, and continues to collect more than \$200,000 annually in fees for its management.



Trash piled outside of a building in the Potrero Terrace-Annex. Taken May 5, 2023. Photo by Christina MacIntosh.



A leak outside of a unit. In February, a resident told Mission Local she had been complaining about the leak. Taken May 5, 2023. Photo by Christina MacIntosh.

From public housing to private company

The public housing in the Potrero-Terrace Annex and Sunnydale were the last two public housing sites wholly owned and operated by the Housing Authority, before Eugene Burger took over management last year.

The Housing Authority is no longer a property manager or service provider, but rather a "high-performing contract management and performance monitoring organization," according to its website. The city's public housing is now managed by an assortment of both nonprofit and for-profit management companies.

Though the transition to privatization has helped the Housing Authority clean up its finances, it seems it hasn't cleaned up its properties.

"Private management is not efficient if people are suffering," said Lamar Merritt, a construction foreman who worked for the housing authority in the Potrero Terrace-Annex for 31 years, including during the monthslong transition.

He was laid off, along with all of the other maintenance workers, at the end of September, 2022, when the transition to Eugene Burger was completed.

Their absence has created an untenable situation for residents.

The performance reports show that delays and lapses in maintenance were common. In February, Eugene Burger failed to address a third of the 193 work orders submitted by residents within a week, the authority said. The authority previously had a standard of a maximum of 114 work orders per month, with 99 percent addressed within a week.

Though two-thirds of requests are closed within a week, the average open request has been unresolved for 41 days.

Mold, mice, and more

The slow response times have allowed mold, mice, roaches, trash, and other issues to go unmitigated on Potrero Hill.

One resident, who has lived in Potrero for 11 years and asked to remain nameless, said that when her toilet stopped and she put in a request, nobody came for two months. Her back window is broken and doesn't lock, and someone has put up a makeshift ladder and has been entering her unit. She reported this to the management, but no one has come to fix it.

She also has mold in her apartment, she said, which has yet to be addressed despite complaints to management. Other tenants have also complained about mold, she said, and it has been painted over, but not properly cured.

Two women said that they've had mice and roaches in their units, and that there has been no regular pest management since Eugene Burger took over in September. They said that the authority used to have pest management visit the complex twice a year.

When Maria — who says she was told "mice don't bite" by a Eugene Burger employee — complained about a leaky roof, she was told there was no roofer at the moment. When a resident moved out of her building, the unit wasn't boarded up by the management, despite issues of chronic squatting. A neighbor boarded up the unit himself.

"I'm afraid of fire," she said, referencing the January incident.

"The new management is none," said Marvin, describing leaks, garbage piling up, and calling his unit "the roach factory."

"I don't like 'em, 'cause they don't do nothing," said Marva Milton, another resident, who complained of the piles of trash, untended grass, and a streetlight that doesn't work, which means that she has to walk around with a flashlight if she goes out at night. Two other residents said that trash left outside of receptacles used to be collected every day, but is now picked up just once a month.

"They need to do their fucking jobs," Milton added.

One of two reports covering January and February obtained via public records request, showing a review of the management firm Eugene Burger by the San Francisco Housing Authority. Correction: the baseline closed in time is 99%, the baseline not closed in time is 1%.

READ MORE

Tenants at site of deadly Potrero fire say no one's looking out for them

by CHRISTINA A. MACINTOSH FEBRUARY 3, 2023

Potrero Hill apartment fire kills one

by ELENI BALAKRISHNAN and CHRISTINA A. MACINTOSH JANUARY 25, 2023



Ahimsa Porter Sumchai MD

May 20, 2023 at 2:57 pm

As of May 20,2023 the subhuman living conditions in San Francisco's southeast neighborhoods has failed to garner a response from the D10 Supervisor, the Department of Public Health and DPW. The residents need to file a class action legal suit!



Marco May 20, 2023 at 10:07 am

Very informative... thank you. Small correction, but good word to know: in the photo caption "A resident uses a wrench to operate her shower."

That tool is actually not a wrench, but a pliers - this particular one is a type of pliers known as a vise grip.



Lydia Chávez May 20, 2023 at 2:25 pm

Thank you. We will correct, Lydia



Tualatai Mamoe

May 19, 2023 at 4:17 pm

The same can be said for the Home Rise properties formally known as Community Housing Partnership. Right now, we have been relocated from the San Cristina due waterfalls running non-stop for almost a year in three different holes in the ceilings.

I, being in my right mind, filled out a change of address form. The management and staff swore they never heard of such a thing. Instead, the re-entry into society staff have made it a point to go to former location and then pass out some mail haphazardly and never in a timely fashion. I believe the staff have taken my Middle Class Payment as the California Franchise Tax Board has mailed three debit cards to me none of which I have received.

I as the tenant association president and a senior was viciously beaten four times in the hallway of the property while the staff laughing at all the blood refused fto help or call an ambulance or police. None of the security cameras work and the police in their hatred of Chesa Boudin refused to lift one finger to investigate.

They have sealed a fire emergency exit door shut and if one were to follow the exit signs to this fire exit, the tenant would be burned alive locked in a stairwell without either door allowing tenants to exit. Property management and fire department do not think this is a safety issue worth adressing.

We are across the street from the Urban Alchemy offices and they protect next door neighbor the white wealthy owners of SUPREME store and allow all drug trafficking to compete right under our windows 24/7 non stop



May 19, 2023 at 3:15 pm

Hi well I'm also is a bad situation I live in San Francisco in a low income apartment since June of 2020 and since then I have been constantly harassed and threatened by my neighbor who lives below me I had to get a restraining order and on sept 30,2022I was sexually assaulted by the maintenance man for caritas property management and I have had a life safety transfer in since October 2022 and I'm still there I have police reports and numerous special accommodation that were totally disregarded until just a few days ago when supposedly the granted my "Life Safety Transfer " I live in fear and nobody cares



May 18, 2023 at 2:12 pm

Public housing, like almost all city services, have been contacted out to private entities whose interest in public service is secondary to its profit motive (or future career opportunities in the case of nonprofits). The city now has neither the employees, resources, or time to do a reasonably competent regulation. I expect the contract with Burger will be renewed, although could change if bribing has a new bidder. Congrats to Dianne Feinstein, Willie Brown and Gavin Newsom, who could not contain their compassion for the poor outcasts not named Getty or Shorenstein.



May 19, 2023 at 4:18 pm

EXACTLY



May 18, 2023 at 1:31 pm

If you look up Eugene Burger Management Corp, you will find complaint after complaint. Seems this company is raking in the \$ and not

providing the service they are contracted to provide. Privatization is working just as usual I see, meaning not working at all other than to line someone's pockets.



Aaron Goodman

May 18, 2023 at 12:56 pm

Very sad to see that continuous site visits and pro-active efforts by the SFHA and HD+ MOD departments are not keeping up with issues during the transformation of both sites. This was key to keeping tabs and a pulse on what was occuring daily by project development teams and the SFHA... Keep an eye on it all!



d mwedes

May 18, 2023 at 10:32 am

her 'zoner touted her growing up in the housing projects for political capital.

she ain't done shit for those left in these newly privatized housing project to struggle with poor housing.

how could we expect her to address these issues when she is busy selling out to the worried wealthy that don't want to deal with visible poverty?



Scott Bravmann

May 18, 2023 at 6:58 am

The management company for Plaza East (where Mayor Breed grew up) fails to provide adequate garbage pick up – and has for years. Dumpsters are overflowing most mornings, and trash is scattered around the too-full containers. Staff cleans it up ever day, but the solution is paying for larger dumpster service and more frequent collection, which would allow maintenance staff to work on maintenance. The actual solution is providing green, blue and black bins for tenant use.

Rather than arrange for collection of large items, such as old appliances, management has staff pile them up at the corner of Buchanan and Earl Gage streets. Routinely the fire hydrant is buried under mounds of bagged and unbagged trash that gets piled on top of the appliances. SFFD has responded to that intersection at least six times in the past three years: a tent exploded in the middle of the night; a trash container was set on fire; someone started a fire in one of the drains in the middle of Rosa Parks Elementary School's playground, plus several non-fire emergencies. Dozens of 311 reports and direct calls to SFFD about the reason for the recurring problem have been ignored.

Fire fighters have had to throw garbage into the street so they could access the hydrant. The mounds of garbage obscure the red curb, so people park their cars in front of they hydrant.

It's long been fashionable to blame poor people and the homeless for trash accumulation in "blighted" areas, but the problem at Plaza East is that the for-profit management company provides inadequate service to its residents. Because this is a known trash area, the well-heeled drive their fancy cars to the intersection and leave their "well-heeled" trash there because they are too-cheap (and hypocritical) to pay for (or at least arrange for) trash pick up in their "well-heeled" neighborhood. Pac Heights can remain pretty for the people who live there because Pac Heights residents can deliver their spare garbage to the poor part of town. It's doubly good for them because then they can say one of San Francisco's few remaining poor parts of town is a blighted garbage dump and the only solution is to tear down the

existing projects (which are less than 30 years old, and were built as an improvement to the previous projects) and build market rate housing there.

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Introduction Form

(by a Member of the Board of Supervisors or the Mayor)

I hereby submit the following item for introduction (select only one): \square 1. For reference to Committee (Ordinance, Resolution, Motion or Charter Amendment) \square 2. Request for next printed agenda (For Adoption Without Committee Reference) (Routine, non-controversial and/or commendatory matters only) \square 3. Request for Hearing on a subject matter at Committee Request for Letter beginning with "Supervisor 4. inquires..." 5. City Attorney Request Call File No. \square 6. from Committee. Budget and Legislative Analyst Request (attached written Motion) 7. Substitute Legislation File No. \square 8. Reactivate File No. 9. \square Topic submitted for Mayoral Appearance before the Board on 10. The proposed legislation should be forwarded to the following (please check all appropriate boxes): □ Small Business Commission □ Ethics Commission □ Youth Commission □ Planning Commission □ Building Inspection Commission □ Human Resources Department General Plan Referral sent to the Planning Department (proposed legislation subject to Charter 4.105 & Admin 2A.53): \Box Yes \square No (Note: For Imperative Agenda items (a Resolution not on the printed agenda), use the Imperative Agenda Form.) Sponsor(s): Subject: Long Title or text listed:



EUGENE BURGER MANAGEMENT CORPORATION

Presented by:

Teresa Pegler, COS, President Affordable Business Line Connie En, Property Supervisor Sondra Carter, Property Supervisor Lance Whittenburg, Senior Property Manager



EBMC Report: Board of Supervisors: Government Audit and Oversight Committee

Date Presented : July 20, 2023 EBMC is responsible for the day-to-day management of both Sunnydale & Potrero Terrace/Annex.

- Primary focus: Ensure 100% of residents are stably housed
- Communication:
 - In-person: Provided opportunity to meet residents if not yet acknowledged; work order submission procedures discussed; resident needs lifted; lease documents reviewed and signed.
 - Flyers/Mailers: EBMC continues to deliver flyers of upcoming opportunities as needed.
 - Partners: EBMC engages partners when and where needed.
 - Consistent: Communication is consistent with employees working Saturdays as well.



ebmc BOARD OF SUPERVISORS: GOVERNMENT AUDIT AND OVERSIGHT COMMITTEE HEARING

PROGRESS ON TRASH AND ILLEGAL DUMPING:

- Audit Conducted
 - EBMC requested Recology to conduct an audit of 100% of all waste containers at both Potrero and Sunnydale; the audit was delayed.
 - Recology has committed to providing the appropriate number of containers by July 30, 2023
- Watchtower Engaged
 - Requested monitoring of illegal dumping
- Working with Community Based Organizations to proactively plan and clean up after events
 - Food Pantry
 - Community engagement
- Daily Site Walks
 - EBMC maintenance team walks site daily
 - Address concerns raised by site walk daily

PROGRESS ON TRASH AND ILLEGAL DUMPING:

	Trash Collection & Hauling Schedule											
	Potrero AM	Sunnydale AM	Sunnydale PM									
Monday	Ongoing: 6 EBMC Staff Members	Subcontractor hauls one truck-load Ongoing: 6 EBMC Staff Members	Ongoing: 6 EBMC Staff Members	Subcontractor hauls one truck-load Ongoing: 6 EBMC Staff Members								
Tuesday	Recology Pick Up	Ongoing: 6 EBMC Staff	Subcontractor hauls one truck-load	Subcontractor hauls one truck-load								
Tuesday	Ongoing: 6 EBMC Staff Members	Members	Ongoing: 6 EBMC Staff Members	Ongoing: 6 EBMC Staff Members								
Wednesday	Subcontractor hauls one truck-load	Subcontractor hauls one truck-load	Recology Pick Up	Ongoing: 6 EBMC Staff								
weunesuay	Ongoing: 6 EBMC Staff Members	Ongoing: 6 EBMC Staff Members	Ongoing: 6 EBMC Staff Members	Members								
	Ongoing: 6 EBMC Staff	Ongoing: 6 EBMC Staff	Subcontractor hauls one truck-load	Subcontractor hauls one truck-load								
Thursday	Members	Members	Ongoing: 6 EBMC Staff Members	Ongoing: 6 EBMC Staff Members								
Friday	Ongoing: 6 EBMC Staff	Subcontractor hauls one truck-load	Ongoing: 6 EBMC Staff	Subcontractor hauls one truck-load								
Friday	Members	Ongoing: 6 EBMC Staff Members	Members	Ongoing: 6 EBMC Staff Members								



PROGRESS ON CURB APPEAL/LANDSCAPING:

- Landscaping
 - Three new contracts were entered into by EBMC for landscaping serving both locations. (See photos below taken at Sunnydale on June 26, 2023).
 - Arborist hired; over 40 trees have been groomed or removed since onset of contract.
 - Collaboration with Community Based Organizations





PROGRESS ON CURB APPEAL/LANDSCAPING CONTINUED:

• Sample Property Conditions at Potrero as of 06/26/2023.



BOARD OF SUPERVISORS: GOVERNMENT AUDIT AND OVERSIGHT COMMITTEE HEARING

PROGRESS ON VEHICLE MANAGEMENT:

- EBMC has mitigated resident concerns
 - Over 75 cars towed
 - Approximately 35 cars remaining and in progress throughout City and Authority property at both Sunnydale and Potrero developments
- Efforts made to contact vehicle owners
 - Three notices provided
 - After third notice, sticker placed on vehicle noticing the owner that they are in violation and the scheduled date of tow
 - If owner contacts EBMC of efforts to move vehicle; tow is cancelled





PROGRESS ON VACANT UNITS:

- Unit board ups
- Partner collaboration
- Service connection
- Daily site walks





WORK ORDERS:

- EBMC has closed the majority of work orders. To date the overall work order statistics for each site are as follows.
- POT 1/1/2023 6/30/2023

1259 work orders placed

11 work orders open

2.7 days average to close work orders

*Work orders range from same day to a 43.8 days (Example: Roof fix required permit to be pulled causing delay in work order closing although immediate measures were taken to mitigate the harm within 24 hours.)

• SDA 1/1/2023 – 6/30/2023

794 work orders placed 8 work orders open

1.0 days average to close work orders

*Worker orders range from same day to 12.2 days to close



ONGOING COMMITMENTS

- Staffing capacity
- Reconciliations of tenant ledgers
- Ensuring units pass inspection
- Addressing resident work orders
- Continued service connections of the unhoused





COMMITMENT – Community Support:

EBMC Staff is committed to build relationships with jurisdictional municipalities.

Relationships are built with:

San Francisco Police Department San Francisco Fire Department San Francisco Building Department San Francisco Housing Authority San Francisco Mayor's Office of Housing – Community Services C.A.R.E. Shanti Mercy

EBMC Staff is committed to community engagement.



EBMC staff personally sponsored candidates of the CARE Program's Youth Initiative Program for college readiness



SUNNYDALE APARTMENTS:

Examples of bulky item clean up & waste organization on trash day





SUNNYDALE APARTMENTS:

Examples of urgently caring for property needs. Funeral at Sunnydale 05/19/2023



Thursday afternoon 05/18/2023 pretrash pick up

Friday 05/19/2023 after trash pick up





SUNNYDALE APARTMENTS:

Sample Property Conditions









POTRERO TERRACE & ANNEX:

Mission Local photo published 5-18-2023 Site condition week prior to publication



BOARD OF SUPERVISORS: GOVERNMENT AUDIT AND OVERSIGHT COMMITTEE HEARING

POTRERO TERRACE APARTMENTS:

Sample Property Conditions









POTRERO PROGRESS:

• Sample Property Conditions as of 06/23/2023





Thank you for considering this information and your continued support!



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Housing Authority of the City and County of San Francisco

Board of Supervisors: Government Audit and Oversight Committee Hearing File No. 230614

July 20, 2023





Introduction: Why New Management?

- March 7, 2019: HUD mandated the Authority to contract out its property management to a third-party vendor
- November 21, 2019: The *Government Audit and Oversight Committee* recommends to the full Board of Supervisors approval of the Memorandum of Understanding between the City and County of San Francisco and the Authority regarding the reorganization of the Authority
- **December 10, 2019**: The Board of Supervisors approves of the Memorandum of Understanding between the City and County of San Francisco and the Authority regarding the reorganization of the Authority
- **February 2020**: COVID 19 pandemic declared a local emergency in San Francisco; RFP subsequently issued for new management
- January 1, 2021: Effective date of contract between the Authority and EBMC for an initial 3year term with an option to extend an additional two years
- February 1, 2022 September 30, 2022: Four phase transition of property management responsibilities ending September 30, 2022. On this date, all housing authority property management and maintenance staff were impacted
- January 2023: Monthly scorecards commence for EBMC

The Authority provides oversight of the Eugene Burger Management Corporation's management of Sunnydale and Potrero.

- Initial transition
 - Four Phases: February 1, 2022 September 30, 2022
 - Outreach/Communication to residents re transition
 - Re-occurring daily meetings with EBMC staff
 - Staffing/Training
 - Trash hauling
 - Landscaping
 - Securing vacant units
 - Unit maintenance
 - Emergency response
- Post transition:
 - Weekly Meetings: Commenced June 2023
 - Daily Exterior Site Inspections at Potrero and Sunnydale
 - Electronic Scorecard monitoring performance commenced January 2023
- Community relationships:
 - Must engage residents and community-based organizations with professional courtesy, dignity, and respect.

Trash and Illegal Dumping

- 4
- Recology regular trash pickup once per week at Potrero and Sunnydale
 - Cost of regular trash pickup between 10/1/2022 to 06/30/2023 is:
 - Sunnydale: \$438,000
 - Potrero: **\$249,000**
- EBMC subcontractor for bulky item pickup **five days per week**, alternating between Potrero and Sunnydale sites
 - Includes bulky items, illegal dumping and weekly Food Bank distribution waste and un-used food items
 - Cost of trash pickup for illegal dumping for the period of 10/1/2022 to 06/30/2023:
 - Sunnydale: **\$145,000**
 - Potrero: **\$154,000**
- 100,000 lbs of waste hauled off-site weekly (not including weekly Recology pick-up)



Photo taken on 05/18/2023



Photo taken on 05/19/2023

Landscaping and Curb Appeal

- Weekly Service Includes:
 - Vegetation Clearance
 - Mowing/Blowing/Edging
 - Debris Removal
 - Weed Abatement
 - Arborist
 - Weekly tree trimming
 - Weekly tree removal



Photos taken at Potrero



Vehicle Management

City Property

• Call 311 for tow request

- 311 submits ticket to parking enforcement
- City tickets the vehicle (1-3 weeks)
- City tows vehicle

*Collaboration with San Francisco Police Department (SFPD) has greatly accelerated this process

Authority Property

- SFPD determines whether vehicle is stolen
- If vehicle is stolen, SFPD contacts internal division to tow vehicle within 24-hours
- If vehicle is not stolen, EBMC post 72-hour notice on vehicle
- Vehicle is towed after 72-hours

<u>YTD Progress</u>

- Over **75** cars towed across Sunnydale and Potrero sites
- Approximately **35** cars remaining and in progress across City and Authority property at both sites

Vacant Units

- Occupancy
 - Total Units: 974
 - Occupied Units: 661 (Sunnydale: 356; Potrero: 305)
 - Vacant Units: 313
- Due to site redevelopment, vacant units are not leased up and this increases the risk of individuals not legally permitted to be on site to break into units.
- Property management walks the sites daily to ensure vacant units remain boarded up to ensure safety.
- Unleased occupants (removed with assistance of SFPD and offered resources)
 - Fiscal year to date:
 - Potrero: **31** units cleared with 16% repeat behavior
 - Sunnydale: **37** units cleared with 8% repeat behavior

On-Going Commitment

The Authority is committed to ensuring safe and stable housing for our residents.

- Daily inspections
- Scorecard monitoring
- Strong Redevelopment partner







Items	Criteria	Baseline			2023														20)24			
FP Metrics	Citteria	Dasenne	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug Se	p Oct Nov	4
	All issues or defects threatening the life or safety of residents will be	2	Did Not Comply	Did Not Comply																	_		-
	abated within 24 hours			Did Not Comply																			+
2.6.10	The Contractor will prepare all monthly property performance		Did Not Comply	Did Not Comply																			
	reports related to the property for delivery to the Owner																						
2.8.1.1	Rents are to be collected with a goal of 98% and delinquencies are																						
	to be managed by appropriate, timely follow-up notices to residents	s	Did Not Comply	Did Not Comply																			
	and timely referral for appropriate legal action.																						
2.8.3			N/A:	N/A:																			
	The Contractor will be required to implement a system for quality control sampling and report to Authority staff and Board quarterly		Reviewed Quarterly	Reviewed Quarterly																			
2.8.3.1																							-
	Rents are to be charged pursuant to the HCV rules as determined by the HCV Contractor, with no more than 5% errors	′	Did Not Comply	Did Not Comply																			
2.8.3.2	Units are to meet the Project Based Section 8 Housing Quality																						+
	Standards		Did Not Comply	Complied																			\rightarrow
/orkorders Potrero																							+
Emergency Workorders	5																						
1.1.1	Count of workorders	0	0	0																			+
	Count of open workorders Percent NOT closed in time	N/A	0 N/A	N/A 0																			+
1.1.4	Count of closed workorders	C	0	0																			_
	Percent closed in time Average days open for open orders	N/A	N/A	N/A 0																			+
1.1.7	Average days to close for closed orders	0	0	0		1							<u> </u>							<u> </u> − †			+
	Residual open workorders	C	0	0						_						_		_					1
Non-Emergency Workor 1.2.1	Count of workorders	114	4 158	193																			+
1.2.2	Count of open workorders	13	19	65																			+
1.2.3	Percent NOT closed in time	11%	6 12%	34%																			Ŧ
1.2.4 1.2.5	Count of closed workorders Percent closed in time	112.3 99%	3 139 6 88%	128 66%					<u> </u>											\vdash			+
1.2.6	Average days open for open orders	16.1	1 25	41																			エ
1.2.7	Average days to close for closed orders Residual open workorders	6.3	6	8																			+
Sunnydale	Residual open workorders			1/																			+
Emergency Workorders	2																						-
	Count of workorders Count of open workorders	0	0	0																			+
	Percent NOT closed in time	N/A	N/A	N/A																			+
	Count of closed workorders	C	0	0																			\mp
	Percent closed in time Average days open for open orders	N/A	N/A 0	N/A 0		-																	+
	Average days to close for closed orders	0	0	0																			1
1.1.8	Residual open workorders	0	(0)	0		_																	+
Non-Emergency Workor 1.2.1	Count of workorders	93	8 144	132		-									_						-		干
1.2.2	Count of open workorders	18	8 6	2																			+
1.2.3 1.2.4	Percent NOT closed in time Count of closed workorders	19%	6 4% 5 138																				+
1.2.5	Percent closed in time	81%	6 96%	98%																			1
1.2.6	Average days open for open orders	9.9	18.5	39.5		_																	_
1.2.7	Average days to close for closed orders Residual open workorders	14.0	3.5	3.4																			+
spections																							
Potrero			/		<u> </u>								<u> </u>										+
Site Inspections 2.1.1	Overall score (out of 3, 1 being best)		2	2		-																	Ŧ
2.1.2	Count of inspections		47																				+
	Count of inspections passed Percent of inspections passed		0			+			+				<u> </u>						<u> </u>	+ +			+
2.1.5	Trash/Curb Appeal - Pass		27	24																			+
2.1.6 2.1.7	Trash/Curb Appeal - Percent Pass Overgrown Vegetation - Pass		57%	50%																			4
2.1.8	Overgrown Vegetation - Percent Pass		0	0%		1																	+
2.1.9	Dead Trees/Branches - Pass		46	47																			+
2.1.10 2.1.11	Dead Trees/Branches - Percent Pass Fall/Tripping Hazard - Pass		98%	98%					-				<u> </u>										+
2.1.12	Fall/Tripping Hazard - Percent Pass		100%	100%																			_
2.1.13	Sewer Backed Up - Pass		47	48																			4
2.1.14 2.1.15	Sewer Backed Up - Percent Pass Abandoned Vehicles - Pass		100%	100%	<u> </u>	-																	+
2.1.16	Abandoned Vehicles - Percent Pass		53%																				_
Unit Inspections	Count of inspections			0																			4
	Count of inspections Count of inspections passed	0	4 	0																			_
2.2.3	Percent of inspections passed	0%																					-
	Holds	0	0 0	0		-							-										+
2.2.4	Average Days Held		0	0																			+
2.2.4 2.2.5 2.2.6	Abatements		4 0	0																			+
2.2.4 2.2.5 2.2.6 2.2.7		0																					4
2.2.4 2.2.5 2.2.6 2.2.7 Sunnydale	Abatements Average Days Abated	C																					
2.2.4 2.2.5 2.2.6 2.2.7 Sunnydale Site Inspections 2.1.1	Abatements Average Days Abated Overall score (out of 3, 1 being best)	0	2	2																			
2.2.4 2.2.5 2.2.6 2.2.7 Sunnydale Site Inspections 2.1.1 2.1.2	Abatements Average Days Abated Overall score (out of 3, 1 being best) Count of inspections		2 35																				4
2.2.4 2.2.5 2.2.6 2.2.7 Sunnydale Site Inspections 2.1.1 2.1.2 2.1.3 2.1.3 2.1.4	Abatements Average Days Abated Overall score (out of 3, 1 being best) Count of inspections Count of inspections Percent of inspections passed Percent of inspections passed		0	0																			-
2.24 2.25 2.26 2.27 Sunnydale Site Inspections 2.1.1 2.1.2 2.1.3 2.1.4 2.1.5	Abatements Average Days Abated Overall score (out of 3, 1 being best) Count of inspections Count of inspections passed Percent of inspections passed Percent of inspections passed		00%	0%																			
2.2.4 2.2.5 2.2.7 Sumydale 3ite Inspections 2.1.2 2.1.2 2.1.3 2.1.4 2.1.5 2.1.6	Abatements Average Days Abated Overall score (out of 3, 1 being best) Count of inspections Count of inspections Percent of inspections passed Present of inspections passed Trash/Curk Appeal - Percent Pass	0	0	0 0% 8 23%																			
2.24 2.25 2.26 2.27 Sumydale 2.11 2.13 2.13 2.13 2.14 2.15 2.16 2.17 2.18	Abatements Average Days Abated Overall score (out of 3, 1 being best) Count of inspections Count of inspections Percent of inspections Trash/Curk Appeal - Pass Trash/Curk Appeal - Percent Pass Overgrown Vegetation - Pass Overgrown Vegetation - Pass		0 0% 4 11% 0 0%	0 0% 8 23% 0 0%																			
2.2.4 2.2.5 2.2.6 2.2.7 Site Inspections 2.1.1 2.1.2 2.1.3 2.1.4 2.1.4 2.1.6 2.1.6 2.1.7 2.1.8 2.1.9	Abatements Average Days Abated Overall score (out of 3, 1 being best) Count of inspections Count of inspections passed Percent of inspections passed Trash/Curk Appeal - Percent Pass Trash/Curk Appeal - Percent Pass		0 0% 4 11% 0	0 0% 8 23% 0 0 0 %																			

2.1.12	Fall/Tripping Hazard - Percent Pass		97%	100%		1		1		1			1		1		
2.1.13	Sewer Backed Up - Pass		33	33													
2.1.14	Sewer Backed Up - Percent Pass		94%	94%													
2.1.15	Abandoned Vehicles - Pass		17	18													
2.1.16	Abandoned Vehicles - Percent Pass		49%	51%													
Unit Inspections																	
2.2.1	Count of inspections	0	0	1							_					 	
2.2.2	Count of inspections passed	0	0	1													
2.2.3	Percent of inspections passed	0%	N/A	100%						+		-					
2.2.4	Holds	0	0	0													
2.2.5	Average Days Held	0	0	0						-	-						
2.2.6	Abatements	0	0	0						1	-	-					
2.2.7	Average Days Abated	0	0	0						-	-	-					
DBI Notices	And the balls houred																
Potrero		_															
3.1.1	Count of DBI notices	0	1	0					_	 	_	-				 	
3.1.2	Count of DBI notices	0	1	0						-	-	-					
3.1.2	Percent of DBI notices resolved	0%		0						+						 	
3.1.3 3.1.4		0% N/A		N/A N/A						 	-	-				 	
	Average days to resolve DBI notices	N/A	N/A	N/A						_	-	_				 	
Sunnydale										 		-					
3.1.1	Count of DBI notices	0	0	0						 	-						
3.1.2	Count of DBI notices resolved	0		0	L		I			 	_		-				
3.1.3	Percent of DBI notices resolved	0%		N/A	L		I			 	-	-					
3.1.4	Average days to resolve DBI notices	N/A	N/A	N/A							_						
Escalations																	
Potrero			 On 01/25/23 Authority staff was contacted about 			1	1			1			1			1	
			a fire at Potrero Hill. EBMC reported that there was			1	1			1			1			1	
			a fire at the site and that emergency personnel			1	1			1			1			1	
1			would not disclose information to EBMC and			1	1			1			1			1	
1			wanted to speak with the Housing Authority.			1	1			1							
1			Housing Authority staff rushed over to the location			1	1			1			1			1	
			and made themselves available for all questions			1	1			1			1			1	
			asked and requests made by emergency														
			personnel. Authority staff was also able to assist in														
			determining whether PUC or PG&E was the														
			responsible party for the power lines.														
			responsible party for the power lines.														
Sunnydale			On 1/6/23, the Authority assisted EBMC with:														
			1. Finding a tree contractor to remove a large tree														
			that had fallen on top of a unit.														
			2. To locate a couple of vacant units that were														
			suitable to transfer the affected families whose														
			units were no longer habitable due to the damage														
			from the fallen tree.														
			nom the fallen tree.														
			On 1/7/23, the Authority assisted EBMC with:														
			1. Finding an electrical contractor to repair the														
			damaged electric service entrance (damaged by														
1			fallen tree from 1/6/23).			1	1			1			1			1	
			2. Contacting SFPUC to restore the service after			1	1			1			1			1	
1			the repairs were made.			1	1			1			1			1	
1						1	1			1			1			1	
1			On 1/9/23, the Authority assisted EBMC by			1	1			1			1			1	
			contacting SFPUC to restore power due to a			1	1			1			1			1	
1			downed tree that affected several units (EBMC			1	1			1			1			1	
1			office).			1	1			1			1			1	
1						1	1			1			1			1	
1						1	1			1			1			1	
1						1	1			1			1			1	
1						1	1			1						1	
Comments																	
			EBMC has yet to classify those workorders E	BMC has yet to classify those workorders													
			considered "life threatening conditions" as	considered "life threatening conditions" as		1	1			1			1			1	
1			emergency workorders. Section 8-I.C. of the	emergency workorders. Section 8-I.C. of the		1	1			1			1			1	
				Authority's Administrative Plan (found here:		1	1			1			1			1	
						1	1			1			1			1	
			https://sfha.org/resources-forms/administrative-	https://sfha.org/resources-forms/administrative-		1	1			1			1			1	
				olan-0) defines conditions that are "life		1	1			1			1			1	
				hreatening." HUD requires 24-hour response for		1	1			1			1			1	
			workorders considered emergencies or life-	vorkorders considered emergencies or life-		1	1			1						1	
				hreatening. The Authority has no way to track		1	1			1			1			1	
			whether emergency workorders are being v	whether emergency workorders are being		1	1			1			1			1	
				completed within 24 hours without an		1	1			1			1			1	
1				emergency" classification (column) in the		1	1			1			1			1	
				vorkorder data.		1	1			1			1			1	
						1	1			1			1			1	
						1	1			1			1			1	
1					1	1	1			1		1	1				
1																	