File No	130676	Committee Item No
		Board Itom No

COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

	Committee:	Budget and Finance Committee	Date:	: 07/24/2	013		
	Board of Su	pervisors Meeting	Date	July	30,7	L013	
	Cmte Boa	rd				·	
		Motion Resolution Ordinance Legislative Digest Budget and Legislative Analyst R Legislative Analyst Report Youth Commission Report Introduction Form Department/Agency Cover Letter MOU Grant Information Form Grant Budget Subcontract Budget Contract/Agreement Form 126 – Ethics Commission Award Letter Application Public Correspondence		port			
•	OTHER	(Use back side if additional space	e is neede	d)	•. •		
						· · · · · · · · · · · · · · · · · · ·	
			ate July 1	19, 2013 25//}	<u>)</u>	•	

[Accept and Expend Grant - Maternal, Child, and Adolescent Health FY2012-2013 Federal Grant Increase: Budget Revision 1 - \$238,571]

Resolution authorizing the Department of Public Health to retroactively accept and expend a grant in the amount of \$238,571, the original grant award amount of \$1,457,719 was increased to \$1,696,290, from California Department of Public Health to participate in a program entitled Maternal, Child, and Adolescent Health FY2012-2013 Federal Grant Increase: Budget Revision 1 for the period of January 1, 2013, through June 30, 2013.

WHEREAS, California Department of Public Health is the recipient of a grant award from U.S. Department of Health and Human Services supporting the Maternal, Child, & Adolescent Health 12-13 Federal Grant Increase: Budget Revision 1 grant; and

WHEREAS, With a portion of these funds, California Department of Public Health has subcontracted with Department of Public Health (DPH) in the amount of \$238,571 for the period of January 1, 2013, through June 30, 2013; and

WHEREAS, The original grant award amount of \$1,457,719 was increased to \$1,696,290; and

WHEREAS, As a condition of receiving the grant funds, California Department of Public Health requires the City to enter into an agreement (Agreement), a copy of which is on file with the Clerk of the Board of Supervisors in File No. 130676; which is hereby declared to be a part of this Resolution as if set forth fully herein; and

WHEREAS, The grant requires matching funds in the amount of \$57,549 from the San Francisco Department of Public Health General Fund; and

WHEREAS, The purpose of this increase to the original grant is occasioned by the assignment of an additional Public Health Nurse to the Maternal, Child, and Adolescent

Health budget, and to the higher federal reimbursement rate earned by selected staff due to changes in their job duties; and

WHEREAS, An Annual Salary Ordinance amendment is not required as the grant partially reimburses DPH for three existing positions, one Public Health Nurse (Job Class No. 2830) at 1.0 FTE, one Public Health Nurse (Job Class No. 2830) at 1.0 FTE, and one Nurse Manager (Job Class No. 2322) at 1.0 FTE for the period of January 1, 2013 through, June 30, 2013; and

WHEREAS, A request for retroactive approval is being sought because DPH did not receive notification of the award until April 19th, 2013, for a project start date of January 1, 2013; and

WHEREAS, The budget includes a provision for indirect costs in the amount of \$17,776; now, therefore, be it

RESOLVED, That DPH is hereby authorized to retroactively accept and expend a grant in the amount of \$238,571 from California Department of Public Health; and, be it

FURTHER RESOLVED, That DPH is hereby authorized to retroactively accept and expend the grant funds pursuant to San Francisco Administrative Code section 10.170-1; and, be it

FURTHER RESOLVED, That the Director of Health is authorized to enter into the Agreement on behalf of the City.

1	RECOMMENDED: APPROV	/ED:
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4	Barbara A. Garcia, MPA Office of Director of Health	the Mayor
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City and County of San Francisco

L partment of Public Health



Edwin M. Lee Mayor Barbara A. Garcia, MPA Director of Health

то:	Angela Calvillo, Clerk	of the Board of Superviso	ors
FROM:	Barbara A. Garçía, Director of Health		
DATE:	May 21, 2013		
SUBJECT:	Grant Accept and E	xpend	
GRANT TITLE:		d Adolescent Health 12-1 evision 1 - \$238,571	3 Federal Grant
Attached please f	ind the original and 4 c	opies of each of the follow	ving:
Proposed gr	rant resolution, original	signed by Department	
	nation form, including d	isability checklist -	· · · · · · · · · · · · · · · · · · ·
⊠ Budget and	Budget Justification		
☐ Grant applic	ation		
Agreement /	Award Letter		
Other (Expla	ain):		· · · · · · · · · · · · · · · · · · ·
Special Timeline R	Requirements:		
Departmental rep	oresentative to receiv	e a copy of the adopted	resolution:
Name: Richelle-L	ynn Mojica	Phone: 255-	3555
	ldress: Dept. of Public ams, 1380 Howard St.	Health, Grants Administra	tion for
Certified copy req	uired Yes 🗌	No 🖂	

		-		
File Number: (Provided by Clerk of Board of Supervisors)				
· · · · · · · · · · · · · · · · · · ·	olution Informat	ion Form		<u>.</u>
Giant Res	Effective July 2011)	<u>ion i onn</u>		(
Purpose: Accompanies proposed Board of Superviso	ors resolutions auth	norizing a Departm	ent to accept an	d expend grant
The following describes the grant referred to in the a	ccompanying resol	ution:		
1. Grant Title: Maternal, Child, and Adolescent H	ealth 12-13 Federa	al Grant Increase	: Budget Revisi	on 1
Department: San Francisco Department of Pul	blic Health: Mater	nal, Child, and A	dolescent Healt	h Section
Contact Person: Joshua Nossiter, Chief Fis		Telephone: 415		
Grant Approval Status (check one):			•	
[X] Approved by funding agency	[] Not	t yet approved		
 Amount of Grant Funding Approved or Applied fo 	r: \$238 571 00 inc	rease to original	approved grant	of \$1,457,719
6a. Matching Funds Required: \$57,549.00 b. Source(s) of matching funds (if applicable): San	Francisco Depart	ment of Public He	ealth General Fi	unds
7a. Grant Source Agency: U.S. Department of Heal b. Grant Pass-Through Agency (if applicable): Cali	lth and Human Se fornia Departmen	rvices t of Public Health	, MCAH Divisio	n
8. Proposed Grant Project Summary: This increadditional Public Health Nurse to the MCAH be selected staff due to changes in their job dupromoting the health of the women and children	udget, and to the ties. The grant s	higher federal in the highest	reimbursement	rate earned by
9. Grant Project Schedule, as allowed in approval d	ocuments, or as pr	oposed:		•
Start-Date: 1/1/2013	End-Date: 6/30/201	13		
10a. Amount budgeted for contractual services: N/A			•	
b. Will contractual services be put out to bid?				
c. If so, will contract services help to further the g	oals of the Departr	nent's Local Busin	ess Enterprise (I	LBE)
d. Is this likely to be a one-time or ongoing reque	st for contracting o	ut?	,	
11a. Does the budget include indirect costs?	[X] Yes	[] No		
b1. If yes, how much? \$ \$17,776 b2. How was the amount calculated? Grant fund	ed portion of 24.8	4% of total wage	expense.	
c1. If no, why are indirect costs not included? [] Not allowed by granting agency [] Other (please explain):	[] To maximiz	ze use of grant fun	ds on direct serv	vices

c2. If no indirect costs are included, what would have been the indirect costs?

12. Any other significant grant requirements or comments:

We respectfully request approval to accept and expend these funds retroactive to January 1st, 2013. We did not receive California Department of Public Health (CADPH) approval of our revised 12-13 budget until April 19th, 2013. This allowed us to retroactively invoice CADPH for the 3rd quarter, back to 1/1/2013, based on the higher reimbursement rate captured in the budget revision. Until we received CADPH approval, invoicing at the new and higher grant amount was not possible.

Grant	Code:	HCHE	MMCHA	IDGR	HCPM03
CHAIL	Couc.	110111		いしつに	1101 11100

Grant Code: HCHPMMCHADGR HCPM03	
Disability Access Checklist*(Department must forward a copy of all completed Grant Information Forms to Mayor's Office of Disability)	the
13. This Grant is intended for activities at (check all that apply):	
[X] Existing Site(s) [] Rehabilitated Site(s) [] Rehabilitated Structure(s) [] New Site(s) [] New Structure(s) [] New Structure(s) [] New Program(s) or Service(s) [] New Program(s) or Service(s)	
14. The Departmental ADA Coordinator or the Mayor's Office on Disability have reviewed the proposal and concluded the project as proposed will be in compliance with the Americans with Disabilities Act and all other Federal, State and local disability rights laws and regulations and will allow the full inclusion of persons with disabilities. These requireme include, but are not limited to:	
1. Having staff trained in how to provide reasonable modifications in policies, practices and procedures;	
2. Having auxiliary aids and services available in a timely manner in order to ensure communication access;	
 Ensuring that any service areas and related facilities open to the public are architecturally accessible and have be inspected and approved by the DPW Access Compliance Officer or the Mayor's Office on Disability Compliance Officers. 	en
If such access would be technically infeasible, this is described in the comments section below:	
Comments:	
Departmental ADA Coordinator or Mayor's Office of Disability Reviewer: Jason Hashimoto (Name) Director, EEO, and Cultural Competency Programs (Title) Date Reviewed:	
Department Head or Designee Approval of Grant Information Form: Barbara A. Garcia, MPA	
(Name)	
Director Of Health	
(Title)	
Date Reviewed:(Signature Required)	·

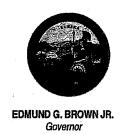
Department of Public Health Maternal, Child & Adolescent Health

MCAH 12-13 Federal Grant Increase: BR1 Budget

Summary			
	Revised		
Original Grant	Grant	Variance	Justification
			MCAH was assigned an additional PHN, and instituted job duty changes for two additional staff, resulting
ф. 4.457.740	\$ 1,696,290	\$ 238,571	in increased Federal Title XIX matching funds.
\$ 1,457,719	\$ 1,030,230	Ψ 200,011	707 Matering
Detail: Grant Funded Amounts Only	Budgeted FTE		
	4.0	¢ 04.900	Grant portion of 2830 salary newly assigned to
2830 Public Health Nurse Salary	1.0	\$ 64,896	MCAH. Change in job duties
2222 Norman Managar Salami	1.0	\$ 49,183	resulted in a higher rate of federal
2322 Nurse Manager Salary	1.0	φ 49,105	Change in job duties
			resulted in a higher rate of federal
2830 Public Health Nurse Salary	1.0	\$ 24,236	reimbursement.
Mandatory Fringe Benefits		\$ 77,740	Increase in grant funded portion of MFB as a result of new staff and changes in duties of existing staff.
manacory i imgo bonomo			Increase in grant funded portion of Indirect Expenses as a result of new staff and changes in
Indirect Expenses		\$ 17,776	duties of existing staff.
Operating Expenses		\$ 4,740	Increase in grant funded portion of Operating Expenses as a result of new staff and changes in duties of existing staff.
Total		\$ 238,571	Increase to 12-13 MCAH Grant



State on Jalifornia—Health and Human Services Agency California Department of Public Health



April 19, 2013

Mary Hansell, DrPH, PHN MCAH Director City and County of San Francisco 30 Van Ness Avenue, Suite 260 San Francisco, CA 94102

Dear Dr. Hansell:

APPROVAL OF BUDGET REVISION FOR AGREEMENT #2012-38 - FY 12/13

Your budget revision #R01 in the amount of \$1,696,290 dated April 19, 2013, for the MCAH Program has been received.

Based upon our review, your budget revision has been approved as submitted. We have enclosed a copy of your approved budget for your files. Please ensure that all necessary staff are aware of the revisions and are using this approved budget for future invoicing. The effective date of these revisions is April 19, 2013.

Please retain a copy of this letter in your files for audit and administrative purposes. If you have any questions related to this letter, please contact me at (916) 341-6662 or by e-mail at Antwan.Hornes@cdph.ca.gov

Sincerely,

Antwan Hornes Contract Manger

Maternal, Child and Adolescent Health Division

Mary Hansell, DrPH, PHN Page 2 April 19, 2013

Enclosure(s)

cc: Paula Curran, RN, PHN, MHA

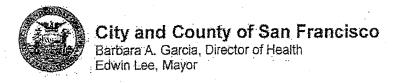
Program Consultant

Maternal, Child and Adolescent Health Division

Antwan Hornes Contract Manager

Maternal, Child and Adolescent Health Division

Central File



Department of Public Health Maternal, Child & Adolescent Health

Mr. Antwan Hornes
Contract Manager
California Department of Public Health
Maternal, Child & Adolescent Health Division
1615 Capitol Avenue, Suite 73.560
P.O. Box 997420, MS 8305
Sacramento, CA 95899-7420

Dear Antwan.

The attached 201238 BR1 package includes an updated budget, job duty statements, and organization chart incorporating the following changes:

- 1. Job duty statements for 2322 Child Care Health Project (CCHP) Nurse Manager Jane Evans and 2830 SIDS/FIMR Coordinator Aline Amstrong at positions 13 and 10 respectively have been updated to reflect changes in their duties. The job duty statement for 2232 MCAH Medical Director Curtis Chan at position 2 has been modified to reflect his current role. The job duty statement for the newly created 2830 Pre-Conception PHN at position 29 is included.
- 2. The J-Pers tab MCFs for Jane Evans and Aline Armstrong at positions 13 and 10 have been changed from base to variable to account for their work with the CCHP and Liaison PHNs whose MCFs are based on Medi-Cal client counts. Position 29 has been added.
- 3. J-Oper tab Travel line now shows a reimbursement rate for auto mileage of .565/mile. Training Expenses reflect staff attendance at an Equity Institute Birth Outcomes training. The Training line has been increased by \$1,100 to reflect the addition of MCAH Action dues, at your direction (thank you).
- 4. The organization chart has been updated to reflect Jane Evans and Aline Armstrong's new reporting relationship and the newly added Beverly Sweeney.
- 5. An additional position has been added on the Personnel Detail page at position 29 for 2830 PHN Beverly Sweeney.

Thank you, and please be in touch with questions.

Sincerely.

Joshua Nossiter

CC: Mary Hansell, MCAH Director

Joshua Nossiter, Chief Fiscal Analyst & AB 75 Project Coordinator 30 Van Ness Avenue, Suite 260 San Francisco, CA 94102 • Phone: 415-558-4037 • Fax: 415-575-5696 • joshua.nossiter@sfdph.org

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inchine a coord	INDIRECT COSTS	OTHER COSTS	CAPITAL EXPENSES	OPERATING EXPENSES	PERSONNEL		Only	* These amounts contain local revenues submitted for information and matching purposes. MCAH does not reimburse for Agency contributions.	MCAHIPROJECT DIRECTOR'S SIGNATURE	no		WE CERTIFY THAT THIS BUDGET HAS BEEN CONSTRUCTED IN COMPLIANCE WITH ALL INCAN ADMINISTRATIVE AND PROGRAM POLICIES.			Totals	Total Matching Title XIX	Total Agency General Fund	Total Title V			Maximum Amount Payable from State and Federal resources:	TOTALS*	(V) INDIRECT COSTS (10 KMAX) 10.00%	(IV) OTHER COSTS	(III) CAPITAL EXPENDITURES	(II) OPERATING EXPENSES	ONNEL	EXPENSE CATEGORY		201238 San Francisco	Maternal, Child and Adolescent Health	HANDELP PYD CHUP)		BUDGET SUMMARY PAGE	Public Health ACDIS Maternal, Child and Adolescent Health Division
						PCA Codes		information and matching	PXI C	4-16-13		TED IN COMPLIANCE WITH			137 940			137,940	STATE FUNDING		ral resources:	5,022,963	282,972	376,598		232,002	4,131,391	TOTAL FUNDING	(1)		ealth		2012-2013	FISCAL YEAR	lescent Health Division
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Continue Department of Complete Maternal, Child and Adolescent Health Division

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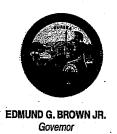
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Set Print Area BR3 **ORIGINAL** BR1 BR2 **BUDGET JUSTIFICATION OPERATING EXPENSES** Version 2.1A-50 Quarterly (MCAH,BIH,AFLP-PYD,CHVP Maternal, Child and Adolescent Health Program: Agency: 201238 San Francisco SubK: 2012-2013 BR1 Fiscal Year: **ACTIVE** Travel Expense Justification
Estimated cost for MCAH director and stall to attend mandatory MCAH meetings and Amount essential trainings within California. All travel expense reimbursements are at the rates in the 5,000 Travel Expenses latest DHCS Travel Reimbursement Information bulletin. Lodging, \$84 to \$140/day; Meals, \$6 to \$18/day: Incidentals, \$6/day, Mileage, \$ 565/MI Agencies are responsible for reimbursement of costs above allowable State travel reimbursement rates. State travel reimbursement rates are posted on the MCAH website. To access, click HERE and choose the current AFA fiscal year. The travel reimbursement information link will be located in the Forms section. Training Expense Justification Amount includes MCAH dues, and all related costs for MCAH Director and staff to attend mandatory trainings within California, and other trainings to further the SOW, e.g. annual APHA 11,100 **Training Expenses** conference, Equity Insitute birth outcomes training. Also includes MCAH Action dues. Other Operating Other Operating Expense Justification Amount Expenses Purchase of general office supplies necessary for program operation. 10,000 Office Supplies To supplement the costs of reproducing data reports/documents for community distribution and information for target population and other public health partners, including POE Reproduction 2 Coordinator's community outreach program. Rent is 1.88 per sq ft/month. Increase over 10-11 more closely aligns budgeted expense with county's actual charges to the program. See Note #1 on the Notes tab for detailed Space Rental 195,000 breakdown. Telephone cost for the 1-800 Toll Free line. 4 Toll Free Line 902 Facility Rental for Staff Cost of room rentals to accommodate MCAH staff for trainings to further the SOW. 6,000 5 Trainings 6 7 8 9 10 11 12 13 14 15 Unmatched Operating Expenses are not eligible for Federal matching funds (Title XIX). If there are any questions regarding which ** expenses may not be eligible for Federal matching funds please contact the appropriate MCAH Contract Manager or Program Consultant



State of California—Health and Human Service Agency California Department of Public Health



November 16, 2012

Mary Hansell, DrPH, PHN MCAH Director City and County of San Francisco 30 Van Ness Avenue, Suite 260 San Francisco, CA 94102

Dear Dr. Hansell:

APPROVAL OF AGREEMENT FUNDING APPLICATION (AFA) FOR AGREEMENT # 201238 – FY 2012/2013

The Maternal, Child and Adolescent Health (MCAH) Division of the California Department of Public Health (CDPH) approves your Agency's AFA, including the attached Scope of Work (SOW) and Budget for administration of MCAH related programs.

To carry out the program outlined in the enclosed SOW and Budget, during the period of July 1, 2012 through June 30, 2013, the MCAH Division will reimburse expenditures up to the following amount:

Maternal, Child and Adolescent Health	\$ 1,457,719
Black Infant Health	\$ 551.973

The availability of Title V funds is based upon funds appropriated in the FY 2012/2013 Budget Act. Reimbursement of invoices is subject to compliance with all federal and state requirements pertaining to CDPH MCAH related programs and adherence to all applicable regulations, policies and procedures. Your Agency agrees to invoice actual and documented expenditures and to follow all the conditions of compliance stated in the current Program and Fiscal Policy and Procedures manuals, which includes the ability to substantiate all funds claimed. CDPH MCAH policies and procedures can be accessed at http://cdph.ca.gov/MCAHfiscal.

For agencies claiming Title XIX funds, you also agree to maintain secondary documentation that <u>clearly</u> substantiates time study activities as being non-program related, non-matchable, matchable or enhancable. You also agree to use either:

- 1. the web-posted CDPH MCAH and/or BIH Base Medi-Cal Factor (MCF),
- 2. the CDPH MCAH prior-approved alternate MCF (MCAH Program only),
- 3. a Variable Base MCF for specific staff who serve a unique client population, and who verify and document 100% of their Medi-Cal enrolled and non-Medi-Cal enrolled clients during each time study period (MCAH Program only), and/or
- 4. the Lodestar generated MCF (AFLP Program only).

Please ensure that all necessary individuals within your Agency are notified of this approval and that the enclosed documents are carefully reviewed. This approval letter constitutes a binding agreement. If any of the information contained in the enclosed SOW and Budget is incorrect or different from that negotiated, please contact your Contract Manager, Antwan Hornes at (916) 341-6662 or by e-mail at Antwan.Hornes@cdph.ca.gov within 14 calendar days from the date of this letter. Non-response constitutes acceptance of the enclosed documents.

Sincerely./

Shabbir Ahmad, DVM, M.S., PhD.

MCAH Title V Director

Maternal, Child and Adolescent Health Division

Enclosure(s)

cc: Angela Calvillo

Clerk of the Board, City and County of San Francisco 1 Dr. Carlton B. Goodlett Place, City Hall, Room 244 San Francisco, CA 94102

Antwan Hornes Contract Manager Maternal, Child and Adolescent Health Division

Paula Curran, RN, PHN, MHA
Program Consultant
Maternal, Child and Adolescent Health Division

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Maternal, Child and Adolescent Health (MCAH) Program Scope of Work (SDW)

The Local Health Jurisdiction (LHJ), in collaboration with the State MCAH Program, shall strive to develop systems that protect and improve the health of California's women of reproductive age, infants, children, adolescents and their families. The information generated from this SOW can be used to capture and describe the objectives, activities and outcomes of the MCAH LHJs.

corresponding intervention activities and evaluation/performance measure(s) for Goals 1, 2 and 3. on the corresponding general process and outcomes measures. In addition, each LHJ is required to develop at least one specific objective(s) and Assessment which incorporates local priority needs. All LHJs must perform the activities in the shaded areas in Goals 1-3 and monitor and report The goals in this MCAH SOW reflect the priorities of the MCAH Division as identified by the federally required 2011-2015 Title V 5-Year Needs

Every five years the LHJ is required to use the findings from their Title V Needs Assessment to identify local priority goals and objectives and are encouraged to develop a Five-Year MCAH Action Plan. Each fiscal year the LHJ is required to address one or more local priority objective(s) in their MCAH SOW. Place local priority objective(s) under any of the corresponding Goals 1-6 with the title "Local Priority Objective".

activities and evaluation measures. The development of this SOW was guided by several public health frameworks including the 10 Essential Services of Public Health and the three core functions of assessment, policy development and assurance; the Spectrum of Prevention; the Life Course Perspective; the Socioecological Model, and the Social Determinants of Health. Please consider integrating these approaches when conceptualizing and organizing objectives,

- http://www.publichealth.lacounty.gov/qi/corefcns.htm The 10 Essential Services of Public Health http://www.cdc.gov/nphpsp/essentialServices.html
- The Spectrum of Prevention http://www.preventioninstitute.org/index.php?option=com_jlibrary&view=article&id=105&Itemid=127

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- Life Course Perspective http://mchb.hrsa.gov/lifecourseresources.htm
- The Social-Ecological Model http://www.cdc.gov/ncipc/dvp/social-ecological-model_dvp.htm
- Social Determinants of Health http://www.cdc.gov/socialdeterminants/

accountable for the activities they can realistically achieve given the scope and resources of individual local MCAH programs (HP) 2020 goals, it is understood that these goals involve complex issues and are difficult to achieve, particularly in the short term. The Although the State MCAH Division wants each LHJ to make progress towards Title V State Performance Measures and Healthy People MCAH Division recognizes the importance of monitoring progress toward reaching long term objectives and that LHJs can only be held

meetings, submitting Agreement Funding Applications and completing Annual Reports. LHJs are also required to comply with requirements as stated in the MCAH Program Policies and Procedures manual such as attending statewide

Additional fiscal requirements are located in the MCAH Fiscal Policies and Procedures Manual at: http://www.cdph.ca.gov/services/funding/mcah/Documents/MO-MCAHFI-MCAHPlogramPoliciesandProcedures.doc

http://www.cdph.ca.gov/services/funding/mcah/Documents/MO-MCAHFI-AdminFiscalPolicyProcedures-1011-2010-0-630.doc

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Black Infant Health Scope of Work

Child and Adolescent Health (MCAH) Division places a high priority on the poor outcomes that disproportionately impact the African American community in California. Central to the efforts in reducing these disparities is the Black Infant Health (BIH) Program. The goal of the BIH Program is to improve African building, stress reduction and life goal setting. Each BIH site shall also assure program fidelity and maintain a data base to measure outcomes Program is a client-centered, strength-based group intervention with complimentary case management that embraces the lifecourse perspective and promotes skil American infant and maternal health and decrease Black-White health disparities and social inequities for women and infants. To achieve this goal, the BIH The Agency agrees to provide to the Department of Public Health the services in this Scope of Work (SOW). The California Department of Public Health Maternal,

public health frameworks: he development of this SOW was also guided by the three core public health functions of assessment, policy development, and assurance, and the following

- The 10 Essential Services of Public Health http://www.cdc.gov/nphpsp/essentialServices.html
- The Spectrum of Prevention http://www.preventioninstitute.org/index.php?option=com_ilibrary&view=article&id=105&Itemid=127
- Life Course Perspective http://mchb.hrsa.gov/lifecourseresources.htm
- The Socioecological Model http://www.cdc.gov/ncipc/dvp/social-ecological-model dvp.htm
- Social Determinants of Health http://www.cdc.gov/socialdeterminants/

sites shall work toward meeting the BIH Program Standards that maximize program fidelity. The SOW is intended to document process and document outcome All BIH sites are required to comply with the BIH Policy and Procedure (P&P) Manual and the MCAH Fiscal Policies and Procedures Manual. In addition, all BIH measures as data is available

All activities in this Scope of Work shall take place within the fiscal year.

Under the Measures (Process and Outcome) cells there are Source Keys that designed to provide a reference for reporting purposes. The "M" Source Key is data at is in the MIS and can be generated through a report. The "N" "Source Key is narrative to explain the measure

BIH SOW Rev. 7/12

Page 15 of 15

Agency: SF City & County, MCAH Agreement Number: 201238

Fetal Infant Mortality Review (FIMR) Scope of Work (SOW)

Timeline: All the objective activities identified in this SOW are to be conducted within the term of this Agreement's fiscal year.