



MEMORANDUM

June 2, 2026

TO: AIRPORT COMMISSION
Hon. Malcolm Yeung, President
Hon. Susan Leal, Vice President
Hon. Jose F. Almanza
Hon. Mark Buell
Hon. Nancy Tung

26-0131

~~26-0131~~ JUN 2 2026

FROM: Airport Director

SUBJECT: Approval of Modification No. 3 to Professional Services Contract
No. 12077.41, Project Management Support Services for the Airfield
Improvement Program, 2024-2029 Phase

DIRECTOR'S RECOMMENDATION: APPROVE MODIFICATION NO. 3 TO PROFESSIONAL SERVICES CONTRACT NO. 12077.41, PROJECT MANAGEMENT SUPPORT SERVICES FOR THE AIRFIELD IMPROVEMENT PROGRAM, 2024-2029 PHASE, WITH ATKINSRÉALIS USA INC., TO INCREASE THE CONTRACT NOT-TO-EXCEED AMOUNT BY \$8,400,000 FOR A NEW CONTRACT AMOUNT NOT TO EXCEED \$17,000,000 WITH NO CHANGE TO THE CONTRACT DURATION.

Executive Summary

The Airfield Improvement Program, 2024-2029 Phase (Program) includes several projects planned to be implemented between 2024 and 2029, to improve the safety and operational efficiency of the Airport's runways and taxiways. This multi-year program consists of state of good repair and safety improvement projects identified in the Airport Capital Improvement Plan, a collaborative plan developed between the Federal Aviation Administration (FAA) and the Airport.

The Contract provides Project Management Support Services (PMSS) for the Program.

This Modification would increase the Contract not-to-exceed amount to \$17,000,000, with no change to the Contract duration.

Background

On July 16, 2024, by Resolution No. 24-0160, the Commission authorized the Airport Director to issue a Request for Proposals for PMSS for the Program.

THIS PRINT COVERS CALENDAR ITEM NO. 2

AIRPORT COMMISSION CITY AND COUNTY OF SAN FRANCISCO

DANIEL LURIE
MAYOR

MALCOLM YEUNG
PRESIDENT

SUSAN LEAL
VICE PRESIDENT

JOSE F. ALMANZA

MARK BUELL

NANCY TUNG

MIKE NAKORNKHET
AIRPORT DIRECTOR

POST OFFICE BOX 8097 SAN FRANCISCO, CA 94128 TEL 650.821.5000 FLYSFO.COM

Members, Airport Commission

-2-

June 2, 2026

The PMSS consultant provides overall management expertise and oversight of the Program. The scope of work for the Contract includes design management and construction management services, project controls, contract administration, cost estimating services, scheduling services, and field inspections.

On January 21, 2025, by Resolution No. 25-0004, the Commission awarded the Contract to AtkinsRéalis USA Inc. in an amount of \$8,600,000 for four years of services.

Modification Nos. 1 and 2 were administrative modifications to adjust labor rates and overhead rates with no change to the Contract amount or duration. Refer to Attachment A – Summary of Commission Actions for the Contract.

This Modification No. 3 would increase the Contract not-to-exceed amount by \$8,400,000 to the full Contract not-to-exceed amount of \$17,000,000, with no change to the Contract duration. Services under this Modification would support the Runway 1R-19L Rehabilitation and Taxiway W Construction Project that is under construction and the future Midfield Taxiways Improvement and Taxiways A and B Phase 2 Projects.

The full Contract not-to-exceed amount is equal to the budget of \$17,000,000 for this Contract, funded from the Infrastructure Projects Plan under the Airport's Capital Improvement Plan.

Because the Contract will exceed \$10,000,000 with this modification, pending Commission authorization, the Airport will seek the Board of Supervisors' approval as required by San Francisco Charter Section 9.118(b) for the full estimated costs of the Contract.

Staff will periodically review and adjust the staffing provided by the Contract based on the dynamic needs of the Program. Staff will report to the Commission periodically on the performance of the consultant team through off-calendar Memoranda. Staff will evaluate performance based on the retention of key personnel and the proficiency of the team to perform the required tasks.

The Program is eligible for grant funding under the FAA's Airport Improvement Program, which reimburses up to 75% of the allowable Program costs. Because the Program is eligible for reimbursement from the FAA, applicable provisions of the Federal Disadvantaged Business Enterprise (DBE) participation and non-discrimination regulations will apply. The Airport has established a DBE Program in compliance with U.S. Department of Transportation regulations under 49 CFR Part 26, portions of which were recently suspended. The Airport's DBE Program includes a Small Business Element that creates opportunities specifically for small businesses, and the Airport established a Small Business Enterprise (SBE) participation goal of 2.5% for the Contract based on SBE availability in the market. AtkinsRéalis USA Inc. has committed to achieving 22% SBE sub-consultant participation.

Members, Airport Commission

-3-

June 2, 2026

Recommendation

I recommend the Commission approve Modification No. 3 to Professional Services Contract No. 12077.41, Project Management Support Services for the Airfield Improvement Program, 2024-2029 Phase, with AtkinsRéalis USA Inc., to increase the Contract not-to-exceed amount by \$8,400,000 for a new Contract amount not to exceed \$17,000,000, with no change to the Contract duration and direct the Director of Commission Affairs to seek Board of Supervisor approval for the full estimated cost of the Contract..

Sincerely,

DocuSigned by:
Mike Nakornkhet
F7216F51AF8F4BE...

Mike Nakornkhet
Airport Director

Prepared by: Judi Mosqueda
Chief Development Officer
Design & Construction

Attachments

ATTACHMENT A
SUMMARY OF COMMISSION ACTIONS
 June 2, 2026

Contract No.: 12077.41, Project Management Support Services for the Airfield Improvement Program, 2024 – 2029 Phase

Consultant: AtkinsRéalis USA Inc.

Modification No. 3

Date	Modification No.	Resolution No.	Description	Scope	Amount
7/16/2024	-	24-0160	Issue RFP	Authorization to Issue Request for Proposals	\$0
1/21/2025	-	25-0004	Award of Contract	Project Management Support Services	\$8,600,000
10/1/2025	1	-	Administrative Modification	Administrative modification to update labor rates	\$0
5/1/2026	2	-	Administrative Modification	Administrative modification to update overhead rates	\$0

Authorized Contract Amount to Date **\$8,600,000**
Proposed Contract Modification No. 3 Amount **\$8,400,000**
Proposed Modified Contract Amount **\$17,000,000**