



August 29, 2011

The Honorable Katherine Feinstein
Presiding Judge
Superior Court of California, County of San Francisco
400 McAllister Street
San Francisco, CA 94102

Dear Judge Feinstein:

The following is in response to the 2010-2011 Civil Grand Jury report, "Log Cabin Ranch Moving Towards Positive Horizons." The City and County of San Francisco has worked over the last several years to improve the Log Cabin Ranch facility. Under the leadership of Chief William Siffermann and with the cooperation of our stakeholders, the Juvenile Probation Department has embarked on an effort to revitalize Log Cabin Ranch and develop a comprehensive process to strengthen the programs at Log Cabin Ranch.

I share the sentiment of the Juvenile Probation Department that while Log Cabin Ranch has come a long way over the last several years, the City must do more to ensure that our at-risk youth are given the best opportunity to be rehabilitated and gain the life skills that will help them long after they leave Log Cabin Ranch. The City recognizes that Log Cabin Ranch has significant infrastructure needs and that its programming could be enhanced and expanded if additional resources were available. The facility is a valuable asset for the City and its importance is highlighted by the many lives it has changed and will continue to change. We are committed to making sure Log Cabin Ranch thrives and continues to be a vital option to the courts and our juvenile justice system.

The Mayor's Office responses to the Civil Grand Jury's findings are as follows:

Finding 5: Due to the age of the buildings (circa, 1950), structural improvements to the Ranch are greatly needed.

Response: Agree. The City strives to adequately maintain its properties and where there are deficiencies, the City works to prioritize the most critical infrastructure improvement projects. The City's 10-Year Capital Plan, prepared by the Capital Planning Committee with the help of city departments, identifies infrastructure and facility maintenance needs and provides a citywide capital investment strategy based on projected resources. The Committee then uses this plan to recommend an annual capital budget to the Mayor and Board of Supervisors. If funding is available, the Mayor's Office will include those critical projects in the City's budget.

Finding 6: The Grand Jury believes that the Log Cabin Ranch is under-utilized and the recent positive programmatic changes warrant expansion to maximum capacity.

Response: Partially Disagree. While programming can be expanded and enhanced with a review of the current curriculum, any expansion requires additional staffing and resources that may be difficult to obtain due to the continuing financial constraints facing the City.

The Mayor's Office responses to the Civil Grand Jury's recommendations are as follows:

Recommendation 5: The Mayor and the Board of Supervisors should immediately provide capital funding for long neglected infrastructure needs.

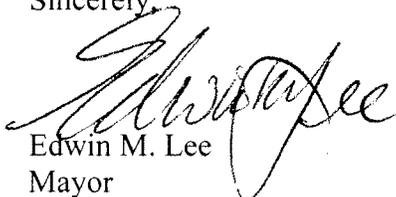
Response: Requires Further Analysis. I agree that we must take care of Log Cabin Ranch and provide the necessary capital funding to improve the facility. However, because of continuing budget uncertainties the City faces and because of other high priority infrastructure needs, it is too early to commit resources to any new capital improvement projects until I can assess the budget conditions for the upcoming year. I also cannot commit to providing capital funding sooner, but I will work with the Juvenile Probation Department and the Capital Planning Committee to monitor the needs of Log Cabin Ranch and find solutions to address problems that might arise at the facility throughout the year.

Recommendation 6: The Mayor and the Board of Supervisors should support funding for a third cohort in the fiscal year 2011-2012 budget cycle, and for a fourth cohort in the 2012-2013 budget cycle.

Response: Requires Further Analysis. While this recommendation, which calls for additional funding to support a third cohort in Fiscal Year 2011-2012 cannot be implemented in Fiscal Year 2011-2012 because the budget process for the Fiscal Year has been completed, the Mayor's Office will evaluate the availability of resources and the appropriateness of adding supplementary cohorts in Fiscal Year 2012-2013. The City will have a better understanding of next year's budget when the budget planning process begins in February 2013.

Thank you again for the opportunity to comment on this Civil Grand Jury report.

Sincerely,



Edwin M. Lee
Mayor