



# SFO Recommended Airport Development Plan

February 3, 2026



# SFO Overview

SFO is the busiest airport in the Bay Area



68% Bay Area Market Share



Busiest in the U.S.



Destinations

**57**  
million

Passengers accommodated in CY2019

**52**  
million

and in CY2024

In FY18/19:

46,000 on-airport jobs  
\$10.7B direct business revenue

In FY20/21:

24,000 on-airport jobs  
\$2.5B direct business revenue

Future forecast to accommodate 71 million passengers based on existing runway layout



 = 1 million passengers

## What is the RADP?

- Recommended Airport Development Plan (RADP) is a long-range plan to guide future landside development
- Update to 1989 SFO Master Plan

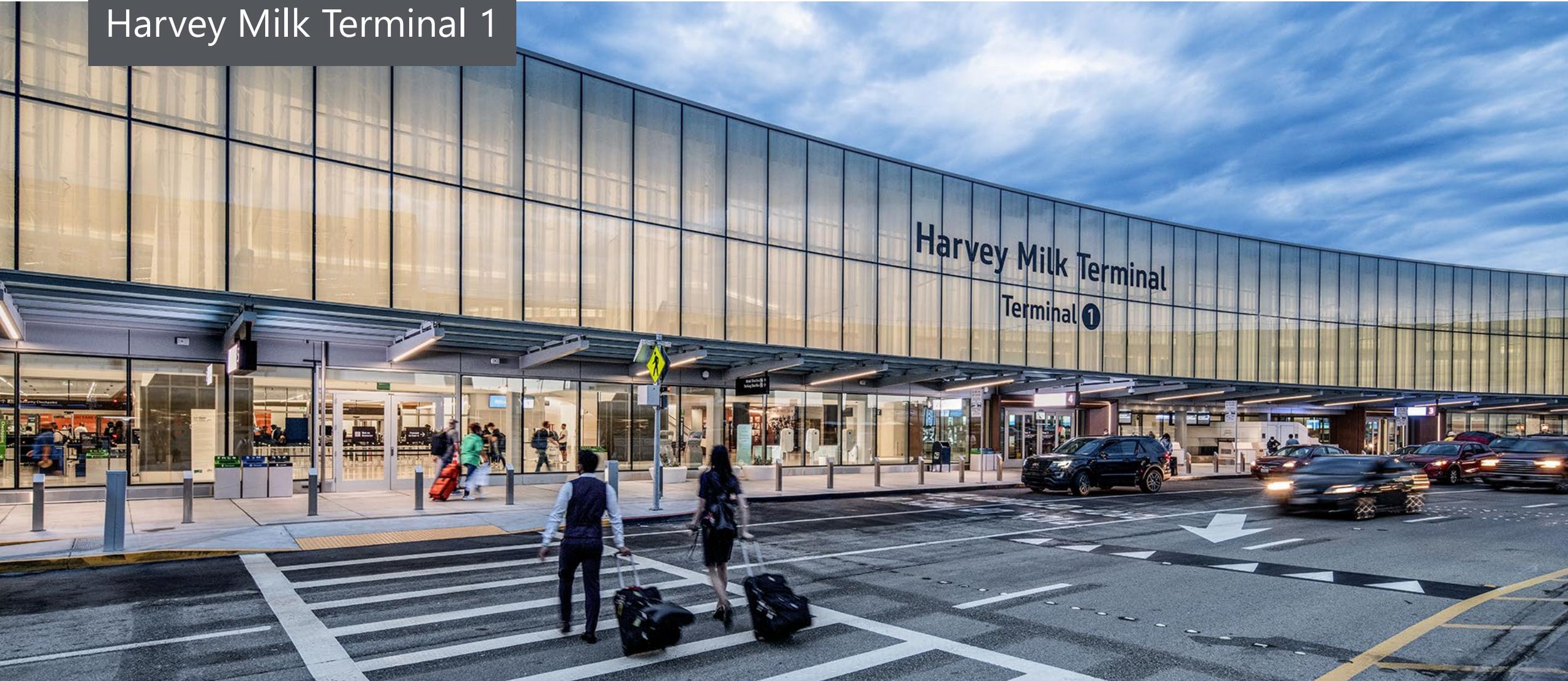
# SFO Master Plan Project

Airport Hotel

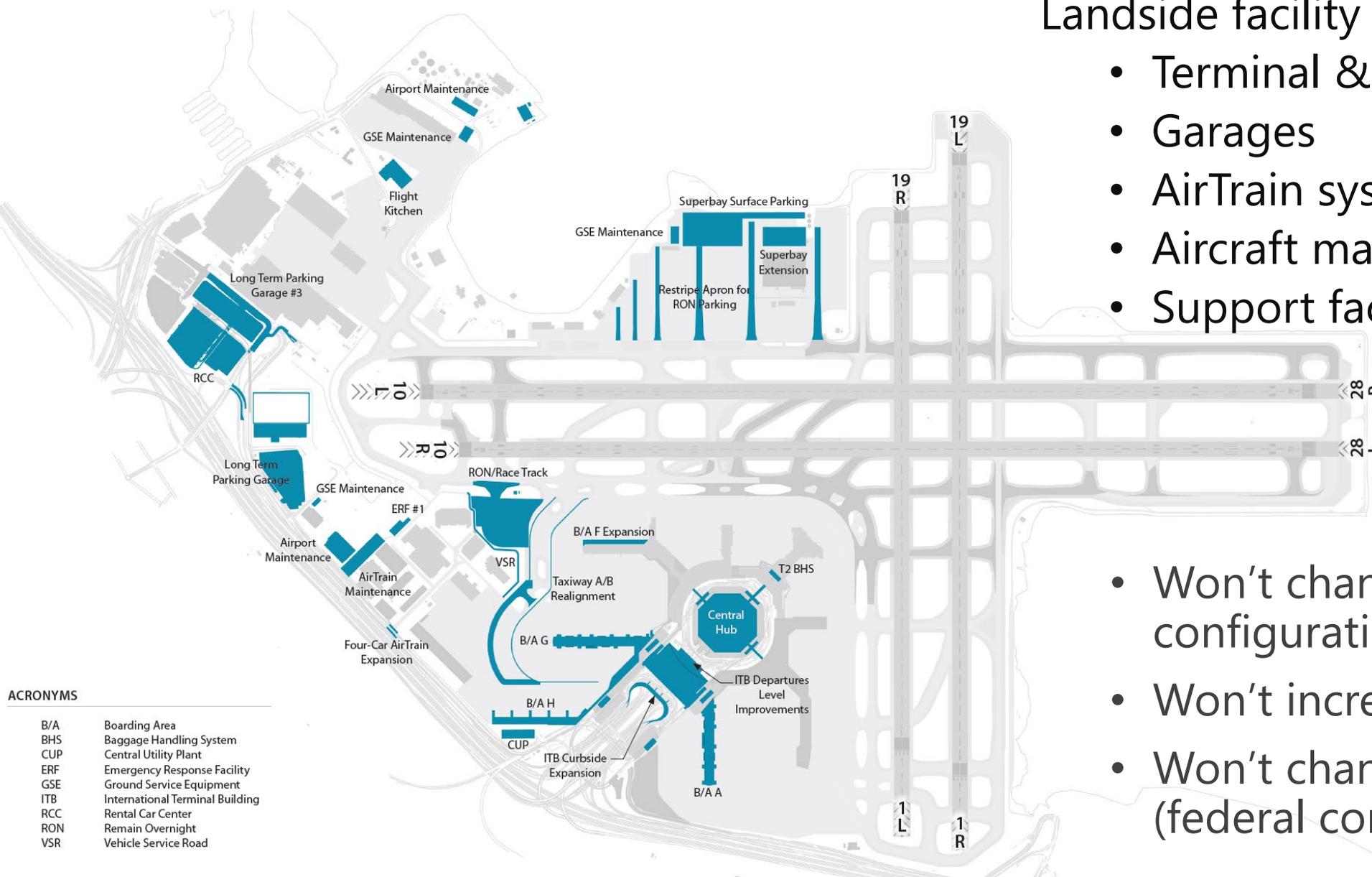


# SFO Master Plan Project

## Harvey Milk Terminal 1



# What's in the RADP?



Landside facility (re)developments:

- Terminal & boarding areas
- Garages
- AirTrain system
- Aircraft maintenance hangar
- Support facilities

- Won't change runway configurations
- Won't increase airport capacity
- Won't change flight paths (federal control)

**ACRONYMS**

B/A	Boarding Area
BHS	Baggage Handling System
CUP	Central Utility Plant
ERF	Emergency Response Facility
GSE	Ground Service Equipment
ITB	International Terminal Building
RCC	Rental Car Center
RON	Remain Overnight
VSR	Vehicle Service Road

# RADP Project Example: Boarding Area H



- Contact gates capable of serving both domestic flights and international arrivals, on demand.

## RADP EIR No Project Alternative:

- Passengers are bussed to aircraft parked remotely on ramps

# Does the RADP induce growth?

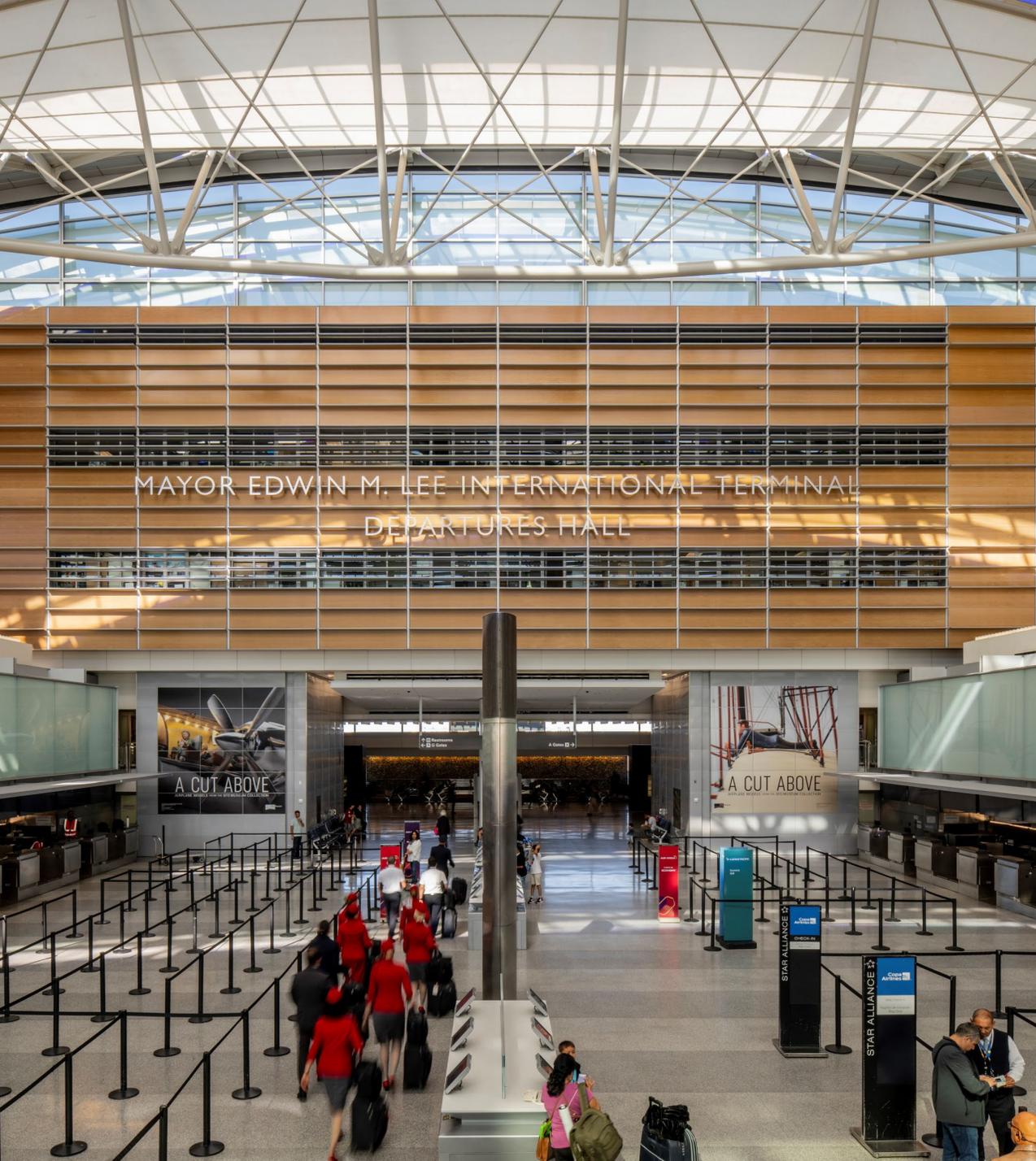
- Airports are very different from urban developments, such as movie theaters or shopping centers.
- People drive demand for air travel. Airports are not the destination.
- Airlines add flights in reaction to air travel demand.
- Added flights must be accepted by airports.
- Without RADP: Future growth can be accommodated at low levels of service (e.g., bussing passengers to aircraft).
- RADP provides future landside facilities to match airport/runway capacity.

# What has SFO done to address existing aircraft noise concerns?

- **SFO Airport/Community Roundtable**
  - Forum for public to abate existing aircraft noise
- **SFO Noise Insulation Program**
  - Established in 1980s to insulate homes around the airport
  - Insulated 15,200 homes, 8 places of worship, and 7 schools in Daly City, Millbrae, Pacifica, San Bruno, South San Francisco
- **SFO Noise Office**
  - Advocates and facilitates dialog with the FAA and airlines for residents
  - Portable aircraft noise monitors deployed
  - Permanent noise monitors are maintained to meet State requirements
- **SFO cannot change aircraft flight procedures and flight paths (federal purview)**

**SFO**





Thank You