

File No. 180873

Committee Item No. 4

Board Item No. \_\_\_\_\_

## COMMITTEE/BOARD OF SUPERVISORS

### AGENDA PACKET CONTENTS LIST

Committee: Rules Committee

Date September 19, 2018

Board of Supervisors Meeting

Date \_\_\_\_\_

#### Cmte Board

- |                                     |                          |                                              |
|-------------------------------------|--------------------------|----------------------------------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | Motion                                       |
| <input type="checkbox"/>            | <input type="checkbox"/> | Resolution                                   |
| <input type="checkbox"/>            | <input type="checkbox"/> | Ordinance                                    |
| <input type="checkbox"/>            | <input type="checkbox"/> | Legislative Digest                           |
| <input type="checkbox"/>            | <input type="checkbox"/> | Budget and Legislative Analyst Report        |
| <input type="checkbox"/>            | <input type="checkbox"/> | Youth Commission Report                      |
| <input type="checkbox"/>            | <input type="checkbox"/> | Introduction Form                            |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | Department/Agency Cover Letter and/or Report |
| <input type="checkbox"/>            | <input type="checkbox"/> | Memorandum of Understanding (MOU)            |
| <input type="checkbox"/>            | <input type="checkbox"/> | Grant Information Form                       |
| <input type="checkbox"/>            | <input type="checkbox"/> | Grant Budget                                 |
| <input type="checkbox"/>            | <input type="checkbox"/> | Subcontract Budget                           |
| <input type="checkbox"/>            | <input type="checkbox"/> | Contract/Agreement                           |
| <input type="checkbox"/>            | <input type="checkbox"/> | Form 126 - Ethics Commission                 |
| <input type="checkbox"/>            | <input type="checkbox"/> | Award Letter                                 |
| <input type="checkbox"/>            | <input type="checkbox"/> | Application                                  |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | Form 700                                     |
| <input type="checkbox"/>            | <input type="checkbox"/> | Vacancy Notice                               |
| <input type="checkbox"/>            | <input type="checkbox"/> | Information Sheet                            |
| <input type="checkbox"/>            | <input type="checkbox"/> | Public Correspondence                        |

OTHER (Use back side if additional space is needed)

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Completed by: Victor Young Date Sept.14, 2018

Completed by: \_\_\_\_\_ Date \_\_\_\_\_

1 [Mayoral Appointment, Public Utilities Commission - Ike Kwon]

2  
3 **Motion approving/rejecting the Mayor's reappointment of Ike Kwon to the Public**  
4 **Utilities Commission, for a term ending August 1, 2022.**

5  
6 WHEREAS, Pursuant to Charter, Section 4.112, Mayor Breed has submitted a  
7 communication notifying the Board of Supervisors of the reappointment of Ike Kwon to Seat 2  
8 on the Public Utilities Commission, received by the Clerk of the Board on August 27, 2018;  
9 and

10 WHEREAS, Charter, Section 4.112, requires that Seat 2 shall be a member with  
11 experience in ratepayer or consumer advocacy, appointed by the Mayor and subject to  
12 confirmation by a majority of the Board of Supervisors; now, therefore, be it

13 MOVED, That the Board of Supervisors hereby approves/rejects the Mayor's  
14 reappointment of Ike Kwon to the Public Utilities Commission, Seat 2, for the unexpired  
15 portion of a four-year term ending August 1, 2022.

BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 554-5227


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**MEMORANDUM**

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Date: August 30, 2018  
To: Members of the Board of Supervisors  
From:  Angela Calvillo, Clerk of the Board  
Subject: Public Utilities Commission Nominations by the Mayor

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The Mayor has submitted the following complete nomination packages to the Public Utilities Commission:

- Anson Moran - term ending August 1, 2022
- Ike Kwon - term ending August 1, 2022

Pursuant to Charter, Section 4.112, these nominations are subject to approval by the Board of Supervisors by a majority vote.

The Office of the Clerk of the Board will open files for these nominations and the hearings will be scheduled.

(Attachments)

c: Alisa Somera - Legislative Deputy  
Kanishka Cheng - Mayor's Legislative Liaison  
Jon Givner - Deputy City Attorney

OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

**Notice of Nomination for Reappointment**

August 27, 2018

Honorable Board of Supervisors:

Pursuant to section §4.112, of the Charter of the City and County of San Francisco, I make the following nomination:

**Ike Kwon**, for reappointment to the San Francisco Public Utilities Commission to serve a four year term ending August 1, 2022.

I am confident that Mr. Kwon will continue to serve our community well. Attached are his qualifications to serve, which demonstrate how his reappointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

I encourage your support and am pleased to advise you of this reappointment nomination.

A handwritten signature in black ink that reads "London Breed".

London N. Breed  
Mayor

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2018 AUG 28 PM 12:42  
BY *OK*

## Ike Kwon Biography



**Ike Kwon** is a native Chicagoan but has returned to San Francisco, the city in which his father first arrived after leaving post-war Korea in the 1950s. He currently serves as the Chief Operating Officer and Head of Government Affairs at the California Academy of Sciences where he oversees the daily functions of the Academy, including public and facility operations, security and safety, information technology, government affairs and community relations.

Ike serves his community through a number of appointments and volunteer activities, including the Inner Sunset Green Benefits District Formation Committee and the San Francisco Travel Association Board of Directors. He is involved with Friends of the Urban Forest as District 4 Front Yard Ambassador, and volunteers at Cornerstone Church in the Mission. Ike provides free martial arts instruction to neighborhood children in the Sunset.

Prior to moving to San Francisco, Ike held leadership positions at the Walt Disney Company; the Museum of Science and Industry; and Starwood Lodging. While in Chicago, he was a homeless advocate for Breakthrough, opening their first homeless shelter in 1997 and eventually serving on their Board of Directors.

Ike was a Cook Scholar at the University of Chicago where he earned a degree in Public Policy. He lives in the Sunset with his wife and two children.

**IKE KWON**

San Francisco, CA

August 29, 2018

**Re: Reappointment to SFPUC, Statement of Interest**

Dear Madame Mayor,

I respectfully submit to you my statement of interest to serve a second term on the SFPUC. Here are a few highlights during my first term of service:

- **Rates approval:** Oversaw the approval of a critical 4-year rates package that will help fund the completion of the Water System Improvement Program (WSIP) while also providing funding for the Sewer System Improvement Program (SSIP). One key aspect of the new rates package, I focused on equity issues and affordability. Working with my fellow commissioners as well as with the Rates Fairness Board, I directed SFPUC staff to remove inequitable fees, such as fees related to water shutoffs. I was also the first commissioner to attend a Rates Fairness Board meeting since its formation in 2002.
- **CleanPowerSF:** Helped lead the SFPUC in securing the renewable energy and staff resources needed to complete Citywide enrollment of CleanPowerSF. I provided direction and oversight in the implementation of the enrollment program that will grow CleanPowerSF from 81,000 accounts to approximately 367,000 accounts by the end of 2019.
- **Sewer System Improvement Program (SSIP):** As President of the Commission, I helped navigate key approvals for the two largest SSIP projects: the new headworks project and the biosolids digester project. These two projects will bring long overdue upgrades to the Southeast Treatment Plant, the city's largest, located in the Bayview. The Bayview Community and entire city will benefit from this major upgrade from its 1940's technology to the cutting edge. Along with D.J. Brookter and several other leaders, I walked the impacted neighborhoods and attended at over a dozen community forums to understand the concerns of local residents.

- **New Biosolids Technology:** Through my connections at the California Academy of Sciences, I was able to create a partnership between the Wastewater Enterprise and Stanford University's Codiga Resource Recovery Center to explore a new wastewater technology, called "SAFE MBR". This revolutionary technology has the potential to greatly reduce the physical footprint of a biosolids plant and generate net positive energy and materials. This could have a huge environmental justice benefit for impacted communities where wastewater treatment plants are located.

To be honest, my first term can be characterized as "SFPUC 101", an introductory class in how best to serve San Franciscans in the context of water, power, and wastewater; it was a very steep learning curve. One approach I have found very effective is working with the "other side". Opponents can become allies or at least better inform one's own leadership through complex issues. I am firmly convinced that I can make an even bigger impact in a second term. Thank you for your consideration.

Respectfully,



Ike Kwon



# STATEMENT OF ECONOMIC INTERESTS

## COVER PAGE

Date Initial Filing  
Received  
Official Use Only

E-Filed  
04/12/2018  
17:08:44

Filing ID:  
170898274

Please type or print in ink.

NAME OF FILER	(LAST)	(FIRST)	(MIDDLE)
Kwon, Ike			

### 1. Office, Agency, or Court

Agency Name (Do not use acronyms)

City and County of San Francisco

Division, Board, Department, District, if applicable

Your Position

Public Utilities Commission

Commissioner

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: \_\_\_\_\_

Position: \_\_\_\_\_

### 2. Jurisdiction of Office (Check at least one box)

State

Judge or Court Commissioner (Statewide Jurisdiction)

Multi-County \_\_\_\_\_

County of San Francisco

City of San Francisco

Other \_\_\_\_\_

### 3. Type of Statement (Check at least one box)

Annual: The period covered is January 1, 2017, through December 31, 2017

Leaving Office: Date Left \_\_\_\_/\_\_\_\_/\_\_\_\_  
(Check one)

-or-

The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_, through December 31, 2017

The period covered is January 1, 2017, through the date of leaving office.

Assuming Office: Date assumed \_\_\_\_/\_\_\_\_/\_\_\_\_

The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_, through the date of leaving office.

Candidate: Date of Election \_\_\_\_\_ and office sought, if different than Part 1: \_\_\_\_\_

### 4. Schedule Summary (must complete) ► Total number of pages including this cover page: 1

Schedules attached

Schedule A-1 - Investments - schedule attached

Schedule C - Income, Loans, & Business Positions - schedule attached

Schedule A-2 - Investments - schedule attached

Schedule D - Income - Gifts - schedule attached

Schedule B - Real Property - schedule attached

Schedule E - Income - Gifts - Travel Payments - schedule attached

-or-

None - No reportable interests on any schedule

### 5. Verification

MAILING ADDRESS <small>(Business or Agency Address Recommended - Public Document)</small>	STREET	CITY	STATE	ZIP CODE
	San Francisco	CA	94118	
DAYTIME TELEPHONE NUMBER ( )	E-MAIL ADDRESS			

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 04/12/2018  
(month, day, year)

Signature Ike Kwon  
(File the originally signed statement with your filing official.)



**STATEMENT OF ECONOMIC INTERESTS**  
**COVER PAGE**

Date Initial Filing

Received  
Official Use OnlyE-Filed  
04/12/2018  
17:05:27Filing ID:  
170898080

Please type or print in ink.

 NAME OF FILER (LAST) (FIRST) (MIDDLE)  
 Kwon, Ike
**1. Office, Agency, or Court**

Agency Name (Do not use acronyms)

City and County of San Francisco

Division, Board, Department, District, if applicable

Your Position

Public Utilities Commission

Commissioner

▶ If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: \_\_\_\_\_

Position: \_\_\_\_\_

**2. Jurisdiction of Office (Check at least one box)** State Judge or Court Commissioner (Statewide Jurisdiction) Multi-County \_\_\_\_\_ County of San Francisco City of San Francisco Other \_\_\_\_\_**3. Type of Statement (Check at least one box)** Annual: The period covered is January 1, 2017, through  
December 31, 2017

-or-

The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_, through  
December 31, 2017 Leaving Office: Date Left \_\_\_\_/\_\_\_\_/\_\_\_\_  
(Check one) The period covered is January 1, 2017, through the date of  
leaving office. Assuming Office: Date assumed \_\_\_\_/\_\_\_\_/\_\_\_\_ The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_, through the date  
of leaving office. Candidate: Date of Election \_\_\_\_\_ and office sought, if different than Part 1: \_\_\_\_\_**4. Schedule Summary (must complete)**▶ Total number of pages including this cover page: 3

## Schedules attached

 Schedule A-1 - Investments - schedule attached Schedule C - Income, Loans, & Business Positions - schedule attached Schedule A-2 - Investments - schedule attached Schedule D - Income - Gifts - schedule attached Schedule B - Real Property - schedule attached Schedule E - Income - Gifts - Travel Payments - schedule attached

-or-

 None - No reportable interests on any schedule**5. Verification**MAILING ADDRESS STREET CITY STATE ZIP CODE  
(Business or Agency Address Recommended - Public Document)

San Francisco CA 94118

DAYTIME TELEPHONE NUMBER

E-MAIL ADDRESS

( )

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 04/12/2018  
(month, day, year)Signature Ike Kwon  
(File the originally signed statement with your filing official.)





**HOWARD L. CHABNER**  
1930 Fell Street  
San Francisco, California 94117  
415-221-2351  
hlchabner@comcast.net

August 20, 2018

Mayor London Breed  
Board of Supervisors President Malia Cohen and Supervisors

Re: Reappointment of Ike Kwon to SFPUC

Dear Mayor Breed, President Cohen and Supervisors:

This letter is written in support of the reappointment of Ike Kwon to the San Francisco Public Utilities Commission.

Ike and I have known each other for around five years. We met in a City Hall hallway after a San Francisco MTA Board meeting. At public comment Ike had spoken in favor of a proposed project and I had opposed it. He sought me out and told me that although he disagreed with my position, I had raised issues and arguments that he hadn't considered, he respected my views, and he would like to continue discussing the matter. We've stayed in touch since then, having lunch from time to time, emailing and speaking on the phone. We've found that we have a lot in common, including growing up in Chicago.

I'm an advocate for disability rights. I use an electric wheelchair. Ike has sought my opinion about disability access matters. I've had lunch with him at the California Academy of Sciences, where he is Chief Operating Officer. We've talked about disability access in San Francisco, including at the Academy.

We've also been in touch about the possible closure of JFK Drive to motor vehicles on all Saturdays of the year, instead of the current schedule. He's been concerned that this would make it more difficult for visitors, especially those from farther away and those with disabilities, to attend the Academy and other important destinations in Golden Gate Park. I've been especially concerned about the impact year-round closure would have on disabled people.

We've also exchanged ideas about other transportation matters and other San Francisco issues.

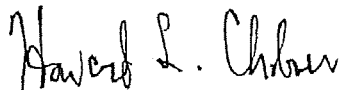
Mayor London Breed  
Board of Supervisors President Malia Cohen and Supervisors  
Re: Reappointment of Ike Kwon to SFPUC  
August 20, 2018  
Page 2

In my experience Ike Kwon is extremely thoughtful, open-minded, pragmatic and civic minded. He is knowledgeable about many things, and also aware of the limits of his knowledge. He is always seeking to learn more, and to base his opinions, advocacy and actions on the facts. Not only does he sincerely listen to and consider views that differ from his, he seeks them out. He's interested in a broad range of public policy issues. He's committed to making San Francisco a better city for everyone.

In sum, I strongly believe that Ike's diligence, thoroughness, pragmatism, open-mindedness and intellectual honesty would continue to be an asset to the SFPUC.

Feel free to contact me at the above phone number and email.

Very truly yours

A handwritten signature in black ink that reads "Howard L. Chabner". The signature is written in a cursive style with a large initial 'H'.

Howard L. Chabner

## Somera, Alisa (BOS)

---

**From:** Andrea Jadwin <drejadwin@gmail.com>  
**Sent:** Thursday, August 23, 2018 4:44 PM  
**To:** Ellis, Juliet (PUC); Hood, Donna (PUC); Scarpulla, John (PUC); Whitmore, Christopher (PUC); Tugbenyoh, Mawuli (MYR); Somera, Alisa (BOS); Fewer, Sandra (BOS); Stefani, Catherine (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Brown, Vallie (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Mandelman, Rafael (BOS); Ronen, Hillary; Cohen, Malia (BOS); Asha.Safai@sfgov.org  
**Cc:** Boillard, Chelsea (BOS); Fregosi, Ian (BOS); Yu, Angelina (BOS); Gallagher, Jack (BOS); Miller Hall, Ellie (BOS); Angulo, Sunny (BOS); Hepner, Lee (BOS); Yan, Calvin (BOS); Ho, Jessica (BOS); Mohan, Menaka (BOS); Summers, Ashley (BOS); Cancino, Juan Carlos (BOS); Remski, Derek (BOS); Simley, Shakirah (BOS); Duong, Noelle (BOS); Fong, Kitty (BOS); Jacobo, Jon (BOS); Low, Jen (BOS); Maybaum, Erica (BOS); Choy, Jarlene (BOS); Mundy, Erin (BOS); Smeallie, Kyle (BOS); Temprano, Tom (BOS); Beinart, Amy (BOS); Goossen, Carolyn (BOS); Morales, Carolina (BOS); Chicuata, Brittni (BOS); Chisti, Aliya (BOS); Kittler, Sophia (BOS); Ho, Tim (BOS); Meyer, Catherine (BOS); Sandoval, Suhagey (BOS)  
**Subject:** Re Ike Kwon's Re-Appointment to the SFPUC

Dear SF Board of Supervisors et al,

In my capacity as a longtime San Francisco resident and community activist, including working alongside Ike Kwon as Co-Chairs of the Inner Sunset Green Benefit District Formation Committee, I've had the opportunity to work closely with Ike on several projects over the past five years. These projects have included improvements both inside Golden Gate Park and the Inner Sunset neighborhood located along the park's southeast boundary.

Ike has provided consistent leadership to these projects and has proven that his interest and commitment has not been limited to the California Academy of Sciences' visitor population but to the vibrancy and liveability of the neighborhoods surrounding the Academy. In particular, he has shown the ability to generate and embrace solutions that may be outside the standard approach, supporting the concept of a Green Benefit District as a platform for neighborhood advocacy during its earliest stages. Ike's willingness to look at long term solutions vs short term 'band aids' has been particularly important to the success of our work efforts. He is deeply invested in the people who live, work and play in the park and the surrounding neighborhoods.

I am encouraged by Ike's accomplishments during his four years with the SFPUC - whether that's advocating for biosolids research or digging into policy issues like rate packages and CleanPower enrollment. I hope that he can continue to provide value as an SFPUC Commissioner.

Sincerely,

Andrea Jadwin  
Inner Sunset Park Neighbors  
Past Board President

P.S. I hope to one day convert him from a Cubs fanatic to a Giants fan but that's another story:-)

Dear Board President Cohen:

As you may know, Ike Kwon has spent the last four years serving as a San Francisco Public Utilities Commissioner. In that time he has served his fellow citizens well in this capacity. As with the late Mayor Ed Lee, He served at the pleasure of Mayor London Breed and was very pleased to be nominated to serve another four year term.

To help weigh and evaluate his tenure, I wanted to share with his accomplishments and landmarks achieved by him and his fellow commissioners over the last four years:

- **Rates approval:** Oversaw the approval of a critical 4-year rates package that will help fund the completion of the Water System Improvement Program while also providing funding for the Sewer System Improvement Program (WSIP). One key aspect of the new rates package, he focused on equity issues and affordability. Working with his fellow commissioners as well as with the Rates Fairness Board, he directed SFPUC staff to remove inequitable fees, such as fees related to water shutoffs. Additionally, under his tenure, the SFPUC was able to secure funding from the Mayor's Office to support the SFPUC's Customer Assistance Program.
- **CleanPowerSF:** He helped lead the SFPUC in securing the renewable energy and staff resources needed to complete Citywide enrollment of CleanPowerSF. He provided direction and oversight in the implementation of the enrollment program that will grow CleanPowerSF from 81,000 accounts to approximately 367,000 accounts by the end of 2019.
- **SSIP:** As President of the Commission, he helped navigate key approvals for the two largest Sewer System Improvement Program projects: the new headworks project and the biosolids digester project. These two projects will bring long overdue upgrades to the city's largest wastewater treatment plant, the Southeast Treatment Plant, located in Bayview. The Bayview Community and entire city will benefit from the approvals and subsequent construction of these vital projects that upgrade the plant from its 1940's technology to the cutting edge.
- **New Biosolids Technology:** He also spearheaded a partnership between the Wastewater Enterprise and Stanford University's Codiga Resource Recovery Center to explore a new wastewater technology, called "SAFE MBR". This revolutionary technology has the potential to greatly reduce the physical footprint of a biosolids plant and generate net positive energy and materials. Currently, Silicon Valley Clean Water (SVCW) will conduct a moderate-scale demonstration of the SAFE MBR at SVCW's facility.

- **Purchase a Permanent Supply of 1 MGD (approximately 1,120 AF/year):** At the Commission meeting on June 14, 2016, East Palo Alto officials asked the SFPUC to allocate another 1.5 million gallons per day to the city's guaranteed water supply. Coupled with that the East Palo Alto City Manager asked the commission and BAWSCA, whose members are the utility's wholesale customers, to create ways and incentives for the cities that are not using their full water allotments to transfer some to East Palo Alto and other cities that are facing increased demands.
  - Without additional water, East Palo Alto halted the building of affordable housing, which would accommodate service workers for the surrounding, more affluent municipalities. The city's general plan calls for 2,519 additional residential units; 333,406 square feet of additional retail; 1.9 million square feet of additional office space; and 267,987 square feet of additional industrial space by 2035.
  - As commission vice president, Ike requested that senior SFPUC staff to accompany him on a physical tour of East Palo Alto's affected areas and meet with city officials to further understand the need.
  - With the support of the Commission and BAWSCA, the city of Mountain View approved the sale of increase in permanent water supply of 1 MGD (approximately 1,120 AF/year).

For all these reasons, Ike Kwon has demonstrated that he is more than capable as a SFPUC Commissioner, and should be re-appointed for another term. Thank you for your consideration!

Sincerely,

Phil Chin



## Somera, Alisa (BOS)

---

**From:** Andrea Jadwin <drejadwin@gmail.com>  
**Sent:** Wednesday, August 29, 2018 4:21 PM  
**To:** Ellis, Juliet (PUC); Hood, Donna (PUC); Scarpulla, John (PUC); Whitmore, Christopher (PUC); Tugbenyoh, Mawuli (MYR); Somera, Alisa (BOS); Fewer, Sandra (BOS); Stefani, Catherine (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Brown, Vallie (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Mandelman, Rafael (BOS); Ronen, Hillary; Cohen, Malia (BOS); Asha.Safai@sfgov.org; Boilard, Chelsea (BOS); Fregosi, Ian (BOS); Yu, Angelina (BOS); Gallagher, Jack (BOS); Miller Hall, Ellie (BOS); Angulo, Sunny (BOS); Hepner, Lee (BOS); Yan, Calvin (BOS); Ho, Jessica (BOS); Mohan, Menaka (BOS); Summers, Ashley (BOS); Cancino, Juan Carlos (BOS); Remski, Derek (BOS); Simley, Shakirah (BOS); Duong, Noelle (BOS); Fong, Kitty (BOS); Jacobo, Jon (BOS); Low, Jen (BOS); Maybaum, Erica (BOS); Choy, Jarlene (BOS); Mundy, Erin (BOS); Smeallie, Kyle (BOS); Temprano, Tom (BOS); Beinart, Amy (BOS); Goossen, Carolyn (BOS); Morales, Carolina (BOS); Chicuata, Brittni (BOS); Chisti, Aliya (BOS); Kittler, Sophia (BOS); Ho, Tim (BOS); Meyer, Catherine (BOS); Sandoval, Suhagey (BOS)  
**Subject:** Fwd: Re Ike Kwon's Re-Appointment to the SFPUC

----- Forwarded message -----

**From:** Andrea Jadwin <drejadwin@gmail.com>  
**Date:** Thu, Aug 23, 2018 at 4:43 PM  
**Subject:** Re Ike Kwon's Re-Appointment to the SFPUC  
**To:** <JEllis@sfgwater.org>, <DHood@sfgwater.org>, <JScarpulla@sfgwater.org>, <CWhitmore@sfgwater.org>, <mawuli.tugbenyoh@sfgov.org>, <alisa.somera@sfgov.org>, <Sandra.Fewer@sfgov.org>, <Catherine.Stefani@sfgov.org>, <Aaron.Peskin@sfgov.org>, Ashley Summers <Katy.Tang@sfgov.org>, Ms. Vallie Brown <Vallie.Brown@sfgov.org>, <Jane.Kim@sfgov.org>, <Norman.Yee@sfgov.org>, <Rafael.Mandelman@sfgov.org>, <Hillary.Ronen@sfgov.org>, <Malia.Cohen@sfgov.org>, <Asha.Safai@sfgov.org>  
**Cc:** <Chelsea.Boilard@sfgov.org>, <Ian.Fregosi@sfgov.org>, <Angelina.Yu@sfgov.org>, <Jack.Gallagher@sfgov.org>, <Ellie.MillerHall@sfgov.org>, <Sunny.Angulo@sfgov.org>, <Lee.Hepner@sfgov.org>, <Calvin.Yan@sfgov.org>, <Jessica.Ho@sfgov.org>, <Menaka.Mohan@sfgov.org>, <Ashley.Summers@sfgov.org>, <JuanCarlos.Cancino@sfgov.org>, <Derek.Remski@sfgov.org>, <Shakirah.Simley@sfgov.org>, <Noelle.Duong@sfgov.org>, <Kitty.Fong@sfgov.org>, <Jon.Jacobo@sfgov.org>, Jen Low <Jen.Low@sfgov.org>, <Erica.Maybaum@sfgov.org>, <Jarlene.Choy@sfgov.org>, <Erin.Mundy@sfgov.org>, <Kyle.Smeallie@sfgov.org>, <Tom.Temprano@sfgov.org>, <Amy.Beinart@sfgov.org>, <Carolyn.Goossen@sfgov.org>, <Carolina.Morales@sfgov.org>, <Brittni.Chicuata@sfgov.org>, <Aliya.Chisti@sfgov.org>, <Sophia.Kittler@sfgov.org>, <Tim.H.Ho@sfgov.org>, <Cathy.MulkeyMeyer@sfgov.org>, <Suhagey.Sandoval@sfgov.org>

Dear SF Board of Supervisors et al,

In my capacity as a longtime San Francisco resident and community activist, including working alongside Ike Kwon as Co-Chairs of the Inner Sunset Green Benefit District Formation Committee, I've had the opportunity to work closely with Ike on several projects over the past five years. These projects have included improvements both inside Golden Gate Park and the Inner Sunset neighborhood located along the park's southeast boundary.

Ike has provided consistent leadership to these projects and has proven that his interest and commitment has not been limited to the California Academy of Sciences' visitor population but to the vibrancy and liveability of the neighborhoods surrounding the Academy. In particular, he has shown the ability to generate and embrace solutions that may be outside the standard approach, supporting the concept of a Green Benefit District as a platform for neighborhood advocacy during its earliest stages. Ike's willingness to look at long term solutions vs short term 'band aids' has been particularly important to the success of our work efforts. He is deeply invested in the people who live, work and play in the park and the surrounding neighborhoods.

I am encouraged by Ike's accomplishments during his four years with the SFPUC - whether that's advocating for biosolids research or digging into policy issues like rate packages and CleanPower enrollment. I hope that he can continue to provide value as an SFPUC Commissioner.

Sincerely,

Andrea Jadwin  
Inner Sunset Park Neighbors  
Past Board President

P.S. I hope to one day convert him from a Cubs fanatic to a Giants fan but that's another story:-)

John Avalos  
679 Naples Street  
San Francisco, CA 94112  
johnavalos11@gmail.com

Mawuli Tugbenyoh  
Mayor's Appointments Director  
1 Dr Carlton B. Goodlett Pl  
San Francisco, CA 94102

Dear ~~Mr. Tugbenyoh~~, *Mawuli*

It is with great enthusiasm that I write this letter of support for Commissioner Ike Kwon's reappointment to the San Francisco Public Utilities Commission.

As a former member of the San Francisco Board of Supervisors, I served as Chair of the Rules Committee that vetted, approved and forwarded with recommendation Mr. Kwon's original appointment to my colleagues at the full Board. At that time, I was already well familiar with Mr. Kwon's work as Chief Operations Officer at the California Academy of Sciences as well as with his service in the community.

It was the familiarity with the nuts and bolts of management and the understanding of what everyday San Franciscans face that made Mr. Kwon a great candidate to support for the SFPUC. Now, after serving several years on the SFPUC, Commissioner Kwon has grown professional and is well familiar with his role of providing oversight, guidance and vision for the SFPUC. As a Commissioner, he has helped to guide the Water System Improvement Program – the largest most complicated infrastructure project that the City and County has undertaken in decades – through its final years of construction. Mr. Kwon has also been part of laying the groundwork for the Sewer System Improvement Project that is the SFPUC's major infrastructure project for the next several years. It will be important to have the continuity of his knowledge and experience to steer the SSIP projects towards completion.

Commissioner Kwon has been a strong advocate for the environment. During his first term on the SFPUC has proved to be the decisive vote for launching CleanPowerSF. He has overseen CPSF early expansion and as the Commission continues to grow the program across the city Mr. Kwon's knowledge and ongoing support will be vital towards CPSF's success.

The SFPUC service area is vast and includes many marginalized communities. Mr. Kwon has a strong sense of social equity and is attuned to the needs of low income and working people as well as communities beset by environmental and housing affordability challenges. Commissioner Kwon has gone the extra mile to meet struggling communities like East Palo Alto where they are at. It serves the SFPUC to have leaders who have an equity lens and hold the Commission accountable to the region's most vulnerable populations.

Four years, is too short of time to serve in such an important role overseeing the construction, management and human interface infrastructure so essential as our water system which must withstand the test of time and potential disaster. Commissioner Kwon has served the SFPUC and the public well. He deserves many more years of service. I urge you to reappoint Commissioner Kwon a second term term.

Sincerely,



John Avalos



City and County of San Francisco  
**Department on the Status of Women**

Emily M. Murase, PhD  
 Director



City and County of  
 San Francisco

## 2017 Gender Analysis of Commissions and Boards: Executive Summary

### Overview

A 2008 City Charter Amendment passed by the voters of San Francisco enacted a city policy that membership of Commissions and Boards reflect the diversity of the population. As part of this measure, the Department on the Status of Women is required to conduct a biennial gender analysis of Commissions and Boards. Data was collected from 57 policy bodies with a total of 540 members primarily appointed by the Mayor and Board of Supervisors.

### Gender Analysis Findings

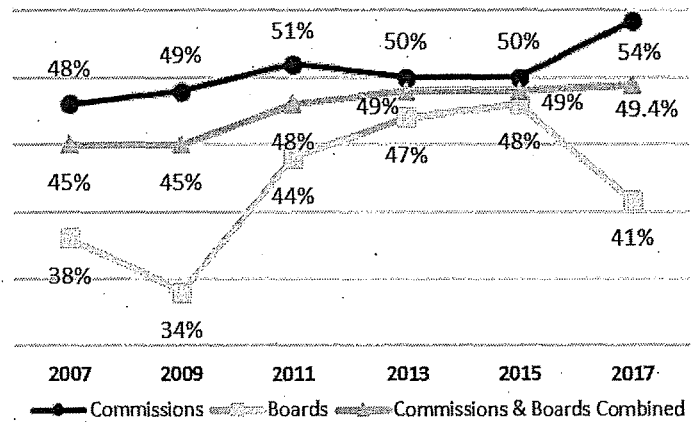
#### Gender

- Women’s representation on Commissions and Boards in 2017 is 49%, equal to the female population in San Francisco.
- Since 2007 there has been an overall increase of women on Commissions with women comprising 54% of Commissioners in 2017.
- Women’s representation on Boards has declined to 41% this year following a period of steady increases over the past 3 reports.

#### Race and Ethnicity

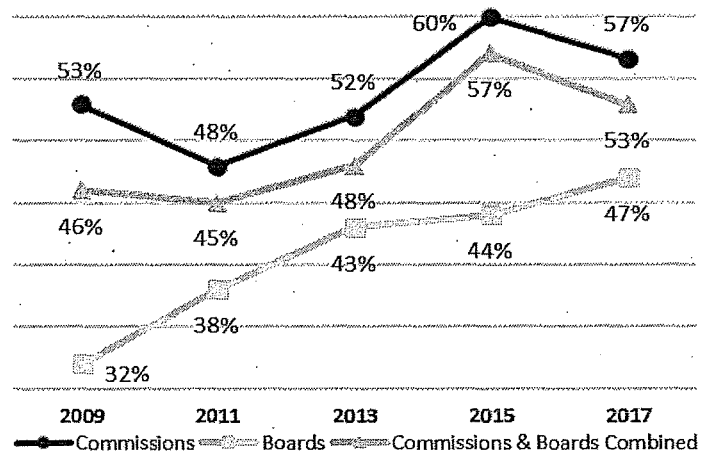
- While 60% of San Franciscans are people of color, 53% of appointees are racial and ethnic minorities.
- Minority representation on Commissions decreased from 60% in 2015 to 57% in 2017.
- Despite a steady increase of people of color on Boards since 2009, minority representation on Boards, at 47%, remains below parity with the population.
- Asian, Latinx/Hispanic, and multiracial individuals are underrepresented on Commissions and Boards.
- There is a higher representation of White and Black/African American members on policy bodies than in the San Francisco population.

**Figure 1: 10-Year Comparison of Women’s Representation on Commissions and Boards**



Sources: Department Survey, Mayor’s Office, 311.

**Figure 2: 8-Year Comparison of Minority Representation on Commissions and Boards**



Sources: Department Survey, Mayor’s Office, 311.

**Race and Ethnicity by Gender**

- In San Francisco, 31% of the population are women of color. Although representation of women of color on Commissions reaches parity with the population, only 19% of Board members are women of color.
- Men of color comprise 26% of both Commissioners and Board members compared to 29% of the San Francisco population.
- The representation of White men on policy bodies is 28%, exceeding the 22% of the San Francisco population, while White women are at parity with the population at 19%.
- Underrepresentation of Asian and Latinx/Hispanic individuals is seen among both men and women.
  - One-tenth of Commissioners and Board members are Asian men and 12% are Asian women compared to 16% and 18% of the population, respectively.
  - Latinos are 6% of Commissioners and Board members and Latinas are 4% of Commissioners and Board members compared to 8% and 7% of San Franciscans, respectively.

**Additional Demographics**

- Among Commissioners and Board members, 17% identify as lesbian, gay, bisexual, or transgender (LGBT).
- Individuals with a disability comprise 11% of appointees on policy bodies, just below the 12% of the adult population with a disability in San Francisco.
- Representation of veterans on Commissions and Boards is 13%, exceeding the 4% of San Franciscans that have served in the military.

**Budget**

- Women and women of color, in particular, are underrepresented on the policy bodies with the largest budgets while exceeding or nearing parity on policy bodies with the smallest budgets.
- Minority representation on policy bodies with both the largest and smallest budgets is at least 60%, equal to the population.

**Table 1: Demographics of Appointees to San Francisco Commissions and Boards, 2017**

	Women	Minority	Women of Color	LGBT	Disabilities	Veterans
San Francisco Population	49%	60%	31%	5%-7%	12%	4%
Commissions and Boards Combined	49%	53%	27%	17%	11%	13%
Commissions	54%	57%	31%	18%	10%	15%
Boards	41%	47%	19%	17%	14%	10%
10 Largest Budgeted Bodies	35%	60%	18%			
10 Smallest Budgeted Bodies	58%	66%	30%			

Sources: 2015 American Community Survey 5-Year Estimates, Department Survey, Mayor’s Office, 311, FY17-18 Annual Appropriation Ordinance, FY17-18 Mayor’s Budget Book.

The full report is available at the San Francisco Department on the Status of Women website, <http://sfgov.org/dosw/>.



Emily M. Murase, PhD  
Director

City and County of San Francisco  
**Department on the Status of Women**



City and County of  
San Francisco

# Gender Analysis of San Francisco Commissions and Boards

## December 2017

## **Acknowledgements**

This report is dedicated in memory of the late Mayor Edwin M. Lee, who made an inclusive San Francisco a priority, including through the appointment of numerous women to public policy bodies throughout the City.

The San Francisco Department on the Status of Women would like to thank the various commission secretaries and department staff who graciously assisted in collecting and providing information about their respective commissions and boards. We also want to thank Francis Tsang, Deputy Chief of Staff for the Office of Mayor Edwin M. Lee, as well as the 311 Information Directory Department ("311") for providing much of the data necessary for the completion of this report.

The data collection and analysis for this report was conducted by Public Policy Fellow Nami Yokogi with support from Workplace Policy and Legislative Director Elizabeth Newman, Associate Director Carol Sacco, and Director Emily Murase, PhD, at the San Francisco Department on the Status of Women.

This document was presented to and adopted by the San Francisco Commission on the Status of Women in December 2017.

### **San Francisco Commission on the Status of Women**

President Debbie Mesloh

Vice President Breanna Zwart

Commissioner Marjan Philhour

Commissioner Olga Ryerson

Commissioner Carrie Schwab-Pomerantz

Commissioner Andrea Shorter

Commissioner Julie D. Soo

The full report is available at the San Francisco Department on the Status of Women website, <http://sfgov.org/dosw/>.

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## Executive Summary

### Overview

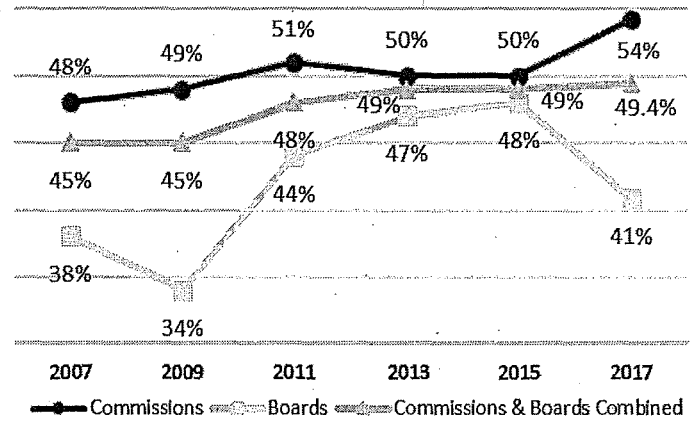
A 2008 City Charter Amendment passed by the voters of San Francisco enacted a city policy that membership of Commissions and Boards reflect the diversity of the population. As part of this measure, the Department on the Status of Women is required to conduct a biennial gender analysis of Commissions and Boards. Data was collected from 57 policy bodies with a total of 540 members primarily appointed by the Mayor and Board of Supervisors.

### Key Findings

#### Gender

- Women’s representation on Commissions and Boards in 2017 is 49%, equal to the female population in San Francisco.
- Since 2007, there has been an overall increase of women on Commissions: women compose 54% of Commissioners in 2017.
- Women’s representation on Boards has declined to 41% this year following a period of steady increases over the past 3 reports.

**Figure 1: 10-Year Comparison of Women’s Representation on Commissions and Boards**

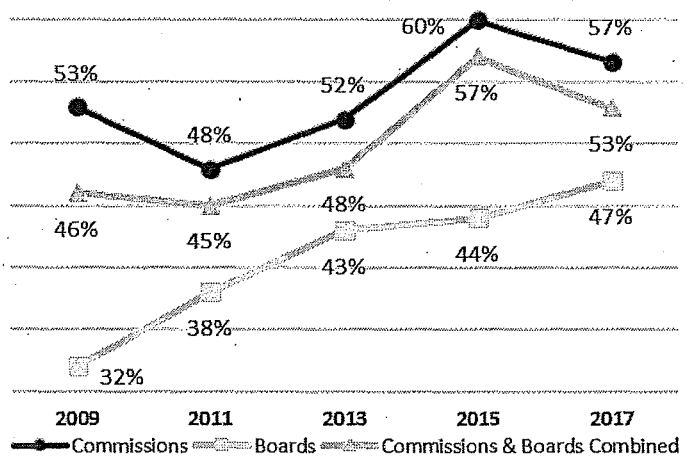


Sources: Department Survey, Mayor's Office, 311.

#### Race and Ethnicity

- While 60% of San Franciscans are people of color, 53% of appointees are racial and ethnic minorities.
- Minority representation on Commissions decreased from 60% in 2015 to 57% in 2017.
- Despite a steady increase of people of color on Boards since 2009, minority representation on Boards, at 47%, remains below parity with the population.
- Asian, Latinx/Hispanic, and multiracial individuals are underrepresented on Commissions and Boards.
- There is a higher representation of White and Black or African American members on policy bodies than in the San Francisco population.

**Figure 2: 8-Year Comparison of Minority Representation on Commissions and Boards**



Sources: Department Survey, Mayor's Office, 311.

**Race and Ethnicity by Gender**

- In San Francisco, 31% of the population are women of color. Although representation of women of color on Commissions reaches parity with the population, only 19% of Board members are women of color.
- Men of color comprise 26% of both Commissioners and Board members compared to 29% of the San Francisco population.
- The representation of White men on policy bodies is 28%, exceeding the 22% of the San Francisco population, while White women are at parity with the population at 19%.
- Underrepresentation of Asian and Latinx/Hispanic individuals exists among both men and women.
  - One-tenth of Commissioners and Board members are Asian men and 12% are Asian women compared to 16% and 18% of the population, respectively.
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**Additional Demographics**

- Among Commissioners and Board members, 17% identify as lesbian, gay, bisexual, or transgender (LGBT).
- Individuals with a disability comprise 11% of appointees on policy bodies, just below the 12% of the adult population with a disability in San Francisco.
- Representation of veterans on Commissions and Boards is 13%, exceeding the 4% of San Franciscans that have served in the military.

**Representation on Policy Bodies by Budget**

- Women and women of color, in particular, are underrepresented on the policy bodies with the largest budgets while exceeding or nearing parity on policy bodies with the smallest budgets.
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Sources: 2015 American Community Survey 5-Year Estimates, Department Survey, Mayor's Office, 311, FY17-18 Annual Appropriation Ordinance, FY17-18 Mayor's Budget Book.

## I. Introduction

The central question of this report is whether appointments to public policy bodies of the City and County of San Francisco are reflective of the population at large.

In 1998, San Francisco became the first city in the world to pass a local ordinance reflecting the principles of the United Nations Convention on the Elimination of All Forms of Discrimination Against Women (CEDAW), also known as the "Women's Human Rights Treaty."<sup>1</sup> The Ordinance requires City government to take proactive steps to ensure gender equality and specifies "gender analysis" as a preventive tool to identify and address discrimination.<sup>2</sup> Since 1998, the Department on the Status of Women (Department) has used this tool to analyze operations of 11 City departments.

In 2007, the Department used gender analysis to analyze the number of women appointed to City Commissions, Boards, and Task Forces.<sup>3</sup> Based on these findings, a City Charter Amendment was developed by the Board of Supervisors for the June 2008 election. The Amendment, which voters approved overwhelmingly, made it City policy that:

1. Membership of Commissions and Boards reflect the diversity of the San Francisco population;
2. Appointing officials be urged to support the nomination, appointment, and confirmation of these candidates; and
3. The San Francisco Department on the Status of Women is required to conduct a gender analysis of Commissions and Boards to be published every 2 years.<sup>4</sup>

This 2017 gender analysis assesses the representation of women; racial and ethnic minorities; lesbian, gay, bisexual, and transgender (LGBT) individuals; people with disabilities; and veterans on San Francisco Commissions and Boards appointed by the Mayor and the Board of Supervisors.<sup>5</sup>

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<sup>1</sup> While 188 of the 193 member states of the United Nations, including all other industrialized countries, have ratified the Women's Human Rights Treaty, the U.S. has not. President Jimmy Carter signed the treaty in 1980, but it has been languishing in the Senate ever since, due to jurisdictional concerns and other issues. For further information, see the United Nations website, available at [www.ohchr.org/english/bodies/cedaw/index.htm](http://www.ohchr.org/english/bodies/cedaw/index.htm).

<sup>2</sup> The gender analysis guidelines are available at the San Francisco Department on the Status of Women website, under Women's Human Rights, at [www.sfgov.org/dosw](http://www.sfgov.org/dosw).

<sup>3</sup> *The 2007 Gender Analysis of Commissions, Boards, and Task Forces* is available online at the Department website, under Women's Human Rights, at [www.sfgov.org/dosw](http://www.sfgov.org/dosw).

<sup>4</sup> The full text of the charter amendment is available at [https://sfpl.org/pdf/main/gic/elections/June3\\_2008.pdf](https://sfpl.org/pdf/main/gic/elections/June3_2008.pdf).

<sup>5</sup> Appointees in some policy bodies are elected or appointed by other entities.

## II. Methodology and Limitations

This report focuses on City and County of San Francisco Commissions and Boards whose jurisdiction is limited to the City, that have a majority of members appointed by the Mayor and Board of Supervisors, and that are permanent policy bodies.<sup>6</sup> Generally, *Commission* appointments are made by the Mayor and *Board* appointments are made by members of the Board of Supervisors. For some policy bodies, however, the appointments are divided between the Mayor, the Board of Supervisors, and other agencies. *Commissions* tend to be permanent policy bodies that are part of the City Charter and oversee a department or agency. *Boards* are typically policy bodies created legislatively to address specific issues.

The gender analysis in this report reflects data from the Commissions and Boards that provided information to the Department through survey, the Mayor's Office, and the Information Directory Department (311), which collects and disseminates information about City appointments to policy bodies. Based on the list of Commissions and Boards that are reported by 311, data was compiled from 57 policy bodies with a total of 540 appointees. A Commissioner or Board member's gender identity, race/ethnicity, sexual orientation, disability status, and veteran status were among data elements collected on a voluntary basis. In many cases, identities are vastly underreported due to concerns about social stigma and discrimination. Thus, data on lesbian, gay, bisexual, transgender (LGBT) identity, disability, and veteran status of appointees were limited, incomplete, and/or unavailable for many appointees, but included to the extent possible. As the fundamental objective of this report is to surface patterns of underrepresentation, every attempt has been made to reflect accurate and complete information in this report.

For the purposes of comparison in this report, data from the *U.S. Census 2011-2015 American Community Survey 5-Year Estimates* is used to reflect the current San Francisco population. Charts 1 and 2 in the Appendix show these population estimates by race/ethnicity and gender.

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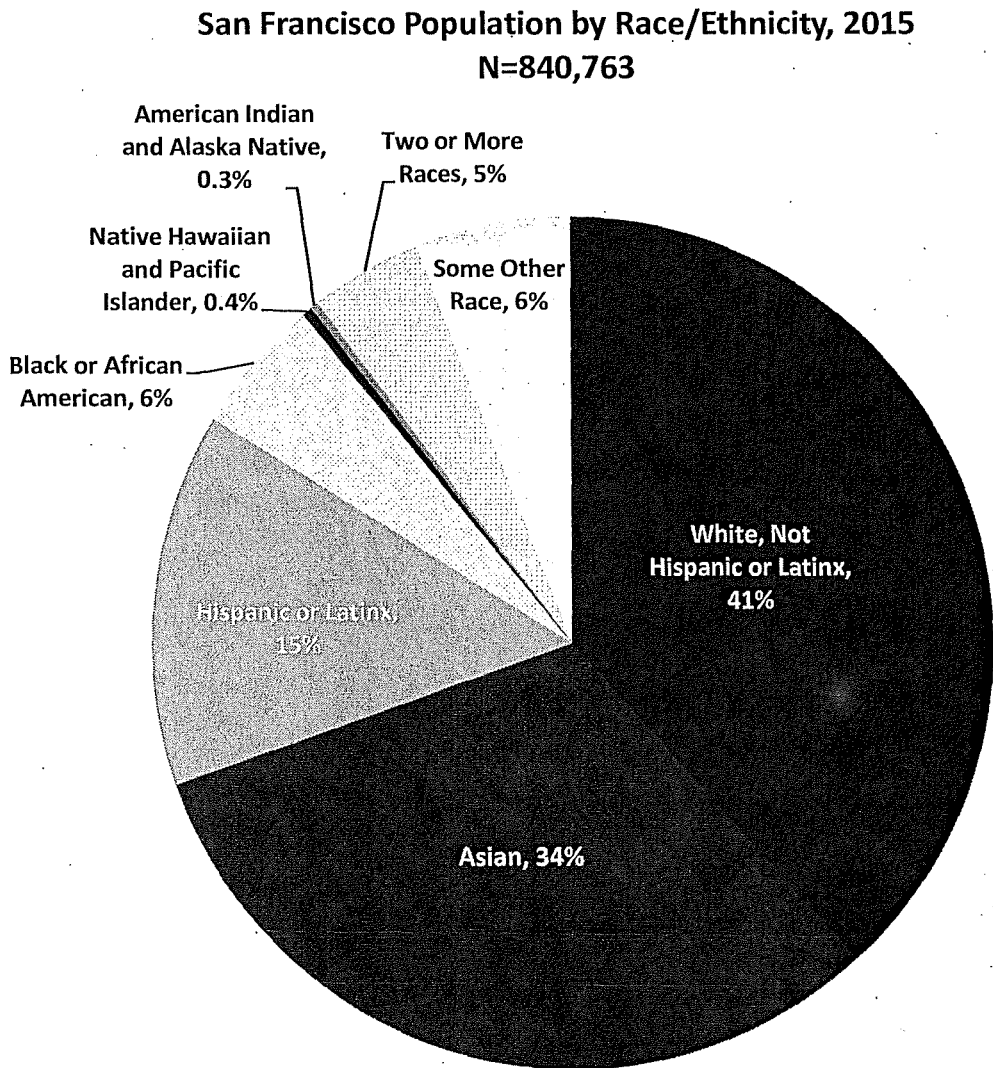
<sup>6</sup> It is important to note that San Francisco is the only jurisdiction in the State of California that is both a city and a county. Therefore, while in other jurisdictions, the Human Services Commission is typically a county commission that governs services across multiple cities and is composed of members appointed by those cities, the San Francisco case is much simpler. All members of Commissioner and Boards are appointed either by the San Francisco Mayor or the San Francisco County Board of Supervisors which functions as a city council.

### III. San Francisco Population Demographics

An estimated 49% of the population in San Francisco are women and approximately 60% of residents identify as a race or ethnicity other than White. Four in ten San Franciscans are White, one-third are Asian, 15% are Hispanic or Latinx, and 6% are Black or African American.

The racial and ethnic breakdown of San Francisco's population is shown in the chart below. Note that the percentages do not add up to 100% since individuals may be counted more than once.

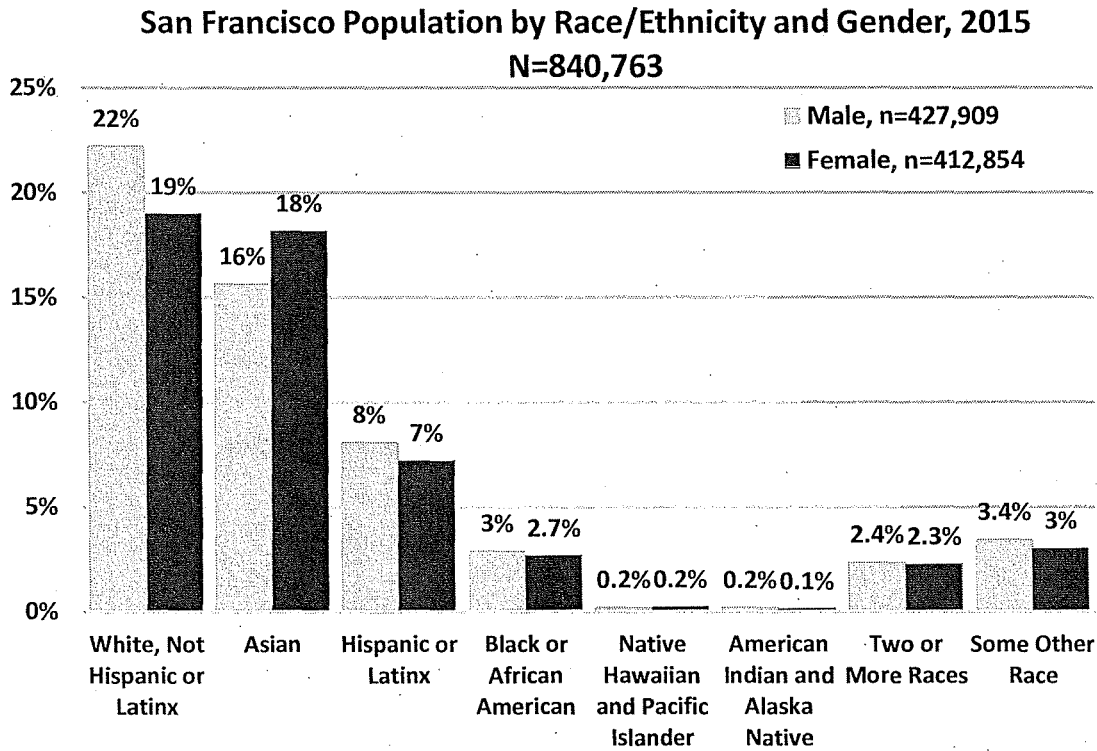
Figure 1: San Francisco Population by Race/Ethnicity



Source: 2011-2015 American Community Survey 5-Year Estimates.

A more nuanced view of San Francisco’s population can be seen in the chart below, which shows race and ethnicity by gender. Most racial and ethnic groups have a similar representation of men and women in San Francisco, though there are about 15% more White men than women (22% vs. 19%) and 12% more Asian women than men (18% vs. 16%). Overall, 29% of San Franciscans are men of color and 31% are women of color.

Figure 2: San Francisco Population by Race/Ethnicity and Gender

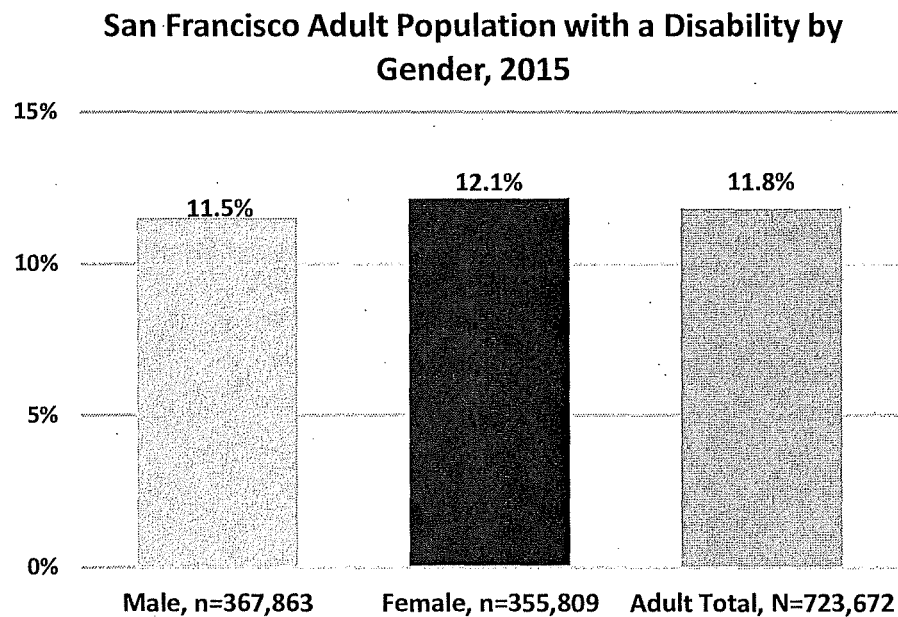


Source: 2011-2015 American Community Survey 5-Year Estimates.

The U.S. Census and *American Community Survey* do not count the number of individuals who identify as lesbian, gay, bisexual, or transgender (LGBT). However, there are several reputable data sources that estimate San Francisco has one of the highest concentrations of LGBT individuals in the nation. A 2015 Gallup poll found that among employed adults in the San Francisco Metropolitan Area, which includes San Francisco, Alameda, Contra Costa, Marin, and San Mateo counties, 6.2% identify as LGBT, the largest percentage of any populous area in the U.S. The 2010 U.S. Census reported 34,000 same-sex couples in the Bay Area, with an estimated 7,600 male same-sex couples and 2,700 female same-sex couples in the City of San Francisco, approximately 7% of all households. In addition, the Williams Institute at the University of California Los Angeles estimates that 4.6% of Californians identify as LGBT, which is similar across gender (4.6% of males vs. 4.5% of females). The Williams Institute also reported that roughly 92,000 adults ages 18-70 in California, or 0.35% of the population, are transgender. These sources suggest between 5-7% of the San Francisco adult population, or approximately 36,000-50,000 San Franciscans, identify as LGBT.

Women are slightly more likely than men to have one or more disabilities. For women 18 years and older, 12.1% have at least one disability, compared to 11.5% of adult men. Overall, about 12% of adults in San Francisco live with a disability.

Figure 3: San Francisco Adults with a Disability by Gender

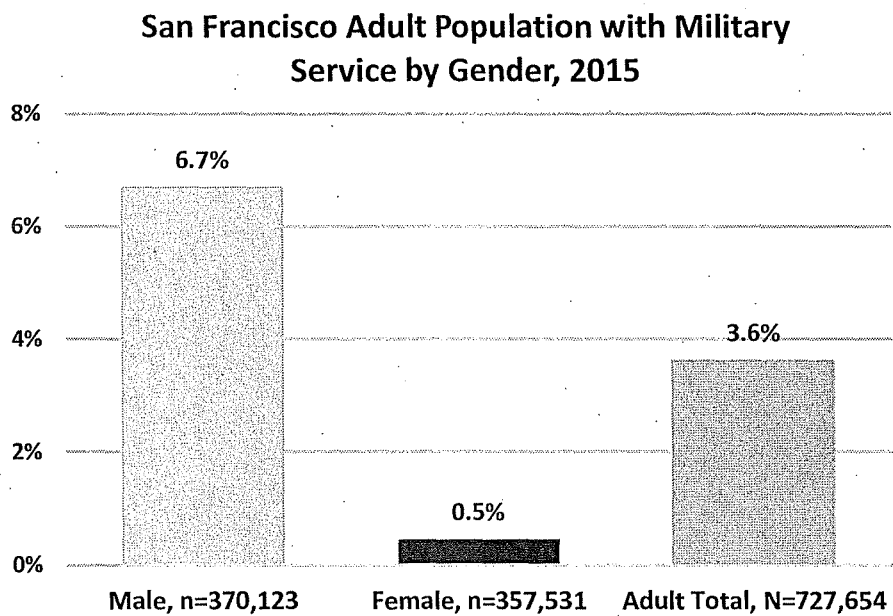


Source: 2011-2015 American Community Survey 5-Year Estimates.



In terms of veterans, according to the U.S. Census, 3.6% of the adult population in San Francisco has served in the military. There is a drastic difference by gender. More than 12 times as many men are veterans, at nearly 7% of adult males, than women, with less than 1%.

Figure 4: Veterans in San Francisco by Gender



Source: 2011-2015 American Community Survey 5-Year Estimates.

## IV. Gender Analysis Findings

On the whole, appointees to Commissions and Boards reflect many aspects of the diversity of San Francisco. Among Commissioners and Board members, nearly half are women, more than 50% are people of color, 17% are LGBT, 11% have a disability, and 13% are veterans. However, Board appointees are less diverse than Commission appointees. Below is a summary of key indicators, comparing them between Commissions and Boards. Refer to Appendix II for a complete table of demographics by Commissions and Boards.

**Figure 5: Summary Data Comparing Representation on Commissions and Boards, 2017**

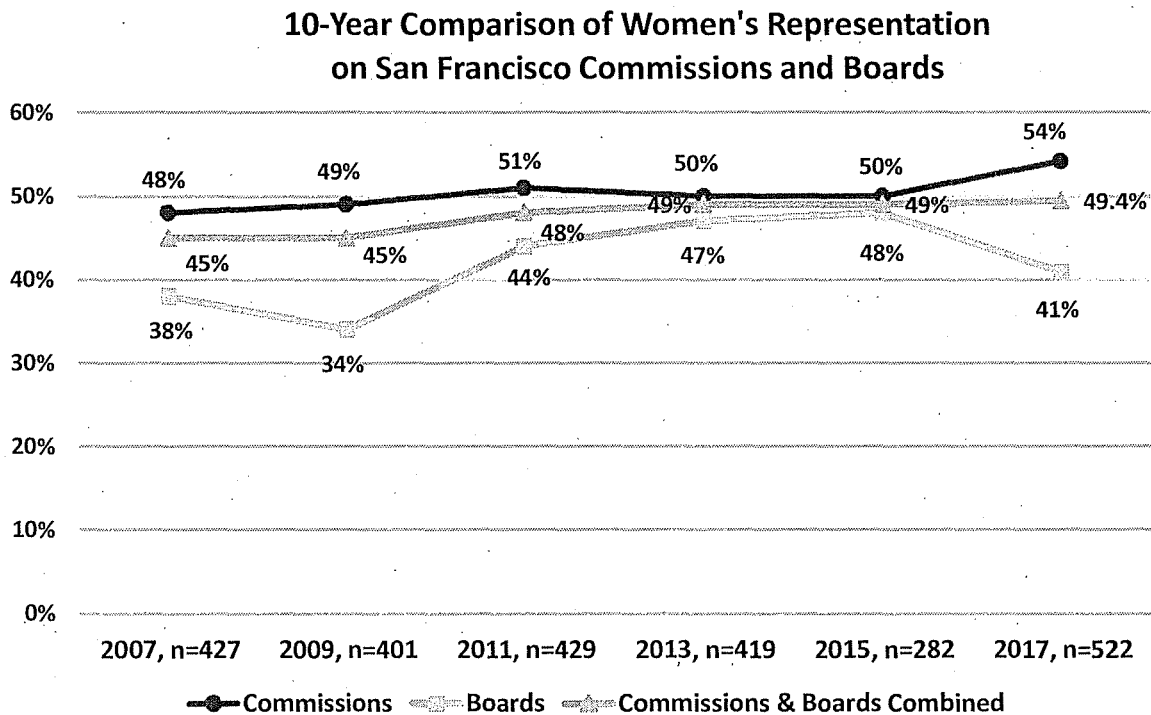
	Commissions	Boards
<b>Number of Policy Bodies Included</b>	40	17
<b>Filled Seats</b>	350/373 (6% vacant)	190/213 (11% vacant)
<b>Female Appointees</b>	54%	41%
<b>Racial/Ethnic Minority</b>	57%	47%
<b>LGBT</b>	17.5%	17%
<b>With Disability</b>	10%	14%
<b>Veterans</b>	15%	10%

The next sections will present detailed data, compared to previous years, along the key variables of gender, ethnicity, race/ethnicity by gender, sexual orientation, disability, veterans, and policy bodies by budget size.

**A. Gender**

Overall, the percentage of female appointees to City Commissions and Boards is 49%, equal to the female percentage of the San Francisco population. A 10-year comparison of the gender diversity on Commissions and Boards shows that the percentage of female Commissioners has increased over the 10 years since the first gender analysis of Commissions and Boards in 2007. At 54%, the representation of women on Commissions currently exceeds the percentage of women in San Francisco (49%). The percentage of female Board appointees declined 15% from the last gender analysis in 2015. Women make up 41% of Board appointees in 2017, whereas women were 48% of Board members in 2015. A greater number of Boards were included this year than in 2015, which may contribute to the stark difference from the previous report. This dip represents a departure from the previous trend of increasing women’s representation on Boards.

**Figure 6: 10-Year Comparison of Women’s Representation on Commissions and Boards**

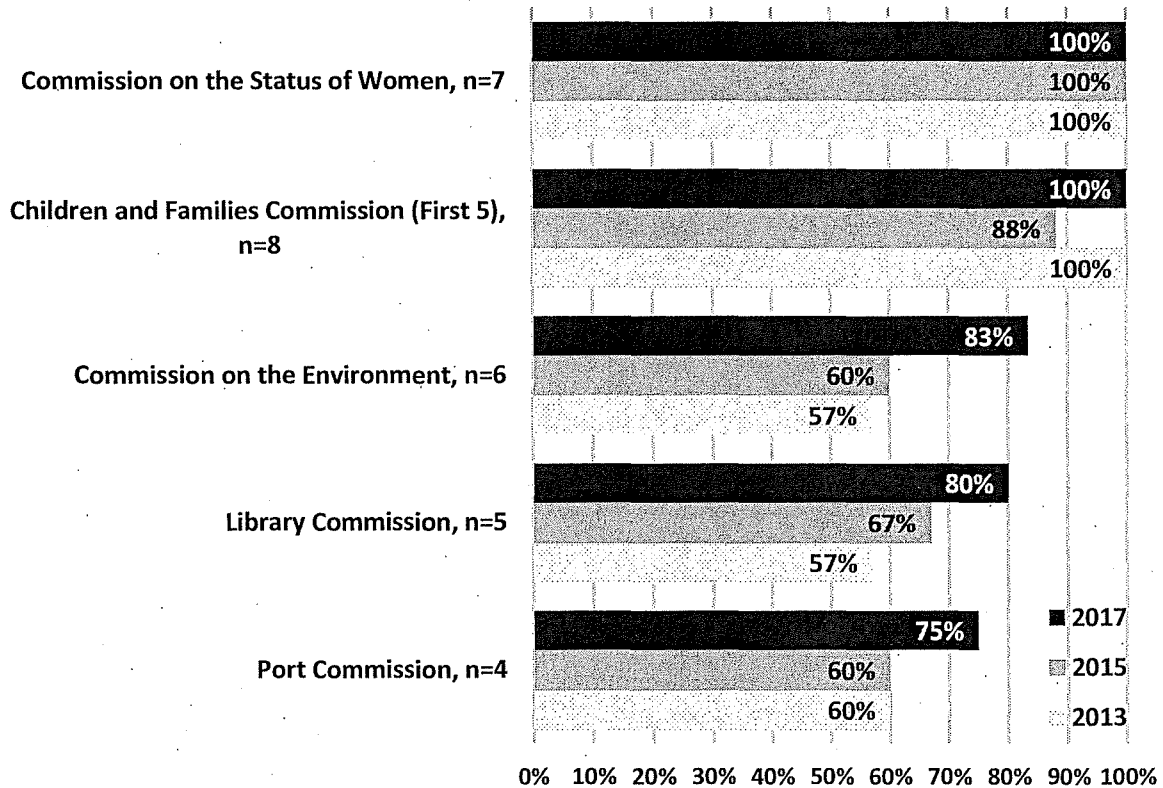


Sources: Department Survey, Mayor’s Office, 311.

The next two charts illustrate the Commissions and Boards with the highest and lowest percentage of female appointees in 2017. Data from the two previous gender analyses for these Commissions and Boards is also included for comparison purposes. Of 54 policy bodies with data on gender, roughly one-third (20 Commissions and Boards) have more than 50% representation of women. The greatest women's representation is found on the Commission on the Status of Women and the Children and Families Commission (First 5) at 100%. The Long Term Care Coordinating Council and the Mayor's Disability Council also have some of the highest percentages of women, at 78% and 75%, respectively. However, the latter two policy bodies are not included in the chart due to lack of prior data.

Figure 7: Commissions and Boards with Most Women

**Commissions and Boards with Highest Percentage of Women, 2017 Compared to 2015, 2013**

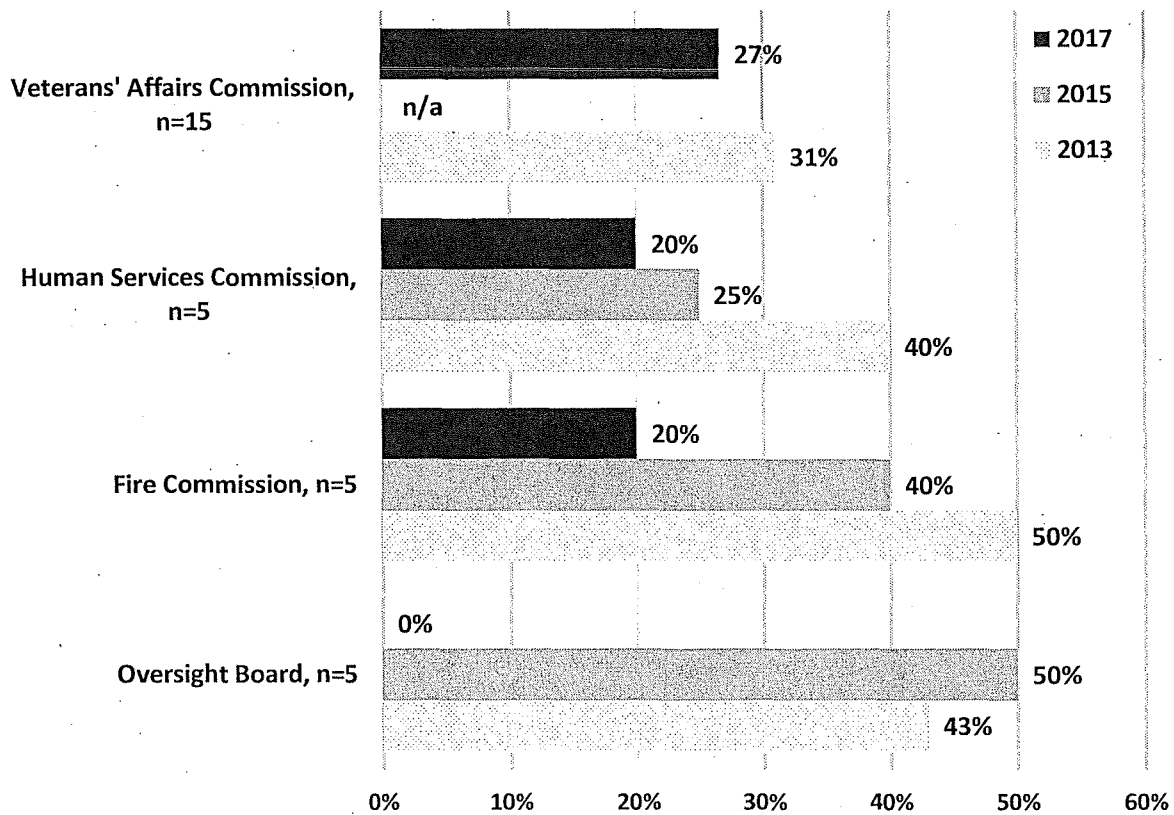


Sources: Department Survey, Mayor's Office, 311.

There are 14 Commissions and Boards that have 30% or less women. The lowest percentage is found on the Oversight Board of the Office of Community Investment & Infrastructure where currently none of the five appointees are women. The Urban Forestry Council and the Workforce Investment Board also have some of the lowest percentages of women members at 20% and 26%, respectively, but are not included in the chart below due to lack of prior data.

Figure 8: Commissions and Boards with Least Women

**Commissions and Boards with Lowest Percentage of Women,  
2017 Compared to 2015, 2013**

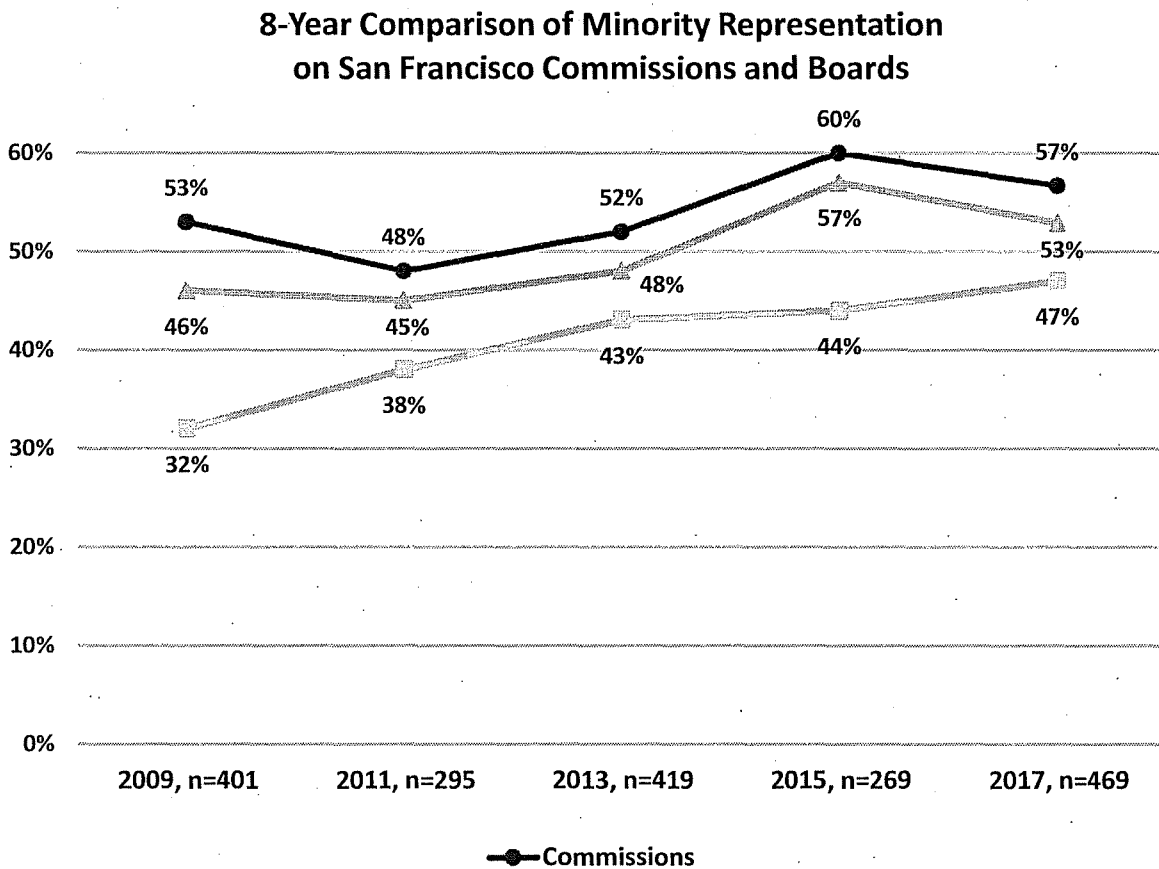


Sources: Department Survey, Mayor's Office, 311.

**B. Ethnicity**

Data on racial and ethnic background were available for 286 Commissioners and 183 Board members. More than half of these appointees identify as people of color. However, representation of people of color on Commissions and Boards falls short of parity with the approximately 60% minority population in San Francisco. In total, 53% of appointees identify as racial and ethnic minorities. The percentage of minority Commissioners decreased from 2015, while the percentage of minority Board members has been steadily increasing since 2009. Yet, communities of color are represented in greater numbers on Commissions, at 57%, than Boards, at 47%, of appointees. Below is the 8-year comparison of minority representation on Commissions and Boards. Data on race and ethnicity were not collected in 2007.

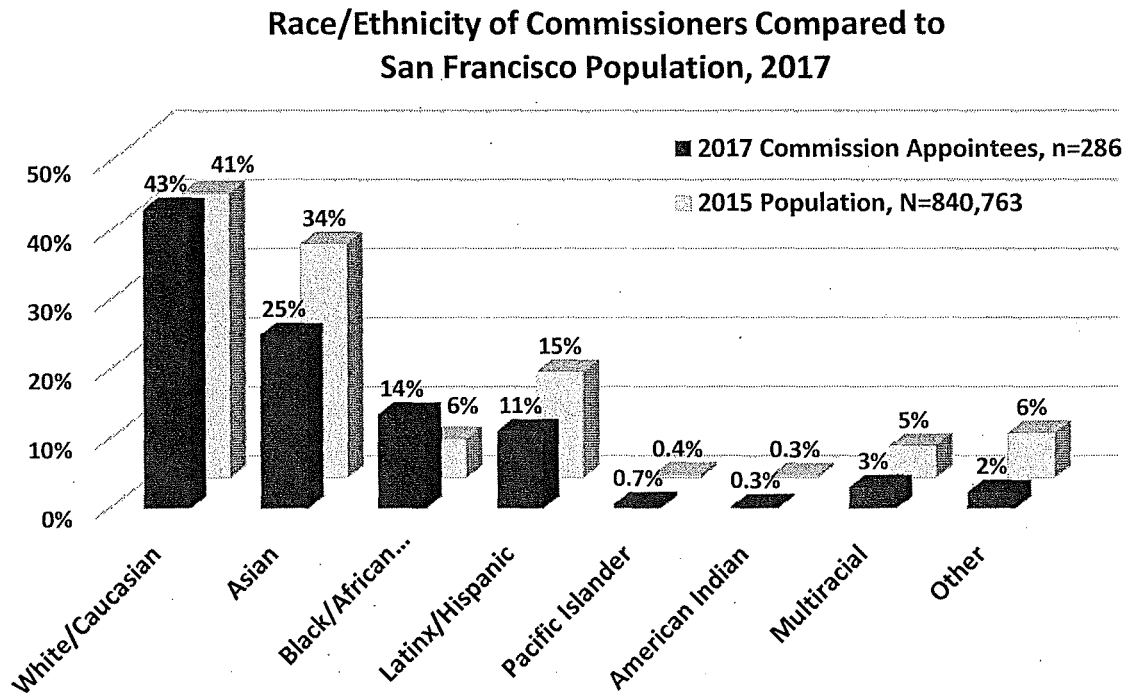
**Figure 9: 8-Year Comparison of Minority Representation on Commissions and Boards**



Sources: Department Survey, Mayor's Office, 311.

The racial and ethnic breakdown of Commissioners and Board members as compared to the San Francisco population is presented in the next two charts. There is a greater number of White and Black/African American Commissioners in comparison to the general population, in contrast to individuals identifying as Asian, Latinx/Hispanic, multiracial, and other races who are underrepresented on Commissions. One-quarter of Commissioners are Asian compared to more than one-third of the population. Similarly, 11% of Commissioners are Latinx compared to 15% of the population.

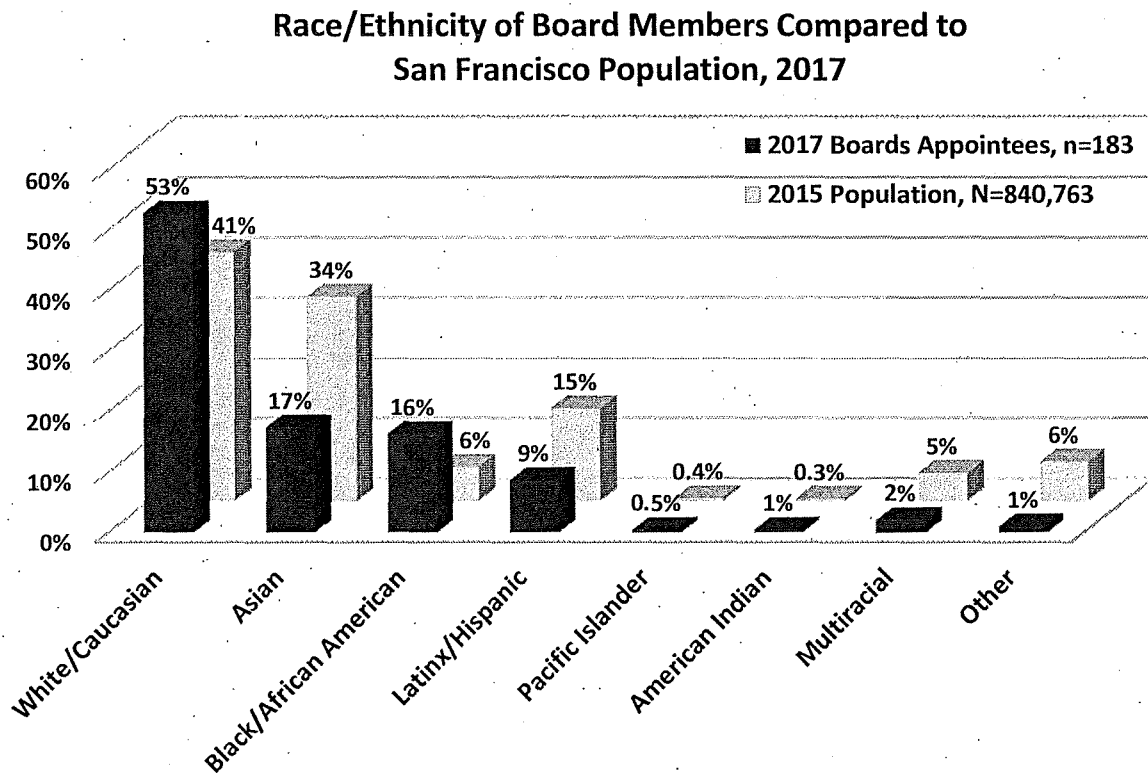
Figure 10: Race/Ethnicity of Commissioners Compared to San Francisco Population



Sources: Department Survey, Mayor's Office, 311.

A similar pattern emerges for Board appointees. In general, racial and ethnic minorities are underrepresented on Boards, except for the Black/African American population with 16% of Board appointees compared to 6% of the population. White appointees far exceed the White population with more than half of appointees identifying as White compared to about 40% of the population. Meanwhile, there are considerably fewer Board members who identify as Asian, Latinx/Hispanic, multiracial, and other races than in the population. Particularly striking is the underrepresentation of Asians, where 17% of Board members identified as Asian compared to 34% of the population. Additionally, 9% of Board appointees are Latinx compared to 15% of the population.

Figure 11: Race/Ethnicity of Board Members Compared to San Francisco Population



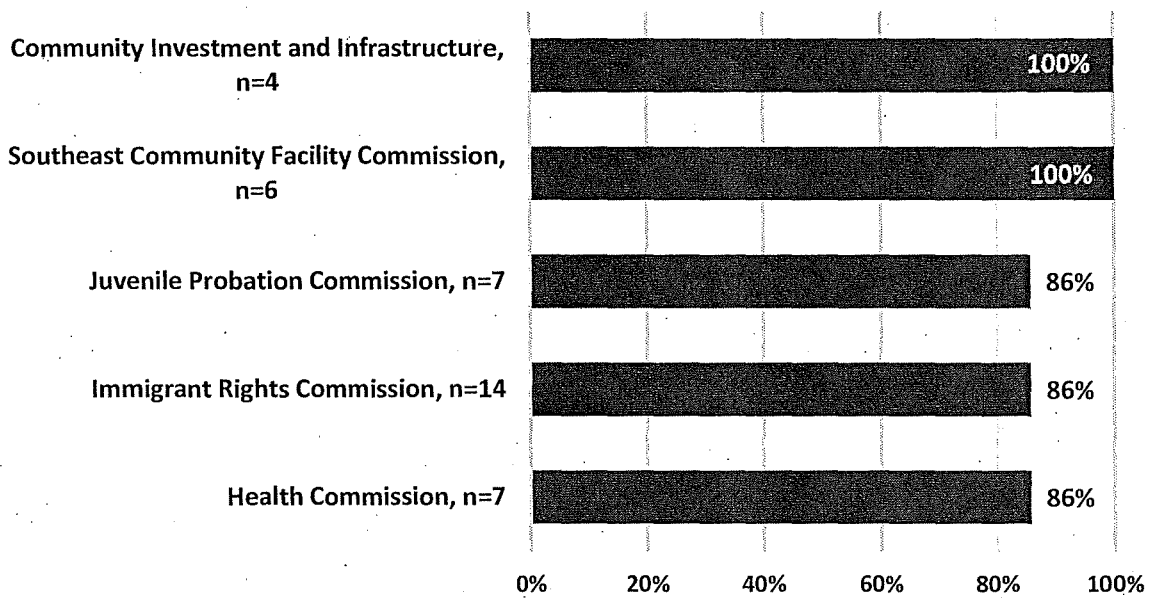
Sources: Department Survey, Mayor's Office, 311.



Of the 37 Commissions with information on ethnicity, more than two-thirds (26 Commissions) have at least 50% of appointees identifying as persons of color and more than half (19 Commissions) reach or exceed parity with the nearly 60% minority population. The Commissions with the highest percentage of minority appointees are shown in the chart below. The Commission on Community Investment and Infrastructure and the Southeast Community Facility Commission both are comprised entirely of people of color. Meanwhile, 86% of Commissioners are minorities on the Juvenile Probation Commission, Immigrant Rights Commission, and Health Commission.

Figure 12: Commissions with Most Minority Appointees

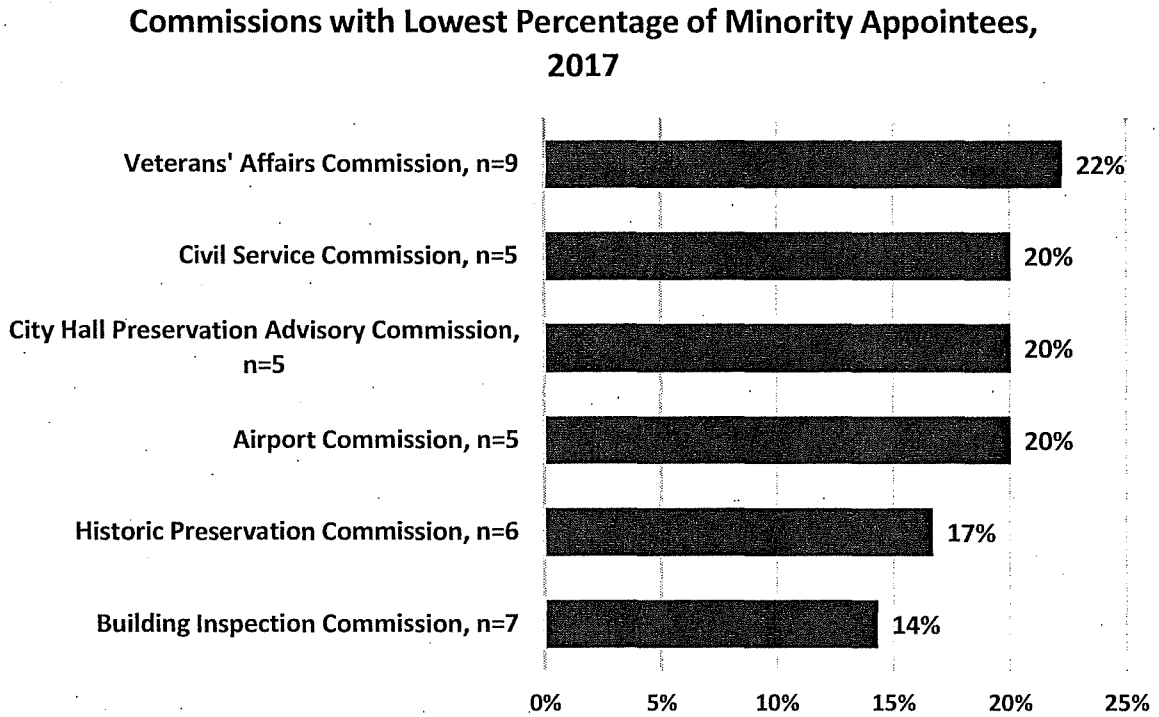
**Commissions with Highest Percentage of Minority Appointees, 2017**



Sources: Department Survey, Mayor's Office, 311.

Seven Commissions have fewer than 30% minority appointees, with the lowest percentage of minority appointees being found on the Building Inspection Commission at 14% and the Historic Preservation Commission at 17%. The Commissions with the lowest percentage of minority appointees are shown in the chart below:

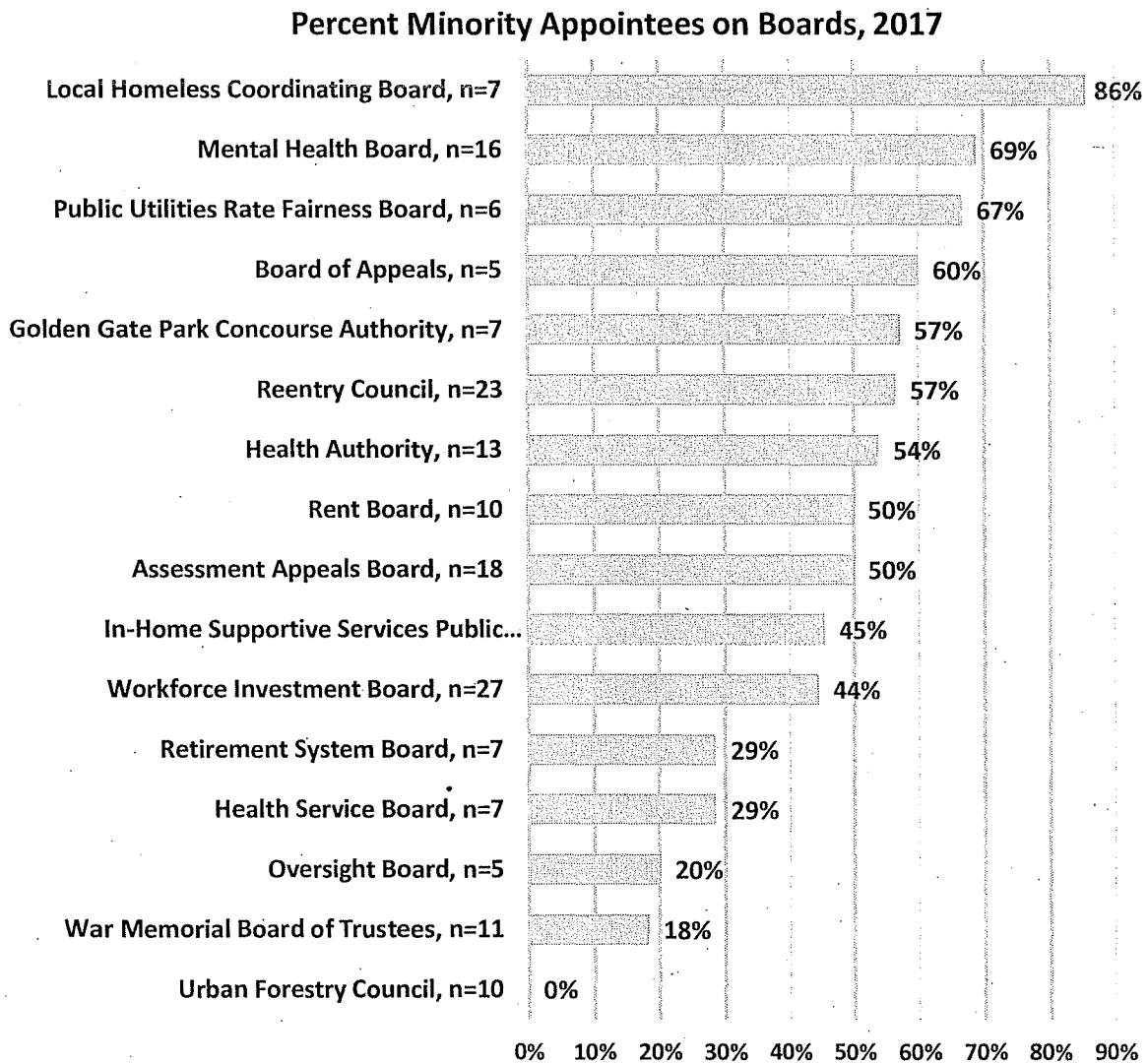
Figure 13: Commissions with Least Minority Appointees



Sources: Department Survey, Mayor's Office, 311.

For the 16 Boards with information on race and ethnicity, nine have at least 50% minority appointees. The Local Homeless Coordinating Board has the greatest percentage of members of color with 86%. The Mental Health Board and the Public Utilities Rate Fairness Board also have a large representation of people of color at 69% and 67%, respectively. Meanwhile, seven Boards have a majority of White members, with the lowest representation of people of color on the Oversight Board at 20% minority members, the War Memorial Board of Trustees at 18% minority members, and the Urban Forestry Council with no members of color.

Figure 14: Minority Representation on Boards

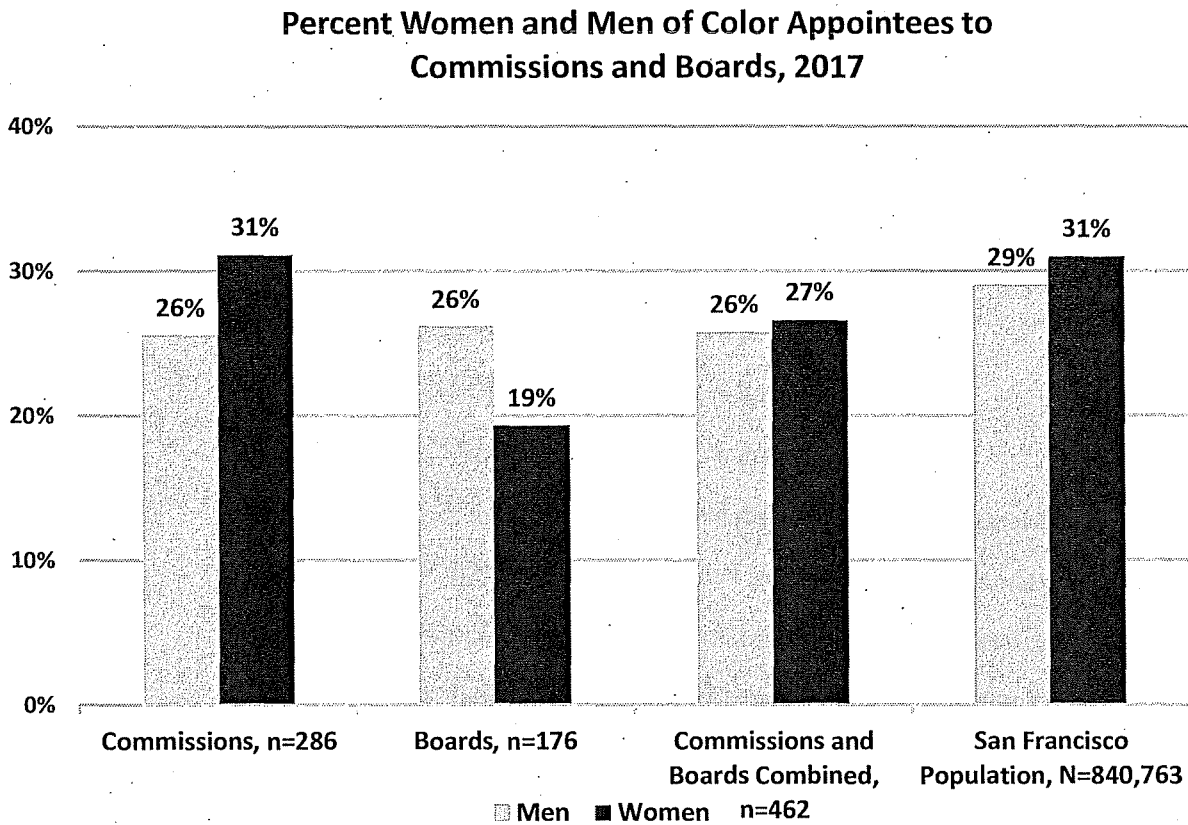


Sources: Department Survey, Mayor's Office, 311.

**C. Race/Ethnicity by Gender**

Minorities comprise 57% of Commission appointees and 47% of Board appointees. The total percentage of minority appointees on Commissions and Boards in 2017 is 53% compared to about 60% of the population. There are slightly more women of color on Commissions and Boards at 27% than men of color at 26%. Women of color appointees to Commissions reach parity with the population at 31%, while women of color are 19% of Board members, far from parity with the population. Men of color are 26% of appointees to both Commissions and Boards, below the 29% men of color in the San Francisco population.

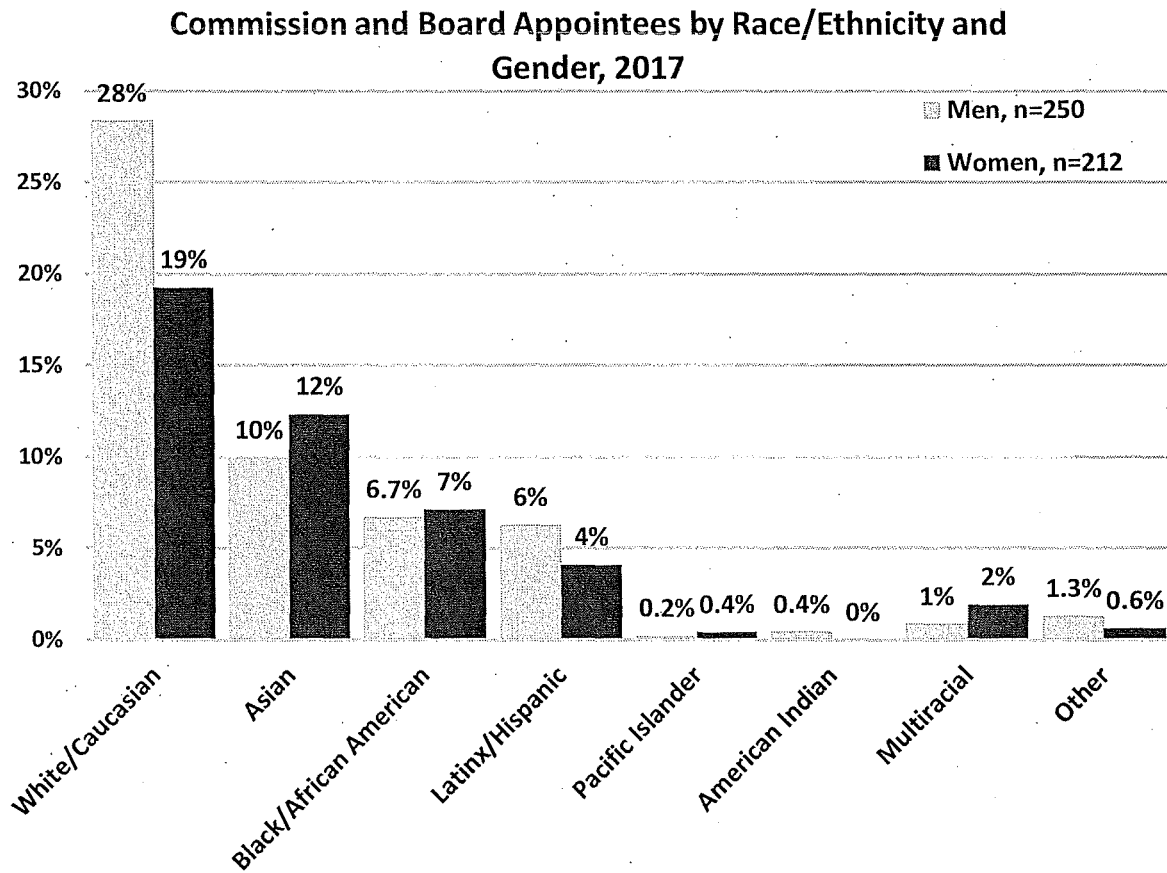
**Figure 15: Women and Men of Color on Commissions and Boards**



Sources: Department Survey, Mayor's Office, 311, 2011-2015 American Community Survey 5-Year Estimates.

The next chart illustrates appointees' race and ethnicity by gender. The gender distribution in most racial and ethnic groups on policy bodies is similar to the representation of men and women in minority groups in San Francisco except for the White population. White men represent 22% of San Francisco population, yet 28% of Commission and Board appointees are White men. Meanwhile, White women are at parity with the population at 19%. Women and men of color are underrepresented across all racial and ethnic groups, except for Black/African American appointees. Asian women are 12% of appointees, but 18% of the population. Asian men are 10% of appointees compared to 16% of the population. Latina women are 4% of Commissioners and Board members, yet 7% of the population, while 6% of appointees are Latino men compared to 8% of San Franciscans.

Figure 16: Commission and Board Appointees by Race/Ethnicity and Gender

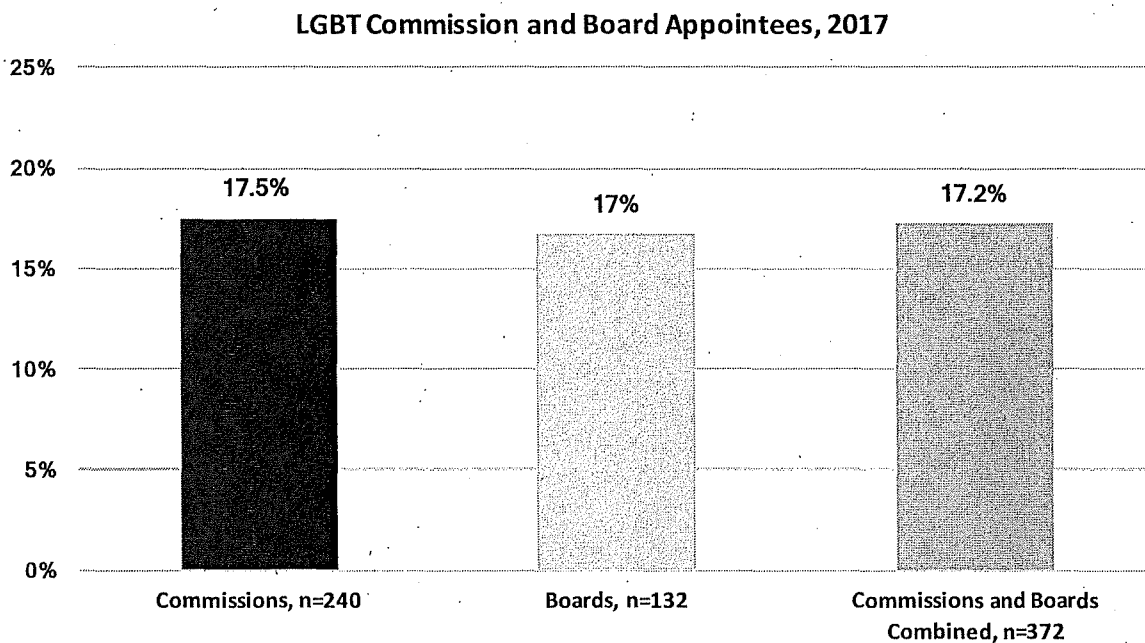


Sources: Department Survey, Mayor's Office, 311.

### D. Sexual Orientation

While it is challenging to find accurate counts of the number of lesbian, gay, bisexual, and transgender (LGBT) individuals, a combination of sources, noted in the demographics section, suggests between 4.6% and 7% of the San Francisco population is LGBT. Data on sexual orientation and gender identity was available for 240 Commission appointees and 132 Board appointees. Overall, about 17% of appointees to Commissions and Boards are LGBT. There is a large LGBT representation across both Commissioners and Board members. Three Commissioners identified as transgender.

Figure 17: LGBT Commission and Board Appointees

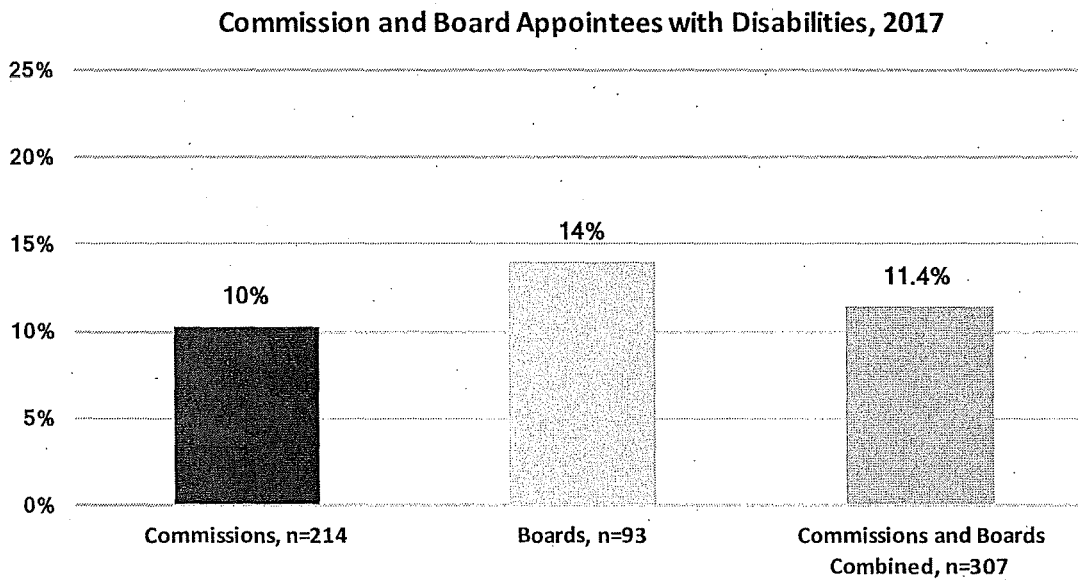


Sources: Department Survey, Mayor's Office, 311.

### E. Disability

An estimated 12% of San Franciscans have a disability. Data on disability was available for 214 Commission appointees and 93 Board appointees. The percentage of Commission and Board appointees with a disability is 11.4% and almost reaches parity with the 11.8% of the adult population in San Francisco that has a disability. There is a much greater representation of people with a disability on Boards at 14% than on Commissions at 10%.

Figure 18: Commission and Board Appointees with Disabilities

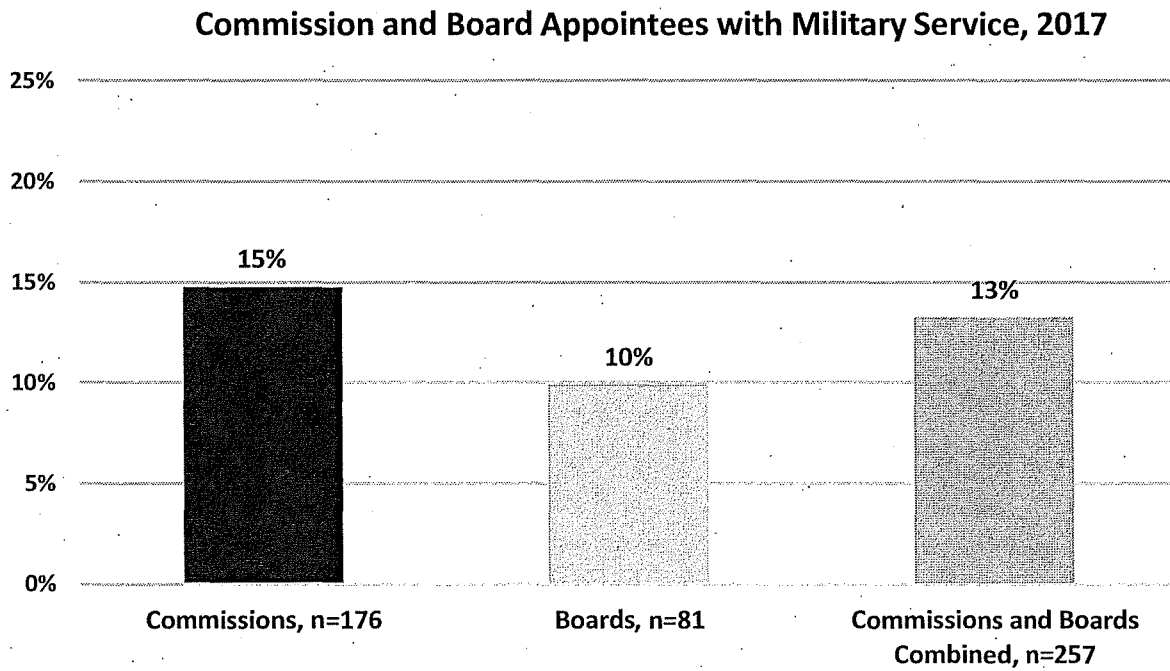


Sources: Department Survey, Mayor's Office, 311.

## F. Veterans

Veterans are 3.6% of the adult population in San Francisco. Data on military service was available for 176 Commission appointees and 81 Board appointees. Overall, veterans are well represented on Commissions and Boards with 13% of appointees having served in the military. However, there is a large difference in the representation of veterans on Commissions at 15% compared to Boards at 10%. This is likely due to the 17 members of Veterans Affairs Commission of which all members must be veterans.

Figure 19: Commission and Board Appointees with Military Service



Sources: Department Survey, Mayor's Office, 311.



## G. Policy Bodies by Budget Size

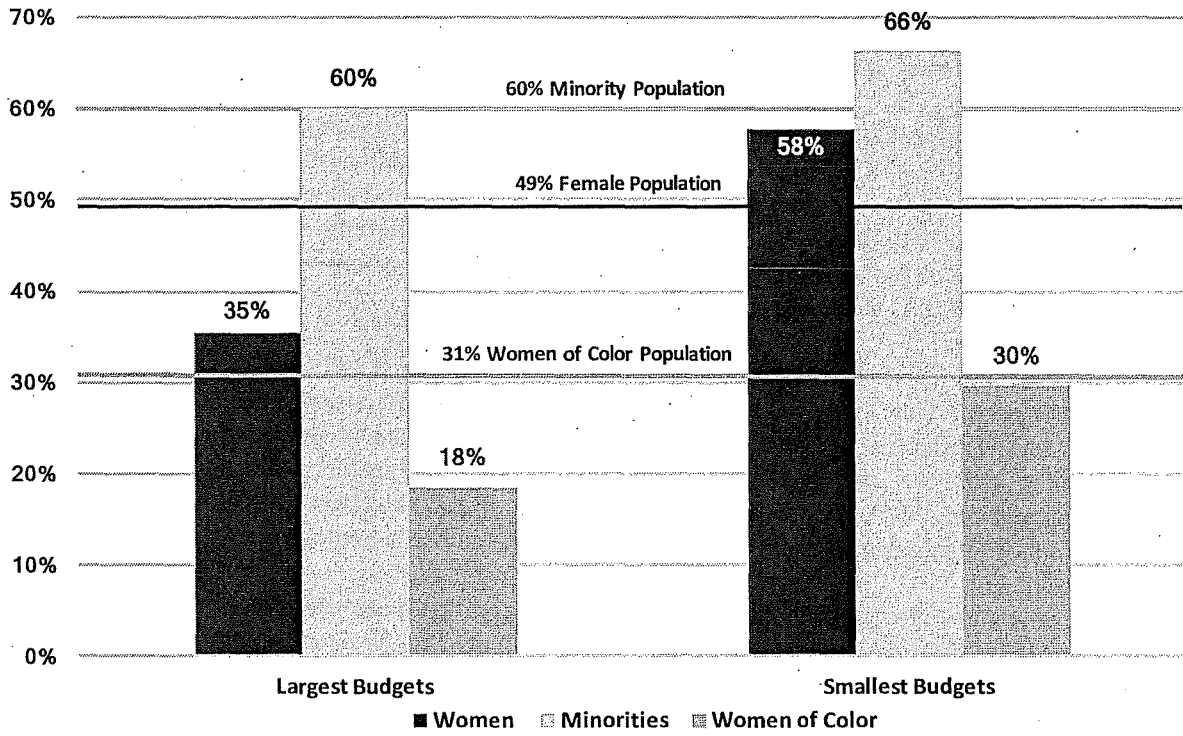
In addition to data on the appointment of women and minorities to Commissions and Boards, this report examines whether the demographic make-up of policy bodies with the largest budget (which is often proportional to the amount of influence in the City) are representative of the community. On the following page, Figure 19 shows the representation of women, people of color, and women of color on the policy bodies with the largest and smallest budgets.

Though the overall representation of female appointees (49%) is equal to the City's population, Commissions and Boards with the highest female representation have fairly low influence as measured by budget size. Although women's representation on the ten policy bodies with the largest budgets increased from 30% in 2015 to 35% this year, it is still far below parity with the population. The percentage of women on the ten bodies with the smallest budgets grew from 45% in 2015 to 58% in 2017.

With respect to minority representation, the bodies with both the largest and smallest budgets exceed parity with the population. On the ten Commissions and Boards with the largest budgets, 60% of appointees identify as a racial or ethnic minority; meanwhile 66% of appointees identify as a racial or ethnic minority on the ten Commissions and Boards with the smallest budgets. Minority representation on the ten largest budgeted policy bodies was slightly greater in 2015 at 62%, while there was a 21% increase of minority representation on the ten smallest budgeted policy bodies from 52% in 2015.

Percentage of women of color on the policy bodies with the smallest budgets is 30% and almost reaches parity with the population in San Francisco. However, women of color are considerably underrepresented on the ten policy bodies with the largest budgets at 18% compared to 31% of the population.

**Figure 20: Women, Minorities, and Women of Color on Largest and Smallest Budget Bodies**  
**Percent Women, Minorities and Women of Color on Commissions and Boards with Largest and Smallest Budgets in Fiscal Year 2017-2018**



Sources: Department Survey, Mayor's Office, 311, FY17-18 Annual Appropriation Ordinance, FY17-18 Mayor's Budget Book.

The following two tables present the demographics of the Commissions and Boards overseeing some of the City's largest and smallest budgets.

Of the ten Commissions and Boards that oversee the largest budgets, women make up 35% and women of color are 18% of the appointees. The Commission on Community Investment and Infrastructure is the most diverse with people of color in all appointed seats and women comprising half of the members. The Municipal Transportation Agency (MTA) Board of Directors and Parking Authority Commission has the next largest representation of women with 43%. Four of the ten bodies have less than 30% female appointees. Women of color are near parity on the Police Commission at 29% compared to 31% of the population. Meanwhile, the Public Utilities Commission and Human Services Commission have no women of color.

Overall, the representation of minorities on policy bodies with the largest budgets is equal to that of the minority population in San Francisco at 60% and four of the ten largest budgeted bodies have greater minority representation. Following the Commission on Community Investment and Infrastructure with 100% minority appointees, the Health Commission at 86% minority appointees, the Aging and Adult Services Commission at 80% minority appointees, and the Police Commission with 71% minority appointees have the next highest minority representation. In contrast, the Airport Commission has the lowest minority representation at 20%.

**Table 1: Demographics of Commissions and Boards with Largest Budgets**

Body	FY17-18 Budget	Total Seats	Filled Seats	% Women	% Minority	% Women of Color
Health Commission	\$ 2,198,181,178	7	7	29%	86%	14%
MTA Board of Directors and Parking Authority Commission	\$ 1,183,468,406	7	7	43%	57%	14%
Public Utilities Commission	\$ 1,052,841,388	5	5	40%	40%	0%
Airport Commission	\$ 987,785,877	5	5	40%	20%	20%
Human Services Commission	\$ 913,783,257	5	5	20%	60%	0%
Health Authority (SF Health Plan Governing Board)	\$ 637,000,000	19	15	40%	54%	23%
Police Commission	\$ 588,276,484	7	7	29%	71%	29%
Commission on Community Investment and Infrastructure	\$ 536,796,000	5	4	50%	100%	50%
Fire Commission	\$ 381,557,710	5	5	20%	60%	20%
Aging and Adult Services Commission	\$ 285,000,000	7	5	40%	80%	14%
<b>Total</b>	<b>\$ 8,764,690,300</b>	<b>72</b>	<b>65</b>	<b>35%</b>	<b>60%</b>	<b>18%</b>

Sources: Department Survey, Mayor's Office, 311, FY17-18 Annual Appropriation Ordinance, FY17-18 Mayor's Budget Book.

Commissions and Boards with the smallest budgets exceed parity with the population for women's and minority representation with 58% women and 66% minority appointees and are near parity with 30% women of color appointees compared to 31% of the population. The Long Term Care Coordinating Council has the greatest representation of women at 78%, followed by the Youth Commission at 64%, and the City Hall Preservation Advisory Commission at 60%. Five of the ten smallest budgeted bodies have less than 50% women appointees. The Southeast Community Facility Commission, the Youth Commission, the Housing Authority Commission, and the Public Utilities Rate Fairness Board have more than 30% women of color members.

Of the eight smallest budgeted policy bodies with data on race and ethnicity, more than half have greater representation of racial and ethnic minority and women of color than the population. The Southeast Community Facility Commission has 100% members of color, followed by the Housing Authority Commission at 83%, the Sentencing Commission at 73%, and the Public Utilities Rate Fairness Board at 67% minority appointees. Only the Historic Preservation Commission with 17% minority members, the City Hall Preservation Advisory Commission at 20% minority members, and the Reentry Council with 57% minority members fall below parity with the population.

**Table 2: Demographics of Commissions and Boards with Smallest Budgets**

Body	FY17-18 Budget	Total Seats	Filled Seats	% Women	% Minority	% Women of Color
Historic Preservation Commission	\$ 45,000	7	6	33%	17%	17%
City Hall Preservation Advisory Commission	\$ -	5	5	60%	20%	20%
Housing Authority Commission	\$ -	7	6	33%	83%	33%
Local Homeless Coordinating Board	\$ -	9	7	43%	n/a	n/a
Long Term Care Coordinating Council	\$ -	40	40	78%	n/a	n/a
Public Utilities Rate Fairness Board	\$ -	7	6	33%	67%	33%
Reentry Council	\$ -	24	23	52%	57%	22%
Sentencing Commission	\$ -	12	12	42%	73%	18%
Southeast Community Facility Commission	\$ -	7	6	50%	100%	50%
Youth Commission	\$ -	17	16	64%	64%	43%
<b>Totals</b>	<b>\$ 45,000</b>	<b>135</b>	<b>127</b>	<b>58%</b>	<b>66%</b>	<b>30%</b>

Sources: Department Survey, Mayor's Office, 311, FY17-18 Annual Appropriation Ordinance, FY17-18 Mayor's Budget Book.

## V. Conclusion

Per the 2008 Charter Amendment, the Mayor and Board of Supervisors are encouraged to make appointments to Commissions, Boards, and other policy bodies that reflect the diverse population of San Francisco. While state law prohibits public appointments based solely on gender, race and ethnicity, sexual orientation, or disability status, an awareness of these factors is important when appointing individuals to serve on policy bodies, particularly where they may have been historically underrepresented.

Since the first gender analysis of appointees to San Francisco policy bodies in 2007, there has been a steady increase of female appointees. There has also been a greater representation of women on Commissions as compared to Boards. This continued in 2017 with 54% female Commissioners. However, it is concerning that the percentage of female Board members has dropped from 48% in 2015 to 41% in 2017.

People of color represent 60% of the San Francisco population, yet only represent 53% of appointees to San Francisco Commissions and Boards. There is a greater representation of people of color on Commissions than Boards. However, Commissions have fewer appointees identified as ethnic minorities this year, 57%, than the 60% in 2015, while the representation of people of color on Boards increased from 44% in 2015 to 47% in 2017. There is still a disparity between race and ethnicity on public policy bodies and in the population. Especially Asians and Latinx/Hispanic individuals are underrepresented across Commissions and Boards while there is a higher representation of White and Black/African American appointees than in the general population. Women of color are 31% of the population and comprise 31% of Commissioners compared to 19% of Board members. Meanwhile, men of color are 29% of the population and 26% of Commissioners and Board members.

This year there is more data available on sexual orientation, veteran status, and disability than previous gender analyses. The 2017 gender analysis found that there is a relatively high representation of LGBT individuals on the policy bodies for which there was data at 17%. Veterans are also highly represented at 13%, and the representation of people with a disability in policy bodies almost reaches parity with the population with 11.4% compared to 11.8%.

Finally, the policy bodies with larger budgets have a smaller representation of women at 35% while Commissions and Boards with smallest budgets are 58% female appointees. While minority representation exceeds the population on the policy bodies with both the smallest and largest budgets, women of color are considerably underrepresented on the largest budgeted policy bodies at 18% compared to 31% of the population.

This report is intended to inform appointing authorities, including the Mayor and the Board of Supervisors, as they carefully select their designees on key policy bodies of the City & County of San Francisco. In the spirit of the charter amendment that mandated this report, diversity and inclusion should be the hallmark of these important appointments.

**Appendix I. 2015 Population Estimates for San Francisco County**

The following 2015 San Francisco population statistics were obtained from the U.S. Census Bureau's *2011-2015 American Community Survey 5-Year Estimates*.

**Chart 1: 2015 Total Population by Race/Ethnicity**

Race/Ethnicity	Total	
	Estimate	Percent
<b>San Francisco County California</b>	840,763	
White, Not Hispanic or Latino	346,732	41%
Asian	284,426	34%
Hispanic or Latino	128,619	15%
Some Other Race	54,388	6%
Black or African American	46,825	6%
Two or More Races	38,940	5%
Native Hawaiian and Pacific Islander	3,649	0.4%
American Indian and Alaska Native	2,854	0.3%

**Chart 2: 2015 Total Population by Race/Ethnicity and Gender**

Race/Ethnicity	Total		Male		Female	
	Estimate	Percent	Estimate	Percent	Estimate	Percent
<b>San Francisco County California</b>	840,763	-	427,909	50.9%	412,854	49.1%
White, Not Hispanic or Latino	346,732	41%	186,949	22%	159,783	19%
Asian	284,426	34%	131,641	16%	152,785	18%
Hispanic or Latino	128,619	15%	67,978	8%	60,641	7%
Some Other Race	54,388	6%	28,980	3.4%	25,408	3%
Black or African American	46,825	6%	24,388	3%	22,437	2.7%
Two or More Races	38,940	5%	19,868	2%	19,072	2%
Native Hawaiian and Pacific Islander	3,649	0.4%	1,742	0.2%	1,907	0.2%
American Indian and Alaska Native	2,854	0.3%	1,666	0.2%	1,188	0.1%

## Appendix II. Commissions and Boards Demographics

Commission	Total Seats	Filled Seats	FY17-18 Budget	% Women	% Minority	% Women of Color
1 Aging and Adult Services Commission	7	5	\$285,000,000	40%	80%	40%
2 Airport Commission	5	5	\$987,785,877	40%	20%	20%
3 Animal Control and Welfare Commission	10	9	\$-			
4 Arts Commission	15	15	\$17,975,575	60%	53%	27%
5 Asian Art Commission	27	27	\$10,962,397	63%	59%	44%
6 Building Inspection Commission	7	7	\$76,533,699	29%	14%	0%
7 Children and Families Commission (First 5)	9	8	\$31,830,264	100%	63%	63%
8 City Hall Preservation Advisory Commission	5	5	\$-	60%	20%	20%
9 Civil Service Commission	5	5	\$1,250,582	40%	20%	0%
10 Commission on Community Investment and Infrastructure	5	4	\$536,796,000	50%	100%	50%
11 Commission on the Environment	7	6	\$23,081,438	83%	67%	50%
12 Commission on the Status of Women	7	7	\$8,048,712	100%	71%	71%
13 Elections Commission	7	7	\$14,847,232	33%	50%	33%
14 Entertainment Commission	7	7	\$987,102	29%	57%	14%
15 Ethics Commission	5	5	\$4,787,508	33%	67%	33%
16 Film Commission	11	11	\$1,475,000	55%	36%	36%
17 Fire Commission	5	5	\$381,557,710	20%	60%	20%
18 Health Commission	7	7	\$2,198,181,178	29%	86%	14%
19 Historic Preservation Commission	7	6	\$45,000	33%	17%	17%
20 Housing Authority Commission	7	6	\$-	33%	83%	33%
21 Human Rights Commission	11	10	\$4,299,600	60%	60%	50%
22 Human Services Commission	5	5	\$913,783,257	20%	60%	0%
23 Immigrant Rights Commission	15	14	\$5,686,611	64%	86%	50%
24 Juvenile Probation Commission	7	7	\$41,683,918	29%	86%	29%
25 Library Commission	7	5	\$137,850,825	80%	60%	40%
26 Local Agency Formation Commission	7	4	\$193,168			
27 Long Term Care Coordinating Council	40	40	\$-	78%		
28 Mayor's Disability Council	11	8	\$4,136,890	75%	25%	13%
29 MTA Board of Directors and Parking Authority Commission	7	7	\$1,183,468,406	43%	57%	14%
30 Planning Commission	7	7	\$54,501,361	43%	43%	29%
31 Police Commission	7	7	\$588,276,484	29%	71%	29%
32 Port Commission	5	4	\$133,202,027	75%	75%	50%
33 Public Utilities Commission	5	5	\$1,052,841,388	40%	40%	0%

Commission		Total Seats	Filled Seats	FY17-18 Budget	% Women	% Minority	% Women of Color
34	Recreation and Park Commission	7	7	\$221,545,353	29%	43%	14%
35	Sentencing Commission	12	12	\$-	42%	73%	18%
36	Small Business Commission	7	7	\$1,548,034	43%	50%	25%
37	Southeast Community Facility Commission	7	6	\$-	50%	100%	50%
38	Treasure Island Development Authority	7	7	\$2,079,405	43%	57%	43%
39	Veterans' Affairs Commission	17	15	\$865,518	27%	22%	0%
40	Youth Commission	17	16	\$-	64%	64%	43%
<b>Total</b>		<b>373</b>	<b>350</b>		<b>54%</b>	<b>57%</b>	<b>31%</b>

Board		Total Seats	Filled Seats	FY17-18 Budget	% Women	% Minority	% Women of Color
1	Assessment Appeals Board	24	18	\$653,780	39%	50%	22%
2	Board of Appeals	5	5	\$1,038,570	40%	60%	20%
3	Golden Gate Park Concourse Authority	7	7	\$11,662,000	43%	57%	29%
4	Health Authority (SF Health Plan Governing Board)	19	15	\$637,000,000	40%	54%	23%
5	Health Service Board	7	7	\$11,444,255	29%	29%	0%
6	In-Home Supportive Services Public Authority	12	12	\$207,835,715	58%	45%	18%
7	Local Homeless Coordinating Board	9	7	\$-	43%	86%	
8	Mental Health Board	17	16	\$218,000	69%	69%	50%
9	Oversight Board	7	5	\$152,902	0%	20%	0%
10	Public Utilities Rate Fairness Board	7	6	\$-	33%	67%	33%
11	Reentry Council	24	23	\$-	52%	57%	22%
13	Relocation Appeals Board	5	0	\$-			
12	Rent Board	10	10	\$8,074,900	30%	50%	10%
14	Retirement System Board	7	7	\$97,622,827	43%	29%	29%
15	Urban Forestry Council	15	14	\$92,713	20%	0%	0%
16	War Memorial Board of Trustees	11	11	\$26,910,642	55%	18%	18%
17	Workforce Investment Board	27	27	\$62,341,959	26%	44%	7%
<b>Total</b>		<b>213</b>	<b>190</b>		<b>41%</b>	<b>47%</b>	<b>19%</b>

	Total Seats	Filled Seats	FY17-18 Budget	% Women	% Minority	% Women of Color
<b>Commissions and Boards Total</b>	<b>586</b>	<b>540</b>		<b>49.4%</b>	<b>53%</b>	<b>27%</b>