

File No. 100206

Committee Item No. 2

Board Item No. \_\_\_\_\_

## COMMITTEE/BOARD OF SUPERVISORS

### AGENDA PACKET CONTENTS LIST

Committee BUDGET AND FINANCE

Date 3/24/10

Board of Supervisors Meeting

Date \_\_\_\_\_

#### Cmte Board

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| <input checked="" type="checkbox"/> | <input type="checkbox"/> | Ordinance                                    |
| <input type="checkbox"/>            | <input type="checkbox"/> | Legislative Digest                           |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | Budget Analyst Report                        |
| <input type="checkbox"/>            | <input type="checkbox"/> | Legislative Analyst Report                   |
| <input type="checkbox"/>            | <input type="checkbox"/> | Introduction Form (for hearings)             |
| <input type="checkbox"/>            | <input type="checkbox"/> | Department/Agency Cover Letter and/or Report |
| <input type="checkbox"/>            | <input type="checkbox"/> | MOU  |
| <input type="checkbox"/>            | <input type="checkbox"/> | Grant Information Form                       |
| <input type="checkbox"/>            | <input type="checkbox"/> | Grant Budget                                 |
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| <input type="checkbox"/>            | <input type="checkbox"/> | Award Letter                                 |
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#### OTHER

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Completed by: Gail Johnson

Date 3/19/10

Completed by: \_\_\_\_\_

Date \_\_\_\_\_

An asterisked item represents the cover sheet to a document that exceeds 25 pages. The complete document is in the file.



1 [Appropriating \$157,500 of General Fund Reserve for a loan to the Community Center Project  
2 of San Francisco in the City Administrator's Budget for FY2009-2010.]

3

4 **Ordinance appropriating \$157,500 of General Fund Reserve for a loan to the**  
5 **Community Center Project of San Francisco, Inc., a California nonprofit public**  
6 **corporation in the City Administrator's Budget for FY2009-2010.**

7

8 Be it ordained by the People of the City and County of San Francisco:

9

10 Section 1. The sources of funding outlined below are herein appropriated to reflect the  
11 funding available for Fiscal Year 2009-2010.

12

13 **SOURCES Appropriation**

14	Fund	Index Code	Subobject	Description	Amount
15	1G AGF AAA - GF-	*CON1GAGFAAA	098GR	General Fund	\$157,500
16	Non-Project-			Reserve	
17	Controlled				
18	<b>Total SOURCES Appropriation</b>				<b>\$157,500</b>

19

20 Section 2. The uses of funding outlined below are herein appropriated in the Subobject 03500  
21 Other Current Expenses - Budget, and reflects a loan to The Community Center Project of  
22 San Francisco, Inc., for the City Administrator for Fiscal Year 2009-2010.

23

24

25

1 **USES Appropriation**

2

Fund	Index	Subobject	Description	Amount
3 7A DEP TAX –	710062	03500	Loan to The Community	\$157,500
4 Tax Collector			Center Project of San	
5 Deposits Fund			Francisco, Inc.	
6				
7 <b>Total USES Appropriation</b>				<u><u>\$157,500</u></u>

8

9 Section 3. The Controller is hereby authorized to adjust and apply transfers from the General

10 Fund to the Tax Collector Deposits Fund to reflect new expenditure authority contained in this

11 Ordinance.

12

13

14

15 FUNDS AVAILABLE

16

17 APPROVED AS TO FORM:

BEN ROSENFELD

18

19 DENNIS J. HERRERA, City Attorney

Controller

20

21 By: 

By: 

22

23 Deputy City Attorney

Date: 2/9/2010

CITY AND COUNTY



OF SAN FRANCISCO

**BOARD OF SUPERVISORS**

**BUDGET AND LEGISLATIVE ANALYST**

1390 Market Street, Suite 1025, San Francisco, CA 94102 (415) 554-7642  
FAX (415) 252-0461

March 18, 2010

**TO:** Budget and Finance Committee  
**FROM:** Budget and Legislative Analyst  
**SUBJECT:** March 24, 2010 Budget and Finance Committee Meeting

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**Items 1 and 2**  
**Files 10-0133 and 10-0206**  
 (Continued from March 10, 2010)

**Department:**  
 Real Estate Division (RED)

## EXECUTIVE SUMMARY

### Legislative Objectives

- File 10-0133: Resolution approving an approximately ten-year loan agreement between the City and the Community Center Project of San Francisco, Inc (CCP), a nonprofit organization, in order to establish a “mortgage payment reserve fund”, such that if CCP does not make payments on their existing mortgage with First Republic Bank, First Republic Bank will withdraw funds from the “mortgage payment reserve fund” for the necessary payments.
- File 10-0206: Ordinance appropriating \$157,500 from the City’s General Fund Reserve to the Real Estate Division to establish a “mortgage payment reserve fund” for the CCP.

### Fiscal Impact

- Creation of the “mortgage payment reserve fund” would (a) require the proposed initial appropriation of \$157,500 from the General Fund Reserve, and (b) potentially require additional General Fund appropriations of up to \$866,250 in order to replenish the “mortgage payment reserve fund”, for a total potential cost to the City of up to \$1,023,750. All “mortgage payment reserve fund” appropriations are subject to Board of Supervisors approval. Loan repayments by the CCP back to the City would occur over five years from January 2015 through December 2020, at an approximate one percent annual interest rate.

### Key Points

- The CCP, a nonprofit organization, operates the San Francisco Lesbian, Gay, Bisexual, and Transgender (LGBT) Community Center at 1800 Market Street. Due to current economic conditions, CCP is unable to make its required mortgage payments to First Republic Bank on the building. First Republic Bank has agreed to restructure CCP’s existing \$3,200,000 mortgage, if the City authorizes the establishment of a “mortgage payment reserve fund” and if the Board of Supervisors approves the requested initial loan amount of \$157,500.
- This initial loan of \$157,500, secured by the LGBT Community Center building, would create a “mortgage payment reserve fund” equal to the restructured loan mortgage payments which CCP owes First Republic Bank in FY 2009-2010. If CCP does not make their required monthly mortgage payments under the restructured loan terms, First Republic Bank would withdraw funds from the “mortgage payment reserve fund” equal to the amount owed by CCP. At the end of each fiscal year, the Real Estate Division will request additional General Fund monies to replenish the “mortgage payment reserve fund” for the next fiscal year.

### Recommendations

- Amend the proposed resolution to require CCP loaned funds to be reimbursed at interest rates that equal or exceed City investment interest rates. Approval of the resolution, as amended, and ordinance are policy matters for the Board of Supervisors.

**BACKGROUND**

The Community Center Project of San Francisco, Inc (CCP), a nonprofit organization, completed construction of the San Francisco Lesbian, Gay, Bisexual, and Transgender (LGBT) Community Center building, located at 1800 Market Street at Octavia Boulevard, in March of 2002. According to Mr. John Updike, Assistant Director of Real Estate, the total construction cost of the LGBT Community Center was \$12,339,572, and included (a) \$5,766,150 of General Fund revenues from the City of San Francisco, (b) \$2,423,000 in State and Federal grants, and (c) \$4,150,422 in private donations.

In December of 2007, CCP consolidated its existing debt into a single commercial ten-year mortgage with First Republic Bank, extending through January 1, 2018. This new commercial mortgage was secured by CCP's LGBT Community Center building, located at 1800 Market Street. The mortgage currently has a principal balance of \$3,149,941, at a fixed interest rate of 6.25 percent for five years, followed by an adjustable interest rate based on the London Interbank Offered Rate (LIBOR) plus 2.0 percent. The current payment structure of this loan does not fully amortize the current principal mortgage balance of \$3,149,941, such that after the ten-year term of the loan, CCP would have to either refinance the remaining principal balance or repay the loan in full.

According to Mr. Updike, CCP has experienced significant reductions in income from all sources, including government contracts, rental revenues, foundations and private donations, as a result of current economic conditions, such that CCP is not able to make their required monthly mortgage payments of \$19,834 (\$238,008 annually) under the current commercial mortgage terms. As a result, CCP requested First Republic Bank to restructure the terms of their loan, such that CCP would be able to make their monthly mortgage payments. According to Mr. Updike, First Republic is willing to restructure the terms of their loan to CCP (and to retroactively apply such term modifications back to July 1, 2009) as shown in Table 1 below, if the City guarantees CCP's debt service payments to First Republic Bank by funding, with City General Fund revenues, the proposed First Republic Bank and CCP jointly controlled "mortgage payment reserve fund".

**Table 1: Current and Restructured Terms for the Loan Between CCP and First Republic Bank**

	Existing Loan Structure <sup>1</sup>	Restructured Loan
Loan Termination Date	December 31, 2017	June 30, 2014
Interest Rate	6.25% fixed through 2012, followed by a variable interest rate of at least 6.25%.	Fixed rate of 5.0%
<b>Debt Service Payments<sup>2</sup></b>		
FY 2009-2010	\$238,008	\$157,500
FY 2010-2011	238,008	157,500
FY 2011-2012	238,008	236,250
FY 2012-2013	238,008	236,250
FY 2013-2014	238,008	236,250
FY 2014-2015	238,008	0
FY 2015-2016	238,008	0
FY 2016-2017	238,008	0
<b>Total Payments</b>	<b>\$1,904,064</b>	<b>\$1,023,750</b>

As noted above, the scheduled payments on both the existing and restructured loans do not fully amortize the current principal mortgage balance of \$3,149,941. As a result, according to Mr. Updike, under both the existing terms and the restructured terms of the First Republic Bank loans, at the end of the loan period (either on December 31, 2017 under the existing loan terms or June 30, 2014 under the restructured loan terms), CCP would have a remaining principal balance of an estimated \$2,913,691<sup>3</sup>. Such a balance would have to be either (a) refinanced, or (b) paid in full. Mr. Updike stated that CCP intends to either (a) refinance the remaining principal balance at the termination of the restructured loan with First Republic Bank, (b) initiate a capital campaign to raise sufficient donations to either payoff or reduce the amount of the remaining principal balance, or (c) seek debt relief from the City and County of San Francisco, the State, or Federal sources.

Mr. Updike stated that the City is not currently considering providing debt relief to the CCP for such a remaining restructured loan balance.

RED is now requesting to create a "mortgage payment reserve fund", funded by annual deposits of General Fund monies loaned to CCP, subject to Board of Supervisors appropriation approval, from which First Republic Bank could withdraw at any time an amount equal to the difference

<sup>1</sup> For the purposes of this report, mortgage payments for the variable interest rate periods under the current loan structure, from FY 2012-2013 through the end of the loan in FY 2016-2017, are estimated to be equal to the payments due during the fixed rate interest period.

<sup>2</sup> Debt service payments are made monthly. Figures in Table 1 show the total monthly payments to be made in each fiscal year.

<sup>3</sup> Mr. Updike noted because the scheduled payments are mostly interest payments, the principal loan balance would not be significantly reduced with additional payments.



between (a) the debt service on the CCP mortgage owed to First Republic Bank<sup>4</sup>, and (b) the actual amount received from CCP, such that the City is effectively guaranteeing payment of CCP's monthly mortgage payments due on the First Republic Bank loan.

According to Mr. Updike, RED intends to replenish the proposed "mortgage payment reserve fund" annually, subject to appropriation approval of the Board of Supervisors, in order to ensure that at the beginning of each fiscal year, the proposed "mortgage payment reserve fund" has a balance equal to the total monthly mortgage payments owed by CCP to First Republic Bank under the restructured loan terms for that fiscal year. If CCP makes no monthly payments to First Republic Bank and instead such monthly payments are made from the City's General Fund Reserve, such that RED replenishes the "mortgage payment reserve fund" each year in full, the total amount to be loaned to CCP from the City's General Fund Reserve monies would be \$1,023,750 (see Table 1 above).

## DETAILS OF PROPOSED LEGISLATION

The proposed resolution (File 10-0133) would approve a loan agreement between the City and the Community Center Project of San Francisco, Inc. (CCP), a non-profit organization which owns the San Francisco Lesbian, Gay, Bisexual, and Transgender (LGBT) Community Center building, located at 1800 Market Street. The proposed loan agreement establishes the terms of the initial \$157,500 General Fund monies to be loaned to CCP for deposit into the proposed "mortgage payment reserve fund" and the subsequent repayment of the loan by CCP back to the City. The terms of the proposed loan agreement between the City and CCP include (a) a loan term of 117 months, or nearly ten years, extending from April 1, 2010<sup>5</sup> to December 31, 2020, (b) with an initial loan amount of \$157,500 subject to Board of Supervisors appropriation approval and (c) an annual interest rate of approximately one percent<sup>6</sup>.

According to the terms of the proposed loan agreement, CCP would not be required to make any loan repayments back to the City until January 1, 2015, at which point CCP would be required to make monthly payments to the City over a five-year period ending December 31, 2020 in order to repay the City for the total amount of General Fund Reserve monies which the City paid into the "mortgage payment reserve fund", plus interest of approximately 1.0 percent annually.

The proposed ordinance (File 10-0206) would appropriate \$157,500 from the General Fund Reserve in order for RED to initially fund the "mortgage payment reserve fund" (File 10-0134). According to Mr. Updike, the proposed initial \$157,500 loan would be paid to the CCP, who in

<sup>4</sup> According to Mr. Updike, no monies from the "mortgage payment reserve fund" could be used for paying the remaining principal balance of the First Republic Bank loan when that loan terminates on June 31, 2014.

<sup>5</sup> According to Mr. Updike, the loan will begin once the funds requested in File 10-0134 are appropriated. For purposes of this report, the initial loan date is estimated to be April 1, 2010.

<sup>6</sup> The interest rate on the proposed loan between CCP and the City would be equal to the rate of interest earned on the monies deposited into the "mortgage payment reserve fund" account at First Republic Bank, which Mr. Updike estimated to be approximately 1.0 percent.

turn would subsequently deposit the funds in an interest bearing account at First Republic Bank to serve as a "mortgage payment reserve fund" equal to the total monthly mortgage payments owed by CCP to the First Republic Bank as a result of the mortgage owed on the San Francisco LGBT Community Center building during FY 2009-2010 (as shown in Table 1 above).

## FISCAL IMPACTS

Creation of the proposed "mortgage payment reserve fund" could ultimately cost the City up to \$1,023,750 (see Table 1 above), which is the amount of total debt service owed by CCP through FY 2013-2014 to First Republic Bank. This \$1,023,750 potential cost to the City includes (a) the proposed initial appropriation of \$157,500 of General Fund Reserve monies (File 10-0206), and (b) potential additional General Fund appropriations totaling up to \$866,250 (\$1,023,750 as shown in Table 1 above less \$157,500) to replenish the "mortgage payment reserve fund". Any additional appropriations and any amendments to the loan documents, above the subject initial request for \$157,500, would be subject to separate future approval by the Board of Supervisors.

The City's potential loan cost of \$1,023,750 does not include the remaining principal balance of an estimated \$2,913,691 which CCP will still owe on its mortgage with First Republic Bank. As noted above, depending on the availability of other resources, the CCP may also seek debt relief from the City and County of San Francisco, the State, or Federal sources for the remaining principal mortgage balance of \$2,913,691. However, according to the RED, the City is not currently considering providing such additional debt assistance to CCP.

In accordance with the proposed loan agreement between the City and CCP, CCP would be required to make loan repayments back to the City over a five-year period beginning January 1, 2015 and ending December 31, 2020. These loan repayments would be at the rate of interest earned on the monies deposited into the "mortgage payment reserve fund" at First Republic Bank, which is estimated to be one percent. According to Mr. Updike, if the CCP does not make their required loan repayments back to the City, the City could ultimately initiate foreclosure proceedings. However, Mr. Updike advises that before that stage, the RED would annually review whether to continue funding the mortgage reserve account, depending on the financial viability of the CCP and CCP's ability to repay the loan back to the City.

## POLICY CONSIDERATIONS

**Mr. Updike could not identify any precedent for creating a "mortgage payment reserve fund" as is being proposed in File 10-0133.**

Mr. Updike could not identify any other "mortgage payment reserve fund" or similar loan program agreement that the City has previously entered into, in which the City's General Fund Reserve is used to guarantee mortgage payments on behalf of a nonprofit organization, as is being proposed in File 10-0133. The Budget and Legislative Analyst therefore notes that approving the proposed "mortgage payment reserve fund", from which the City would rely on General Fund monies, to guarantee mortgage payments to a bank on behalf of a nonprofit

organization, could establish a precedent for guaranteeing future similar mortgage payments owed by nonprofit organizations, subject to annual appropriation approval by the Board of Supervisors. If the Board of Supervisors approves the proposed legislation, it is possible that other non-profit organizations may request similar General Fund support from the City.

On March 10, 2010, the Budget and Finance Committee requested listings of all non-profit organizations that use City facilities and/or receive significant City funding. In response, Attachment I, provided by Mr. Updike, identifies 30 leases of City property currently leased to non-profit organizations. Attachment II, provided by the Controller’s Office, identifies 113 non-profit organizations that received at least \$200,000 in FY 2009-2010 from the City. Mr. Updike notes that the information included in Attachments I and II do not capture potential pass-through arrangements, in which a City department may provide indirect funding to a non-profit organization. The Budget and Legislative Analyst also notes that, as shown on page 14 of Attachment II, the San Francisco LGBT Community Center is budgeted to receive contractual payments totaling \$584,810 from the City in FY 2009-2010 for six programs and services.

Given the large number of non-profit organizations with financial dealings with the City and, because the requested “mortgage payment reserve fund” would be the first time that the City has established such a fund, which could potentially create a precedent for such future requests, the Budget and Legislative Analyst considers approval of the proposed ordinance and resolution to be policy matters for the Board of Supervisors.

**RED “has a comfort level” regarding (a) CCP’s ability to make all of its mortgage payments to First Republic Bank, without having to use the “mortgage payment reserve fund” and (b) if the proposed “mortgage payment reserve fund” needs to be used, then CCP’s ability to repay the loan to the City.**

According to the attached memorandum (Attachment III) from Mr. Updike, RED reviewed the CCP’s financial statements and projections and stated that RED “has a comfort level” regarding CCP’s ability to repay both (a) the restructured loan with First Republic Bank, and (b) the City for all deposits into the “mortgage payment reserve fund”. Mr. Updike provided the information shown in Table 2 below that indicates that since 2002, the CCP has paid First Republic Bank a total of \$1,492,486, including \$1,442,427 of interest and \$50,059 of principal on the mortgage.

**Table 2: Payments Made on Mortgage Loans by CCP**

Calendar Year	Annual Payments
2002	\$105,578
2003	141,367
2004	150,863
2005	196,932
2006	202,051
2007	219,081
2008	238,606
2009	238,008
Total Payments	\$1,492,486

However, Mr. Updike also advises that since May of 2009, the CCP has been consistently two payments behind schedule, such that CCP has been in arrears by \$39,668 (\$238,008 divided by 12 monthly payments x two payments).

In response to requests from the Budget and Finance Committee on March 10, 2010, Ms. Rebecca Rolfe, Executive Director of the CCP advises that she will provide an updated business plan to the Budget and Finance Committee by March 24, 2010.

Assuming CCP makes all required payments on both loans, and First Republic Bank never withdraws any funds from the proposed "mortgage payment reserve fund", then the total fiscal impact to the City of the proposed loan would be zero. If CCP makes all required mortgage payments to First Republic Bank, CCP would fully refund (a) the proposed General Fund appropriation of \$157,500 to initially fund the "mortgage payment reserve fund", (b) a second appropriation of \$78,750<sup>7</sup> to increase the balance of the "mortgage payment reserve fund" to \$236,250, the amount owed by CCP to First Republic Bank in FY 2011-2012, and (c) all interest earnings in the account.

The Budget Analyst notes that while RED may have "a comfort level" regarding CCP's ability to meet its debt obligations, First Republic Bank apparently did not have a similar "comfort level" with CCP which would have enabled First Republic Bank to restructure the existing loan with CCP, without the requested City funded "mortgage payment reserve fund" from General Fund Reserve monies.

### **Alternative Funding Options and If CCP fails to make the payments due to First Republic Bank, RED might not replenish the "mortgage payment reserve fund"**

On March 10, 2010, the Budget and Finance Committee questioned whether there were other sources of funding available, instead of using the City's limited General Fund revenues, to fund the proposed "mortgage payment reserve fund". In response, Mr. Brian Cheu, Director of Community Development in the Mayor's Office of Housing advises that the Federal Housing and Urban Development (HUD) Section 108 loan program<sup>8</sup> could potentially be used as an alternative source of funding to support the CCP restructured loan. However, Mr. Cheu cautions that (a) it is uncertain whether the LGBT Community Center would actually be eligible for the Section 108 loan program, (b) the approval process for a Section 108 loan requires at least a six-month timeframe involving both HUD's regional and Washington, D. C. offices, which would not meet First Republic Bank's loan restructuring time requirements, and (c) the use of HUD Section 108 loan funds would require certification that 51 percent of all users of the LGBT Community Center are low- and moderate-income.

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<sup>7</sup> The amount of this second appropriation would be reduced by any interest earned on the "mortgage payment reserve fund".

<sup>8</sup> HUD's Section 108 loan program, under the Community Development Block Grant (CDBG) Program, provides communities with a source of financing for economic development, housing rehabilitation, public facilities and large-scale development projects. Local governments borrowing funds guaranteed by Section 108 must pledge their current and future CDBG allocations to cover the loan amount as security for the loan. In accordance with CDBG guidelines, all projects and activities must either principally benefit low- and moderate-income persons, aid in the elimination or prevention of slums and blight, or meet urgent needs of the community.

According to Mr. Updike, RED will consider the payment history of CCP's restructured loan with First Republic Bank prior to replenishing the "mortgage payment reserve fund". However, Mr. Updike could not specify the conditions under which the City's loan to CCP would not be replenished.

Furthermore, as noted above, CCP would have a remaining principal mortgage balance of an estimated \$2,913,691, after repayment of the existing loan totaling \$1,023,750 to First Republic Bank, which would have to be either (a) refinanced, or (b) paid in full. Mr. Updike stated that CCP intends to either (a) refinance the remaining principal balance at the termination of the existing loan with First Republic Bank, (b) initiate a capital campaign to raise sufficient donations to either payoff or reduce the amount of remaining principal, or (c) seek further debt relief from the City and County of San Francisco, the State, or Federal sources. Mr. Updike stated that the City is not currently considering the use of additional General Fund monies from the City for providing debt relief to the CCP for such a remaining loan balance.

**If CCP is unable to make the required payments to First Republic Bank, it is uncertain whether the City would be repaid.**

The Budget Analyst notes that if CCP is unable to make the \$1,023,750 in scheduled mortgage payments due to First Republic Bank under the restructured terms of the loan (see Table 1), it is unlikely that CCP would be able to repay its loan to the City.

If CCP does not repay the City for the General Fund monies deposited into the proposed "mortgage payment reserve fund" at First Republic Bank, the terms of the proposed loan between CCP and the City provide the City with the right to foreclose on the San Francisco LGBT Community Center at 1800 Market Street, which was appraised in October of 2006 by All Bay Valuations at a value of \$10,900,000. However, the Budget Analyst notes that the security of this collateral is uncertain given that there are (a) restrictions on the use of the property as a community center which were not considered in the 2006 appraisal, which would likely result in significant reductions in the appraised value, (b) reductions in property values resulting from economic changes since the appraisal date of October of 2006, and (c) the existing mortgage with First Republic Bank in the amount of \$3,149,941 would have a superior lien position to the proposed City loan, such that proceeds realized from the sale of the property would be used to repay any remaining balance on the First Republic Bank loan before becoming available to repay the City.

**The proposed loan's annual interest rate of approximately 1.0 percent is less than the 1.35 percent average annual interest rate currently earned by the City's Treasurer on General Fund monies.**

The Budget Analyst notes that in FY 2009-2010, General Fund monies held by the Treasurer/Tax Collector earned interest at an average annual rate of 1.35 percent, such that lending General Fund monies to CCP at an interest rate of 1.0 percent would result in reduced interest income to the City. On March 10, 2010, the Budget and Finance Committee discussed the option of charging the CCP an interest rate to coincide with the average interest rate received by the City's General Fund pooled investments. According to Mr. Updike, the requested loan documents could be amended to require that the City be reimbursed by the CCP for all loaned funds, at interest rates that are not less than the actual interest rates earned by monies in the

City's pooled investments, during the same period of time that the City's funds were loaned to the CCP.

**Although RED explored other options to provide funding support to CCP, these options were refused by First Republic Bank.**

According to Mr. Updike, RED considered a number of alternatives to the proposed "mortgage payment reserve fund. A description of those alternatives is described below.

1. Providing a letter of credit which would only require an appropriation of the City's General Fund monies if CCP failed to make its mortgage payments owed to First Republic Bank. According to Mr. Updike, the Bank refused this option.
2. Purchasing the current principal balance of \$3,149,941 loan from First Republic Bank at a discount. According to Mr. Updike, many lenders are currently selling such loans at discounts of approximately 40 percent off the outstanding principal balance. However, First Republic Bank refused to offer the City any discount on First Republic Bank's loan with CCP. Mr. Updike added that had First Republic Bank offered a discount, the amount of General Fund monies needed to purchase that loan would be far greater than the amount needed to fund the requested "mortgage payment reserve fund".

Mr. Updike noted that RED also considered not providing any funding assistance to CCP. According to Mr. Updike, this option would likely result in First Republic Bank foreclosing and selling the CCP property. This option was not pursued because (a) the deed restriction requiring that the property be used as a community center does not specify that the new community center must serve the same LGBT constituency which the current center serves, (b) it is likely that no services would be provided during any foreclosure and sales process, and (c) given current economic conditions and the deed restriction on the property, the sales process could require a significant amount of time.

**While the proposed legislation only approves the initial deposit of \$157,500 into the proposed "mortgage payment reserve fund", it is likely that if the City does not make future appropriations to replenish the balance of the "mortgage payment reserve fund", CCP may default on their mortgage and be subject to foreclosure action by First Republic Bank.**

According to Mr. Updike, the terms of the restructuring of loan between CCP and First Republic Bank have not been finalized. Under the current draft terms of the restructured loan, CCP is required to have a "mortgage payment reserve fund" balance equal to the upcoming year's debt service. Therefore, if the Board of Supervisors does not approve future appropriations to the "mortgage payment reserve fund" necessary to maintain the required balances, CCP could be considered in default of the restructured terms of their mortgage loan with First Republic Bank, and subject to foreclosure.

## RECOMMENDATIONS

1. Amend the proposed resolution (File 10-0133) to require that the City be reimbursed at interest rates that equal or exceed the interest rates earned by the Treasurer/Tax Collector on monies in the City's pooled investments, during the period of time that the City's funds were loaned to the CCP.
2. Approval of the proposed resolution, as amended, and approval of the proposed ordinance are policy matters for the Board of Supervisors.

CITY AS LANDLORD  
LEASED TO NON-PROFITS

Department	Expiration Date	St. #	Street	Lease #	Rentable Area	Base Rent	Use	Tenant
Admin. Services	2/28/2010	850	Bryant	90	294	1.00	Children's Waiting Room	Northern California Service League
Admin. Services	8/30/9999	850	Bryant	467	192	1.00	Office/Pre-Release Program	Northern California Service League
Administrative Services & MCFY	6/30/2009	1	Dr. Carlton B. Goodlett	142	3500	1.00	Child Care	Marin Day Schools
Animal Care & Control	6/30/9999	1200	15th	255	109		Grooming	Bernie's Grooming - In kind service.
Art Com.		4701	3rd Stret	Not in R.E. Lse lease DB	13000		Community Center	Bayview Opera House Community Center
Art Com.		934	Brannan	Not in R.E. Lse DB	24500		Cultural Center	South of Market Cultural Center
Art Com.		762	Fulton	Not in R.E. Lse DB	33000		Cultural Center	Center for African & African-American Art and Culture
Art Com.		2868	Mission	Not in R.E. Lse DB	32780		Cultural Center	Mission Cultural Center
DHS	8/30/9999	1	Cashmere	66	8662	1.00	Childcare center	Economic Opportunity Council
DHS	8/30/9999	200	Cashmere	67	7804	1.00	Childcare center	Economic Opportunity Council
DHS	8/1/9999	100	Whitney Young	69	625	125.00	Theatre	Bayview Repertory Theatre
DHS	11/1/9999	100	Whitney Young	70	741	927.00	Community Center	Wardell-Hampton (JMCA)
DHS	1/31/9999	100	Whitney Young	71	7806	100.00	Community Center	Whitney Young Child Development
DHS	6/30/9999	100	Whitney Young	72	375	375.00	Childhood services	Whitney Young Child Development
DHS	5/14/9999	100	Whitney Young	73	241	241.00	Child Care	Whitney Young Child Development
DHS	9/1/2009	850	Brodnick	450			Development of Housing Project	Arendt House, L.P.



CITY AS LANDLORD  
LEASED TO NON-PROFITS

DHS			1001	Polk (aka 1000 Geary)	Not in R.E. Lse DB	9900		Homeless Center	Polk Street Homeless Center
DHS			695	Bryant	Not in R.E. Lse DB	12800		Homeless Center	Fifth Street Homeless Center
DPH		6/30/2004	35	Onondaga	28	4000	1.00	Health Center	St. Mary's Hospital
DPW			(Vacate d)						
DPW		10/24/9999		Ellis near Leavenworth	154	3438	1.00	Neighborhood Common Area	509 Cultural Center
Fire		10/31/2012		Hallidie Plaza	250	4695	1.00	Retail	S.F. Convention & Visitors Bureau
Fire		12/29/9999	1300	4th	88	2300	1.00	Kitchen	Missionaries of Charity
Fire		10/10/9999	1000	Ocean	100		0.00	Mural	Andrew Silvestri
Library		11/30/2012	100	Larkin	362	387	774.00	Nonprofit Bookstore	Friends & Foundation
Mayor			1415	Scott (aka 2121 Geary)	Not in R.E. Lse DB	99593		Affordable Housing - Apartments	Midtown Park Apartments
Mental Health			100	Edmunds Redwood City	Not in R.E. Lse DB			Multiple building residential facility; poor condition	Redwood Center, Redwood City
MOCD		6/18/2011	1050	McAllister	93		1.00	Community Facility	Elita Hill Hutch Community Ctr.
MOCD		7/1/9999	1715	Yosemite	97	3000	1.00	Admin. & training facilities	Young Community Developers
Rec-Park			2450	Harrison	Not in R.E. Lse DB			Recreation Center	Mission Recreation Center
Rec-Park			526	Ellis	Not in R.E. Lse DB	23880		Recreation Center	Tenderloin Recreation Center

Masterlist for Citywide Nonprofit and Fiscal Compliance

Nonprofit Contractor	Dept	Div	Program	FY 2009-10 Amount	Contract Expiration	Officer/Manager	Lead
A HOME AWAY FROM HOMELESSNESS	DCYF		Beach House	\$51,740		Kim Ganade	MOH
A HOME AWAY FROM HOMELESSNESS	DCYF		Partnership	\$56,616		Kim Ganade	MOH
A HOME AWAY FROM HOMELESSNESS	DCYF		School House	\$82,849		Kim Ganade	MOH
A HOME AWAY FROM HOMELESSNESS	MOH	CDD	PS	\$35,000		Bruce Ito	MOH
AIDS LEGAL REFERRAL PANEL OF THE S F BAY	DPH	HHS	Legal Services	\$142,323	6/30/2010	Francine Austin	MOH
AIDS LEGAL REFERRAL PANEL OF THE S F BAY	MOH	CDD	PS	\$17,323		Pierre Stroud	MOH
AIDS LEGAL REFERRAL PANEL OF THE S F BAY	MOH	CDD	PS	\$37,000		Pierre Stroud	MOH
AIDS LEGAL REFERRAL PANEL OF THE S F BAY	MOH	CDD	HPG	\$45,000		Ruby Harris	MOH
APA FAMILY SUPPORT SERVICES	CFC		API Immigrant Families	\$102,500	6/30/2010	Tamara Foster	CFC
APA FAMILY SUPPORT SERVICES	CFC		FRC Population	\$300,000	6/30/2013	Tamara Foster	CFC
APA FAMILY SUPPORT SERVICES	CFC		FRC Neighborhood	\$500,000	6/30/2013	Tamara Foster	CFC
APA FAMILY SUPPORT SERVICES	DOSW		Violence Against Women Prevention and Int	\$71,363	6/30/2010	Carol Sacco	CFC
APA FAMILY SUPPORT SERVICES	OEWD	Workforce	CDBG	\$50,000	6/30/2010	Hazel Jones	CFC
ARAB CULTURAL & COMMUNITY CENTER	DCYF			\$111,160		Lina Morales	DOSW
ARAB CULTURAL & COMMUNITY CENTER	DOSW		Sexual Assault Prevention and Education	\$29,625	6/30/2010	Carol Sacco	DOSW
ARAB CULTURAL & COMMUNITY CENTER	DOSW		The Women's Program - Domestic Violence	\$36,254	6/30/2010	Carol Sacco	DOSW
ARAB CULTURAL & COMMUNITY CENTER	MOH	CDD	PS	\$38,000		Doris Lee	DOSW
ARK OF REFUGE INC	DCYF		Victims Offenders	\$15,000		Jessica Hazard	DPH
ARK OF REFUGE INC	DCYF		Evening Reporting	\$150,000		Jessica Hazard	DPH
ARK OF REFUGE INC	DPH	HHS	Transitional Housing	\$434,738	6/30/2010	John Pabustan	DPH
ARK OF REFUGE INC	DPH	HPS	PWP	\$142,684	6/30/2010	John Pabustan	DPH
ARRIBA JUNTOS - IAL	DCYF		CRN	\$1,000,000		Alejandro Villaseñor	OEWD
ARRIBA JUNTOS - IAL	DCYF		YWD	\$75,000		Sherrice Dorsey	OEWD
ARRIBA JUNTOS - IAL	DCYF		Convener	\$60,000		Tracy Brown	OEWD
ARRIBA JUNTOS - IAL	HSA	H	HUD HEC	\$189,270	9/30/2008	Larry Chatmon	OEWD
ARRIBA JUNTOS - IAL	HSA	WTW	Muni	\$86,486	6/30/2009	Larry Chatmon	OEWD
ARRIBA JUNTOS - IAL	HSA	WTW	Homeworc	\$100,863	6/30/2009	Larry Chatmon	OEWD
ARRIBA JUNTOS - IAL	HSA	WTW	Homeless Youth	\$210,000	6/30/2010	Larry Chatmon	OEWD
ARRIBA JUNTOS - IAL	HSA	WTW	VESL-VIP	\$272,812	6/30/2011	Larry Chatmon	OEWD
ARRIBA JUNTOS - IAL	HSA	WTW	IR	\$403,325	6/30/2009	Larry Chatmon	OEWD
ARRIBA JUNTOS - IAL	OEWD	Workforce	CDBG	\$57,000	6/30/2010	Hazel Jones	OEWD
ARRIBA JUNTOS - IAL	OEWD	Workforce	Workforce Investment Act (WIA)	\$497,000	6/30/2010	Marc Majors	OEWD
ASIAN & PACIFIC ISLANDER LEGAL OUTREACH (Nionma	DOSW		Asian Anti-Trafficking Collaborative	\$25,000		Carol Sacco	H.S.A.
ASIAN & PACIFIC ISLANDER LEGAL OUTREACH (Nionma	DOSW		API Violence Against Women Legal Services	\$130,229		Carol Sacco	H.S.A.
ASIAN & PACIFIC ISLANDER LEGAL OUTREACH (Nionma	HSA	DAAS	Elder Abuse Services	\$15,240	6/30/2010	Sin Yee Poon	H.S.A.
ASIAN & PACIFIC ISLANDER LEGAL OUTREACH (Nionma	HSA	DAAS	Legal Services	\$108,429	6/30/2010	Sin Yee Poon	H.S.A.
ASIAN & PACIFIC ISLANDER LEGAL OUTREACH (Nionma	HSA	DAAS	Naturalization	\$110,713	6/30/2010	Sin Yee Poon	H.S.A.
ASIAN & PACIFIC ISLANDER LEGAL OUTREACH (Nionma	MOH	CDD	PS	\$90,000		Pierre Stroud	H.S.A.
ASIAN & PACIFIC ISLANDER WELLNESS CENTER	DPH	HHS	Case Management	\$145,657	6/30/2010	Hilda Jones	MOH
ASIAN & PACIFIC ISLANDER WELLNESS CENTER	DPH	HPS	HERR	\$578,029	6/30/2010	John Pabustan	MOH
ASIAN & PACIFIC ISLANDER WELLNESS CENTER	MOH	CDD	PS	\$27,240		Bruce Ito	MOH
ASIAN LAW CAUCUS INC	HSA	DAAS	Naturalization	\$32,388	6/30/2010	Sin Yee Poon	H.S.A.
ASIAN LAW CAUCUS INC	HSA	DAAS	Legal Services	\$141,220	6/30/2010	Sin Yee Poon	H.S.A.
ASIAN LAW CAUCUS INC	MOH	CDD	PS	\$52,000		Pierre Stroud	H.S.A.

Nonprofit Contractor	Dept	Div	Program	FY 2009-10 Amount	Contract Expiration	Officer/Manager	Lead
ASIAN NEIGHBORHOOD DESIGN	HSA	WTW	IR	\$61,760	6/30/2010	Larry Chatnon	MOH
ASIAN NEIGHBORHOOD DESIGN	MOH	CDD	HPG	\$111,000		Ruby Harris	MOH
ASIAN NEIGHBORHOOD DESIGN	OEWD	Workforce	CDBG	\$30,000	6/30/2010	Hazel Jones	MOH
ASIAN WOMEN'S SHELTER	DCYF		Direct Child Care Service	\$60,000		Kim Gauade	DOSW
ASIAN WOMEN'S SHELTER	DOSW		Domestic Violence Shelter Program	\$159,048		Carol Sacco	DOSW
ASIAN WOMEN'S SHELTER	DPH	CBHS	MH Services	\$39,553	6/30/2010	Albert Eng	DOSW
ASIAN WOMEN'S SHELTER	MOH	CDD	PS	\$35,500		Doris Lee	DOSW
ASIAN WOMEN'S SHELTER	MOH	CDD	ESG	\$52,000		Doris Lee	DOSW
ASPIRANET	DCYF		SF TEAM	\$101,235		Artina Lim	DCYF
ASPIRANET	DCYF		Experience Corps	\$187,200		Artina Lim	DCYF
ASPIRANET	DCYF		Rec Connect	\$197,750		Shamann Walton	DCYF
ASPIRANET	DCYF		Community Convener	\$60,000		Tracy Brown	DCYF
ASPIRANET	CFC		Sunset Neighborhood Beacon Ctr	\$300,000	6/30/2013	Tamara Foster	DCYF
ASPIRANET	DCYF		Sunset Beacon	\$424,602		Artina Lim	DCYF
ASPIRANET	OEWD	Economic		\$25,000		Cezia Tano	DCYF
BAR ASSOCIATION OF SAN FRANCISCO / S F BAR ASSOC	DOSW		Cooperative Restraining Order Clinic (CROC)	\$74,837		Carol Sacco	MOH
BAR ASSOCIATION OF SAN FRANCISCO / S F BAR ASSOC	DOSW		Domestic Violence Legal Services Project	\$77,358		Carol Sacco	MOH
BAR ASSOCIATION OF SAN FRANCISCO / S F BAR ASSOC	DPH	CBHS	Legal Services	\$485,291	6/30/2010	Luciana Garcia	MOH
BAR ASSOCIATION OF SAN FRANCISCO / S F BAR ASSOC	HSA	HOMELSS	HUD HAP	\$1,049,610	2/28/2012	Johanna Gendelman	MOH
BAR ASSOCIATION OF SAN FRANCISCO / S F BAR ASSOC	MOH	CDD	PL/VLSP	\$20,000		Pierre Stroud	MOH
BAR ASSOCIATION OF SAN FRANCISCO / S F BAR ASSOC	MOH	CDD	ESG/VLSP	\$90,000		Pierre Stroud	MOH
BAY AREA COMMUNITY RESOURCES	DCYF		Straight Forward Club	\$76,366		Kim Ganade	DCYF
BAY AREA COMMUNITY RESOURCES	DCYF		YouthLine	\$310,000		Kim Ganade	DCYF
BAY AREA COMMUNITY RESOURCES	DCYF		Youth Funding Youth Ideas	\$339,000		Kim Ganade	DCYF
BAY AREA COMMUNITY RESOURCES	DCYF		Youth Worker Collective	\$52,250		Lina Morales	DCYF
BAY AREA COMMUNITY RESOURCES	DCYF		Community Liaisons	\$60,000		Shamann Walton	DCYF
BAY AREA COMMUNITY RESOURCES	DCYF		BAYAC	\$86,267		Sherrice Dorsey	DCYF
BAY AREA COMMUNITY RESOURCES	OEWD	Workforce	Workforce Investment Act (WIA)	\$25,000	9/30/2009	Marc Majors	DCYF
BAY AREA LEGAL AID	HSA	WTW	Client Advocacy, Legal Barriers to Employ	\$381,970	6/30/2011	Tahir Shaikh	MOH
BAY AREA LEGAL AID	DOSW		Domestic Violence Legal Services	\$71,791		Carol Sacco	MOH
BAY AREA LEGAL AID	MOH	CDD	PS	\$40,000		Pierre Stroud	MOH
BAY AREA LEGAL AID	MOH	CDD	HPG	\$55,000		Ruby Harris	MOH
BAYVIEW HUNTERS PT FNDTN FOR COMM IMPROV	DCYF		Evening Reporting	\$150,000		Alejandro Villaseor	DPH
BAYVIEW HUNTERS PT FNDTN FOR COMM IMPROV	DCYF		CRN	\$1,000,000		Alejandro Villaseor	DPH
BAYVIEW HUNTERS PT FNDTN FOR COMM IMPROV	DCYF		3RD Street Clinic	\$60,000		Kim Ganade	DPH
BAYVIEW HUNTERS PT FNDTN FOR COMM IMPROV	DPH	CBHS	SA and MH Services	\$4,388,381	6/30/2010	Tom Mesa	DPH
BERNAL HEIGHTS NEIGHBORHOOD CENTER	HSA	DAAS	COMMUNITY SERVICES	\$90,038	6/30/2013	Tahir Shaikh	H.S.A
BERNAL HEIGHTS NEIGHBORHOOD CENTER	HSA	DAAS	CASE MANAGEMENT	\$246,289	6/30/2010	Tahir Shaikh	H.S.A
BERNAL HEIGHTS NEIGHBORHOOD CENTER	DCYF		Teen Program	\$160,000		Shamann Walton	H.S.A
BERNAL HEIGHTS NEIGHBORHOOD CENTER	DCYF		Case Management	\$100,000		Alejandro Villaseor	H.S.A
BERNAL HEIGHTS NEIGHBORHOOD CENTER	DCYF		Community Convener	\$50,000		Tracy Brown	H.S.A
BERNAL HEIGHTS NEIGHBORHOOD CENTER	MOH	CDD	PL	\$20,000		Pierre Stroud	H.S.A
BERNAL HEIGHTS NEIGHBORHOOD CENTER	MOH	CDD	HPG	\$43,713		Ruby Harris	H.S.A

Nonprofit Contractor	Dept	Div	Program	FY 2009-10 Amount	Contract Expiration	Officer/Manager	Lead
BOOKER T WASHINGTON COMMUNITY SVCS CTR	DCYF		Teen Program	\$100,000		Deedra Jackson	OEWD
BOOKER T WASHINGTON COMMUNITY SVCS CTR	DCYF		After School Program	\$160,380		Deedra Jackson	OEWD
BOOKER T WASHINGTON COMMUNITY SVCS CTR	OEWD	Workforce	CDBG	\$40,000	6/30/2010	Hazel Jones	OEWD
BOYS & GIRLS CLUBS OF SAN FRANCISCO	DCYF		Teen Program	\$178,200		Deedra Jackson	DCYF
BOYS & GIRLS CLUBS OF SAN FRANCISCO	DCYF		After School Program	\$220,213		Deedra Jackson	DCYF
BOYS & GIRLS CLUBS OF SAN FRANCISCO	DCYF		Excelsior Youth Center	\$328,155		Deedra Jackson	DCYF
BOYS & GIRLS CLUBS OF SAN FRANCISCO	DCYF		YWD	\$30,000		Sherrice Dorsey	DCYF
BOYS & GIRLS CLUBS OF SAN FRANCISCO	DPH	CBHS	MH Services	\$42,270	6/30/2010	Miriam Damon	DCYF
BROTHERS AGAINST GUNS INC	DCYF		Teen Program	\$49,750		Jessica Hazard	OEWD
BROTHERS AGAINST GUNS INC	DCYF		Life Skills Group	\$75,000		Jessica Hazard	OEWD
BROTHERS AGAINST GUNS INC	DCYF		School Site Mentoring	\$150,000		Jessica Hazard	OEWD
BROTHERS AGAINST GUNS INC	DCYF		Evening Reporting	\$150,000		Jessica Hazard	OEWD
BROTHERS AGAINST GUNS INC	MOH		leadership development, mentorship and case	\$35,000	6/30/2010	Pierre Stroud	OEWD
BROTHERS AGAINST GUNS INC	OEWD	Workforce	Workforce Investment Act (WIA)	\$25,000	9/30/2009	Marc Majors	OEWD
CATHOLIC CHARITIES CYO	HSA	DAAS	ADCRC	\$81,251	6/30/2010	Esperanza Zapien	H.S.A.
CATHOLIC CHARITIES CYO	HSA	DAAS	Community Services	\$90,038	6/30/2013	Esperanza Zapien	H.S.A.
CATHOLIC CHARITIES CYO	HSA	DAAS	Adult Day Care/ Health	\$126,918	6/30/2010	Esperanza Zapien	H.S.A.
CATHOLIC CHARITIES CYO	HSA	DAAS	Case Management	\$129,904	6/30/2010	Esperanza Zapien	H.S.A.
CATHOLIC CHARITIES CYO	HSA	HOMELESS	HUD-TI Phase I	\$110,765	5/31/2010	Esperanza Zapien	H.S.A.
CATHOLIC CHARITIES CYO	HSA	HOMELESS	Scattered Sites - Housing Services for Familii	\$160,926	6/30/2013	Esperanza Zapien	H.S.A.
CATHOLIC CHARITIES CYO	HSA	HOMELESS	Treasure Island-GF-Phase II	\$216,602	6/30/2010	Esperanza Zapien	H.S.A.
CATHOLIC CHARITIES CYO	HSA	HOMELESS	Eviction prevention	\$700,408	6/30/2010	Esperanza Zapien	H.S.A.
CATHOLIC CHARITIES CYO	HSA	HOMELESS	St. Joseph's Village	\$723,998	6/30/2009	Esperanza Zapien	H.S.A.
CATHOLIC CHARITIES CYO	HSA	HOMELESS	Rita da Cascia - Positive Match-GF	\$148,586	6/30/2012	Johanna Gendelman	H.S.A.
CATHOLIC CHARITIES CYO	HSA	HOMELESS	HUD Rita da Cascia	\$582,557	10/31/2011	Johanna Gendelman	H.S.A.
CATHOLIC CHARITIES CYO	HSA	WTW	HUD HEC	\$29,392	9/30/2011	Esperanza Zapien	H.S.A.
CATHOLIC CHARITIES CYO	MOH	CDD	PS/Mission Day Care	\$40,000		Lariza Dugan-Cuadra	H.S.A.
CATHOLIC CHARITIES CYO	DCYF		Pre-Placement Shelter	\$250,000		Alejandro Villaseor	H.S.A.
CATHOLIC CHARITIES CYO	DCYF		Children's Village	\$80,000		Greg Rojas	H.S.A.
CATHOLIC CHARITIES CYO	DPH	CBHS	MH Services	\$199,566	6/30/2010	Albert Eng	H.S.A.
CATHOLIC CHARITIES CYO	DPH	HHS	Facility-based Health Care	\$57,434	6/30/2010	Francine Austin	H.S.A.
CATHOLIC CHARITIES CYO	DPH	HUH	Subsides/Outreach/Residential Care	\$1,761,411	6/30/2010	Albert Eng	H.S.A.
CATHOLIC CHARITIES CYO	HSA	Homeless	10th & Mission	\$270,075	6/30/2013	Chris Chiong	H.S.A.
CENTER ON JUVENILE & CRIMINAL JUSTICE	DCYF		Detention Diversion	\$250,000		Alejandro Villaseor	DPH
CENTER ON JUVENILE & CRIMINAL JUSTICE	DPH	CBHS	SA and MH Services	\$510,400	6/30/2010	Jim Gilday	DPH
CENTER ON JUVENILE & CRIMINAL JUSTICE	JUV/DCYF/HSA			\$4,635			DPH
CENTER ON JUVENILE & CRIMINAL JUSTICE	SHF	Financial Serv	NoVA I	\$414,208		Maureen Gannon	DPH
CENTRAL AMERICAN RESOURCE CENTER	DCYF		OST I-2 Program	\$49,750		Jessica Hazard	MOH
CENTRAL AMERICAN RESOURCE CENTER	DCYF		Tattoo Removal	\$230,000		Jessica Hazard	MOH
CENTRAL AMERICAN RESOURCE CENTER	MOH	CDD	PS	\$30,000		Lariza Dugan-Cuadra	MOH
CENTRAL CITY HOSPITALITY HOUSE	HSA	HOMELESS	Shelter/Case Mgmt for Adults	\$314,749	6/30/2012	Esperanza Zapien	DPH
CENTRAL CITY HOSPITALITY HOUSE	HSA	WTW	HUD HEC	\$70,108	9/30/2011	Esperanza Zapien	DPH
CENTRAL CITY HOSPITALITY HOUSE	DPH	CBHS	MH Services	\$1,747,126	6/30/2010	Marsha Herring	DPH
CENTRAL CITY HOSPITALITY HOUSE	MOH	CDD	ESG	\$32,500		Bruce Ito	DPH
CENTRAL CITY HOSPITALITY HOUSE	OEWD	Workforce	CDBG	\$32,000	6/30/2010	Hazel Jones	DPH

Nonprofit Contractor	Dept	Div	Program	FY 2009-10 Amount	Contract Expiration	Officer/Manager	Lead
CHARITY CULTURAL SERVICES CENTER	DCYF		Families in Transition	\$101,235		Kim Ganade	OEWD
CHARITY CULTURAL SERVICES CENTER	OEWD	Workforce	CDBG	\$75,000	6/30/2010	Hazel Jones	OEWD
CHARITY CULTURAL SERVICES CENTER	OEWD	Workforce	City/Build	\$235,082	12/31/2009	Kris Damalas	OEWD
CHILDREN'S COUNCIL OF SAN FRANCISCO	HSA	WTW	ACCESS	\$160,000	6/30/2010	Esperanza Zapien	H.S.A.
CHILDREN'S COUNCIL OF SAN FRANCISCO	HSA	WTW	Wages +	\$4,866,813	6/30/2012	Esperanza Zapien	H.S.A.
CHILDREN'S COUNCIL OF SAN FRANCISCO	HSA	WTW	Subsidies	\$33,984,337	6/30/2012	Esperanza Zapien	H.S.A.
CHILDREN'S COUNCIL OF SAN FRANCISCO	CFC		CTAS	\$389,505	6/30/2010	Tamara Foster	H.S.A.
CHILDREN'S COUNCIL OF SAN FRANCISCO	CFC		PFA Fiscal & Outreach	\$6,000,000		Tamara Foster	H.S.A.
CHILDREN'S COUNCIL OF SAN FRANCISCO	DCYF		Week of Young Child	\$10,000		Greg Rojas	H.S.A.
CHILDREN'S COUNCIL OF SAN FRANCISCO	DCYF		Children's Food	\$45,000		Greg Rojas	H.S.A.
CHILDREN'S COUNCIL OF SAN FRANCISCO	DCYF		Eligibility List	\$217,342		Greg Rojas	H.S.A.
CHILDREN'S COUNCIL OF SAN FRANCISCO	DCYF		CCICP	\$450,000		Greg Rojas	H.S.A.
CHILDREN'S COUNCIL OF SAN FRANCISCO	DCYF		Infant/Toddler	\$2,235,313		Greg Rojas	H.S.A.
CHILDREN'S COUNCIL OF SAN FRANCISCO	DPH	CBES	MH Services	\$363,350	6/30/2010	Rhea Bailey	H.S.A.
CHINATOWN COMMUNITY DEVELOPMENT CENTER	HSA	DAAS	SRO-Food Pilot	\$21,773	6/30/2010	Tahir Shaikh	DCYF
CHINATOWN COMMUNITY DEVELOPMENT CENTER	DCYF		Alleyway Project	\$50,000		Kim Ganade	DCYF
CHINATOWN COMMUNITY DEVELOPMENT CENTER	DCYF		Youth Leadership	\$139,500		Sherice Dorsey	DCYF
CHINATOWN COMMUNITY DEVELOPMENT CENTER	DPH	HUH	Outreach/Subsidies	\$604,662	6/30/2010	Wolfgang Stawie	DCYF
CHINATOWN COMMUNITY DEVELOPMENT CENTER	HSA	DAAS	Housing Advocacy	\$23,920	6/30/2010	Tahir Shaikh	DCYF
CHINATOWN COMMUNITY DEVELOPMENT CENTER	MOH	CDD	PS	\$40,000		Doris Lee	DCYF
CHINATOWN COMMUNITY DEVELOPMENT CENTER	MOH	CDD	HPG	\$34,000		Ruby Harris	DCYF
CHINATOWN COMMUNITY DEVELOPMENT CENTER	MOH	CDD	HPG	\$50,000		Ruby Harris	DCYF
COMMUNITY AWARENESS & TREATMENT SVCS INC	DPH	CBHS	SA and MH Services	\$5,762,630	6/30/2010	David Macias	DPH
COMMUNITY AWARENESS & TREATMENT SVCS INC	DPH	HHS	Res. Mental Health	\$306,518	6/30/2010	Francine Austin	DPH
COMMUNITY AWARENESS & TREATMENT SVCS INC	DPH	HUH	Rent Subsidies	\$62,510	6/30/2010	Duane Einhorn	DPH
COMMUNITY AWARENESS & TREATMENT SVCS INC	HSA	HOMELSS	CNC-Coronado Hotel	\$1,552,674	6/30/2011	Chris Chiong	DPH
COMMUNITY AWARENESS & TREATMENT SVCS INC	MOH	CDD	ESG	\$40,000		Bruce Ito	DPH
COMMUNITY HOUSING PARTNERSHIP	HSA	HOMELSS	Permanent Supportive Housing	\$111,585	1/1/2009	Larry Chatmon	H.S.A.
COMMUNITY HOUSING PARTNERSHIP	HSA	HOMELSS	HUD ISN Work Crew	\$229,580	1/1/2009	Larry Chatmon	H.S.A.
COMMUNITY HOUSING PARTNERSHIP	HSA	HOMELSS	Client Advocates - Supportive Services	\$308,997	6/30/2011	Larry Chatmon	H.S.A.
COMMUNITY HOUSING PARTNERSHIP	HSA	HOMELSS	Tenant Services Single Housing GF	\$440,889	6/30/2009	Larry Chatmon	H.S.A.
COMMUNITY HOUSING PARTNERSHIP	HSA	HOMELSS	SHEC - GF	\$442,728	6/30/2010	Larry Chatmon	H.S.A.
COMMUNITY HOUSING PARTNERSHIP	HSA	HOMELSS	Permanent Supportive Housing	\$1,029,616	6/30/2009	Larry Chatmon	H.S.A.
COMMUNITY HOUSING PARTNERSHIP	HSA	HOMELSS	Essex Hotel	\$1,636,681	6/30/2012	Larry Chatmon	H.S.A.
COMMUNITY HOUSING PARTNERSHIP	HSA	WTW	HUD SHEC	\$36,855	6/30/2010	Larry Chatmon	H.S.A.
COMMUNITY HOUSING PARTNERSHIP	HSA	WTW	HUD HEC	\$115,164	9/30/2008	Larry Chatmon	H.S.A.
COMMUNITY HOUSING PARTNERSHIP	MOH	CDD	HPG	\$145,000		Ruby Harris	H.S.A.
COMMUNITY INITIATIVES	OEWD	Economic	Vis Valley	\$5,000		Cezia Tano	DCYF
COMMUNITY INITIATIVES	OEWD	Economic	Excelsior, OMI, Portola	\$34,000		Cezia Tano	DCYF
COMMUNITY INITIATIVES	CFC		Parent ACTION	\$195,000		Tamara Foster	DCYF
COMMUNITY INITIATIVES	DCYF		Mission Science	\$120,092		Lina Morales	DCYF
COMMUNITY YOUTH CENTER SAN FRANCISCO	DCYF		Clubhouse to College	\$168,300		Jessica Hazard	DCYF
COMMUNITY YOUTH CENTER SAN FRANCISCO	DCYF		Clubhouse to College	\$168,300		Jessica Hazard	DCYF
COMMUNITY YOUTH CENTER SAN FRANCISCO	DCYF		Case Management	\$200,000		Jessica Hazard	DCYF
COMMUNITY YOUTH CENTER SAN FRANCISCO	DCYF		Youth Commission	\$100,000		Kim Ganade	DCYF
COMMUNITY YOUTH CENTER SAN FRANCISCO	DCYF		Community Convener	\$45,000		Tracy Brown	DCYF



Nonprofit Contractor	Dept	Div	Program	FY 2009-10 Amount	Contract Expiration	Officer/Manager	Lead
COMMUNITY YOUTH CENTER SAN FRANCISCO	DOSW		Sexual Assault Prevention and Education	\$29,625		Carol Sacco	DCYF
COMMUNITY YOUTH CENTER SAN FRANCISCO	DOSW		Young Asian Women Against Violence	\$80,406		Carol Sacco	DCYF
COMMUNITY YOUTH CENTER SAN FRANCISCO	DPH	CBHS	MH Services	\$223,600	6/30/2010	Jim Gilday	DCYF
COMMUNITY YOUTH CENTER SAN FRANCISCO	OEWD	Workforce	CDBG	\$67,000	6/30/2010	Hazel Jones	DCYF
COMMUNITY YOUTH CENTER SAN FRANCISCO	OEWD	Workforce	Workforce Investment Act (WIA)	\$50,000	9/30/2009	Marc Majors	DCYF
COMMUNITY YOUTH CENTER SAN FRANCISCO	OEWD	Workforce	Workforce Investment Act (WIA)	\$184,250	6/30/2010	Marc Majors	DCYF
COMPASS COMMUNITY SERVICE	HSA	HOMELSS	Childcare Center	\$94,521	6/30/2010	Esperanza Zapien	MOH
COMPASS COMMUNITY SERVICE	HSA	HOMELSS	Clara House	\$247,933	6/30/2010	Esperanza Zapien	MOH
COMPASS COMMUNITY SERVICE	HSA	HOMELSS	Rental Assistance	\$299,320	6/30/2010	Esperanza Zapien	MOH
COMPASS COMMUNITY SERVICE	HSA	HOMELSS	Family Center	\$973,074	12/31/2009	Esperanza Zapien	MOH
COMPASS COMMUNITY SERVICE	HSA	HOMELSS	Housing Subsidies	\$1,692,699	6/30/2010	Esperanza Zapien	MOH
COMPASS COMMUNITY SERVICE	HSA	HOMELSS	HUD Connecting Point	\$647,883	6/30/2009	Johanna Gendelman	MOH
COMPASS COMMUNITY SERVICE	HSA	HOMELSS	Connecting Point - GF	\$648,759	6/30/2009	Johanna Gendelman	MOH
COMPASS COMMUNITY SERVICE	CFC		FRC Population	\$300,000	6/30/2013	Tamara Foster	MOH
COMPASS COMMUNITY SERVICE	DCYF		Tenderloin Child care	\$110,000		Greg Rojas	MOH
COMPASS COMMUNITY SERVICE	MOH	CDD	ESG	\$50,000		Bruce Ito	MOH
COMPASS COMMUNITY SERVICE	MOH	CDD	PS	\$37,000		Doris Lee	MOH
COMPASS COMMUNITY SERVICE	MOH	CDD	HPG	\$20,000		Ruby Harris	MOH
CONARD HOUSE INC	HSA	DAAS	YAD	\$200,762	6/30/2009	Larry Chatmon	DPH
CONARD HOUSE INC	HSA	HOMELSS	CNC - McAllister Hotel	\$1,168,087	6/30/2009	Larry Chatmon	DPH
CONARD HOUSE INC	HSA	HOMELSS	Rep Payee & Supportive Case Management	\$3,339,188	6/30/2009	Larry Chatmon	DPH
CONARD HOUSE INC	DPH	CBHS	MH Services	\$3,731,114	6/30/2010	David Macias	DPH
CONARD HOUSE INC	DPH	HUH	Supportive Services	\$156,000	6/30/2010	Jim Gilday	DPH
DELANCEY STREET FOUNDATION	DCYF		Life Learning Acad-Violence Prevention	\$434,000		Alejandro Villaseñor	SHF
DELANCEY STREET FOUNDATION	DCYF		Life Learning Acad-Youth Employment	\$110,000		Sherrice Dorsey	SHF
DELANCEY STREET FOUNDATION	SHF		Financial Services			Maureen Gannon	SHF
DOLORES STREET COMMUNITY CENTER	HSA	HOMELSS	Emergency Shelter Services	\$782,504	6/30/2012	Chris Chiong	H.S.A.
DOLORES STREET COMMUNITY CENTER	MOH	CDD	PS - IMMIGRANT NETWORK SERVS	\$169,426		Lariza Dugan-Cuadra	H.S.A.
DOLORES STREET COMMUNITY CENTER	MOH	CDD	PS - IMMIGRANT SERVICES FOR DEPOS	\$698,841		Lariza Dugan-Cuadra	H.S.A.
DOLORES STREET COMMUNITY CENTER	DPH	HHS	Facility-based Health Care	\$146,238	6/30/2010	Marsha Herring	H.S.A.
DOLORES STREET COMMUNITY CENTER	DPH	HUH	Outreach/Case Management	\$253,345	6/30/2010	Jim Gilday	H.S.A.
DOLORES STREET COMMUNITY CENTER	MOH	CDD	ESG	\$33,000		Bruce Ito	H.S.A.
DONALDINA CAMERON HOUSE	DCYF		Bilingual After School	\$122,078		Kim Ganade	MOH
DONALDINA CAMERON HOUSE	DOSW		Asian Domestic Violence Advocacy	\$121,907		Carol Sacco	MOH
DONALDINA CAMERON HOUSE	MOH	CDD	PS	\$35,000		Doris Lee	MOH
ECONOMIC OPPORTUNITY COUNCIL OF S F INC	CFC		FRC Neighborhood	\$300,000	6/30/2013	Tamara Foster	CFC
ECONOMIC OPPORTUNITY COUNCIL OF S F INC	DCYF		Community Convener	\$40,000		Tracy Brown	CFC
EDGEWOOD CENTER FOR CHILDREN AND FAMILIES	CFC		Kinstart	\$175,000		Tamara Foster	MOH
EDGEWOOD CENTER FOR CHILDREN AND FAMILIES	DCYF		Inclusion	\$95,000		Artina Lim	MOH
EDGEWOOD CENTER FOR CHILDREN AND FAMILIES	DCYF		Youth Power Club	\$25,000		Kim Ganade	MOH
EDGEWOOD CENTER FOR CHILDREN AND FAMILIES	DCYF		Kinship Support	\$74,625		Kim Ganade	MOH
EDGEWOOD CENTER FOR CHILDREN AND FAMILIES	DPH	CBHS	MH Services	\$3,662,976	6/30/2010	Albert Eng	MOH
EDGEWOOD CENTER FOR CHILDREN AND FAMILIES	HSA	DAAS	Family Caregiver	\$67,100	6/30/2010	Christina Iwasaki	MOH
EDGEWOOD CENTER FOR CHILDREN AND FAMILIES	HSA	FCS	TRF+	\$244,800	6/30/2011	Christina Iwasaki	MOH
EDGEWOOD CENTER FOR CHILDREN AND FAMILIES	HSA	FCS	Kinship	\$743,701	6/30/2011	Christina Iwasaki	MOH

Nonprofit Contractor	Dept	Div	Program	FY 2009-10 Amount	Contract Expiration	Officer/Manager	Lead
EDGEWOOD CENTER FOR CHILDREN AND FAMILIES	HSA			\$7,708			MOH
EDGEWOOD CENTER FOR CHILDREN AND FAMILIES	MOH	CDD	PS - PARENT UNIVERSITY INITIATIVE/ Capacity Building	\$450,000		Lariza Dugan-Cuadra	MOH
ELLA HILL HUTCH COMMUNITY CENTER	DCYF		YAAP	\$100,000		Deedra Jackson	DCYF
ELLA HILL HUTCH COMMUNITY CENTER	DCYF		Comprehensive	\$240,986		Deedra Jackson	DCYF
ELLA HILL HUTCH COMMUNITY CENTER	DCYF		Case Management	\$356,930		Deedra Jackson	DCYF
ELLA HILL HUTCH COMMUNITY CENTER	MOH	CDD	PS	\$100,000		Jessica Hazard	DCYF
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	DAAS	Campos Estate - ER Housing	\$50,000		Bruce Ito	DCYF
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	DAAS	Community Services	\$109,750	6/30/2010	Johanna Gendelman	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	DAAS	Care Management	\$153,675	6/30/2010	Johanna Gendelman	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	DAAS	Adult/Disabled resource center	\$199,994	6/30/2010	Johanna Gendelman	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	DAAS	Congregate Meals YAD	\$494,175	6/30/2013	Johanna Gendelman	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	DAAS	Congregate Meals	\$20,000	6/30/2010	Stella Chu	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	Congregate Meals	\$113,590	6/30/2010	Stella Chu	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	Interfaith Winter Shelter	\$114,475	3/31/2010	Dave Curto	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	Emergency Shelter - MSC North	\$1,844,430	6/30/2012	Dave Curto	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	Emergency Shelter - Next Door	\$2,262,555	6/30/2012	Dave Curto	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	Bishop Swing	\$97,415	6/30/2014	Esperanza Zapien	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	CNC - Montone Hotel	\$1,041,045	6/30/2010	Esperanza Zapien	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	CNC - Elm Hotel	\$1,064,356	6/30/2010	Esperanza Zapien	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	CNC - Hillside Hotel	\$1,088,081	6/30/2010	Esperanza Zapien	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	CNC - Alder Hotel	\$1,268,107	6/30/2010	Esperanza Zapien	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	CNC - Coast Hotel	\$1,543,767	6/30/2010	Esperanza Zapien	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	HUD CHEFS Grant	\$63,825	12/31/2011	Larry Chatmon	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	Supportive Services - Rose Hotel/Canon Kip	\$74,612	6/30/2010	Larry Chatmon	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	Rose Hotel/Canon Kip-Skills Center	\$74,612	6/30/2011	Larry Chatmon	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	Rose Hotel/Canon Kip-Housing	\$231,024	12/31/2012	Larry Chatmon	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	Rose Hotel/Canon Kip-Housing-15N	\$790,991	1/1/2012	Larry Chatmon	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	Supportive Housing - Canon Barcus	\$1,329,585	6/30/2012	Larry Chatmon	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	HOMELESS	Food Pantry	\$25,000	6/30/2010	Stella Chu	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	WTW	HUD HEC	\$154,301	9/30/2011	Larry Chatmon	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	DCYF		Teen Program	\$25,000		Shamann Walton	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	DCYF		After School Program	\$74,625		Shamann Walton	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	DPH	CBHS	SA and MH Services	\$747,361	6/30/2010	Ernestina Carrillo	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	DPH	HUH	Supportive Services	\$6,000	6/30/2010	Wolfgang Stuwe	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	HSA	DAAS	Campos Estate Assertive Case management	\$63,893	3/31/2010	Johanna Gendelman	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	MOH	CDD	PS	\$25,000		Bruce Ito	H.S.A.
EPISCOPAL COMMUNITY SVCS OF S F INC	MOH	CDD	ESG	\$40,000		Bruce Ito	H.S.A.
FAMILY SERVICE AGENCY OF SAN FRANCISCO	HSA	DAAS	Senior Campanion	\$22,397	6/30/2010	Christina Iwasaki	H.S.A.
FAMILY SERVICE AGENCY OF SAN FRANCISCO	HSA	DAAS	Case Management	\$78,715	6/30/2010	Christina Iwasaki	H.S.A.
FAMILY SERVICE AGENCY OF SAN FRANCISCO	HSA	DAAS	Ombudsman	\$245,505	6/30/2010	Christina Iwasaki	H.S.A.
FAMILY SERVICE AGENCY OF SAN FRANCISCO	CFC		PIPE	\$35,700	6/30/2010	Tamara Foster	H.S.A.
FAMILY SERVICE AGENCY OF SAN FRANCISCO	CFC		FRC Population	\$300,000	6/30/2013	Tamara Foster	H.S.A.
FAMILY SERVICE AGENCY OF SAN FRANCISCO	DCYF		Back on Track	\$200,000		Alejandro Villaseñor	H.S.A.
FAMILY SERVICE AGENCY OF SAN FRANCISCO	DCYF		Family Develop Ctr	\$120,000		Greg Rojas	H.S.A.

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FAMILY SERVICE AGENCY OF SAN FRANCISCO	DPH	CBHS	MH Services	\$6,756,264	6/30/2010	Sidney Lam	H.S.A.
FAMILY SERVICE AGENCY OF SAN FRANCISCO	OEWD	Workforce	Workforce Investment Act (WIA)	\$144,500	6/30/2010	Marc Majors	H.S.A.
FAMILY SERVICE AGENCY OF SAN FRANCISCO	SHF	Financial Serv	Eviction Assistance	\$65,000		Maureen Cannon	H.S.A.
FILIPINO-AMERICAN DEVELOPMENT FOUNDATION	DCYF		Active Leadership	\$64,675		Kim Ganade	MOH
FILIPINO-AMERICAN DEVELOPMENT FOUNDATION	DCYF		Pinoy/Pinoy	\$84,219		Kim Ganade	MOH
FILIPINO-AMERICAN DEVELOPMENT FOUNDATION	DCYF		SOMA Youth	\$140,000			MOH
FILIPINO-AMERICAN DEVELOPMENT FOUNDATION	DOSW		Babae Domestic Violence Program	\$42,255		Carol Sacco	MOH
FILIPINO-AMERICAN DEVELOPMENT FOUNDATION	MOH	CDD	PS/PINAY EDUCATION	\$40,000		Lariza Dugan-Cuadra	MOH
FILIPINO-AMERICAN DEVELOPMENT FOUNDATION	MOH	CDD	PS/FCC	\$75,000		Lariza Dugan-Cuadra	MOH
FILIPINO-AMERICAN DEVELOPMENT FOUNDATION	MOH	CDD	HPG	\$20,000		Ruby Harris	MOH
FLORENCE CRITTENTON SERVICES	CFC		CTAS	\$180,000	6/30/2010	Tamara Foster	DCYF
FLORENCE CRITTENTON SERVICES	DCYF		Infant & Child Development	\$120,000		Greg Rojas	DCYF
FLORENCE CRITTENTON SERVICES	DCYF		Family Resource Ctr	\$80,000		Shamann Walton	DCYF
FRIENDSHIP HOUSE ASSOC OF AMERICAN INDIA	DCYF		Youth Program	\$130,117		Lina Morales	DPH
FRIENDSHIP HOUSE ASSOC OF AMERICAN INDIA	DPH	CBHS	SA Services	\$397,523	6/30/2010	Duane Einhorn	DPH
FRIENDSHIP HOUSE ASSOC OF AMERICAN INDIA	MOH	CDD	ESG	\$36,900		Bruce Ito	DPH
GIRLS 2000	OEWD	Workforce	Workforce Investment Act (WIA)	\$50,000	9/30/2009	Marc Majors	DCYF
GIRLS 2000	DCYF		Multi-Service for Girls	\$100,000		Jessica Hazard	DCYF
GIRLS 2000	DCYF		Boys Case Mangt	\$100,000		Jessica Hazard	DCYF
GIRLS 2000	DCYF		Youth Empowerment	\$35,000		Kim Ganade	DCYF
GIRLS 2000	DCYF		Rec Connect@ Gilman	\$197,750		Shamann Walton	DCYF
GIRLS 2000	DCYF		Healthy Lifestyles	\$270,875		Shamann Walton	DCYF
GLIDE FOUNDATION	HSA	DAAS	Congregate Meals	\$84,535	6/30/2010	Stella Chu	H.S.A.
GLIDE FOUNDATION	HSA	WTW	Hospitality House meals	\$51,027	6/30/2010	Stella Chu	H.S.A.
GLIDE FOUNDATION	HSA	WTW	CAPP client Bag Lunch	\$89,040	6/30/2010	Stella Chu	H.S.A.
GLIDE FOUNDATION	HSA	WTW	Free meals	\$778,791	6/30/2010	Stella Chu	H.S.A.
GLIDE FOUNDATION	CFC		FRC Neighborhood	\$300,000	6/30/2013	Tamara Foster	H.S.A.
GLIDE FOUNDATION	DCYF		ECE	\$75,000		Greg Rojas	H.S.A.
GLIDE FOUNDATION	DCYF		FYCC	\$622,882		Greg Rojas	H.S.A.
GLIDE FOUNDATION	DCYF		YWD Expansion	\$138,667		Sherrice Dorsey	H.S.A.
GLIDE FOUNDATION	DOSW		Glide/Wells Fargo Women's Center	\$42,255		Carol Sacco	H.S.A.
GLIDE FOUNDATION	DPH	HPS	Counseling	\$77,779	6/30/2010	Elizabeth Davis	H.S.A.
GLIDE FOUNDATION	HSA	H	Changes	\$160,540	6/30/2010	Larry Chatmon	H.S.A.
GLIDE FOUNDATION	OEWD	Workforce	CDBG	\$48,000	6/30/2010	Hazel Jones	H.S.A.
GOOD SAMARITAN FAMILY RESOURCE CTR INC	CFC		FRC Neighborhood	\$300,000	6/30/2013	Tamara Foster	CFC
GOOD SAMARITAN FAMILY RESOURCE CTR INC	DCYF		Child Development	\$75,000		Greg Rojas	CFC
GOOD SAMARITAN FAMILY RESOURCE CTR INC	DCYF		Youth Sports	\$135,179		Shamann Walton	CFC
GOOD SAMARITAN FAMILY RESOURCE CTR INC	MOH	CDD	PS	\$35,000		Lariza Dugan-Cuadra	CFC
GOODWILL INDUST OF S F SAN MATEO & MARIN	HSA	HOMELESS	(SFIP) SF Training Partnership (HUD)	\$65,442	3/30/2012	Sin Yee Poon	OWED
GOODWILL INDUST OF S F SAN MATEO & MARIN	HSA	WTW	IR	\$64,800	6/30/2010	Larry Chatmon	OWED
GOODWILL INDUST OF S F SAN MATEO & MARIN	HSA	WTW	HUD HEC	\$34,280	9/30/2011	Sin Yee Poon	OWED
GOODWILL INDUST OF S F SAN MATEO & MARIN	HSA	WTW	(CJP) Community Jobs Program	\$513,916	12/31/2009	Sin Yee Poon	OWED
GOODWILL INDUST OF S F SAN MATEO & MARIN	OEWD	Workforce	CDBG	\$270,000	6/30/2010	Hazel Jones	OWED
GOODWILL INDUST OF S F SAN MATEO & MARIN	OEWD	Workforce	RAMP	TBD	12/31/2009	Kris Damalas	OWED
GOODWILL INDUST OF S F SAN MATEO & MARIN	OEWD	Workforce	Workforce Investment Act (WIA)	\$1,321,250	6/30/2010	Marc Majors	OWED



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GUM MOON RESIDENCE HALL	MOH	CDD	PS	\$30,000		Doris Lee	MOH
GUM MOON RESIDENCE HALL	MOH	CDD	ESG	\$53,000		Doris Lee	MOH
GUM MOON RESIDENCE HALL	CFC		FRC Neighborhood	\$250,000	6/30/2013	Tamara Foster	MOH
GUM MOON RESIDENCE HALL	DCYF		Asian Family Support	\$60,900		Kim Ganade	MOH
GUM MOON RESIDENCE HALL	DOSW		Transitional Housing Project for Asian Immigrants	\$57,433		Carol Sacco	MOH
HAIGHT ASHBURY FREE CLINIC INC	DPH	CBHS	SA and MH Services	\$4,251,506	6/30/2010	Duane Einhorn	DPH
HAIGHT ASHBURY FREE CLINIC INC	SFH		Financial Serv, Jail Psychiatric Services	\$105,146		Maureen Gannon	DPH
HAMILTON FAMILY CENTER	HSA	HOMELESS	HUD First Avenues	\$174,763	8/31/2012	Christina Iwasaki	H.S.A.
HAMILTON FAMILY CENTER	HSA	HOMELESS	HUD Dudley Street Apts	\$229,024	10/31/2012	Christina Iwasaki	H.S.A.
HAMILTON FAMILY CENTER	HSA	HOMELESS	Transitional Housing - GF	\$349,306	12/31/2010	Christina Iwasaki	H.S.A.
HAMILTON FAMILY CENTER	HSA	HOMELESS	HUD Transitional Housing	\$368,815	12/31/2010	Christina Iwasaki	H.S.A.
HAMILTON FAMILY CENTER	HSA	HOMELESS	First Avenues -GF	\$520,535	6/30/2010	Esperanza Zapien	H.S.A.
HAMILTON FAMILY CENTER	HSA	HOMELESS	260 Golden Gate - Emergency Shelter for Families	\$1,687,928	6/30/2013	Esperanza Zapien	H.S.A.
HAMILTON FAMILY CENTER	DPH	CBHS	MH Services	\$149,488	6/30/2010	Albert Eng	H.S.A.
HAMILTON FAMILY CENTER	MOH	CDD	ESG	\$50,000		Bruce Ito	H.S.A.
HAMILTON FAMILY CENTER	MOH	CDD	HPG	\$20,000		Ruby Harris	H.S.A.
HOMELESS CHILDREN'S NETWORK	DPH	CBHS	MH Services	\$340,876	6/30/2010	Albert Eng	MOH
HOMELESS CHILDREN'S NETWORK	MOH	CDD	PS	\$40,000		Bruce Ito	MOH
HOMELESS PRENATAL PROGRAM	HSA	FCS	Housing Placement	\$457,121	6/30/2010	Esperanza Zapien	DPH
HOMELESS PRENATAL PROGRAM	HSA	FCS	Safe children, Strong Families	\$672,712	6/30/2012	Johanna Gendelman	DPH
HOMELESS PRENATAL PROGRAM	HSA	HOMELESS	Rental Assistance	\$422,327	6/30/2010	Esperanza Zapien	DPH
HOMELESS PRENATAL PROGRAM	CFC		Prenatal to 3	\$300,000	6/30/2010	Tamara Foster	DPH
HOMELESS PRENATAL PROGRAM	CFC		FRC Population	\$300,000	6/30/2013	Tamara Foster	DPH
HOMELESS PRENATAL PROGRAM	DPH	CBHS	SA Services	\$118,504	6/30/2010	Marsha Herring	DPH
HORIZONS UNLIMITED OF SF	DCYF		Females Against Violence	\$75,000		Jessica Hazard	DPH
HORIZONS UNLIMITED OF SF	DCYF		The DJ Project	\$60,000		Kim Ganade	DPH
HORIZONS UNLIMITED OF SF	DCYF		Young Women Arise	\$74,625		Kim Ganade	DPH
HORIZONS UNLIMITED OF SF	DOSW		Females Against Violence (FAV) Peer Leader	\$28,170		Carol Sacco	DPH
HORIZONS UNLIMITED OF SF	DPH	CBHS	SA Services	\$1,156,087	6/30/2010	David Macias	DPH
HUCKLEBERRY YOUTH PROGRAMS INC	DCYF		CARC	\$700,000		Alejandro Villaseñor	DCYF
HUCKLEBERRY YOUTH PROGRAMS INC	DCYF		Lioness Girls	\$69,950		Sherrice Dorsey	DCYF
HUCKLEBERRY YOUTH PROGRAMS INC	DCYF		YWD Expansion	\$113,750		Sherrice Dorsey	DCYF
HUCKLEBERRY YOUTH PROGRAMS INC	DCYF		Wellness Empower	\$300,000		Sherrice Dorsey	DCYF
HUCKLEBERRY YOUTH PROGRAMS INC	DPH	CBHS	MH Services	\$243,217	6/30/2010	Albert Eng	DCYF
INSTITUTE ON AGING	HSA	DAAS	Respite POS	\$8,511	6/30/2010	Chris Chiong	H.S.A.
INSTITUTE ON AGING	HSA	DAAS	Elder Abuse Prevention	\$47,151	6/30/2010	Chris Chiong	H.S.A.
INSTITUTE ON AGING	HSA	DAAS	HDM YAD	\$72,134	6/30/2010	Chris Chiong	H.S.A.
INSTITUTE ON AGING	HSA	DAAS	ADCRC	\$81,250	6/30/2010	Chris Chiong	H.S.A.
INSTITUTE ON AGING	HSA	DAAS	Case Management	\$189,098	6/30/2010	Chris Chiong	H.S.A.
INSTITUTE ON AGING	HSA	DAAS	Linkages	\$300,325	6/30/2010	Chris Chiong	H.S.A.
INSTITUTE ON AGING	HSA	DAAS	Community Living Fund	\$3,550,000	6/30/2010	Chris Chiong	H.S.A.
INSTITUTE ON AGING	DOSW		Preventing Domestic Violence in Late Life	\$15,291		Carol Sacco	H.S.A.
INSTITUTO FAMILIAR DE LA RAZA INC	HSA	FCS	Differential response	\$146,309	6/30/2012	Johanna Gendelman	DPH
INSTITUTO FAMILIAR DE LA RAZA INC	CFC		FRC Population	\$200,000	6/30/2013	Tamara Foster	DPH
INSTITUTO FAMILIAR DE LA RAZA INC	CFC		FRC Neighborhood	\$650,000	6/30/2013	Tamara Foster	DPH
INSTITUTO FAMILIAR DE LA RAZA INC	DCYF		Inclusion Capacity	\$161,500		Artina Lim	DPH

Nonprofit Contractor	Dept	Div	Program	FY 2009-10 Amount	Contract Expiration	Officer/Manager	Lead
INSTITUTO FAMILIAR DE LA RAZA INC	DCYF		La Cultura Cura	\$94,848		Kim Ganade	DPH
INSTITUTO FAMILIAR DE LA RAZA INC	DPH	CBHS	MH Services	\$1,902,067	6/30/2010	John Pabustan	DPH
INSTITUTO FAMILIAR DE LA RAZA INC	DPH	HHS	MH Services	\$205,346	6/30/2010	John Pabustan	DPH
INSTITUTO FAMILIAR DE LA RAZA INC	DPH	HPS	HERR	\$381,007	6/30/2010	John Pabustan	DPH
INSTITUTO FAMILIAR DE LA RAZA INC	MOH	CDD	PS	\$43,000		Lariza Dugan-Cuadra	DPH
INTERNATIONAL INSTITUTE OF THE BAY AREA	HSA	DAAS	Naturalization Services	\$170,384	6/30/2010	Esperanza Zapfen	H.S.A.
INTERNATIONAL INSTITUTE OF THE BAY AREA	DCYF		Youthcares	\$100,000		Shamann Walton	H.S.A.
INTERNATIONAL INSTITUTE OF THE BAY AREA	DPH	CHPP	Prevention	\$274,929	6/30/2010	Sean Nguyen	H.S.A.
INTERNATIONAL INSTITUTE OF THE BAY AREA	DPH	Primary Care	PC Services	\$48,554	6/30/2010	Sean Nguyen	H.S.A.
JAMESTOWN COMMUNITY CENTER	DCYF		Jamestown Center	\$328,006		Artina Lim	MOH
JAMESTOWN COMMUNITY CENTER	DCYF		Anchor	\$150,000		Tracy Brown	MOH
JAMESTOWN COMMUNITY CENTER	MOH	CDD	PS	\$60,000		Lariza Dugan-Cuadra	MOH
JAPANESE COMMUNITY YOUTH COUNCIL	DCYF		Jays	\$94,524		Sherrice Dorsey	DCYF
JAPANESE COMMUNITY YOUTH COUNCIL	DCYF		YouthWorks	\$731,000		Sherrice Dorsey	DCYF
JAPANESE COMMUNITY YOUTH COUNCIL	DCYF		New Directions	\$1,446,000		Sherrice Dorsey	DCYF
JAPANESE COMMUNITY YOUTH COUNCIL	DCYF		MYEEP	\$2,538,650		Sherrice Dorsey	DCYF
JAPANESE COMMUNITY YOUTH COUNCIL	DPH	CBHS	SA and MH Services	\$767,201	6/30/2010	Denise Jones	DCYF
JAPANESE COMMUNITY YOUTH COUNCIL	HSA	FCS	ILFP	\$39,183	6/30/2012	Johanna Gendelman	DCYF
JAPANESE COMMUNITY YOUTH COUNCIL	OEWD	Economic		\$0		Crezia Tano	DCYF
JAPANESE COMMUNITY YOUTH COUNCIL	OEWD	Workforce	Workforce Investment Act (WIA)	\$900,000	9/30/2009	Marc Majors	DCYF
JELANI HOUSE INC	HSA	HOMELESS	Transitional Housing - McKinney	\$134,607	9/30/2011	Sin Yee Poon	DPH
JELANI HOUSE INC	DCYF		Child Development	\$120,000		Greg Rojas	DPH
JELANI HOUSE INC	DPH	CBHS	SA Services	\$1,952,692	6/30/2010	Sean Nguyen	DPH
JEWISH FAMILY AND CHILDREN'S SERVICES	HSA	DAAS	Home-Delivered Meals	\$53,120	6/30/2010	Chris Chiong	DCYF
JEWISH FAMILY AND CHILDREN'S SERVICES	HSA	DAAS	Naturalization Services	\$80,333	6/30/2010	Chris Chiong	DCYF
JEWISH FAMILY AND CHILDREN'S SERVICES	HSA	DAAS	Case Management	\$83,721	6/30/2010	Chris Chiong	DCYF
JEWISH FAMILY AND CHILDREN'S SERVICES	DCYF		Emigré Youth Develop	\$50,000		Shamann Walton	DCYF
JEWISH FAMILY AND CHILDREN'S SERVICES	DOSW		Dream House	\$46,950		Carol Sacco	DCYF
JEWISH FAMILY AND CHILDREN'S SERVICES	DPH	CBHS	MH Services	\$314,583	6/30/2010	Albert Eng	DCYF
JEWISH VOC & CAREER COUNSELING SVC (JVS)	DCYF		YWD Expansion	\$70,000		Sherrice Dorsey	DCYF
JEWISH VOC & CAREER COUNSELING SVC (JVS)	DCYF		TSP	\$188,750		Sherrice Dorsey	DCYF
JEWISH VOC & CAREER COUNSELING SVC (JVS)	DCYF		Work Resource	\$350,000		Sherrice Dorsey	DCYF
JEWISH VOC & CAREER COUNSELING SVC (JVS)	HSA	WTW	IR	\$400,500	6/30/2010	Larry Chatmon	DCYF
JEWISH VOC & CAREER COUNSELING SVC (JVS)	MOH	CDD	PL	\$25,000		Pierre Stroud	DCYF
JEWISH VOC & CAREER COUNSELING SVC (JVS)	OEWD	Workforce	CDBG	\$55,000	6/30/2010	Hazel Jones	DCYF
JEWISH VOC & CAREER COUNSELING SVC (JVS)	OEWD	Workforce	Workforce Investment Act (WIA)	\$155,750	6/30/2010	Marc Majors	DCYF
LA CASA DE LAS MADRES	DCYF		Emergency Shelter	\$50,000		Shamann Walton	MOH
LA CASA DE LAS MADRES	DOSW		Safe Housing Project	\$14,000		Carol Sacco	MOH
LA CASA DE LAS MADRES	DOSW		Emergency Domestic Violence Shelter	\$335,970		Carol Sacco	MOH
LA CASA DE LAS MADRES	DPH	CBHS	MH Services	\$39,553	6/30/2010	Rhea Bailey	MOH
LA CASA DE LAS MADRES	MOH	CDD	PS-Children's Servs	\$25,000		Doris Lee	MOH
LA CASA DE LAS MADRES	MOH	CDD	PS-Drop-In Servs	\$50,000		Doris Lee	MOH
LA CASA DE LAS MADRES	MOH	CDD	ESG- Emergency Shelter	\$78,000		Doris Lee	MOH
LA CASA DE LAS MADRES	MOH	CDD	PS-ELDER ABUSE	\$447,664		Doris Lee	MOH

Nonprofit Contractor	Dept	Div	Program	FY 2009-10 Amount	Contract Expiration	Officer/Manager	Lead
LA RAZA CENTRO LEGAL INC	HSA	DAAS	Legal Services	\$155,236	6/30/2010	Johanna Gendelman	MOH
LA RAZA CENTRO LEGAL INC	MOH	CDD	PS	\$90,000		Lariza Dugan-Cuadra	MOH
LARKIN STREET YOUTH CENTER	HSA	FCS	Youth Prevention	\$156,963	6/30/2010	Johanna Gendelman	DPH
LARKIN STREET YOUTH CENTER	HSA	FCS	Castro Street Youth Initiative	\$1,277,958	6/30/2010	Johanna Gendelman	DPH
LARKIN STREET YOUTH CENTER	HSA	HOMELESS	864 Ellis	\$55,068	6/30/2012	Johanna Gendelman	DPH
LARKIN STREET YOUTH CENTER	HSA	HOMELESS	Transitional Housing for Youth, G-House	\$336,547	6/30/2010	Johanna Gendelman	DPH
LARKIN STREET YOUTH CENTER	HSA	HOMELESS	THP Plus Holloway	\$370,670	6/30/2010	Johanna Gendelman	DPH
LARKIN STREET YOUTH CENTER	HSA	HOMELESS	Lark Inn	\$652,388	6/30/2010	Johanna Gendelman	DPH
LARKIN STREET YOUTH CENTER	HSA	HOMELESS	HUD ATI	\$938,491	12/31/2009	Johanna Gendelman	DPH
LARKIN STREET YOUTH CENTER	HSA	HOMELESS	THP Plus	\$1,311,748	6/30/2010	Johanna Gendelman	DPH
LARKIN STREET YOUTH CENTER	HSA	WTW	Employment Services	\$75,000	6/30/2010	Johanna Gendelman	DPH
LARKIN STREET YOUTH CENTER	DCYF		Hire Up	\$100,000		Alejandro Villasenor	DPH
LARKIN STREET YOUTH CENTER	DCYF		Future Track	\$120,000		Sherrice Dorsey	DPH
LARKIN STREET YOUTH CENTER	DPH	CBHS	SA and MH Services	\$1,087,142	6/30/2010	Tom Mesa	DPH
LARKIN STREET YOUTH CENTER	DPH	HFS	HERR and CTL	\$213,687	6/30/2010	Tom Mesa	DPH
LARKIN STREET YOUTH CENTER	DPH	HUH	Res. Care Facility	\$609,396	6/30/2010	Tom Mesa	DPH
LARKIN STREET YOUTH CENTER	MOH	CDD	ESG	\$54,000		Bruce Ito	DPH
LARKIN STREET YOUTH CENTER	MOH	CDD	PS	\$58,000		Bruce Ito	DPH
LARKIN STREET YOUTH CENTER	OEWD	Workforce	Workforce Investment Act (WIA)	\$25,000	9/30/2009	Marc Majors	DPH
LARKIN STREET YOUTH CENTER	OEWD	Workforce	Workforce Investment Act (WIA)	\$107,500	6/30/2010	Marc Majors	DPH
LAVENDER YOUTH RECREATION & INFO CTR	DCYF		Youth Space	\$127,556		Shamann Walton	DOSW
LAVENDER YOUTH RECREATION & INFO CTR	DCYF		LGBTQQ-TAY	\$187,516		Shamann Walton	DOSW
LAVENDER YOUTH RECREATION & INFO CTR	DCYF		QYTC	\$210,625		Shamann Walton	DOSW
LAVENDER YOUTH RECREATION & INFO CTR	DOSW		Queer Young Women's Health & Safety Proj	\$51,753		Carol Sacco	DOSW
LAVENDER YOUTH RECREATION & INFO CTR	OEWD	Workforce	CDBG	\$60,000	6/30/2010	Hazel Jones	DOSW
LAVENDER YOUTH RECREATION & INFO CTR	OEWD	Workforce	Workforce Investment Act (WIA)	\$97,000	6/30/2010	Marc Majors	DOSW
LEGAL ASSISTANCE TO THE ELDERLY INC	HSA	DAAS	Legal Services YAD	\$82,760	6/30/2009	Christina Iwasaki	H.S.A.
LEGAL ASSISTANCE TO THE ELDERLY INC	HSA	DAAS	Legal Services	\$431,807	6/30/2010	Christina Iwasaki	H.S.A.
LEGAL ASSISTANCE TO THE ELDERLY INC	MOH	CDD	HPG	\$30,000		Ruby Harris	H.S.A.
LUTHERAN SOCIAL SERVICES OF NORTHERN CAL	DPH	HES	Non-Medical CM	\$446,914	6/30/2010	Wolfgang Stuwe	H.S.A.
LUTHERAN SOCIAL SERVICES OF NORTHERN CAL	DPH	HUH	Supportive Services	\$758,717	6/30/2010	Wolfgang Stuwe	H.S.A.
LUTHERAN SOCIAL SERVICES OF NORTHERN CAL	HSA	HOMELESS	Mosaica	\$243,655	6/30/2013	Chris Chiong	H.S.A.
LUTHERAN SOCIAL SERVICES OF NORTHERN CAL	DPH	HES	AIDS Financial Services	\$1,551,376	2/28/2011	Hilda Jones	H.S.A.
LUTHERAN SOCIAL SERVICES OF NORTHERN CAL	HSA	HOMELESS	HUD ISN	\$117,361	1/1/2012	Johanna Gendelman	H.S.A.
MARY ELIZABETH INN	DOSW		Inroads Program	\$85,978		Carol Sacco	H.S.A.
MARY ELIZABETH INN	HSA	HOMELESS	Verona Hotel	\$854,110	6/30/2010	Sin Yee Poon	H.S.A.
MARY ELIZABETH INN	HSA	HOMELESS	MEI	\$377,646	6/30/2012	Sin Yee Poon	H.S.A.
MARY ELIZABETH INN	MOH		ESG	\$35,000	6/30/2010	Bruce Ito	H.S.A.
MISSION COUNCIL ON ALCOHOL ABUSE/SPANISH	DPH	CBHS	SA Services	\$610,454	6/30/2010	John Pabustan	DPH
MISSION COUNCIL ON ALCOHOL ABUSE/SPANISH	SHF	Financial Serv	NoVA II & V Case Management	\$140,000		Maureen Gaunon	DPH
MISSION ECONOMIC DEVELOPMENT ASSOC	CFC	CTAS	CTAS	\$144,850	6/30/2010	Tamara Foster	MOH
MISSION ECONOMIC DEVELOPMENT ASSOC	MOH	CDD	HPG	\$155,000		Ruby Harris	MOH
MISSION HIRING HALL	HSA	WTW	HUD HEC	\$95,062	9/30/2011	Johanna Gendelman	H.S.A.
MISSION HIRING HALL	OEWD	Workforce	CDBG	\$95,000	6/30/2010	Hazel Jones	H.S.A.
MISSION HIRING HALL	OEWD	Workforce	City Build	\$224,961	12/31/2009	Kris Damalas	H.S.A.

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Nonprofit Contractor	Dept	Div	Program	FY 2009-10 Amount	Contract Expiration	Officer/Manager	Lead
MISSION LANGUAGE & VOCATIONAL SCHOOL INC	DCYF	WTW	YouthNet	\$90,810		Kim Ganade	OEWD
MISSION LANGUAGE & VOCATIONAL SCHOOL INC	HSA	WTW	IR	\$130,650	6/30/2010	Larry Chatmon	OEWD
MISSION LANGUAGE & VOCATIONAL SCHOOL INC	OEWD	Workforce	CDBG	\$95,000	6/30/2010	Hazel Jones	OEWD
MISSION LANGUAGE & VOCATIONAL SCHOOL INC	OEWD	Workforce	Workforce Investment Act (WIA)	\$25,000	9/30/2009	Marc Majors	OEWD
MISSION LANGUAGE & VOCATIONAL SCHOOL INC	OEWD	Workforce	Workforce Investment Act (WIA)	\$127,500	6/30/2010	Marc Majors	OEWD
MISSION NEIGHBORHOOD CENTERS	HSA	DAAS	Naturalization	\$22,041	6/30/2010	Johanna Gendelman	DCYF
MISSION NEIGHBORHOOD CENTERS	HSA	DAAS	Community Services	\$169,137	6/30/2013	Johanna Gendelman	DCYF
MISSION NEIGHBORHOOD CENTERS	DCYF		Precita	\$52,735		Artina Lim	DCYF
MISSION NEIGHBORHOOD CENTERS	DCYF		Mission Girls	\$127,040		Artina Lim	DCYF
MISSION NEIGHBORHOOD CENTERS	DCYF		Beacon	\$354,375		Artina Lim	DCYF
MISSION NEIGHBORHOOD CENTERS	DCYF		GED Prep	\$100,000		Jessica Hazard	DCYF
MISSION NEIGHBORHOOD CENTERS	DCYF		Young Queens	\$100,000		Jessica Hazard	DCYF
MISSION NEIGHBORHOOD CENTERS	DCYF		Avenidas Case	\$150,000		Jessica Hazard	DCYF
MISSION NEIGHBORHOOD CENTERS	DCYF		Home Detention	\$250,000		Jessica Hazard	DCYF
MISSION NEIGHBORHOOD CENTERS	DCYF		DPW interns	\$218,226		Lina Morales	DCYF
MISSION NEIGHBORHOOD CENTERS	DCYF		Rec Connect	\$197,750		Shamann Walton	DCYF
MISSION NEIGHBORHOOD CENTERS	DOSW		Real Arising Issues Creating Empowered Stu	\$114,866		Carol Sacco	DCYF
MISSION NEIGHBORHOOD CENTERS	MOH	CDD	PS	\$42,000		Lariza Dugan-Cuadra	DCYF
MISSION NEIGHBORHOOD CENTERS	MOH	CDD	PS	\$50,000		Lariza Dugan-Cuadra	DCYF
MISSION NEIGHBORHOOD HEALTH CENTER	HSA	HOMELESS	Resource Center	\$1,429,771	12/31/2010	Johanna Gendelman	H.S.A.
MISSION NEIGHBORHOOD HEALTH CENTER	DCYF		Latinos en Exstis	\$138,950		Kim Ganade	H.S.A.
MISSION NEIGHBORHOOD HEALTH CENTER	DPH	HHS	Various	\$1,505,291	6/30/2010	Hilda Jones	H.S.A.
MISSION NEIGHBORHOOD HEALTH CENTER	DPH	HPS	HERR and CTL	\$327,414	6/30/2010	Hilda Jones	H.S.A.
MISSION NEIGHBORHOOD HEALTH CENTER	DPH	Primary Care	PC Services	\$152,628	6/30/2010	Hilda Jones	H.S.A.
MISSION NEIGHBORHOOD HEALTH CENTER	MOH	CDD	PS	\$30,000		Lariza Dugan-Cuadra	H.S.A.
MT ST JOSEPH-ST ELIZABETH	DPH	CBHS	SA and MH Services	\$718,146	6/30/2010	Sean Nguyen	H.S.A.
MT ST JOSEPH-ST ELIZABETH	HSA	FCS	Family Preservation	\$268,134	6/30/2011	Christina Iwasaki	H.S.A.
NETWORK FOR ELDER	HSA	DAAS	Senior Empowerment	\$10,000	6/30/2010	Chris Chiong	H.S.A.
NETWORK FOR ELDER	HSA	DAAS	Case Management	\$155,283	6/30/2010	Chris Chiong	H.S.A.
NETWORK FOR ELDER	MOH	CDD	PS	\$45,000		Pierre Stroud	H.S.A.
NEW LEAF SERVICES FOR OUR COMMUNITY	HSA	DAAS	Family Caregiver	\$62,070	6/30/2010	Sin Yee Poon	DPH
NEW LEAF SERVICES FOR OUR COMMUNITY	HSA	DAAS	Community Services	\$185,948	6/30/2013	Sin Yee Poon	DPH
NEW LEAF SERVICES FOR OUR COMMUNITY	DPH	CBHS	SA and MH Services	\$1,450,918	6/30/2010	Duane Einhorn	DPH
NEW LEAF SERVICES FOR OUR COMMUNITY	DPH	HHS	MH Services	\$149,344	6/30/2010	Duane Einhorn	DPH
NEW LEAF SERVICES FOR OUR COMMUNITY	DPH	HPS	HERR	\$231,013	6/30/2010	Duane Einhorn	DPH
NEW LEAF SERVICES FOR OUR COMMUNITY	MOH	CDD	PS	\$45,000		Doris Lee	DPH
NORTH OF MARKET SENIOR SVC DBA CURRY SENIOR C	DPH	CBHS	SA and MH Services	\$526,306	6/30/2010	John Pabustan	DPH
NORTH OF MARKET SENIOR SVC DBA CURRY SENIOR C	DPH	HUH	Str. Housing	\$87,622	6/30/2010	John Pabustan	DPH
NORTH OF MARKET SENIOR SVC DBA CURRY SENIOR C	DPH	Primary Care	PC Services	\$354,765	6/30/2010	John Pabustan	DPH
NORTH OF MARKET SENIOR SVC DBA CURRY SENIOR C	HSA	DAAS	Medication Management	\$16,577	6/30/2010	Sin Yee Poon	DPH
NORTH OF MARKET SENIOR SVC DBA CURRY SENIOR C	HSA	DAAS	Health Services	\$33,726	6/30/2010	Sin Yee Poon	DPH
NORTH OF MARKET SENIOR SVC DBA CURRY SENIOR C	HSA	DAAS	Community Services	\$67,528	6/30/2013	Sin Yee Poon	DPH
NORTH OF MARKET SENIOR SVC DBA CURRY SENIOR C	HSA	DAAS	Case Management	\$240,599	6/30/2010	Sin Yee Poon	DPH
NORTHERN CALIF SERVICE LEAGUE	HSA	HOMELESS	HUD Cameo House	\$889,035	12/31/2011	Johanna Gendelman	H.S.A.
NORTHERN CALIF SERVICE LEAGUE	HSA	WTW	HUD HEC	\$165,716	9/30/2011	Johanna Gendelman	H.S.A.
NORTHERN CALIF SERVICE LEAGUE	HSA	WTW	IR	\$42,000	6/30/2010	Kim Ferguson	H.S.A.



Nonprofit Contractor	Dept	Div	Program	FY 2009-10 Amount	Contract Expiration	Officer/Manager	Lead
NORTHERN CALIF SERVICE LEAGUE	OEWD	Workforce	CDBG	\$60,000	6/30/2010	Hazel Jones	H.S.A.
NORTHERN CALIF SERVICE LEAGUE	SHE	Financial Serv	New Future (In-Custody)	\$233,333		Maureen Gaunon	H.S.A.
PERFORMING ARTS WORKSHOP	CFC		PFA Arts Curriculum	\$165,000	6/30/2012	Tamara Foster	CFC
PERFORMING ARTS WORKSHOP	DCYF		Artists in Schools	\$171,000		Lina Morales	CFC
PORTOLA FAMILY CONNECTIONS INC	CFC		FRC Neighborhood-Excellisor	\$300,000	6/30/2013	Tamara Foster	CFC
PORTOLA FAMILY CONNECTIONS INC	CFC		FRC Neighborhood-Portola	\$450,000	6/30/2013	Tamara Foster	CFC
PORTOLA FAMILY CONNECTIONS INC	DCYF		Early Literacy Prog	\$30,000		Greg Rojas	CFC
PORTOLA FAMILY CONNECTIONS INC	DCYF		Anchor	\$150,000		Tracy Brown	CFC
PORTOLA FAMILY CONNECTIONS INC	MOH	CDD	PS	\$50,000		Lariza Dugan-Cuadra	CFC
POSITIVE DIRECTIONS EQUALS CHANGE INC	DPH	CBHS	NoVA I & II	\$498,000	6/30/2010	John Pabustan	DPH
POSITIVE DIRECTIONS EQUALS CHANGE INC	SHE	Financial Serv	SA Services	\$447,237		Maureen Gaunon	DPH
POSITIVE RESOURCE CENTER	DPH	CBHS	MH Services	\$1,013,359	6/30/2010	Marshia Herring	DPH
POSITIVE RESOURCE CENTER	DPH	HHS	Non-Medical CM	\$389,858	6/30/2010	Marshia Herring	DPH
POSITIVE RESOURCE CENTER	OEWD	Workforce	CDBG	\$40,000	6/30/2010	Hazel Jones	DPH
POSITIVE RESOURCE CENTER	OEWD	Workforce	CDBG	\$8,574	7/1/2010	Hazel Jones	DPH
PROJECT OPEN HAND	HSA	DAAS	Congregate Meals YAD	\$19,605	6/30/2010	Stella Chu	H.S.A.
PROJECT OPEN HAND	HSA	DAAS	Congregate Meals	\$998,533	6/30/2010	Stella Chu	H.S.A.
PROJECT OPEN HAND	DPH	HHS	Meals	\$1,034,236	6/30/2010	Bill Bitum	H.S.A.
PROVIDENCE FOUNDATION OF SAN FRANCISCO	HSA	HOMELESS	CHANGES	\$68,280	6/30/2012	Esperanza Zapien	DCYF
PROVIDENCE FOUNDATION OF SAN FRANCISCO	HSA	HOMELESS	150 Otis Storage Staff	\$77,354	6/30/2012	Esperanza Zapien	DCYF
PROVIDENCE FOUNDATION OF SAN FRANCISCO	HSA	HOMELESS	Winter Shelter	\$94,208	6/30/2010	Esperanza Zapien	DCYF
PROVIDENCE FOUNDATION OF SAN FRANCISCO	HSA	HOMELESS	Emergency shelter	\$516,581	6/30/2012	Esperanza Zapien	DCYF
PROVIDENCE FOUNDATION OF SAN FRANCISCO	DCYF		Youth Leadership	\$50,000		Deedra Jackson	DCYF
PROVIDENCE FOUNDATION OF SAN FRANCISCO	DCYF		After School Program	\$158,400		Deedra Jackson	DCYF
PROVIDENCE FOUNDATION OF SAN FRANCISCO	MOH	CDD	ESG	\$45,000		Bruce Ito	DCYF
RICHMOND DISTRICT NEIGHBORHOOD CTR INC	DCYF		MCAJ	\$35,100		Artina Lim	DCYF
RICHMOND DISTRICT NEIGHBORHOOD CTR INC	DCYF		SFTEAM	\$101,235		Artina Lim	DCYF
RICHMOND DISTRICT NEIGHBORHOOD CTR INC	DCYF		RDASC	\$265,950		Artina Lim	DCYF
RICHMOND DISTRICT NEIGHBORHOOD CTR INC	DCYF		Beacon	\$484,375		Artina Lim	DCYF
RICHMOND DISTRICT NEIGHBORHOOD CTR INC	DCYF		Anchor	\$150,000		Tracy Brown	DCYF
RICHMOND DISTRICT NEIGHBORHOOD CTR INC	HSA			\$17,544			DCYF
SAGE PROJECT INC	DCYF		Girls Survivors	\$175,000		Jessica Hazard	DPH
SAGE PROJECT INC	DPH	CBHS	SA and MH Services	\$560,814	6/30/2010	Sean Nguyen	DPH
SAMOAN COMMUNITY DEVELOPMENT CENTER INC	HSA	DAAS	Community Services	\$21,531	6/30/2013	Tahir Shaikh	MOH
SAMOAN COMMUNITY DEVELOPMENT CENTER INC	DCYF		Case Management	\$100,000		Jessica Hazard	MOH
SAMOAN COMMUNITY DEVELOPMENT CENTER INC	DCYF		Pacific Islander	\$101,235		Lina Morales	MOH
SAMOAN COMMUNITY DEVELOPMENT CENTER INC	MOH	CDD	PS	\$60,000		Pierre Stroud	MOH
SAMOAN COMMUNITY DEVELOPMENT CENTER INC	MOH			\$10,261			MOH
SAN FRANCISCO CHILD ABUSE PREVENTION CTR	CFC		FRC Population	\$629,000	6/30/2013	Tamara Foster	DCYF
SAN FRANCISCO CHILD ABUSE PREVENTION CTR	DCYF		TalkLine	\$282,995		Shamann Walton	DCYF
SAN FRANCISCO CHILD ABUSE PREVENTION CTR	HSA	FCS	Mandatory Reporting	\$93,244	6/30/2012	Johanna Gendelman	DCYF
SAN FRANCISCO CHILD ABUSE PREVENTION CTR	HSA	FCS	Support Center	\$195,683	6/30/2012	Johanna Gendelman	DCYF
SAN FRANCISCO FOOD BANK	HSA	DAAS	Groceries for Seniors	\$50,000	6/30/2012	Stella Chu	H.S.A.
SAN FRANCISCO FOOD BANK	HSA	DAAS	Brown Bag	\$52,013	6/30/2012	Stella Chu	H.S.A.
SAN FRANCISCO FOOD BANK	HSA	DAAS	SRO Food Outreach	\$53,277	6/30/2012	Stella Chu	H.S.A.

Nonprofit Contractor	Dept	Div	Program	FY 2009-10 Amount	Contract Expiration	Officer/Manager	Lead
SAN FRANCISCO FOOD BANK	HSA	HOMELSS	Housing First Food Pantry	\$125,000	6/30/2012	Stella Chu	H.S.A.
SAN FRANCISCO FOOD BANK	HSA	WTW	Emergency Food Box	\$48,831	6/30/2012	Stella Chu	H.S.A.
SAN FRANCISCO FOOD BANK	HSA	WTW	Immigrant Food Assistance	\$385,017	6/30/2012	Stella Chu	H.S.A.
SAN FRANCISCO FOOD BANK	DCYF		Snacks	\$203,000		Kim Ganade	H.S.A.
SAN FRANCISCO HOUSING DEVELOPMENT CORP	HSA	HOMELSS	Permanent Supportive Housing	\$163,722	6/30/2012	Tabir Shaikh	MOH
SAN FRANCISCO HOUSING DEVELOPMENT CORP	MOH	CDD	HPG	\$20,000		Ruby Harris	MOH
SAN FRANCISCO HOUSING DEVELOPMENT CORP	MOH	CDD	HPG	\$70,000		Ruby Harris	MOH
SAN FRANCISCO SCHOOL ALLIANCE	CFC		SF Family Support Network	\$86,500	6/30/2010	Tamara Foster	CFC
SAN FRANCISCO SCHOOL ALLIANCE	DCYF		Mandarin Immersion	\$5,000		Deedra Jackson	CFC
SAN FRANCISCO SCHOOL ALLIANCE	DCYF		Campaign for Public	\$30,000		Deedra Jackson	CFC
SAN FRANCISCO SCHOOL ALLIANCE	DCYF		New Day for Learning	\$110,000		Deedra Jackson	CFC
SAN FRANCISCO SCHOOL ALLIANCE	DCYF		Family Support	\$59,013		Shamann Walton	CFC
SAN FRANCISCO SCHOOL ALLIANCE	DCYF		Youth Vote	\$100,000		Sherrice Dorsey	CFC
SAN FRANCISCO STUDY CENTER INC	DCYF		Shape Up	\$63,000		Kim Ganade	DPH
SAN FRANCISCO STUDY CENTER INC	DPH	CBHS	MH Services	\$1,575,928	6/30/2010	Tom Mesa	DPH
SAN FRANCISCO STUDY CENTER INC	DPH	CHFP	Prevention	\$1,504,925	6/30/2010	Tom Mesa	DPH
SAN FRANCISCO STUDY CENTER INC	MOH	CDD	PS	\$75,000		Pierre Stroud	DPH
SELF HELP FOR THE ELDERLY	HSA	DAAS	IR	\$99,000	6/30/2010	Kim Ferguson	H.S.A.
SELF HELP FOR THE ELDERLY	HSA	DAAS	IHSS Personal	\$50,000	6/30/2010	Sin Yee Poon	H.S.A.
SELF HELP FOR THE ELDERLY	HSA	DAAS	Alzheimer's Day Care Resource Ctr. (ADRC)	\$81,250	6/30/2010	Sin Yee Poon	H.S.A.
SELF HELP FOR THE ELDERLY	HSA	DAAS	Naturalization	\$112,760	6/30/2010	Sin Yee Poon	H.S.A.
SELF HELP FOR THE ELDERLY	HSA	DAAS	Community Services	\$134,079	6/30/2013	Sin Yee Poon	H.S.A.
SELF HELP FOR THE ELDERLY	HSA	DAAS	HICAP (Health Insurance Counseling and Ad	\$330,962	6/30/2010	Sin Yee Poon	H.S.A.
SELF HELP FOR THE ELDERLY	HSA	DAAS	Case Management	\$348,523	6/30/2010	Sin Yee Poon	H.S.A.
SELF HELP FOR THE ELDERLY	HSA	DAAS	HDM YAD	\$188,340	6/30/2010	Stella Chu	H.S.A.
SELF HELP FOR THE ELDERLY	HSA	DAAS	Congregate Meals YAD	\$5,875	6/30/2010	Stella Chu	H.S.A.
SELF HELP FOR THE ELDERLY	HSA	DAAS	Home-Delivered Meals	\$292,500	6/30/2010	Stella Chu	H.S.A.
SELF HELP FOR THE ELDERLY	HSA	DAAS	Congregate Meals	\$1,133,199	6/30/2010	Stella Chu	H.S.A.
SELF HELP FOR THE ELDERLY	HSA	DAAS	Congregate Nutr. Ed	\$42,944	6/30/2010	Stella Chu	H.S.A.
SELF HELP FOR THE ELDERLY	HSA	DAAS	HDM Nutr. Ed	\$4,736	6/30/2010	Stella Chu	H.S.A.
SELF HELP FOR THE ELDERLY	DPH	HUH	Res. Care Facility	\$128,701	6/30/2010	Margot Antonetty	H.S.A.
SELF HELP FOR THE ELDERLY	MOH	CDD	HPG	\$30,000		Ruby Harris	H.S.A.
SELF HELP FOR THE ELDERLY	OEWD	Workforce	CDBG	\$30,000	6/10/2010	Hazel Jones	H.S.A.
SENECA CENTER	HSA	FCS	SB 163 wrap around services for foster care	\$3,086,142	6/30/2010	Esperanza Zapien	H.S.A.
SENECA CENTER	DPH	CBHS	MH Services	\$7,202,319	6/30/2010	Jack Rabin	H.S.A.
SHANTI PROJECT	DPH	HHS	Medical Case Management	\$509,974	6/30/2010	Marsha Herring	DPH
SHANTI PROJECT	DPH	HFS	PwP	\$625,200	6/30/2010	Marsha Herring	DPH
SHANTI PROJECT	MOH	CDD	PS	\$25,000		Doris Lee	DPH
SOUTH OF MARKET CHILDCARE INC	CHC		FRC Neighborhood	\$300,000	6/30/2013	Tamara Foster	CFC
SOUTH OF MARKET CHILDCARE INC	DCYF		Yerba Buena	\$100,000		Greg Rojas	CFC
SOUTH OF MARKET CHILDCARE INC	DCYF		Child Care Providers	\$115,356		Greg Rojas	CFC
ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO	DOSW		Rosale House - Emergency DV Shelter	\$189,822		Carol Sacco	H.S.A.
ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO	DOSW		Brennan House - Transitional Housing	\$105,064		Carol Sacco	H.S.A.
ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO	DPH	CBHS	SA and MH Services	\$1,380,780	6/30/2010	Ernestina Carrillo	H.S.A.
ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO	DPH	HUH	Subsidies	\$161,280	6/30/2010	Wolfgang Stuwe	H.S.A.
ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO	HSA	FCS	DV counseling for Cal-Works - Riley center	\$342,691	6/30/2010	Johanna Gendelman	H.S.A.

Nonprofit Contractor	Dept	Div	Program	FY 2009-10 Amount	Contract Expiration	Officer/Manager	Lead
ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO	HSA	H	CNC-Arlington	\$86,924	6/30/2012	Johaana Gendelman	H.S.A.
ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO	HSA	H	MSC-South	\$3,369,543	6/30/2012	Johaana Gendelman	H.S.A.
ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO	MOH	CDD	ESG	\$30,500		Doris Lee	H.S.A.
SUNSET YOUTH SERVICES	DCYF		Teen Program	\$198,000		Jessica Hazard	DCYF
SUNSET YOUTH SERVICES	DCYF		Case Management	\$200,000		Jessica Hazard	DCYF
SUNSET YOUTH SERVICES	MOH	CDD	PS	\$50,000		Doris Lee	DCYF
SUPPORT FOR FAMS OF CHLDREN W DISABILITIE	CFC		HRIC-SNP		6/30/2009	Tamara Foster	DCYF
SUPPORT FOR FAMS OF CHLDREN W DISABILITIE	CFC		HRIC	\$200,000	6/30/2012	Tamara Foster	DCYF
SUPPORT FOR FAMS OF CHLDREN W DISABILITIE	CFC		FRC Population	\$400,000	6/30/2013	Tamara Foster	DCYF
SUPPORT FOR FAMS OF CHLDREN W DISABILITIE	DCYF		Inclusion	\$172,900		Artina Lim	DCYF
SUPPORT FOR FAMS OF CHLDREN W DISABILITIE	DCYF		Inclusive Day Camp	\$63,479		Artina Lim	DCYF
SUPPORT FOR FAMS OF CHLDREN W DISABILITIE	DPH	CBHS	MH Services	\$28,000	6/30/2010	Jack Rabin	DCYF
SUPPORT FOR FAMS OF CHLDREN W DISABILITIE	DPH	MCH	Supportive Services	\$139,087	6/30/2010	Jack Rabin	DCYF
SUPPORT FOR FAMS OF CHLDREN W DISABILITIE	HSA	FCS	FRC	\$53,810	6/30/2010	Sin Yee Poon	DCYF
SWORDS TO PLOWSHARES	HSA	HOMELESS	HUD Veteran's Academy	\$343,758	6/30/2012	Christina Iwasaki	DPH
SWORDS TO PLOWSHARES	HSA	WTW	HUD HEC	\$81,173	9/30/2011	Christina Iwasaki	DPH
SWORDS TO PLOWSHARES	DPH	CBHS	MH Services	\$465,576	6/30/2010	David Macias	DPH
SWORDS TO PLOWSHARES	MOH	CDD	PS	\$40,000		Bruce Ito	DPH
SWORDS TO PLOWSHARES	MOH	CDD	ESG	\$41,000		Bruce Ito	DPH
TENDERLOIN HEALTH	HSA	HOMELESS	Aranda Hotel	\$1,036,704	6/30/2010	Sin Yee Poon	DPH
TENDERLOIN HEALTH	DPH	HHS	CoE	\$781,667	6/30/2010	Duane Einhorn	DPH
TENDERLOIN HEALTH	DPH	HPS	HERR and PwP	\$909,949	6/30/2010	Duane Einhorn	DPH
TENDERLOIN HEALTH	DPH	HUH	Transitional Housing	\$708,531	6/30/2010	Wolfgang Stuwe	DPH
TENDERLOIN HEALTH	OEWD	Workforce	CDBG	\$27,329	6/10/2010	Hazel Jones	DPH
TENDERLOIN HEALTH	OEWD	Workforce	CDBG	\$87,423	6/11/2010	Hazel Jones	DPH
TENDERLOIN HOUSING CLINIC INC	HSA	HOMELESS	MPP	\$455,820	6/30/2010	Christina Iwasaki	H.S.A.
TENDERLOIN HOUSING CLINIC INC	HSA	HOMELESS	CNC Supportive Housing	\$6,893,471	12/31/2009	Christina Iwasaki	H.S.A.
TENDERLOIN HOUSING CLINIC INC	HSA	HOMELESS	Non-CNC Supportive Housing	see above	12/31/2009	Christina Iwasaki	H.S.A.
TENDERLOIN HOUSING CLINIC INC	HSA	HOMELESS	Housing Subsidies	\$780,247	6/30/2010	Esperanza Zapien	H.S.A.
TENDERLOIN HOUSING CLINIC INC	DPH	HUH	Outreach	\$265,633	6/30/2010	Margot Antonetty	H.S.A.
TENDERLOIN HOUSING CLINIC INC	MOH	CDD	HPG	\$87,500		Ruby Harris	H.S.A.
TENDERLOIN NEIGHBORHOOD DEVELOPMENT CORP	DCYF		After School Program	\$61,690		Kim Ganade	MOH
TENDERLOIN NEIGHBORHOOD DEVELOPMENT CORP	DPH	HUH	Subsidies	\$713,138	6/30/2010	Wolfgang Stuwe	MOH
TENDERLOIN NEIGHBORHOOD DEVELOPMENT CORP	HSA	HOMELESS	Supportive services	\$407,619	6/30/2012	Tahir Shaikh	MOH
TENDERLOIN NEIGHBORHOOD DEVELOPMENT CORP	MOH	CDD	HPG	\$71,657		Ruby Harris	MOH
THE SAN FRANCISCO LGBT COMMUNITY CENTER	HSA		Employment Services	\$203,077	6/30/2010	Larry Chatmon	DCYF
THE SAN FRANCISCO LGBT COMMUNITY CENTER	DCYF		Youth Services	\$158,485		Kim Ganade	DCYF
THE SAN FRANCISCO LGBT COMMUNITY CENTER	DCYF		Community Convener	\$40,000		Tracy Brown	DCYF
THE SAN FRANCISCO LGBT COMMUNITY CENTER	DPH	HPS	HERR	\$191,089	6/30/2010	David Macias	DCYF
THE SAN FRANCISCO LGBT COMMUNITY CENTER	OEWD	Economic		\$7,159		Cezia Iano	DCYF
THE SAN FRANCISCO LGBT COMMUNITY CENTER	OEWD	Workforce	CDBG	\$25,000	6/30/2010	Hazel Jones	DCYF
TIDES CENTER	MOH	CDD	HPG-ST. PETER'S	\$38,000		Ruby Harris	DPH
TIDES CENTER	MOH	CDD	HPG-HOUSING RIGHTS COMMITTEE OF	\$100,000		Ruby Harris	DPH
TIDES CENTER	DCYF		Family Child Care	\$145,357		Greg Rojas	DPH
TIDES CENTER	DCYF		Detention Based	\$75,000		Jessica Hazard	DPH
TIDES CENTER	DCYF		Young Women's	\$200,000		Jessica Hazard	DPH

Nonprofit Contractor	Dept	Div	Program	FY 2009-10 Amount	Contract Expiration	Officer/Manager	Lead
TIDES CENTER	DCYF		Adolescent Health	\$47,500		Kim Ganade	DPH
TIDES CENTER	DCYF		Oasis for Girls	\$96,515		Kim Ganade	DPH
TIDES CENTER	DPH	HUH	Property Management	\$3,180,408	6/30/2010	Sean Nguyen	DPH
TIDES CENTER	DPH	Primary Care		\$55,045	6/30/2010	Sean Nguyen	DPH
UNITED WAY OF THE BAY AREA	MOH	CDD	PS- IMMIGRANT NETWORK	\$44,918		Lariza Dugan-Cuadra	DCYF
UNITED WAY OF THE BAY AREA	OEWD	Workforce	Workforce Investment Act (WIA) (MatchBri)	\$20,900	9/30/2009	Marc Majors	DCYF
UNITED WAY OF THE BAY AREA	CFC		PFA Raising a Reader	\$130,000	6/30/2012	Tamara Foster	DCYF
UNITED WAY OF THE BAY AREA	DCYF		Match Bridge	\$175,000		Sherice Dorsey	DCYF
UNITED WAY OF THE BAY AREA	OEWD	Workforce	CDBG	\$60,000	6/30/2010	Hazel Jones	DCYF
VIETNAMESE YOUTH DEVELOPMENT CENTER	DCYF		Case Management	\$200,000		Jessica Hazard	DCYF
VIETNAMESE YOUTH DEVELOPMENT CENTER	JUV/DCYF/HSA		OST Teen Program	\$148,874		Kim Ganade	DCYF
VIETNAMESE YOUTH DEVELOPMENT CENTER	OEWD	Workforce	Workforce Investment Act (WIA)	\$25,000	9/30/2009	Marc Majors	DCYF
VIETNAMESE YOUTH DEVELOPMENT CENTER	OEWD	Workforce	CDBG	\$40,000	6/30/2010	Hazel Jones	DCYF
VISITACION VALLEY COMMUNITY CENTER	HSA	DAAS	Community Services	\$93,953	6/30/2013	Tahir Shaikh	DCYF
VISITACION VALLEY COMMUNITY CENTER	CFC		FRC Neighborhood	\$37,500		Tamara Foster	DCYF
VISITACION VALLEY COMMUNITY CENTER	DCYF		Beacon Center	\$364,375		Artina Lim	DCYF
VISITACION VALLEY COMMUNITY CENTER	DCYF		Child Care	\$100,000		Greg Rojas	DCYF
WALDEN HOUSE INC	DPH	CBHS	SA and MH Services	\$9,813,799	6/30/2010	Sean Nguyen	DPH
WALDEN HOUSE INC	DPH	HPS	HERR and PWP	\$359,164	6/30/2010	David Macias	DPH
WALDEN HOUSE INC	DPH	HUH	Supportive Services in SRO	\$66,880	6/30/2010	David Macias	DPH
WALDEN HOUSE INC	SHF	Financial Serv	Mandala/Synergy Program	\$464,439		Maureen Gannon	DPH
WESTSIDE COMMUNITY MENTAL HEALTH CTR INC	DCYF		Teen Core	\$50,000		Shamann Walton	DPH
WESTSIDE COMMUNITY MENTAL HEALTH CTR INC	DPH	CBHS	SA and MH Services	\$9,579,824	6/30/2010	Marsha Herring	DPH
WESTSIDE COMMUNITY MENTAL HEALTH CTR INC	DPH	HHS	Home Health	\$1,134,014	6/30/2010	Marsha Herring	DPH
WU YEE CHILDREN'S SERVICES	CFC		PFA	\$25,000		Tamara Foster	DCYF
WU YEE CHILDREN'S SERVICES	CFC		FRC Neighborhood	\$300,000	6/30/2013	Tamara Foster	DCYF
WU YEE CHILDREN'S SERVICES	DCYF		New Generations	\$70,000		Greg Rojas	DCYF
WU YEE CHILDREN'S SERVICES	DCYF		CARES	\$2,500,000		Greg Rojas	DCYF
WU YEE CHILDREN'S SERVICES	DCYF		BA Stipends	\$1,300,000		Greg Rojas	DCYF
Y M C A OF SAN FRANCISCO	HSA	DAAS	Community Services	\$141,588	6/30/2013	Tahir Shaikh	DCYF
Y M C A OF SAN FRANCISCO	MOH	CDD	ESG (BAYVIEW/UNITED COUNCIL)	\$96,000		Bruce Ito	DCYF
Y M C A OF SAN FRANCISCO	CFC		Urban Services - Western Addition	\$500,000	6/30/2013	Tamara Foster	DCYF
Y M C A OF SAN FRANCISCO	CFC		Urban Services - OMI	\$650,000	6/30/2013	Tamara Foster	DCYF
Y M C A OF SAN FRANCISCO	CFC		Bayview	\$690,196	6/30/2013	Tamara Foster	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Heritage Camp	\$80,000		Artina Lim	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Chinatown University	\$99,500		Artina Lim	DCYF
Y M C A OF SAN FRANCISCO	DCYF		SF TEAM @ Denman	\$101,235		Artina Lim	DCYF
Y M C A OF SAN FRANCISCO	DCYF		OMI Beacon	\$376,687		Artina Lim	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Bayview Beacon	\$376,688		Artina Lim	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Western Addition Beacon	\$376,688		Artina Lim	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Learning & Enrichment	\$45,000		Deedra Jackson	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Excelsior Sports Club	\$49,750		Deedra Jackson	DCYF
Y M C A OF SAN FRANCISCO	DCYF		OMI Youth Mental Health	\$75,000		Deedra Jackson	DCYF
Y M C A OF SAN FRANCISCO	DCYF		The Fellas	\$104,213		Deedra Jackson	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Excelsior Youth Ctr	\$106,297		Deedra Jackson	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Teen Services	\$106,825		Deedra Jackson	DCYF



Nonprofit Contractor	Dept	Div	Program	FY 2009-10 Amount	Contract Expiration	Officer/Manager	Lead
Y M C A OF SAN FRANCISCO	DCYF		Richmond Flex	\$114,460		Deedra Jackson	DCYF
Y M C A OF SAN FRANCISCO	DCYF		After School Enrichment	\$39,660		Deedra Jackson	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Tuancy Intervention	\$100,000		Jessica Hazard	DCYF
Y M C A OF SAN FRANCISCO	DCYF		CARE	\$250,000		Jessica Hazard	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Claire Lilienthal	\$40,000		Lina Morales	DCYF
Y M C A OF SAN FRANCISCO	DCYF		SFTEAM @ Marina	\$101,235		Lina Morales	DCYF
Y M C A OF SAN FRANCISCO	DCYF		SF TEAM @ Starr King	\$101,235		Lina Morales	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Youth Chance H.S.	\$87,000		Shamann Walton	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Embarcadero YEP	\$89,550		Shamann Walton	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Shih Yu Lang OST	\$115,626		Shamann Walton	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Rec Connect@ Hayward	\$197,750		Shamann Walton	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Rec Connect@ Palenga	\$197,750		Shamann Walton	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Earth Service Corps	\$45,000		Sherrice Dorsey	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Building Futures Mentoring	\$7,127		Sherrice Dorsey	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Stonestown Convener	\$40,000		Tracy Brown	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Excelsior Convener	\$45,000		Tracy Brown	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Tenderloin Convener	\$50,000		Tracy Brown	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Bayview Convener	\$60,000		Tracy Brown	DCYF
Y M C A OF SAN FRANCISCO	DCYF		Bayview Anchor	\$150,000		Tracy Brown	DCYF
Y M C A OF SAN FRANCISCO	DCYF		OMI Convener	\$45,000		Tracy Brown	DCYF
Y M C A OF SAN FRANCISCO	DPH	CBHS	SA and MH Services	\$827,209	6/30/2010	Denise Jones	DCYF
Y M C A OF SAN FRANCISCO	MOH			\$16,006		Cezia Tano	DCYF
Y M C A OF SAN FRANCISCO	OEWD	Workforce		\$321,159			DCYF



*Amy L. Brown*  
Director of Real Estate

**MEMORANDUM**

DATE: February 26, 2010

TO: Nathan Cruz, Budget Analyst  
Budget & Legislative Analyst's Office

FROM: John Updike, Assistant Director, Real Estate

A handwritten signature in black ink, appearing to read "John Updike", with a long horizontal line extending to the right.

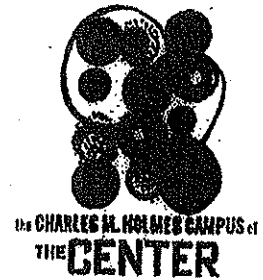
SUBJECT: **The LGBT Community Center Mortgage Payment Reserve Fund Agreement**

As requested, this memorandum outlines our position relative to the LGBT Community Center's (the "Center") likely ability to make timely payments under a restructured loan with the First Republic Bank. Real Estate has a comfort level about the Center's ability to pay given the following:

- The Center's financial stability plan of May 21, 2009, many elements of which have already been put into effect;
- The Center's follow-up to First Republic Bank of December 29, 2009, attached hereto, which shows excellent progress in increasing revenues and reducing expenditures, consistent with the financial stability plan;
- The reduction in payments due over the course of the coming two years (and the current fiscal year) of \$80,000 per year, in accordance with a modified loan with First Republic Bank, subject to approval of the pending loan agreement between the Center and the City.

Should the Center find its financial condition to be such that none or few payments are made toward the restructured loan owed First Republic Bank in the remainder of fiscal year 09-10, Real Estate would take that into serious consideration when determining whether or not to recommend an extension (amendment) of the City's loan with the Center next fiscal year (assuming Board approval of this loan). The success or failure of the Center's financial stability plan will be readily apparent, and if not succeeding, alternatives to continuation of the City's loan agreement would in all likelihood be seriously explored, in a vigilant effort to minimize the City's risk in this matter.

attachment: Letter from Rebecca Rolfe, Executive Director of the Center, to Felix Miranda, Vice-President, First Republic Bank (2 pages)



December 29, 2009

Felix Miranda  
Vice President, Senior Credit Officer  
First Republic Bank  
111 Pine Street  
San Francisco, CA 94111

Dear Felix,

In your email of November 5, 2009, outlining the proposed revised terms of our loan, you requested information on the Centers fundraising/business plan, outlining our ability to meet the loan amortization requirements in year 3. Although the loan is not yet finalized, in the spirit of our ongoing work towards the completion of the loan restructure I am providing you with the following summary of our strategies and work to stabilize the Center's financial base.

We have focused most of our efforts on increasing revenue as we have already reduced expenses as low as we can realistically go without damaging infrastructure or our current contractual commitments.

The two areas that we have identified for solid growth in the next three years are revenue from the building and individual giving. While we are building long term plans to increase revenue from foundations, corporations and government contracts, the continued uncertainty in the stock market and overall economy -- and resulting crises in the state and city/county budgets -- mean that significant growth in these three areas will be unlikely for at least the next 12 to 24 months.

Our strategies for growth in facilities revenue and individual contributions are outlined below.

**Facilities Revenue:** We are finalizing a letter of intent to bring a long term commercial tenant onto our fourth floor. This lease supports a significant increase in rental revenue beginning with an estimated occupancy date in the late fall to winter of 2010 (following a significant build out process).

**Individual Donations:** We are currently in the process of significantly increasing our capacity to raise contributions from individuals, including:

- Expansion of our development staff: we have received grants from two funders which will support the addition of one full time staff member to our development team, bringing the team from a total of 3.0 FTEs to 4.0 FTEs. The new staff position will be focused on individual giving and events and this expanded capacity will support short and long term growth in individual giving.
- Expansion of board of directors: Our board is significantly involved in fundraising and has a collective commitment to raise a minimum of \$10,000 per person, which they are currently exceeding. We are working to double the size of the board within the next 18 months and have a short term goal to bring on 9 new board members by the end of this

THE SAN FRANCISCO LESBIAN GAY BISEXUAL TRANSGENDER COMMUNITY CENTER

1800 MARKET STREET, SAN FRANCISCO, CA 94102 TEL: 415.865.5555 FAX: 415.865.5501 INFO@SFCENTER.ORG WWW.SFCENTER.ORG

Felix Miranda  
December 29, 2009  
Page Two

fiscal year. Additionally, we are expanding the committee structure, creating new opportunities for community members to volunteer on board and fundraising committees, which will expand the resources and connections to individual as well as institutional donors.

With these strategies solidly underway, I have confidence that we will be able to make the principle payments due in the third year of the loan and appreciate the time that the restructured loan provides us to adjust our revenue strategies to the changing economy while meeting our commitments to the First Republic Bank.

Please feel free to contact me if you have any questions about our long term strategies or if I can be helpful in any way.

Sincerely,



Rebecca Rolfe  
Executive Director

cc: Marola Berg, First Republic Bank  
James Williamson, SF LGBT Community Center, Board of Directors  
Terry Micheau, SF LGBT Community Center, Board of Directors  
John Updike, Assistant Director of Real Estate, City/County of San Francisco