#### D \* \* \* \* \* \* CHANGE NO: 002 \* \* R E V I S E CITY AND COUNTY OF SAN FRANCISCO PAGE :01



# CONTRACT PURCHASE ORDER RELEASE COMMUNITY HEALTH SERVICES

PO NUMBER:

DPHC13000254

PO AMOUNT:

\$3,881,996.00

TO: TIDES CENTER

THE PRESIDIO P O BOX 29907 SAN FRANCISCO

PO PRINT DATE: 04/15/2013

CA 94129-0907

CONTACT: MELISSA L. BRADLEY,

PHONE: 415-561-6362

VENDOR ID: 41576

TERMS: NET

FOB : DEST

ISSUE DATE : 07/01/2012

BPO # : BPHC09000067 <<

EFF. DATE : 07/01/2008 EXP. DATE : 06/30/2018

DELIVER TO: 101 GROVE ST. ROOM 12 

SAN FRANCISCO

CA 94102-0000

AUTHORIZED SIGNATURE:

DATE :

PHONE:

ORIGINAL ORDER MUST BE SIGNED TO BE VALID

INVOICE TO: DEPARTMENT OF PUBLIC HEALTH (HC101)

1380 HOWARD ST 4TH FLR

SAN FRANCISCO

CA 94103

TERMS:

THIS CONTRACT PURCHASE ORDER AND THE ACCOMPANYING SIGNED CONTRACT AUTHORIZE YOU TO BEGIN PERFORMING THE CONTRACT AND INVOICING THE CITY. THIS IS SUBJECT TO THE TERMS AND CONDITIONS IN THE CONTRACT. ANY TERMS AND CONDITIONS ON THE REVERSE OF THIS DOCUMENT DO NOT APPLY.

YOU MUST INCLUDE THE CONTRACT PURCHASE ORDER NUMBER ON ALL INVOICES.

#### 



# CONTRACT PURCHASE ORDER RELEASE COMMUNITY HEALTH SERVICES

PO NUMBER: DPHC13000254 PO AMOUNT: \$3,881,996.00

	38 . 02	Z						
ITEM	COMMODITY NAME/SPECS		MOU	TAX	QUANTITY		UNIT PRICE	TOTAL PRICE
1	7440-10 SVC, HUMAN		EA ER	N	1.00	3,31	1,027.0000	3,311,027.00
	PROPERTY	MANACEME	אזידי פ	דוזמים	CEC			
	FY08/09	DPHC0900 DPHC0900 DPHC0900	0197 0197		2,915,716 201,465 238,350	APP A1 APP A1	GF HUD AB2034	7/1/08-6/30/09 7/1/08-6/30/09 7/1/08-6/30/09
	FY09/10	SFGH DPHC1000 DPHC1000			55,045 2,755,696 139,841	APP A1 APP A1 APP A1	FQHC GF GF PROJ	7/1/08-6/30/09 7/1/09-6/30/10 7/1/09-6/30/10
		DPHC1000 DPHC1000 SFGH	0143	Lagragian	201,465 238,350 55,045		ĤUD	7/1/09-6/30/10 7/1/09-6/30/10 7/1/09-6/30/10
2	7440-10 SVC,HUMAN	N;CAREGIV	EA ER	N	1.00	37	6,170,0000	376,170.00
	PROPERTY FY08/09	MANAGEME DPHC0900 DPHC0900 DPHC0900 SFGH	0197 0197		2,915,716	APP A1 APP A1 APP A1 APP A1	GF HUD AB2034 FQHC	7/1/08-6/30/09 7/1/08-6/30/09 7/1/08-6/30/09 7/1/08-6/30/09
	FY09/10	DPHC1000 DPHC1000 DPHC1000 DPHC1000 SFGH	0143 0143	( 1 mg	2,755,696 139,841 201,465 238,350 55,045	APP A1 APP A1 APP A1 APP A1	GF GF PROJ HUD PROP63 PQHC	7/1/09-6/30/10 7/1/09-6/30/10 7/1/09-6/30/10 7/1/09-6/30/10 7/1/09-6/30/10
3		HLTH;AIDS	EA	N	1,00	19	4,799.0000	194,799.00
	CONTINGE	TO BE EN TO BE EN NTRACT AM NCY FUNDI PROVED AM	CUME OUNI NG	BEREI	•	7 APP A 2 1		7/1/12-6/30/13 9/1/12-6/30/13

TOTAL ITEMS AMOUNT \$3,881,996.00 SALES TAX \$.00 INVOICE AMOUNT \$3,881,996.00

\*\*\*\* END OF ITEM LIST \*\*\*\*

CHANGE NO: 002 CITY AND COUNTY OF SAN FRANCISCO PAGE:03



# CONTRACT PURCHASE ORDER RELEASE COMMUNITY HEALTH SERVICES

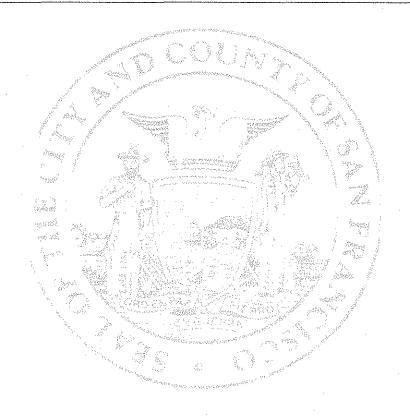
PO NUMBER:

DPHC13000254

PO AMOUNT:

\$3,881,996.00

SFX	INDEX	SUBOBJ	USERCODE	PROJCT	PRJDTL	GRANT	GRNTDTL	AMOUNT
01	HCHSHHOUSGGF	02799		PMHS63	1305			3,311,027.00 376,170.00
03	HCHSHOUSINGR	02799				HCH005	1300	194,799.00
								3,881,996.00



# City and County of San Francisco Office of Contract Administration Purchasing Division

### **SECOND Amendment**

This AMENDMENT (this "Amendment") is made as of November 1st, 2012, in San Francisco, California, by and between **TIDES CENTER** ("Contractor"), and the City and County of San Francisco, a municipal corporation ("City"), acting by and through its Director of the Office of Contract Administration.

RECITALS

WHEREAS, City and Contractor have entered into the Agreement (as defined below); and WHEREAS, City and Contractor desire to modify the Agreement on the terms and conditions set forth herein to increase contract fund and extend term to continue to provide Delivering Innovation in Supportive Housing (DISH) – Property Management Services at the Direct Access to housing Sites;

WHEREAS, approval for this Amendment was obtained when the Civil Service Commission approved Contract Number 2000-03/04, on February 14, 2004;

NOW THEREFORE, Contractor and the City agree as follows:

- 1. **Definitions.** The following definitions shall apply to this Amendment:
- a. Agreement. The term "Agreement" shall mean the Agreement dated July 1, 2008, between Contractor and City as amended by the First Amendment dated July 1, 2010, (BPHC09000067/DPHC09000197/DPHC10000143/DPHC11000429/DPHC12000391/DPHC13000254).
- **b.** Other Terms. Terms used and not defined in this Amendment shall have the meanings assigned to such terms in the Agreement.
- **2. Modifications to the Agreement.** The Agreement is hereby modified as follows:
- a. Section 02 Term of the Agreement, of the Agreement currently reads as follows:

Subject to Section 1, the term of this Agreement shall be from July 1, 2008 to June 30, 2013.

The City shall have the sole discretion to exercise the following options to extend the Agreement term:

Option 1:	07/01/2008 - 06/30/2010	Exercised
Option 2:	07/01/2010 - 06/30/2013	Exercised
Option 3:	07/01/2013 - 06/30/2014	
Option 4:	07/01/2014 - 06/30/2015	
Option 5:	07/01/2015 - 06/30/2016	
Option 6:	07/01/2016 - 06/30/2017	
Ontion 7:	07/01/2017 = 06/30/2018	

# Such section is hereby amended in its entirety to read as follows:

Subject to Section 1, the term of this Agreement shall be from July 1, 2008 to June 30, 2018.

The City shall have the sole discretion to exercise the following options to extend the Agreement term:

Option 1:	07/01/2008 - 06/30/2010	Exercised
Option 2:	07/01/2010 - 06/30/2013	Exercised
Option 3:	07/01/2013 - 06/30/2014	Exercised
Option 4:	07/01/2014 - 06/30/2015	Exercised
Option 5:	07/01/2015 - 06/30/2016	Exercised
Option 6:	07/01/2016 - 06/30/2017	Exercised
Option 7:	07/01/2017 - 06/30/2018	Exercised

#### b. Section 05 Compensation, of the Agreement currently reads as follows:

Compensation shall be made in monthly payments on or before the 30th day of each month for work, as set forth in Section 4 of this Agreement, that the Director of the Public Health Department, in his or her sole discretion, concludes has been performed as of the last day of the immediately preceding month. In no event shall the amount of this Agreement exceed Seventeen Million Three Hundred Seventy-One Thousand Eight Hundred Thirteen DOLLARS (\$17,371,813). The breakdown of costs associated with this Agreement appears in Appendix B, "Calculation of Charges," attached hereto and incorporated by reference as though fully set forth herein. No charges shall be incurred under this Agreement nor shall any payments become due to Contractor until reports, services, or both, required under this Agreement are received from Contractor and approved by Department of Public Health as being in accordance with this Agreement. City may withhold payment to Contractor in any instance in which Contractor has failed or refused to satisfy any material obligation provided for under this Agreement.

In no event shall City be liable for interest or late charges for any late payments.

# Such section is hereby amended in its entirety to read as follows:

Compensation shall be made in monthly payments on or before the 30th day of each month for work, as set forth in Section 4 of this Agreement, that the Director of the Public Health Department, in his or her sole discretion, concludes has been performed as of the last day of the immediately preceding month. In no event shall the amount of this Agreement exceed Forty Million Five Hundred Eight Thousand and Three Hundred Seventeen DOLLARS (\$40,508,317). The breakdown of costs associated with this Agreement appears in Appendix B, "Calculation of Charges," attached hereto and incorporated by reference as though fully set forth herein. No charges shall be incurred under this Agreement nor shall any payments become due to Contractor until reports, services, or both, required under this Agreement are received from Contractor and approved by Department of Public Health as being in accordance with this Agreement. City may withhold payment to Contractor in any instance in which Contractor has failed or refused to satisfy any material obligation provided for under this Agreement.

In no event shall City be liable for interest or late charges for any late payments.

The following Appendices are being added to or substituted for the Exhibits and/or Appendices, as indicated, in the "Original Agreement" and any subsequent "Amendments", and are titled to support the period of 07/01/10 - 06/30/18.

Delete Appendix A, Pages 1-6, for the period 07/01/10 – 06/30/13, and substitute Appendix A, Pages 1-7, for the period 07/01/10 - 06/30/18.

Delete Appendix A-1, Pages 1-6, for the period 07/01/10 - 06/30/13, and substitute Appendix A-1, Pages 1-8, for the period 07/01/10 - 06/30/18.

Delete Appendix B, Pages 1-5, for the period 07/01/10 - 06/30/13, and substitute Appendix B, Pages 1-11, for the period 07/01/10 - 06/30/18.

Appendix B-1, Pages 1-3, for the period 07/01/10 - 06/30/11 for reference only.

Appendix B-1a, Pages 1-4, for the period 07/01/10 - 06/30/11 for reference only.

Appendix B-1b, Pages 1-4, for the period 09/01/10 - 06/30/11 for reference only.

Appendix B-1c, Pages 1-8, for the period 07/01/10 - 06/30/11 for reference only.

Appendix B-1d, Pages 1-2, for the period 01/03/11 - 06/30/11 for reference only.

Appendix B-2, Pages 1-6, for the period 07/01/11 - 06/30/12 for reference only.

Appendix B-2a, Pages 1-4, for the period 07/01/11 - 06/30/12 for reference only.

Appendix B-2b, Pages 1-4, for the period 09/01/11 - 06/30/12 for reference only.

Appendix B-2c, Pages 1-9, for the period 07/01/11 - 06/30/12 for reference only.

Appendix B-2d, Pages 1-3, for the period 10/01/11 - 06/30/12 for reference only.

**Delete** Appendix B-3, Pages 1-3, for the period 07/01/12 - 06/30/13, and substitute Appendix B-3, Pages 1-4, for the period 07/01/12 - 06/30/13.

**Delete** Appendix B-3a, Pages 1-4, for the period 07/01/12 - 06/30/13, and **substitute** Appendix B-3a, Pages 1-4, for the period 07/01/12 - 06/30/13.

**Delete** Appendix B-3b, Pages 1-4, for the period 09/01/12 - 06/30/13, and **substitute** Appendix B-3b, Pages 1-4, for the period 09/01/12 - 06/30/13.

**Delete** Appendix B-3c, Pages 1-8, for the period 07/01/12 - 06/30/13, and **substitute** Appendix B-3c, Pages 1-6, for the period 07/01/12 - 06/30/13.

**Add** Appendix B-4, Pages 1-4, for the period 07/01/13 - 06/30/14.

**Add** Appendix B-4a, Pages 1-4, for the period 07/01/13 – 06/30/14.

**Add** Appendix B-4b, Pages 1-4. for the period 09/01/13 – 06/30/14.

**Add** Appendix B-4c, Pages 1-6. for the period 07/01/13 – 06/30/14.

**Add** Appendix B-5, Pages 1-4. for the period 07/01/14 - 06/30/15.

**Add** Appendix B-5a, Pages 1-4, for the period 07/01/14 - 06/30/15.

**Add** Appendix B-5b, Pages 1-4. for the period 09/01/14 - 06/30/15.

**Add** Appendix B-5c, Pages 1-6. for the period 07/01/14 - 06/30/15.

**Add** Appendix B-6, Pages 1-4. for the period 07/01/15 - 06/30/16.

**Add** Appendix B-6a, Pages 1-4, for the period 07/01/15 - 06/30/16.

**Add** Appendix B-6b, Pages 1-4. for the period 09/01/15 – 06/30/16.

**Add** Appendix B-6c, Pages 1-6. for the period 07/01/15 - 06/30/16.

**Add** Appendix B-7, Pages 1-4. for the period 07/01/16 - 06/30/17.

**Add** Appendix B-7a, Pages 1-4, for the period 07/01/16 - 06/30/17.

**Add** Appendix B-7b, Pages 1-4. for the period 09/01/16 – 06/30/17.

**Add** Appendix B-7c, Pages 1-6. for the period 07/01/16 - 06/30/17.

**Add** Appendix B-8, Pages 1-4. for the period 07/01/17 - 06/30/18.

**Add** Appendix B-8a, Pages 1-4, for the period 07/01/17 - 06/30/18.

**Add** Appendix B-8b, Pages 1-4. for the period 07/01/17 - 06/30/18.

**Add** Appendix B-8c, Pages 1-6. for the period 09/01/17 – 06/30/18.

**Delete** Appendix F-3, Pages A and B, for the perio 07/01/12 - 06/30/13, and substitute Appendix F-3, Pages A and B, for the period 07/01/12 - 06/30/13.

**Delete** Appendix F-3a, Pages A and B, for the perio 07/01/12 - 06/30/13, and substitute Appendix F-3a, Pages A and B, for the period 07/01/12 - 06/30/13.

**Delete** Appendix F-3b, Pages A and B, for the perio 09/01/12 - 06/30/13, and substitute Appendix F-3b, Pages A and B, for the period 09/01/12 - 06/30/13.

**Delete** Appendix F-3c, Pages A and B, for the perio 07/01/12 - 06/30/13, and substitute Appendix F-3c, Pages A and B, for the period 07/01/12 - 06/30/13.

Add Appendix F-4, for the period 07/01/13 - 06/30/14, Pages A and B.

Add Appendix F-4a, for the period 07/01/13 - 06/30/14, Pages A and B.

Add Appendix F-4b, for the period 09/01/13 - 06/30/14, Pages A and B.

Add Appendix F-4c, for the period 07/01/13 - 06/30/14, Pages A and B.

Add Appendix F-5, for the period 07/01/14 - 06/30/15, Pages A and B.

**Add** Appendix F-5a, for the period 07/01/14 - 06/30/15, Pages A and B.

Add Appendix F-5b, for the period 09/01/14 - 06/30/15, Pages A and B.

Add Appendix F-5c, for the period 07/01/14 - 06/30/15, Pages A and B.

Add Appendix F-6, for the period 07/01/15 - 06/30/16, Pages A and B.

**Add** Appendix F-6a, for the period 07/01/15 - 06/30/16, Pages A and B.

Add Appendix F-6b, for the period 09/01/15 - 06/30/16, Pages A and B.

Add Appendix F-6c, for the period 07/01/15 - 06/30/16, Pages A and B.

Add Appendix F-7, for the period 07/01/16 - 06/30/17, Pages A and B.

Add Appendix F-7a, for the period 07/01/16 - 06/30/17, Pages A and B.

Add Appendix F-7b, for the period 09/01/16 - 06/30/17, Pages A and B.

Add Appendix F-7c, for the period 07/01/16 - 06/30/17, Pages A and B.

Add Appendix F-8, for the period 07/01/17 - 06/30/18, Pages A and B.

Add Appendix F-8a, for the period 07/01/17 - 06/30/18, Pages A and B.

Add Appendix F-8b, for the period 09/01/17 - 06/30/18, Pages A and B.

Add Appendix F-8c, for the period 07/01/17 - 06/30/18, Pages A and B.

Delete Appendix H Certificates of Insurance, and substitute Appendix H Certificates of Insurance.

- 3. Effective Date. Each of the modifications set forth in Section 2 shall be effective on and after the date of this Amendment.
- **4. Legal Effect**. Except as expressly modified by this Amendment, all of the terms and conditions of the Agreement shall remain unchanged and in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement on the day first mentioned above.

CITY

Recommended by:

TIDES CENTER

CONTRACTOR

BARBARA A. GARCIA, M.P.A.

Director of Health

Approved as to Form:

City Attorney

Dennis J. Herrera

By: Aleeta Van Runkle Deputy City Attorney

By signing this Agreement, I certify that I comply with the requirements of the Minimum Compensation Ordinance, which entitle Covered Employees to certain minimum hourly wages and compensated and uncompensated time off.

I have read and understood paragraph 35, the City's statement urging companies doing business in Northern Ireland to move towards resolving employment inequities, encouraging compliance with the MacBride Principles, and urging San Francisco companies to do business with corporations that abide by the MacBride Principles.

Melisa Bradfev

Chief Executive Officer

The Presidio, P.O. Box 29907

San Francisco, CA 94129-0907

Approved:

Jaci Fong Acting Director

Office of Contract

Administration and Purchaser

Appendices

A: Services to be provided by Contractor

Calculation of Charges B:

C: Reserved

Additional Terms D:

Business Associate Addendumt  $\mathbf{E}$ :

F:

G: Dispute Resolution Procedure

H: Insurance Certificates

City vendor number: 41576

# Appendix A Services to be provided by Contractor

#### Ĩ. Terms

#### Contract Administrator: Α.

In performing the Services hereunder, Contractor shall report to Margot Antonetty, Contract Administrator for the City, or his / her designee.

#### B. Reports:

Contractor shall submit written reports as requested by the City. The format for the content of such reports shall be determined by the City. The timely submission of all reports is a necessary and material term and condition of this Agreement. All reports, including any copies, shall be submitted on recycled paper and printed on double-sided pages to the maximum extent possible.

#### C. Evaluation:

Contractor shall participate as requested with the City, State and/or Federal government in evaluative studies designed to show the effectiveness of Contractor's Services. Contractor agrees to meet the requirements of and participate in the evaluation program and management information systems of the City. The City agrees that any final written reports generated through the evaluation program shall be made available to Contractor within thirty (30) working days. Contractor may submit a written response within thirty working days of receipt of any evaluation report and such response will become part of the official report.

#### Possession of Licenses/Permits: D.

Contractor warrants the possession of all licenses and/or permits required by the laws and regulations of the United States, the State of California, and the City to provide the Services. Failure to maintain these licenses and permits shall constitute a material breach of this Agreement.

#### E. Adequate Resources:

Contractor agrees that it has secured or shall secure at its own expense all persons, employees and equipment required to perform the Services required under this Agreement, and that all such Services shall be performed by Contractor, or under Contractor's supervision, by persons authorized by law to perform such Services.

### Admission Policy:

Admission policies for the Services shall be in writing and available to the public. Except to the extent that the Services are to be rendered to a specific population as described in the programs listed in Section 2 of Appendix A, such policies must include a provision that clients are accepted for care without discrimination on the basis of race, color, creed, religion, sex, age, national origin, ancestry, sexual orientation, gender identification, disability, or AIDS/HIV status.

# San Francisco Residents Only:

Only San Francisco residents shall be treated under the terms of this Agreement: Exceptions must have the written approval of the Contract Administrator.

### Grievance Procedure:

Contractor agrees to establish and maintain a written Client Grievance Procedure which shall include the following elements as well as others that may be appropriate to the Services: (1) the name or title of the person or persons authorized to make a determination regarding the grievance; (2) the opportunity for the aggrieved party to discuss the grievance with those who will be making the determination; and (3) the right of a client dissatisfied with the decision to ask for a review and recommendation from the community advisory board or planning council that has purview over the aggrieved service. Contractor shall provide a copy of this procedure, and any amendments thereto, to each client and to the Director of Public Health or his/her designated agent (hereinafter referred to as "DIRECTOR"). Those clients who do not receive direct Services will be provided a copy of this procedure upon request.

1 07/01/2008 Appendix A

# I. Infection Control. Health and Safety:

- (1) Contractor must have a Bloodborne Pathogen (BBP) Exposure Control plan as defined in the California Code of Regulations, Title 8, Section 5193, Bloodborne Pathogens (http://www.dir.ca.gov/title8/5193.html), and demonstrate compliance with all requirements including, but not limited to, exposure determination, training, immunization, use of personal protective equipment and safe needle devices, maintenance of a sharps injury log, post-exposure medical evaluations, and recordkeeping.
- (2) Contractor must demonstrate personnel policies/procedures for protection of staff and clients from other communicable diseases prevalent in the population served. Such policies and procedures shall include, but not be limited to, work practices, personal protective equipment, staff/client Tuberculosis (TB) surveillance, training, etc.
- (3) Contractor must demonstrate personnel policies/procedures for Tuberculosis (TB) exposure control consistent with the Centers for Disease Control and Prevention (CDC) recommendations for health care facilities and based on the Francis J. Curry National Tuberculosis Center: Template for Clinic Settings, as appropriate.
- (4) Contractor is responsible for site conditions, equipment, health and safety of their employees, and all other persons who work or visit the job site.
- (5) Contractor shall assume liability for any and all work-related injuries/illnesses including infectious exposures such as BBP and TB and demonstrate appropriate policies and procedures for reporting such events and providing appropriate post-exposure medical management as required by State workers' compensation laws and regulations.
- (6) Contractor shall comply with all applicable Cal-OSHA standards including maintenance of the OSHA 300 Log of Work-Related Injuries and Illnesses.
- (7) Contractor assumes responsibility for procuring all medical equipment and supplies for use by their staff, including safe needle devices, and provides and documents all appropriate training.
- (8) Contractor shall demonstrate compliance with all state and local regulations with regard to handling and disposing of medical waste.

# J. Acknowledgment of Funding:

Contractor agrees to acknowledge the San Francisco Department of Public Health in any printed material or public announcement describing the San Francisco Department of Public Health-funded Services. Such documents or announcements shall contain a credit substantially as follows: "This program/service/activity/research project was funded through the Department of Public Health, City and County of San Francisco."

# K. Client Fees and Third Party Revenue:

- (1) Fees required by federal, state or City laws or regulations to be billed to the client's family, or insurance company, shall be determined in accordance with the client's ability to pay and in conformance with all applicable laws. Such fees shall approximate actual cost. No additional fees may be charged to the client or the client's family for the Services. Inability to pay shall not be the basis for denial of any Services provided under this Agreement.
- (2) Contractor agrees that revenues or fees received by Contractor related to Services performed and materials developed or distributed with funding under this Agreement shall be used to increase the gross program funding such that a greater number of persons may receive Services. Accordingly, these revenues and fees shall not be deducted by Contractor from its billing to the City.

# L. Patients Rights:

All applicable Patients Rights laws and procedures shall be implemented.

# M. Under-Utilization Reports:

For any quarter that CONTRACTOR maintains less than ninety percent (90%) of the total agreed upon units of service, and for HIV Prevention Services contracts the number of clients (NOC), for any mode of service hereunder, except for taxi scrip, bus tokens, clothing vouchers, and household goods vouchers, which may be

Appendix A 2 07/01/2008

distributed on an as-needed basis, CONTRACTOR shall immediately notify the Contract Administrator in writing and shall specify the number of underutilized units of service.

# N. Quality Assurance:

Contractor agrees to develop and implement a Quality Assurance Plan based on internal standards established by Contractor applicable to the Services as follows:

- (1) Staff evaluations completed on an annual basis.
- (2) Personnel policies and procedures in place, reviewed and updated annually.
- (3) Board Review of Quality Assurance Plan.

# O. Compliance With Grant Award Notices:

If any portion of funding for this Agreement is provided to the City through federal, state or private foundation awards, Contractor agrees to comply with the provisions of the City's agreements with said funding sources, which agreements are incorporated by reference as though fully set forth.

### 2. Description of Services

Detailed descriptions of services supporting the period 07/01/10 - 06/30/18 may be found in the following Appendixes:

Appendix A, 07/01/2010-06/30/2018, Pages 4-6 Pro

Program Summary

Appendix A-1, 07/01/2010-06/30/2018, Pages 1-8

Property Management Services at the Direct Access to Housing Sites

Contractor: Tides Center Appendix A

Program: Delivering Innovation in Supportive Housing (DISH) - Property

Management Services at the Direct Access to Housing Sites

CMS# 6380

Funding Source(s): General Fund, MHSA, GF-FQHC, HUD, DOJ, Rental income

Contract Term: 7/1/2008-6/30/2018

# SUMMARY

Service Provider:

**Tides Center** 

Fiscal Agency:

N/A

Total Contract Amount:

\$38,339,564

Total Program Amount:

\$52,317,554 (includes Rental Income of \$13,977,990)

System of Care

Housing & Urban Health (HUH)

Provider Address:

The Presidio, PO Box 29907, San Francisco, CA 94129

Provider Phone: Provider Fax #:

415.561.6300 415.561.6301

Contact Person:

Hui Xie, 415.561.7822

Email: <u>hxie@tides.org</u>

Program Name:

DISH (Delivering Innovation in Supportive Housing)
Property Management Services at Direct Access to Housing Sites

Program Address:
Program Phone:
Program Fax #:
Contact Person:

DISH (Delivering Innovation in Supportive Housing)
Property Management Services at Direct Access to Housing Sites

232 Eddy Street; San Francisco, CA 94102
415.776.3474
415.771.3474
Kirk Larson, Deputy Director, 415.776.3474 x100

Email: kirklarson@dishsf.org

Appendix:	A-1	A-1		A-1	
Term:	7/1/10 – 6	6/30/11	7/1/11 - 6/30/12		
Amount:	\$3,854	\$3,854,391		,329	
Funding Source(s):	General Fund HUD MHSA/Prop 63 FQHC DOJ Grant	\$3,315,909 \$194,799 \$238,350 \$55,045 \$50,288	General Fund HUD MHSA/Prop 63 FQHC DOJ Grant	\$3,370,865 \$194,799 \$369,120 \$55,045 \$58,500	
UOS Definition:		UOS		UOS	
Property Management Day		147,496		147,496	
Property Management Services		12		12	
Number of UDC/NOC:		458		458	

Appendix:	A-1	190,400,400,400	A-1		A-1	
Term:	7/1/12 – 6	6/30/13	7/1/13 – 6	6/30/14	7/1/14 – 6	6/30/15
Amount:	\$3,937	,041	\$3,939	,766	\$3,939	, <b>76</b> 6
Funding Source(s):	General Fund HUD MHSA/Prop 63 FQHC	\$3,311,027 \$194,799 \$376,170 \$55,045	General Fund HUD MHSA/Prop 63 FQHC	\$3,313,420 \$194,799 \$376,502 \$55,045	General Fund HUD MHSA/Prop 63 FQHC	\$3,313,420 \$194,799 \$376,502 \$55,045
<b>UOS Definition</b>	<b>b</b>	UOS		uos		UOS
Property Manag	ement Day	147,496		147,496		147,496
Property Management Services		12		12		12
Number of UD	C/NOC:	458		458		458

Document Date: November 7, 2012

Contractor: Tides Center Appendix A

Program: Delivering Innovation in Supportive Housing (DISH) - Property Contract Term: 7/1/2008-6/30/2018

Management Services at the Direct Access to Housing Sites

CMS# 6380 Funding Source(s): General Fund, MHSA, GF-FQHC, HUD, DOJ, Rental Income

Appendix:	A-*	1	A-1		A-1	
Term:	7/1/15 - 6	6/30/16	7/1/16 6	6/30/17	7/1/17 – 6	6/30/18
Amount:	\$3,939	,766	\$3,939	,766	\$3,939	, <b>76</b> 6
Funding Source(s):	General Fund HUD MHSA/Prop 63 FQHC	\$3,313,420 \$194,799 \$376,502 \$55,045	General Fund HUD MHSA/Prop 63 FQHC	\$3,313,420 \$194,799 \$376,502 \$55.045	General Fund HUD MHSA/Prop 63 FQHC	\$3,313,420 \$194,799 \$376,502 \$55,045
<b>UOS</b> Definition	e e	UOS		UOS		UOS
Property Manag	jement Day	147,496		147,496		147,496
Property Manag	jement Services	12		12		12
Number of U	C/NOC:	<b>45</b> 8		<b>4</b> 58		458

# Target Population:

Chronically homeless (per HUD definition) very low-income residents of the City and County of San Francisco, whose income is less than 30% of area median income, who are struggling with at least one of these specific, disabling conditions: mental illness, HIV/AIDS, substance abuse, physical disabilities, limited experience living independently, and/or extended periods of homelessness due to limited affordable housing for very low-income single adults. All tenants are at least 18 years of age and include lesbian, bisexual, transgender individuals, gay men and people of color.

# Description of Service:

The Tides Center will provide the nonprofit infrastructure and fiscal sponsorship services that will enable Delivering Innovation in Supportive Housing (DISH) staff to focus on providing high-quality property management services. Focusing exclusively on the network of DAH sites, DISH will be infused with the same mission driven goals and practices that drive the provision of clinical and support services in the buildings. Most importantly, management of this entity will provide the leadership and ongoing training and mentoring necessary to motivate personnel to provide respectful and high quality services within a challenging environment. Through excellence in property management, DISH hopes to demonstrate the healing effects of home and stable community, reinforce the self-worth of persons who have not had access to clean and beautiful places to live, and draw upon the diverse art, cultural, and educational presence in San Francisco to engage tenants in healthy and life affirming activities. DISH will demonstrate tangible improvements in many areas including increased tenant satisfaction, increased staff productivity and responsiveness, greater efficiency with rent collection and reporting, improved appearance of buildings and apartment units, increased collaboration between property management, support services, and DPH staff, timely and accurate financial reports, and a more informed and transparent management team.

Document Date: November 7, 2012

Contractor: Tides Center Appendix A

Program: Delivering Innovation in Supportive Housing (DISH) - Property Contract Term: 7/1/2008-6/30/2018

Management Services at the Direct Access to Housing Sites

CMS# 6380 Funding Source(s): General Fund, MHSA, GF-FQHC, HUD, DOJ, Rental Income

Program Sites: **DAH Health Clinic** is located in the commercial space of the Windsor Hotel at 234 Eddy Street in the Tenderloin district. DISH provides Property Management Services to the clinic, which includes, but is not limited to, payment of utilities and other bills; janitorial, and maintenance services.

**Windsor Hotel** is located at 238 Eddy Street in the Tenderloin district and offers at total of 91 housing units. The ground floor houses the community lounge and kitchen, offices and bathrooms. There is a large television and seating area in the lobby for residents. Many of the units have accessible bathrooms. The building has five residential floors served by an elevator. The commercial space at 234 Eddy houses the DAH Health Clinic, which serves hundreds of tenants in supportive housing. The Clinic has fifteen rooms used for exams and offices. There is also a waiting area and reception desk.

Camelot Hotel is located at 124 Turk Street in the Tenderloin District, a block away from Windsor Hotel and offers a total of 55 housing units. The building has a community kitchen and lounge, as well as office spaces for Property Management and Support Services staff on the ground floor. There are five residential floors with eleven (11) units in each floor served by an elevator. Each residential floor has two (2) toilets and three (3) showers.

Empress Hotel is located at 144 Eddy Street and offers 88 units of Single Room Occupancy (SRO) housing. The site is located downtown, close to all means of public transportation, BART, MUNI and busses. On the ground floor, the site features a large lobby where the front desk is located, and a large event room. In addition the ground floor includes a laundry room open to the tenants, offices for Property Management and Support Services, a meeting room and a large, well-lighted community room. The building has five residential floors, served by an elevator. Each unit has a built-in closet and is furnished with a bed, a dresser, a bedside table and a lamp. About half of the units have a private bath. In the other units, a bath is shared between 2 units. Several units have wheelchair accessible bathrooms.

**LeNain Hotel** is located at 730 Eddy Street. The LeNain is the first senior housing program created under the Direct Access to Housing Program. The first floor houses the community space, as well as Support Services and Property Management offices. This building provides 86 units of Single Resident Occupancy (SRO) housing to persons 55 years and over. There is a lift serving the first residential floor of the building.

Pacific Bay Inn is located at 520 Jones Street and offers 75 units of Single Room Occupancy (SRO) housing. The site is located downtown, close to all means of public transportation, BART, MUNI and busses. On the ground floor, the site

Document Date: November 7, 2012

Confractor: Tides Center Appendix A

Program: Delivering Innovation in Supportive Housing (DISH) - Property Contract Term: 7/1/2008–6/30/2018

Management Services at the Direct Access to Housing Sites

CMS# 6380 Funding Source(s): General Fund, MHSA, GF-FQHC, HUD, DOJ, Rental Income

features a large lobby where the front desk and General Manager's office is located. There are offices for Support Services and a community kitchen and meeting room for residents on the 2nd floor. The building has six residential floors with 10 to 14 units each, served by an elevator. Each unit has a private bathroom.

**Star Hotel** is located at 2176 Mission Street, a block away from the 16th BART station and accessible to buses on Mission Street and provides 54 housing units. The community space on the ground floor includes bathrooms, a kitchen and a lounge as well as the office of Support Services and Property Management. Each residential floor has 27 units, three (3) toilets and three (3) showers. Each unit is furnished with a bed with drawers underneath, an armoire, a bedside table, a lamp and a sink.

Document Date: November 7, 2012

Page 7 of 7

Contractor: Tides Center

Appendix A-1 Contract Term: 7/1/2008-6/30/2018 4

**Program:** Delivering Innovation in Supportive Housing (DISH)

Property Management Services at Direct Access to Housing Sites

CMS: 6380 Funding Sources: General Fund, MHSA, GF-FOHC, HUD, DOJ, Rental Income

1. Program Name: Delivering Innovation in Supportive Housing (DISH)

Property Management Services at Direct Access to Housing sites

Program Address:

232 Eddy Street

City, State, ZIP: Telephone:

San Francisco, CA 94102 (415) 776-3474 x100

Facsimile:

(415) 771-3474

# Direct Access to Housing (DAH) Sites:

### DAH Health Clinic

234 Eddy Street (Windsor Hotel commercial space)

San Francisco, CA 94102

(415) 353-5095, (415) 292-5048 FAX

# Camelot Hotel

124 Turk Street

San Francisco, CA 94102

(415) 359-9404, (415) 440-1165 FAX

### LeNain Hotel

730 Eddy Street

San Francisco, CA 94109

(415) 353-5652, (415) 673-1266 FAX

### Windsor Hotel

238 Eddy Street

San Francisco, CA 94102

(415) 345-0210, (415) 885-1600 FAX

### Empress Hotel

144 Eddy Street

San Francisco, CA 94102

(415) 674-8100, (415) 674-9513 FAX

# Pacific Bay Inn

520 Jones Street

San Francisco, CA 94102

(415) 674-0765, (415) 674-0763 FAX

### Star Hotel

2176 Mission Street

San Francisco, CA 94110

(415) 503-4143, (415) 252-1085 FAX

~	N' - Augus	of Document	(anlant ama)

New

Renewal

Modification

### 3. Goal Statement

The goal of this contract is to provide quality, custom property management services at the DAH Health Clinic, and six (6) Direct Access to Housing sites, resulting in safe, clean, and stable housing for formerly homeless tenants with special needs.

# 4. Target Population

The target population is homeless, very low-income residents of the City and County of San Francisco, whose income is less than 30% of area median income, who are struggling with at least one of these specific, disabling conditions: mental illness, HIV/AIDS, substance use, physical disabilities and limited experience living independently. The Empress has more stringent criteria as determined by HUD which mandates that residents must be chronically homeless to be eligible. The clients must be at least 18 years of age and will include lesbian, bisexual, transgender individuals, gay men and people of color. Due to the facilities' specific nature of the services for the property management of the DAH Health Clinic located in the Windsor commercial space, there is no target population.

### 5. Modalities

A Unit of Service (UOS) is defined as a Property Management Day. A Property Management Day is one day of property management services for one Single Room Occupancy (SRO) unit. The total number of property management days is based on a 10% vacancy rate due to turnover and move-in time. For the Windsor commercial space/Direct Access to Housing Health Clinic, one unit of Property Management Services is an average 30 days, or one month, of services which include, but are not limited to, payment of utilities and other bills; janitorial, and maintenance services.

Document date: 11/7/2012

Page 1 of 8

Contractor: Tides Center

Program: Delivering Innovation in Supportive Housing (DISH)

Contract Term: 7/1/2008-6/30/2018

Property Management Services at Direct Access to Housing Sites

CMS: 6380 Funding Sources: General Fund, MHSA, GF-FQHC, HUD, DOJ, Rental Income

FY 2010–2011 Unit of Service Description by Funding Source	Units of Service (UOS)	Number of Clients/Rooms	Unduplicated Clients (UDC)
General Fund — 6 Properties Management Days 386 units x 365 days - 10% vacancy rate = 126,801	126,801	386	392*
HUD — Property Management Days 35 units x 365 days - 10% vacancy rate = 11,497	11,497	35	35*
MHSA/Prop 63 — Property Management Days 28 units x 365 days - 10% vacancy rate = 9,198	9,198	28	31*
DOJ — Property Management Days	N/A	N/A	N/A
Total Units of Service:	147,496	449	ri
Total Unduplicated Clients/Rooms:			458

\*The tenant UDC is based on a 10% turnover rate by the end of the contract year. The number of DAH clients is based on the maximum number of DAH tenants that can be accommodated at the site at any given time.

Unit of Service Description	Units of Service (UOS)
FQHC — DAH Health Clinic Program	ን ሜ
1 unit Property Management Services x 12 months	£.ú.

FY 2011–2012 Unit of Service Description by Funding Source	Units of Service (UOS)	Number of Clients/Rooms	Unduplicated Clients (UDC)
General Fund — 6 Properties Management Days 386 units x 365 days - 10% vacancy rate = 126.801	126,801	386	392*
<b>HUD</b> — Property Management Days 35 units x 365 days - 10% vacancy rate = 11,497	11,497	35	35*
MHSA/Prop 63 — Property Management Days 28 units x 365 days - 10% vacancy rate = 9,198	9,198	28	31*
DOJ — Property Management Days	N/A	N/A	N/A
Total Units of Service:	147.496	449	
Total Unduplicated Clients/Rooms:			458

\*The tenant UDC is based on a 10% turnover rate by the end of the contract year. The number of DAH clients is based on the maximum number of DAH tenants that can be accommodated at the site at any given time.

Unit of Service Description	Units of Service (UOS)
FQHC — DAH Health Clinic Program	10
1 unit Property Management Services x 12 months	*~

FY 2012-2013 Unit of Service Description by Funding Source	Units of Service (UOS)	Number of Clients/Rooms	Unduplicated Clients (UDC)
General Fund — 6 Properties Management Days 386 units x 365 days - 10% vacancy rate = 126,801	126,801	386	392*
<b>HUD</b> — Property Management Days 35 units x 365 days - 10% vacancy rate = 11.497	11,497	35	35*
MHSA/Prop 63 — Property Management Days 28 units x 365 days - 10% vacancy rate = 9.198	9,198	28	31*
Total Units of Service:	147.496	449	
Total Unduplicated Clients/Rooms:			458

\*The tenant UDC is based on a 10% turnover rate by the end of the contract year. The number of DAH clients is based on the maximum number of DAH tenants that can be accommodated at the site at any given time.

Unit of Service Description	Units of Service (UOS)
FQHC — DAH Health Clinic Program	17
1 unit Property Management Services x 12 months	1.2

Contractor: Tides Center

**Appendix A-1** Contract Term: 7/1/2008–6/30/2038 @

Program: Delivering Innovation in Supportive Housing (DISH)

Property Management Services at Direct Access to Housing Sites

CMS: 6380 Funding

Funding Sources: General Fund, MHSA, GF-FQHC, HUD, DOJ, Rental Income

FY 2013-2014 Unit of Service Description by Funding Source	Units of Service (UOS)	Number of Clients/Rooms	Unduplicated €Clients (UDC)
General Fund — 6 Properties Management Days 386 units x 365 days - 10% vacancy rate = 126,801	126,801	386	.392*
HUD — Property Management Days 35 units x 365 days - 10% vacancy rate = 11.497	11,497	35	35*
MHSA/Prop 63 — Property Management Days — 28 units x 365 days - 10% vacancy rate = 9.198	9,198	28	31*
Total Units of Service:	147,496	449	(1987) (1987) (1987) (1987) (1987) (1987) (1987) (1987) (1987) (1987) (1987) (1987) (1987) (1987) (1987) (1987)
Total Unduplicated Clients/Rooms:			458

\*The tenant UDC is based on a 10% turnover rate by the end of the contract year. The number of DAH clients is based on the maximum number of DAH tenants that can be accommodated at the site at any given time.

Unit of Service Description	Units of Service (UOS)
FQHC — DAH Health Clinic Program	13
1 unit Property Management Services x 12 months	1.4

FY 2014-2015 Unit of Service Description by Funding Source	Units of Service (UOS)	Number of Clients/Rooms	Unduplicated Clients (UDC)
General Fund — 6 Properties Management Days 386 units x 365 days - 10% vacancy rate = 126,801	126,801	386	392*
<b>HUD</b> — Property Management Days 35 units x 365 days - 10% vacancy rate = 11,497	11,497	35	35*
MHSA/Prop 63 — Property Management Days 28 units x 365 days - 10% vacancy rate = 9.198	9,198	28	31*
Total Units of Service:	147.496	449	
Total Unduplicated Clients/Rooms:	Fl., (1764) (1775) (1776) (1776)	Carlos de la companya	458

\*The tenant UDC is based on a 10% turnover rate by the end of the contract year. The number of DAH clients is based on the maximum number of DAH tenants that can be accommodated at the site at any given time.

Unit of Service Description	Units of Service (UOS)
FQHC — DAH Health Clinic Program  1 unit Property Management Services x 12 months	12

FY 2015-2016 Unit of Service Description by Funding Source	Units of Service (UOS)	Number of Clients/Rooms	Unduplicated Clients (UDC)
General Fund — 6 Properties Management Days 386 units x 365 days - 10% vacancy rate = 126,801	126,801	386	392*
<b>HUD</b> — Property Management Days 35 units x 365 days - 10% vacancy rate = 11,497	11,497	35	35*
MHSA/Prop 63 — Property Management Days 28 units x 365 days - 10% vacancy rate = 9,198	9,198	28	31*
Total Units of Service:	147,496	449	
Total Unduplicated Clients/Rooms:			458

\*The tenant UDC is based on a 10% turnover rate by the end of the contract year. The number of DAH clients is based on the maximum number of DAH tenants that can be accommodated at the site at any given time.

Unit of Service Description	Units of Service (UOS)
FQHC — DAH Health Clinic Program	13
1 unit Property Management Services x 12 months	12

FY 2016-2017	Units of Service	Number of	Unduplicated
Unit of Service Description by Funding Source	(UOS)	Clients/Rooms	Clients (UDC)
General Fund — 6 Properties Management Days	126,801	386	392*

Appendix A-1 Contractor: Tides Center Contract Term: 7/1/2008-6/30/2018

Program: Delivering Innovation in Supportive Housing (DISH)

Property Management Services at Direct Access to Housing Sites

Funding Sources: General Fund, MHSA, GF-FOHC, HUD, DOJ, Rental Income CMS: 6380

386 units x 365 days - 10% vacancy rate = 126,801			
<b>HUD</b> — Property Management Days 35 units x 365 days - 10% vacancy rate = 11.497	11,497	35	35*
MHSA/Prop 63 — Property Management Days 28 units x 365 days - 10% vacancy rate = 9.198	9,198	28	31*
Total Units of Service:	147,496	449	
Total Unduplicated Clients/Rooms:		in establication	458

\*The tenant UDC is based on a 10% turnover rate by the end of the contract year. The number of DAH clients is based on the maximum number of DAH tenants that can be accommodated at the site at any given time.

Unit of Service Description	*Units of Service (UOS)
FQHC — DAH Health Clinic Program	* T
1 unit Property Management Services x 12 months	1.2

FY 2017–2018 Unit of Service Description by Funding Source	Units of Service (UOS)	Number of Clients/Rooms	Unduplicated Clients (UDC)
General Fund — 6 Properties Management Days 386 units x 365 days - 10% vacancy rate = 126,801	126,801	386	392*
<b>HUD</b> — Property Management Days 35 units x 365 days - 10% vacancy rate = 11,497	11,497	35	35*
MHSA/Prop 63 — Property Management Days 28 units x 365 days - 10% vacancy rate = 9,198	9,198	28	31*
Total Units of Service:	147,496	449	
Total Unduplicated Clients/Rooms:	a (180-181-181 sgrallet) (180-181 sg		458

<sup>\*</sup>The tenant UDC is based on a 10% turnover rate by the end of the contract year. The number of DAH clients is based on the maximum number of DAH tenants that can be accommodated at the site at any given time.

Unit of Service Description	Units of Service (UOS)
FQHC — DAH Health Clinic Program	12
1 unit Property Management Services x 12 months	***

# 6. Methodology

### A. Outreach, recruitment, promotion, and advertisement

DPH-HUH administers the allocation and application process for the DAH hotels and accepts referrals from community agencies deemed appropriate for referral by the DAH gatekeepers.

### B. Admission, enrollment and/or intake criteria and process

In order to apply for housing at a DAH site, the applicant must meet the following eligibility criteria:

- Be a homeless resident of San Francisco, including persons living on the streets, in emergency and/or domestic violence shelters, in abandoned buildings, in hospital or forensic settings, or in transitional psychiatric and/or substance use treatment;
  - (All applicants for the Empress have to meet the HUD definition of chronic homelessness, which states that "a chronically homeless person is an unaccompanied homeless individual who has either been continuously homeless for a year or more OR has had at least four (4) episodes of homelessness in the past three (3) years. To be considered chronically homeless, persons must have been sleeping in a place not meant for human habitation (e.g., living on the streets) and/or in an emergency homeless shelter during that time.")
- Be at or below 30% of the area median income as determined by HUD;
- Have medical, mental health, and/or substance use issues;
- Pay part of her/his income in rent via a third party rent payment program;
- Be capable of independent living with supportive services in a community setting.

The DAH Placement Manager notifies the appropriate access point when a vacancy occurs, HUH reviews the applications received from access points for eligibility and completeness. If the application is complete and the applicant seems eligible, the packet is forwarded to the Support Services Manager and the General Manager.

Contractor: Tides Center Appendix A-1,

Program: Delivering Innovation in Supportive Housing (DISH)

Contract Term: 7/1/2008-6/30/2018 4

Property Management Services at Direct Access to Housing Sites

CMS: 6380 Funding Sources: General Fund, MHSA, GF-FQHC, HUD, DOJ, Rental Income

Support Service staff retains confidential protected information and conducts a separate interview with the applicant. Property Management staff conducts a background check of the applicant including eviction, credit, and criminal history. The decision for acceptance into the program is based on tenancy issues determined by the property management staff. Applicants are not automatically rejected on the basis of poor rental history or criminal conviction. Clear guidelines are provided by HUH in coordination with support services and property management on reasons for rejecting an application.

HUH returns ineligible and denied applications to the access point. Because of the interview process, a referral to the buildings does not guarantee housing.

# C. Service delivery model, hours of operation, locations of service delivery, frequency and duration of service, strategies for service delivery.

Property Management services are provided which include rent collection, annual client re-certification, lease management/eviction prevention, tenant move-in and move-out, unit make ready work, maintenance, 24-hour front desk coverage and janitorial services, not only in the unit, but in all public, storage and office areas as well. Tenants are required to sign a lease, but are not required to sign a consent for services agreement due to the nature of the property management services. The Grievance Procedure is reviewed with all tenants at move in and is posted in the lobby to ensure compliance with the DPH standard.

The Tides Center provides infrastructure services and serves as fiscal sponsor for all DISH activities. DISH personnel are all employees of the Tides Center.

# D. Exit criteria and process

Tenants are eligible to remain in housing permanently. The tenant must adhere to the provisions of the lease agreement to remain eligible for the housing. The property management staff actively collaborates with the onsite supportive services providers to ensure that tenants with housing retention challenges are offered services to increase their ability to comply with the lease. Tenants, who are evicted from the property, surrender their unit or move to a higher level of care work with the support services providers to smoothly transition to a new setting whenever possible.

# E. Program staffing.

Each site is staffed by a General Manager, an Assistant General Manager, 24 hour desk clerks, and a maintenance worker and janitor. Our maintenance approach is centralized, and our site-based staff is augmented by two Facilities Managers, and the Facilities Director who are supported by the Facilities Office Manager/Project Associate. In addition, there are two Co-Directors responsible for running the organization and supervising all of the properties, a Deputy Director, and an Office Manager/Project Associate. All positions are funded by the contract.

# 7. Objectives and Measurements.

# A. Outcome Objectives

1) During each contract year, an average of 75% of tenants will maintain their housing for more than one year as documented in monthly occupancy reports.

Method of calculation and documentation: Each month at each of the 6 building sites, DISH generates a Rent Roll Report from an electronic database that lists each tenant and their move in date and an automatic calculation generates the number of tenants housed for more than one year and the percentage of those housed for more than one year. Each month these numbers are entered in to the DISH Contract Objectives Worksheets and reported to DPH.

2) During each contract year, DISH staff will maintain a vacancy rate less than or equal to 8% as documented in monthly occupancy reports.

Method of calculation and documentation: Each month at each of the 6 building sites, DISH generates a Rent Roll Report from an electronic database that lists each unit in each of the six buildings along with whether or not the unit is occupied. Each month these numbers are entered in to the DISH Contract Objectives

Contractor: Tides Center

Appendix A-1

Program: Delivering Innovation in Supportive Housing (DISH)

Contract Term: 7/1/2008-6/30/2018

Property Management Services at Direct Access to Housing Sites

CMS: 6380 Funding Sources: General Fund, MHSA, GF-FQHC, HUD, DOJ, Rental Income

Worksheets and reported to DPH. A unit is considered "vacant" if it is unoccupied AND can be made available for a new tenant.\[^1\]

3) During each contract year, DISH will collect an average of 90% or more of the potential monthly rent (the maximum amount of rental income available based on current occupancy) as documented in monthly rent roll reports.

Method of calculation and documentation: Each month at each of the 6 building sites, DISH generates a Rent Roll Report from an electronic database that lists each tenant's monthly rent amount along with the amount each tenant paid for that month. Each month these numbers are entered in to the DISH Contract Objectives Worksheets and reported to DPH.

4) During each contract year, for all vacancies, the average time between Application Received and Move In will be five weeks as documented in monthly occupancy reports.

Method of calculation and documentation: DISH uses an electronic database to track all applications from the time DPH sends an application to one of the 6 sites to the time that an applicant moves in to the building. Each month these numbers are entered in to the DISH Contract Objectives Worksheets and reported to DPH.

5) The annual eviction rate will be 5% or less as documented in quarterly reports.

Method of calculation and documentation: DISH tracks all move outs during the year on the Global Tracking Worksheet and the dates of all move outs are also recorded in an electronic database. The reason for move out is also reported and recorded. The calculation for the annual eviction rate is simply the number of total evictions divided by the number of all tenants (current tenants plus all move outs) that occupied a unit during the contract year.

6) By the end of the fiscal year and as documented in the client satisfaction survey summary and analysis, 80% of clients who respond to an anonymous client satisfaction survey will indicate that they are either "satisfied" or "very satisfied" with program services.

Method of calculation and documentation: The survey will be completed and the results compiled and reported by February 1st of each year.

# B. Process Objectives

- 1) All work orders will be completed in a timely manner and on the following schedule as documented in quarterly reports:
  - Emergency Health and Safety work orders will be completed within 24 hours or there will be a plan in place within 24 hours to complete the work order as soon as possible.
  - Routine Maintenance work orders will be completed, on average, within 2 weeks.

Method of calculation and documentation: Each of the 6 building sites track all work orders, entering the information from the paper copies generated into an electronic worksheet. DISH compiles all of the work orders at all of the sites quarterly and calculates the amount of time from inception to completion and reports the results to DPH.

2) During each contract year, the DISH Facilities Team will complete all make ready work on vacant units within 35 days, as documented in quarterly maintenance reports.

Method of calculation and documentation: Each of the 6 building sites track all units from the time that a tenant moves out to the time a unit is "made ready" i.e. made available for a new tenant to move in. DISH

At times, and with approval by DPH Housing & Urban Health, significant capital improvement projects may require the need to take units off line, and thus, are not available for occupancy for several weeks or months. As such, these units are not counted as vacant. (These units are identified on the Contract Objectives Worksheet in the notes section.)

Contractor: Tides Center Appendix A-1 Contract Term: 7/1/2008-6/30/2018 a

Program: Delivering Innovation in Supportive Housing (DISH)

Property Management Services at Direct Access to Housing Sites

Funding Sources: General Fund, MHSA, GF-FOHC, HUD, DOJ, Rental Income CMS: 6380

> compiles and reports the results for this contract objective quarterly. The Make Ready tracker is updated weekly and the monthly results are entered in the Contract Objectives Worksheet.

- 3) Each DISH employee will have in place a set of job specific performance goals within 30 days of hire. Each DISH employee will be assessed quantitatively and qualitatively twice annually on their performance as documented in DISH Human Resources files.
- 4) Each DISH employee in each job class will complete at least 20 hours of job specific training during each contract year, as documented in mid year and annual reports.

Method of calculation and documentation: DISH tracks all training by all staff members via the Master Training Log and reports on this quarterly throughout the contract year.

5) Tides Center will provide timely and accurate accounting services to DISH and all requested financial reports to DPH as well as provide comprehensive Human Resource services to all DISH employees.

# C. Evaluation of Objectives

DISH uses a networked database tool to track most of the data used to evaluate the above described objectives. This tool allows DISH to compile reports that describe rental income by tenant and by building, the length of occupancy of each tenant or an average for the building, number and percentage of vacant units at any one time, length of time between vacancy and move in among other things. The General Manager and Assistant General Manager at each building enter the site specific data into the database and the DISH Central office staff, led by the Deputy Director, monitors the accuracy of the data and compiles reports based on the data. During each contract year, DISH will provide a set of reports for each building and submit these reports to the HUH System of Care Manager each month. These reports will provide the data and evaluation of Outcome Objectives 1-4. DISH will, in addition to the monthly reports, submit one narrative report at the end of each quarter of the contract year with the data and evaluation for Outcome Objective 5-6 and all of the Process Objectives (other than ones where a specific reporting date is mentioned above). The Deputy Director will lead this process and be responsible for compiling, analyzing and submitting the data and evaluation to the HUH System of Care Manager. DISH will use this data to help guide us as we try to achieve all of these important outcomes.

# 8. Continuous Quality Improvement

# Contract Compliance:

- The Tides Center/DISH will comply with Health Commission, Local, State, Federal and/or funding source policies and requirements such as Harm Reduction, Health Insurance Portability and Accountability Act (HIPAA), Cultural Competency, and Client Satisfaction
- A DISH TB policy and procedure will address that all on-site staff is tested and cleared for TB prior to employment or placement in compliance with the DPH TB policy. TB status is reviewed upon employment with the program and every 12 months thereafter.
- The Deputy Director will review progress towards contract objectives on a monthly basis and forward reports to DPH indicating our successes and areas for improvement.

# Tenant Satisfaction:

- DISH staff strives to exceed a minimum goal of 65% tenant participation in Satisfaction Survey completion.
- DISH staff will review annual tenant satisfaction surveys and create a work plan to address findings and report results to tenant community.
- The General Manager will attend Community Meetings monthly seeking input. The Directors will attend the Community Meeting at least two times per year.
- The Tenant Grievance Policy and Procedure will comply with DPH guidelines. Management and staff will be trained on the procedure, and track grievances to assess areas for improvement.
- DISH Directors and Facilities Director will inspect each building on a regular basis to ensure that the highest standard of maintenance and cleanliness is upheld.

# Staff Training:

All staff will be oriented and trained at the time of employment and on an on-going basis. Additionally, training and staff development will be incorporated into the daily operating practices of property management.

Contractor: Tides Center Appendix A-1 Contract Term: 7/1/2008-6/30/2018

**Program:** Delivering Innovation in Supportive Housing (DISH)

Property Management Services at Direct Access to Housing Sites Funding Sources: General Fund, MHSA, GF-FOHC, HUD. DOJ, Rental Income CMS: 6380

Documentation of all training and certifications will be permanently retained in each employee's personnel

- All staff will receive training on Universal Precautions Standards and TB precautions/treatment.
- All staff will receive annual training on relevant topics such as Harm Reduction, Cultural Competency, De-Escalation and Emergency Response.

# Site Audit/Review of client records:

- Each site will have a quarterly site audit from DISH management staff reviewing adherence with various aspects of DISH policies and procedures.
- Annually, a sample of tenant files will be reviewed by DISH management staff. Repeat problems will be identified and discussed to develop consistent practices.

# Review and updating of written policies and protocols and practices:

- Written employee policies will be reviewed, updated and approved by the DISH Directors in consultation with the Tides Center. All revisions to employee policies will be communicated to staff via staff meetings, and/or written documentation. Acknowledgement of significant new policies will be signed and dated by staff.
- Operating Policies and Procedures will be reviewed and updated as needed. All revisions to operating policies will be communicated to staff via staff meetings, and/or written documentation.

# Staff supervision and performance review plan:

- The Directors will conduct regular one-on-one supervision with the General Managers to review rental income, expenditures, policies and procedures, staffing issues, collaboration, challenging tenant situations and other issues of on-site property management of the DAH site.
- The General Manager will conduct regular meetings with staff to review work, desk coverage, policies and procedures, etc. to improve site management, reduce vacancy rates and increase tenant stability.
- The Facilities Director will meet with his crew leaders weekly to review unit turnover rates, work order completion and project management to ensure cost effective and timely completion of building maintenance.
- The Directors will oversee the completion of 90 day, mid-year and annual performance reviews for all staff.

Document date: 11/7/2012

Page 8 of 8

# Appendix B Calculation of Charges

# 1. Method of Payment

Contractor shall submit monthly invoices in the format attached in Appendix F, by the fifteenth (15th) working day of each month for reimbursement of the actual costs for Services of the immediately preceding month. All costs associated with the Services shall be reported on the invoice each month. All costs incurred under this Agreement shall be due and payable only after Services have been rendered and in no case in advance of such Services.

# 2. Program Budgets and Final Invoice

A. Program Budgets supporting the period 07/01/2010-06/30/2018 may be found in the following Appendixes:

```
Appendix B, 07/01/2010-06/30/2018, Pages 3-11
                                                      Budget Summary
Appendix B-1, 07/01/2010-06/30/2011, Pages 1-3
                                                      TIDES Center - DISH (FQHC)
Appendix B-1a, 07/01/2010-06/30/2011, Pages 1-4
                                                      TIDES Center - DISH (MHSA/Prop 63)
Appendix B-1b, 09/01/2010-06/30/2011, Pages 1-4
                                                      TIDES Center - DISH (HUD)
Appendix B-1c, 07/01/2010-06/30/2011, Pages 1-8
                                                      TIDES Center - DISH (General Fund)
Appendix B-1d, 01/03/2011-06/30/2011, Pages 1-2
                                                      TIDES Center - DISH (DOJ Grant)
                                                                                                 (Incl in 1st Amendment)
Appendix B-2, 07/01/2011-06/30/2012, Pages 1-6
                                                      TIDES Center - DISH (FOHC)
Appendix B-2a, 07/01/2011-06/30/2012, Pages 1-4
                                                      TIDES Center - DISH (MHSA/Prop 63)
Appendix B-2b, 07/01/2011-06/30/2012, Pages 1-4
                                                      TIDES Center - DISH (HUD)
Appendix B-2c, 07/01/2011-06/30/2012, Pages 1-9
                                                      TIDES Center - DISH (General Fund)
Appendix B-2d, 10/01/2011-06/30/2012, Pages 1-3
                                                      TIDES Center - DISH (DOJ Grant)
Appendix B-3, 07/01/2012-06/30/2013, Pages 1-4
                                                      TIDES Center - DISH (FQHC)
Appendix B-3a, 07/01/2012-06/30/2013, Pages 1-4
                                                      TIDES Center - DISH (MHSA/Prop 63)
Appendix B-3b, 09/01/2012-06/30/2013, Pages 1-4
                                                      TIDES Center - DISH (HUD)
Appendix B-3c, 07/01/2012-06/30/2013, Pages 1-6
                                                      TIDES Center - DISH (GF)
Appendix B-4, 07/01/2013-06/30/2014, Pages 1-4
                                                      TIDES Center - DISH (FQHC)
Appendix B-4a, 07/01/2013-06/30/2014, Pages 1-4
                                                      TIDES Center - DISH (MHSA/Prop 63)
Appendix B-4b, 09/01/2013-06/30/2014, Pages 1-4
                                                      TIDES Center - DISH (HUD)
Appendix B-4c, 07/01/2013-06/30/2014, Pages 1-6
                                                      TIDES Center - DISH (GF)
Appendix B-5, 07/01/2014-06/30/2015, Pages 1-4
                                                      TIDES Center - DISH (FOHC)
Appendix B-5a, 07/01/2014-06/30/2015, Pages 1-4
                                                      TIDES Center - DISH (MHSA/Prop 63)
Appendix B-5b, 09/01/2014-06/30/2015, Pages 1-4
                                                      TIDES Center - DISH (HUD)
                                                      TIDES Center - DISH (GF)
Appendix B-5c, 07/01/2014-06/30/2015, Pages 1-6
Appendix B-6, 07/01/2015-06/30/2016, Pages 1-4
                                                      TIDES Center - DISH (FQHC)
                                                      TIDES Center - DISH (MHSA/Prop 63)
Appendix B-6a, 07/01/2015-06/30/2016, Pages 1-4
Appendix B-6b, 09/01/2015-06/30/2016, Pages 1-4
                                                      TIDES Center - DISH (HUD)
                                                      TIDES Center - DISH (GF)
Appendix B-6c, 07/01/2015-06/30/2016, Pages 1-6
Appendix B-7, 07/01/2016-06/30/2017, Pages 1-4
                                                      TIDES Center - DISH (FQHC)
Appendix B-7a, 07/01/2016-06/30/2017, Pages 1-4
                                                      TIDES Center - DISH (MHSA/Prop 63)
Appendix B-7b, 09/01/2016-06/30/2017, Pages 1-4
                                                      TIDES Center - DISH (HUD)
Appendix B-7c, 07/01/2016-06/30/2017, Pages 1-6
                                                      TIDES Center - DISH (GF)
Appendix B-8, 07/01/2017-06/30/2018, Pages 1-4
                                                      TIDES Center - DISH (FOHC)
Appendix B-8a, 07/01/2017-06/30/2018, Pages 1-4
                                                      TIDES Center - DISH (MHSA/Prop 63)
Appendix B-8b, 09/01/2017-06/30/2018, Pages 1-4
                                                      TIDES Center - DISH (HUD)
Appendix B-8c, 07/01/2017-06/30/2018, Pages 1-6
                                                      TIDES Center - DISH (GF)
```

B. Contractor understands that, of the maximum dollar obligation listed in Section 5 of this Agreement, \$4,600,748 is included as a contingency amount and is neither to be used in Program Budgets attached to this Appendix, or available to Contractor without a modification to this Agreement executed in the same manner as this Agreement or a revision to the Program Budgets of Appendix B, which has been approved by Contract Administrator. Contractor further understands that no payment of any portion of this contingency amount will be made unless and until such modification or budget revision has been fully approved and executed in accordance with applicable City and Department of Public Health laws, regulations and policies/procedures and certification as to the availability of funds by Controller. Contractor agrees to fully comply with these laws, regulations, and policies/procedures.

The maximum dollar for each funding source shall be as follows:

Original Agreement	City and County of San Francisco General Fund	\$ 2,675,549	07/01/08 - 06/30/09
Original Agreement	Federal HUD	\$ 201,465	07/01/08 - 06/30/09
Original Agreement	State AB234	\$ 238,350	07/01/08 - 06/30/09
Original Agreement	FQHC (Through SFGH/PC)	\$ 55,045	07/01/08 - 06/30/09
Original Agreement	City and County of San Francisco General Fund	\$ 2,675,549	07/01/09 - 06/30/10

* Outside 1 A second	Endand HID	c	201 465	07/01/00 07/20/10
Original Agreement	Federal HUD State AB234	\$ \$	201,465	07/01/09 06/30/10 07/01/09 06/30/10
Original Agreement	FQHC (Through SFGH/PC)	\$	238,350 55,045	07/01/09 = 06/30/10
Original Agreement Internal Contract Revision #1	City and County of San Francisco General Fund	\$	240,167	07/01/08 - 06/30/09
Internal Contract Revision #2	City and County of San Francisco General Fund	<i>\$</i>	80,147	07/01/09 = 06/30/10
Internal Contract Revision #2	City and County of San Francisco General Pullo	3 S	139,841	07/01/09 = 06/30/10
I <sup>st</sup> Amendment	City and County of San Francisco General Fund	\$	2,659,411	07/01/10 - 06/30/11
I <sup>st</sup> Amendment	Federal HUD	\$	199,207	09/01/10 = 06/30/11
1 <sup>st</sup> Amendment	State MHSA/Prop 63	\$	232,420	07/01/10 = 06/30/11
1 <sup>st</sup> Amendment	FQHC General Fund	\$ <u>\$</u>	55,045	07/01/10 = 06/30/11
1 <sup>st</sup> Amendment	City and County of San Francisco General Fund	\$	2,659,411	07/01/11 - 06/30/12
1 <sup>st</sup> Amendment	Federal HUD	\$	199,207	09/01/11 = 06/30/12
1 <sup>st</sup> Amendment	State MHSA/Prop 63	\$	232,420	07/01/11 = 06/30/12 07/01/11 = 06/30/12
I <sup>st</sup> Amendment	FQHC General Fund	\$	55,045	07/01/11 = 06/30/12 07/01/11 = 06/30/12
1 <sup>st</sup> Amendment	City and County of San Francisco General Fund	\$	2,659,411	07/01/11 = 06/30/12 07/01/12 = 06/30/13
1 <sup>st</sup> Amendment	Federal HUD	\$	199,207	09/01/12 = 06/30/13
1 Amendment	State MHSA/Prop 63	\$		07/01/12 - 06/30/13
I Amendment	FQHC General Fund	Ş.	232,420 55,045	07/01/12 = 06/30/13
Internal Contract Revision #Ia	City and County of San Francisco General Fund	ş		
Internal Contract Revision #1a  Internal Contract Revision #1a		.s -\$	656,498	07/01/10 - 06/30/11 09/01/10 - 06/30/11
Internal Contract Revision #1a	Federal HUD State MHSA/Prop 63	-3 S	4,408	
Internal Contract Revision #1a  Internal Contract Revision #1a	•		5,930	07/01/10 - 06/30/11
Internal Contract Revision #1a	Federal DOJ City and County of San Francisco General Fund	\$ \$	50,288	01/03/11 - 06/30/11
		-§	711,454	07/01/11 - 06/30/12
Internal Contract Revision #3	Federal HUD		4,408	09/01/11 - 06/30/12
Internal Contract Revision #3	State MHSA/Prop 63	\$	136,700	07/01/11 - 06/30/12
Internal Contract Revision #3	Federal DOJ	\$ - \$		10/01/11 - 06/30/12
Internal Contract Revision #3  2 <sup>nd</sup> Amendment	City and County of San Francisco General Fund		478,963	07/01/12 = 06/30/13
2 Amendment 2 <sup>nd</sup> Amendment	City and County of San Francisco General Fund		1,130,579	07/01/12 - 06/30/13
2 <sup>nd</sup> Amendment	Federal HUD	-\$ \$	4,408	09/01/12 - 06/30/13
2 <sup>nd</sup> Amendment	State MHSA/Prop 63 City and County of San Francisco General Fund		143,750 3,313.420	07/01/12 - 06/30/13 07/01/13 - 06/30/14
2 <sup>nd</sup> Amendment	Federal HUD	S.	194,799	09/01/13 = 06/30/14
2 <sup>nd</sup> Amendment	State MHSA/Prop 63	\$	376,502	07/01/13 = 06/30/14
2 <sup>nd</sup> Amendment	FQHC General Fund	S	55.045	07/01/13 = 00/30/14 07/01/13 = 06/30/14
2 <sup>nd</sup> Amendment	City and County of San Francisco General Fund		3,313,420	07/01/13 - 06/30/14 $07/01/14 - 06/30/15$
2 <sup>nd</sup> Amendment	Federal HUD	\$	194,799	09/01/14 - 06/30/15
2 <sup>nd</sup> Amendment	State MHSA/Prop 63	S	376,502	07/01/14 - 06/30/15
2 <sup>nd</sup> Amendment	FQHC General Fund	S	55,045	07/01/14 - 06/30/15
2 <sup>nd</sup> Amendment	City and County of San Francisco General Fund		3,313.420	07/01/15 - 06/30/16
2 <sup>nd</sup> Amendment	Federal HUD	\$	194,799	09/01/15 - 06/30/16
2 <sup>nd</sup> Amendment	State MHSA/Prop 63	\$	376,502	07/01/15 - 06/30/16
2 <sup>nd</sup> Amendment	FQHC General Fund	\$	55.045	07/01/15 - 06/30/16
2 <sup>nd</sup> Amendment	City and County of San Francisco General Fund		3,316,420	07/01/16 - 06/30/17
2 <sup>nd</sup> Amendment	Federal HUD	\$	194,799	09/01/16 - 06/30/17
2 <sup>nd</sup> Amendment	State MHSA/Prop 63	\$	376,502	07/01/16 - 06/30/17
2 <sup>nd</sup> Amendment	FQHC General Fund	S	55.045	07/01/16 - 06/30/17
2 <sup>nd</sup> Amendment	City and County of San Francisco General Fund	\$	3,313,420	07/01/17 - 06/30/18
2 <sup>nd</sup> Amendment	Federal HUD	\$	194,799	09/01/17 - 06/30/18
2 <sup>nd</sup> Amendment	State MHSA/Prop 63		376,502	07/01/17 - 06/30/18
2 <sup>nd</sup> Amendment	FQHC General Fund	S	55.045	07/01/17 - 06/30/18
		\$3	8,339,564	
	Contingency	\$	2,168,753	07/01/12 - 06/30/18
		\$4	10,508,317	

- Contractor agrees to comply with its Program Budgets of Appendix B in the provision of Services. Changes to the budget that do not increase or reduce the maximum dollar obligation of the City are subject to the provisions of the Department of Public Health Policy/Procedure Regarding Contract Budget Changes. Contractor agrees to comply fully with that policy/procedure.
- A final closing invoice, clearly marked "FINAL," shall be submitted no later than forty-five (45) calendar days following the closing date of the Agreement, and shall include only those costs incurred during the referenced period of performance. If costs are not invoiced during this period, all unexpended funding set aside for this Agreement will revert to City.

	ABC D E	F	G	Н	ı	J	К	Ĺ	М	N
1	Check one:	****			·			Appendix B	Page 3	
2	[] New [] Renowal [X	1 Modification					Ap	pendix Term:	7/1/10 - 6/30/1	8
3	f modification, Effective Date of Med. 7/1/12 No. of Med.							CMS:	6380	
4	FISCAL YEAR: 2010-2018 SUBMISSION DATE:									DPH1
5	EGAL ENTITY/ ORGANIZATION NAME: Tides Center						VENDOR ID (DI	H USE ONLY):		<u> Girley militir</u>
6	EGAL ENTITY CODE: 01629									
7	CONTRACTOR/ PROVIDER NAME: Tides Center									
8	PROGRAM/PROVIDER NAME: DISH (Delivering Innovation in Supportive Ho		-	PHILAMAGERACIONES					Name and Property of the Party	***************************************
9		FY10-11	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	um i i gravada, ng Laim i mara
10	APPENDIX NUMBER (Narrative/ Budget)	A-1/B-1	A-1/8-2	A-1/B-3	A-1/B-4	A-1/B-5	A-1/B-6	A-1/B-7	A-1/B-8	
	APPENDIX TÉRM:	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	7/1/15 - 6/30/16	7/1/16 - 6/30/17	7/1/17 - 6/30/18	GRAND TOTAL
11	EXPENSÉS:	0/30/11	0/30/12	0/00/10	0/30/14	0/30/13	0/30/10	0/00/17	(100.10	IUIAL
13	SALARIES & EMPLOYEE BENEFITS	\$ 2,340,336	\$ 2,466,688	\$ 2,478,665	\$ 2,481,483	\$ 2,481,483	\$ 2,481,483	\$ 2,481,483	\$ 2,481,483	\$19,693,107
14	OPERATING EXPENSE  CAPITAL OUTLAY (COST \$5,000 AND OVER)	<u>\$ 1.514,054</u>	\$ 1,581,641	\$ 1,458,376	\$ 1,458,282	\$ 1,458,282	\$ 1,458,282	\$ 1,458,282	\$ 1,458,282	\$11,845,484
16	SUBTOTAL DIRECT COSTS	\$ 3.854,391	\$ 4,048.329	\$ 3.937.041	\$ 3,939,766	\$ 3.939,766	\$ 3.939.766	\$ 3.939,766	\$ 3,939,766	\$31.538,590
17 18	INDIRECT COST AMOUNT: INDIRECT RATE:	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
19	TOTAL EXPENSES:	\$ 3.854.391	\$ 4,048.329	\$ 3,937,041	\$ 3,939,766	\$ 3,939,766	\$ 3,939,766	\$ 3,939,766	\$ 3,939,766	\$31,538,590
20 21	REVENUES:									Edika kanasak
23		0.0000000000000000000000000000000000000			C. Saldicovania Silvania		1459201015916666616161		48887663 04600 0000	Measure 4300, 5001, 1000,
24	HOUSING & URBAN HEALTH (HUH) FUNDING SOURCES: Prop. 63/ MHSA	\$ 238,350	\$ 369,120	\$ 376,170	\$ 376,502	\$ 376,502	\$ 376,502	\$ 376,502	\$ 376,502	\$ 2,866,150
24 25	- SAMSHA Grant	\$	\$ -	\$ -	\$	\$ -	\$ -	\$ -	\$	\$
26 27	HUD Grant Page 1992 - DOJ Grant Page 1992 - Page 1992	\$ 194,799 \$ 50,288	\$ 194,799 \$ 58,500	\$ 194,799	\$ 194,799	\$ 194,799	\$ 194,799	\$ .194,799 \$	\$ 194.799 \$	\$ 1,558,392 \$ 108,788
28	RWPA Grant	\$	\$ -	\$ -	\$ -	\$ -	\$	\$	\$ .	\$
29 30	HSA Work Order (Aggregation)	\$ \$ 3,315,909	\$ 3,370,865	\$ 3,311,027	\$ 3,313,420	\$ \$ 3,313,420	\$ \$ 3,313,420	\$ \$ 3,313,420	\$ 3,313,420	\$ \$26,564,901
31	General Fund	\$ 55,045	\$ 55,045	\$ 55,045	\$ 55,045	\$ 55,045	\$ 55.045	\$ 55,045	\$ 55,045	\$ 440,360
32 33	TOTAL HOUSING & URBAN HEALTH FUNDING SOURCES			A 885-042	A 0.555 705	A 7 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	4 - 500 - 500	A 0 000 700	\$	\$
34	TOTAL HODDING & UNDAN REALTH FUNDING SUURCES	\$ 3,854,391	\$ 4,048,329	\$ 3,937,041	\$ 3,939,766	\$ 3,939,766	\$ 3,939,766	\$ 3,939,766	\$ 3,939,766	\$31,538,591
35 40	HIV PREVENTION SECTION (HPS) FUNDING SOURCES:		4							
41	TOTAL HIV PREVENTION SECTION FUNDING SOURCES	\$ -	š .	\$ .			\$		5	3
42	HIV HEALTH SERVICES (HHS) FUNDING SOURCES:									304iron-45-0
50 51	TOTAL HIV HEALTH SERVICES FUNDING SOURCES	\$ -	5 4 4	\$ -		221000000000000000000000000000000000000	8		\$30,000,000,410	<b>3</b>
52	CHPP FUNDING SOURCES:		2000		ه است				gilkulana	
61 62	TOTAL CHPP FUNDING SOURCES	\$ -	\$ .	\$ -			<u> </u>		\$ .	\$
63	MCAH FUNDING SOURCES:									ey.go: (8/4)(6/4)
80 81	TOTAL MCAH FUNDING SOURCES	\$ .	\$	\$ .		nic sales since	\$		\$	\$
82	TOTAL DPH REVENUES	\$ 3,854,391	5 4.048,329	\$ 3,937,041	\$ 3,939,766	\$ 3,939,766	\$ 3,939,766	\$ 3,939,766	\$ 3,939,766	\$31,538,591
83 84	OTHER/ NON-DPH REVENUE	* 4 000 054	# 4 222 COF	¢ 4 422 CCF	C 4 400 005	f. 4 400 000	d 1 433 000			\$11.00E.000
85	Rental Income - GF Rental Income - HUD	\$ 1,303,854 \$ 124,411	\$ 1,332,605 \$ 99,890	\$ 1,433,095 \$ 92,836	\$ 1,433,095 \$ 92,836	\$ 1,433,095 \$ 92,836	\$ 1.4 <u>33.095</u> \$ 92.836	\$ 1,433,095 \$ 92.836	\$ 1,433.095 \$ 92,836	\$11,235,028 \$ 781,317
86 87	Rental Income - MHSA	\$ 122,964	<b>\$</b> 17.082	\$ 5,179	\$ 5,179	\$ 5,179	\$ 5,179	\$ 5,179	\$ 5,179	\$ 171,120
88	FUND RAISING OTHERS	\$	\$ - \$ 26,036	\$ - \$ 22,000	\$ 22,000	\$ - \$ 22,000	\$ 22,000	\$ \$ 22.000	\$ <u>-</u> \$ 22.000	\$ 158.036
89	TOTAL OTHER/NON-DPH REVENUE	\$ 1,551,229	\$ 1,475,613	\$ 1,553,110	\$ 1.553,110		\$ 1,553,116	\$ 1,553,110	\$ 1,553,110	\$12,345,501
90 91	TOTAL REVENUES (DPH AND NON-DPH)	€ sansgon	£ 6,623 0.45	\$ 6 400 151	\$ 5,492,876	€ E 402.076	\$ 5 A02 D78	0 5 A02 07E	E 5 200 876	\$43,884,092
1	Prepared by: Kirk Larson - (415) 776-3474 x 100	, v , u , mu u , m z u ;	A SHEHLING	La control	1 3 31732,010	1 2 454361010	I M. M. Lake O. O.	I w souselette	1. 14. 14. 14. 14. 14. 14. 14. 14. 14. 1	CA TESTANTINGE
132	rrepared by: Kirk Larson - (415) 776-3474 x 100		····		<del></del>					

	A B C	D	E	F	G	H		J	K	L
1	Check one:						Α	ppendix B	Page 4	
2	[ ]	New	[] Renev	<i>i</i> al	[X] N	odification	Apper	ndix Term:	7/1/10	- 6/30/11
3	If modification.	Effective Date o	f Mod.	No. of Mod.	· · · · · · · · · · · · · · · · · · ·			CMS:	WILLIAM TO THE REAL PROPERTY OF THE PERSON O	380
4	FISCAL: YEAR:	010-2011	SUBMISSION DATE:	······································						DPH1
5	LEGAL ENTITY/	ORGANIZATION N	IAME: Tides Center	·			VENDOR ID (D	PH/USE/ONL	.Y).	
6	LEGAL ENTITY	CODE: (CBHS Or	ly)							
7	CONTRACTOR/	PROVIDER NAME	: Tides Center							
8	PROGRAM/ PRO	OVIDER NAME: DI	SH: Delivering Innovation	n in Supportive	Housing					
9	***************************************			A-1/B-1	A-1/B-1a	A-1/B-1b	A-1/B-1c	A-1/B-1d		
10		APPENDIX NUME	BER (Narrative/ Budget	FQHC	MHSA	HUD	GF.	DOJ		
	***************************************		APPENDIX TERM	7/1/10	7/1/10 -	9/1/10 -	7/1/10 -	1/3/11 -		FY10-11
11	72.41.81.21.71.71.71.71.71.71.71.71.71.71.71.71.71		AFFERDIA IERW	6/30/11	6/30/11	6/30/11	6/30/11	6/30/11	WASHINGTON THOUSAND	TOTALS
·	EXPENSES:									
13 <b>1</b> 4			MPLOYEE BENEFITS PERATING EXPENSE		\$ 167,103					\$ 2,340,336
15	CAPITAL		T \$5,000 AND OVER		\$ 71,247	\$ 74,629	\$ 1,293,722	\$ 50,288		\$ 1,514,054
16	3,3,7,1		TAL DIRECT COSTS		\$ 238.350	\$ 194,799	\$ 3,315,909	\$ 50.288		\$ 3.854.391
17			CT COST AMOUNT:	0	0	0	0	0		0
18		***	INDIRECT RATE:				4			
19 20	<u>i</u>	ТОТ	TAL EXPENSES	\$ 55.045	\$ 238,350	\$ 194.799	\$ 3.315.909	\$ 50,288	<u></u>	\$ 3.854.391
t	REVENUES:	***************************************								
-22.		. Para e A & A & T. A & T. T. A		tuporo.						
23 24	Prop. 63/ N		(HUH) FUNDING SC	DURCES:	\$ 238,350				ļ	\$ 238,350
25	SAMSHA (		<del> </del>	<b>+</b>	\$ 236,300					φ <u></u> <u> </u>
26		(CFDA # 14.235	5)			\$ 194,799			<u> </u>	\$ 194.799
27	DOJ Grant	(CFDA #16.202)						\$ 50,288		\$ 50,288
28	RWPA Gra	A COMPANY OF THE COMP								
29 30	HSA Work						6 0 045 000			C 2 245 000
31	General Fu FQHC	IIIU		\$ 55,045		ļ	\$ 3,315,909			\$ 3,315,909 \$ 55.045
32			· · · · · · · · · · · · · · · · · · ·	1 00,010						1 00,040
33	TOTAL HO	USING & URBA	N TOTAL HOUSING	\$ 55,045	\$ 238,350	\$ 194,799	\$ 3,315,909	\$ 50,288		\$ 3,854,391
34	מוויו מסבויבאו	TON SECTION (	HPS) FUNDING SOL	IDCE6.					Ï	in the state of th
40			SECTION FUNDING		0	0	0	0		0
41										
			) FUNDING SOURC							
50	TOTAL HI	/ HEALTH SER\	ICES FUNDING SO	0	0	0	0	0	-	0
51 52	СНББ ЕПИЛИ	IG SOURCES:					Weekstalin.			a de la companya de l
61		PP FUNDING S	OURCES	0	0	0	0	0	arteritorial con times and records of arterial security contracts of plans	1
62										
<u>}</u>		NG SOURCES:		ļ						
80	TOTAL MC	AH FUNDING S	OURCES	0	0	0	0	0		0
81 82	e e e e e e e e e e e e e e e e e e e	HIREVENUES		e cense	er moomen	CHOX TOO	\$ 3.315,909	e co soo		ar soca sos
83	BALL DESCRIPTION OF THE PARTY O	ON-DPH REVEN	ÜΕ					<b>⊉⊃U,∠6</b> 6		\$ 3,854,391
84		Income - GF					\$ 1,303,854			\$ 1.303,854
85		ncome - HUD				\$ 124,411				\$ 124,411
86		Income - MHSA			\$ 122,964					\$ 122,964
87	TOMANDA PINTO TIME	RAISING								\$ -
88 89	OTHER	S HER/NON-DPH	REVENUE	ls -	C 4700C4	DOMESTA MAN	<b>35 71.303.854</b>	<b>*</b>		S 5:1:551.229
90		and the second			- 1.CZ.,304			***		
91	MOTALI	REVENUES (	DPH/AND/NON-	\$ 55,045	\$ 361,314	\$ 319,210	\$ 4,619,763	\$ 50,288		\$ 5,405,620
92	Dranared by the	irk larges (445	5) 776-3474 x 100							
52	rriepared by: r	uin LaibUll - (410	77 1 1 0-0-114 X 100			<del></del>			CONTRACTOR	

	ABC D E	F	G	H	- 1	J	K	
1	Check one:	######################################		KONGO CHA O MICHIGANIA (CANADA)		Appendix B	Page 5	
				st****		• •		
2	[ ] New [ ] Renew	CONTRACTOR OF THE PROPERTY OF	[X] N	odification	Appe		7/1/11 - 6/30/1	£
3	If modification, Effective Date of Mod.	No. of Mod.	·			CMS:	6380	
4	FISCAL YEAR: 2011-2012 SUBMISSION DATE:							DPH1
5	LEGAL ENTITY/ ORGANIZATION NAME: Tides Center				VENDORIDIO	PHILISEON	<b>√</b> /-	
							***************************************	mententritritritalisel insusininistrissainensussa
	LEGAL ENTITY CODE: (CBHS Only)							
7	CONTRACTOR/ PROVIDER NAME: Tides Center						·	
8	PROGRAM/ PROVIDER NAME: DISH: Delivering Innovation	in Supportive	Housing					
9		A-1/8-2	A-1/B-2a	A-1/B-2b	4-1/B-2c	A-1/E-2d		
40	A POPULATION ALL MAN MAN AND AND AND AND AND AND AND AND AND A	FQHC	MHSA	HUD	GF	DOJ		
10	APPENDIX NUMBER (Narrative/ Budget)				-			P3/44 45
أيرا	APPENDIX TERM:	7/1/11 -	7/1/11 -	9/1/11 -	7/1/11 -	10/1/11 -		FY11-12
11	TVC ICT.	6/30/12	6/30/12	6/30/12	6/30/12	6/30/12		TOTALS
13	EXPENSES: SALARIES & EMPLOYEE BENEFITS	£ 24 606	\$ 280,292	\$ 100 045	E 2 051 755	<b> </b>		6 0 VEC 500
14	OPERATING EXPENSE				\$ 2,051.755 \$ 1,319.111		<b> </b>	\$ 2,466,688 \$ 1,581,641
15	CAPITAL OUTLAY (COST \$5,000 AND OVER)		T 00,020	ψ 01,00 <del>-</del>	0 1,010.111	<u> </u>		\$ 1,001,04
16	SUBTOTAL DIRECT COSTS	\$ 55,045	\$ 369,120	\$ 194,799	\$ 3,370,865	\$ 58,500		\$ 4,048,329
17	INDIRECT COST AMOUNT:	0	0	0	0			(
18	INDIRECT RATE :	0.0%						
19	TOTAL EXPENSES:	\$ <b>55.04</b> 5	\$ 369,120	\$ 194,799	\$ 3.370.865	\$ 58,500		\$ 4,048,329
20 21	REVENUES:	en en service de la company de	OTOMA SOCIETY OF STREET, STREE				матитичения от технология от техности. При при при при при при при при при при п	
		en damentamentamentamentamentamentamentament					-	
	HOUSING & URBAN HEALTH (HUH) FUNDING SOL	JRCES:						
24	Prop. 63/ MHSA		\$ 369,120			ļ		\$ 369,120
25 26	SAMSHA Grant HUD Grant (CFDA # 14.235)			0.404.700				2 404 700
27	DOJ Grant (CFDA # 14.235)			\$ 194,799	<u> </u>	\$ 58,500		\$ 194,7 <b>9</b> 9 \$ 58, <b>50</b> 0
28	RWPA Grant					\$ 50,500		<u> </u>
29	HSA Work Order				]			
30	General Fund				\$ 3,370,865			\$ 3,370,865
31	FQHC	\$ 55,045						\$ 55,045
32								
33	TOTAL HOUSING & URBAN TOTAL HOUSING	\$ 55,045	\$ 369.120	\$ 194,799	\$ 3,370,865	\$ 58,500		\$ 4.048,329
34	HIV PREVENTION SECTION (HPS) FUNDING SOUF	oree.						
40	TOTAL HIV PREVENTION SECTION FUNDING S		0	0	0			
41	TOTAL TISK FRANCE CONTROL CONTROL					1		-
	HIV HEALTH SERVICES (HHS) FUNDING SOURCE	S:						
50	TOTAL HIV HEALTH SERVICES FUNDING SOU	0	0	0	0			0
51								
	CHPP FUNDING SOURCES:					<u> </u>		
61	TOTAL CHPP FUNDING SOURCES	0	0	0	0			0
		1	ŀ		0			
62	MCAH FUNDING SOURCES				[		£	
62 63	MCAH FUNDING SOURCES: TOTAL MCAH FUNDING SOURCES	0	0	0	0			0
62	MCAH FUNDING SOURCES: TOTAL MCAH FUNDING SOURCES	0	0	0	0			C
62 63 80					0 \$ 3.370.865			0 54.048.329
62 80 81 82 83	TOTAL MCAH FUNDING SOURCES				\$ 3,370,865			
62 63 80 81 82 83 84	TOTAL MCAH FUNDING SOURCES  TOTAL DPH REVENUES  OTHER/ NON-DPH REVENUE  Rental income - GF			\$ 1194,799				<b>5 4 048 329</b> \$ 1,332,605
62 63 80 81 82 83 84 85	TOTAL MCAH FUNDING SOURCES  TOTAL DPH REVENUES  OTHER/ NON-DPH REVENUE  Rental income - GF  Rental income - HUD		\$ 369,120		\$ 3,370,865			\$ 4,948,32,605 \$ 1,332,605 \$ 99,890
62 63 80 81 82 83 84 85 86	TOTAL MCAH FUNDING SOURCES  TOTAL DPH REVENUES  OTHER/ NON-DPH REVENUE  Rental income - GF  Rental income - HUD  Rental income - MHSA			\$ 1194,799	\$ 3,370,865			\$ 4,048,329 \$ 1,332,605 \$ 99,890 \$ 17,082
62 63 80 81 82 83 84 85 86	TOTAL MCAH FUNDING SOURCES  TOTAL DPH REVENUES  OTHER/ NON-DPH REVENUE  Rental Income - GF  Rental Income - HUD  Rental Income - MHSA  FUND RAISING		\$ 369,120	\$ 1194,799	\$ 3,370,865 \$ 1,332,605			\$ 4.048,328 \$ 1,332,605 \$ 99,890 \$ 17,082 \$ -
62 63 80 81 82 83 84 85 86 87 88	TOTAL MCAH FUNDING SOURCES  TOTAL DPH REVENUES  OTHER/ NON-DPH REVENUE  Rental Income - GF  Rental Income - HUD  Rental Income - MHSA  FUND RAISING  OTHERS	\$ :55,045	\$ 369,126 \$ 17,082	\$ <b>194 799</b> \$ <b>99</b> ,890	\$ 3,370,865 \$ 1,332,605 \$ 26,036	\$ 58,500		\$ 4.848.329 \$ 1,332,605 \$ 99,890 \$ 17,082 \$ \$ 26,036
62 63 80 81 82 83 84 85 86 87 88 88	TOTAL MCAH FUNDING SOURCES  TOTAL DPH REVENUES  OTHER/ NON-DPH REVENUE  Rental Income - GF  Rental Income - HUD  Rental Income - MHSA  FUND RAISING		\$ 369,126 \$ 17,082	\$ <b>194 799</b> \$ <b>99</b> ,890	\$ 3,370,865 \$ 1,332,605	\$ 58,500		\$ 1,332,605 \$ 99,890 \$ 17,082 \$ - \$ 26,036
62 63 80 81 82 83 84 85 86 87 88	TOTAL MCAH FUNDING SOURCES  TOTAL DPH REVENUES  OTHER/ NON-DPH REVENUE  Rental Income - GF  Rental Income - HUD  Rental Income - MHSA  FUND RAISING  OTHERS	\$ 55,045	\$ 369,120 \$ 17,082 \$ 17,082	\$ 194.799 \$ 99,890 \$ 99,890	\$ 3,370,865 \$ 1,332,605 \$ 26.036 \$ 1,358,641	\$ 58,500		\$ 4,048,329 \$ 1,332,605 \$ 99,890 \$ 17,082 \$ -

	A B C	D			E		F		G		Н	ı		j	K	Ĺ.
1	Check one:													Appendix	B Page 6	
2	1.1	New	( )	] Renewal	[X] Mo	dification	วท						Αp	pendix Tern	n: 7/1/12 - 6/30/13	,
3	f modification	. Effective Date t	of Mea.	7/1/12	No. of Mod.									CMS	5: 6380	
4	FISCAL YEAR:	2012-2013	SUBMIS	SION DATE												DPH1
5	LEGAL ENTITY	7 ORGANIZATION	NAME: Tide	es Center	······································							VENDOR	ID 194	PHUSE ONLY		
6		CODE 01629			······································		~~~~~~	~~~				***************************************	**********		manusestation which manuse the manh hearing hitter	***************************************
·		PROVIDER NAM	E: Tides C	enter		***************************************										
8					n in Supportive Housing)						-					
9						Δ.	1/B-3	.2.	~1/B-3a	Δ.	-1/B-3b	A-1/B-	. %~	[		· I
10			· [	- a probablemay ika	UMBER (Namative/Budget	1	QHC		MHSA	37	HUD	GF				
	···	,,				7/	1/12 -		7/1/12 -	c	9/1/12 -	7/1/12	·········			FY12-13
11			i		APPENDIX TERM		30/13		6/30/13		5/30/13	6/30/				TOTALS
	EXPENSES:						50.500		000.000		4077.00					
13 14			_	SALARIES	EMPLOYEE BENEFITS OPERATING EXPENSE		30,200 24,845	5	290,978 85,192		107,206 87,592	\$ 2.050 \$ 1.260	,280 747	ļ		\$ 2,478,665 \$ 1,458,376
15			CAPIT	AL OUTLAY (C	OST \$5,000 AND OVER											13
16 17	1				ITOTAL DIRECT COSTS DIRECT COST AMOUNT:		<b>5</b> 5,045	\$	376,170	\$	194,799	\$ 3,311	.027			\$ 3.937,041
18			-,	INL	INDIRECT RATE:	1 2 -	0.0%	P	0.0%	\$	0.0%	Φ	0.0%	ļ		0.0%
19					TOTAL EXPENSES:	\$	55,045	\$	376,170	\$	194,799	\$ 3,311	.027			5 3,937,041
20 21	SESEMBES.							22000								
44						S 2000 (100)		20410000								
23 24	Prop. 63/	URBAN HEALTH	4 (HUM) FE	JNDING SOUR	UES:			\$	376,170					<u> </u>		\$ 376,170
25	SAMSHA	Grant									***************************************					S -
26 27	HUD Gran					ļ		ļ		\$_	194,799			ļ		\$ 194,799
28	DOJ Grar RWPA Gr							<u> </u>								
29	HSA Wor	< Order														S
30 31	General F FQHC	unc			· · · · · · · · · · · · · · · · · · ·	\$	55.045	<u> </u>			~~~~	\$ 3,311	,027	1		\$ 3,311,027 \$ 55,045
32	FURITION				·		00.040	1							_	\$ 50,040
33	TOTAL H	OUSING & URB	AN HEALT	TH FUNDING S	OURCES	\$	55.045	Ş	376,170	S	194,799	\$ 3,311	.027			\$ 3,937,041
34 35	SIV PREMER	TION SECTION	MAPE (SEE	MINIS SOUR	ps.								20000000			
40					URCES	\$	-	15	- 1	.5	-	<b>'S</b>	<u>.</u>			ls -
41	200000000000000000000000000000000000000					01-2200 Hotel		C24555		essme	5040000000000000000	/80807989#448	15000000000			
50		SERVICES (HH IVHEALTH SER			SES	3		5	-	5		\$				4 -
51			<del> </del>			n seement			ke sprengagemen vare	-		100000 0 mm 10000	0-1500000			
52 61		ING SOURCES: HPP FUNDING 8			No. 10 and 10 an	S		<b>Q</b>	all all of	<b>3</b>		5				15 -
62	og granden policies	research and the second se						1	entremit on the state of the state of	Sarb 1433	an inggrade of the second	California i Si se constanti di Seleccia	-y-mm-sitg			Market no control of the control of
		ING SOURCES														
80	AL TALES	CAHTUNDING	bourges			100		140	*	9	-	nd)	***			\$ -
82		PHREVENUES				.\$	:55,045	18	376,470	5	194,799	£ 2,314	,027			\$ 3,937,041
83		NON-DPH REVE	NUE	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				-				\$ 1,433	005			\$ 1,433,095
84 85		I Income - GF I Income - HUD	<del></del> ;		<del></del> .		·			\$	92,836	ङ <u>१,4</u> 33	,080			\$ 1,433,095
86	Renta	I income - MHSA						\$	5,179		~					\$ 5,179
87 88	FUND OTHE	RAISING		the state of the s				ļ				5 22	.000			\$ -
89		THER/MON-DPI	HIREVENIL	Æ		S	-7:	\$	5,179	8	92.836					5 1,553,790
90			and the second second			180,172,003,000										
91	TOTAL	REVENUES	(DPH AK	ID NON-DPI	1)	<b>15</b>	05,645	<b> </b>	±81349.	•	287,635	4 766	322			S /5/490,751
92	Prepared by:	Kirk Larson - (41	5) 776-347	74 × 100								-				

	ABC D E		F	G	Н	I	J	K	L
1	Check one:						Appendix E	3 Page 7	
2	[] New [] Renewal [X] Mod	fificatio	on				Appendix Term	: 7/1/13 - 6/30/1	4
3	if modification, Effective Date of Mod. 7/1/42 No. of Mod.					1	CMS	: 6380	
-	FISCAL YEAR: 2013-2014 SUBMISSION DATE:					**************************************			DPH1
5	LEGAL ENTITY/ ORGANIZATION NAME: Tiges Center		······································			VENDOR (DY	OPHUSE ONLY)	Çalığının ilə də	
6	LEGAL ENTITY CODE: 01629				·			***************************************	
7	CONTRACTOR/ PROVIDER NAME: Tides Center						······		
-	PROGRAM PROVIDER NAME: DISH (Delivering Innoversion in Supportive Housing)				·········		<del>~</del>		annon volten vor en minare en manier de en mare.
9	And the second s		1/5-4	A-1/5-4a	A-1/8-45	A-1/6-40			-
10	APPENDIX WIMBER (Narrative/Budget)		QHC	MHSA	HUO	GF	* <b> </b>	1	
10			1/13 -	7/1/13 -	9/1/13 -	7/1/13 -		<b>_</b>	FY13-14
111	APPENDIX TERM:		/30/14	6/30/14	6/30/14	6/30/14			TOTALS
-	EXPENSES (1997)								
13	SALARIES & EMPLOYEE BENEFITS OPERATING EXPENSE		30,230 24,815	\$ 291,269 \$ 85,232	\$ 107,313 \$ 87.486	\$ 2.052.67 \$ 1,260.74			\$ 2,481,483 \$ 1,458,282
15	CAPITAL OUTLAY (COST \$5,000 AND OVER)	40		, OU.LUZ	4 41,400	1,000,74	<u> </u>		\$ .
16	SUBTOTAL DIRECT COSTS	\$	55,045	\$ 376,502	\$ 194,799	\$ 3,313,42	20		\$ 3,939,766
18	INDIRECT COST AMOUNT: INDIRECT RATE:	¥	0.0%	0.0%	0.0%	Ş. 0.(	796		S   0.0%
19	TOTAL EXPENSES:	\$	55,045	CONTRACTOR OF THE PROPERTY OF		\$ 3,313.42			\$ 3.939.766
20						Q			
21	REVENUES	E / 65214							
23	HOUSING & URBAN HEALTH (HUH) FUNDING SOURCES: Prod. 63/ MHSA			\$ 376.502					\$ 376,502
25	SAMSHA Grani			\$ 370,502					\$ 370,302
26	HUD Grant				\$ 194,799				\$ 194,799
27 28	DOJ Grant RWPA Grant								\$ -
1 29	HSA Work Order							+	<b>╁</b> ┇┈┊┤
30 31	General Fund					\$ 3,313,42	20		\$ 3,313,420
31	FOHC	\$	55,045					4	\$ 55.045
32	TOTAL HOUSING & URBAN HEALTH FUNDING SOURCES	s	55.045	\$ 376,502	\$ 194,799	\$ 3,313,42	20		\$ 3,939,766
34			Sinus - el entre de service	00.007-000X-7-00-00000000000000000000000			33-40-10-00-10-00-00-00-00-00-00-00-00-00-00		Commission Commission Commission
40	HIVPREVENTION SECTION (HPS) FUNDING SOURCES  SOTAL HIVPREVENTION SECTION FUNDING SOURCES	-0 <b>C</b>		\$ -	3 -	15		4	4 -
41	STATE OF THE STATE	MM.599.22			-			1	1
42	HIV HEALTH SERVICES(HHS) FUNDING SOURCES:								
50	TOTAL HIVHEALTH SERVICES FUNDING SOURCES		/	\$ -	\$ -	\$ .			<b>.</b> .
52	CHPP/FUNDING/SOURCES:	785027							
61	TOTAL CHPP FUNDING SOURCES	\$		\$ .	<b>.</b> -	\$			25
63	MCAH FUNDING SOURCES							+	
80	TOTAL MOAH FUNDING SOURCES	:5	-	\$ -	<b>15</b>	\$	- 1		\$ -
81			er our	e mare seen	S 404 700				i zamo mes
82 83	MOTALTOPH REVENUES OTHER/ NON-OPH REVENUE	**	:30,040	3740.3VZ	\$ 194,799		*	4	S 3,539,766
84	Rental Income - GF					\$ 1,433,09	95		\$ 1.433,095
85 86	Rental Income - HUD	<u> </u>		\$ 5,179	\$ 92,836			<del></del>	\$ 92,836 5 5,179
87	Rental Income - MHSA FUND RAISING			φ 5,1/9					\$ 5,179
88	OTHERS		Tillian contract to the same	503000000000000000000000000000000000000		\$ 22.00	word was a superior and the superior and	- I	\$ 22,000
<b>8</b> 9	TOTAL DIHER/NON-DEHITEVENUE	*	- /	\$ 5,179	\$ 92,836	S 1,455.09	5		S 1,553,1110
91	TOTAL REVENUES (DPH AND NON-DPH)	(S	255,045	\$ 381,681	\$ 287,635	S 4,768,51	5		\$ 5,492,876
<u> </u>		- Anna Care Care Care Care Care Care Care Car			, vernager i entitititi. Ni strattite entre i aggisti dell'inte	Account Security Series Assessed	and the second s	AND THE RESERVE OF THE PARTY OF	
[ 92 ]	Prepared by: Kirk Larson - (415) 776-3474 x 100		<del></del>						

	ABC	Þ	E		F	G	H	]	J	K	L
1	Check one:								Appendix B	Page 8	
2	[ ]	New	[] Renewal [X] M	odifica	tion			1 4	Appendix Term:	7/1/14 - 6/30/19	5
-	lei madificacion	n, Effective Date of			3011			1 '		6380	Í
	***************************************							J	UNIO.	CHEU	DPH1
-	FISCAL YEAR		SUBMISSION DATE:					Telephone in the second	Andread and the property of the state of the	industrial de la companya de la comp La companya de la companya de	DPR:
5	LEGAL ENTIT	N MOSTASJIMAĐERO (Y	IAME. Tides Center				,	VENDOR 4D 1DF	PHUSEDNLY):		
6	LEGAL ENTIT	Y CODE: 01629									
7	CONTRACTO	R/ PROVIDER NAME	: Tides Center		***************************************			~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			
8	PROGRAM/PI	ROVIDER NAME: DI	SH (Delivering Innovation in Supportive Housing)								
9					A-1/B-5	A-1/B-5a	A-1/B-5b	A-1/8-5c			
10			APPSND(X NUMBER (Narrative/ Budge		FQHC	MHSA	HUD	GF		)	
10		·		1-	7/1/14 -	7/1/14 -	9/1/14 -	7/1/14 -		1	FY14-15
41			APPENDIX TERM		6/30/15	6/30/15	6/30/15	6/30/15	1		TOTALS
	EXPENSES:			6 370							
13			SALARIES & EMPLOYEE BENEFIT		30,230	\$ 291,269		\$ 2,052,671			\$ 2,481,483
14			OPERATING EXPENS		24,815	\$ 85,232	\$ 87,486	\$ 1,260,749	+	ļ	\$ 1,458,282
15 16			CAPITAL OUTLAY (COST \$8,000 AND OVER SUBTOTAL DIRECT COST		55,045	<b>\$</b> 376,502	<b>§ 1</b> 94.799	\$ 3,313,420	-	<u> </u>	\$ 3.939.766
17			INDIRECT COST AMOUNT			\$ -	\$ -	\$ .		<u> </u>	ş -
18			INDIRECT RATE		0.0%	0.0%	0.0%	0.0%	3		0.0%
19 20			TOTAL EXPENSES	:   \$	55,045	\$ 376,502	\$ 194,799	\$ 3.313.420	. <del> </del>	ļ	\$ 3,939.766
21	REVENUES										
-2.2						-	***************************************				
23 24	Prop. 63/		(HUH) FUNDING SOURCES:	<del> </del>		\$ 376.502	<u> </u>		+		\$ 376,502
25	SAMSHA			_					<del>                                     </del>		\$ -
26	HUD Gra						\$ 194,799				\$ 194,799
27	DOJ Grai								-		\$ . 5 .
28 29	RWPA G HSA Wor				·····					<u> </u>	5 - 5 -
30	General f			$\top$				\$ 3,313,420	<del> </del>	<del> </del>	\$ 3,313,420
31	FQHC			\$	55.045						§ 55.045
32			ALLER OF THE PROPERTY OF THE PARTY OF THE PA	\$	55.045	\$ 376,502	\$ 194,799	2 2 242 42B		ļ	\$ 3.939.766
33 34	IUIAL	TOUSING & URBA	N HEALTH FUNDING SOURCES		53,045	\$ 376,302	\$ 194,798	\$ 3,313,420		<u> </u>	\$ 3,939,766
35	AIVÆREVE!	NEION SECTION I	HPS) FUNDING SOURCES:								
40	TOTALH	INTEREVENTION	SECTION FUNDING SOURCES	\$	-	\$ -	\$ -	15			\$ -
41											
42 50			) FUNDING SOURCES AGES FUNDING SOURCES	19		5 -	is -	5 -		l	5
51		Charles and Carl Spatial Add									
52		UNG SOURCES:	AND TRANSPORTED FOR STREET				6.99 (8.60				
61 62	TOTALIC	HPP FUNDING S	OURCES	135		<b></b>	<b>3</b>	\$ -			3 -
	MONHERM	JING BOURCES		100							
80		MCAH FUNDING S	OURCES	\$		\$ -	3 -	.5 -			\$ -
81	Sometime to the second										
82		PHIREVENUES		18	25,045	376,502	\$ 194,799	\$ 33,313,420		4.00	5 3,939,766
83 84		NON-DPH REVEN al Income - GF	SJ.					\$ 1,433,095	1	1	\$ 1,433,095
85		al income - HUD		-			\$ 92,836	1 .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	T	1	\$ 92,836
86		al income - MHSA				\$ 5,179					\$ 5,179
87	FUND CITHE	D RAISING						\$ 22,000		<b> </b>	\$ - \$ 22,000
88 89			REVENUE			\$ 5170	\$ 92,836				5 1,553,140
90		establishment in danst Talasani in english	San reference in part of the control	2000.000.000	SATALONIA SALANDO						
91	TOTAL	REVENUES (	DPH AND NON-DPH)	<b>3</b> \$	255/045	\$ 381,681	\$ 287,635	5 4768,515	l de la		\$ -5/492,876
02	Solder-Stringer-Address-N	: Kirk Larson - (415		T							
ا عدا	repered by.	. MAR LOISON - (4 IC	ZET Z O OFFIN K 100					····			

	ABC D E		F		G	H		l	J	K	L
1	Check one:								Appendix I	B Page 9	
2	[] New [] Renewai [X] Mod	dificatio	n						Appendix Term	: 7/1/15 - 6/30/	16
3	If modification, Effective Date of Mod. 7/1/12 No. of Mod.								CMS	: 6380	
4	PISCAL YEAR: 2015-2016 SUBMISSION DATE:										DPH1
5	LEGAL ENTITY/ ORGANIZATION NAME: Tides Center							VENDOR ID (DI	PHUSE ONLY)		
6	LEGAL ENTITY CODE 01629		~								
7	CONTRACTOR/PROVIDER NAME. Tiges Center										
. 8	PROGRAM PROVIDER NAME: DISH (Delivering Innovation in Supportive Housing)	•			-			***************************************		W	,
10		A	1/B-6 :	A	-1/8-6a	A-1/8	-6b	- A-1/5-6c		1	
10	APPENDIX NUMBER (Nerrative Budget)	F	QHC	ı.	VIHSA	HUI	"ì	GF			1
1	APPENDIX TERM:	<del> </del>	1/15 -	<del>(</del>	/1/15 -	9/1/1		7/1/15 -		1	FY:15-16
11		6/	30/16	6	/30/16	6/30/	16	6/30/16			TOTALS
	EXPENSES	0	20,220		291,269	5 1/1	2 0 4 0	\$ 2,052,671			\$ 2,481.483
13 14	SALARIES & EMPLOYEE BENEFITS OPERATING EXPENSE		30,230 24,815		85,232		7,313 7,486	\$ 2,052,671 \$ 1,260,749			\$ 2,481,483
15	CAPITAL OUTLAY (COST \$5,000 AND OVER)										s -
16 17	SUBTOTAL DIRECT COSTS INDIRECT COST AMOUNT:		55,045	\$	<b>3</b> 76,502	\$ 194	1,799	\$ 3,313, <b>42</b> 0		-	\$ 3,939,766
18	INDIRECT RATE:		0.0%	1	0.0%		0.0%	0.09	/s		1 00
19	TOTAL EXPENSES:	\$	55.045	S	376,502	\$ 194	1.799	\$ 3,313,420			\$ 3,939,766
20 21	REVENUES			58.055							
	HOUSING & URBAN HEALTH (HUH) FUNDING SOURCES:			281 (27)1180							
24	Prop. 63/ MHSA			\$	376.502						\$ 376.502
25	SAMSHA Grant					and the second s					T\$ -
26 27	HUD Grant DOJ Grant	L				\$ 194	1,799				\$ 194,798 \$ -
28	RWPA Granı			ļ					<del></del>	ļ	s = ===
29	HSA Work Order										S -
30 31	General Fund	\$	55,045					\$ 3,313,420			\$ 3,313,420 \$ 55,045
32	) GHID		30,4740							·	5 55,040
33	TOTAL HOUSING & URBAN HEALTH FUNDING SOURCES	\$	55,045	\$	376,502	\$ 194	1,799	\$ 3,313,420			\$ 3,939,766
34	HIVPREVENTION SECTION THPS ) FUNDING SOURCES:										
40	TOTAL SIDEPREVENTION SECTION FUNDING SOURCES	\$	-	S	-	3		\$			8 -
41		STONE SERVICE	Schreibert zum in M	KORSANDSHI		200000000000000000000000000000000000000	ASISSRINISMEN	COCCOATRANTAMENT CANCATA			
50	HIVHEALTH SERVICES (HHS) FUNDING SOURCES: TOTAL HIVHEALTH SERVICES FUNDING SOURCES	5		<b>.</b> \$	-	.5		s		+	s -
51		Language of A	See a constant to			Lapragraparyon/see-a-		Andreas and the State of the St		***************************************	
52 61	CHPP FUNDING SOURCES TOTAL CHPP FUNDING SOURCES	S.		5		.5		s -		4	\$ -
62	THE STATE OF THE S		***	eleft (1995)	and the second s						
	MCAHFUNDING/SOURCES:						9				
80	TOTAL MCAHFUNDING SOURCES	5	•	<b>35</b>	•	•	100 100	<b>.</b>			35 -
82		\$	55,045	<b>.</b> \$	376,502	\$ 119	,799	\$ 3,313,420			\$ 3,939,766
83	OTHER/NON-DPH REVENUE	ļ						E 4 420 000			0 4 400 562
84 85	Rental Income - GF Rental Income - HUD	-				\$ 92	2,836	\$ 1,433,095	<del> </del>	-	\$ 1,433,096 \$ 92,836
86	Rental Income - MHSA			\$	5,179	<u> </u>	,0				\$ 5.179
87 88	FUND RAISING OTHERS	<u> </u>						\$ 22.000	4	-	\$ 22.000
89		33	- 0	\$	5,179	\$ 92	2836	\$ 1,455,695			3 1,553,180
90											
91	TOTAL REVENUES (OPHAND NON-DPH)	<b>3</b>	255:045		361,581	\$ 28	<b>4035</b>	S 4,768,515	<u> </u>	d.	5 45,492,676
92	Prepared by: Kirk Larson - (415) 776-3474 x 100										
							· · · · · · · · · · · · · · · · · · ·	****	***************************************		

	ABC	D		E	F		G		Н		J	K	Ĺ
1	Crieck one:										Appendix B	Page 10	
2	1 ,	New	[ ] Renewal	[X] Modi	ification						Appendix Term:	7/1/16 - 6/30/17	
3	If mydificatic	on Effective Date of		No. of Mod.							CMS:		
-	FISCAL YEAR		SUBMISSION DATE	140. OI MOG.						L	OM(D)	0000	DPH1
-	*************	· · · · · · · · · · · · · · · · · · ·								STREET, CO. LAND.	ALLA TSAMOTORIO	n Dang-Shanga nakat Aresias	Drn:
1	1	Y/ ORGANIZATION IN	AME: Tides Ceriter			····				VENDOR ID (DPH)	USE WINDY:	Terrer, someralismony, and every	
6	\$	TY CODE 01629											-
7	CONTRACTO	RUPROVIDER NAME	Tides Center						i				
.8	PROGRAM F	PROVIDER NAME. DI	SH (Defivering Innovati	ion in Supportive Housing)						·	·	<del></del>	<b></b>
-9					A-1/E	3.7	A-1/E-7a		A-1/B-7b	A-1/E-7c	1 14		
10	1		APPENDIX	NUMBER (Narrative/ Budget)	FOH	ic 🗀	MHSA		HUO	GF			
11				appendix term:	7/1/16 - 6	/30/17	7/1/16 - 6/30/	47	9/1/16 - 6/30/17	7/1/16 - 6/30/17			FY16-17 TOTALS
12	EXPENSES					View Sile							
13	ļ		SALARIES	& EMPLOYEE BENEFITS		0,230 4.815	\$ 291.2 \$ 86.2		\$ 107,313 \$ 87,486	\$ 2,052,671 \$ 1,260,749		ļ	\$ 2,481,483 \$ 1,458,282
14 15	l	<del></del>	CAPITAL OUTLAY	OPERATING EXPENSE (COST \$5,000 AND OVER)	*	-M-010	00.4		a 07,400	s 1,200,748	·		\$ 1,400,202 \$ -
16	1			JETOTAL DIRECT COSTS	\$	5,045	\$ 376,5		\$ <b>1</b> 94,799	\$ 3.313,420			\$ 3,939,766
17			[1]	VDIRECT COST AMOUNT:	\$	6.0%	\$		5	\$			\$
18 19				INDIRECT RATE TOTAL EXPENSES:	s		\$ 376,5	0%	0.0% \$ 194,799	0.0% \$ 3,313,420			0.0% \$ 3, <b>939,76</b> 6
20	<del> </del>			TO THE MALL MARKETS		20,000	- 0,0,0	-	Ç 104(185	4 41010(4EU	<del>                                     </del>	†	2 2,333,766
23	REVENUES												
23	HOUSING &	URBAN HEALTH	(HUH) FUNDING SOU	RCES:			,	İ					
24	Prop. 63.						\$ 37£,5	02					\$ 376.502
25	SAMSHA							_	E 404.700				\$
26 27	HUD Gra							-	\$ 194,799			-	\$ 194,799
28	RWPA G			and the second s				$\dashv$					lš —
29		rk Orde:											\$ -
30		Fund			\$ 5	E DAE		-		\$ 3,313,420			\$ 3,313,420
31 32	FQHC			WWW.	4 :	55,045		-				<u> </u>	\$ 55,045
33	TOTAL	HOUSING & URBAI	N HEALTH FUNDING	SOURCES	\$ 5	55,045	\$ 376,5	02	\$ 194,799	\$ 3,313,420			\$ 3,939,766
34		**************************************		210-10-10-10-10-10-10-10-10-10-10-10-10-1	digeneral constant	er kanada katalan	sideriAre militaria esta esta esta esta esta esta esta est	einieggode		-sololopesu onieskim nesususiis		n di Annales e anno anno antigen de la companio de	
35 40			IPS) FUNDING SOUR SECTION FUNDING S		•		5		s				8 -
41	T. SOURINGER IN PROPERTY.	NA PLACE NAMES	armen was the service for the service	JUNIO S	MRCS NESS COS			c,beke S					
42			FUNDING SOURCES						100				
50	FLATOR	HIVHEALTH SERV	ICES FUNDING SOUR	IGES	.5		5		s -	35	100 St. 100 St		25 →
51 52	-upo cisa-	DING SOURCES:			250220205000	025746			orbidegy (see trade on the				
61		OHPPIFUNDING SC	DURCES		<b>.5</b>	and the second	5	-5	<b>5</b> -	5 -	6.99 5.15 6.0		us a
62			CONTROL CANADA CONTROL	and continuous continuous continuous continuous continuous continuous continuous continuous continuous continuo	January Communication -	CATTOON AND ADDRESS.	AND THE PERSON NAMED OF TH	Contractor of the Contractor o	GO A ANDREAN STREET, SANDER STREET, SANDER STREET, SANDER STREET, SANDER STREET, SANDER STREET, SANDER STREET,	CONSTRUCTION CONTRACTOR	THE STREET OF THE STREET, STRE	CANADADA PROPRIO DE COMO DE CO	MANUTURA CONTRA NOCESTA
		DING SOURCES:			s		e .		3 -	c			l
80	AU ALN	MCAH FUNDING S	JUNULD			A COLOMBIA				\$ -			
82	TOTAL	DPHIREVENUES			is :	55,045	\$ 376,5	02	\$ 194,799	\$ 2,313,420			\$ 3,939,766
83		NON-DPH REVEN	UE .								<u> </u>		
84		al Income - GF al Income - HUD			-				\$ 92,836	\$ 1,433,095	ļ	<u> </u>	\$ 1.433,095 \$ 92,836
85 86		al Income - MHSA					\$ 5.1		v 25,000		<del> </del>	}	\$ 5.179
87	FUNI	D RAISING											\$ .
88										\$ 22,000			\$ 22,000
89 90		OTHER/NON-UPH	KEVENUE		5	i i	\$ 5,1	79	S 92,836	<b>3 4,455,0</b> 95	1 /		\$ 1,553,710
91		REVENUES (I	TO HOM CHA HE	<b>3H</b> )	\$ 3	55,045	\$ 381.6	81	\$ 287,635	-s 4.768,515			\$ 5,492,576
-	Name of the Party of State of	20000000000000000000000000000000000000				- 77-68/24-68	A 25 / A	- STATE OF THE PARTY OF THE PAR	and the second s		2		
92	repared by	Kirk Larson - (415)	) //6-34/4 X TUU				·····						

	ABC D E	F		G	Н		J	К	L
اِ	Check one:						Appendix B	Page 11	
2	New   Renewal   X   Mor	dification				Ar	pendix Term:	7/1/17 - 6/30/	18
3	If modification, Effective Date of Mod. 7/1/1/2 No. of Mod.					·	CMS:	6380	
	FISCAL YEAR: 2017-2018 SUBMISSION DATE:					<u> </u>			DPH1
					<del></del>			gieraefektoreatseta.	OF ITS
******	LEGAL ENTITY/ ORGANIZATI <mark>ON NAM</mark> E. Tides Center					VENDOR IDJO	PHIUSE(ONLY)	90,00000 - 0000000	300j-1040 - 2400 041
·	LEGAL ENTITY CODE: 01629								
7	CONTRACTOR/ PROVIDER NAME Tides Center								
8	PROGRAM/PROVIDER NAME: DISH (Delivering Innovation in Supportive Housing)							***************************************	agiyee remineri dhekinin babalada
9		A-1/B-8	14.00	A-1/B-88	A-17E-85	A-1/5-8c			GRAND
10	APPENDIX NUMBER (Narrative/Budget)	FQHC		MHSA	HUD	GF	1		TOTAL AL
		7/1/17 -		7/1/17 -	9/1/17 -	7/1/17 -	1	FY 17-18	APPENDIC
11	APPENDIX TERM:	6/30/18	- 4	6/30/18	6/30/18	6/30/18		TOTALS	s
	EXPENSES								
13	SALARIES & EMPLOYEE BENEFITS			291,269	\$ 107,313	\$ 2.052,671		\$ 2,481,483	
14 15	OPERATING EXPENSE  CAPITAL OUTLAY (COST \$5,000 AND OVER)	\$ 24.8	15 \$	85,232	\$ 87.486	\$ 1,260,749	ļ	\$ 1,458,282 \$	\$11,845,48
16	SUBTOTAL DIRECT COSTS	\$ 55.0	45 \$	376,502	\$ <b>19</b> 4,799	\$ 3,313,420	1	5 3,939.766	\$31,538,59
17	INDIRECT COST AMOUNT:	S	- Ç	-	5	\$		\$	] §
18	INDIRECT RATE :		0%	0.0%	0.0%	0.0%		0.0%	ļ
19 20	TOTAL EXPENSES:	\$ 55.0	45   \$	376,502	5 194,799	\$ 3,313,420	ļ	\$ 3.939,766	<b>\$31,538,59</b>
	REVENUES:								
22 J									
23 24	HOUSING & URBAN HEALTH (HUH) FUNDING SOURCES: Prop. 63/ MHSA	<u> </u>	S	376,502			<del> </del>	\$ 376,502	\$ 2.866.18
25	SAMSHA Grant			370,002				\$ 510,502	1 4
26	HUD Gran:		***		\$ 194,799			\$ 194,799	\$ 1,558,39
27	DOJ Grant						<u> </u>	<u> </u>	\$ 108.78
28 29	RWPA Grant HSA Work Order							\$ -	<del> </del> -
30	General Fund		-			\$ 3,313,420		\$ 3,313,420	\$26,564,90
31	FOHC	\$ 55.0	45						\$ 440,36
32								\$ .	
33 34	TOTAL HOUSING & URBAN HEALTH FUNDING SOURCES	\$ 55.0	45 \$	376,502	\$ 194,799	\$ 3,313,420		\$ 3.939.766	\$31,538,59
	HIV PREVENTION SECTION (HPS) FUNDING SOURCES:								
40	TOTAL HIT/PREVENTION SECTION FUNDING SOURCES	-5	- 5		<b>3</b> -	S -		·\$ -	
41			TRANSFER ANS			100000000000000000000000000000000000000			
42 50	HIV HEALTH SERVICES (HHS) FUNDING SOURCES: TOTAL HIV MEALTH SERVICES FUNDING SOURCES				e e		l		
51	THE PART OF THE PA	HAR HATTANIA CONTO SCOR		TAIL AND A STAIR SEA STAIR SEA	NI DOZIETSKEHI HA SAKA	AND STREET, CHANNEL STREET			AND THE PROPERTY OF THE PARTY O
52	CHPP FUNDING SOURCES				entralego i printa para y maga				
61	TOTAL CHPP FUNDING SOURCES	\$	. 3			\$		\$ -	
62 63	MCAHFUNDING SOURCES:						i		
80	TOTAL INCAHFUNDING SOURCES	ls -	- 15		<b>*</b>	8		s -	
81							1		
82	JOTAL TOPHREVENUES	3 550	45 - \$	376:502	5 194.789	\$ 3.313,420		\$ 3,939,766	<b>15</b> 31.538.59
83 84	OTHER/ NON-DPH REVENUE Rental Income - GF	<del> </del>				\$ 1,433,095		\$ 1,433,095	\$11 22E 02
85	Rental Income - HUD	ļ			\$ 92,836	@ 1,400.090	<del> </del>		\$ 781,31
86	Rental Income - MHSA		\$	5,179					\$ 171,12
87	FUND RAISING								Į
88	OTHERS TOTAL STREET MON-DPH REVENUE	1			The second second	\$ 22,000		\$ 22,000	
89 90	AND		* 3	D,378	P 328%	\$ 1,455,095		\$ 1.553,110	912.345.51
91	TOTAL REVENUES (DPH AND NON-DPH)	\$ 55.0	45 S	381,681	\$ 287,635	.S 4.768.515		\$ 5,492,876	\$43,284.09
بنست		The state of the s	Containing To The				And a Company of the Park and Company of Spiritual	Part of the Part o	Enter-reference to the second week and the

				···			***************************************		M		
ر مز <u>ا</u>	<u>, '                                   </u>	В	C	D	E	F	Ğ	H			
1	Contractor Name:			***************************************		ļ		Appendix B-1		Pag∈ 1	
2		June 30, 2018				Appendix Term:		7/1/10 - 6/30/11			
3	Funding Source:	runu	· •		! 			i '			
5			SFDPH AIDS	OFFICE	CONTRACT						
6		OST ALLOCATION BY SERVICE MODE									
7							***************************************	-			
8			SERVICE MODES								
9	Personnel Expenses		Prop. Mgmt	. Services				***************************************		T TO THE PARTY OF	
10	Position Titles	FTE	Salaries	% FTE	Salaries	% FTE	Salaries	% FTE	Contr	act Totals	
14	Janitor	0.80	\$16,000	100%					Ĉ	16,000	
20	Facilities Manager	0.20	<b>\$</b> 5,5 <b>0</b> 0	100%					S	5,500	
21	Maintenance Worker	0.10	\$1,892	100%					Ş	1,892	
23	Total FTE & Total Salaries	1.10	<b>\$</b> 23,392	100%					\$	23,392	
24	Fringe Benefits	32%	\$7,485	100%					<b></b>	7,485	
25	Total Personnel Expenses		\$30,877	100%				***************************************	\$	30,877	
26				A STATE OF THE PARTY OF THE PAR		4			<u> </u>		
27	Operating Expenses		Expenditure	%					Contract Total		
28				<del></del>							
29	Occupancy		18,144	100%				<b></b>	S	18,144	
30	Materials and Supplies		2,400	100%					\$	2,400	
31	<del></del>			***							
L	Staff Travel										
33	Consultants / Subcontractors										
34	Other		3,624	100%					\$	3.624	
35	Repairs and Maintenance Reserve			·							
	Total Operating Expenses		24,168	100%					\$	24.168	
37											
38	Total Direct Expenses		55,045	100%		TOTAL CONTROL OF THE PARTY OF T			<del>, , , , , , , , , , , , , , , , , , , </del>	55,045	
39	Indirect Expenses									0	
40	TOTAL EXPENSES		\$ 55,045	100%				Physic Zent Communication Communication Print		\$55.045	
41							***************************************				
42	Number of Units of Service (UOS) pe	r Service Mode	12			Maritiment construction of the second	<del>alicumacyonomonieliawonacialida</del>	NAMES OF THE PROPERTY OF THE P	en en ekonomien en ekonomien en ekonomien ekonomien ekonomien ekonomien ekonomien ekonomien ekonomien ekonomien	12	
43	Cost Per Unit of Service by Service Model		\$4,587.06			:		i			
	ber of Unduplicated Clients (UDC) pe	N/A									
45			I.	MATERIAL PROPERTY OF THE PROPE	U.,		! ************************************				
46	DPH #1A(1)								F	lev. 05/2010	

Funding Source: GF - FQHC Contract Term: July 1, 2008 - June 30, 2018

Page 2

# **BUDGET JUSTIFICATION**

Tides Center - DISH (FQHC)

# Salaries and Benefits

### Janitor

Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior.

Minimum Qualifications: 1 year or more in janitorial work required.

Experience with customer service provision or client relations preferred. Experience and willingness to work in a team environment required. Professional training may substitute for experience.

Annual Salary \$20,000 x .80 FTE =

\$16,000

# Facilities Manager

Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.

Minimum Qualifications: 5 years or more in skilled maintenance work required.

Experience with personnel management and staff training required.

Experience with customer service provision or client relations preferred.

Annual Salary \$ 27,500 x .20 FTE =

\$5.500

### Maintenance Worker

Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.

Minimum Qualifications: 2 years or more in skilled maintenance work required.

Experience with customer service provision or client relations preferred.

Annual Salary \$ 18,917 x .10 FTE =

\$1,892

#### **Total Salaries**

\$23,392

\$23,392 =

\$7,485

Tides Center's fringe benefits rate of 35.2% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.5%. life & disability insurance @ .6%. health/dental/vision coverage @ 12.8%, and 2.5% defined contribution. Also included here is a \$50 per employee payroll processing fee charged to Tides by the payroll service provider.

# **TOTAL SALARIES & BENEFITS**

\$30,877

Tides Center
Funding Source: GF - FQHC
Contract Ferm: July 1, 2008 - June 30, 2018 Appendix B-1

Appendix Term: July 1, 2010 - June 30, 2011 Page 3

# Operating Expenses

Gas and Electric:	and the second second	
Monthly gas and electric service at HUH clinic		
Current average monthly expe	nse \$614.58 X 12 months	Ç
Water and Sewer:		
Monthly water and sewer utility costs at HUH Clinic	Married A Article Co. Co. of the Article Co. of the Article Co.	
Current monthly expenses plus 13% scheduled S	rPUC increase \$103 x 12 months	ť
	III SIII S	Ę
Building/Unit Repair & Replacement:		
The line captures expenses for all required, periodic inspection		
periodic maintenance and repair of building systems (plumbin electrical, etc.), use of outside contractors for other building	<b>7</b> G,	
rmaintenance repairs including emergency repairs and other	costs.	
	nnual repair allowance =	g
Trash Removal:		
Monthly trash removal.	nthly trash removal x 12=	g
and make	terry traditioninally tra-	<del></del>
Distor	ocupancy:	\$
Materials and Supplies:	energy Parkage Section	
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related	to the	
Community Building and Eviction Prevention:	to the  Annual Allowance =	Ş
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related provision of services at the clinic.	Annual Allowance =	
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related	Annual Allowance =	S. S
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related provision of services at the clinic.  Tiotal Materials and Other:	Annual Allowance = _	
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related provision of services at the clinic.  Total Materials and Other: Administrative Fee / Fiscal Sponsorship: Tides Center provided the community of the community Building and Eviction Prevention:  Support for HUH clinic supervisor to cover expenses related provided the clinic supervisor to cover expenses related provision of services at the clinic.	Annual Allowance =  1Supplies  les full set	
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related provision of services at the clinic.  Tiotal Materials and Other:	Annual Allowance = ISupplies les full set	Š
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related provision of services at the clinic.  Total Materials and Other: Administrative Fee / Fiscal Sponsorship: Tides Center provided the community of the community Building and Eviction Prevention:  Support for HUH clinic supervisor to cover expenses related provided the clinic supervisor to cover expenses related provision of services at the clinic.	Annual Allowance =  1Supplies  les full set	
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related provision of services at the clinic.  Total Materials and Other: Administrative Fee / Fiscal Sponsorship: Tides Center provide of fiscal, human resource, and related infrastructure services	Annual Allowance = ISupplies les full set	Š
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related provision of services at the clinic.  Tiotal Materials and Other: Administrative Fee / Fiscal Sponsorship: Tides Center provide of fiscal, human resource, and related infrastructure services	Annual Allowance =	
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related provision of services at the clinic.  Total Materials and Other: Administrative Fee / Fiscal Sponsorship: Tides Center provide of fiscal, human resource, and related infrastructure services	Annual Allowance =	
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related provision of services at the clinic.  Total Materials and Other: Administrative Fee / Fiscal Sponsorship: Tides Center provide of fiscal, human resource, and related infrastructure services  TOTAL OPERATING EXPENSES	Annual Allowance =	\$24
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related provision of services at the clinic.  Tiotal Materials and Other: Administrative Fee / Fiscal Sponsorship: Tides Center provide of fiscal, human resource, and related infrastructure services	Annual Allowance =	\$ \$24
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related provision of services at the clinic.  Total Materials and Other: Administrative Fee / Fiscal Sponsorship: Tides Center provide of fiscal, human resource, and related infrastructure services.  TOTAL OPERATING EXPENSES  TOTAL DIRECT	Annual Allowance =	Š
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related provision of services at the clinic.  Total Materials and Other: Administrative Fee / Fiscal Sponsorship: Tides Center provide of fiscal, human resource, and related infrastructure services  TOTAL OPERATING EXPENSES	Annual Allowance =	\$ \$24
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related provision of services at the clinic.  Total Materials and Other: Administrative Fee / Fiscal Sponsorship: Tides Center provide of fiscal, human resource, and related infrastructure services.  TOTAL OPERATING EXPENSES  TOTAL DIRECT	Annual Allowance =	\$ \$24

	· A	В	С	D I	E	I F I	G	Н	
1	Contractor Name:	Tides Center	- DISH		:			opendix B-1a	Page *
2	Contract Term:							endix Term:	
3	Funding Source:	MHSA/ Prop (	3						
4		yan barrana	<u> </u>						
5			SEDPH AIDS						
<u>6</u> 7		UUSC	OST ALLOC	AHURBI	SERVICE	WODE			-14
8				raininiai en einen e	SERVICE I	MODES			1
	Personnel Expenses	**************************************	Prop. Mgm	nt Davs	Olanico III.		-		A STATE OF THE STA
	Position Titles	FTE	Salaries	% FTE	Salaries	% FTE	Salaries	% FTE	Contract Totals
***************************************	General Manager	1.00	\$34,329	100%	Outdiffee	70 1 12	- Calarios	70 ) P iss	\$ 34.329
-	Desk Clerk	4.60	\$72,129	100%					\$ 72,129
	Janitor	1.00	\$20,135	100%		<u> </u>			\$ 20,135
23	Total FTE & Total Salaries	6.60	126,593	100%			·		\$ 126,593
	Fringe Benefits	32%	40.510	100%					\$ 120,393
25	Total Personnel Expenses	02 /(I	167,103	100%			AND STREET AND STREET STREET,		\$ 167,103
26	TOTAL E GISOTHAT EXPENSES	······································	10.,700 1	10070	SERVICE CONTROL OF SERVICE CONTR			, , , , , , , , , , , , , , , , , , , ,	107,103
27	Operating Expenses		Expenditure	%	<u>,</u>				Contract Total
28	Operating Expenses		Expellulture	/0					Contract (otal
	Control	TV-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	\$69.927	. 100%					6 00.007
	Occupancy Materials and Supplies		\$1,320	<del></del>				· · · · · · · · · · · · · · · · · · ·	\$ 69,927
			31,320	100%					\$ 1,320
	General Operating  Staff Travel								
	Consultants / Subcontractors						······································		
	Other								
	Repairs and Maintenance Reser	ve	h=1 0.00	40.004	**************************************				
	Total Operating Expenses		\$71,247	100%			ODDOCEDNIC TO THE OWNER OF THE OWNER OWNER OF THE OWNER OW	naman kiritiria karangan kiring karangan kiring karangan kiring karangan kiring karangan kiring karangan kirin	\$71,247
37									
38	Total Direct Expenses		238,350	100%	· · · · · · · · · · · · · · · · · · ·				238,350
39	Indirect Expenses								()
40	TOTAL EXPENSES		\$ 238,350	100%					\$238,350
41									The state of the s
42	Number of Units of Service (UOS) pe								9,198
43	Cost Per Unit of Service b	Chicken Commence Comm		1					
	Number of Unduplicated Clients (UDC) pe	r Service Mode	31						
45	Part 44 A (d)								D. DETOCALE
46	DPH #1A(1)		ļ	!		j j			Rev. 05/2010

Funding Source: MHSA/Prop 63

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-1a Appendix Term: 7/1/10 - 6/30/11

Page 2

## **BUDGET JUSTIFICATION**

Tides Center - DISH

## Salaries and Benefits

## General Manager

Under the supervision of the Director, the General Manager is responsible for the overall operation of the property, and the day-to-day implementation of policies, procedures and programs that ensure a well-managed, well-maintained building; ensures compliance with all applicable laws and regulations; maintains acceptable occupancy level and develops a supportive environment for all residents; manages onsite staff and their duties, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence.

Minimum Qualifications: 2 years of managerial or project administration experience required. Demonstrated experience in leadership, management, and supervision required Extensive experience with customer service provision or client relations required. Experience and eagemess to work in a team environment required. Previous property management experience a plus. Professional training may substitute for experience.

Annual Salary \$ 34,329 x 1.00 FTE =

\$34,329

## Desk Clerk

Under the supervision of the General Manager, the Desk Clerks represent property management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff.

Minimum Qualifications: General office experience preferred.

Experience with customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer telephone and greet tenants and guests clearly and professionally. Ability to write messages, incident reports, and other notes and documents legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timely and effective manner

Annual Salary \$ 15.680 x 4.60 FTE =

\$72,129

# Janitor

Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior.

Minimum Qualifications: 1 year or more in janitorial work required.

Experience with customer service provision or client relations preferred. Experience and willingness to work in a team environment required. Professional training may substitute for experience.

Annual Salary \$ 20.135 x 1.00 FTE =

\$20,135

**Total Salaries** 

\$126,593

Funding Source: MHSA/Prop 63

Contract Term: July 1, 2008 - June 30, 2018

Appendix Term: 7/1/10 - 6/30/11

Page 3 🍐

3128,583 <del>=</del>

Tides Center's fringe benefits rate of 35.2% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.5%, life & disability insurance @ .6%, health/dental/vision coverage @ 12.8%, and 2.5% defined \_ . contribution. Also included here is a \$50 per employee payroll processing fee charged to Tides by the payroll service provider.

**TOTAL SALARIES & BENEFITS** 

\$167,103

\$40.510

Operating Expenses

Occupancy:

Gas and Electric:

Monthly gas and electric service at Cameiot Hotel

Current average monthly expense \$1,098 x 12 months

\$13,174

Water and Sewer:

Monthly water and sewer utility costs at Camelot Hotel Current monthly expenses plus 13% scheduled SFPUC increase \$562 x 12

months \$6,748

Building/Unit Repair & Replacement:

The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs.

Total costs at Camelot Hotel + allowance for emergencies =

\$17,816

Building Supplies:

Includes all maintenance and janitorial supplies for Camelot Hotel. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work at Camelot Hotel.

Make Ready work on 15 units @ \$1,112 per unit + \$3,257 for Janitorial supplies

\$19,937

Elevator Maintenance:

Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators.

Monthly Service \$48 x 12 months + Annual Repair allowance \$1,008 =

\$1,584

Trash Removal:

Monthly trash removal plus periodic rental of debris boxes.

Monthly trash removal \$270 x 12 months + \$438 x 2 debris boxes=

\$4,115

Telephone & Cable:

Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services Teams, and cable TV fees for community spaces and maintenance and repair costs for phone

Cable TV \$54 x 12 months buildings + Telephone/ internet service \$426 x 12 months + annual repair allowance \$795 = \$

6,553

Funding Source: MHSA/Prop 63

\* Contract Term: July 1, 2008 - June 30, 2018

Appendix B-1a

Appendix Term: 7/1/10 - 6/30/11

\$238,350

Page 4

# Materials and Supplies

Community Building and Eviction Prevention:

<ul> <li>D/SF sponsored activities for tenants, community meetings etc. and ofmer expenses related to building community and preventing eviction.</li> <li>An</li> </ul>	nual aliowance ≈ \$ 1,320
Total Waterials and Suppli	\$1,320
TOTAL OPERATING EXPENSES	**************************************
TOTAL DIRECT COS	TS \$238,350
INDIRECT COSTS	\$0
TOTAL INDIRECT COS	<del></del>

APPENDIX TOTAL

<del></del>	A E	С	T	D	E	F	G	H	g
1	Contractor Name: Tides Ce	nter - DISH			:		A	ppendix B-1b	
2	Contract Term: July 1, 2		118		:		App	endix Term:	9/1/10 - 6/30/11
3	Funding Source: HUD Gra	nt :	-					: !	ļ
4_		CI ETHIN BERT A	TYNEY	CARREST CITY (	CONTRACT			·	
5 6	Til	OS COST ALL					Ver,		;
7		JO COOL ALL	16,740,32	XIIOI DI	!	TROPE			
8			-		SERVICE I	VIODES			~~
9	Personnel Expenses	Prop.	Nigmt	. Days	1		A DESCRIPTION OF THE PERSON OF	**************************************	
10	Position Titles FTE	Salaries		% FTE	Salaries	% FTE	Salaries	% FTE	Contract Totals
11	General Manager 0.90	\$19,4	130	100%					\$ 19,430
12	Assistant General Manager 0.30	\$5,9	924	100%	AMILIAMAN MARKANIA MA				\$ 5,924
13	Desk Clerk 2.30	\$49,1	115	100%			<del></del>		\$ 49,115
14	Janitor 0.90	\$16,5	69	100%					\$ 16,569
15	Total FTE & Total Salaries 4.40	91,0	38	100%					\$ 91,038
16	Fringe Benefits 32%	29.1	32	100%					\$ 29,132
17	Total Personnel Expenses	120.1	70	100%					\$ 120,170
18				ILLACTIC PORTO WATER TO THE TANK THE					
19	Operating Expenses	Expenditu	re	%					Contract Total
30	Occupancy	\$68.6	659	100%					\$68,659
31	Materials and Supplies	\$1.8	300	100%					\$1,800
32	General Operating	\$4,	170	100%					\$4,170
33	Staff Travel								
34	Consultants / Subcontractors				·				
35	Other							-	
36	Repairs and Maintenance Reserve								
37									
38		77.25.77.2.2.2.10							***************************************
40	Total Operating Expenses	\$74,6	329	100%	·				\$74,629
41									
42	Total Direct Expenses	194,7	99	100%					194,799
43	Indirect Expenses				***************************************				. 0
44	TOTAL EXPENSES	\$ 194,7	99	100%					\$194,799
45			***********						
46	Number of Units of Service (UOS) per Service								11,497
47	Cost Per Unit of Service by Service	National Control of the Control of t	\$16.94	1					
	Number of Unduplicated Clients (UDC) per Service	Mode	35						
49	DP-LUAA(I)								m_ nminnen
50	DPH #1A(1)		į		(	1		1	Rev. 05/2010

Funding Source: HUD Grant

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-1b Appendix Term: 9/1/10 - 6/30/11

Page 2

# **BUDGET JUSTIFICATION**

Tides Center - DISH (HUD)

## Salaries and Benefits

# General Manager

Under the supervision of the Director, the General Manager is responsible for the overall operation of the property, and the day-to-day implementation of policies, procedures and programs that ensure a well-managed, well-maintained building; ensures compliance with all applicable laws and regulations; maintains acceptable occupancy level and develops a supportive environment for all residents; manages onsite staff and their duties, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence.

Minimum Qualifications: 2 years of managerial or project administration experience required.

Demonstrated experience in leadership, management, and supervision required.

Extensive experience with customer service provision or client relations required.

Experience and eagerness to work in a team environment required.

Previous property management experience a plus.

Professional training may substitute for experience.

Annual Salary \$21,589  $\times$  .90 FTE = \$19,430

# Assistant General Manager

Under the supervision of the General Manager, assists with all aspects of property management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as front desk clerks for two shifts per week.

Minimum Qualifications: 2 years of project administration experience preferred. Experience with customer service provision or client relations required.

Annual Salary \$  $19,745 \times .30$  FTE =

\$5,924

# Desk Clerk

Under the supervision of the General Manager, the Desk Clerks represent property management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff.

Minimum Qualifications: General office experience preferred.

Experience with customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer telephone and greet tenants and guests clearly and professionally. Ability to write messages, incident reports, and other notes and documents legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timely and effective manner

Annual Salary \$21,354x 2.30 FTE =

\$49,115

Funding Source: HUD Grant

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-16 Appendix Term: 9/1/10 - 6/30/11

Page 3

# Janitor

Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior.

Minimum Qualifications: 1 year or more in janitorial work required. Experience with customer service provision or client relations preferred. Experience and willingness to work in a team environment required. Professional training may substitute for experience.

Annual Salary \$ 18,410 x .90 FTE =

\$16,569

**Total Salaries** 

\$91,038

of \$91,038 =

\$29,132

Tides Center's fringe benefits rate of 35.2% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.5%, life & disability insurance @ .6%, health/dental/vision coverage @ 16%, and 2.5% defined contribution. Also included here is a \$50 per employee payroll processing fee charged to Tides by the payroll service provider.

# **TOTAL SALARIES & BENEFITS**

\$120,170

# Operating Expenses

#### Occupancy:

Gas and Electric:

Monthly gas and electric service at Empress Hotel

Current average monthly expense \$1,525 X 10 months

\$15.256

# Water and Sewer:

Monthly water and sewer utility costs at Empress Hotel

Current monthly expenses plus 13% scheduled SFPUC increase \$1,111 x 10

months \$11,107

Building/Unit Repair & Replacement:

The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs.

Total annual costs + allowance for emergencies =

\$7.812

# **Building Supplies:**

Includes all maintenance and janitorial supplies for Empress Hotel.
Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work at Empress Hotel.

Make Ready work on 7 units @ \$1,112 per unit + \$698 for Janitorial supplies

\$8,482

Funding Source: HUD Grant

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-1b Appendix Term: 9/1/10 - 6/30/11

Page 4

Elevator Maintenance:

Based on current costs, this line item includes monthly service fee. inspection and certification fees, and repairs, for the five buildings with elevators.

Monthly Service \$100 x 10 months+ Repairs \$1,490 =

\$2.590

Pest Control:

Regular building pest control services including inspections, pest prevention and treatment, and tenant unit treatment and rehab as necessary.

Monthly inspections at Empress Hotel \$500 x 10 months + annual allowance for

treatments \$1,212 =

\$6.212

Trash Removal:

Monthly trash removal plus periodic rental of debris boxes.

\$1,030 x 10 months or monthly trash removal + \$570 x 1 debris box=

\$10,870

Telephone & Cable:

Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services Teams, and cable TV fees for Empress Hotel

Cable TV @ \$130 x 10 months + Telephone/ internet service @ \$503 x 10 months

\$6,330

Total Occupancy:

\$68,659

Materials and Supplies.

Office Supplies: Support Services, postage printer supplies, computer supplies, office furniture etc.

Printing and Duplicating \$152 x 10 months + miscellaneous offices supplies @

\$294 \$

1,800

Total Materials and Supplies:

\$1,800

General Operating:

Legal:

Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings.

Expected annual costs =

Total General Operating:

TOTAL OPERATING EXPENSES

\$74.629

TOTAL DIRECT COSTS

\$194,799

INDIRECT COSTS

\$0

**TOTAL INDIRECT COSTS** 

\$0

APPENDIX TOTAL

\$194,799

A	В	C	D	E	F	G	Н	ì
1 Contractor Name:						A	opendix B-1c	Page )
2 Contract Term:		June 30, <b>201</b> 8		:		App	endix Term:	3/1/10 - 6/3 <b>0</b> /11
3 Funding Source:	General Fund	:		<u>;</u>				: 
4	<u></u>		CARDINATE A	CIANTER A CUT				
5			CONTRACTOR	CONTRACT Y SERVICE I				
6	005 C	OSIALLAR	ALION D	DERVICE	AICHE			
8				SERVICE N	NODES		Heriotenia de la populación de productivo de la populación de la populación de la populación de la populación	
9 Personnel Expenses		Prop. Mgr	nt. Davs			O+12421111111111111111111111111111111111		A LUCASION COMMISSION
10 Position Titles	FTE	Salaries	% FTE	Salaries	% FTE	Salaries	% FTE	Contract Totals
11 General Manager	4.20	\$172,334	100%					\$ 172,334
12 Assistant General Manager	5.80	\$147,735	100%					\$ 147,735
13 Desk Clerk	20.30	\$444,525	100%				<u> </u>	\$ 444,525
14 Janitor	7.30	\$167,121	100%			***************************************		\$ 167,121
15 Relief Staffing & Adjustments	0.00	\$38,039	100%					\$ 38,039
16 Director	1.80	\$148,008	100%					\$ 148,008
17 Deputy Director	1.00	\$55,990	100%					\$ 55,990
18 Operations Manager	1.00	\$35,938	100%	AND THE RESIDENCE OF THE PERSON OF THE PERSO				\$ 35,938
19 Facilities Director	1.00	\$57,711	100%					\$ 57,711
20 Facilities Manager	1.80	\$75,002	100%					\$ 75,002
21 Maintenance Worker	5.90	\$157.259	100%					\$ 157,259
	1.00	\$32,298	100%					\$ 107,238
22 Facilities OM/Project Associate		1,531.960	100%	1				\$ 1,531.960
23 Total FTE & Total Salaries	51.10	<del> </del>	100%					
24 Fringe Benefits	32%	490,227 2,022,187	100%					\$ 490,227 \$ 2,022,187
25 Total Personnel Expenses		Z,UZZ, 107	100%	<u> </u>				1 2,022,10/
26		T		II.				
27 Operating Expenses		Expenditure	%					Contract Total
28 Occupancy		<b>\$</b> 763,765	100%					\$763,765.23
29 Materials and Supplies		<b>\$1</b> 01,002	100%					\$101,001.50
30 General Operating		\$91,663	100%					\$91,663.35
31 Staff Travel		\$861	100%					\$861.00
32 Consultants / Subcontractors		\$46,652	100%					\$46,652.07
33 Other		\$289,779	100%					\$289,779.00
34 Repairs and Maintenance Reser	ve							
35 Total Operating Expenses		\$1,293,722	100%		V00-10-000-000-000			\$1,293,722.15
36						-		
37 Total Direct Expenses		3,315,909	100%					3,315,909
38 Indirect Expenses						·		0
39 TOTAL EXPENSES		\$ 3,315,909	100%					<b>\$</b> 3,315, <b>90</b> 9
40						TO THE PARTY OF TH		
41 Number of Units of Service (UOS) pe	r Service Mode	126,801	W. W					126,801
	Cost Per Unit of Service by Service Mode							galanta (1) ka da ini na sa makani sa sa dana ana makan ang mga manah ya isa makan mga mga mga mga mga mga mga
43 Number of Unduplicated Clients (UDC) pe		The second secon	2					
44		NO PER	ANGERS DE LE SERVICE DE LE SER	Ildonomenta and a superior and a sup		CONTRACTOR	ON THE REAL PROPERTY OF THE PR	Annaga i garaga a sa a sa a sa a sa a sa a sa a
45 DPH #1A(1)								Rev. 05/2010

Eunding Source: General Fund

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-1c Appendix Term: 7/1/10 - 6/30/11

Page 2

# **BUDGET JUSTIFICATION**

Tides Center - DISH (GF)

#### Salaries and Benefits

#### General Manager

Under the supervision of the Director, the General Manager is responsible for the overall operation of the property, and the day-to-day implementation of policies, procedures and programs that ensure a well-managed, well-maintained building; ensures compliance with all applicable laws and regulations; maintains acceptable occupancy level and develops a supportive environment for all residents; manages onsite staff and their duties, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence.

Minimum Qualifications: 2 years of managerial or project administration experience required. Demonstrated experience in leadership, management, and supervision required. Extensive experience with customer service provision or client relations required. Experience and eagerness to work in a team environment required. Previous property management experience a plus. Professional training may substitute for experience.

Annual Salary \$ 41,031 x 4.20 FTE =

\$172,334

# Assistant General Manager

Under the supervision of the General Manager, assists with all aspects of property management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as front desk clerks for two shifts per week.

Minimum Qualifications: 2 years of project administration experience preferred. Experience with customer service provision or client relations required.

Annual Salary \$ 25,472 x 5.80 FTE =

\$147,735

# Desk Clerk

Under the supervision of the General Manager, the Desk Clerks represent property management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff.

Minimum Qualifications: General office experience preferred.

Experience with customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer telephone and greet tenants and guests clearly and professionally. Ability to write messages, incident reports, and other notes and documents legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timely and effective manner

Annual Salary  $$21.898 \times 20.30$  FTE =

\$444.525

Funding Source: General Fund

Contract Term: July 1, 2008 - June 30, 2018

Appendix Term: 7/1/10 - 6/30/41

₽age 3

#### Janitor

Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior.

Annual Salary \$22,893 x 7.30 FTE =

\$167,121

# Relief staffing & Adjustments

This line item is intended to cover any necessary site-based relief staffing, including temporary janitors, temporary maintenance workers, contingency desk clerks, as well as any necessary equity adjustments and other staffing issues.

Minimum Qualifications: N/A

N/A

\$38,039

#### Director

The Directors are responsible for the leadership of DISH, including implementation of the mission of the DAH and provision of excellent property management service. The Directors oversee site operations, team building and staff professional development, interagency collaboration, program development, vendor retations, policy, infrastructure and information technology. In addition, the Directors will work in collaboration with the Tides Center to provide effective human resources services and financial management and accounting.

Minimum Qualifications: College Degree required.

Extensive Experience with supportive housing and harm reduction required.

Leadership and personnel management experience required.

Experience with customer service provision or client relations preferred.

Annual Salary \$ 82,227 x 1.80 FTE =

\$148,008

# **Deputy Director**

Under the supervision of a Director, Deputy Director is responsible for budget management, occupancy data collection and reporting, outcome measurement and contract reporting, IT coordination with sites, managing the operations manager and central office, and working with the Directors on a range of projects. Collaborates with site staff on rent payments, delinquencies, and reconciliations.

Minimum Qualifications: Administrative and project management experience required College degree or equivalent experience preferred.

Supervision and start-up experience preferred.

Experience with customer service provision or client relations preferred

Annual Salary \$ 55,990 x 1.00 FTE =

\$55,990

Funding Source: General Fund

,Contract Tierm: July 1, 2008 - June 30, 2018

Appendix B-1c Appendix Term: 7/1/10 - 6/30/11

Page 4

# Operations Manager

Under supervision of the Deputy Director, the Operations Manager is responsible for day-to-day smooth operations of the central office, including systems, office machines, supplies, and facilities coordination. Coordinates day-to-day bookkeeping in collaboration with the Tides Center, including payables and receivables. Assists with occupancy data collection and reporting, manages HR coordination with Tides, and manages other projects.

Minimum Qualifications: College degree or equivalent experience preferred. One year of administrative and project management experience required. Professional training may substitute for experience. Ease and efficiency with Microsoft Office software suite, including extensive experience with Word and Excel and email management. Experience in creating forms and managing shared electronic folders across a network. Database and basic website experience a plus. Experience with customer service provision or client relations preferred.

Annual Salary \$ 35,938 x 1.00 FTE =

\$35.938

# Facilities Director

Under the supervision of the Director, the Facilities Director will manage the maintenance team for all buildings. Responsibilities include personnel management, budget oversight, work order planning, proactive coordination of welf-maintained buildings, vendor relationships, team coordination with general managers, and on-site maintenance work and training. Manages Assistant Facilities Managers, and Roving Janitors.

Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred

Annual Salary \$ 57,711 x 1.00 FTE =

\$57.711

# Facilities Manager

Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.

Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.

Annual Salary \$ 41.668 x 1.80 FTE =

\$75,002

# Maintenance Worker

Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetto and routine maintenance.

Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.

Annual Salary \$ 26,654 x 5.90 FTE =

\$157,259

Funding Source: General Fund

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-16 Appendix Term: 7/1/10 -i6/30/11

:Page 5

# Facilities OM/Project Associate

Under the supervision of the Facilities Manager, the Facilities Office Manager/Project Associate will coordinate adminstative functions of the Facilities team, including contract and vendor coordination, inventory, bill paying, team scheduling, work orders. and other central administrative functions. This position will also manage varoius experience required, experience in construction and or maintenance offices a plus-Type 30-40 WPM.

Proficiency with MS Office tools including MS Project Manager; computer literacy with a command of other office software including spreadsheets, word processing and database applications. Excellent verbal and written communication skills.

Annual Salary \$ 32,298 x 1.00 FTE =

\$32,298

**Total Salaries** 

\$1.531,960

\$1,535,562 =

\$490,227

Tides Center's fringe benefits rate of 35.2% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.5%, life & disability insurance @ .6%, health/dental/vision coverage @ 12.8%, and 2.5% defined contribution. Also included here is a \$50 per employee payroll processing fee charged to Tides by the payroll service provider.

# **TOTAL SALARIES & BENEFITS**

\$2,022,187

# Operating Expenses

# Occupancy:

Rent:

Office Rent: This line item includes space rent costs for the DISH Central and Facilities Central Office (\$2,670/month), and the Star Commercial space (\$1.978), including slight increases during the contract year.

Combined monthly rent at 3 locations including rent increases: \$3,354 x 12 months

\$40.243

# Gas and Electric:

Monthly gas and electric service at 6 properties, and the Facilities Central office

Current average monthly expense at 7 sites \$6,343 x 12 months

\$76,121

# Water and Sewer:

Monthly water and sewer utility costs at 6 properties

Current monthly expenses at 6 sites plus 13% scheduled SFPUC increase

\$7.427 x 12 months

\$89,129

Building/Unit Repair & Replacement:

I ne line captures expenses for all required, periodic inspections. periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs.

Total costs at each of 7 sites (variable) + allowance for emergenices =

\$142,607

Funding Source: General Fund

"Contract Term: July 1, 2008 - June 30, 2018

Appendix B-1c

Appendix Term: 7/1/10 - 6/30/11

Page 6

**Building Supplies:** 

includes all maintenance and janitorial supplies for the 6 sites. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sités and neccessary equipment or tool purchases for completino heeded maintenance work across the six sites.

Make Ready work on 93 units @ \$1,200 per unit + \$3,737 X 6 sites' Janitorial

supplies

\$131,627

Elevator Maintenance: Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators.

Monthly Service + Repairs \$4,885 x 5 elevators=

\$24,423

Pest Control:

Regular building pest control servicesinfcuding inspections, pest prevention and treatment, and tenant unit treatmenet and rehap as necessary.

Monthly inspections at 6 sites (\$8,936) + Move in Inspections for 74 units @ \$70

per + treatments for 62 units @ \$650 per =

\$54,416

Trash Removal:

Monthly trash removal plus periodic rental of debris boxes.

\$9,000 x 6 sites for monthly trash removal + \$676 x 9 debris boxes=

\$60.086

Telephone & Cable:

Budget is pased on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Servides Teams, DISH's organization-wide cellular phone plan, and cable TV fees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage

Email and document storage \$8,813 + Cable TV \$1,155 X 6 buildings +

Telephone service \$6.150 x 8 sites =

\$64.943

Repairs and Maintenance Reserve

Expenses related to relocation of up to 90 tenants from Windsor Hotel including supplies and services for packing, moving, transferring utility fees and make ready work.

\$24,000 for Packing and Moving up to 80 tenants, \$7,500 for utility transfer for up to 80 tenants, \$20,303 for Make Ready work on vacant units, \$8,000 Bed Bug Inspections for all tenants at time of relocation and at time of return, \$20,367 for additional relocation expenses=

\$80,170

Total Occupancy:

\$763,765

Materials and Supplies:

Office Supplies:

General office supplies inlouding printing & duplicating for DISH & Support Services, postage printer supplies, computer supplies, office furniture etc.

Printing and Duplicating \$3,520 x 7 sites (6 properties + DISH Central) = \$24,640 + computer and equipment replacement \$9.785 + miscellaneous office supplies \$2,085 x 8 sites (6 properties + DISH Central + Facilities Central) = \$16,680

\$51,105

Community Building and Eviction Prevention:

DISH sponsored activities for tenants, community meetings etc. and other expenses related to building community and preventing eviction.

\$1,435 X 6 properties \$8,613

On Site Services:

Funding Source: General Fund

Contract Term: July 1, 2008 - June 30, 2018

Appendix Term: 7/1/10 - 6/30/11\*

⁴Page 7 ↓

Appendix B-1c

Support Services Teams led tenant activities, services and programs including Food Bank programs, holiday celebrations, community building activities. Sharps container services, Americorps volunteers that support the delivery of services etc., pest control support and eviction prevention expenses.

General support for services teams \$1,570 x 6 sites (\$9,420)+ community building \$2,000 x 6 sites (\$12,000) + Food Bank programs \$1,554 x 6 sites (\$9,324) + Sharps container service \$579 x 6 sites (\$3,474) + americorps volunteers @ \$7,066 each x 1=

\$41,284

#### Total Materials and Supplies:

\$101,002

# General Operating:

Insurance

Cost to insure Tides Center for DISH activities, inicuding general

liability, property, and related insurance costs

Annual Cost of coverage =

\$25,120

Staff Development:

Trainings, workshops and related expenses for team building, employee professional development and increased quality of service

bi-monthly all staff trainings @ \$1,400 x 6 + management staff trainings @ \$1,400 x 2 + misc. training and development @ \$10,690=

\$21,891

Credit Reports:

Background checks (credit history, public records search and criminal) for housing applicants.

55 applicants x \$40=

\$2,187

Staff Recruiting:

Open staff position advertising and related costs, background checks

on new hires etc.

\$215 x 20 positions =

\$4,306

Legal:

Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings.

\$6,360annual allowance x 6 sites =

\$38,159

Total General/Operating:

\$91,663

Staff Travel (Local & Out of Town):

Local travel required for work (non-communter expenses) including public transportation, mileage, parking etc.

Annual allowance across DISH =

\$861

Total Statt Travel

\$861

Consultants/Subcontractors:

includes anticipated costs of professional services including IT support, building and design specialists, organizational development, etc.

IT allowance across DISH @ \$8,500 + Office alarm service at DISH Central \$657

+ annual allowance across DISH \$16,000 + Windsor Relocation (\$21,495)

\$46.652

# Total Consultants/Subcontractors,

\$46,652

Other:

Administrative Fee/ Fiscal Spnsorship: Tides Center provides full set of

fiscal, human resource, and related infrastructure services.

8% of direct costs + \$8,000 additional fee for the carrying costs of the lack of an advance at the beginning of the year (July-October)

\$289,779

Total Other

\$289,779

· Tides Center Funding Source: General Fund √Contract Term: July 1, 2008 - June 30, 2018 Appendix B-1c Appendix Term: 7/1/10 - 6/30/11

Page 8

TOTAL OPERATING EXPENSES

TOTAL DIRECT COSTS

\$3,315,909

INDIRECT COSTS

\$0

APPENDIX TOTAL
\$3,315,909

Contractor Name:						A	ppendix B-1d	
Contract Term:		June 30, 2018				App	endix Term:	1/3/11 - 6/30/11
Funding Source:	DOJ Grant							
		CINTENNA LEY	C. O KITIK CITE	CLAS IN TURNING A ACTION	ļ		! 	
		SFDPH AID					<u> </u>	
		OSI ALLO	CATIOND	BERVICE	MOBE			<u>                                     </u>
		erdanysuurus saldanydadaysepäädadakseviden elikeitäädäd	- SAMMAN AND AND AND AND AND AND AND AND AND A	SERVICE I	MODES		· · · · · · · · · · · · · · · · · · ·	
Personnel Expenses		Prop. Wgm	t. Services					
Position Titles	FTE	Salaries	% FTE	Salaries	% FTE	Salaries	% FTE	Contract Totals
and the same of th								e,
								S
						·		\$
Total FTE & Total Salaries	0.00	\$0						\$
Fringe Benefits	0%	\$0						\$
Total Personnel Expenses		\$0						S
	·				,			
Operating Expenses		Expenditure	%					Contract Total
Occupancy		45,288	100%					§ 45,28
Materials and Supplies	***************************************							5
General Operating		5,000	100%					\$ 5,00
Staff Travel								S
Consultants / Subcontractors						······································		\$
Other								\$
Repairs and Maintenance Re-	serve		***************************************					\$
Total Operating Expenses		50,288	100%					\$ 50,28
Total Direct Expenses		50, <b>28</b> 8	100%			0.0 H 1 K		50,28
Indirect Expenses								
TOTAL EXPENSES		\$ 50 <b>,28</b> 8	100%					\$50,28
			-		MARKET PARTIES AND	ACAMATA MARINA M		<b></b>
Number of Units of Service (UOS) per		N/						N/A
Cost Per Unit of Service by	NECTOR CONTRACTOR CONT	N/						
ber of Unduplicated Clients (UDC) per	Service Mode	l N	A		NOON NOON NOON NOON NOON NOON NOON NOO			and the second of the second o
DPH #1A(1)					-			Rev. 05/201
TI II TI T		:		İ	<u> </u>			Kev. USIZUT

Funding Source: DOJ Grant

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-1d Appendix Term: 1/3/11 - 6/30/11

Page 2

# **BUDGET JUSTIFICATION**

Tides Center - DISH (DOJ)

# Salaries and Benefits

# **TOTAL SALARIES & BENEFITS**

\$0

# Operating Expenses

Oc					

Building/Unit Repair & Replacement:

The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs.

Annual repair allowance =

\$20,000

# **Building Supplies:**

furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and neccessary equipment or tool purchases for completing needed maintenance work across the six sites.

\$21,788

Telephone & Cable:

Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Servises Teams, DISH's organization-wide cellular phone plan, and cable TV fees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage

\$3.500

\$45.288

# General Operating:

#### Legal:

Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings.

\$5,000

# TOTAL OPERATING EXPENSES

\$5,000

**TOTAL DIRECT COSTS** 

Total General Operating:

\$50,288

\$50,288

# INDIRECT COSTS

TOTAL INDIRECT COSTS APPENDIX TOTAL

\$0 \$0

\$50,288

A	В	С	D	E	F	G	Н	1.	
1 Contractor Name:	Tides Center	- DISH					Appendix B-2	, Page	1
	July 1, 2008 -			:		Apr	endix Term:	7/1/11 - 6	/30/12
3 Funding Source:	General Fund	- FQHC					CMS:	6380	
4			1	:					
5				CONTRACT  Y SERVICE			-	<del>!</del>	
6 7	1 003 0	UDI ALLU	CATION D	E SERVICE.	WIODE				
8	1		DA	H Health Clinic	Service Mode	C.		<u> </u>	
9   Personnel Expenses	<u> </u>	Proc. Mar	nt. Services						
10 Position Titles	FTE	Salaries	W FTE	Salaries	% FTE	Salaries	% FTE	Contract 1	intalc
14 Janitor	0.80	\$ 16,000	<del></del>	Columbo	/4 / 14	Galarido	70 1 12	S	16,000
20 Facilities Manager	0.20	\$ 5,500						\$	5.500
21 Maintenance Worker	0.10	\$ 1,891	100%			,, <u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>		S	1,891
23 Total FTE & Total Salaries	1.10	\$ 23,391	100%					\$	23,391
24 Fringe Benefits	35.5%	s 8,305	·					\$	8,305
25 Total Personnel Expenses	30.076	\$ 31,696						Č	31,696
26		0 11000	10076	A PARAMETER AND A PROPERTY AND A PRO					01,000
27 Operating Expenses		Expenditure	0/6		}	<del></del>		Contract	Total
28		LADGIGITATO	76					COHEACE	10ta:
29 Occupancy		\$ 16,871	100%					69	16,871
30 Materials and Supplies		\$ 2.401	100%					S	2,401
31 General Operating								S	_
32 Staff Travel	·	***************************************		***************************************				\$	-
33 Consultants / Subcontractors								5	-
34 Other		\$ 4,077	100%					S	4,077
35 Repairs and Maintenance Rese	rve							\$	-
36 Total Operating Expenses		\$ 23.349	100%			ANTICLE CONTRACTOR SERVICE CONTRACTOR SERVICES		\$	23,349
37				:	<del>ina a a a a a a a a a a a a a a a a a a </del>		 	**************************************	***************
38   Total Direct Expenses		\$ 55,045	100%		PORTON DE LA CONTRACTOR	deployers and published by the second		S	55.045
39 Indirect Expenses								\$	-
40 TOTAL EXPENSES		\$ 55,045	100%	PERSONAL PROPERTY OF THE PROPE		esternosistemas in resource de la constitución de l		\$	55,045
41			=				į		<del></del>
42 Number of Units of Service (UOS) p	er Service Mode	12		,					12
	Cost Per Unit of Service by Service Mode								
44 Number of Unduplicated Clients (UDC) po	er Service Mode	)	VΑ						
45		1							
46 DPH #1A(1)				1	ļ — — — I	-		Rev.	05/2010

Funding Source: General Fund - FQHC Contract Term: July 1, 2008 - June 30, 2018

Appendix B-2

Appendix Term: 7/1/11 - 6/30/12

Page 2

Note: See View/Header to insert contract identification.

FQHC

# BUDGET JUSTIFICATION Tides Center - DISH (FQHC)

. r • [ das, ms.c

# Salaries and Benefits

# General Manager

Under the supervision of the Director, the General Manager is responsible for the overall operation of the property, and the day-to-day implementation of policies, procedures and programs that ensure a well-managed, well-maintained building; ensures comp

Minimum Qualifications: 2 years of managerial or project administration experience required.

\$0

# Assistant General Manager

Under the supervision of the General Manager, assists with all aspects of property management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of b

Minimum Qualifications: Ability to read, write, type, and follow instructions. Ability to use

# Desk Clerk

Under the supervision of the General Manager, the Desk Clerks represents property *Minimum Qualifications*: General office experience preferred.

\$0

# Janitor

Under the supervision of the General Manager and the Facilities Manager, maintains the general *Minimum Qualifications*: 1 year or more in janitorial work required.

Annual Salary \$20,000 x .8 FTE = \$ 16,000

# Relief staffing & Adjustments

This line item is intended to cover any necessary site-based relief staffing, including temporary Minimum Qualifications: N/A

N/A \$

# Director

he Directors are responsible for the leadership of DISH, including implementation of the mission *Minimum Qualifications*: College Degree required.

\$

# Deputy Director

Under the supervision of a Director, Deputy Director is responsible for budget management, *Minimum Qualifications*: Administrative and project management experience required.

Funding Source: General Fund - FQHC Contract Term: July 1, 2008 - June 30, 2018 Appendix B-2

Appendix Term: 7/1/11 - 6/30/12\*

Page 3 🍦

# Operations Manager

Under supervision of the Deputy Director, the Office Manager/ Project Associate is responsible for Minimum Qualifications: College degree or equivalent experience preferred. One year of

\$

# Facilities Director

Under the supervision of the Director, the Facilities Director will manage the maintenance team Minimum Qualifications: 5 years or more in skilled maintenance work required.

# Facilities Manager

Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors Minimum Qualifications: 5 years or more in skilled maintenance work required.

Annual Salary \$ 27,495 x .20 FTE = \$

5.500

# Maintenance Worker

Under the supervision of the Facilities Director and Facilities Managers, performs preventive. Minimum Qualifications: 2 years or more in skilled maintenance work required

Annual Salary  $$18,910 \times .10 \text{ FTE} = $$ 

1.891

# Facilities OM/Project Associate

Under the supervision of the Facilities Manager, the Facilities Office Manager/Project experience required, experience in construction and or maintenance offices a plus.

Annual Salary  $$30,476 \times 1 = $$ 

**Total Salaries** 

23,391

Ç

\$

**Total Benefits** 

35.5%

8.305

Tides Center's fringe benefits rate of 35.5% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.5%, life & disability insurance @ .6%, health/dental/vision coverage @ 16%, and 2,5% defined contribution. Also included here is a \$50 per employee payroll processing fee charged to Tides by the payroll service provider.

**TOTAL SALARIES & BENEFITS** 

31.696

# Operating Expenses

Costs assigned to programs should utilize a consistent and rational method for

Funding Source: General Fund - FQHC

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-2

Appendix Term: 7/1/11 - 6/30/12

Page 4

Rent: Gas and Electric: Monthly gas and electric service at HUH clinic Current average monthly expense \$717 X 12 months \$ 8,600 Water and Sewer: Monthly water and sewer utility costs at HUH Clinic Current monthly expenses plus 13% scheduled SFPUC increase \$54.17 x 12 \$ 650 Building/Unit Repair & Replacement: The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs. Annual repair allowance = \$ 2.575 **Building Supplies:** Elevator Maintenance: Pest Control: Trash Removal: Monthly trash removal.. \$421 monthly trash removal x 12= \$ 5.046 Telephone & Cable: Total Occupancy: 16,871 Materials and Supplies: Office Supplies: Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related to the provision of services at the clinic. Annual Allowance = \$ 2,401 Total Waterials and Supplies: S 2,401

General Operating:

insurance:

Funding Source: General Fund - FQHC Contract Term: July 1, 2008 - June 30, 2018

Appendix B<sub>2</sub>2

Appendix Term: 7/1/11 - 6/30/12 🧍

Page 5

Cost to insure Tides Center for DISH activities, including general liability, property, and related insurance costs

# Staff Development:

Trainings, workshops an related expenses for employee professional development and increased quality of service delivery.

# Credit Reports:

Background checks (credit history, public records search and criminal) for housing applicants.

## Staff Recruiting:

Open staff position advertising and related costs, background checks on new hires etc.

#### Legal:

Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings.

## Total General Operating:

## Staff Travel (Local & Out of Town):

Local travel required for work (non-commuter expenses) including public transportation, mileage, parking etc.

#### **Total Staff Travel**

# Consultants/Subcontractors:

Includes anticipated costs of professional services including IT support, building and design specialists etc.

# Total Consultants/Subcontractors:

#### Other

Administrative Fee / Fiscal Sponsorship: Tides Center provides full set of fiscal, human resource, and related infrastructure services.

8% of direct costs \$ 4,077

Total Other:

4.077

TOTAL OPERATING EXPENSES

\$ 23,349

CAPITAL EXPENDITURES: (If needed - 4. unit valued at \$5,000 or more)

Brief description of expense

Formula to calculate amount of expense

Total Capital Expenditures:

Þ

TOTAL DIRECT COSTS

\$ 55,045

Funding Source: General Fund - FQHC Contract Term: July 1, 2008 - June 30, 2018

Appendix B-2

Appendix Term: 7/1/11 - 6/30/12

Page 6

INDIRECT COSTS

6

TOTAL INDIRECT COSTS

\$ -

APPENDIX TOTAL

\$ 55,045

A	В	С	D	E	F	G	H	<u> </u>
1 Contractor Name:						A	ppendix B-2a	Page 1 ×
		June 30, 2018				Apr		7/1/11 - 6/30/12
3 Funding Source:	MHSA/ Prop 6	3			·	CM		6380
4		AND THE PERSON AND A STREET			1.			
5		SFDPH AIDS OST ALLOC	v		1			***************************************
7	1 005 C	OST ALLOC	AIRANDI	DERVICE	MODE			
8	>		Camelot	Hotel (MHSA/Pr	op 63) Servic	e Modes		
9 Personnel Expenses		Prop. Mgr				· MINISTANCE CONTRACTOR OF THE STREET		
10 Position Titles	FTE	Salaries	% FTE	Salaries	% FTE	Salaries	% FTE	Contract Totals
11 General Manager	1.00	\$ 49,700	100%					\$ 49,700
12 Assistant General Manager	1.00	\$ 34.820	100%					\$ 34,82
13 Desk Clerk	4.60	\$ 86,975	100%					\$ 86,97
14 Janitor	1.00	\$ 31.540	100%	MC-111-C-1111-1111-111-111-111-111-111-1				\$ 31,54
15 Relief Staffing & Adjustments	0.00	\$ 3.823	100%					\$ 3,82
23   Total FTE & Total Salaries	7.60	\$ 206.858	100%					\$ 206,85
24 Fringe Benefits	35.5%	\$ 73,434	100%		***************************************	-		\$ 73,43
25 Total Personnel Expenses	anav.	\$ 280.292	100%					\$ 280,29
26						<u> </u>		
27 Operating Expenses		Expenditure	%				İ	Contract Total
28								
29 Occupancy		\$ 82,137	100%					\$ 82,13
30 Materials and Supplies		\$ 1,912	100%					\$ 1,91
31 General Operating		\$ 4,779	100%					\$ 4,77
32  Staff Travel								,,,,,
33   Consultants / Subcontractors								
34 Other								
35 Repairs and Maintenance Rese	ve							***************************************
36 Total Operating Expenses		\$ 88,828	100%					\$ 88.82
37	***************************************							ANTONIO POR CONTRACTOR ANTONIO POR CONTRACTOR
38  Total Direct Expenses		\$ 369,120	100%					\$ 369.12
39 Indirect Expenses	1	* 3001.20						\$ -
40 TOTAL EXPENSES		\$ 369,120	100%					\$ 369,12
41	***************************************		**************************************	**************************************		AND THE PERSON NAMED OF TH		
42 Number of Units of Service (UOS) po	r Service Mode	9,198		<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>				9,19
	Cost Per Unit of Service by Service Mode							0,10
	imber of Unduplicated Clients (UDC) per Service Mode							
45		31						
46 DPH #1A(1)								Rev. 05/201

Funding Source: MHSA/Prop63

Çonuacı Term: July 1, 2008 - June 30, 2018

Appendix B-2a

Appendix Term: 7/1/11 - 6/30/12

Page 2

#### **BUDGET JUSTIFICATION**

Tides Center - DISH (MHSA)

#### Salaries and Benefits

## General Manager

Under the supervision of the Director, the General Manager is responsible for the overall operation of the property, and the day-to-day implementation of policies, procedures and programs that ensure a well-managed, well-maintained building; ensures compliance with all applicable laws and regulations; maintains acceptable occupancy level and develops a supportive environment for all residents; manages onsite staff and their duties, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence.

Minimum Qualifications: 2 years of managerial or project administration experience required. Demonstrated experience in leadership, management, and supervision required. Extensive experience with customer service provision or client relations required. Experience and eagerness to work in a team environment required. Previous property management experience a plus. Professional training may substitute for experience.

Annual Salary \$ 49,700 x 1.00 FTE = \$ 49,700

# Assistant General Manager

Under the supervision of the General Manager, assists with all aspects of property management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of b

Minimum Qualifications: Ability to read, write, type, and follow instructions. Ability to use computers and printers for word processing, email, internet, and occupancy software. Proficiency with Microsoft Office software suite, including Word and Excel

Annual Salary \$34,820 x 1.00 FTE = \$ 34,820

# Desk Clerk

Under the supervision of the General Manager, the Desk Cierks represent properly management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff.

Minimum Qualifications: General office experience preterred.

Experience with customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer telephone and greet tenants and guests clearly and professionally. Ability to write messages, incident reports, and other notes and documents legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timely and effective manner.

Annual Salary \$ 18.908 x 4.60 FTE = \$ 86,975

Funding Source: MHSA/Prop63

Contract Term: July 1, 2008 - June 30, 2018

Appendix Term: 7/1/11 - 6/30/12

Page 3

#### Janitor

Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior.

Minimum Qualifications: 1 year or more in janitorial work required. Experience with customer service provision or client relations preferred. Experience and willingness to work in a team environment required. Professional training may substitute for experience.

Annual Salary \$ 31,540 x 1.00 FTE = \$ 31,540

# Relief staffing & Adjustments

DISH covers desk clerk sick and vacation time at all 6 sites, maintaining 24 hour 7 day a week coverage. This line item is intended to cover any necessary site-based relief stating, including temporary junitors, temporary maintenance workers, fill-in desk clerks, as well as any necessary equity adjustments and other staffing issues. Annual costs are incurred by increasing hours of partitime DISH staff, as needed.

\*Minimum Qualifications: Current, part-time employees of DISH \$ 3,823

Total Benefits 35.5% \$ 73,434

Tides Center's fringe benefits rate of 35.5% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.5%, life & disability insurance @ .6%, health/dental/vision coverage @ 12.8%, and 2.5% defined contribution. Also included here is a \$50 per employee payroll processing fee charged to Tides by the payroll service provider:

## **TOTAL SALARIES & BENEFITS**

\$ 280,292

\$

206,858

# **Operating Expenses**

# Occupancy

**Total Salaries** 

# Gas and Electric:

Monthly gas and electric service at Camelot Hotel

Current average monthly expense \$717 x 12 months \$ 8,602

#### Water and Sewer:

Monthly water and sewer utility costs at Cameiot Hotel

Current monthly expenses \$358 x 12 months \$ 4,301

# Building/Unit Repair & Replacement:

The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs.

nnce for unexpected repairs.

Total costs at Camelot Hotel + allowance for emergencies = \$ 7,646

# **Building Supplies:**

Includes all maintenance and janitorial supplies for Camelot Hotel. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work at Camelot Hotel.

Funding Source: MHSA/Prop63

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-2a Appendix Term: 7/1/11 - 6/30/12

Page 4

		)۲				9	n	íá	31	30	æ	

Ease: on current sosts, this line item includes monthly service fee, inspection and certification lees, and repairs, for the five buildings with

Monthly Service \$95 x 12 months + Annual Repair allowance \$3,065 = \$

4,205

#### Pest Control:

Requier building pest control services

# Trash Removal:

Monthly trash removal plus periodic rental of debris boxes.

Monthly trash removal \$657 x 12 months + \$464 x 3 debris boxes= \$

9,281

11,592

4,779

## Telephone & Cable:

Euroget is based on current expenses, including office telephones for DISH and Services Teams, volcemail for DISH and Services Team, internet costs for DISH and Services Teams, and cable TV fees for community spaces and maintenance and repair costs for phone

Cable TV \$54 x 12 months buildings +Telephone/internet service \$862 x 12

months + annual repair allowance \$600 = \$

Figital Occupancy: \$ 82,137

## Materials and Supplies:

#### Community Building and Eviction Prevention:

DISH sponsored activities for tenants, community meetings etc. and other expenses related to building community and preventing eviction.

Annual allowance =	1.912
Total Waterials and Supplies:	\$ 1,912

# General Operating:

<u>\_egal:</u>

Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings.

Total General Operating \$ 4,779

# TOTAL OPERATING EXPENSES \$ 88,828

TOTAL DIRECT COSTS \$ 369,120

# INDIRECT COSTS

TOTAL INDIRECT COSTS \$ .

APPENDIX TOTAL \$ 369,120

A	В	С	D	E	F	G	Н	/ <sup>(2)</sup>
1 Contractor Name:				i .			pendix B-2b	* Page {
	July 1, 2008 -	June 30, <mark>201</mark> 8	}	1		App	endix Term:	9/1/11 - 6/30/12
3 Funding Source:	HUD						CMS:	6380
4								
5				CONTRACT	#ANT			
6	UOS C	OST ALLO	CALIUN B	Y SERVICE I	VIOUE			
7	<u> </u>		:	Empress Hotel Se	muco khodoc		· 	
8		Dane Rie	ımt, Days	i interess noter se	TVICE WOUGS	,		HEEDT DOWN THE STREET WAS TO THE STREET
9 Personnel Expenses	gravityk gián			Colorina	% FTE	Calculat	1/ PT-	Contract Totals
10 Position Titles	715	Salaries	% FTE	Salaries	70 F1E	Salaries	% FTE	····
11 General Manager	0.90	\$ 20,222	100%					\$ 20,222
12 Assistant General Manager	0.30	\$ 6,416	100%					\$ 6,416
13 Desk Clerk	2.30	\$ 33,371	100%					\$ 33,371
14 Janitor	0.90	\$ 15,9 <b>6</b> 5	100%					\$ 15,965
15 Total FTE & Total Salaries	4.40	\$ 75,974	100%					\$ 75.974
16 Fringe Benefits	35.5%	\$ 26,971	100%		and the second			S 26,971
17 Total Personnel Expenses		s 102,945	100%					\$ 102,945
18					<del></del>			
19 Operating Expenses		Expenditure	%	Expenditure	%			Contract Total
30 Occupancy	į	\$ 84,393	100%					\$ 84,393
31 Materials and Supplies	and the Andrews	\$ 3,604	100%					\$ 3,604
32 General Operating		\$ 3.857	100%		***************************************			\$ 3,857
33 Staff Travel								S -
34 Consultants / Subcontractors			<u> </u>					\$ -
35 Other	1		<b>-</b>					\$ -
36 Repairs and Maintenance Rese	TVE							\\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\
37	1							
38	<u> </u>		<u> </u>					
40 Total Operating Expenses	 	\$ 91,854	100%		***************************************	***************************************	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\$ 91.854
41	: 	1 01,00	100 //.	**************************************	BE-11111-1111-11111-11111-1111-1111-111		***************************************	01,004
	 	\$ 194,799	100%					\$ 194.799
42 Total Direct Expenses	<u> </u>	\$ 194,799	100%					\$ 194,799 \$ -
43 Indirect Expenses		A 404 700	4000/	esenancemoscone, propried		enemasini proprinte de la companio del la companio del la companio de la companio	***************************************	
44 TOTAL EXPENSES	:	\$ 194,799	100%					\$ 194,7 <b>9</b> 9
45	:		ONTHE PROPERTY OF THE PROPERTY			MATERIAL PROPERTY AND ADDRESS OF THE PERSON NAMED AND ADDRESS	<del>nickum könnun kirali ketraturana</del>	
46 Number of Units of Service (UOS) p		<u> </u>						11,497
47 Cost Per Unit of Service i			6.94		**************************************	The state of the s	action to the contraction of the	
48 Number of Unduplicated Clients (UDC) p	er Service Mode		<b>3</b> 5					
49	The state of the s							W
50 DPH #1A(1)			(					Rev. 05/2010

Funding Source: HUD Grant

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-2b Appendix Term: 9/1/11 - 6/30/12

Page 2

# **BUDGET JUSTIFICATION**

Tides Center - DISH (HUD)

#### Salaries and Benefits

#### General Manager

Under the supervision of the Director, the General Manager is responsible for the overali operation of the property, and the day-to-day implementation of policies, procedures and programs that ensure a well-managed, well-maintained building; ensures compliance with all applicable laws and regulations; maintains acceptable occupancy level and develops a supportive environment for all residents; manages onsite staff and their duties, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence.

Minimum Qualifications: 2 years of managerial or project administration experience required. Demonstrated experience in leadership, management, and supervision required. Extensive experience with customer service provision or client relations required. Experience and eagerness to work in a team environment required. Previous property management experience a plus. Professional training may substitute for experience.

Annual Salary \$22,469 x .90 FTE =

\$20,222

# Assistant General Manager

Under the supervision of the General Manager, assists with all aspects of property management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as front desk clerks for two shifts per week.

Minimum Qualifications: 2 years of project administration experience preferred. Experience with customer service provision or client relations required.

Annual Salary \$ 21,388 x .30 FTE =

\$6,416

# Desk Clerk

Under the supervision of the General Manager, the Desk Clerks represent property management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff.

Minimum Qualifications: General office experience preferred.

Experience with customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer telephone and greet tenants and guests clearly and professionally. Ability to write messages, incident reports, and other notes and documents legibly and accurately. Ability to multi-tesk in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timely and effective manner

Annual Salary \$14.509 x 2.30 FTE =

\$33,371

Funding Source: HUD Grant

Contract Term: July 1, 2008 - June 30, 2018

Appendix Term: 9/1/11 - 6/30/12

Page 3

## <u>Janitor</u>

Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior.

Minimum Qualifications: 1 year or more in janitorial work required.

Experience with customer service provision or client relations preferred. Experience and willingness to work in a team environment required. Professional training may substitute for experience.

Annual Salary \$ 17,739 x .90 FTE = \$15,965

**Total Salaries** 

\$ 75.974

**Total Benefits** 

35.5% \$ 26,971

Tides Center's fringe benefits rate of 35.5% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.5%, life & disability insurance @ .6%, health/dental/vision coverage @ 16%, and 2.5% defined contribution. Also included here is a \$50 per employee payroll processing fee charged to Tides by the payroll service provider.

# **TOTAL SALARIES & BENEFITS**

\$ 102,945

## Operating Expenses

## Occupancy:

Gas and Electric:

Monthly gas and electric service at Empress Hotel

Current average monthly expense \$1,983 X 10 months \$ 19,830

## Water and Sewer:

Monthly water and sewer utility costs at Empress Hotel

Current monthly expenses \$895.30 x 10 months \$8,953

Building/Unit Repair & Replacement:

The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs.

Total annual costs + allowance for emergencies = \$ 6,082

Contract Term: July 1, 2008 - June 30, 2018

Appendix Term: 9/1/11 - 6/30/12 Funding Source: HUD Grant Page 4

**Building Supplies:** 

Includes all maintenance and janiforial supplies for Empress Hotel. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work at Empress Hotel

Make Ready work on 20 units @ \$1,190 per unit + \$1,319 for Janitorial supplies \$ 25,119

Elevator Maintenance:

Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators.

> Monthly Service \$100 x 10 months+ Repairs \$1,144= \$ 2,144

Pest Control:

Regular building pest control services including inspections, pest prevention and treatment, and tenant unit treatment and rehab as necessary.

Monthly inspections at Empress Hotel \$160 x 10 months + annual allowance for

treatments \$1.044 = \$ 2.644 Appendix B-2b

Trash Removal:

Monthly trash removal plus periodic rental of debris boxes.

\$950 x 10 months or monthly trash removal + \$621 x 1 debris box= \$ 10.121

Telephone & Cable:

Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemall for DISH and Services Team. internet costs for DISH and Services Teams, and cable TV fees for Empress Hotel

Cable TV @ \$230 x 10 months + Telephone/ internet service @ \$660 x 10 months

+ telephone repair allowance \$600 = \$ 9,500

84,393 Total Occupancy:

Materials and Supplies:

Office Supplies:

General office supplies including printing & duplicating for DISH & Support Services, postage printer supplies, computer supplies, office furniture etc.

Printing and Duplicating \$320 x 10 months + miscellaneous offices supplies @

\$403,28 \$ 3,604

Total Materials and Supplies: \$ 3,604

General Operating:

Attorney Fees and court costs for tenant ten-day notices, stipulated

agreements and eviction proceedings.

Expected annual costs = \$ 3.857 Total General Operating: 3,857

TOTAL OPERATING EXPENSES 91.854

> **TOTAL DIRECT COSTS** \$ 194,799

INDIRECT COSTS

\$ TOTAL INDIRECT COSTS \$ APPENDIX TOTAL \$ 194.799

A	В	С	D	Е	F	G	Н	Ly .
1 Contractor Name: T			:				pendix B-2c	
2 Contract Term: U					App	endix Term:		
3 Funding Source: G		:			~	CMS:	6380	
5		CEDDE AIR	COPPICE	' ''() NITO A ('T'				i
6					SFDPH AIDS OFFICE CONTRACT OST ALLOCATION BY SERVICE MODE			1
7			:					<u></u>
8		General Fund (6 DAH sites) Service				Viodes		
9 Personnel Expenses	200100000000000000000000000000000000000	Prop. <b>Mgmt. Da</b> ys						
10 Position Titles	FTE	Salaries	% FTE	Salaries	% FTE	Salaries	% FTE	Contract Totals
11 General Manager	4.20	\$ 167,467	100%					S 167,467
12 Assistant General Manager	4.80	\$ 117,178	100%					\$ 117,178
13 Desk Clerk	20.30	\$ 495,685	100%					\$ 495,685
14 Janitor	7.30	\$ 173,105	100%					\$ 173,105
15 Relief Staffing & Adjustments	0.00	§ 13.066	100%					\$ 13.066
16 Director	1.80	\$ 146.977	100%				A A A A A A A A A A A A A A A A A A A	\$ 146,977
17 Deputy Director	1.00	\$ 55.600	100%	,	***************************************		A THE REAL PROPERTY OF THE PERSON NAMED OF	\$ 55,600
18 Operations Manager	1.00	\$ 35,688	100%		***************************************	.,,,,,		\$ 35,688
19 Facilities Director	1.00	\$ 35.788	100%					\$ 35,788
20 Facilities Manager	1.80	\$ 76.405	100%					\$ 76.405
21 Maintenance Worker	5.90	\$ 170,168	100%					\$ 170,168
22 Facilities OM/Project Associate	1.00	\$ 27,084	100%					\$ 27,084
23 Total FTE & Total Salaries	50.10	\$ 1,514,210	100%					\$ 1,514,210
24 Fringe Benefits	35.5%	\$ 537,544	100%					\$ 537.544
25 Total Personnel Expenses	·,	\$ 2,051,754	100%					\$ 2,051,754
26								
27 Operating Expenses		Expenditure	%					Contract Total
28 Occupancy		\$ 680.873	100%					\$ 680.873
29 Materials and Supplies		\$ 102.030	100%					\$ 102,030
30 General Operating		\$ 101.018	100%					\$ 101,018
31 Staff Travel		\$ 715	100%					\$ 715
32 Consultants / Subcontractors	-	\$ 127,596	100%					\$ 127,596
33 Other		\$ 306,878	100%					\$ 306,878
34 Repairs and Maintenance Reserve								
35 Total Operating Expenses	Parameter and a second	\$ 1,319,111	100%		**************************************			\$ 1,319,111
36	*							
37  Total Direct Expenses	Ferrords and a second of the s	\$ 3,370,865	100%			Annual Charles of the Control of the		3,370,865
38 Indirect Expenses								0
39 TOTAL EXPENSES	Soomarioon expension and an expension of	\$ 3,370,865	100%			***************************************		\$3,370,865
40	<del></del>							
41 Number of Units of Service (UOS) per S	ervice Mode	126,801				Nonescindentia variante esta esta esta esta esta esta esta es		126,801
42 Cost Per Unit of Service by Service Mode		\$26						
43 Number of Unduplicated Clients (UDC) per Service Mode			92	TO THE PERSON NAMED OF THE		entere entere de la companya del companya del companya de la compa		
44	-				]			<u> </u>
45 DPH #1A(1)	,			İ	<u> </u>			Rev. 05/2010

Tigles Center Funding Source: General Fund Contract Term: July 1, 2008 - June 30, 2018 Appendix B-2c Appendix Term: 7/1/11 - 6/30/12

Page 2

# **BUDGET JUSTIFICATION**

Tides Center - DISH (GF)

#### Salaries and Benefits

# General Manager

Under the supervision of the Director, the General Manager is responsible for the overall operation of the property, and the day-to-day implementation of policies, procedures and programs that ensure a well-managed, well-maintained building; ensures compliance with all applicable laws and regulations; maintains acceptable occupancy level and develops a supportive environment for all residents; manages onsite staff and their duties, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence.

Minimum Qualifications: 2 years of managerial or project administration experience required. Demonstrated experience in leadership, management, and supervision required. Extensive experience with customer service provision or client relations required. Experience and eagerness to work in a team environment required. Previous property management experience a plus. Professional training may substitute for experience.

Annual Salary \$ 39,873 x 4.20 FTE = \$

167.467

# Assistant General Manager

Under the supervision of the General Manager, assists with all aspects of property management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as front desk clerks for two shifts per week.

Minimum Qualifications: 2 years of project administration experience preferred. Experience with customer service provision or client relations required.

Annual Salary \$ 24,412 x 4.80 FTE = \$

117,178

## Desk Clerk

Under the supervision of the General Manager, the Desk Clerks represent property management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff.

Minimum Qualifications: General office experience preferred.

Experience with customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer telephone and greet tenants and guests clearly and professionally. Ability to write messages, incident reports, and other notes and documents legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timely and effective manner

Annual Salary \$ 24.418 x 20.30 FTE = \$

495,685

Funding Source: General Fund

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-2c Appendix Term: 7/1/11 - 6/30/%2

Page 3

#### Janitor

Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior.

Minimum Qualifications: 1 year or more in janitorial work required.

Experience with customer service provision or client relations preferred. Experience and willingness to work in a team environment required. Professional training may substitute for experience.

Annual Salary \$ 23,713 x 7.30 FTE = \$

173,105

# Relief staffing & Adjustments

DISH covers desk clerk sick and vacation time shall 6 sites, maintaining 24 hour 7/day a week coverage. This line item is intended to cover any necessary site-based relief staffing, including temporary janitors, temporary maintenance workers, fill-in desk cierks, as well as any necessary equity adjustments and other staffing issues. Annual costs are incurred by increasing hours of part-time DISH staff, as needed.

Minimum Qualifications: Current, part-time employees of DISH

N/A 3\$ 13,066

## Director

The Directors are responsible for the leadership of DISH, including implementation of the mission of the DAH and provision of excellent property management service. The Directors oversee site operations, team building and staff professional development, interagency collaboration, program development, vendor relations, policy, infrastructure and information technology. In addition, the Directors will work in collaboration with the Tides Center to provide effective human resources services and financial management and accounting.

Minimum Qualifications: College Degree required.

Extensive Experience with supportive housing and harm reduction required Leadership and personnel management experience required.

Experience with customer service provision or client relations preferred.

Annual Salary \$ 81,654 x 1,80 FTE = \$

146.977

# Deputy Director

Under the supervision of a Director, Deputy Director is responsible for budget management, occupancy data collection and reporting, outcome measurement and contract reporting, IT coordination with sites, managing the operations manager and central office, and working with the Directors on a range of projects. Collaborates with site staff on rent payments, delinquencies, and reconciliations.

Minimum Qualifications: Administrative and project management experience required. College degree or equivalent experience preferred. Supervision and start-up experience preferred. Experience with customer service provision or client relations preferred.

Annual Salary \$ 55,600 x 1.00 FTE = \$

55,600

Appendix B-2c Appendix Term: 7/1/11 - 6/30/12

Page 4

#### Operations Manager

Under supervision of the Deputy Director, the Operations Manager is responsible for day-to-day smooth operations of the central office, including systems, office machines, supplies, and facilities coordination. Coordinates day-to-day bookkeeping in collaboration with the Tides Center, including payables and receivables. Assists-with occupancy data collection and reporting, manages HR coordination-with Tides, and manages other projects.

Minimum Qualifications: College degree or equivalent experience preferred. One year of administrative and project management experience required. Professional training may substitute for experience. Ease and efficiency with Microsoft Office software suite, including extensive experience with Word and Excel and email management. Experience in creating forms and managing shared electronic folders across a network. Database and basic website experience a plus. Experience with customer service provision or client relations preferred.

Annual Salary \$ 35,688 x 1.00 FTE = \$

35.688

#### Facilities Director

Under the supervision of the Director, the Facilities Director will manage the maintenance team for all buildings. Responsibilities include personnel management, budget oversight, work order planning, proactive coordination of well-maintained buildings, vendor relationships, team coordination with general managers, and on-site maintenance work and training. Manages Assistant Facilities Managers, and Roving Janitors.

Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred

Annual Salary \$  $35,788 \times 1.00$  FTE = \$

35,788

#### Facilities Manager

Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.

Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.

Annual Salary  $$42,447 \times 1.80 \text{ FTE} = $$ 

76,405

#### Maintenance Worker

Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.

Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.

Annual Salary \$ 28,842 x 5.90 FTE = \$

170,168

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-2c<sub>c</sub> Appendix Term: 7/1/11 - 6/30#2

Page 5

#### Facilities OM/Project Associate

Under the supervision of the Facilities Manager, the Facilities Office Manager/Project Associate will coordinate administrative functions of the Facilities team, including contract and vendor coordination, inventory, bill paying, team scheduling, work orders, and other central administrative functions. This position will also manage varous special projects.

experience required, experience in construction and or maintenance offices a plus. Type 30-40 WPM.

Proficiency with MS Office tools including MS Project Manager; computer literacy with a command of other office software including spreadsheets, word processing and database applications. Excellent verbal and written communication skills.

Annual Salary \$ 27,084 x 1.00 FTE = \$ 27,084 \$ 1,514,210

Total Benefits 35.5% \$ 537,544

Tides Center's fringe benefits rate of 35.5% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.5%, life & disability insurance @ .6%, health/dental/vision coverage @ 16%, and 2.5% defined contribution. Also included here is a \$50 per employee payroll processing fee charged to Tides by the payroll service provider.

#### **TOTAL SALARIES & BENEFITS**

\$ 2,051,754

#### Operating Expenses

#### Occupancy:

**Total Salaries** 

#### Rent:

Office Rent: This line item includes space rent costs for the DISH Central and Facilities Central Office (\$2,670/month), and the Star Commercial space (\$1,978), including slight increases during the contract year.

Combined monthly rent at 3 locations including rent increases; \$3,356 x 12 months \$ 40,272

#### Gas and Electric:

Monthly gas and electric service at 6 properties, and the Facilities Central office

Current average monthly expense at 7 sites \$7.015 x 12 months \$ 84,180

#### Water and Sewer:

Monthly water and sewer utility costs at 6 properties

Current monthly expenses at 6 sites \$5,891.79 x 12 months \$ 70,701

#### Building/Unit Repair & Replacement:

The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs.

Total costs at each of 7 sites (variable) + allowance for emergenices = \$83,939

Funding Source: General Fund

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-2c Appendix Term: 7/1/11 - 6/30/12

Page 6

**Building Supplies:** 

Includes all maintenance and janitorial supplies for the 6 sites. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work across the six sites.

Make Ready work on 98 units @ \$1,040 per unit + \$3,745 X 6 sites' Janitorial supplies + \$1,006 x 1 for HUH Clinic \$

125.396

Elevator Maintenance:

Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators.

Monthly Service + Repairs \$4,714 x 5 elevators= \$

23,570

Pest Control:

prevention and treatment, and tenant unit treatmenet and rehap as necessary.

Monthly inspections at 6 sites (\$15,490) ÷ Move in inspections for 76 units @ \$60 per + treatments for 65 units @ \$650 per = \$

62,300

Trash Removal:

Monthly trash removal plus periodic rental of debris boxes.

\$8,788 x 6 sites for monthly trash removal + \$680.00 x 10 debris boxes= \$

59,528

Telephone & Cable:

Budget is based on current expenses, including office telephones for DISH and Services Teams; voicemail for DISH and Services Team, internet costs for DISH and Servides Teams, DISH's organization-wide cellular phone plan, and cable TV fees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage

Email and document storage \$5,668 + Cable TV \$730  $\times$  6 buildings (\$4,380) ÷

Telephone service \$5,050  $\times$  8 sites (\$40,400) = \$

50,448

Repairs and Maintenance Reserve

Expenses related to relocation of up to 90 tenants from Windsor Hotel including supplies and services for packing, moving, transferring utility fees and make ready work. Owner expenses prepaid by DISH and to be reimbursed

to 40 tenants, \$15,000 for Make Ready work on vacant units, \$8,000 Bed Bug Inspections for all tenants at time of relocation and at time of return, \$18,907 for additional relocation expenses, \$24,132 in pre paid owner expenses to be

reimbursed= \$

80,539

Total Occupancy:

680,873

Materials and Supplies:

Office Supplies:

General office supplies inlouding printing & duplicating for DISH & Support Services, postage printer supplies, computer supplies, office furniture etc.

Printing and Duplicating \$3,520 x 7 sites (6 properties + DISH Central) = \$24,640 + computer and equipment replacement \$5,458 + miscelaneous offices supplies \$2,085 x 8 sites (6 properties + DISH Central + Facilities Central) = \$16,680 \$

46,778

Community Building and Eviction Prevention:

DISH sponsored activities for tenants, community meetings etc. and other expenses related to building community and preventing eviction.

\$1,188 X 6 properties \$

7,128

Funding Source: General Fund

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-2c<sub>3</sub> Appendix Term: 7/1/11 - 6/30/42

Page 7

On Site Services:

Support Services Teams led tenant activities, services and programs including Food Bank programs, holiday celebrations, community building activities, Sharps container services, Americorps volunteers that support the delivery of services etc., pest control support and eviction prevention expenses.

building \$2,000 x 6 sites (\$12,000) + Food Bank programs \$1,600 x 6 sites (\$9,600) + Sharps container service \$579 x 6 sites (\$3,474) + americorps

volunteers @ \$6.**850 eac**h x 1≈ \$

48,124

Total Materials and Supplies:

102,030

Tides Center Funding Source: General Fund Contract Term: July 1, 2008 - June 30, 2018 Appendix B-2c Appendix Term: 7/1/11 - 6/30/12 Page 8

TOTAL OPERATING EXPENSES	\$	1,010,111
	Ć.	1,319,111
Total Other:	\$	306,878
Other: Administrative Fee/ Fiscal Sphsorship: Tides Center provides full set of fiscal, human resource, and related infrastructure services.  8% of direct costs + \$27,500 additional fee for the carrying costs of the lack of an advance at the beginning of the year (July-October)	\$	306,878
Total Consultants/Subcontractors:	\$	127,596
IT allowance across DISH @ \$11,000 ÷ Office alarm service at DISH Central \$657 ÷ annual allowance across DISH 316,000 + Project Consultant for Capital improvements @ \$9,212 + \$90,727 Contingency staffing	\$	127,596
Consultants/Subcontractors: Inrougnout the year there is need to covering significant, lengthy Facilities staff (Janifors and Maintenance Workers) shortages due to illiness, vacations or special projects by using an outside employment agency. This also covers the need for occasional extra administrative support for the Central Office or any of the 6 sites. Also includes enticipated costs of professional services including IT support, building and design specialists, organizational development, etc.		
Jotal Staff Inavet:	\$	715
Staff Travel (Local & Out of Town):  Local travel required for work (non-communiter expenses) including public transportation, mileage, parking etc.  Annual allowance across DISH =	\$	715
\$7.028 annual allowance x 6 sites = Total General Operating:	\$	42,168 101,018
Legal: Attorney Fees and court costs for tenant ren-day notices, stipulated agreements and eviction proceedings.	•	
new hires etc. \$63.00 x 85 positions =	\$	5,355
Staff Recruiting: Open staff position advertising and related costs, background checks on		
Credit Reports:  Eackground checks (credit history, public records search and criminal) for housing applicants.  75 applicants x \$56=	\$	4,200
bi-monthly all staff trainings @ \$1,800 $\times$ 6 + management staff trainings @ \$1,800 $\times$ 2 + misc. training and development @ \$10,617=		25,017
Staff Development: Trainings, workshops and related expenses for team building, employee professional development and increased quality of service delivery.		
Cost to insure Tides Center for DISH activities, inlouding general liability.  property, and related insurance costs  Annual Cost of coverage =	\$	24,278

Funding Source: General Fund

Contract Term: July 1, 2008 - June 30, 2018

TOTAL INDIRECT COSTS APPENDIX TOTAL

3,370,865

Contractor Name:							ppendix B-2d	
Contract Term:		June 30, 2018			· •	App		10/1/11 - 6/30/12
Funding Source:	DOJ Grant			***************************************	:		CMS:	6380
		SFDPH AIDS	OFFICE	ONTRACT	`	:	· · · · · · · · · · · · · · · · · · ·	i +
		OST ALLOC				 	! 	
							1	
				DOJ Servic	e Modes	teritoria (noticina del procurenti de la filo entre de la compania de la compania de la compania de la compani		
Personnel Ex <b>pense</b> s		Prop. Mgmt	Services				!	
Position Titles	FTE	Salaries	% FTE	Salaries	% FTE	Salaries	% FTE	Contract Totals
								5-5
								S -
	, , , , , , , , , , , , , , , , , , ,		The second secon					53
Total FTE & Total Salaries	0.00	ş -				-		\$ -
Fringe Benefits	0%	\$ -				***************************************		\$ -
Total Personnel Expenses		\$ .						\$ .
		<u> </u>					:	
Operating Expenses		Expenditure	%					Contract Total
Occupancy		\$ 47,000	100%					\$ 47,00
Materials and Supplies		\$ 5,000	100%					\$ 5,00
General Operating								\$ .
Staff Travel								\$ -
Consultants / Subcontractors		\$ 6,500	100%					\$ 6,50
Other								\$ .
								\$\display \tag{\psi}
Total Operating Expenses		\$ 58.500	100%					\$ 58,50
CONTRACTOR OF THE CONTRACTOR O				:				
Total Direct Expenses		\$ 58,500	100%					\$ 58,50
Indirect Expenses								\$ .
TOTAL EXPENSES		\$ 58,500	100%			<u> </u>		\$ 58,50
		CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR O	<u>ini pampan Sarya na mparana mpahapita</u>			object to the part of the same		Company Conference of the Conf
Number of Units of Service (UOS) per	Service Mode	N/	4					N/A
Cost Per Unit of Service by		N/	·····				The second secon	
ber of Unduplicated Clients (UDC) per		N/.		***************************************				
- A the second of the second o				Marie Programme and American State of the Control o				
DPH #1A(1)								Rev. 05/201

Funding Source: DOJ Grant

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-2d Appendix Term: 10/1/11 - 6/30/12

Page 2

#### **BUDGET JUSTIFICATION**

Tides Center - DISH (DOJ)

#### Salaries and Benefits

#### **TOTAL SALARIES & BENEFITS**

\$

#### Operating Expenses

Total Consultants/Subconfractors:	S	6,500
Includes anticipated costs of professional services including IT support, building and design specialists, organizational development, etc.		6,500
Donsultants/Subcontractors:		
Tiotal Materials and Supplies:	\$	5,000
Jeneral office supplies including printing & auplicating for DISH & Support Services, postage printer supplies, computer supplies, office furniture etc.	\$	5,000
Vaterials and Supplies:  Office Supplies:		
Hotal Occupancy:	\$	47,000
maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage	\$	15,000
cellular phone plan, and cable TV fees for community spaces and		
duaget is pased on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, nternet costs for DISH and Servises Teams, DISH's organization-wide		
Felephone & Cable:		
includes all maintenance and janitorial supplies for the 6 sites. Also includes furniture, bedding, appliances, fiooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and neccessary equipmen or tool purchases for completing needed maintenance work across the six sites	•	15,00
Building Supplies:		
electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs.  Annual repair allowance =	\$	17,00
periodic maintenance and repair of building systems (plumbing,		
The line captures expenses for all required, periodic inspections,		

Appendix Term: 10/1/11 - 6/30/12 Page 3

\$	58,500
<b>Granton</b>	nd Grand State Containing and polycopic year of 4444446 white-
\$	anne disserte de la constitución de la constitución de la constitución de la constitución de la constitución d 
\$	58,500
\$ \$	-
\$	58,500
	\$ \$ \$

	A	В		C	D	E	F	G	H		j
1	Contractor Name:	Tides Center	- DIS	Н		;		Apper	ndix B-3	Р	age 1
2	Contract Term:		June	30, 2018			1	4ppendi)			- 6/30/13
3	Funding Source:	FQHC	}				~		CMS:	(	6 <b>38</b> 0
4			<u> </u>	CONTON	****						
5		TIOC	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\		PH CONTI		TOTAL TEA				
7		003	200	1 ALLO		I DENV	1 (- 31) (V)	2472735	:		<u> </u>
8					SERV	ICE MODE	omenen maanaana S	a shesindi ka ka ka ka ka ka ka ka ka ka ka ka ka		Ĭ	
9	Personnel Expenses			Prop. Mgm	t. Services	l			*******		**************************************
	Position Titles	FTE	-	Salanes	% FTE	Salanes	% FTE	Salaries	% FTE	Contr	act Totals
14	Janitor	0.20	\$	6,311	100%			p		S	6.311
20	Facilities Manager	0.13	\$	7,154	100%					\$	7.154
21	Maintenance Worker	0.20	\$	8,627	100%					\$	8,627
23	Total FTE & Total Salaries	0.53	S	22.092	100%					s	22,092
24	Fringe Benefits	37%	E	8,108	100%		CVALUE DA COMPANION DE LA COMPANION DE LA COMPANION DE LA COMPANION DE LA COMPANION DE LA COMPANION DE LA COMP	lowers on the second	AND DESCRIPTION OF THE PERSONS ASSESSMENT	3	8.108
25	Total Personnel Expenses		\$	30,200	100%					\$	30,200
26						í	MARKETTA PARTICIPATION OF THE	R NAMES OF THE PERSON OF THE P	,		
27	Operating Expenses		Εx	penditure	%					Cont	ract Total
28				<del>,</del>							
29	Occupancy		\$	22,445	100%					S	22,445
30	Materials and Supplies		\$	2,400	100%					S	2.400
31	General Operating		\$	-							
32	Staff Travel		\$	-							
33	Consultants / Subcontractors		\$	-							
34	Other		S	-						\$	
35	Total Operating Expenses		S	24,845	. 100%	KES STREET, ST		a terminant menangan	ACTOR INCOMES	Ş	24,845
36									İ	İ	
37	Total Direct Expenses	 	\$	55,045	100%		,			5	<b>5</b> 5.045
38	Indirect Expenses									\$	-
39	TOTAL EXPENSES		\$	55,045	100%	and account to the second	***************************************		NONTH CONTRACTOR	\$	55,045
40			Pomman								**************************************
41	Number of Units of Service (UOS) p	er Service Mode		12					**************************************		12
42	Cost Per Unit of Service I	y Service Mode		\$4,58	37.08					(	
43	umber of Unduplicated Clients (UDC) p	er Service Mode		N	/A						
44									to the state of th		
45	DPH #1A(1)					<u> </u>				Re	v. 05/2010

Funding Source: GF - FQHC Contract Term: July 1, 2008 - June 30, 2018

## BUDGET JUSTIFICATION Tides Center - DISH (FQHC)

				% allocation		
Salaries and Benefits	_	Annual Salarv			,	mount
Janitor		Salary	FIE	Jource		unount
Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior. Minimum Gualifications: 1 year or more in janitorial work required. Experience with customer service provision or client relations preferred. Experience and willingness to work in a team environment required. Professional training may substitute for experience.	4. •					
Annua! Salary≃	\$	31,556	0.20	1.00	\$	6,311
Facilities Manager Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building. Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.		,				
Annual Salary=	\$	57,229	0.13	1.00	\$	7,154
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance. Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.	*		0.00	4.00	<b>d</b>	0.007
Annual Salary= Total FTE & Salaries	\$	43,137	0.20 0.53	1.00	\$ \$	8.627 <b>22.09</b> 2
Total Benefits	MCMCMACAMMEN	***************************************	37%	WANTEDOWN CHRONICAL PROPERTY OF THE PROPERT	\$	8.108
Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined			57 7c		Ÿ	0.700
contribution.						

Funding Source: GF - FQHC Contract Term: July 1, 2008 - June 30, 2018

Appendix B-3 Appendix Term: July 1, 2012 - June 30, 2013

Salaries and Benefits	Annual Salary		FTE	% allocation to Funding Source % allocation		Amount
Operating Expenses		onthly pense	# of months	to Funding Source		Amount
Occupancy: Rent		<u></u>				
Gas and Electric:						
Monthly gas and electric service at HUH clinic  Current average monthly expense - \$625	\$	625.00	12	1.00	\$	7.500
Water and Sewer: Monthly water and sewer utility costs at HUH Clinic	Ī	-2.00			4"	.,,,,,
Average monthly expenses = \$125.00	\$	125.00	12	1.00	\$	1,500
Building/Unit Repair & Replacement: The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs.						
Average monthly expenses = \$333.33	\$ .	333.33	12	1.00	\$	4,000
Building Supplies: Maintenance and Janitorial supplies necessary for the maintenance of the HUH clinic						
Average monthly expenses - \$328.75	\$	328.75	12	1.00	\$	3,945
Elevator Maintenance:						
Pest Control: Regular building pest control servicesinfcuding inspections, pest prevention and treatment, and treatment of HUH Clinic						
Average monthly expenses -	\$	83.33	12	1.00	\$	1,000
Trash Removal:  Monthly trash removal:  \$375 monthly trash removal x 12=	\$ .	375.00	12	1.00	\$	4,500
Telephone & Cable:						
Total Occupancy:					\$	22.445
Materials and Supplies:						
Office Supplies:						
Community Building and Eviction Prevention:  Support for HUH clinic supervisor to cover expenses related to the provision of services at the clinic.						
Average monthly expenses -	\$	200.00	12	1.00	\$	2,400
Tiotal Materials and Supplies:					\$	2,400

### General Operating:

Cost to insure Tides Center for DISH activities, including general liability. property, and related insurance costs

Appendix B-3 Appendix Term: July 1, 2012 - June 30, 2013 Page 4

	Annual		% allocation to Funding		
Salaries and Benefits	Salary	FTE	Source	Ar	nount
Staff Development: Trainings, workshops an related expenses for employee professional development and increased quality of service delivery.					
Credit Reports: Background checks (credit history, public records search and criminal) for housing applicants.	,				
Staff Recruiting: Open staff position advertising and related costs, background checks on new hires etc.					
<u>Legal:</u> Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings.					
Total General Operating:				\$	•
Staff Travel (Local & Out of Town):  Local travel required for work (non-commuter expenses) including public transportation, mileage, parking etc.					
Total Stall Travel:				\$	-
Consultants/Subcontractors: Includes anticipated costs of professional services including IT support, building and design specialists etc.			·		
Total Consultants/Subcontractors:				\$	-
Other:  Administrative Fee / Fiscal Sponsorship: Tides Center provides tuli set of fiscal, human resource, and related infrastructure services.					
8% of direct costs					
Total Officer: TOTAL OPERATING EXPENSES			•	\$ \$	- 24.845
CAPITAL EXPENDITURES: (If needed - A smit valued at \$5,000 or more)  Brief description of expense					
Formula to calculate amount of expense Wotal Capital Expenditures:				\$	-
TOTAL DIRECT COSTS				\$	55.045
INDIRECT COSTS  TOTAL INDIRECT COSTS				\$	
APPENDIX TOTAL				\$	55,045

	Α	B		С	D	E	F	G	Н.		
1	Contractor Name:								iix B-3a	Page 1	
2	Contract Term:				018		<u> </u>	Appendio		7/1/12-6/30/	
3	Funding Source:	MHSA/ Pro	op b	3	······································			!	CMS:	6380	
4 5		<u> </u>		C.E.l.	PH CONTI	) A Com		<u> </u>		: : : :	
6	A A A A A A A A A A A A A A A A A A A	TIOSO	TO S		CATION B		TOF N	CODE			
7		7050		) I TAKSIST	C-7.E. E. E. E. E. E.	1	J.C.1.7 1V				
8				d net initial out a chief annut filmented beitgete freithis	SERV	CE MODE	S		: 		
9 1	Personnel Expenses	***************************************	<u> </u>	Prop. Mg		Ti	A. HITTAID PARTIES.		·		
	Position Titles	FTE		Salaries	% FTE	Salaries	% FTE	Salanes	% FTE	Contract Tot	
11	General Manager	1.00	S	53,772	100%					\$ 53.7	
12	Assistant General Manager	1.00	S	37.619	100%					\$ 37,6	
13	Desk Clerk	3.75	\$	105.904	100%					\$ 105,9	
14	Janitor	0.50	\$	15,564	100%					\$ 15.5	
15	Total FTE & Total Salaries	6.25	\$	<b>2</b> 12,859	100%					\$ 212,8	
16	Fringe Benefits	37%	\$	78,119	100%					\$ 78,1	
17	Total Personnel Expenses		\$	<b>290</b> ,978	100%					\$ 290,9	
18		ļ								į	
19	Operating Expenses	<u> </u>	E	penditure	%	1				Contract To	
20	Occupancy		S	<b>78</b> ,436	100%					\$ 78.4	
21	Materials and Supplies		\$	1,894	100%					\$ 1,8	
	General Operating		Ş	4,862	100%					\$ 4,8	
1	Staff Travel		\$								
24	Consultants / Subcontractors		\$	_							
25	Other		\$	-						\$ -	
26											
.27	Total Operating Expenses		\$	85,192	100%			and the state of t		\$ 85,1	
28			-						i		
29	Total Direct Expenses		\$	376,170	100%				and the second s	\$ 376.1	
30	Indirect Expenses		\$	~						\$ -	
31	TOTAL EXPENSES		\$	376,170	100%					\$ 376,1	
32				An and Assess and assessment of the Property of the Control of the		CONT.	HOSTONI ROU LEVER MINOS	- Promountainovania			
33	Number of Units of Service (UOS) per S	ervice Mode		9,198						9,1	
34	Cost Per Unit of Service by S	ervice Mode		\$40	.90				1		
35	umber of Unduplicated Clients (UDC) per S	ervice Mode		3	1	-			***************************************		
36			<del>Linuxuu</del>		<u> </u>					<u> </u>	
37	DPH #1A(1)		1			<u> </u>		T		Rev. 05/2	

Tides Center Funding Source: MHSA Contract Term: July 1, 2008 - June 30, 2018

#### BUDGET JUSTIFICATION Tides Center - DISH (MHSA)

					n		_	
	Δ	ınnua!			% allocation to Funding			
Salaries and Benefits		alary		FTE		Source	ŧ	Amount
General Manager The General Manager is responsible for the overall operation of the property, and the day-to-day implementation of policies, procedures and programs that ensure a well-managed, well-maintained building; ensures compliance with all applicable laws and regulations; maintains acceptable occupancy level and develops a supportive environment for all residents; manages onsite staff and their duties, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence. Reports to the Director.		and the second s				na dalah dan dan dan dan dan dan dan dan dan dan		
Minimum Qualifications: 2 years of managerial or project administration experience required. Demonstrated experience in leadership, management, and supervision required. Extensive experience with customer service provision or client relations required. Experience and eagerness to work in a team environment required. Previous property management experience a plus. Professional training may substitute for experience.								
Annual Salary=	\$	54,512	Х	1.00	Х	0.986	<b>=</b> \$	53,772
Assistant General Manager Under the supervision of the General Manager, assists with all aspects of properly management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as front desk clerks for two shifts per week.								
Minimum Qualifications: 2 years of project administration experience preferred. Experience with customer service provision or client relations required.								
Annual Salary=  Desk Clerk  Under the supervision of the General Manager, the Desk Clerks represent property management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff.	\$	38,137	х	1.00	х	0.986	= \$	37,619
Minimum Qualifications: General office experience preferred. Experience with customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer telephone and greet tenants and guests clearly and professionally. Ability to write messages, incident reports, and other notes and documents legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timely and effective manner.								
Annual Salary=	\$	28,630	х	3.75	x	0.986	= \$	105,904
<u>Janitor</u> Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior.								
Minimum Qualifications: 1 year or more in janitorial work required.  Experience with customer service provision or client relations preferred.  Experience and willingness to work in a team environment required. Professional raining may substitute for experience.								
Annual Salarv=	\$	31,556	Х	0.50	Х	0.986	= \$	15,564
Total FTE & Salaries		<del>0.000.000.000.000</del>		6.25	anno and a		<u>\$</u>	212,859
Total Benefits Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7.45% and St/I at .15%), workers comp at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined contribution.				37%			\$	78,119

Tides Center Fundifig Source: MHSA Contract Term: July 1, 2008 - June 30, 2018 Appendix B-3a Appendix Term: July 1, 2012 - June 30, 2013 Page 3

Operating Expenses		Monthly Expense		# of months		% allocation to Funding Source			Amount
Occupancy: Renu									
Gas and Electric:									
Monthly gas and electric service at Camelol Hotel  Current average monthly expense \$999.99	\$	999.99	X	12	х	0.986	=	\$	11,837
Water and Sewer: Monthly water and sewer utility costs at Cameiot Hotel Current monthly expenses \$375	ç	375.00	v	. 12	x	0.986	<u>ber</u>	¢	4,439
Building/Unit Repair & Replacement:	v	0,0.00	^	. 12.	^	0.950	-	u)	4,400
The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs.  Average monthly expenses = \$666.60	\$	666.60	x	12	×	0.986		\$	7,891
Building Supplies:									
Includes all maintenance and janitorial supplies for Cameiot Hotel. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work at Camelot Hore!  Average monthly expenses = \$2,193.00	8	2.500.00	Y	12	×	0.986	#	\$	29,593
Elevator Maintenance:	·		,.	(2)	Ŷ	0.000		Ψ	20,000
Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators.  Average monthly expenses = \$366.75	\$	<b>366.7</b> 5	х	12	x	0.986	=	\$	4,341
Pest Control: Regular building pest control services including inspections, pest prevention and treatment, and tenant unit treatment and rehab as necessary.									
Average monthly expenses = \$333.40 Trash Removal:	\$	333.40	Х	12	Х	0.986	=	\$	3,946
Monthly trash removal plus periodic rental of debris boxes.  Monthly expenses = \$809.10	\$	809.10	х	12	х	0.986	=	\$	9,577
Telephone & Cable:									
Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services Teams, and cable TV fees for community spaces and maintenance and repair costs for phone systems.				. •					
Average monthly expenses - \$575.56	\$	575.50	Х	12	χ	0.986	=	\$	6,812
Storiestalpha.y.							-	\$	78,436
Materials and Supplies: Office Supplies:									
Community Building and Eviction Prevention:									
DISH sponsored activities for tenants, community meetings etc. and other expenses related to building community and preventing eviction.  Average monthly expenses = \$160.00	5	160.00	v	12	х	0.986	***	¢	1.894
On Site Services: Support Services Teams led tenant activities, services and programs including	-	.50.00	^	-		0.000		•	1,00
Food Bank programs, holiday celebrations, community building activities. Sharps container services. Americarps volunteers that support the delivery of services								\$	
erc Fotal Materials and Supplies:						- 1		\$	1,894
(株・水・一般・水・一般・水・一般・水・一般・水・一般・水・一般・水・一般・水・一							•	with the same of	

Tides Center Funding Source: MHSA Contract Term: July 1, 2008 - June 30, 2018

Appendix B-3a, Appendix Term: July 1, 2012 - June 30, 2013 Page 4

Staff Development: Trainings, workshops an related expenses for emoloyee professional development and increased quality of service delivery.  Credit Reports: Escriptional diseased (credit nistory, public records search and criminal) for housing applicants.  Staff Recruiting: Open suif position advertising and related costs. background checks on new hires etc.  Legal: Anticipey Fees and court costs for femant ten-day notices, stipulated agreements and eviction proceedings  Estimated morthly expenses = \$470.77. \$ 410.75 x 12 x 0.986 \$ 4.862  Tetal Secretal Operating:  Staff Travel Locals: Out of Town): Local reverse quiree for work (non-communer expenses) including public transportation, mileage, periong etc.  Annual allowange across DISH = \$ .  Consultants/Subcontractors: Includes expense population of the professional services including fit support, building and design specialists etc.  Total Consultants/Subcontractors:  Total Consultants/Subcontractors:  Total Consultants/Subcontractors:  Total Consultants/Subcontractors:  Total Consultants/Subcontractors:  Total Consultants/Subcontractors:  Total Consultants/Subcontractors:  Total Consultants/Subcontractors:  Total Consultants/Subcontractors:  Substitution of the Subcontractors of professional services including fit support, building and design specialists etc.  Total Consultants/Subcontractors:  Substitution of the Subcontractors of	General/Operating: Insurance Cost to insure Tides Center for DISH activities, including general liability, property, and related insurance cost:	\$	٠
Escription: Staff Recruiting. Open staff position advertising and related costs. background checks on new hires etc.  Legal: Alturney Fees and count costs for tenant ten-day notices, stipulated agreements and exciton proceedings.  Estimated monthly expenses = \$410.70 \$ 410.75 x 12 x 0.986 \$ 4.862  Staff Reveal Decading.  Staff Reveal Decading:  Local travel required for work from commuter expenses; including public. trensportation, mileage, parking etc.  Annual allowance across DISH = \$ .  Total Staff Travel:  Consultants/Subcontractors: Includes anticipated costs of professional services including IT support, building and design specialists etc.  Total Consultants/Subcontractors: Includes anticipated costs of professional services including IT support, building and design specialists etc.  Total Consultants/Subcontractors:  Staff Travel:  Total Consultants/Subcontractors:  Includes anticipated costs of professional services including IT support, building and design specialists etc.  Staff Travel:  Total Consultants/Subcontractors:  Staff Travel:  Staff T	Trainings, workshops an related expenses for employee professional	64	-
Open suffi position advertising and related costs. background checks on new hires etc.  Legal: Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings.  Estimated monthly expenses: \$ 410.75 x 12 x 0,986 \$ 4,862 \$ 4,862 \$ 100 \$	Background anecks (credit history, public records search and criminal) for	\$	-
Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings  Estimated monthly expenses = \$410.70 \$ 410.75 x 12 x 0.986 \$ 4.862  Stiff Travel (Local & Out of Town)  Local travel required for work (non-commuter expenses) including public transportation, mileage, perking etc.  Annual allowance across DISH =	Open steff position advertising and related costs. background checks on new	\$	-
Local travel required for work (non-commuter expenses) including public transportation, mileage, periong etc.  Annual allowance across DISH = \$ .  Total Staff Travel: \$ .  Consultants/Subcontractors: includes anticipated costs of professional services including IT support, building and design specialists etc.  Total Consultants/Subcontractors: \$ .  Staff Consultants/Subcontractors: \$ .  Total Consultants/Subcontractors: \$ .  Administrative Feer Fiscal Sponsorship: Tides Center provides full set of fiscal, human resource, and related infrastructure services.8% of \$56.817  Total Operating Expenses  \$  Total Operating Expenses  \$  Capital Expenditures: If needso - A unit valued at \$5000 or more)  Brief description of expense  Formula to calculate amount of expense  \$	Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings.  Estimated monthly expenses = \$410.75 \$ 410.75 x 12 x 0.986	\$	
Consultants/Subcontractors: includes anticipated costs of professional services including IT support, building and design specialists etc.    Total Consultants/Subcontractors:   S -	Local travel required for work (non-commuter expenses) including public transportation, mileage, parking etc.		
includes anticipated costs of professional services including 17 support, building and design specialists etc.  Iotal Consultarits/Subcontitactors:  S -  Other:  Administrative Fee/ Fiscal Sponsorship: Tides Center provides full set of fiscal, human resource, and related infrastructure services.8% of \$56.817  Iotal Other:  S -  TOTAL OPERATING EXPENSES  S -  CAPITAL EXPENDITURES: // needed - A unit valued et \$5,000 or more)  Brief description of expense  Formula to calculate amount of expense  \$ -		\$	-
Other:         Administrative Fee/ Fiscal Sponsorship: Tides Center provides full set of fiscal, human resource, and related infrastructure services.8% of \$56.81?       \$ -         Total Other:       \$ -         TOTAL OPERATING EXPENSES       \$ 85.192         CAPITAL EXPENDITURES: (If needeo- Aunit valued et \$5.000 or more)         Brief description of expense       \$ -	includes anticipated costs of professional services including 17 support, building	69	-
Administrative Fee/ Fiscal Sponsorship: Tides Center provides full set of fiscal.  human resource, and related infrastructure services.8% of \$56.817  TOTAL OPERATING EXPENSES    Satisfaction of expense   Satisfaction of expens	Aptal Consultants/Subcontractors:	\$	*
TOTAL OPERATING EXPENSES  \$ 85,192  CAPITAL EXPENDITURES: (If needed - Authit valued at \$5,000 or more)  Brief description of expense  Formula to calculate amount of expense  \$ -	Administrative Fee/ Fiscal Sponsorship: Tides Center provides full set of fiscal.	\$	-
Brief description of expense Formula to calculate amount of expense \$ -		<u>\$</u>	85.192
Formula to calculate amount of expense \$ -	CAPITAL EXPENDITURES: (If needed - A unit valued of \$5,000 or more)		
Taral Control Conditions		\$	-
	Total Dipert costs	<u>\$</u>	270 470
TOTAL DIRECT COSTS  S 376,170  INDIRECT COSTS  S -  TOTAL INDIRECT COSTS  S -	INDIRECT COSTS	\$	3/0,1/0
APPENDIX TOTAL \$ 376.170			376.170

	A	В		C [	D	E	F	G	Н		i
1*	Contractor Name:	Tides Center	DIS	SH.			· .		iix B- <b>3</b> b		Page 1
√2	Contract Term:	July 1, 2008 -	Jun	e 30, 2018		!		Appendix	Term:	9/1/1	2 - 6/30/13
3	Funding Source:	HUD Grant		İ					CMS:	:	6380
4					· · · · · · · · · · · · · · · · · · ·						
5			<u>.</u>		H COMI		:				
6		UOS	OS	T ALLO	CATION B	Y SERVIC	EMOI	)E		<u> </u>	
7			pintalahaa			Manuscript Control of the Control of	CONTRACTOR CONTRACTOR				
8			ļ			ERVICE MODE	ES	Y-000000000000000000000000000000000000	LONGO CONTRACTOR		***************************************
9	Personnel Expenses			Prop. Mgr				**************************************		Contr	act Totals
10	Position Titles	FIE		Salaries	% FTE	Salaries	% FTE	Salanes	% FTE		
11	General Manager	0.50	\$	18,459	100%				تنفث فالوالط فوالمطراطة	S	18,459
12	Assistant General Manager	0.50	\$	12,914	100%				-W	\$	12.914
13	Desk Clerk	1.60	\$	31.023	100%					\$	31,023
-	Janitor	0.75	\$	16,028	100%					\$	16,028
15		3.35	\$	78,424	100%	***				\$	78,424
16	Fringe Benefits	37%	69	28,782	100%					S	<b>2</b> 8. <b>7</b> 82
17	Total Personnel Expenses		\$	107,206	100%					\$	1 <b>0</b> 7,206
18	a constant			ļ		ļ					
19	Operating Expenses		Ex	penditure	%	Expenditure	%	Expenditure	%	Con	tract Total
20	Occupancy		S	81,067	100%					S	81,067
21	Materials and Supplies		9	3,166	100%					S	3,166
22	General Operating		\$	3,359	100%					\$	3,359
23	Staff Travel		\$	-						\$	-
24	Consultants / Subcontractors		\$	-						\$	-
25	Other		\$	-						\$	+
26	Total Operating Expenses		\$	87,592	100%					\$	87,592
27											***************************************
28	Total Direct Expenses		S	194,799	100%					\$	194,799
29	Indirect Expenses		\$	-						S	p.
30	TOTAL EXPENSES		\$	194,799	100%				**********	S	194,799
31			-	<del></del>	***************************************			-	***************************************		A
32	Number of Units of Service (UOS) per	Service Mode		11,497	enegy and Stage of the Stage of		·		### <del>#########</del>	-	11,497
33	Cost Per Unit of Service by Service M	$\  -$	\$16.94								
1	Number of Unduplicated Clients (UDC) p			35			ADDONNICH CHARG				
35			<b>!</b>			<u>l</u>				<u> </u>	ننسب سيري
		1	1				1	i	!	1	

Appendix B-3t: Appendix Term: 9/1/12 - 6/30/13 Page 2\*

Tides Center Funding Source: HUD Contract Term: July 1, 2006 - June 30, 2018

BUDGET JUSTIFICATION

Tides Center - DISH (MUD)								
						% allocatio		
Salaries and Benefits		nπual alary		FTE		to Funding Source	ì	Amount
General Manager		123671				Jource	~	MINUME
The General Manager is responsible for the overall operation of the prob <b>e</b> ny land								
he day-to-day implementation of policies, procedures and programs that ensure a								
veir-managadi weli-maintained pullding ensures compliance with all applicable								
aws and requiations; maintains acceptable occupancy level and develops a supportive environment for all residents; manages onsite staff and their cuties,								
nteracts with and supervises vendors. Collaborates with onsite support services								
providers and DPH in pursuit of excellence. Reports to the Director								
Minimum Qualifications: 2 years of managerial or project administration								
expenence required. Demonstrated expenence in leadership, management, and								
supervision required Extensive expenence with customer service provision of								
ciens retabons required. Expenence and eagemess to work in a team environment required. Previous properly management experience a plus. Professional training								
may substitute for experience.								
Annual Salary=	\$	54,512	X	0.50	х	0.677	= \$	18,459
Assistant General Manager  Under the supervision of the General Manager, assists with all aspects of property								
management. Responsibilities include assisting with rent collection and reporting.								
work order coordination, tenant communication, tenant activities, and other								
aspects of building operations. AGMs also serve as front desk clerks for two								
shifts per week								
Vinimum Qualifications: 2 years of project administration expenence preferred. Experience with customer service provision or client relations required.								
Annual Salary≕	\$	38,137	×	0.50	x	0.677	= \$	12,914
Desk Clerk								
Under the supervision of the General Manager, the Desk Clerks represent								
property management by greeting tenents and visitors, monitoring building safety								
and traffic, and communicating appropriately with residents, guests, service providers and staff.								
Minimum Qualifications: General office experience preferred. Experience with customer service provision or client relations preferred. Ability to read, write and								
oliow instructions. Ability to answer telephone and greet tenants and guests								
cieans and projessionally. Ability to write messages, incident reports, and other								
notes and documents legibly and accurately. Ability to multi-task in a fast paced								
work environment, and ability to profitize among competing pressing issues.								
Ability to manage expectations and meet deadlines in a timely and effective								
manner: Annual Salary=	¢.	28.630	Y	1.60	x	0.677	= S	31,023
Janitor	Ψ	20,030	,	1.00	^	0.017	10	31,02,3
Jinder the supervision of the General Manager and the Facilities Manager. maintains the general cleanliness of the building interior and exterior.								
Ainimum Qualifications: 1 year or more in janitorial work required,								
Experience with customer service provision or client relations preferred.								
Experience and willingness to work in a team environment required. Professional								
training may substitute for experience.								
Annual Salarv= Total FTE & Salaries	\$	31,556	X	0.75 <b>2.6</b> 0	×	0.677	= \$	16,028 78,424
Total Benefits:				37%			\$	28,781.79
Tides Center's fringe benefits rate of 37% includes the following: payroll taxes								
FICA at 7.45% and SUI at .15%), workers comp at 8.7%, life & disability								
nsurance @ .7%. health/dental/vision coverage @ 17%, and 2.7% defined contribution.								
TOTAL SALARIES & BENEFITS								107,206
IOTAL SALARIES & BENEFITS					-,,			107,4200

Tidgs Center
Funding Source: HUD
©ontract Term: July 1, 2008 - June 30, 2018

Operating Expenses	Monthly Expense			# of months		% allocation to Funding Source			Amount
Occupancy:				4.0					
Rent: Office Pent: This line item includes space rent costs for the DISH Central and Facilities Central Office (\$2.670/month), and the Star Commercial space (\$1.978), including slight increases during the contract year.	\$		х	10	х	0.677	=	5	-
Gas and Electric:									
Monthly gas and electric service at Empress Hotel  Current average monthly expense \$3,000 X 10 months	\$	3,000	×	10	X	0.677	=	\$	20,317
Water and Sewer: Monthly water and sewer utility costs at Empress Hotel Current monthly expenses \$1.355.24 x 10 months	\$	1,355	x	10	x	0.677	=	£4)	9,178
Building/Unit Repair & Replacement: The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs.									
Average monthly expenses at Empress are \$920,84	\$	921	х	<b>1</b> 0	Х	0.677	<b>=</b>	\$	6,236
Building Supplies: includes all maintenance and janitorial supplies for Empress Hotel. Also includes turniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work at Empress Hotel.									
Average Monthly expenses = \$3.000	\$	3,000	X	10	Х	0.677	Ξ	\$	20,317
Elevator Maintenance: Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators.									
Average monthly expenses = \$234.52	\$	325	х	10	х	0.677	Ξ	\$	2,198
Pest Control: Regular building pest control services including inspections, pest prevention and treatment, and tenant unit treatment and rehab as necessary.									
Average monthly expenses = \$400.29	\$	400	x	10	X	0.677	=	\$	2,711
Trash Removal: Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$1,531.75	\$	1,532	ж	10	×	0.677		\$	10,374
Telephone & Cable: Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services Teams, and cable TV fees for Empress Hotel									
Average monthly costs average \$1.437.52	\$	1,438	X	10	Х	0.677	=	\$	9,736
Total Occupancy.	_							\$	81,067
Materials and Supplies Office Supplies	į.								
General office supplies including printing & duplicating for DISH & Support Services, postage printer supplies, computer supplies, office furniture etc. Average monthly costs average \$467,50	\$	<b>46</b> 8	x	10	Х	0.677	=	S	3,166
Community Building and Eviction Prevention: DISH sponsored activities for tenants, community meetings etc.	\$	-	X	10	χ	0.677	×	\$	
On Site Services: Support Services Teams led tenant activities, services and programs including Food Bank programs, holiday celebrations, community building activities, Sharps container services. Americorps volunteers that support the delivery of services.	\$	-	×	10	x	0 <b>.67</b> 7		\$	•
Total Materials and Supplies:								Ş	3,166
The second secon							•		

Funding Source: HUD

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-3th.

Appendix Term: 9/1/12 - 6/3@/13 - Fage 4 - #

Genetal Operating: AND BANK STANKS Insurance Cost to insure Tides Center for DISH activities, including general liability 10 0.677 property, and related insurance costs Staff Development: Trainings, workshops an related expenses for employee professional 10 0.677 development and increased quality of service delivery Credit Reports: Background checks (credit history, public records search and criminal) for 10 0.677 = \$ housing applicants. Staff Recruiting: Open staff position advertising and related costs, background checks on new 0.677 10 = \$ hires etc. Attorney Fees and court costs for tenant ien-day notices, stipulated agreements and eviction proceedings. Estimated monthly expenses = \$496,00 \$ 496 10 0.677 3,359 3,359 Sotal General Operating: StaffTravel (Locali& Out of Town): 0.677 Consultants/Subcontractors: 0.677 Auministrative Fee/ Fiscel Sponsorship: Tides Center provides full set of fiscal, human resource, and related infrastructure services.8% of \$184.453
Total Other. 0.677 87,592 TOTAL OPERATING EXPENSES CAPITAL EXPENDITURES: (If needed - A unit valued at \$5,000 or more) Brief description of expense Formula to calculate amount of expense
Total Gapital Expenditures: TOTAL DIRECT COSTS 194,799 INDIRECT COSTS TOTAL INDIRECT COSTS
APPENDIX TOTAL 194,799

	A	В		C	D	E	F	G	Н	<u> </u>	
1	。 Contractor Name:					:		Append			Page 1
2	Contract Term:			ne 30, 2018				Appendix	(Term:	17/1/	12 - 6/30/1
3	Funding Source:	General Fund			<u></u>		~~	<u>.                                    </u>		<u> </u>	
4	V 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	:	CHET	DPH AIDS	· /\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	~~~***********************************	> 4 CTT				,
5 6				T ALLOC	******************************		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			-	
7		0050	O.	7 I. 13.1.1.1.1.1.	73.11C): \ D	E CARTARA A	EV-E1	VE CPEPE	, ,	-	
8					SERV	ICE MODE	S.	SECONOMINATE PROPERTY AND A SE			
9 <b>P</b>	Personnel Expenses			Prop. Nign							
10 P	Position Titles	FTE		Salaries	% FTE	Salaries	% FTE	Salaries	% FTE	Con	tract Total
11 (	General Manager	4.50	\$	170,413	100%					\$	170.41
12 A	Assistant General Manager	4.50	\$	119.222	100%					§.	119,22
13 [	Desk Clerk	21.85	S	434.581	100%					\$	434,58
14 J	Janitor	8.55	\$	187,433	100%					£	187,43
15 I	Director	1.80	\$	145.495	100%			<del> </del>	-	S	145.49
16 L	Deputy Director	1.00	\$	89,143	100%		y, <u>z </u>			S	69,14
17 (	Operations Manager	1.00	\$	35,426	100%					\$	35,42
18 F	acilities Director	1.00	\$	56,443	100%					\$	56,44
19 F	Facilities Manager	1.87	\$	74,346	100%	-				\$	74,34
20 N	Maintenance Worker	5.80	\$	173,810	100%		······································			S	173,81
21 F	acilities OM/Project Associate	1.00	Ş	31,749	100%					S	31,74
22 1	Total FTE & Total Salaries	52.87	\$	1,498,060	100%					\$	1,498,0€
23 F	Fringe Benefits	37%	\$	552,220	100%		<del></del>		*************	\$	552,22
	Total Personnel Expenses	-	\$	2,050,280	100%					\$	2,050.28
25			1.1					!	1		
26 0	Operating Expenses		E	xpenditure	%					Co	ntract Tota
27 (	Occupancy		\$	587,901	100%					S	587,90
28 I	Materials and Supplies		\$	102,600	100%		-			\$	102,60
29 (	General Operating		\$	103,494	100%					Ş	103,49
30 \$	Staff Travei		\$	834	100%					\$	83
31 (	Consultants / Subcontractors		ç	154,453	100%					\$	154.45
32 (	Other		\$	311,465	100%					\$	311.46
33 7	Total Operating Expenses		\$	1,260,747	100%					\$	1,260,74
34			diameter	<u>i</u>		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		4		**************************************	
35 1	otal Direct Expenses		\$	3,311,027	100%					\$	3,311.02
36	Indirect Expenses		\$	-						\$	-
37 1	TOTAL EXPENSES		\$	3,311,027	100%	1				\$	3,311,02
38				New Commence of the Commence o						-	
39	Number of Units of Service (UOS) pe	r Service Mode		126,801							126,80
40	Cost Per Unit of Service b			<b>\$</b> 26.	11						·
41 N	umber of Unduplicated Clients (UDC) pe		*****	392	2	<b>*</b>			**************		
42			-							1	
	DPH #1A(1)		-					<del>†                                    </del>		-	Rev. 05/201

BUDGET JUSTIFICATION fides Center - DISH (G: & allocation Annual to Funding Salaries and Benefits Salary FTE Source Amount General Manager The General Manager is responsible for the overall operation of the pr<mark>o</mark>pers, and the day to-day implementation of policies, procedures and programs that ensure a well-managed, well-maintained building; ensures compliance with all applicable laws and requiations; maintains acceptable occupancy level and develops a supportive environment for all residents; manages onsite staff and meir duties, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence. Reports to the Director Minimum Qualifications: 2 years of managerial or protect agministration expenence required. Demonstrated experience in leadership, management, and supervision required. Extensive experience with customer service provision or client retainens required. Expenence and eagemess to work in a team environment required. Previous propent management experience a plus. Professional training may substitute for experience. Annual Salary= \$ 54,512 x 4.50 0.695 = 1 \$ 170.413 Assistant General Manager Under the supervision of the General Manager, assists with all aspects of property management. Responsibilities include assisting with rent collection and reporting, work order co<mark>ordination, tenant communication, tenant activities, and other aspects of building.</mark> operations. AGMs also serve as front desk clerks for two shifts per week Minimum Qualifications: 2 years of project administration experience preferred. Experience with custamer service provision or client relations required. 38,137 x 4.50 0.695 Annual Salani≡ \$ 119,222 Desk Clerk Under the supervision of the General Manager, the Desk Clerks represent property management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff Minimum Qualifications: General office experience preferred. Experience with customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer releptions and greet tenants and guests clearly and professionally. Ability to write messages, incloent reports, and other notes and documents legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timely and effective manner. Annual Salary= \$ 28,630 x 21.85 0.695 434,581 Janitor Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior Minimum Qualifications: 1 year or more in janitorial work requires Expenence with customer service provision or client relations preferred. Experience and willingness to work in a team environment required. Professional training may substitute for expenence. Annual Salary=| \$ 31,556 x х 0.695 187,433 Director The Directors are responsible for the leadership of DISH, including implementation of the mission of DISH and of the DAH, including the provision of excellent property management service. The Directors are responsible for the effectiveness of DISH's 60 employees and the prudent use of its \$5.5 million budget. The Directors oversee all aspects of the organization and its services, including site operations, team building and staff professional development, interagency collaboration, program development, resource development. vendor relations, policy, infrastructure and information technology. The Directors develop and sustain community and business partnerships to maximize and leverage City resources. In addition, the Directors work closely with the Tides Center to provide effective human resources services and financial management and accounting. Members of four person senior leadership team. The Directors report to the DISH Advisory Board Minimum Qualifications: College Degree required. Extensive Experience with supportive housing and harm reduction required. Leadership and personnel management experience required. Experience with customer service provision or client relations preferred. Annual Salarv= \$ 116.353 x 1.80 0.695 1 X i = 5

Process with the second			************						
Deputy Director	:								
The Depuis Director is responsible for the financial and administrative operations of DISH			1 1				1		
including oversight of DISH \$5.5 million budget. The Deputy Director ordnestrates the									
development and deployment of annual and long-term financial resources and budget. The			1		1.1				
Deputy Director also ensures pruderst, consistent, accurate and timely processing of	:		. :				:		
Income and expenses, including rent collection and venoor paymen. Oversight of			: '					!	
occupancy data collection and reporting, outcome measurement and contract reporting.	-		l i				i		
Oversees vendor coarracto anni vendor relations. Eleverops and implementa organization-			1 1						
wide unformation technology strategy, including manability IT consultant/help desic. The	1		1 1						
Deputy Director develops and enhances operational and financial policies and procedures.							1		
lection and reporting, outcome measurement and contract reporting. Oversees central	1						- (		
acministration, delinquencies, and reconciliations. Managers Operations Manager and									
Facilities Office Manager. Member of four person senior leadership leam. Reports to	1						1		
Director.	1						- [		
Minimum Qualifications: Administrative and project management experience required	÷		Hi				<del>-</del> i	ļ	
College degree or equivalent experience preferred. Supervision and start-up expenence	:								
preferred. Experience with sustamer service provision or client relations preferred	-								
preferred. Experience with sestable service provision or dieni relegans prefered	İ		1 !				İ		
Department Colores		00 520		1.00	14	0.000	-+-		CO 4 40
Annual Salary=	1 4	99,529	X	1.00	X [	0.695	=	\$	69,143
Operations Manager			<del>  </del>				<del>-</del>  -		_ <del></del>
Under supervision of the Deputy Director, the Operations Manager is responsible for day-to	1						1		
day smooth operations of the central office, including systems, office machines, supplies.	1						Ì		
and facilities coordination. Coordinates day-to-day bookkeeping in collaboration with the	1						į		
Tides Center, including payables and receivables. Assists with occupancy data collection	į								
and reporting, manages HR coordination with Tides, and manages other projects.								)	
	1		H						
Minusum Qualiforniana Callega dappea or paviations considered agreement for	1		┿┥		++	•	-		
Minimum Qualifications: College degree or equivalent experience preferred. One year of									
administrative and project management experience required. Professional training may	]								
substitute for experience. Ease and efficiency with Microsoft Office software suite, including	ĺ						-		
extensive experience with Word and Excel and email	-						1		
management. Experience in creating forms and managing shared electronic folders across							1		1
a network. Database and basic website experience a plus. Experience with customer	1								
service provision or client relations preferred.			1						
Annual Salary=	S	50.995	х	1.00	x	0.695	=	ŝ	35,426
Facilities Director	Ť				111				
The Facilities Director oversees all aspects of facilities planning and operations for all six									
sites, including managing Facilities team of twenty employees, facilities budget oversight.	1							1	
work order and unit make ready planning and execution, proactive coordination of well-					ii		- [		
maintained buildings, vendor relationships and consolidation. Oversees all capital	1								
projects, coordinating work with building owners, contractors, and consultants. Ensure life	-		1				- 1		
safety and emergency response systems are effective and current. Ensures effective and			-				1	į	
proactive communication with onsite staff as well as professional development and training								!	
for all Facilities employees. Manages Facility Managers. Member of four person senior	İ								
							1		
leadership team. Reports to Director.									
Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience							<u> </u>	7	
with personnel management and staff training required. Experience with customer service							-		
provision or client relations preferred.			1 :				1		
	<u> </u>								
Annual Salary=	\$	81,248	X	1.00	X	0.695	=	5	56,443
Facilities Manager	Ļ		1 1		44				
Under the supervision of the Facilities Director, the Facilities Managers will serve as									j
supervisors and foreperson of three buildings each for all maintenance work in			l i				1		
collaboration with the Facilities Director, the Maintenance Workers, and the General	Ì								
Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-	1						1		
effective, and proactive maintenance of each building.									
Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience	-				- 1		<del></del> -		
with personnel management and staff training required. Expenence with customer service	İ		Hi						
	-								
provision or client relations preferred.	1		]				1		
Annua! Salary=	\$	57,229	Х	1.87	x	0.695	=	\$	74,346
Maintenance Worker			آلل				7		
Under the supervision of the Facilities Director and Facilities Managers, performs									
preventive, corrective, emergency, cosmetic and routine maintenance.									
Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience	-						-		
	İ								
with customer service provision or client relations preferred.									
Annual Saigry=	\$	43,137	Х	5.80	X	0.695	=	\$	173,810
Facilities OM/Project Associate									
Under the supervision of the Facilities Manager, the Facilities Office Manager/Project									
Associate will coordinate adminstative functions of the Facilities team, including contract	1						1		
and vendor coordination, inventory, bill paying, team scheduling, work orders, and other	1						j		
central administrative functions. This position will also manage varoius special projects.	i						1		Ì
			1 1						,
<u> </u>			<u> </u>				:	-	

Appendix B-3c +
Appendix Term: July 1, 2012 - June 30, 2013
Page 4

Minimum Qualifications: High School Diploma. 3+ years of administration support experience required, experience in construction and or maintenance offices a plus. Type 30-40 WPM, Proficiency with MS Office tools including MS Project Manager; computer literacy							A
with a command of other office software including spreadsheets, word processing and							
database applications. Excellent verbal and written communication skills.	1	1.1					- 1
Annual Safarya	:\$ 45,70	2 i x	1.00	Х	0.695	1=15	31,749
Total FTE & Salaries			52.87			:  \$	1,498,060
Total Benefits			37%			1.5	552,220
Tides Center's tringe benefits rate of 37% includes the following: payroll taxes (FICA at							
7.45% and SUI at .15%), workers comp at 8.7%, life & disability insurance @ .7%,						1.1	Į
health/dental/vision coverage @ 17%, and 2.7% defined contribution.	L					! !	
TOTAL SALARIES & BENEFITS						· [\$	2,050,280

Corrupting Expenses  Rept.  Rept.  Rept.  Certary Office (\$2.792 month), and the Ster Commercial space (\$1.935 mo), including solutions from It fins time item includes space (\$1.935 mo), including solutions and electric services at 6 properties, and the Facilities Central office =\$9.462   x    Water and Sewer.  Monthly gas and electric services at 6 properties, and the Facilities Central office =\$9.462   x    Water and Sewer.  Monthly gas and electric services at 6 properties.  Current monthly expenses at 6 cites \$10.274 x 12 months.  Building/Unit Repair & Replacement.  \$ 6.192 x    The line captures expenses for all required, periodic inspections, periodic maintenance and regain of building systems (cliumbing, electrical etc.), use of outside contractors for other building maintenance repairs including members required to unit make-ready and rehab work. These costs vary by sits and there is an allowance for unexpected repairs. Monthly costs average \$6.191.83 across the 6 sites.  Building Supplies  \$ 15,904   x    Includes all maintenance and janticulal supplies for the 6 sites. Also includes lumiture, bedding, appliances, liboring supplies for unit make ready work as well as uniforms for membranence steff across the six sites and necessary equipment or tool purchases for commenting needed maintenance work across the six sites.  Bievator Maintenance.  Elevator Maintenance.  Elevator Maintenance.  S 7,360   x    Elevator Maintenance.  S 7,360   x    Fest Control repairs average \$7.304 across for sites.  Trash Removal.  Monthly brash removal plus periodic rental of debris boxes. Monthly costs everage \$7.369   x    Trash Removal.  Monthly brash removal plus periodic rental of debris boxes. Monthly costs everage \$7.369   x    Telephone & Cable.  Eucoper to besed on current expenses. Including affice telephones for DISH and Services Teams, DISH of services are maintened entally and control of the sites.  Telephone & Cable.  Eucoper to besed on current expenses. Including affice telephones for DISH and Services.  Te	of months	% allocation to Funding Source	11 .	Amount
Critics Frent. Trius time latern includes space fent costs for the DISF Central and Facilities.  Central Office (\$2.792/month), and the Star Commercial space (\$1,935/mo), including slight increases during the contract year.  Seas and Electric.  S 9,462 x  Monthly gas and electric service at 6 properties, and the Facilities Central office =\$9.462  Water and Sewer.  S 10,274 x  Monthly water and sewer utility costs at 6 properties.  Current monthly expenses at 6 sites \$10,274 x 12 months.  Building/Unit Repair & Replacement:  S 6,192 x  The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (primiting), electrical, etc.), use of outside contractors for other building maintenance enders including maintenance enders including maintenance enders including maintenance enders including systems (primiting), electrical, etc.), use of outside contractors for other building patients (primiting), electrical, etc.), use of outside contractors for other building maintenance expenses for all required, periodic inspections, periodic maintenance and repair of building systems (primiting), electrical, etc.), use of outside contractors for other building systems (primiting), electrical, etc.), use of outside contractors for other building systems (primiting), electrical, etc.), use of outside contractors for other maintenance and creates work. These costs very by site and there is an allowance for unexpected repairs. Monthly costs average \$6,191.83 across the 5 sites.  Building Supplies  Building Supplies  S 15,904 x  Includes all maintenance and janitorial supplies for the 6 sites.  Bevator Maintenance  S 2,361 x  beased on current costs. this lines fem includes monthly service puts repairs average \$15,904 across the 6 sites.  Bevator Maintenance  S 2,361 x  Bevator Maintenance  S 7,360 x  Feepal's average \$2,361 across 5 sites  Fest Centrol.  Feepal's average \$2,361 across 5 sites  Fest Centrol.  Feepal's and Maintenance and repair costs for phone plan, and called				. ,,,,,
Central Office (\$2.793) month), and the Star Commercial space (\$1.935) mo; including short increases during the contract year.	12 >	x 0.695	=: \$	39,418
Gas and Electric:    \$ 9,462   x		:		
Gas and Electric:    \$ 9.462   x		1		
Negative gas and electric service at 6 properties, and the Facilities Central office =\$9.462  Water and Sewer  Water and Sewer utility costs at 6 properties  Current monthly expenses at 6 sins \$10.274 x 12 months  Building/Unit Repair & Replacement:  S 6.192 x  The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit maker-ready sort repairs and other costs related to unit maker-ready sort of states  Building Supplies:  S 15,904 x  Includes all maintenance and janatorial supplies for the 6 sites. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance set all across the six sites and necessary equipment or tool purchases for compating needed maintenance work across the six sites.  Monthly costs average \$1.804 a cross \$6.804 a cross \$6.804 \$1			<u> </u>	
Negative gas and electric service at 6 properties, and the Facilities Central office =\$9.462  Water and Sewer  Water and Sewer utility costs at 6 properties  Current monthly expenses at 6 sins \$10.274 x 12 months  Building/Unit Repair & Replacement:  S 6.192 x  The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit maker-ready sort repairs and other costs related to unit maker-ready sort of states  Building Supplies:  S 15,904 x  Includes all maintenance and janatorial supplies for the 6 sites. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance set all across the six sites and necessary equipment or tool purchases for compating needed maintenance work across the six sites.  Monthly costs average \$1.804 a cross \$6.804 a cross \$6.804 \$1	12 >	x 0.695	= 5	78,883
Water and Sewer:  Noothin water and sewer utility occis at 6 properties  Current monthly expenses at 6 sites. \$10,274 x 12 months  Building/Unit Repair & Replacement:  The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready sind rehals work. These costs vary by site and there is an allowance for unexpected repairs. Monthly costs average \$6.191.83 across the 6 sites  Building Supplies.  Subjection in the site of the first of the 6 sites. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for meintenance staff across the six sites and neccessary equipment or tool purchases for completing needed maintenance work across the six sites.  Monthly costs average \$12.904 across the 6 sites.  Elevator Maintenance:  Elevator Maintenance:  Subjection and control services including with elevators. Monthly service plus repeirs average \$2.361 across 5 sites.  Fest Control:  Requirer building post control services including monthly inspections, post prevention and regiment, and tenant unit treatments and reheb as necessery.  Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$7,365 across 5 sites.  Trash Removal:  Teach removal plus periodic rental of debris boxes. Monthly costs average \$7,365 across to plish and Services ream, internet costs for DISH and Services.  Telephone & Cable:  Budget is besed on current expenses, including office telephones for DISH and Services.  Teams, DISH's organization-wide cellular phone plan, and cable TV fees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage of the plan oncludes monthly costs for web-based email and occument storage of the plan of the properties.  Repairs and Maint				70,000
Building/Unit Repair & Replacement:  S 6,192 x  The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and retail with the captures with the costs vary by size and there is an allowance for unexpected repairs. Monthly costs average \$6,191.83 across the 6 sites.  Building Supplies  \$ 15,904 x  Includes all maintenance and janitorial supplies for the 6 sites. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for committing needed maintenance work across the six sites.  Monthly costs average \$12,904 across the 6 sites  Elevator Maintenance.  S 2,361 x  Elevator Maintenance.  S 2,361 x  Elevator Maintenance.  S 2,361 x  Elevator Maintenance.  S 7,360 x  Pesi Control  Repairs average \$2,361 across 5 sites  Pesi Control  Repairs average \$2,361 across 5 sites  Trash Removal.  Monthly inspections costs average \$7,369 across 6 sites  Telephone & Cable:  S 7,369 x  Telephone & Cable:  S 6,038 x  Elevator of the first and Services Team, internet costs for DISH and Services Team, internet costs for DISH and Services Team, internet costs for DISH and Services Team, internet costs for DISH and Services Team, internet costs for DISH and Services Team, internet costs for DISH and Services Team, internet costs for DISH and Services Team, internet costs for DISH and Services Team, internet costs for DISH and Services Teams, DISHs organization-wide cellular prone plan, and cable 7V fees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs or web-based email and document storage costitions.  Monthly costs for web-based email and document storage costitions.  Monthly costs for web-based email and document s		-		
Building/Unit Repair & Replacement:  \$ 6,192   x    The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs. Monthly costs average \$6,191.83 across the 6 sites.  Building Supplies.  Building Supplies.  Building Supplies.  Building Supplies.  Building Supplies for unit make ready work as well as uniforms for meintenance staff across the six sites and neccessary equipment or tool purchases for commetting peeded maintenance work across the six sites.  Monthly costs average \$12.904 across the 6 sites.  Elevator Maintenance.  Based on current costs, this line frem includes monthly service fee, inspection and perification fees, and repairs for the five buildings with elevators. Monthly service plus repairs average \$2,361 across 5 sites.  Pest Control:  Requier building pest control services inlouding monthly inspections, pest prevention and reamment, and tenant unit treatment and rehab as necessary.  Monthly inspections costs average \$7,360 across 6 sites.  Telephone & Cable;  Burget is based on current expenses, moluding office telephones for DISH and Services across the 6 sites.  Telephone & Cable;  Burget is based on current expenses, moluding office telephones for DISH and Services across the 6 sites.  Telephone & Cable;  Burget is based on current expenses, moluding office telephones for DISH and Services across the 6 sites.  Monthly costs average \$5,038 across 6 buildings plus DISH Central Office.  Repairs and Maintenance and repair costs for phone systems. This line also includes monthly costs or web-based email and document storage solutions.  Monthly costs average \$5,038 across 6 buildings plus DISH Central Office.	12 >	x 0.695	= \$.	85,648
Building/Unit Repair & Replacement:  The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit maker-ready and rehab work. These costs vary by size and there is an allowance for unexpected repairs. Monthly costs average \$6,191.83 across tine 6 sites.  Building Supplies:  \$ 15,904   x    Includes all maintenance and janitorial supplies for the 6 sites. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for commeting needed maintenances and across the six sites.  Monthly costs everage \$16.904 across the 6 sites.  Elevator Maintenance.  Besed on current costs, this line item includes monthly service fee, inspection and contributed in the first including with elevators. Monthly service plus repairs average \$2,361 across 5 sites.  Pest Control:  Pequier building pest control services including monthly inspections, pest prevention and meatment, and tenant unit treatment and rehab as necessary. Monthly brash removal plus periodic rental of debris boxes. Monthly costs everage \$7,369   x    Trash Removal:  Trash Removal:  S 7,360   x    Telephone & Cable:  Elephone & Cable:  Telephone & Cable:  Telephone & Cable:  Telephone & Cable:  S 5,038   x    Elephone & Cable:  S 6,038   x    Elephone & Cable:  Elephone & Cable:  Repairs and Maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.  Monthly costs for web-based email and document storage solutions.  Monthly costs average \$5,038 across 6 buildings plus DISH Central Office  Expairs and Maintenance Reserve  Covere expenses prepaid by DISH and to be relimbursed	:	:		
The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs. Monthly costs average \$6,191.83 across the 6 sites.  Building Supplies:  \$ 15,904 x  Includes all maintenance and janitorial supplies for the 6 sites. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for competing needed maintenance work across the six sites.  Minority costs everage \$15,904 across the 6 sites.  Elevator Maintenance.  Elevator Maintenance.  S 2,361 x  Elevator Maintenance.  S 2,361 x  Elevator Maintenance in the fire buildings with elevators. Monthly service plus repairs average \$2,361 across 5 sites.  Pest Control:  Feedure building pest control services including monthly inspections, pest prevention and resument, and tenant unit treatment and rehab as necessary.  Monthly inspections costs average \$7,360 across 6 sites.  Trash Removal:  Monthly trash removal plus periodic rental of debris boxes. Monthly costs everage \$7,369 across the 6 sites.  Telephone & Cable:  Burget is beseen on current expenses, including office telephones for DISH and Services Team, internet costs for DISH and Services.  Telephone & Cable:  Burget is beseen on current expenses, including office telephones for CISH and Services.  Teams, voicemell for DISH and Services Team, internet costs for DISH and Services.  Teams, voicemell for DISH and Services Team, internet costs for DISH and continues.  Minorthly costs for web-based email and document storage solutions.  Minorthly costs for web-based email and document storage solutions.  Minorthly costs average \$5,638 across 6 buildings plus DISH Central Office.			i	
The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs. Monthly costs average \$6,191.83 across the 6 sites.  Building Supplies:  \$ 15,904 x  Includes all maintenance and janitorial supplies for the 6 sites. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for competing needed maintenance work across the six sites.  Minority costs everage \$15,904 across the 6 sites.  Elevator Maintenance.  Elevator Maintenance.  S 2,361 x  Elevator Maintenance.  S 2,361 x  Elevator Maintenance in the fire buildings with elevators. Monthly service plus repairs average \$2,361 across 5 sites.  Pest Control:  Feedure building pest control services including monthly inspections, pest prevention and resument, and tenant unit treatment and rehab as necessary.  Monthly inspections costs average \$7,360 across 6 sites.  Trash Removal:  Monthly trash removal plus periodic rental of debris boxes. Monthly costs everage \$7,369 across the 6 sites.  Telephone & Cable:  Burget is beseen on current expenses, including office telephones for DISH and Services Team, internet costs for DISH and Services.  Telephone & Cable:  Burget is beseen on current expenses, including office telephones for CISH and Services.  Teams, voicemell for DISH and Services Team, internet costs for DISH and Services.  Teams, voicemell for DISH and Services Team, internet costs for DISH and continues.  Minorthly costs for web-based email and document storage solutions.  Minorthly costs for web-based email and document storage solutions.  Minorthly costs average \$5,638 across 6 buildings plus DISH Central Office.			+ + -	F4 04D
repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs very by site and there is an allowance for unexpected repairs. Monthly costs average \$6,191.83 across the 6 sites.  Building Supplies:  \$ 15,904   x    Includes all maintenance and janitorial supplies for the 6 sites. Also includes furniture, bedding, appliances, liboring supplies for unit make ready work as well as uniforms for maintenance steff across the six sites and neccessary equipment or tool purchases for competing needed maintenance work across the six sites.  Monthly costs average \$12,904 across the 6 sites.  Elevator Maintenance:  Essed on current costs, this line item includes monthly service fee, inspection and certification lees, and repairs for the five buildings with elevators. Monthly service plus repairs average \$2,361 across 5 sites.  Pest Control  Requier building pest control services inlouding monthly inspections, pest prevention and ireatment, and tenant unit treatmenet and rehab as necessary.  Monthly inspections costs average \$7,369 across 6 sites.  Trash Removal:  Trash Removal:  Telephone & Cable:  Euget is based on current expenses, including office telephones for DISH and Services.  Teams, voicemail for DISH and Services Team, internet costs for DISH and Services.  Teams, voicemail for DISH and Services Team, internet costs for DISH and Services appears and maintenance and repair costs for pinne systems. This line also includes monthly costs for web-based email and document storage solutions.  Monthly costs average \$5,038 across 6 buildings plus DISH Central Office.  Repairs and Maintenance Reserve  Comer expenses prepaid by DISF and to be relimbursed.	12 >	x 0.695	=   \$	51,618
repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs very by site and there is an allowance for unexpected repairs. Monthly costs average \$6,191.83 across the 6 sites.  Building Supplies:  \$ 15,904   x    Includes all maintenance and janitorial supplies for the 6 sites. Also includes furniture, bedding, appliances, liboring supplies for unit make ready work as well as uniforms for maintenance steff across the six sites and neccessary equipment or tool purchases for competing needed maintenance work across the six sites.  Monthly costs average \$12,904 across the 6 sites.  Elevator Maintenance:  Essed on current costs, this line item includes monthly service fee, inspection and certification lees, and repairs for the five buildings with elevators. Monthly service plus repairs average \$2,361 across 5 sites.  Pest Control  Requier building pest control services inlouding monthly inspections, pest prevention and ireatment, and tenant unit treatmenet and rehab as necessary.  Monthly inspections costs average \$7,369 across 6 sites.  Trash Removal:  Trash Removal:  Telephone & Cable:  Euget is based on current expenses, including office telephones for DISH and Services.  Teams, voicemail for DISH and Services Team, internet costs for DISH and Services.  Teams, voicemail for DISH and Services Team, internet costs for DISH and Services appears and maintenance and repair costs for pinne systems. This line also includes monthly costs for web-based email and document storage solutions.  Monthly costs average \$5,038 across 6 buildings plus DISH Central Office.  Repairs and Maintenance Reserve  Comer expenses prepaid by DISF and to be relimbursed.				
building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs. Monthly costs average \$6,191,83 across the 6 sites.  Building Supplies:  Building Supplies:  \$ 15,904 x    Includes all maintenance and janitorial supplies for the 6 sites. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for meintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work across the six sites.  Monthly costs average \$15,904 across the 6 sites.  Elevator Maintenance:  Elevator Maintenan	1	1		
make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repars. Monthiry costs average \$6,191.83 across the 6 sites    Building Supplies   \$ 15,904   X	1			
Building Supplies:  Building Supplies:  \$ 15,904 x  Includes all maintenance and janitorial supplies for the 6 sites. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and neccessary equipment or tool purchases for commetting needed maintenance work across the six sites.  Monthly costs average \$15,904 across the 6 sites:  Elevator Maintenance:  Elevator Maintenance:  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 2,361 x  Elevator Maintenance:  S 7,360 x  Elevator Maintenance:  S 7,360 x  Elevator Maintenance:  S 7,360 x  Elevator Maintenance:  S 7,360 x  Elevator Maintenance:  S 7,360 x  Elevator Maintenance:  S 7,360 x  Elevator Maintenance:  S 7,360 x  Elevator Maintenance:  S 7,360 x  Elevator Maintenance and repartenance and repair and repair and services infouding monthly inspections, pest prevention and investing and incomment and repair and services sites  Trash Removal:  Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$7,369 x  Elephone & Cable:  S 7,369 x  Elephone & Cable:  S 5,038 x  Elephone & Cable:  S 5,038 x  Elephone & Cable:  Elephone & Cable:  S 5,038 x  Elephone & Cable:  Elephone & Cable:  S 5,038 x  Elephone & Cable:  Elephone & Cable:  S 5,038 x  Elephone & Cable:  S 5,038 x  Elephone & Cable:  Elephone & Cable:  S 5,038 x  Elephone & Cable:  S 5,038 x  Elephone & Cable:  Elephone & Cable:  S 5,038 x  Elephone & Cable:  Elephone & Cable:  S 5,038 x  Elephone & Cable:  Elephone & Cable:  Elephone & Cable:  Elep				
Building Supplies:    Sample				
Includes all maintenance and janitorial supplies for the 6 sites. Also includes furniture, bedding, appliances, licoring supplies for unit make ready work as well as uniforms for maintenance stelf across the six sites and neccessary equipment or tool purchases for computing needed maintenance work across the six sites.  Monthly costs everage \$15.904 across the 6 sites.  Elevator Maintenance.  Based on current costs, this line item includes monthly service fee, inspection and perflication fees, and repairs for the five buildings with elevators. Monthly service plus repairs average \$2.361 across 5 sites.  Pest Control:  Require building pest control services inlouding monthly inspections, pest prevention and treatment, and tenant unit treatmenet and rehab as necessary.  Monthly Inspections costs average \$7.360 across 6 sites.  Trash Removal:  Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$7,369 across the 6 sites.  Telephone & Cable:  \$ 5,038 x  Elephone & Cable:  Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services monthly costs for web-based email and document storage solutions.  Mionthly costs of web-based email and document storage solutions.  Mionthly costs average \$5,033 across 6 buildings plus DISH Central Office.  Repairs and Maintenance Reserve.  Connect expenses prepaid of DISH and to be reimbursed.			++-	
Includes all maintenance and janitorial supplies for the 6 sites. Also includes furniture, bedding, appliances, licoring supplies for unit make ready work as well as uniforms for maintenance stelf across the six sites and neccessary equipment or tool purchases for computing needed maintenance work across the six sites.  Monthly costs everage \$15.904 across the 6 sites.  Elevator Maintenance.  Based on current costs, this line item includes monthly service fee, inspection and perflication fees, and repairs for the five buildings with elevators. Monthly service plus repairs average \$2.361 across 5 sites.  Pest Control:  Require building pest control services inlouding monthly inspections, pest prevention and treatment, and tenant unit treatmenet and rehab as necessary.  Monthly Inspections costs average \$7.360 across 6 sites.  Trash Removal:  Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$7,369 across the 6 sites.  Telephone & Cable:  \$ 5,038 x  Elephone & Cable:  Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services monthly costs for web-based email and document storage solutions.  Mionthly costs of web-based email and document storage solutions.  Mionthly costs average \$5,033 across 6 buildings plus DISH Central Office.  Repairs and Maintenance Reserve.  Connect expenses prepaid of DISH and to be reimbursed.	12	x 0.695	= 5	132,581
bedding, appliances, flooring supplies for unit make ready work as well as uniforms for meintenance staff across the six sites and neccessary equipment or tool purchases for completing needed maintenance work across the six sites.  Mionthly costs average \$15.904 across the 6 sites.  Elevator Maintenance:  Elevator Maintenance Elevator Stress for unit in the firm includes monthly inspection and treatment and repair and repair and repair stress for Dish and Services for Elephones for Dish and Services for Elephones for Dish and Services for Elemance of the Elephone for Dish and Services for Elemance of the Elephone for Dish and Services for Elemance of Elemance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.  Mionthly costs average \$5,038 across 6 buildings plus DISH Central Office  Elepairs and Maintenance Reserve:  \$ 1,833 x  Conner expenses prepaid ov DISh and to be reimbursed		A 0.030	+	102,001
meintenance staff across the six sites and neccessary equipment or tool purchases for completing needed maintenance work across the six sites.  Monthly costs average \$13,904 across the 6 sites.  Elevator Maintenance \$2,361 across the 6 sites.  Elevator Maintenance \$2,361 across the five buildings monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators. Monthly service plus repairs average \$2,361 across 5 sites.  Feet Control: \$7,360 x feedular building pest control services inlouding monthly inspections, pest prevention and treatment, and tenant unit treatment and rehab as necessary.  Monthly Inspections costs average \$7,360 across 6 sites.  Trash Removal: \$7,369 x feedular phone plus periodic rental of debris boxes. Monthly costs average \$7,369 across the 6 sites.  Telephone & Cable: \$5,038 x feedular phone plan, and cable TV tees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.  Mionthly costs average \$5,038 across 6 buildings plus DISH Central Office.  Expairs and Maintenance Reserve \$1,833 x feedular phone plus periodic periodic periodic periodic periodic periodic plus plus DISH central Office.				
Commetting needed maintenance work across the six sites.  Mionthly costs average \$15.904 across the 6 sites.  Elevator Maintenance:  Based on current costs, this line item includes monthly service fee, inspection and perflication fees, and repairs, for the five buildings with elevators. Monthly service plus repairs average \$2.361 across 5 sites.  Pest Control:  Fe	İ			
Elevator Maintenance: Essed on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators. Monthly service plus repairs average \$2,361 across 5 sites  Pest Control: Feegular building pest control services inlouding monthly inspections, pest prevention and treatment, and tenant unit treatment and reheb as necessary. Minorithry inspections costs average \$7,360 across 6 sites  Trash Removal: Monthly treatment and rental of debris boxes. Monthly costs average \$7,369 across the 6 sites  Telephone & Cable: Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemell for DISH and Services Team, internet costs for plan and cable TV fees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs average \$5,038 across 6 buildings plus DISH Central Office  Repairs and Maintenance Reserve  \$ 1,833 x  Conner expenses prepaid on DISH and to be reimbursed			1	
Elevator Maintenance:				
Based on current costs, this line item includes monthly service (ee, inspection and certification fees, and repairs, for the five buildings with elevators. Monthly service plus repairs average \$2,361 across 5 sites  Pest Control:  Feet Control:				
Based on current costs, this line item includes monthly service (ee, inspection and certification fees, and repairs, for the five buildings with elevators. Monthly service plus repairs average \$2,361 across 5 sites  Pest Control:  Feet Control:				
repairs average \$2.361 across 5 sites  Pest Control: Require building pest control services inlouding monthly inspections, pest prevention and treatment, and tenant unit treatment and rehab as necessary. Indiriting inspections costs average \$7.360 across 6 sites  Trash Removal: Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$7,369 across the 6 sites  Telephone & Cable:  S 5,038 x  Eucypt is based on current expenses, including affice telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services Teams, DISH's organization-wide cellular phone plan, and cable TV tees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.  Monthly costs average \$5,038 across 6 buildings plus DISH Central Office  Repairs and Maintenance Reserve  \$ 1,833 x  Conner expenses prepaid on DISH and to be reimbursed	12 >	x 0.695	=   \$	19,682
Pest Control: Requirer building pest control services inlouding monthly inspections, pest prevention and treatment, and tenant unit treatment and rehab as necessary. Illimonthry inspections costs average \$7.360 across 6 sites  Trash Removal: Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$7,369 across the 6 sites  Telephone & Cable: Budget is based on current expenses, including affice telephones for DISH and Services Teams, voicemell for DISH and Services Team, internet costs for DISH and Services Teams, DISH's organization-wide cellular phone plan, and cable TV fees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.  Whonthly costs average \$5,038 across 6 buildings plus DISH Central Office  Repairs and Maintenance Reserve:  \$ 1,833 x  Conner expenses prepaid on DISH; and to be reimbursed				
Pest Control Require building pest control services inlouding monthly inspections, pest prevention and treatment, and tenant unit treatment and rehabling necessary.  Inionthry inspections costs average \$7.360 across 6 sites  Trash Removal Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$7,369 across the 6 sites  Telephone & Cable:  Budget is based on current expenses, including office telephones for DISH and Services. Teams, voicemail for DISH and Services Team, internet costs for DISH and Services. Teams, DISH's organization-wide cellular phone plan, and cable TV tees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.  Inionthly costs average \$5.038 across 6 buildings plus DISH Central Office  Repairs and Maintenance Reserve  \$ 1,833 x  Conner expenses prepaid on DISH and to be reimbursed				
Require building pest control services inlouding monthly inspections, pest prevention and treatment, and tenant unit treatmenet and rehab as necessery.  Microthry Inspections costs average \$7.360 across 6 sites  Trash Removal:  Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$7,369 across the 6 sites  Telephone & Cable:  Elephone & Cable:  Social Soci			++-	
Require building pest control services inlouding monthly inspections, pest prevention and treatment, and tenant unit treatmenet and rehab as necessery.  Microthry Inspections costs average \$7.360 across 6 sites  Trash Removal:  Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$7,369 across the 6 sites  Telephone & Cable:  Elephone & Cable:  Social Soci	12 >	x 0.695	= \$	61,358
Ireatment, and tenant unit treatmenet and rehab as necessary.  Illiminitry inspections costs average \$7.360 across 6 sites  Trash Removal:  Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$7,369 across the 6 sites  Telephone & Cable:  S 5,038 x  Telephone & Cable:  S 5,038 x  Eucipet is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services Teams, DISH's organization-wice cellular phone plan, and cable TV fees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.  Whonthly costs average \$5,038 across 6 buildings plus DISH Central Office  Repairs and Maintenance Reserve  \$ 1,833 x  Owner expenses prepaid ov DISH and to be reimbursed	12 /	X 0.000	+	01,000
Ricertify Inspections costs average \$7.360 across 6 sites   S 7.369   X     Trash Removal   S 7.369   X     Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$7,369   across the 6 sites     Telephone & Cable: S 5,038   X     Europet is based on current expenses, including office telephones for DISH and Services     Teams, voicemail for DISH and Services Team, internet costs for DISH and Services     Teams, DISH's organization-wide cellular phone plan, and cable TV fees for community     spaces and maintenance and repair costs for phone systems. This line also includes     monthly costs for web-based email and document storage solutions     Monthly costs average \$5,038 across 6 buildings plus DISH Central Office     Repairs and Maintenance Reserve   S 1,833   X     Conner expenses prepaid ov DISH and to be reimbursed				
Trash Removal:  Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$7,369   x    Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$7,369   x    Eucquet is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services Teams, DISH's organization-wide cellular phone plan, and cable TV tees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions  Monthly costs average \$5,038 across 6 buildings plus DISH Central Office  Repairs and Maintenance Reserve   \$ 1,833   x    Gwiner expenses prepaid ov DISH and to be reimbursed				
Monthly trash removal plus periodic rental of debris boxes. Monthly costs everage \$7,369 across the 6 sites.  Telephone & Cable: \$ 5,038 x  Eucipet is based on current expenses, including affice telephones for DISH and Services. Teams, voicemail for DISH and Services Team, internet costs for DISH and Services. Teams, DISH's organization-wide cellular phone plan, and cable TV tees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.  Whonthly costs average \$5,038 across 6 buildings plus DISH Central Office.  Repairs and Maintenance Reserve \$ 1,833 x  Conner expenses prepaid on DISH and to be reimbursed.				
across the 6 sites  Telephone & Cable:  Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services Teams, DISH's organization-wide cellular phone plan, and cable TV tees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions  Monthly costs average \$5.038 across 6 buildings plus DISH Central Office  Repairs and Maintenance Reserve  \$ 1,833 x  Gwiner expenses prepaid ov DISH and to be relimbursed	12 >	x 0.695	= S	61,432
Telephone & Cable:  Bucget is based on current expenses, including office telephones for DISH and Services Teams, voicemell for DISH and Services Team, internet costs for DISH and Services Teams, DISH's organization-wide cellular phone plan, and cable TV fees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.  Whonthly costs average \$5,038 across 6 buildings plus DISH Central Office  Repairs and Maintenance Reserve  \$ 1,833 x  Gwiner expenses prepaid ov DISH and to be reimbursed	i			
Budget is besed on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Servides Teams, DISH's organization-wide cellular phone plan, and cable TV fees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.  Monthly costs average \$5,038 across 6 buildings plus DISH Central Office  Repairs and Maintenance Reserve  \$ 1,833 x  Owner expenses prepaid ov DISH and to be relimbursed	<u>_</u>			
Budget is besed on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Servides Teams, DISH's organization-wide cellular phone plan, and cable TV fees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.  Monthly costs average \$5,038 across 6 buildings plus DISH Central Office  Repairs and Maintenance Reserve  \$ 1,833 x  Owner expenses prepaid ov DISH and to be relimbursed	12	x 0,695	=   \$	41,999
Teams, voicemail for DISH and Services Team, internet costs for DISH and Servides Teams, DISH's organization-wide cellular phone plan, and cable TV fees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.  Whonthly costs average \$5,038 across 6 buildings plus DISH Central Office  Repairs and Maintenance Reserve  \$ 1,833 x  Owner expenses prepaid ov DISH and to be reimbursed		x 0.695	- : 3	41,999
Teams, DISH's organization-wide cellular phone plan, and cable TV fees for community spaces and maintenance and repair costs for phone systems. This line also includes imonthly costs for web-based email and document storage solutions.  Monthly costs average \$5,038 across 6 buildings plus DISH Central Office  Repairs and Maintenance Reserve:  S 1,833 x  Gwiner expenses prepaid by DISH and to be relimbursed.	į			
spaces and maintenance and repeir costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.  Monthly costs average \$5,038 across 6 buildings plus DISH Central Office  Repairs and Maintenance Reserve.  \$ 1,833 x  Owner expenses prepaid ov DISH and to be reimbursed.	1	1	] [	
monthly costs for web-based email and document storage solutions  Monthly costs average \$5,638 across 6 pulldings plus DISH Central Office  Repairs and Maintenance Reserve \$ 1,833 x  Owner expenses prepaid ov DISH and to be reimbursed				
Monthly costs average \$5,638 across 6 buildings plus DISH Central Office  Repairs and Maintenance Reserve \$ 1,833 x  Owner expenses prepaid by DISH and to be reimbursed				
Repairs and Maintenance Reserve S 1,833 x  Owner expenses prepaid ov D/Sri and to be relimbursed				
Owner expenses prepaid by DISH and to be reimbursed				TOTAL STREET, CO., CO., CO., CO., CO., CO., CO., CO.
Owner expenses prepaid by DISh and to be reimbursed	12 x	x 0.695	= 5	15,283
	- ' '	0.000	<del>                                     </del>	10,200
ESUITATED INCIDITY EXPENSES U. \$1.000.00	<del></del>	~- <del> -</del>	-	
ional Secretarion.	······································		\$	587,901

Appendix B-3c
Appendix Term: July 1, 2012 - June 30, 2015

Page 6 \* 1

Materials and Supplies:	-					~~~~			
Office Supplies General office supplies injouding printing & cuplicating for DISF: & Support Services.	\$	5,848	X	12	X	0.695	=	\$	48,74
seneral office supplies including printing a cupificating for DISF, a Support Services.  costage printer supplies, computer supplies, office furniture atc.	i i				1 :				
Monthly costs average \$5,847.50 across the 6 building sites and DISH Central Office.	T		Ħ			/			
	T								
Community Building and Eviction Prevention:  DESE sponsored activities for rename, community meetings arc, and other expenses	.\$	833	X	12	Х	0.695		\$	6,94
related to building community and preventing eviction. Monthly Costs everage \$833.33							i		
across the 6 sites							i		
	1		11	,	11	****		-	
On Site Services	S	5,627	X	12	X	0.695	=	\$	46,900
DP+: Support Service: Teams led senent activities, services and programs including Food							ĺ		
Benk programs, nollany celebrations, community building activities, Sharps container services, Americonis volunteers that support the delivery of services etc.							4		
Monthly costs average \$5,627 across the 6 sizes	÷						<u>-</u>	<u> </u>	
			11	***************************************	111		- :	i	
Rotal Materials and Supplies								\$	102,600
General Operating		5.50/				A DOF		1	OT 51
Insurance:  Cost to insure Tides Center for DISH activities, inlouding general liability, property, and	\$	3,264	X	12	X	0.695		<u> </u>	27,214
related insurance costs. Monthly costs average \$3,264	1						ĺ	ĺ	
					-		+-		
Staff Development	\$	2,912	Х	12	Х	0.695	=	\$	24,27
Trainings, workshops and related expenses for team building, employee professional	İ						i		
gevelopment and increased quality of service delivery. Miorithly costs average \$2,911.67	<del> </del>								
Wighting Costs agencies (2.31).	i		+					<del></del>	
Credit Reports	\$	449	x	12	×	0.695	=	\$	3,744
Background checks (credit history, public records search and criminal) for housing	T								
epplicants. Monthly costs across the 6 sites average \$449.08	1		ļĻ				_ļ_		
Staff Recruiting:	S	540		12	×	0.695	1 2		4,498
Open statt position advertising and related costs, background checks on new hires, and	۵	540	X		Χ.	0.090			4,490
other costs related to filling open positions. Also included here is a \$30 per employee									
payroll processing fee charged to Tides by the payroll service provider. Average monthly									
costs are \$539.58.			11					<u> </u>	
Looph	\$	E 950	1.	10		n cor		<u> </u>	40.700
Legal: Attorney Fees and court costs for tenent ten-day notices, stipulated agreements and	ıψ	5.250	X	12	X	0.695		\$	43,766
eviction proceedings. Estimated monthly costs of \$5,250									
									7V14.5VIII.2FT
Total General Operating			11		$\rightarrow$		1	\$	103,494
Staff Travel*(Local & Out-of Town): Local travel required for work (non-communter expenses) including public transportation.			4-4-					<u> </u>	
imileage, parking etc. Average monthly costs are \$100	s	100	х	12	х	0.695		S	834
Total Staff Travel		100	$+\hat{+}$	1 4,				\$	834
Consultants/Subcontractors:	\$	18,528	х	12	×	0.695	=	\$	154,453
Costs for ninng remporary employees to cover vacation, slok and other contingencies to									
ensure 24 hour. 7 day a week desk clerk coverage. Costs for hiring temporary employees							1		
on occasion for administrative projects and building maintenance projects. Includes					{				
enticipated costs of professional services including IT support, after hours security service at all 6 sites building and design specialists, organizational development, etc.	1						i		
at air o sites building and design specialists, organizational development, etc.	ŀ					100			
Average monthly costs across the 6 sites are \$18,527,50	+		<del> </del>					_	
Tiotal Consultants/Subcontractors					Ш			\$	154 453
Other: Administrative Fee/ Fiscal Sponsorship: Tides Center provides full ser of fiscal, human	\$	37,362	X	12	Х	0.695	. =	\$	311,468
Administrative Heer Hiscal Sponsorship. Tides Center provides full set of fiscal flumari resource: and related intrastructure services.									
8% of direct costs for all 4 funding sources + \$45.000 additional fee for the carrying	1		1		-		1		
costs of the lack of an advance at the beginning of the year (July-October). Monthly									
costs are \$37.362.00								<u> </u>	
Total Other	ļ		Щ					\$	311,465
TOTAL OPERATING EXPENSES	<del>                                     </del>		+		1 1			)   §	1.260,747
CAPITAL EXPENDITURES: (Il needet - Aunit valued at \$5,000 or more)	· \$		   X	12	Χ.	0.695	==		1,200,747
			1			0.080	-		
Brief description of expense								\$	-
Brief description of expense Total Capital Expenditures:	<u></u>								
Total Capital Expenditures:								BARLETT BARLET	
Total Capital Expenditures:  TOTAL DIRECT COSTS								\$	3,311,027
Total Capital Expenditures:	1							S S	3,311,027

	A	В		С	D	E	F	G	Н		H
1	Contractor Name:								ndix B-4		age 1
2	Contract Term:		Jun	e 30, 2018		······································		Appendio			3 - 6/30/14
3	Funding Source:	FQHC	-	***************************************	·				CMS:		6 <b>38</b> 0
4 5		<u></u>	-	CON	DEE CORTE	D LOT		<u> </u>		<u> </u>	
6		tios	്റട	SFDPH CONTRACT OST ALLOCATION BY SERVICE MODE							
7	14400000000000000000000000000000000000		. 05	A A BESSELVE	: CIEXACII A	, r 2387.46 /	18	(		<u> </u>	
8				SERVICE MODES							
9	Personnel Expenses		Prop. Mgmt. Services								<del></del>
	Position Titles	FTE		Salaries	% FTE	Salaries	% FTE	Salaries	% FTE	Contr	ract Totals
14	Janitor	0.20	\$	6,318	100%					S	6,318
20	Facilities Manager	0.13	\$	7,161	100%					\$	7,161
21	Maintenance Worker	0.20	\$	8,636	100%					ş	8,636
23	Total FTE & Total Salaries	0.53	\$	22,114	100%					\$	22.114
24	Fringe Benefits	37%	\$	. 8,116	100%			pharminoninternance		S	<b>8,116</b>
	Total Personnel Expenses		\$	30,230	100%		·			S	<b>3</b> 0,230
26	***************************************									I have been a second	
27	Operating Expenses		Ex	penditure	1/6			<u> </u>		Conf	tract Total
28											***************************************
	Occupancy	: 	9	22,415	100%					s	22,415
	Materials and Supplies	<u> </u>	\$	2.400	100%					S	2.400
31		}	\$	-						1	
	Staff Travel	<u> </u>	\$	-						1	**************************************
	Consultants / Subcontractors		s	_						1	
34			\$			7				\$	*
35	Total Operating Expenses		\$	24,815	100%				***************************************	\$	24,815
36				,					[		
37	Total Direct Expenses		\$	55,045	100%			ecent kuusitusset kusuteete	-	l s	55,045
38	Indirect Expenses		Ĭ							Ş	-
	TOTAL EXPENSES		\$	55,045	100%		<u> </u>			\$	<b>55.04</b> 5
40		***************************************	١								,
41	Number of Units of Service (UOS) pe	er Service Mode	-	12	aleministration and months of the sales of the	tatate (mentalen anderson	ale jija jaman, kytel tili aa aa	***************************************		1	12
42	Cost Per Unit of Service to		-	\$4,58					:		, -
	umber of Unduplicated Clients (UDC) po	and the second s									
44							of all angles group, has beginning over a g				
	DPH #1A(1)		<u> </u>		<u> </u>					Re	ev. 05/2010

Appendix Term: July 1, 2013 - June 30, 2014

BUDGET JUSTIFICATION Tides Center - DISH (FQHC)

Tides Center - DISH (FQHC)				% allocation		
	Δ	กทยสโ		to Funding		
Salaries and Benefits		alary	FTE	Source	Þ	mount
Usanifor Under the supervision of the General Manager and the Facilities Manager, -maintains the general cleanliness of the building interior and exterior.						
Minimum Qualifications: 1 year or more in jantronal work required.  Experience with customer service provision or client relations preferred.  Experience and willingness to work in a team environment required. Professional training may substitute for experience.						
Annual Salary ≈	\$	31,588	0.20	1.00	\$	6,318
Facilities Manager Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. Files will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.						
Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or dirent relations preferred.						
Annual Salary =	\$	57,286	0.13	1.00	\$	7,161
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmette and routine maintenance.						
Minimum Qualifications: 2 years or more in skilled maintenance work required. Expenence with customer service provision or dilent relations preferred.				*	•	
Annual Salary =	\$	43,180	0.20	1.00	\$	8.636
Total FTE & Sajaries			0.53		\$	22.114
Total Benefits Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.7%, ifte & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined			37%		\$	8,116
contribution. TOTAL SALARIES & BENEFITS					Š	30,230
= = = = = = = = = = = = = = = = = = = =						

Salaries and Benefits		Annual Salary	FTE	% allocation to Funding Source		Amount
Operating Expenses		Monthly Expense	# of months	% allocation to Funding Source		Amount
Costs assigned to programs should utilize a consistent and rational method for deterring the cost allocations for each program. Formulas to calculate program costs may utilize FTE's, square footage or an assigned fial per						
Dccupancy: Rent:	: 2 5					
Gas and Electric; Monthly gas and electric service at HUH clinic.  Current average monthly expense - \$625	\$	625	12	1.00	\$	7, <b>50</b> 0
<u>Water and Sewer:</u> Monthly water and sewer utility costs at HUH Clinic.  Average monthly expenses ≈ \$125.00	\$	125	12	1.00	\$	1,500
Building/Unit Repair & Replacement. The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical etc.), use of outside contractors for other building maintenance repairs including emergency						
repairs and other costs.  Average monthly expenses = \$330.83	\$	331	12	1.00	\$	3,970
Building Supplies: Maintenance and Janitorial supplies necessary for the maintenance of the HUP clinic						
Average monthly expenses - \$328.75	\$	329	12	1.00	\$	3.945
Elevator Maintenance:						
Pest Control: Regular building pest control services intouding inspections, pest prevention and treatment, and treatment of HUH Clinic						
Average monthly expenses -	\$	83	12	1.00	\$	1,000
Trash Removal:  Monthly trash removal:  \$375 monthly trash removal x 12=	\$	375	12	1.00	\$	4,500
Telephone & Cable:						
istal Occupancy	9				<u>\$</u>	22.415
Materials and Supplies:						
Office Supplies:						
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related to the provision of services at the clinic.						
Average monthly expenses -	\$	200	12	1.00	\$	2,400
Total Materials and Supplies					\$	2.400

Salaries and Benefits	Annua! Salary	FTE	% allocation to Funding Source	Amount
General Operating:	Jaiary	F F E	300100	Antount
Insurance:				
Cost to insure Tides Center for DISH activities, including general liability, property and related insurance costs				
Land Control of the C				
Staff Development: Trainings, workshops an related expenses for employee professional development and increased quality of service delivery.				
Credit Reports: Background checks (credit history, public records search and criminal) for housing applicants.				
Staff Recruiting: Open staff position advertising and related costs, background checks on new hires etc.				
Legat: Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviciton proceedings.				
Jofel General Operating				\$ -
Staff Travel (Local & Out of Trown):  Local traver required for work (non-communer expenses) including public transportation mileage, parking etc.				
notel Staff Invel				\$ -
Consultants/Subcontractors: Includes amicipated costs of professional services including 17 support, building and design specialists etc.				• .
Total Consultants/Bubcontractors.				s -
Other:  Administrative Fee / Fiscal Sponsorship: Tides Center provides tuli set of fiscal, human resource, and related infrastructure services.				
8% of direct costs				
TOTAL OPERATING EXPENSES				\$ - \$ 24.815
CAPITAL EXPENDITURES: (Il needeb - A unit valued at \$50000 or more)  Buel description of expense				
Formula to calculate amount of expense #10tal Capital Expenditures:				-
TOTAL DIRECT COSTS				55.045
TOTAL INDIRECT COSTS				\$ -
APPENDIX TOTAL				\$ 55,045

	A	В		C	D	E	F	G	Н	[	
10 1	Contractor Name:					į			iix B-4a		
2	Contract Term:			Appendix		7/1/13-6/					
3	Funding Source:	MHSA/ Pr	<u> 6 qo</u>	3				:	CMS:	6380	Û .
4	**************************************	<u> </u>	<u> </u>						: :	· 	
5		7100	SFDPH CONTRACT UOS COST ALLOCATION BY SERVICE MO								
6		UUS	CUS	IALLUC	AHONE	Y SERV	ICEA	AODE_			
7 8	305-701		- Personal Control	ninkanininkiskiskiskiskiskiskiskiskiskiskiskiskisk	:						
1	Personnel Expenses	<u>:</u> [	1	Prop. Mgn	-	TCE MODE	٥	I			
************************	Position Titles	FTE	-	Salaries	% FTE	Salaries	G: bentalia	Coiccion	D/ +	Contract	Tuémia
E	General Manager	1.00	<b>  </b>	53,825	100%	Salaries	76 F I E	Said les	70 FIE		3,825
	Assistant General Manager	1.00	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	37.657	100%					[L	17,657
	Desk Clerk	3.75	\$	106,010	100%						6.010
	Janitor	0.50	# <u></u>	15,579	100%						5.579
1	Total FTE & Total Salaries	6.25	\$	213.072	100%				) ////////////////////////////////////		3,072
	Fringe Benefits	37%	1	78,197	100%	***************************************		encontrare executorist	(10) To 100 (10) (10)	DOWNSTRANCE OF THE PROPERTY OF	8,197
	Total Personnel Expenses	31.70	5	291,269	100%	<u>-</u>	//************************************		<del></del>		11,269
-	Total Personner Expenses		1.	291,209	100 /6		~~~	<u> </u>		D 23	1,205
18			1 -		0/ <sub>0</sub>				·	I in a	
-	Operating Expenses	! !	S	penditure 70 476						Contract	
	Occupancy		4	78.476	100%	_					8.476
k	Materials and Supplies	:	\ <u>S</u>	1.894	100%	_					1.894
	General Operating	1	\$_	4,862	100%	_				\$	4.862
	Staff Travel	-	U-9 6/3	`	<del>,,</del>						
	Consultants / Subcontractors	<u> </u>	-	- [		_					
	Other		\$	-		_				\$	
26			-	35.665	40.00	****					
	Total Operating Expenses		\$	85,232	100%				WWW.	\$ 8	5,232
28			-						-	·	
	Total Direct Expenses		\$	376,502	100%						6.502
30	Indirect Expenses		\$				dien kan seria and seria			S	
Ī	TOTAL EXPENSES		\$	376,502	100%				1000000 1000 1110 100 100 100 100 100 1	\$ 37	6.502
32											
33	Number of Units of Service (UOS) per Service Mode			9,198 (							9,198
34	Cost Per Unit of Service by Service Mode			\$40.	93						
35	umber of Unduplicated Clients (UDC) per S	ervice Mode	3	31					×		
36			on control of the con						The same of the sa	4	y to an Assessed
37	DPH #1A(1)		-							Rev. 05	5/2010

Tides Center Funding Source: MHSA/Prop 63 Contract Term: July 1, 2008 - June 30, 2018

# Appendix B-4a Appendix Term: 7/1/13 - 6/30/14 Page 2<sup>th</sup> \* 2

BUDGET JUSTIFICATION Tides Center - DISH (MHSA)

Tides Center - DISH (MHSA)								
	Annual	% allocation to Funding						
Salaries and Benefits	Salary	FTE		Source	9	Amount		
General Manager The General Manager is responsible for the overall operation of the property, and the day-to-day implementation of policies procedures and programs that ensure a well-managed, well-maintained building ensures compliance with all applicable laws and regulations; maintains acceptable occupancy leve; and develops a supportive environment for all residents; manages onsite staff and their duties, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence. Reports to the Director.								
Minimum Gualifications: 2 years of managerial or protect administration expenence required. Demonstrated expenence in leadership, management, and supervision required. Extensive expenence with customer service provision or client relations required. Experience and eagerness to work in a team environment required. Previous property management experience a plus. Professional training may substitute for experience.			٠.					
Annual Saiary =	\$54.567 x	1.00	х	0.986	= \$	53,825		
Assistant General Manager Under the supervision of the General Manager, assists with all aspects of property management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as front desk cierks for two shifts per week.  Minimum Qualifications: 2 years of project administration experience preferred.								
Experience with customer service provision or client relations required.								
Annual Salary = Desk Clerk Under the supervision of the General Manager, the Desk Clerks represent property management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff.  Minimum Qualifications: General office experience preferred, Experience with	\$38,175 x	1.00	Х	0.986	= \$	37,657		
customer service provision or client relations preferred. Ability to read, write and tollow instructions. Ability to answer telephone and greet tenants and guests clearly and professionally. Ability to write messages, incident reports, and other notes and occuments legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timely and effective manner.				•				
Annual Salary =	\$28,659 x	3.75	х	0.986	= \$	106,010		
<u>Janitor</u> Under the supervision of the General Manager and the Facilities Manager. maintains the general cleanliness of the building interior and exterior.								
Minimum Qualifications: 1 year or more in janitorial work required.  Experience with customer service provision or client relations preferred.  Experience and willingness to work in a team environment required.  Professional training may substitute for experience.								
Total FTE & Salaries . Annual Salary =	\$31, <b>58</b> 8 x	0.50 <b>6.2</b> 5	x	0.986	= \$ \$	15,579 <b>213,072</b>		
Total Benefits. Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FIGA at 7.45% and SUI at .15%), workers comp at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined contribution.		37%			\$	78,197		
TOTAL SALARIES & BENEFITS					\$	291,269		

Tides Center Funding Source: MHSA/Prop 63 Contract Term: July 1, 2008 - June 30, 2018

Appendix B-4a Appendix Term: 7/1/13 - 6/30/14

% allocation

Page 3

	Monthly				to Funding	•		
Operating Expenses	Expense		# of months		Source			Amount
Occupancy: Rent.								
Gas and Electric:			100					
Monthly gas and electric service at Camelot Hotel								
Current average monthly expense \$999.99	\$1,000	Х	12	У	0.986	=	\$	11,837
Water and Sewer:								
Monthly water and sewer utility costs at Camelot Hotel								
Current monthly expenses \$375	\$375	X	12	X	0.986	=	S	4,439
Building/Unit Repair & Replacement:								
The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of								
outside contractors for other building maintenance repairs including emergency								
repairs and other costs related to unit make-ready and rehab work. These costs								
vary by site and there is an allowance for unexpected repairs.	0.070		40		0.000		\$	7.004
Average monthly expenses = \$670,000	\$670	X	12	Χ	0.986	=	Ф	7,931
Building Supplies: Includes all maintenance and janitorial supplies for Camelot Hotel. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance								
work at Camelot Hotel.  Average monthly expenses = \$2,193.00	\$2,500	ų.	40	.,	0.000		\$	29.593
Elevator Maintenance:  Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five pulldings with elevators	\$2,500	х	12	X	0.986	=	Φ	28,093
Average monthly expanses = \$366.75	\$367	¥	12	х	0.986	==	\$	4,341
Pest Control:					•			.,-
Regular building pest control services including inspections, pest prevention and treatment, and tenant unit treatment and rehab as necessary.  Average monthly expenses = \$333.49	<b>\$33</b> 3		12		0.986		\$	3.946
Trash Removal:	<b>\$</b>	χ.	12	X	0.800	•	Φ	J,540
Monthly trash removal plus periodic rental of debris boxes.	<b>#</b>						a.	A. A. M.
Monthly expenses = \$809.10	<b>\$80</b> 9	х	12	X	0.986	=	\$	9,577
Telephone & Cable: Eugger is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Teams, internet costs for DISH and Services Teams, and cable TV fees for community spaces and maintenance and repair costs for phone systems.								
Average monthly expenses - \$575.50	\$576	×	12	х	0.986	=	\$	6.812
Wolal Occupancy:			· · · · · · · · · · · · · · · · · · ·		***************************************		Ş	78,476
Materials and Supplies: Office Supplies								
Community Building and Eviction Prevention:  DISH sponsored activities for tenants, community meetings etc. and other expenses related to building community and preventing eviction.								
Average monthly expenses = \$160.00 On Site Services:	\$160	χ	12	x	0.986	=	\$	1,894
Support Services Teams led tenant activities, services and programs including			•					
Food Bank programs, holiday celebrations, community building activities, Sharps container services, Americorps volunteers that support the delivery of							\$	
Total Materials and Supplies:							\$	1,894
Entrance described to the production of the contract of the co						•		CONTRACTOR CONTRACTOR

Tides Center Funding Source: MHSA/Prop 63 Contract Term: July 1, 2008 - June 30, 2018

Appendix B-4a · Appendix Term: 7/1//13 - 6/30/14 · Page 4 · Appendix Term: 7/1//13 - 6/30/14 · Appendix Term: 7/1//13 - 6

General Operating: Insurance						
Cost to insure Tides Center for DISH activities, including general liability: property, and related insurance costs					\$	-
Staff Development: Trainings, workshops an related expenses for employee professional development and increased quality of service delivery.					\$	•
Credit Reports: Background checks (credit history, public records search and criminal) for housing applicants.					\$	
Staff Recruiting: Open staff position advertising and related costs, background checks on new hires etc.					\$	-
Legal: Aftorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings.  Estimated monthly expenses = \$410.75	\$411 x	40		0.000	\$	4,862
	- Ф411 X 	12	Х	0.986		
Sotal/General Operating:					\$	4,862
Staff Travel (Local & Out of Town):  Local travel required for work (non-commute: expenses) including public transportation, mileage, parking etc.						
Annual aliowance across DISH = FatalStaff Fravel:					\$	
Consultants/Subcontractors: Includes anticipated costs of professional services including 1° support, building and design specialists etc.					\$	_
Total Consultants/Subcontractors.				·	\$	
Other: Administrative Fee! Fiscal Sponsorship: Tides Center provides full set of fiscal human resource, and related infrastructure services 8% of \$56.817					\$	-
Tiotal Other:					\$	14
TOTAL OPERATING EXPENSES					\$	85,232
CAPITAL EXPENDITURES: (li needed - A unif valued at \$5,000 or more) Brief description of expense					_	
Formula to calculate amount of expense					\$	•
Total Capital Expenditures					\$	-
TOTAL DIRECT COSTS					\$	376,502
INDIRECT COSTS  TOTAL INDIRECT COSTS					\$ <b>\$</b>	*
APPENDIX TOTAL					\$	376.502

-		-			<b>P</b> *\	· Y · · · · · · · · · · · · · · · · · ·	<b>F</b>				<del></del>
	Α	<u> </u>	5.15	<u></u>	D	<u> </u>	F	G	H		
<u>.1</u>	Contractor Name:								lix B-4b		Page 1
, 2	Contract Term.		Jun	e 30, 2018				Appendix			13 - 6/30/14 6380
3_4	Funding Source:	HUD Grant		<u> </u>					CMS:	: 	UOCO
5				CEN	H CONTR	ACT		·		<u> </u>	
6		TIOS	OS			Y SERVICI	MOI	ì.E	***********	÷	
7		000	/ ( ) ( )	L IMAGESCO	-2828C)1	A CHARLET ACT	J 114 (74				
8			CONTRACTOR OF THE PARTY OF THE	NAME OF TAXABLE PARTY.		-					
9	Personnel Expenses			Prop. Ngr		ERVICE MODE	Markete Ministrations between Astro	Con	tract Totals		
	Position Titles	FTE		Salaries	% FTE	Salaries	% FTE	Salaries	% FTE		
11	General Manager	0.50	\$	18,477	100%					\$	18,477
12	Assistant General Manager	0.50	\$	12,927	100%		<del></del>			S	12,927
13	Desk Clerk	1.60	5	31.054	100%					\$	31,054
14	Janitor	0.75	\$	16.044	100%					3	16,044
15	Total FTE & Total Salaries	3.35	\$	78.503	100%					\$	<b>78.50</b> 3
16	Fringe Benefits	37%	\$	28,811	100%	**************************************	*************	***************************************	44.024.004100000000000000000000000000000	Ş	28,811
17	Total Personnel Expenses		S	107,313	100%				<del>, ,</del>	\$	107.313
18										***********	CAMBELLE STATE OF STA
19	Operating Expenses		Ex	penditure	<b>5</b> /6	Expenditure	%	Expenditure	%	Co	ntract Total
20	Occupancy		\$	80,961	100%	-				S	80,961
21	Materials and Supplies	:	\$	3,166	100%					\$	3,166
22	General Operating		S	3,359	100%				·	\$	3,359
23	Staff Travel		\$	-						\$	-
24	Consultants / Subcontractors		\$	-						\$	-
25	Other	The state of the s	\$							S	-
26	Total Operating Expenses		\$	87,486	100%					\$	87. <b>48</b> 6
27								ACTION AND ADDRESS OF THE ACTION ASSESSMENT			Control of the Contro
28	Total Direct Expenses	i i	\$	194,799	100%					\$	194,799
29	Indirect Expenses		\$	-						Ş	-
30	TOTAL EXPENSES		\$	194,799	100%				anconstruction described has	\$	194,799
31					*******		24 x 14 x 14 x 12 x 12 x 12 x 12 x 12 x		***********		
32	Number of Units of Service (UOS) per	Service Node	-	11,497	·		-SCHOOL-KHAINS-W			-	11,497
33	Cost Per Unit of Service by Service Me	ode		\$16.94							
34	Number of Unduplicated Clients (UDC) p	er Service Mode	-	35					***************************************		
35		Hancourismental toler uncommunication		oriko-sakoranya manapatokan	THE PROPERTY OF THE PROPERTY O	****	andres de la la companya de la companya de la companya de la companya de la companya de la companya de la comp			<b>A.</b>	
36	DPH #1A(1)		-	}						1	Rev. 05/2010
	december 1 to 1 to 1 to 1 to 1 to 1 to 1 to 1 t				····						

Appendix B-4b Appendix Term: 9/1/13 - 6/30/44 \*\* , Page 2

### BUDGET JUSTIFICATION Tides Center - DISH (HUD)

Tides Center - DISH (HUD)					er	6 allocatio		
	Αı	nnual				to Funding		
Salaries and Benefits		alary		FTE		Source	,	Amount
General Manager  The General Manager is responsible for the overall operation of the property, and the General Manager is responsible for the overall operation of the property, and the General Manager, implementation of policies, procedures and programs that ensure a well-managed, well-maintained building; ensures compliance with all applicable laws and requisitions; maintains acceptable occupancy level and develops a supportive environment for all residents, manages onsite staff and their duties, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence. Reports to the Director.								
Minimum Qualifications: 2 years of managerial or project administration experience required. Demonstrated experience in leadership, management, and supervision required. Extensive experience with customer service provision or client relations required. Experience and eagerness to work in a team environment required. Previous property management experience a plus. Professional training may substitute for experience.								
Annual Salary ≈ Assistant General Manager	\$	54,567	Х	0.50	х	0.677	= \$	18,477
Under the supervision of the General Manager, assists with all aspects of property management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as front desk clerks for two shifts per week.  Minimum Qualifications: 2 years of project administration experience preferred. Experience with customer service provision or client relations required.								
Annual Salary =	\$	38,175	х	0.50	х	0.677	= \$	12,927
Desk Clerk Under the supervision of the General Manager, the Desk Clerks represent property management by greeting renants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff. Minimum Qualifications: General office experience preferred. Expenence with customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer telephone and greet tenants and guests clearly and professionally. Ability to write messages, incident reports, and other notes and documents legibly and accurately Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timety and effective manner	\$	28,659	X	1.60	X	0.677	= \$	31,054
Janitor Under the supervision of the General Manager and the Facilities Manager. maintains the general cleanliness of the building interior and exterior.								
Minimum Qualifications: 1 year or more in janitorial work required.  Experience with customer service provision or client relations preferred.  Experience and willingness to work in a team environment required. Professional training may substitute for experience.								
Annual Salary =	S	31,588	χ	0.75	×	0.677	= \$	16,044
Total FTE & Salaries	NAMES OF THE OWNER, OF THE OWNER, OWNER, OWNER, OWNER, OWNER, OWNER, OWNER, OWNER, OWNER, OWNER, OWNER, OWNER,	*********		2.60		***************************************	\$	78,503
Total Benefits: Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.7%, life & disability insurance @ .7%, health/dentail/vision coverage @ 17%, and 2.7% defined	-			37%			\$	28,811
contribution.  TOTAL SALARIES & BENEFITS			<del></del>				\$	<b>107,31</b> 3
TOTAL SALARLES & BEREITTO								

Funding Source: HUD Grant

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-4b Appendix Term: 9/1/13 - 6/30/14 Page 3

% allocation Monthly to Funding Operating Expenses Expense # of months Source Amount Occupancy: 10 0.677 = S Office Rent: This line item includes space rent costs for the DISH Central and Facilities Central Office (\$2.670/month), and the Star Commercial space (\$1.978), including slight increases during the contract year Gas and Electric: Monthly das and electric service at Empress Hotel Current average monthly expense \$3,000 X 10 months \$ 3.000 10 0.677 æ \$ 20.317 Water and Sewer: Monthly water and sewer utility costs at Empress Hotel Current monthly expenses \$1,355.24 x 10 months \$ 1,355 10 0.677 = \$ 9,178 Building/Unit Repair & Replacement: The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs. Average monthly expenses at Empress are \$905.10 \$ 905 10 0.677 **=** \$ 6,130 Building Supplies: Includes all maintenance and janitorial supplies for Empress Hotel. Also includes furniture, padding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work at Empress Hotel. Average Monthly expenses = \$3.000 \$ 3,000 10 0.677 \$ 20.317 Elevator Maintenance: Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators. 325 Average monthly expenses = \$234.52 \$ 10 2.198 0.677 = S Pest Control: Regular building pest control services including inspections, pest prevention and treatment, and tenant unit treatment and rehab as necessary. Average monthly expenses = \$400.29 \$ 400 10 0.677 **=** \$ 2.711 Trash Removal: Monthly trash removel plus periodic rental of debris boxes. Wonthly costs average \$1.531.75 \$ 1.532 X 10 0.677 = \$ 10.374 Telephone & Cable: Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemall for DISH and Services Team, internet costs for DISH and Services Teams, and cable TV fees for Empress Hotel 1,438 x Average monthly costs average \$1,437.52 \$ 10 0.677 = S 9,736 Total Occupancy: 80,961 Materials and Supplies: Office Supplies: General office supplies including printing & duplicating for DISH & Support Services, postage printer supplies, computer supplies, office furniture etc. Average monthly costs average \$467.50 \$ 468 10 0.677 = S 3.166 Community Building and Eviction Prevention: DISH sponsored activities for tenants, community meetings etc. \$ 10 0.677 **=** \$ On Site Services: Support Services Teams led tenant activities, services and programs including Food Bank programs, holiday celebrations, community building activities. Sharps 10 Х 0.677 = S container services. Americards volunteers that support the delivery of services Total Materials and Supplies: 3,166

Funding Source: HUD Grant

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-4b Appendix Term: 9/1/13 - 6/30/14,-6/30/,.... Page 4

General Operating: Cost to insure Tides Center for DISH activities, including general flability, property, and related insurance costs \$ 10 0.677 = \$ Staff Development: Trainings, workshops an related expenses for employee professional development and increased quality of service delivery. 10 0.677 Credit Reports: Background checks (credit history, public records search and criminal) for 0.677 10 \$ housina applicants. Staff Recruiting: Open staff position advertising and related costs, background checks on new 10 0.677 **=** 9. hires etc. Legal: Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings. 496 0.677 Estimated monthly expenses = \$496.00 \$ 3,359 Total General Operating Staff Travel (Local & Out of Town) 10 0.677 Consultants/Subconfractors: 10 0.677 Tiotal Consultants/Subcontractors Administrative Fee/ Fiscal Sponsorship: Tides Center provides full set of fiscal. human resource, and related infrastructure services 8% of \$184.450 0.677 87,486 TOTAL OPERATING EXPENSES \$ CAPITAL EXPENDITURES: (If needed - A unit valued at \$5,000 or more) Brief description of expense Formula to calculate amount of expense \_\$ 0.677 Total Capital Expenditures: TOTAL DIRECT COSTS \$ 194,799 S INDIRECT COSTS TOTAL INDIRECT COSTS 194.799 APPENDIX TOTAL

E-	Α	B		<u> </u>	D	E	F	G	H		1
í	Contractor Name:								fix B-4c		age 1
2		July 1, 2008 -		ne 30, 2018			I	Appendix	Term:	7/1/1	3 - 6/30/14
3	Funding Source:	General Fund									
4	- No. 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10	:	C~ 200	**************************************	2712002 V			,			
5				DPH AIDS	,						
6 7	-11-1100-110	DOS C	O	ST ALLOC	AHONI	SY SERV	/ICE P	VIOLE.	· · · · · · · · · · · · · · · · · · ·		
<u>- (</u>		: 	parameter (	THE STATE OF THE S	SER\	/ICE MODE		 			
	Personnel Expenses			Prop. Mgm							CA.14CA
	Position Titles	FTE	-	Salaries	% FTE	Salaries	% FTE	Salaries	% FTE	Conti	ract Totals
	General Manager	4.50	8	170,583	100%					S	170,58
	Assistant General Manager	4.50	\$	119,341	100%					S	119.34
	Desk Clerk	21.85	S	435,015	100%					\$	435.01
14	Janitor	8.55	S	187,620	100%					\$	187,62
15	Director	1.80	5	145,640	100%					\$	145.64
16	Deputy Director	1.00	\$	69,212	100%					S	69.21
17	Operations Manager	1.00	\$	35,462	100%					\$	35.46
18	Facilities Director	1.00	S	56,499	100%					5	56,49
19	Facilities Manager	1.87	6.5	74,420	100%					\$	74,42
20	Maintenance Worker	5.80	S	173,984	100%					\$	173,98
21	Facilities OM/Project Associate	1.00	8	31,781	100%					S	31,78
22	Total FTE & Total Salaries	52.87	\$	1,499,558	100%					S	1,499,55
23	Fringe Benefits	37%	\$	553,112	100%					\$	553,1
24	Total Personnel Expenses		\$	2.052,671	100%					\$	2.052,6
25			1					, , , , , , ,			
26	Operating Expenses		E	xpenditure	%					Con	tract Total
27	Occupancy	İ	\$	587.903	100%					S	587.90
28	Materials and Supplies		\$	102,600	100%		×			5	102.60
29	General Operating	!	\$	103.494	100%					S	103.49
30	Staff Travel	:	S	834	100%					\$	83
31	Consultants / Subcontractors		S	154,453	100%		************			S	154,45
32	Other		\$	.311.465	100%					\$	311,46
33	Total Operating Expenses	i i	\$	1,260,749	100%					S	1,260,74
34								i			THE PERSON NAMED OF THE PE
35	Total Direct Expenses		\$	3,313,420	100%					\$	3.313,42
36	Indirect Expenses		\$	-	······································					\$	-
37	TOTAL EXPENSES	(	\$	3,313,420	100%					\$	3,313.42
38		· · · · · · · · · · · · · · · · · · ·	Г								
39	Number of Units of Service (UOS) p	er Service Mode		126,801 ;					······································	<u> </u>	126,80
40	Cost Per Unit of Service I	y Service Mode		\$26.1	13						
41	Number of Unduplicated Clients (UDC) p		à housean	392	OFFICE AND ADDRESS OF THE PERSON OF THE PERS						
42			llow-		icaniidii ili bilanii olalii orginni			1		J	
	DPH #1A(1)		1					<del> </del>			Rev. 05/20

Tides Center Funding Source: General Fund Contract Term: July 1, 2008 - June 30, 2018

BUDGET JUSTIFICATION		تــــــــــــــــــــــــــــــــــــــ		===			
Tides Center - DISH (GF:					% allocation		
	Annual				to Funding		
Salaries and Benefits	Salary		FTE	. !	Source	: <u>;</u>	Amount
General Manager		<u></u>				<del></del>	
Time General Manager is responsible for the overall operation of the property and				1			
the day-to-day implementation of policies, procedures and programs that existing a		1 1		į			
well-managed well-maintained building, ensures combinance with all applicable		1					
laws and regulations, maintains acceptable occupancy level and develops it supportive environment for all residents; manages onsite staff and their duries.		i í				1	
interacts with and supervises vendors. Callaborates with onsite support services							
provinces and 0PH in pursus or excellence. Reports to the Director						1 5	
SACTORES CONTROL 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1						11	
Minimum Qualifications 2 years of managerial or project administration experience							
required. Demonstrated experience in leadership, management, and supervision							
required.Extensive expensive with customer service provision or client reisnory.							
required. Experience and experiess to work in a team anvironment required							
Previous property management experience a plus. Protessional training may						1	
subsitute for expenence						1	
Amrue: Sajer: =	\$ 54,567	X	4.50	İx	0.695	1=1:	170,583
Assistant General Manager		i i		-		1	
		i					
Under the supervision of the General Manager, assists with all aspects of property							
managemen: Responsibilities include assisting with rent collection and reporting						. :	
work order coordination, tenent communication, tenant activities, and other aspects						1 1	
of building operations. AGMs also serve as front desk clerks for two shifts per						'	
We&k							
Minimum Qualifications: 2 years of project administration expenence preferred				3		1	
Experience with customer service provision or client relations required.				1			
Annual Saiarv =	\$ 38,175	v	4.50	:   X	0.695	=	119,341
Desk Cierk	4 40,170	^	4.00	<u> </u>	0.035	1-1	112,041
Under the supervision of the General Manager, the Desk Clerks represent property		1					
management by greating tenants and visitors, monitoring building satery and traffic,							
and communicating appropriately with residents, guests, service providers and		2.00		i		1 1	
sraf*		1 1		1		1	
Minimum Qualifications; General office experience preferred. Experience with							
customer service provision or client relations preferred. Ability to read, write and				İ		1	
tokow instructions. Ability to answer telephone and greet tenants and guests							
clearly and professionally. Ability to write messages, incident reports, and other						!	
notes and documents legibly and accurately. Ability to multi-task in a fast paced							
work environment, and ability to prioritize among competing pressing issues							
Ability to manage expectations and meet deadlines in a timely and effective		]					
mariner.	A 00 050	1	04.02		7.005	l-l	100 040
Annual Satary =	\$ 28,659	X	21.85	1x	0.695	= [	435,015
Janitor Under the supervision of the General Manager and the Facilities Manage.	### L VA. ###	$\vdash$			!		
maintains the general deanliness of the building interior and exterior.				2		1 !	
manage the general designates of the building meeter and extends.		1		1			
Minimum Qualifications: 1 year or more in janitorial work required.		$\vdash$		i		11	·
Experience with customer service provision or client relations preferred.						!	
Experience and willingness to work in a team environment required. Professional							
training may substitute for experience.							
Annual Sarary =	\$ 31,588	Х	8.55	Х	0.695	Ξ.	187,620
Director		1				1	
The Directors are responsible for the leadership of DISH, including implementation		1					
of the mission of DISH and of the DAH, including the provision of excellent property				į			
management service. The Directors are responsible for the effectiveness of				Î			
DISH's 60 employees and the prudent use of its \$5.5 million budget. The Directors				į			
oversee all aspects of the organization and its services, including site operations.							
team building and staff professional development, interagency collaboration,							
program development, resource development, vendor relations, policy. Infrastructure and information technology. The Directors develop and sustain				į			
community and business partnerships to maximize and leverage City resources. In		-		1			
community and dusiness partnerships to maximize and leverage Gity resources. It addition, the Directors work closely with the Tides Center to provide effective				1			
human resources services and financial management and accounting. Members				Ì			
of four person senior leadership team. The Directors report to the DISH Advisory		l i				1	
Board.							
Minimum Qualifications: College Degree required, Extensive Experience with		1		<del>.</del>		-	-
supportive nousing and harm reduction required. Leadership and personnel		1					
management experience required. Experience with customer service provision or				i			
client relations preferred.		1					
		1				<u> </u>	
Annual Salary =	\$ 116,469	Х	1.80	X	0.695	[=!;	145,640

outy Director  Beauty Director is responsible for the brancks, and administrative operations of   Button oversight of OISH, 25.5 million budget. The Deputy Director  nestrates the development and deployment of annual and long-term francial.								
9— inclooms oversight of DISH \$6.5 million boaset. The Deputy Director			;		<del></del>			
nestrares me development and debloyment of arbubliand tong-remi financial 🧢 🗄			: 1				: :	
the contract of the contract o			. !				1.1	
ources and budget. The Deputy Director also ensures prudent, consisten:			1 4				11	
purate and timely processing of income and expenses, incoding terril collection in several payment. Oversight of occupancy data collection and reporting.								
come measurement and contract reporting. Oversees vendor contracts and					1 1			
ndor reserrors. Develops and implements organization-wide information					: 1			
hnology strategy, including managing IT consultant/help destrict The Deputy					1			
ector developo and ennances operational and financial policies and procedures.							- 1	
tron and reporting, outcome measurement and contract reporting. Oversees http://doi.org/10.1007/philosophysical and reconciliations. Managers Operations								
nager arki Facilities Office Manager Member of four person sentor leadership					1			
nimum Cualifications. Administrative and project management experience					+			
tures. College degree or equivalent experience preferred. Supervision and stars-			1					
experience preferred. Experience with customer service provision or client			:					
Stipns nreverred Amuel Salary =	Š	99,629	Y	1.00	X	0.695	<b>≈</b> \$	69,212
erations Manager			1				-  <del> </del>	
der supervision of the Deputy Director, the Operations Manager is responsible								
day-to-day smooth operations of the central office, including systems, office								
ichines, supplies, and facilities coordination. Coordinates day-to-day by seeing in collaboration with the Tides Center, including payables and								
veryables. Assists with occupancy data collection and reporting, manages HR								
ordination with Tides, and manages other projects.								
nimum Qualifications: College degree or equivalent experience preferred. One			<u>                                     </u>					
ar of administrative and project management experience required. Professional								
ining may substitute for experience. Ease and efficiency with Microsoft Office								
twere suite, including extensive experience with Word and Excel and email:								
nagement. Experience in creating forms and managing shared electronic								
tiers across a nerwork. Database and basic website experience a plus.								
perience with customer service provision or client relations preferred.				~~~				
Annual Salary =	\$	51,046	x	1.00	X	0.695	=   \$	35,462
clitities Director  e Facilities Director oversees all aspects of facilities planning and operations for							+	
six sites, including managing Facilities team of twenty employees, facilities					1			
dget oversight, work order and unit make ready planning and execution.								
active coordination of well-maintained buildings, vendor relationships and								
nsolidation. Oversees all capital projects, coordinating work with building								
ners, contractors, and consultants. Ensure life safety and emergency response								
stems are effective and current. Ensures effective and proactive communication in the first staff as well as professional development and training for all Facilities.								
ployees. Manages Facility Managers. Member of four person senior leadership			1					
on Daname to Director						***************************************	44	
nimum Qualifications: 5 years or more in skilled maintenance work required.  perience with personnel management and staff training required. Experience								
n customer service provision or client relations preferred.								
Annual Salary = Chities Manager	\$	81,329	Х	1.00	X	0.695	= \$	56,499
der the supervision of the Facilities Director, the Facilities Managers will serve as:							++	
pervisors and foregerson of three buildings each for all maintenance work in								
laboration with the Facilities Director, the Maintenance Workers, and the							)	
neral Managers. FMs will work with contractors, vendors, and others to ensure					1 3			
					1 3			
oper, cost-effective, and proactive maintenance of each building.								
pper, cost-effective, and proactive maintenance of each building.  nimum Cualifications: 5 years or more in skilled maintenance work required.				error duch er d den stat erroren error d er d ver en		SERRE POWER WOODPOOR POWER IN SERVICE		
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience								
nimum Qualifications: 5 years or more in skilled maintenance work required.						HARP FOUND TO THE BEACH.		
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Salary =	449	57.286	х	1.87	X	0.695	# <b>\$</b>	74,420
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Satary = intenance Worker	\$	57.286	X	1.87	X	0.695	# <b>\$</b>	74,420
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Salary = Intenance Worker  der the supervision of the Facilities Director and Facilities Managers, performs	\$	57.286	X	1.87	х	0.695	# \$	74,420
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Satary = intenance Worker	\$	57.286	X	1.87	X	0.695	# \$	74,420
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Salary = Intenance Worker  der the supervision of the Facilities Director and Facilities Managers, performs	\$	57.286	X	1.87	х	0,695	- S	74,420
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Satary = intenance Worker der the supervision of the Facilities Director and Facilities Managers, performs eventive, corrective, emergency, cosmetic and routine maintenance.	3	57.286	X	1.87	X	0,695	# #	74,420
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Satary = Intenance Worker der the supervision of the Facilities Director and Facilities Managers, performs eventive, corrective, emergency, cosmetic and routine maintenance.  Annual Satary = Intenance Worker der the supervision of the Facilities Director and Facilities Managers, performs eventive, corrective, emergency, cosmetic and routine maintenance.		57.286			×	0.696	## ## ## ## ## ## ## ## ## ## ## ## ##	
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Satary = intenance Worker der the supervision of the Facilities Director and Facilities Managers, performs eventive, corrective, emergency, cosmetic and routine maintenance.  Simum Qualifications: 2 years or more in skilled maintenance work required beginning with customer service provision or client relations preferred.  Annual Satary = citities OW/Project Associate				1.87				74,420 173,984
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Salary = Intenance Worker  der the supervision of the Facilities Director and Facilities Managers, performs eventive, corrective, emergency, cosmetic and routine maintenance.  Inimum Qualifications: 2 years or more in skilled maintenance work required, perience with customer service provision or client relations preferred.  Annual Salary = Initiates OM/Project Associate over the supervision of the Facilities Manager, the Facilities Office								
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Salary = Intenance Worker  der the supervision of the Facilities Director and Facilities Managers, performs eventive, corrective, emergency, cosmetic and routine maintenance.  Inimum Qualifications: 2 years or more in skilled maintenance work required, perience with customer service provision or client relations preferred.  Annual Salary = Initiates OM/Project Associate  over the supervision of the Facilities Manager, the Facilities Office nager/Project Associate will coordinate administrative functions of the Facilities								
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Satary = Intenance Worker der the supervision of the Facilities Director and Facilities Managers, performs eventive, corrective, emergency, cosmetic and routine maintenance.  Inimum Qualifications: 2 years or more in skilled maintenance work required, perience with customer service provision or client relations preferred.  Annual Satary = Initiates OMProject Associate over the supervision of the Facilities Manager, the Facilities Office nager/Project Associate will coordinate administrative functions of the Facilities m. including contract and vendor coordination, inventory, bill paving, team								
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Salary = Intenance Worker  der the supervision of the Facilities Director and Facilities Managers, performs eventive, corrective, emergency, cosmetic and routine maintenance.  Inimum Qualifications: 2 years or more in skilled maintenance work required, perience with customer service provision or client relations preferred.  Annual Salary = Initiates OM/Project Associate  over the supervision of the Facilities Manager, the Facilities Office nager/Project Associate will coordinate administrative functions of the Facilities								
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Satary = Intenance Worker der the supervision of the Facilities Director and Facilities Managers, performs eventive, corrective, emergency, cosmetic and routine maintenance.  Annual Satary = Intenance work required perience with customer service provision or client relations preferred.  Annual Satary = Intenance work required perience with customer service provision or client relations preferred.  Annual Satary = Intenance work required perience with customer service provision or client relations preferred.  Annual Satary = Intenance work required perience with customer service provision or client relations preferred.  Annual Satary = Intenance work required perience with customer service provision or client relations preferred.  Annual Satary = Intenance work required provision or client relations. The position may be provided by the provision of the pacific provision or client relations. This position also manage varoius special projects.								
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Satary = Intenance Worker der the supervision of the Facilities Director and Facilities Managers, performs exentive, corrective, emergency, cosmetic and routine maintenance.  Internance Worker der the supervision of the Facilities Director and Facilities Managers, performs exentive, corrective, emergency, cosmetic and routine maintenance work required.  Internance Worker Difficulties Corrective, emergency, cosmetic and routine maintenance work required.  Internance Worker Difficulties Corrective, emergency, cosmetic and routine maintenance work required.  Internance Worker Difficulties Corrective, emergency, cosmetic and routine maintenance work required.  Internance Worker Difficulties Corrective, emergency, cosmetic and routine maintenance work required.  Internance Worker Difficulties Manager, the Facilities Office and Project Associate will coordinate administrative functions of the Facilities maintenance work required.  Internal Setary # Difficulties Office administrative functions. This position also manage varoius special projects.  Internal Setary # Difficulties Manager, the Facilities Office administrative functions. This position also manage varoius special projects.								
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Satary = Intenance Worker der the supervision of the Facilities Director and Facilities Managers, performs eventive, corrective, emergency, cosmetic and routine maintenance.  Annual Satary = Intenance work required perience with customer service provision or client relations preferred.  Annual Satary = Intenance work required perience with customer service provision or client relations preferred.  Annual Satary = Intenance work required perience with customer service provision or client relations preferred.  Annual Satary = Intenance work required perience with customer service provision or client relations preferred.  Annual Satary = Intenance work required perience with customer service provision or client relations preferred.  Annual Satary = Intenance work required provision or client relations. The position may be provided by the provision of the pacific provision or client relations. This position also manage varoius special projects.								
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Satary = Intenance Worker  der the supervision of the Facilities Director and Facilities Managers, performs exentive, corrective, emergency, cosmetic and routine maintenance.  Simum Qualifications: 2 years or more in skilled maintenance work required, perience with customer service provision or client relations preferred.  Annual Satary = Children Comment of the Facilities Manager, the Facilities Office anger/Project Associate will coordinate administrative functions of the Facilities main inventory, bill paying, team reduling, work orders, and other central administrative functions. This positorials manage varoius special projects.  Service of administration support operience required, experience in construction and or maintenance offices a plus.								
minum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Satary = Intenance Worker der the supervision of the Facilities Director and Facilities Managers, performs wentive, corrective, emergency, cosmetic and routine maintenance.  Intenance work required with customer service provision or client relations preferred.  Annual Satary = Intenance work required before the supervision of the Facilities Manager, the Facilities Office nager/Project Associate will coordinate administrative functions of the Facilities m. including contract and vendor coordination, inventory, bill paying, team needling, work orders, and other central administrative functions. This position also manage varoius special projects  International Service of administration support serience required, experience in construction and or maintenance offices a plus of 30-40 WPM. Proficiency with MS Office tools including MS Project Manager inputer literacy with a command of other office software including spreadsheets, and processing and database applications. Excellent verbal and written.								
nimum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Satary = Intenance Worker der the supervision of the Facilities Director and Facilities Managers, performs wentive, corrective, emergency, cosmetic and routine maintenance.  Annual Satary = Intenance work required perience with customer service provision or client relations preferred.  Annual Satary = Intenance work required perience with customer service provision or client relations preferred.  Annual Satary = Intenance work required perience with customer service provision or client relations preferred.  Annual Satary = Intenance of the Facilities Manager, the Facilities Office nager/Project Associate will coordinate administrative functions of the Facilities in. Including contract and vendor coordination, inventory, bill paying, reamineduling, work orders, and other central administrative functions. This position also manage varoius special projects.  Immum Qualifications: High School Diploma, 3~ years of administration support perience required, experience in construction and or maintenance offices a plus good 30-40 WPM. Proficiency with MS Office tools including MS Project Manager, muturication skills	\$	43.180	X					
minum Qualifications: 5 years or more in skilled maintenance work required, perience with personnel management and staff training required. Experience in customer service provision or client relations preferred.  Annual Satary = Intenance Worker der the supervision of the Facilities Director and Facilities Managers, performs wentive, corrective, emergency, cosmetic and routine maintenance.  Intenance work required with customer service provision or client relations preferred.  Annual Satary = Intenance work required before the supervision of the Facilities Manager, the Facilities Office nager/Project Associate will coordinate administrative functions of the Facilities m. including contract and vendor coordination, inventory, bill paying, team needling, work orders, and other central administrative functions. This position also manage varoius special projects  International Service of administration support serience required, experience in construction and or maintenance offices a plus of 30-40 WPM. Proficiency with MS Office tools including MS Project Manager inputer literacy with a command of other office software including spreadsheets, and processing and database applications. Excellent verbal and written.	\$		X					

Funding Source: General Fund Contract Term: July 1, 2008 - June 30, 2018

Appendix B-4c.;
Appendix Term: 7/1/13 - 6/30714
Page 4 \* 5

Tides Centers fringe benefits rate of 37% includes the following: payroll taxes				
(FICA at 7.45% and SUI at .15%), workers complat 8.7%, title 8 disability insurance 6: .7%, nealth/dental/vision coverage 6: 17%, and 2.7% defined contribution.				
	<u> </u>	37%	1.1	\$ 553,112
TOTAL SALARIES & BENEFITS		:		\$ 2,052.671

Tides Center Funding Source: General Fund Contract Term: July 1, 2008 - June 30, 2018 Appendix 5-4c Appendix Term: 7/1/13 - 6/30/14 Page 5

	:			:		% allocation	: .		
Operating Expenses		Monthly xpense	1	# of months		to Funding Source			Amount
Occupancy:		***************************************						.,	
Rent Office Rent This line item includes space rent costs for the DISH Central and	\$	4,728	X	12	X	0.695	=		<b>3</b> 9.418
Facilines Gentral Office (\$2.793) month), and the Star Commercial space (\$1.935)									
mo: including slight increases during the contract year			1	į					
	-		i	:	!		!		PROFESSION
Gas and Electric:	\$	9,462	iχ	12	Х	0.695	. = j	3	<b>7</b> 8.883
Monthly das and electric service at 6 properties, and the Fedilines Central office			Ī	:	:	:			, , , , , , , , , , , , , , , , , , , ,
2.50 467	<u>.</u>		سما		:	: ! !	1		
			Ļ.,	<u> </u>	<u> </u>		4 - 3		
Water and Sewer	\$	10,274	X	12	l X	0.695	=	\$	<b>8</b> 5,648
Monthly water and sewer billion costs at 6 properties			i-	<del>.</del>		· · · · · · · · · · · · · · · · · · ·	+-:		
Current monthly expenses at 6 sites \$10,274 x 12 months	<del>-</del>		<u> </u>	:	-	· · · · · · · · · · · · · · · · · · ·	+		
Building/Unit Repair & Repiacement	15	6,192	Y	12	X	0.695	=	Ś	51,620
The fine Captures expenses to lar recuired, periodic inspections, periodic			1	I		!	77		
mamtenance and repair of building systems (plumbing, electrical, etc.), use of	-								
cursing contractors for other bullaring maintenance repairs including emergency					:				
repairs end other costs related to unit make-ready and repair work. These costs			İ						
very by site and there is an allowance for unexpected repairs. Monthly costs			İ		ĺ				
average \$6.193.0h across the historia	<u> </u>		Ĺ.		:			,	***************************************
	1				ļ		-		
Building Supplies	15	15,904	X	12	İх	0.695		5_	132,581
Includes all maintenance and jamitorial supplies for the cisites. Also includes	ĺ		Í	İ			: ;		
numiniture, peading, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staft across the six sites and neccessary equipment			1				. :		
							'		
or roof purchases for completing needed maintenance work across the siz sites.  Monthly costs average \$15,904 across the 6 sites.	+		1	1	<u> </u>	! :			
AMOUNTAL COSTS SASTISCE \$10204 SCLODS THE DISTOR	-		+		-				
Elevator Maintenance:	\$	2,361	ΙX	12	х	0.695	į =	\$	19.682
Baseo on current costs, this line item includes monthly service fee, inspection and	Ť	amp D 7	<del>                                     </del>		1	0.000			
certification tees, and repairs, for the tive buildings with elevators. Monthly service									
plus repairs everage \$2,361 across 5 sites	i		1			ĺ			
			1						
Pest Comrol	\$	7,360	Х	12	x	0.695	=	Ş	61,358
Regular building past control services inlouding monthly inspections, pass			1						
prevention and treatment, and tenant unit treatments and rehab as necessary.	-		1			:	4		
Mionthly inspections costs average \$7,360 across 6 sites	-		4				-		
Trash Removal	S	7,369		12	İχ	0.695	=	e	61,432
I trash removal I Monthly trash removel plus periodic rentel of debris boxes. Monthly costs average	4	7,000	: X	12	-	0.050	+-	φ	01,402
\$7,36% across the 6 sites			3	İ	i				
OF ACT ON THE CONTROL	$\vdash$		3	<u> </u>	+	<u>:</u>			OT VIII PAT VIII VIII VIII VIII VIII VIII VIII VI
Telephone & Cable:	1.5	5,038	Х	12	×	0.695	=	\$	41,999
Budget is based on current expenses, including office telephones for DISH and	1								
Services Teams, voicemail for DISH and Services Team, interner costs for DISH	. 444			İ	ì	:			
and Servides Teams. DISH's organization-wide cellular phone plan, and cable TV	1								
fees for community spaces and maintenance and repair costs for phone systems.	İ			İ					
This line also includes monthly costs for web-based email and document storage	-		1			i			
solutions	-		1		1				
Monthly costs average \$5,036 across 6 buildings plus DISH Central Office	-		1-		·			********	
Repairs and Maintenance Reserve	\$	1,833	χ	12	ļΧ	0.695	=	\$	15,283
Owner expenses prepaid by DISH and to be reimbursed	<u> </u>		-		<u>L</u>	<u> </u>			
Estimated monthly expenses of \$1.830.33	į.				ļ	ļ			ED7 505
Jotal Occupancy			į.,	<u> </u>		ļ		\$	587,903
Materials and Supplies:		- A 1.	1	10	į.	0.005	1	•	40-33-
Office Supplies: General office supplies inicuding printing & duplicating for DISH & Support	\$	5,848	X	12	X	0.695	=	Ф_	48,747
Services, postage printer supplies, computer supplies, office furniture etc.					i				
Wonthly costs average \$5,847.50 across the 6 building sites and DISH				1			$\vdash$		
Central Office.									
			1	<u> </u>	1	-	-	_	
Community Building and Eviction Prevention:	S	833	х	12	X	0.695	=	\$	6,947
DISH spansored activities for tenents, community meetings etc. and other			1		-				
expenses related to building community and preventing eviction. Monthly Costs			í			1			
everage \$833.33 across the 6 sites			1						
	i					:			
On Site Services	\$	5,627	Х	12	X	0.695	=	\$_	46,906
DPH Support services Teams and tenant activities, services and programs			-		ļ				
including Food Bank programs, holiday celebrations, community building activities.	1				ĺ				
Sharps container services. Americorps volunteers that support the delivery of	+-		+	-	<u>:                                     </u>		-	_	AFFERSON
Monthly costs average \$5.627 across the 6 sites	<del>-</del>		-		<u>.</u>		+		
Total Materials and Supplies	حسني			:			-	\$	102.600
and Cappings								· •	

Appendix B-4c Appendix Term: 7/1/13 - 6/30/14 Pag@ 6 \*

Tides Center Funding Source: General Fund Contract Term: July 1, 2008 - June 30, 2018

Company (Company) (Company			·		-				
General Operating:	<u> </u>	3,264	χ	12	i X	0.695	· = ;	\$	27,214
Cost to insure Trates Cameritot DISH epityates, infou <b>di</b> ng general <b>itability, prope</b> rty.	. 0	U, & C-1				0.030		41	21,214
and related insurance costs. Monthly costs average \$5.264			1		4 ;				
Staff Development:	\$	2,912	X	12	X	0.695	<u>  =  </u>	\$	24.273
Trainings, workshops and related expenses for team building, employee	1								
croressional nevalonment and increased quality of service delivery	<u>!</u>		4	-,	!			~	
Monthiv costs average \$2.917.67	<u> </u>								
Credit Reports:	\$	449	X	12	: x .	0.695	=	\$	3,744
Background aneces (credit history, public records search and criminal) for nousing	shorteren.		1		: :				
applicants. Monthly costs across the 6 sites average SAMS Of	<u> </u>		1						
	<u> </u>		44		44				
Staff Recruiting	\$	540	X	12	_   X	0.695	==	\$	4,498
Open start position advertising and related costs, packground checks on new hirem, and other costs related to filling open positions. Also included here is a \$30									
per employee payroli processina fee charged to Tides by the payroli service					11				
per employee pagron processing ree charged to rides by the payron service provider. Average monthly costs are \$539.58.							1 1		
ercovaler. Aveascie monany costa are \$555.56.	<del></del>		1		+				
Lega!	\$	5,250	x	12	i x	0.695	=	\$	43,766
Appriney Fees and coun costs for jenant ten-gat rightes, signified agreements	-								
and eviction proceedings. Estimated monthly costs of \$0.250	3								
IN JUNE TO THE PROPERTY OF THE								_	
Total Genetal Operating								\$	<b>10</b> 3. <b>49</b> 4
Staff Travel/Local & Out of Town:			1				<u> </u>		
Local travel required for work (non-communiter expenses) including public	_							_	
transportation, mileage, parting etc. Average monthly costs are \$160	<u>  \$_</u>	100	X	12	X	0.695	=		834
anta Staff Travel		40.500	44			D 400		Ş.	834
Consultants/Subcontractors:	<u> </u>	18,528	ix.	12	X	0.695	==	¥.	<b>154</b> ,453
Costs for hiring remporary employees to cover vacation, sick and other	-		1 1		11				
contingencies to ensure 24 hour. 7 day a week desk clerk coverege. Costs for	İ								
hiring temporary employees on occasion for administrative projects and building	İ						ļ		
maintenance protects. Includes anticipated costs of professional services									
including IT support, after nours security service at all 6 sites building and design	!								
specialists, organizational development, etc.							- Contract		
Average monthly costs across the 6 sites are \$18,527,50									
			11					•	452.466
Trotal Censultarits/Subcontractors		77.000	1 !			0.00"		\$	154,453
Other: Agministrative Fee/ Fiscal Sponsorship: Tiges Center provides full set of fiscal.	\$	37,362	X	12	х	0.695	_ =	\$	311,465
human resource, and related infrastructure services. 8% of direct costs for all 4 funding sources + \$45,000 additional fee for the	<del> </del>		1 1	-	+				
carrying costs of the lack of an advance at the beginning of the year (July-	i								
Octoberi Monthly costs are \$37,362.00							ìi		
in particular			H					\$	311.465
			$\dagger\dagger$		11		: .		
TOTAL OPERATING EXPENSES	:						1	\$	1,260,749
CAPITAL EXPENDITURES: (If needed - A unit valued at \$5,000 or more)	\$		Х	12	X	0.695	=	\$	-
Erief description of expense									
Total Capital Expenditures			<del>     </del>		-4-1			\$	- -
TOTAL DIFFOT CORT	1		44	~~~~~~			+	s	2 242 400
TOTAL DIRECT COSTS	+-			***************************************				5	3,313,420
INDIRECT COSTS TOTAL INDIRECT COSTS	1		<del></del>		-++			\$	
APPENDIX TOTAL			1		1 1			<del>-</del>	3,313.420
73 - 1430/X I V (Pa	***********	N 10 C 10 C 10 C 10 C 10 C 10 C 10 C 10	Nummmr					-	Market and J. Law C.

-4	A	В		С	D	E	F	G	써		
(1)	Contractor Name:								ndix B-5		age 1
2	Contract Term:		Jun	e 30, <b>201</b> 8				Appendix			- 6/30/15
3	Funding Source:	FQHC	· 					:	CMS:	6	380
4			<u> </u>	CARARA.	PH CONTI	EN CONTROL		<u> </u>		:	
5		TIME	JAC.	v:maseurormosooonin::::::::::::::::::::::::::::::::	CATION B		TOTAL	ODE		!	
7		0050		I PALISON	CELLIOINE	I DEIN	ACAD IV.		: 		
8		:			SERV	ICE MODE	S				
9	Personnel Expenses			Prop. Mgm	**************************************						
10	Position Titles	FTE		Salaries	% FTE	Salaries	% FTE	Salaries	% FTE	Contra	ct Totals
14	Janitor	0.20	\$	6,318	100%					Ş	6.318
20	Facilities Manager	0.13	\$	7.161	100%					\$	7,161
21	Maintenance Worker	0.20	S	8.636	100%					£	8.636
23	Total FTE & Total Salaries	0.53	\$	22,114	100%				-	\$	22.114
24	Fringe Benefits	37%	Ş	8,116	100%					S	8,116
25	Total Personnel Expenses	-	\$	30,230	100%					S	<b>3</b> 0,230
26									I	!	
27	Operating Expenses		Ex	penditure	%					Contr	act Total
28						İ					
29	Occupancy		\$	22.415	100%					Ş	22,415
30	Materials and Supplies		\$	2.400	100%					\$	2,400
31	General Operating		\$	-							
32	Staff Travel		S	·							
33	Consultants / Subcontractors	1	\$	-							
34	Other	ì	\$							\$	-
35	Total Operating Expenses		\$	24,815	100%					\$	24,815
36											
37	Total Direct Expenses		\$	55.045	100%					\$	55,045
38	Indirect Expenses									\$	-
39	TOTAL EXPENSES		\$	55.045	100%					\$	55,045
40										000000000000000000000000000000000000000	
41	Number of Units of Service (UOS) pe	er Service Mode		12							12
42	Cost Per Unit of Service b		d become	\$4,58							ada na
43	umber of Unduplicated Clients (UDC) pe	er Service Mode		N	/A						and and a
44			ļ								05/5045
45	DPH #1A(1)									Re	v. 05/2010

Tides Center Funding Source: GF - FOHC Contract Term: July 1, 2008 - June 30, 2018

 $\begin{array}{c} \text{Appendix B-T} \\ \text{Appendix Term: July 1, 2014 - June 30, 2016} \\ \text{Page 27} \\ \end{array}$ 

## BUDGET JUSTIFICATION Tices Center - DISH (FQHC)

Tides Center - DISH (FQHC)				B4 - N		
		nnual		% allocation to Funding		
Salaries and Benefits	5	alary	FTE	Source	4	mount
<u>Janitor</u> Under the Supervision of the General Manager and the Facilities Manager, maintains the general cleaniness of the building interior and extenor.						
Minimum Qualifications: 1 year or more in janitorial wors required. Experience with customer service provision or client relations preferred. Experience and willingness to work in a team environment required. Professional training may substitute for experience.						
Annual Salary =	\$	31,588	0.20	1.00	Ş	6,318
Excilities Manager Under the supervision of the Pacilities Director, the Pacilities Managers will, serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper cost-effective, and proactive maintenance of each building.			·			
Minimum Qualifications: 5 years of more in skilled maintenance work required. Experience with personner management and staff training required. Experience with customer service provision or client relations preferred.						
Annua! Salary =	\$	57.286	0.13	1.00	s	7,161
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.	N.	01,200	4.10		•	,,,
Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.						
Annual Salary =	\$	43,180	0.20	1,00	\$	8.636
Total FTE & Salaries			0.53		\$	22,114
Total Benefits Tides Center's fringe benefits rate of 37% includes the following: pavroll taxes (FICA at 7.45% and SUt at .15%), workers come at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% cenned contribution.			37%		Ç	8,116
TOTAL SALARIES & BENEFITS					\$	30,230

				% allocation		
Salaries and Benefits		Annual Salary	FTE	to Funding Source		Amount
Odda 3.50 talle Odificia			1 E La	% allocation		AHOUR
Operating Expenses		vionthly xpense	# of months	to Funding Source		A
Occupancy:		xpense	# 03 MOTIETS	aduice		Amount
Rent:						
Gas and Electric: Monthly gas and electric service at HUH clinic						
Current average monthly expense - \$625	\$	625	12	1.00	S	7,500
Water and Sewer						
Monthly water and sewer utility costs at HUH Clinic						
Average monthly expenses = \$125.00	\$	125	12	1.00	\$	1.500
Building/Unit Repair & Replacement: The time captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs						
Average monthly expenses = \$330.83	\$	331	12	1.00	\$	3,970
<u>Building Supplies:</u> Maintenance and Janitorial supplies necessary for the maintenance of the HUH clinic						
Average monthly expenses - \$328.75	\$	329	12	1.00	\$	3,945
Elevator Maintenance:						
Pest Control.  Regular building pest control servicesiniculting inspections, pest prevention and treatment, and treatment of HUH Clinic  Average monthly expenses	¢	83	12	1,00	\$	1.000
	Ψ	00	12.	1.00	Φ	1,000
Trash Removal: Monthly trash removal.	•		40	4.00		
\$375 monthly trash removal x 12=	Þ	<b>37</b> 5	12	1.00	\$	4,500
Telephone & Cable:						
Trial Occupancy					\$	22,415
Materials and Supplies:						
Office Supplies:						
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related to the provision of services at the clinic						
Average monthly expenses -	\$	200	12	1.00	\$	2,400
Viotal Materials and Supplies:					\$	2,400

% allocation

to Funding Annual Salaries and Benefits Salary FTE Source Amount General Operating Cost to insure Tides Center for DISH activities, including general liability, property. and related insurance costs Staff Development: Trainings, workshops an related expenses for employee professional development and increased quality of service delivery. Credit Reports: Background checks (credit history, public records search and criminal) for housing applicants Staff Recruiting:
Open staff position advertising and related costs, background checks on new bres etc. Legal:
Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings. Titudi General Coperating: Staff Travel (Local & Outsof Town) Local travel required for work (non-commuter expenses) including public transportation, mileage, parking etc. Consultants/Subcontractors: includes anucipated costs of professional services including 17 support, building and design specialists etc. Total Consultants/Subcontractors: Other Administrative Fee / Fiscal Sponsorship. Trues Center provides tull set of tiscal. human resource, and related infrastructure services. 8% of direct costs Alsata Cather: TOTAL OPERATING EXPENSES CAPITAL EXPENDITURES: (frineeded - Admitvalued:af:25:000-ormore) Brief description of expense Formula to calculate amount of expense Total Capital Expenditures: TOTAL DIRECT COSTS 55,045 INDIRECT COSTS TOTAL INDIRECT COSTS APPENDIX TOTAL 55,045

\$ a \$-	2>-	A	В		С	D	Е	F	G	H		1
,	1	. Contractor Name:	Tides Cent	ter	DISH				Append	lix B-5a	P	age 1
1 1	2	Contract Term:				D18	***************************************		Appendix	Term:	7/1/1	4-6/30/15
	3	Funding Source: I	MHSA/ Pro	g ac	3					CMS:		6380
	4				!							
	5					PH CONTI						
	6		UOS C	OS	TALLO	CATION B	Y SERV	ICE y	MODE .			~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
	7			teransistic			Reproje <b>ndonámi</b> knihlank	topical de l'annual de l'annual de l'annual de l'annual de l'annual de l'annual de l'annual de l'annual de l'a	i		<u>:</u>	
	8						CE MODE	S	<u> </u>			
	-	Personnel Expenses			Prop. Mg							
	-	Position Titles	FTE	<del></del>	Salaries	% FTE	Salaries	% FTE	Salaries	% FTE:		act Totals
	1	General Manager	1.00	\$	53,825	100%				***************************************	Ş.	53,825
		Assistant General Manager	1,00	\$	37,657	100%				v	\$	37.657
		Desk Clerk	3.75	\$	106,010	100%				***************************************	\$	106,010
		Janitor	0.50	3	15.579	100%					S	15.579
		Total FTE & Total Salaries	6.25	\$	<b>21</b> 3,072	100%					\$	213.072
		Fringe Benefits	37%	\$	78,197	100%	-				\$	78,197
	-	Total Personnel Expenses		\$	<b>29</b> 1,2 <b>6</b> 9	100%	1				\$	291.269
	18			<del></del>							ļ	
	1	Operating Expenses		Ex	penditure	8/6					<del></del>	ract Total
		Occupancy		\$	<b>78</b> .476	100%					\$	78,476
		Materials and Supplies		\$	1,894	100%					\$	1,894
		General Operating		\$	4,862	100%					\$	4,862
	1	Staff Travel		\$	_							
4	<u></u>	Consultants / Subcontractors		\$	-							
		Other		\$	-						S	
	26			-	***************************************			destantistantistantista	and the same of th			<del>PONIZININA PROMOSTA NA MATA</del>
	27	Total Operating Expenses		\$	85,232	100%					\$	85.232
	28			West of the second				dimini magagian ka		Interior construence		
	29	Total Direct Expenses		\$	376,502	100%					59	376,502
	30	Indirect Expenses		\$	-						\$	*
	31	TOTAL EXPENSES		\$	376,502	100%					\$	376,502
	32				organica description de la company de la company de la company de la company de la company de la company de la							
	33	Number of Units of Service (UOS) per Ser	rvice Mode	-	9,198							9,198
	34	Cost Per Unit of Service by Ser	rvice Mode		\$40	.93					,	
	35	umber of Unduplicated Clients (UDC) per Ser	rvice Mode	***************************************	3	Î		STOCK STOCK STREET			1	
	36			0400F-111/2			*de-				00000000000	
	37	DPH #1A(1)								A.III.A.F., Q. Q	Re	v. 05/2010

### **BUDGET JUSTIFICATION** Tides Center - DISH (MHSA)

	Annual	% allocation to Funding						
Saiaries and Benefits	Salary	FTE	•	Source		Amount		
General Manager  The General Manager is responsible for the overall operation of the property and the day-to-day implementation of policies, procedures and programs hall ensure a well-managed, well-maintained building; ensures compiliance whin all applicable laws and regulations; maintains acceptable occupancy level and develops a supportive environment for all residents; manages onsite staff and neit duties, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence. Reports to the Director.  Vanimum Qualifications: 2 years of managerial or project administration experience required. Demonstrated experience in leadership, management, and supervision required. Experience with customer service provision or allent relations required. Experience and eageness to work in a team environment required. Previous property management experience a plus.								
Annual Salary =	\$54,567 x	1.00	х	0.986	<b>=</b> \$	53,825		
Assistant General Manager Under the supervision of the General Manager, assists with all aspects of property management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as front desk clerks for two shifts per week.  Minimum Qualifications: 2 years of project administration experience preferred.  Experience with customer service provision or client relations required.								
Annual Salary =	\$38,175 x	1.00	х	0.986	= \$	37,657		
Desk Clerk Under the supervision of the General Manager, the Desk Clerks represent property management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff.  Minimum Qualifications: General office experience preferred. Experience with customer service provision or client relations preferred. Ability to read, write and					·			
Obstone: service provision or client relations preferred. Ability to read, while and foliow instructions. Ability to answer telephone and greet tenants and guests clearly and protessionally. Ability to write messages, incluent reports, and other notes and documents legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timely and effective manner.						·		
Annual Salary =	\$28,659 x	3.75	х	0.986	= \$	106,010		
<u>Janitor</u> Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior. Minimum Qualifications: 1 year or more in janitorial work required. Experience with customer service provision or client relations preferred. Experience and willingness to work in a team environment required. Professional training may substitute for experience.								
Annual Salary =	\$31,588 x	0.50	χ	0.986	= \$	15.579		
Total FTE & Salaries Total Benefits		6.25 37%		<del></del>	\$ \$	213,072 78,197		
Fides Center's fringe benefits rate of 37% includes the following: payroll taxes FICA at 7.45% and SUI at .15%), workers comp at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2,7% defined contribution.		<i>\$17</i> 6			Ü	10,101		
					\$	291,269		

Appendix B-5a Appendix Term: 7/1/14 - 6/30/15 Page 3

	Monthly				% allocation to Funding	•	
Operating Expenses	Expense	‡	of months		Source		Amount
Decupation: Rent							
Gas and Electric							
Monthly gas and electric service at Camelot Hotel  Current average monthly expense \$999.99	\$1.000		40		0.000	= \$	44 807
Current average monany expense \$53\$.5%	Φ1,000	Х	12	×	0.986	= ⊅	11,837
Water and Sewer: Monthly water and sewer utility costs at Camelot Hotel							
Current monthly expenses \$375	\$375	U	12	x	0.986	= \$	4,439
Building/Unit Repair & Replacement: The line captures expenses for all required, periodic inspections, periodic	6010	^	12	^	0.900	4)	:
maintenance and repair of building systems (plumbing, electrical, etc.), use of							
outside contractors for other building maintenance repairs including emergency							
repairs and other costs related to unit make-ready and rehab work. These costs							
vary by site and there is an allowance for unexpected repairs.							
Average monthly expenses = \$670,000	\$670	х	12	Х	0.986	= \$	7,931
M .							
Building Supplies:							
Includes all maintenance and janitorial supplies for Camerol Hotel. Also							
includes furniture, bedding, appliances, flooring supplies for unit make ready							
work as well as uniforms for maintenance staff across the six sites and							
necessary equipment or tool purchases for completing needed maintenance							
work at Camelot Hotel.	#0 F00						00 500
Average monthly expenses = \$2,193.00	\$2,500	X	12	Х	0.986	<b>=:</b> \$	<b>29,59</b> 3
Elevator Maintenance:  Based on current costs, this line item includes monthly service fee, inspection							
and certification fees, and repairs, for the five buildings with elevators							
Average monthly expenses = \$366.75	\$367	v	12	Y	0.986	= \$	4.341
Pest Control:	<b>40</b> 5,	^	16	^	0.500	- 4/	-1,0-11
Requiar building pest control services including inspections, pest prevention and							
treatment, and tenant unit treatment and rehab as necessary.							
Average monthly expenses = \$333.40	\$333	х	12	Х	0.986	<b>=</b> \$	3,946
Trash Removal:							
Monthly trash removal plus periodic rental of debris boxes.							
Monthly expenses = \$809.16	\$809	Х	12	X	0.986	= \$	9,577
Telephone & Cable: Budget is pased on current expenses, including office telephones for DISH and							
Services Teams, voicemail for DISH and Services Team, internet costs for DISH							
and Services Teams, and cable TV fees for community spaces and							
maintenance and repair costs for phone systems.							
Average monthly expenses - \$575.50	\$576	γ	12	Y	0.986	± \$	6,812
Tiotal Locuipancy:	<u>-</u>		12		0.000	\$	78,476
Materials and Supplies: Office Supplies:						***************************************	
Office Outpines.							
Community Building and Eviction Prevention:							
DISH sponsored activities for tenants, community meetings etc. and other,							
expenses related to building community and preventing eviction.							
Average monthly expenses = \$160.00	\$160	х	12	Х	0.986	<b>=</b> \$	1,894
On Site Services:							
Support Services Teams led tenant activities, services and programs including							
Food Bank programs, holiday celebrations, community building activities,							
Sharps container services. Americans volunteers that support the delivery of							
Total Materials and Supplies						- 5	1,894

General Operating:						
Insurance: Cost to insure Tides Center for DISH activities, including general liability.						
property, and related insurance costs					\$	-
Staff Development:						
Training: workshops an related expenses for employee professional						
development and increased quality of service delivery.					\$	*
Credit Reports:						
Background checks (credit history, public records search and criminal) for housing applicants.					s	_
ngusing approants.					Ø	_
Staff Recruiting: Open staff position advertising and related costs, background checks on new						
hires etc.					\$	
THE GO OLG.					4,	
Legal: Attorney Fees and court costs for tenant ten-day notices, stipulated agreements						
and eviction proceedings.						
Estimated monthly expenses = \$410.75	\$411 x	12	x	0.986	\$	4,862
Total General Operating:	······································			<del></del>	\$	4,862
Staff Travel-(Local-& Out of Town):						
Local travel required for work (non-commuter expenses) including public						
transponation, mileage, parking etc.						
Annual allowance across DISH = aotal Staff Fravel:					<u> </u>	
					\$	-
Consultants/Subcontractors: Includes anticipated costs of professional services including (7 support, building						
and design specialists etc.					\$	
Tiotal Consultants/Subcontractors:					\$	
Other:						
Administrative Fee/ Fiscal Sponsorship Tides Center provides full set of fiscal, human resource, and related infrastructure services.8% of \$56,817					\$	
numan resource, and related infrastructure services.byc or \$50,677					4	ŭ
Total Cifaer	***************************************	***************************************	*************	~!*!	S	
TOTAL OPERATING EXPENSES					\$	85.232
CAPITAL EXPENDITURES: (If needed - A unit valued at \$5,000 or more)						
Brief description of expense Formula to calculate amount of expense					2	_
Notal Capital Expenditures:					\$	-
TOTAL DIRECT COSTS					\$	376,502
INDIRECT COSTS					\$	*
TOTAL INDIRECT COSTS					\$	-
APPENDIX TOTAL					\$	37ê.502

~~~~	* A	В	T	0 1	D	E	F	G	H		İ
(9	Contractor Name: 1	Tides Center	- DIS	SH :		)	:	Append	dix B-5b	Pa	ige 1
2	Contract Term	July 1, 2008 -	Jun	e 30, 2018		-		Appendi	Term:	9/1/14	- 6/30/15
3	Funding Source:	HUD Grant				Ē			CMS:	6	380
4					***************************************			}			
5					PH CONTI			1		·	
6		UOS	COS	TALLO	CATION B	Y SERVIC	E MOI	Œ			
7			psouptum	etailliga <u>ar</u> eegoguuningaanun	инодентилонияминий из и	·	terminosticinas escurios		i	: «	
8		***************************************		Market South Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control		ERVICE MOD	ES	·/^	energe management of the second second second second second second second second second second second second s		
	Personnel Expenses	**************************************	ļ	Prop. Mg	·		renjain omana nemonitori esternistismo	restant of a graph of the FAMANIAN CONTROL OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE OF THE ANGLE O		Contra	ct Totals
	Position Titles	FTE	·	Salaries	% FTE	Sataries	% FTE	. Salaries	% FTE		
	General Manager	0.50	S	18,477	100%					\$	18,477
i.	Assistant General Manager	0.50	\$	12.927	100%					\$	12,927
13	Desk Clerk	1.60	\$	31.054	100%			,		6.9	31.054
14	Janitor	0.75	\$	16,044	100%					\$	16.044
15	Total FTE & Total Salaries	<b>3.3</b> 5	\$	78.503	100%					\$	<b>78,50</b> 3
16	Fringe Benefits	37%	\$	28,811	100%				Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Self-transfer Se	S	28,811
17	Total Personnel Expenses		\$	107,313	100%					\$	107,313
18											
19	Operating Expenses		Ex	penditure	%	Expenditure	e %	Expenditure	%	Contr	act Total
20	Occupancy		S	80,961	100%					S	80,961
21	Materials and Supplies		S	3.166	100%				1	g	3,166
22	General Operating		\$	3,359	100%					\$	3,359
23	Staff Travel		\$	-	***************************************					S	-
	Consultants / Subcontractors		\$	-					<u> </u>	S	
25	Other		\$	-	*******					s	······································
26	Total Operating Expenses		\$	87,486	100%					s	87.486
27			dare.	***	***************************************					Lisano-maranas	<u> </u>
28	Total Direct Expenses		13	194,799	100%	HILLSON MANAGEMENT OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY	MOTOR COLOR DE LA COLOR DE LA COLOR DE LA COLOR DE LA COLOR DE LA COLOR DE LA COLOR DE LA COLOR DE LA COLOR DE		ļ	S	194.799
29	Indirect Expenses		S	_		1			<del>                                     </del>	\$	-
E	TOTAL EXPENSES	<u>,</u>	5	194,799	100%			)		S	194,799
31			in our	***************************************	***************************************					-	
32	Number of Units of Service (UOS) per	Service Mode		11,497	**************************************		!		<u> </u>		11,497
33	Cost Per Unit of Service by Service Me		╫	\$16.94	, , , , , , , , , , , , , , , , , , ,	_	-				1 + 1 + 2 - 3
34	Number of Unduplicated Clients (UDC) p			35.	***************************************	-	! !				
35	Isumper of ondupricated offents (ODC) p	CI OCIVICE MOU	1			][	! 		-	<u></u>	<u></u>
L	DDL Heava		-				<u> </u>		<u> </u>	D	r. 05/2010
30	DPH #1A(1)		(	Í		1	- (	(	1	Kel	, UDIZUTU

Tides Center Funding Source: HUD Grant Contract Term July 1, 2008 - June 30, 2018

Appendix B-5b \*\*
Appendix Term: 9/1/14 - 6/30/15
Page 2 - 3

BUDGET JUSTIFICATION Tides Center - DISH (HUD)

Salaries and Benefits	Annu Salar			FTE	,	% allocatio to Funding Source	<b>3</b>	Amount
General Manager The General Manager is responsible for the overall operation of the property, and the gas-tu-day implementation of policies, procedures and programs that ensure a well-managed, well-maintained building; ensures combliance with all applicable laws and regulations; maintains accentable occupancy level and develops a supportive environment for all residents; manages onsite staff and their duties, interacts with and supervises vendors. Collaporates with onsite support services providers and DPH in pursuit of excellence. Reports to the Director.								÷
Minimum Gualifications: 2 years of manageriel or project administration experience required. Demonstrated experience in leadership, management, and supervision required. Extensive experience with customer service provision or client relations required. Experience and eagerness to work in a team environment required. Previous property management experience a plus. Professional training may substitute for experience.								
Annual Salary ≒ Assistant Gen <b>eral Ma</b> nager	\$ 54,	567	х	0.50	X	0.677	= \$	18,477
Under the supervision of the General Manager, assists with all aspects of property management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as front desk clerks for two shifts per week.  Minimum Qualifications: 2 years of project administration experience preferred. Experience with customer service provision or client relations required.								
Annual Salary = <u>Desk Clerk</u> Under the supervision of the General Manager, the Desk Clerks represent property management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service	\$ 38	,175	X	0.50	x	0.677	= \$	12,927
Minimum Qualifications: General office experience preferred. Experience with sustainer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer telephone and greet tenants and guests observed and professionally. Ability to write messages, incident reports, and other notes and documents legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timely and effective manner.		050		4.00		0.075		24.0-
Annual Salary =  Janitor Under the supervision of the General Manager and the Facilities Manager,  maintains the general cleanliness of the building interior and exterior.	\$ 28.	659	х	1.60	х	0.677	= \$	31,054
Minimum Qualifications: 1 year or more in janitorial work required.  Experience with customer service provision or client relations preferred.  Experience and willingness to work in a team environment required. Professional training may substitute for experience.								
Annual Sajary =	\$ 31.	588_	x	0.75	Х	0.677	= \$	16.044
Total FTE & Salaries		WWO TO LIVE	*********	2.60			\$	78.503
Total Benefits: Tides Center's fringe benefits rate of 37% includes the following: payroli taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined contribution.				37%			\$	28,811
TOTAL SALARIES & BENEFITS							\$	107,313
to the our wife at penet to		<u></u>	···········	***************		<u></u>		

Contract Term: July 1, 2008 - June 30, 2018

Fending Source: HUD Grant

Appendix B-5b

3.166

Page 3

Appendix Term: 9/1/14 - 6/30/15

% altocation Monthly to Funding Operating Expenses # of months Expense Source Amount Occupancy: \$ Ren: 10 0.677 = \$ Office Rent: This line item includes space rent costs for the DISH Central and Facilities Central Office (\$2.670/month), and the Star Commercial space (\$1,978), including slight increases during the contract year. Gas and Electric: Monthly gas and electric service at Empress Hotel Current average monthly expense \$3,000 X 10 months \$ 3,000 x 10 0.677 \$ 20.317 Water and Sewer: Monthly water and sewer utility costs at Empress Hotel Current monthly expenses \$1,355,24 x 10 months 1,355 x 10 0.677 = \$ 9.178 Building/Unit Repair & Replacement: The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs. Average monthly expenses at Empress are \$905.10 \$ 905 x 10 0.677 **=** 5 6 130 Building Supplies: includes all maintenance and janitorial supplies for Empress Hotel. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work at Empress Hotel. 3,000 x Average Monthly expenses = \$3.000 \$ 0.677 20.317 10 ≈ \$ Elevator Maintenance: Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators. Average monthly expenses = \$234.52 \$ 325 x 10 0.677 **=** \$ 2,198 Pest Control: Regular building pest control services including inspections, pest prevention and treatment, and tenant unit treatment and rehab as necessary. Average monthly expenses = \$400.29 \$ 400 x 10 0.677 = \$ 2,711 Trash Removal: Monthly trash removal plus periodic rental of debris boxes.  $1.532 \times$ 10.374 Monthly costs average \$1.531.75 \$ 10 0.677 **≈** \$ Telephone & Cable: Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services Teams, and cable TV fees for Empress Hotel Average monthly costs average \$1,437.52 S 1.438 x 10 0.677 = \$ 9,736 Total Occupancy: 80,961 Materials and Supplies: Office Supplies: General office supplies including printing & duplicating for DISH & Support Services, postage printer supplies, computer supplies, office furniture etc Average monthly costs average \$467.50 \$ 468 10 0.677 = \$ 3,166 Community Building and Eviction Prevention: DISH sponsored activities for tenants, community meetings etc. 10 0.677 = S On Site Services: Support Services Teams led tenant activities, services and programs including Food Bank programs, holiday celeprations, community building activities. Sharps 10 0.677= S container services. Americanas volunteers that support the delivery of services

Total Mareuals and Supplies

Contract Term: July 1, 2008 - June 30, 2018

Funding Source: HUD Grant

Appendix B-5b Appendix Term: 9/1/14 - 6/30/15 Page 4

General Operating: A Service of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Cost to insure Tides Center for DISH activities, including general liability, \$ 0.677 10 property, and related insurance costs Staff Development: Trainings, workshops an related expenses for employee professional development and increased quality of service delivery. 10 0.677 Credit Reports: Background checks (credit history, public records search and griminal) for 0.677 nousing applicants. 10 Staff Recruiting: Open staff position advertising and related costs, background checks on new Ŝ 0.677 10 = % hires etc. Legal: Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings. Estimated monthly expenses = \$496.00 \_\$ 496 0.677 Tiotal General Operating: 3,359 Staff Travel (Local & Cut of Town); 0.677 Consultants/Subcontractors: 0.677 Total Consultants/Subcontracters Administrative Fee/ Fiscal Sponsorship: Tides Center provides juli set of fiscal. human resource, and related intrastructure services,8%, of \$184,450 0.677 Total Other: **TOTAL OPERATING EXPENSES** \$ 87,486 CAPITAL EXPENDITURES: (// needed - A unit valued at 35,000 or more) Brief description of expense 0.677 Formula to calculate amount of expense 10 Total Capital Expenditures \$ TOTAL DIRECT COSTS \$ 194,799 INDIRECT COSTS \$ TOTAL INDIRECT COSTS
APPENDIX TOTAL 194,799

- As	A	В		C	D	Ē	F	G	H		!
1	Contractor Name:					:		! <del> ! !</del>	dix B-5c	Andrew Constitution	Page 1
2	Contract Term:			30, 2018				(ppendi)			14 - 6/30/15
3	Funding Source:	General Fund							CMS:		6380
4						:		i			
5					SOFFICE		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			· 	
6		UOSC	OST	ALLOC	CATION B	Y SERV	TCE N	MODE !			
7 8			·	: pilitarum sinsistem illetia mass		ICE MODE	CONSTRUCTION CONTRACTOR	HONOGRAGEN STREET	enter militaria	: 	
9	Personnel Expenses	:	ļ 	Prop. Mgr		TOE MODE	(S)				
10	Position Titles	Manage Are	- 0	alaries	% FTE	Saiaries	0/ ETE	Catanaci	0/ E7E	Car	itract Totals
11	General Manager	4.50	S	170,583	100%	o dialies	70 F 1 E	Dalai les	/0 E 15	S	170,583
L	Assistant General Manager	4.50	-	119,341	100%	╂				5	119,341
	Desk Clerk	21.85	\$	435,015	100%			1		S	435,015
14	Janitor	<b>8.5</b> 5	s	187,620	100%	<b></b>				S	187,620
		1.80	8	145.640	100%	1			<del></del>	8	145,640
L	Deputy Director	1.00	l s	69,212	100%	-			······································	3	69,212
17 17	Operations Manager	1,00	\$	35,462	100%	1	***************************************	l Markettown		\$	35.462
1	Facilities Director	1.00	8	56,499	100%	-				\$	56,499
- Companion	Facilities Manager	1.87	\$	74,420	100%					S	74,420
1	Maintenance Worker	5.80	\$	173,984	100%	1				\$	173,984
1	Facilities OM/Project Associate	1.00	\$	31,781	100%	1				\$	31.781
L	Total FTE & Total Salaries	<b>52.8</b> 7	<i>}</i>	.499,558	100%	1				\$	1,499,558
ļ	Fringe Benefits	37%	\$	553,112	100%	-		***************************************	CONTRACTOR MANAGEMENT	8	553,112
24	Total Personnel Expenses		łj	2.052.671	100%	1				\$	2.052.671
25			<u> </u>	:		<u></u>					wvaivi /
ļ	Operating Expenses		Exp	enditure	9/c					Co	ntract Total
27	Occupancy		S	587,903	100%					3	587,903
28	Materials and Supplies		S	102.600	100%					\$	102,600
29	General Operating		\$	103,494	100%					\$	103.494
30	Staff Travel		S	834	100%		,			\$	834
31	Consultants / Subcontractors		8	154,453	100%					\$	154,453
32	Other		\$	311,465	100%					\$	311,465
33	Total Operating Expenses	<u>,                                    </u>	\$ 1	1,260,749	100%					\$	1,260.749
34					***************************************					<del>- 2- 1 </del>	
35	Total Direct Expenses		<b>I</b> S 3	3,313,420	100%			on-constant		S	3,313,420
36	Indirect Expenses		\$	-						S	-
37	TOTAL EXPENSES		\$ 3	3.313.420	100%					Ş	3,313,420
38											
39	Number of Units of Service (UOS) po	er Service Mode		126,801							126,801
40	Cost Per Unit of Service b	y Service Mode		\$26	13						<del></del>
41	Number of Unduplicated Clients (UDC) po	er Service Mode		39	Ž	-	***************************************	-			
42		**************************************	<del>*************************************</del>		tina jako nyajaminya may nyanyaina nya di			(Constituted in Consti	***************************************		
	DPH #1A(1)		<u> </u>								Rev. 05/2010

Tides Center Funding Source: General Fund Contract Term: July 1, 2008 - June 30, 2018

Appendix B-5c ,
Appendix Term: 7/1/14 - 6/30f15 
Page 2 7.

the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the sa	į						<u>: :</u>		
Tides Center - DISH (GF)	Arran-		<u> </u>		<del>.</del>	% allocation	1 :		
	į.	Annual				to Funding			
Salaries and Benefits		Salary		FTE	i	Source		Amo	ounf
General Manager		<u> </u>			1		:		
The General Manager is responsible for the overall operation of the property, and	ì					!	: :		
the day-to-day implementation of policies, procedures and programs that ensure a	ĺ						1		
weil-managed, well-maintained building: ensures compliance with all applicable	-				i		1		
taws and regulations: maintains acceptable occupancy level and develops a						5			
supportive environment for all residence; manages onsite staff and their outles									
interacts with and supervises vendors. Collaborates with onsite support services						-			
providers and DPH in pursuit of excellence. Reports to the Director.	į.								
Minimum Qualifications: 2 years of managerial or project administration experience	<del> </del>		<del> </del>						
required. Demonstrated experience in leadership, management, and supervision							1.1		
required. Extensive experience with customer service provision or client relations	į						1 1		
required. Experience and eagemess to work in a team environment required.							1		
Previous property management experience a plus. Professional traveling may							1 1		
substitute for expenence.									
	ļ.,,	C 4 F 6 7		4 50		0.000	<u> </u>	0: 4:	70 500
Annual Sarany =	\$	54,567	X	4.50	X	0.695	=	35 7.	<b>70,5</b> 83
Assistant General Manager Under the supervision of the General Manager, assists with all aspects of property	-		$\vdash$				1 ;		
management. Responsibilities include assisting with rent collection and reporting.							4		
work proor coordination, tenant communication, tenant activities, and other							1		
aspects of building operations. AGMs also serve as from desk clerks for two shifts	}					:			
per week	111111111111111111111111111111111111111								
Minimum Qualifications: 2 years of project administration experience preferred.	1						TŤ		
Experience with customer service provision or client relations required.									
	<u></u>						1	<del></del>	
Annual Sarary =	\$	38,175	Х	4.50	X	0.695	=	\$ 1	19,341
Desk Clerk	<del>-</del>		-			Ļ			
Under the supervision of the General Manager, the Desk Cierks represent property					WASHING P	! 	To an and a second		
management by greeting tenants and visitors, monitoring building safety and	ĺ					1	1		
traffic, and communicating appropriately with residents, guests, service providers							1 1		
and staff	ļ		<u> </u>				ļ		
Minimum Qualifications: General office experience preferred, Experience with	į								
customer service provision or client relations preferrec. Ability to read, write and	Ì								
toflow instructions. Ability to answer telephone and greet tenants and guests	İ								
clearly and professionally. Ability to write messages, incident reports, and other	İ								
notes and documents legibly and accurately. Ability to multi-task in a fast baced work environment, and ability to prioritize among competing pressing issues.									
Ability to manage expectations and meet deadlines in a timely and effective						>			
manner.									
Annual Salary =	16	28,659	v	21.85	$-\frac{1}{x}$	0,695	╁═┼	5 6	35,015
Janito:	1	20,000	-	£1.00		1 0,000	1	9, 3,	30,010
Under the supervision of the General Manager and the Facilities Manager.	1							·	
maintains the general cleanliness of the building interior and extence.									
Minimum Qualifications: 1 year or more in janitorial work required.									
Experience with customer service provision or client relations preferred.			WALL ST			- V			
Experience and willingness to work in a team environment required. Professional	)								
training may substitute for experience.			***************************************						
Annual Salary =	-	31,588		8.55	- x	0.695	=	E 41	87,620
Director	1-2	31,300	Α.	0.00	-+^	0.085		D 10	01,020
The Directors are responsible for the leadership of DISH, including implementation	ļ	ATT						JF	
of the mission of DISH and of the DAH, including the provision of excellent									
property management service. The Directors are responsible for the effectiveness	i		1				1 1		
of DISH's 60 employees and the prudent use of its \$5.5 million budget. The	İ								
Directors oversee all aspects of the organization and its services, including site					İ				
operations, team building and staff professional development, interagency					ļ				
collaboration, program development, resource development, vendor relations,	1							•	
policy, infrastructure and information technology. The Directors develop and									
· · · · · · · · · · · · · · · · · · ·									
sustain community and business partnerships to maximize and leverage City					-				
sustain community and business partnerships to maximize and leverage City resources. In addition, the Directors work closely with the Tides Center to provide					i				
	1					:	1 1		
resources. In addition, the Directors work closely with the Tides Center to provide			1						
resources. In addition, the Directors work closely with the Tides Center to provide effective human resources services and financial management and accounting. Members of four person senior leadership team. The Directors report to the DISH Advisory Board.	al al a series de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante								
resources. In addition, the Directors work closely with the Tides Center to provide effective human resources services and financial management and accounting. Members of four person senior leadership team. The Directors report to the DISH									
resources. In addition, the Directors work closely with the Tides Center to provide effective human resources services and financial management and accounting. Members of four person senior leadership team. The Directors report to the DISH Advisory Board.  Minimum Qualifications: College Degree required. Extensive Experience with supportive housing and harm reduction required. Leadership and personnel									
resources. In addition, the Directors work closely with the Tides Center to provide effective human resources services and financial management and accounting. Members of four person senior leadership team. The Directors report to the DISH Advisory Board.  Minimum Qualifications: College Degree required. Extensive Experience with supportive housing and harm reduction required. Leadership and personnel management experience required. Experience with customer service provision or					Aucha forable bases assessed to the control of				
resources. In addition, the Directors work closely with the Tides Center to provide effective human resources services and financial management and accounting. Members of four person senior leadership team. The Directors report to the DISH Advisory Board.  Minimum Qualifications: College Degree required. Extensive Experience with supportive housing and harm reduction required. Leadership and personnel	10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0				The second fundamental control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of th				

Tides Center
Funding Source: General Fund
Contract Term: July 1, 2008 - June 30, 2018

Appendix B-5c Appendix Term: 7/1/14 - 6/30/15 Page 3

				<del> </del>					<del></del>
Deputy Director			<u>.</u>						
The Deputy Director is responsible for the financial and administrative operations			: 1						,
of DISH, including oversight of DISH \$5.5 million budget. The Deputy Director	1				. :		1		
orchestrates the development and deployment of annual and long-term financial			: :		. :				
resources and budget. The Deputy Director also ensures prudent, consistent,			: 1		- 3				
accurate and timely processing of income and expenses, including rent collection	:		. :		1		:		
and vendor payment. Oversight of occupancy data collection and reporting.	-						i		ļ
ourcome measurement and contract reporting. Oversees vendor contracts and			: :		1 :				•
vendor relations. Develops and implements organization-wide information					1 :		:		
technology smalegy, including managing @ consultant/help desk. The Debut/					- 1				
Director develops and enhances operational and financial policies and procedures.			1				i		
lection and reporting, outcome measurement and contract reporting. Oversees									
central administration, delinquencies, and reconciliations. Managers Operations								Ì	
Manager and Facilities Office Manager. Member of four person senior leadership								:	
team, Reports to Director.	<u>:</u>						-		
Minimum Qualifications: Administrative and project management experience	-							i	
required. College degree or equivalent experience preferred. Supervision and start-									
up experience preferred. Experience with customer service provision or client			4				i		
relations preferred.		00.000	1 1	1.00		0.505		\$	69,212
Annual Salary =	1 35	99,629	<u> </u>	1.00	X	0.695	+=	D.	05,212
Operations Manager	<u> </u>		<del>}                                    </del>				<u> </u>	<del> </del>	
Under supervision of the Deputy Director, the Operations Manager is responsible									
for day-to-day smooth operations of the central office, including systems, office								į	
machines, supplies, and facilities coordination. Coordinates day-to-day	1							1	
bookkeeping in collaboration with the Tides Center, including payables and	2								
receivables. Assists with occupancy data collection and reporting, manages HR	:						į		
coordination with Tides, and manages other projects.									
Minimum Qualifications: College degree or equivalent experience preferred. One	+		t					<del> </del>	
year of administrative and project management experience required. Professional									
training may substitute for experience. Ease and efficiency with Microsoft Office									
Infalling may substitute for experience, case and empericy with minimum of the software suite, including extensive experience with Word and Excel and email							1		
Imanagement. Experience in creating forms and managing shared electronic									
The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s									
folders across a network. Database and basic website experience a plus.								}	
Experience with customer service provision or client relations preferred.								]	
Annual Salary =	\$	51.046	Х	1.00	X	0.695	=	\$	35,462
Fallor = Avanta							<u>i</u> ,		
Facilities Director	<u> </u>								
The Facilities Director oversees all aspects of facilities planning and operations for									
all six sites, including managing Facilities team of twenty employees, facilities									
budget oversight, work order and unit make ready planning and execution.	:							i	
proactive coordination of well-maintained buildings, vendor relationships and	İ								
consolidation. Oversees all capital projects, coordinating work with building									
lowners, contractors, and consultants. Ensure life safety and emergency response			1 1				1		
systems are effective and current. Ensures effective and proactive communication									
with onsite staff as well as professional development and training for all Facilities									
employees. Manages Facility Managers. Member of four person senior leadership									
Iteam. Reports to Director.									
Minimum Qualifications: 5 years or more in skilled maintenance work required.	†		1 1					<u> </u>	
Experience with personnel management and staff training required. Experience									
with customer service provision or client relations preferred.	İ						1		
was redstatile, service provision of client relations presented.									
Annual Salary =	:   \$	81,329	X	1.00	X	0.695	=	\$	56.499
Facilities Manager	T		1000		ĺ		And The		
Under the supervision of the Facilities Director, the Facilities Managers will serve	1		Toward.				Vinta.		
as supervisors and foreperson of three buildings each for all maintenance work in							1		
collaboration with the Facilities Director, the Maintenance Workers, and the							Ì	i	
General Managers. FMs will work with contractors, vendors, and others to ensure									
proper, cost-effective, and proactive maintenance of each building.	-								
	·								
Minimum Qualifications: 5 years or more in skilled maintenance work required.	1								
Experience with personnel management and staff training required. Experience	1								
with customer service provision or client relations preferred.	1								
Δ		E7 000	1	4 07		0.005	+-	0.	74 200
Annual Salary =	3 0	57.286	X	1.87	X	0.695	=	) D	74,420
Maintenance Worker	<u> </u>		₩				+	-	
Under the supervision of the Facilities Director and Facilities Managers, performs	1				!				
preventive, corrective, emergency, cosmetic and routine maintenance.			+				+	<u> </u>	
Minimum Qualifications: 2 years or more in skilled maintenance work required.	}		H					1	
Experience with customer service provision or client relations preferred  Annual Satary =	· · · ·	43,180		5.80		0.695	-	: : •	173,984
	1.0	40,10U	, X ;	υ. <b>0</b> ∪	X	0.090		: 4P	110,804
Facilities OM/Project Associate	1		1 1				+	-	
Under the supervision of the Facilities Manager, the Facilities Office	1		1 1						
Manager/Project Associate will coordinate adminstative functions of the Facilities	į.							!	
team, including contract and vender coordination, inventory, bill paying, team	-								
scheduling, work orders, and other central administrative functions. This position	-				į				
will also manage varoius special projects.	1		: 1		1			1	

Funding Source: General Fund

Contract Term: July 1, 2008 - June 30, 2018

Tibes Center's fringe benefits rate of 37% includes the following: payroll raxes (FICA at 7.45% and SUI at 15%), workers comb at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined contribution.

Appendix B-5c\*
Appendix Term: 7/1/14<sub>r</sub>-6/30/15<sub>:hg</sub>
Page 4

553.112 **2,052.67**1

Minimum Qualifications: High School Diploms. 3+ years of administration support.

experience required, experience in construction and or maintenance offices a plus.

Type 30-40 WPM. Proficiency with MS Office tools including MS Project Manager.

computer literacy with a command of other office software including spreadsheets,

word processing and database applications. Excellent verbal and written

communication skills.

Annual Salary = 1 S 45.748 | x 1.00 | x 0.695 | = 1 \$ 31.781

Total FTE & Salaries | 52.87 | | | \$ 1,499.558

TOTAL SALARIES & BENEFITS

37%

Appendix B-6c Appendix Term: 7/1/14 - 6/30/15 Page 5

			:	:		% allocation		NAME OF TAXABLE PARTY.
Operating Expenses		ionthiy opense		# of months		to Funding Source		Amount
Occupancy:								
Rent: Office Rent: This line liem includes space rent costs for the DISH Central and	\$	4,728	X	12	Х	0.695	=   \$	39.418
Facilines Central Office (\$2.793/ month), and the Star Commercial space (\$1.935/ ma), including slight increases during the contract year,								
Gas and Electric:	<u> </u>	9,462	Y	12	   X	0.695	<b>=</b> §	78,883
Monthis gas and electric service at 6 properties, and the Facilities Central office =\$9,462	1							
Water and Sewer.	\$	10,274	X	12	X	0.695	=   \$	85,648
Monthly water and sewer utility costs at 6 properties Current monthly expenses at 6 sites \$10,274 x 12 months	ļ							
   Building/Unit Repair & Replacement   The line Captures expenses for all required, periodic inspections, periodic	\$	6,192	X	12	   X	0.695	= ; \$	51,620
The title captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of ourside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs. Monthly costs average \$6 192,08 across the 6 sites.		The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s						
Building Supplies:	1.5	15,904	<u> </u>	12	×	0.695	=   \$	132,581
includes all maintenance and janitonal supplies for the 6 sites. Also includes iurniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and neccessary equipment or tool purchases for completing needed maintenance work across the six sites.	**			. , , , , , , , , , , , , , , , , , , ,		3,000	7	.02,000
Mionthly costs average \$15,904 across the 6 sites					Ĺ.,			
Elevator Maintenance:	\$	2,361	x	12	X	0.695	= \$	19.682
Eased on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators. Monthly service plus repairs average \$2,361 across 5 sites								
Pest Control:	\$	7,360	X	12	Х	0.695	= \$	61,358
Fregular building best control services inicuding monthly inspections, pest prevention and treatment, and tenant unit treatmenet and renab as necessary. Monthly inspections costs average \$7,360 across 6 sites			-					
Trash Removal	\$	7,369		12	ļ	0.695	=   \$	61,432
Monthly trash removal plus periodic rental of depris paxes. Monthly costs average 157,369 across the 6 sites	۳	7,300		12	<u> </u>	0.055	- 9	01,432
Telephone & Cable: Gudder is based on current expenses, including office telephones for DISH and	\$	5,038	ÌΧ	12	X	0.695	=   \$	41,999
Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Servides Teams, DISH's organization-wide cellular phone plan, and cable TV fees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.								
Monthly costs average \$5,038 across 6 buildings plus DISH Central Office	┼				ļ		<u> </u>	
Repairs and Maintenance Reserve	\$	1,833	х	12	х	0.695	= \$	15,283
Owner expenses prepaid by DISH and to be reimbursed Estimated monthly expenses of \$1,832.33	-		Ļ.	***		**************************************	<del>                                     </del>	
Joial Occupancy	-			~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			\$	587,903
Materials and Supplies:		F 0 40		10		0.005		40.747
Office Supplies: General office supplies inlouding printing & duplicating for DISH & Support Services, postage printer supplies, computer supplies, office furniture etc.	\$	5,848	X	12	х	0.695	= \$	48,747
Monthly costs average \$5,847.50 across the 6 building sites and DISH Central Office.								
Community Building and Eviction Prevention:	   \$	833	У	12	X	0.695	= \$	6,947
DISH sponsored activities for tenants, community meetings etc. and other expenses related to building community and preventing eviction. Monthly Costs average \$833.33 across the 6 sites		000	Λ_			0.000		0,047
On Site Services:	<u> </u>	5,627	. Y	12	Х	0.695	=   \$	46.906
DPH Support Services Teams led tenant activities, services and programs	<u> </u>	0,021	^	14	^	V.007		
uncluding Food Bank programs, holiday celebrations, community building activities, Snarps container services, Americorps volunteers that support the delivery of services etc.								
Monthly costs average \$5,627 across the 6 sites								
Total Materials and Supplies	<u></u>		L				\$	102,600
in paragraphic and an arministration of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control	÷		: :				: 47	104,000

Funding Source: General Fund

Contract Term: July 1, 2008 - June 30, 2018

Appendix 8-5c Appendix Term: 7/1/14 - 6/30/15 Page 6 %

General Operating: MICEOGRAPHICALISMON SON STORESTONAS Insurance: 3.264 x 0.695 27,214 Х Cast to insure. These Center for DISH <mark>activities, inlouding general liability, property.</mark> and related insurance costs. Monthly costs average \$3,264 2.912 : x 0.695 Staff Development: \$ 12 # ! S 24,273 Trainings, workshops and related expenses for team building, employee professional development and increased quality of service delivery. Monthly costs average \$2,911.67 3,744 Credit Reports: 449 x 0.695 = : S Backgroung checks (credit history, public records search and criminal) for housing applicants. Monthly costs across the 6 sites average \$449.08 Staff Recruiting

Open staff position advertising and related costs, background checks on new 540 x 0.695 4,498 \$ 12 = ! \$ hires, and other costs related to filling open positions. Also included here is a \$30 per employee payroll processing fee charged to Tides by the payroll service provider. Average monthly costs are \$539.58. 5.250 x 12 0.695 43,766 = 3 Aπorney Fees and court costs for renant ten-day notices, stipulated agreements and eviction proceedings. Estimated monthly costs of \$5,250. Sintal General Operating: 103,494 S Staff Travel (Local & Dut of Town): Local travel required for work (non-communiter expenses) including public transportation, mileage, parking etc. Average monthly costs are \$100 = \$ 100 12 0.695 834 TotalStaffTravel: 834 Consultants/Subcontractors: 18,528 x 12 0.695 = \$ 154,453 Costs for ninno femporary employees to cover vacation, sick and other confingencies to ensure 24 hour. 7 day a week desk clerk coverage. Costs for hiring temporary employees on occasion for administrative projects and building maintenance projects, includes anticipated costs of professional services including IT support, after hours security service at all 6 sites building and design specialists, programment, etc. Average monthly costs across the 6 sites are \$10.527.50 Riotal Consultants/Subcontractors 154,453 Other: 37,362 x 0.695 311,465 Administrative Feel Fiscal Sponsorship, Tides Center provides full set of fiscal, human resource, and related infrastructure services 8% of direct costs for all 4 funding sources + \$45,000 additional fee for the carrying costs of the lack of an advance at the beginning of the year (July-October) Monthly costs are \$37,362.00 311.465 Ministal Dither: TOTAL OPERATING EXPENSES 1,260,749 : \$ CAPITAL EXPENDITURES: ///ineeded - A unit valued at \$5,000 or more) 0.695 | X | X | = | S Binet description of expense Rotal Capital Expenditures: \$ TOTAL DIRECT COSTS \$ 3,313,420 INDIRECT COSTS TOTAL INDIRECT COSTS APPENDIX TOTAL 3,313,420

7 0 g.	*)	A	B		С	D	E	F	G	H		!
r gr.	1	Contractor Name: Tide							Apper	ndix B-6	Pa	je 1
, 4	2	Contract Term: July		June	30, 2018		1	/	Appendix			
	3	Funding Source: FQF	HC .				:		<u> </u>	CMS:	: 63	<b>18</b> 0
	5				CCT	PH CONTR	A CYTY			: :		
	6		TIOS	OST		CATION BY		TOFN	ODE		:	
	7						DEAC.	A		1	<del> </del>	
	8			***************************************	tivetoriika 1999 ja längi valipuonija ja ja	SERVI	CE MODE	S		(Annian Marian)		~~~
	9	Personnel Expenses		P	rop. Mgm	t. Services	Ī	***************************************				
	10	Position Titles	FTE	Sa	itaries	% FTE	Salaries	% FTE	Saiaries	% FTE	Contrac	t T <b>ota</b> ls
.` a\	14	Janitor	0.20	S	6,318	100%					3	6,318
	20	Facilities Manager	0.13	S	7,161	100%					S	7,161
	21	Maintenance Worker	0.26	\$	8.636	100%					S	8,636
	23	Total FTE & Total Salaries	0.53	\$	22,114	100%					\$	22.114
	24	Fringe Benefits	37%	S	8.116	100%	* ASSESSMENT OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY O	ANNUAL PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERT	\$100 COLUMN TO THE REAL PROPERTY.	**************************************	\$	8,116
	25	Total Personnel Expenses	***************************************	\$	30,230	100%				*************	\$	30,230
	26					**************************************					3 i	
	27	Operating Expenses		Exp	enditure	%					Contra	ct Total
	28				····	***************************************						
	29	Occupancy		S	22.415	100%				***************************************	S	22,415
	-	Materials and Supplies		s	2,400	100%					Ş	2,400
		General Operating		\$	-							
		Staff Travel		\$	-							
		Consultants / Subcontractors		\$	-							
	-	Other		\$							S	_
	35	Total Operating Expenses		S	24.815	100%			***************************************		\$	24,815
	36			<del> </del>								
		Total Direct Expenses		S	55,045	100%	<u> </u>			vormaniamenes (m.	S	55,045
	38	· · · · · · · · · · · · · · · · · · ·									§	-
-	39			\$	<b>5</b> 5,045	100%	-		***************************************		\$	55,045
	40		**************************************	-							-	Carrier and Control
	41	<u> </u>	rvice Mode	***************************************	12		<del> </del>	and grant and a second	<del></del>		-	12
	42				\$4.58	7.10						14
	1	umber of Unduplicated Clients (UDC) per Se		-	0-1,50 N	The section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the se	to annual constant	vadranie de Wilderlands and Sand				
	44			<u></u>	ZATORI GERMANIA			neo(specification) (excesses		<del>стриот миции</del>		
	1	DPH #1A(1)					<del> </del>				Rev.	05/201

Appendix B-6
Appendix Term: July 1, 2015 - June 30, 2016 Page 2

Funding Source: GF - FQHC Contract Term: July 1, 2008 - June 30, 2018

## BUDGET JUSTIFICATION Tides Center - DISH (FOHC)

Salaries and Benefits	Annı	ıa! Salary	FTE	allocation to Funding Source	Α	mount
Janitor Under the supervision of the General Manager and the Facilities Manager, maintains the general deanliness of the building intener and exterior.						
Minimum Qualifications: 1 year or more in janitorial work required.  Experience with customer service provision or client relations preferred. Experience and willingness to work in a team environment required. Professional training may substitute for experience.						
Arinual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.	\$	31,588	0.20	1,00	\$	6,318
Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.						
Annual Salary = Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmette and routine maintenance.	\$	57,286	0.13	1.00	\$	7,161
Vinimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.						
Annual Salarv ≃ Total FTE & Salaries	\$	43,180	0.20	1,00	\$	8.636 <b>22</b> ,114
Total Benefits Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.7%, life & disability insurance @ .7%, health/øental/vision coverage @ 17%, and 2.7% defined contribution.	***************************************	******	37%		\$	8,116
TOTAL SALARIES & BENEFITS					\$	30.230

Salaries and Benefits	<i>μ</i>	annua! Saiary	FTE	allocation to Funding Source	A	mount
Operating Expenses		Monthly Expense	# of months	allocation to Funding Source	A	mount
Occupancy:						
Gas and Electric: Monthly gas and electric service at HUH clink: Current average monthly expense - \$625	\$	625	12	1.00	\$	7.500
Water and Sewer: Monthly water and sewer utility costs at HUH Clinic Average monthly expenses = \$125,00	\$	125	12	1.00	\$	1.500
Building/Unit Repair & Reptacement:						
The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs.  Average monthly expenses = \$330.83		331	12	1.00	\$	3,970
<u>Building Supplies:</u> Mainteriance and Janitorial supplies necessary for the maintenance of the HUH clinic  Average monthly expenses - \$328.75	\$	<b>32</b> 9	12	1.00	\$	3.945
Elevator Maintenance:						
Pest Control: Regular building pest control servicesinicuding inspections, pest prevention and treatment, and treatment of HUH Clinic  Average monthly expenses	ę.	83	12	1.00	S	1.000
	4	63	12	1.00	Đ	1.000
Trash Removal: Monthly trash removal. \$375 monthly trash removal x 12=	\$	375	12	1.00	\$	4,500
Telephone & Cable						
Tiotal/Occupancy	87 St				<u>\$</u>	22,415
Materials and Supplies;						
Office Supplies:						
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related to the provision of services at the clinic.				4.00		
Average monthly expenses		200	12	1.00	\$	2,400
Total Malerials and Supplies	8				\$	2.406

Appendix  $B_{1}6^{-6}$  Appendix Term: July 1, 2015 - June 30, 2016 Page 4  $^{-2}$  :

Tides Center Funding Source: GF - FQHC Contract Term: July 1, 2008 - June 30, 2018

n allocation to Funding Source

			Funding	
Salaries and Benefits	Annual Salary	FTE	Source	Amount
General Operating				
nsurance:				
Dost to insure Fides Center for DISH activities, including general liability, property, and				
related insurence costs				
Staff Development:				
Trainings, workshops an related expenses for employee professional development and				
ncreased quality of service delivery.				
rici eased duanty of service derivery.				
Credit Reports:				
Background checks (credit history, public records search and criminal) for housing				
applicants				
Staff Recruiting:				
Open staff position advertising and related costs, background checks on new hires etc				
Open Stail publicit advertising and related costs, background checks on new rates at				
Legat:				
Amorney Fees and court costs for tenant ten-day notices, atlautated agreements and				
eviction proceedings.				
Total General Operation:				\$ -
				Ψ
Staff Travel (Local & Out of Town):				
Local travel required for work (non-commuter expenses) including public transportation,				
mileage parking etc.				
Total Staff Sezve:				\$ -
Consultants/Subcontractors:				
includes enticipated coats of professional services including IT support, building and				
design specialists etc.				
Googet Spiceranne week				
Total Consultants/Suncontractors				•
OPECUTS HERE STATES				\$ -
Other!				
Administrative Fee / Fiscal Sponsorship: Tidas Cemer provides tuli set of tiscal, humar.				
resource, and related infrastructure services.				
8% of direct costs				
Harris Other				\$ -
TOTAL OPERATING EXPENSES				
TOTAL OF ENAMES EN ENGLS				\$ 24.815
CAPITAL EXPENDITURES: (finitegoed - A unit valued at \$5,000 or more)				
Brief description of expense				
Formula to calculate amount of expense				
Total Capital Expenditures:				\$ -
OCCUPATION AND ADDRESS OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE				•
TOTAL DIRECT COSTS				\$ 55.045
				√ 55,045
INDIRECT COSTS				
TOTAL INDIRECT COSTS				\$ -
APPENDIX TOTAL				\$ 55,045

۵ <sub>زه</sub> .	ı j.	A	B		С	D	E	F	G	H		ı
,' ,	1	Contractor Name: l	Tides Cent	ter -	DISH				Append	іх В-ба	P	age 1
1.		Contract Term:				018	<del></del>	- /	Appendix	Term	7/1/1	5-6/30/16
	3	Funding Source:	MHSA/Pro	op 6	3		:	**************************************	;	CMS:		5380
	4		j			2						
	5			·		PH CONTE			<u>i,                                      </u>			
	6		UOS C	OS	T ALLO	CATION B	Y SERV	ICE N	1ODE	01:07 Telemojen, np. person.		
	7			nicoletique	research and a second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second s	AND REPORTED TO SERVICE OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE		Athers and the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Contro		HACH CLASS CONTRACTOR		
	8		SERVICE MODES									
		Personnel Expenses			Prop. Mg		-				_	
	1	Position Titles	FTE		Salaries	% FTE	Salaries	% FTE	Salaries	% FTE		act Totals
		General Manager	1.00	\$	53,825	100%	<u> </u>				ŝ	53.825
	lamenta de	Assistant General Manager	1.00	Ş	37.657	100%	╂	~ <del></del>			S	37.657
		Desk Clerk	3.75	\$	106,010	100%	<b></b>				\$	106,010
		Janitor	0.50	8	15,579	100%					S	15,579
		Total FTE & Total Salaries	6.25	\$	213.072	100%	-		 	Managara and	\$	213,072
	L	Fringe Benefits	37%	\$	78,197	100%	-	·			Ş	78,197
		Total Personnel Expenses		\$	291,269	100%	1				\$	291,269
	18			·			- <del> </del>		,			
	barran and a	Operating Expenses		·····	penditure	%	<b>_</b>					ract Total
		Occupancy		5	78,476	100%	<b>_</b>				3	78,476
	L	Materials and Supplies		\$	1.894	100%					\$	1.894
		General Operating		\$_	4,862	100%					\$	4.862
	L	Staff Travel		\$	-							
	b	Consultants / Subcontractors		\$	-		ļ					
		Other		\$	-						\$	-
	26		****	BENESO,114								
		Total Operating Expenses		\$	85.232	100%		en de la companya de la companya de la companya de la companya de la companya de la companya de la companya de	and the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of th		\$	85,232
	28				**************************************							
	29	Total Direct Expenses		\$	376,502	100%					\$	376.502
	30	Indirect Expenses		S	-						\$	
	31	TOTAL EXPENSES		S	376,502	100%					S	376.502
	32											
	33	Number of Units of Service (UOS) per Se	rvice Mode		9,198		1					9,198
	34	Cost Per Unit of Service by Se	rvice Mode		\$40	.93						
	35	umber of Unduplicated Clients (UDC) per Se	rvice Mode		3	1			Martin Company			
	36	Странов на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при на при		CONTRACT OF STREET		DESCRIPTION OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF	i i					
	37	DPH #1A(1)					1				Re	v. <b>05/20</b> 10

Appendix B-6a
Appendix Term: 7/1/15 - 6/30/16

Page 2:

# BUDGET JUSTIFICATION Tides Center - DISH (MHSA)

	Annual			6 allocations to Funding		
Salaries and Benefits	Salary	FTE		Source	d	Amount
eneral Manager  ne General Manager is responsible for the overall operation of the property,  nd the day-ro-day implementation of policies, procedures and programs that  nsure a well-managed, well-maintained bulloing; ensures compliance with all  policiable laws and regulations; maintains acceptable occupancy level and  everops a supportive environment for all residents: manages onsite staff and  neir duties, interacts with and supervises vendors. Collaborates with onsite  upport services providers and DPH in pursuit of excellence. Reports to the  irrector.  finimum Qualifications: 2 years of managerial or project administration  xperfence required. Demonstrated experience in leagership, management, and  upervision required. Extensive experience with customer service provision or  lient relations required. Experience and eagerness to work in a team  nvironment required. Previous property management experience a plus,  rofessional training may substitute for experience.						, , , , , , , , , , , , , , , , , , , ,
Annual Salary = ssistant General Manager	\$54,567 x	1.00	х	0.986	= \$	53,825
Inder the supervision of the General Manager, assists with all aspects of reporty management. Responsibilities include assisting with rent collection and eporting, work order coordination, tenant communication, tenant activities, and ther aspects of building operations. AGMs also serve as front desk clerks for we shifts per week.  Minimum Qualifications: 2 years of project administration experience preferred experience with customer service provision or client relations required.						
Annual Satary =	\$38,175 x	1.00	x	0.986	= \$	37,65
Incore the supervision of the General Manager, the Deak Clerks represent incore the supervision of the General Manager, the Deak Clerks represent property management by greeting tenants and visitors, monitoring building atery and traffic, and communicating appropriately with residents, guests, ervice providers and staff.  Ainimum Qualifications: General office experience preferred. Experience with sustomer service provision or client relations preferred. Ability to read, write and provident and providents. Ability to answer telephone and greet tenants and guests learly and professionally. Ability to write messages, incident reports, and other rotes and occuments legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues, wibility to manage expectations and meet deadlines in a timely and effective manage.						
Annual Salary =	\$28,659 x	3.75	х	0.986	<b>=</b> \$	106,010
antior inder the supervision of the General Manager and the Facilities Manager, naintains the general cleanliness of the building interior and exterior.						
finimum Qualifications: 1 year or more in janitorial work required. experience with customer service provision or client relations preferred. experience and willingness to work in a team environment required. Professional training may substitute for experience.						
Annual Saiary = Total FTE & Saiaries	\$31, <u>5</u> 88 x	0.50 <b>6.2</b> 5	X	0.986	= \$	15.579 <b>213.07</b> 2
Total Benefits (ides Center's fringe benefits rate of 37% includes the following: payroll taxes FICA at 7.45% and SUI at .15%), workers comp at 8.7%, life & disability issurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined	The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s	37%			\$	78,197
ontribution.						

Appendix B-6a Appendix Term: 7/1/15 - 6/30/16 Page 3

Operating Expenses	Monthly Expense	# (	of months		6 altocation to Funding Source		Amount
Occupancy: Rent							
Gas and Electric							
Monthly gas and electric service at Camelot Hotel							
Current average monthly expense \$998.99	\$1,000	χ	12	X	0.986	= \$	11,837
Nater and Sewer:							
Monthly water and sewer utility costs at Camelot Hotel	***						
Current monthly expenses \$375  Building/Unit Repair & Replacement: If he fine captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of putside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs yery by site and there is an allowance for unexpected repairs.	\$375	х	12	Х	0.986	= \$	4,439
Average monthly expenses = \$670.000	<b>\$67</b> 0	Х	12	χ	0.986	= \$	7,931
Building Supplies: Includes all maintenance and janifornal supplies for Camelot Hotel. Also includes all maintenance and janifornal supplies for Unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work at Camelot Hotel.							
Average monthly expenses = \$2,193.00	\$2,500	X	12	X	0.986	= \$	29,593
Elevator Maintenance: Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators.							
Average monthly expenses = \$366.75	\$367	X	12	Х	0.986	<b>=</b> 5	4,341
Pest Control: Regular building pest control services including inspections, pest prevention and treatment, and tenant unit treatment and rehab as necessary.							
Average monthly expenses = \$333.40	\$333	Х	12	X	0.986	<b>=</b> \$	3,946
T <u>rash Removat:</u> Monthiy trash removat plus periodic rental of debris boxes.							
Monthly wash removal plus periodic remains debits boxes.  Monthly expenses = \$809.10	\$809	x	12	х	0.986	= \$	9,577
Telephone & Cable:							
Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemall for DISH and Services Team, internet costs for DISH and Services Teams, and cable TV fees for community spaces and							
meintenance and repair costs for phone systems.							
Average monthly expenses - \$575,50 RefallOccupancy:	\$576	Х	12	Х	0.986	= \$	6,812 <b>78,47</b> 6
Materials and Supplies: Office Supplies:							
Community Building and Eviction Prevention: DISH sponsored activities for tenants, community meetings etc. and other expenses related to building community and preventing eviction.							
Average monthly expenses = \$160.00	\$160	x	12	χ	0.986	<b>=</b> \$	1,894
On Site Services: Support Services Teams led tenant activities, services and programs including				.,	21000	*	.,
Food Bank programs, holiday celebrations, community building activities.							
Sharps container services. Americorps volunteers that support the netivery of					····	<u> </u>	4 90.4
Total Materials and Supplies:						\$	1.894

Funding Source: MHSA/Prop 63 Contract Term: July 1, 2008 - June 30, 2018

Appendix B-6s a
Appendix Term: 7/1/15 - 6/30/78 |
Page 4 | #

Staff Certification and related expenses for CISH activities, anoughing general liability projects and related insurance codes.  Staff Certification in vertical insurance code in the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the code of the cod	General Operating:					
Training, workstons an related expenses for emptoyee professional development and increased quality of service delivery.  Credit Reports: Background checks (credit history, public records search and criminal) for housing applicants  Staff Recruting. Open safe insettion advertising and related costs, background checks on new increased.  Legal: Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings.  Estimated monthly expenses = \$6.10.75  \$4.41 x 12 x 0.986 \$4.862  Staff Recruting.  Local travel reduced for work (non-commute expenses) including public transporterion, milesage, parking etc.  Annual allowance across DISH = \$ .  Significants Subcontractors:  Annual allowance across DISH = \$ .  Significants Subcontractors:  Annual allowance across DISH = \$ .  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Total Department of Expenses and related infrastructure services including 17 support, building and one sign specialists and related infrastructure services for SE6.817  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants Subcontractors:  Significants	Cost to insure Tides Center for DIS				\$	-
Ceredit Reports:  Elegati Recruting: Open staff position abvertising and related costs, background checks on new hires atc.  Estiff Recruting: Open staff position abvertising and related costs, background checks on new hires atc.  Estiff Recruting: Attorney Fees and court costs for tenant ten-gay notices, stipulated agreements and eviction proceedings.  Estimated monthly expenses = \$410.75  \$411 x 12 x 0.986 \$ 4.862  Estimated monthly expenses = \$410.75  \$411 x 12 x 0.986 \$ 4.862  Estimated monthly expenses = \$410.75  \$411 x 12 x 0.986 \$ 4.862  Estimated the following following the separate of the following following the following following the following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following following fol		xpenses for employee professional				
Background checks (credit history, public records search and criminal) for housing applicants:   Staff Requilibration abvertising and related costs, background checks on new hires atc.					\$	
Open staff position advertising and related costs, background checks on new hires etc.  Legal: Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings  Estimated monthly expenses = \$4.0.75  \$4.11 x 12 x 0.986 \$ 4.862  IDENTIFY TOTAL DEPENDITURES: If needed Asian valued at \$5.00 ft or expense  Formula to calculate aground or expense  Formula to calculate aground or expense  Formula to calculate aground or expense  Formula to calculate aground or expense  Formula to calculate aground or expense  Formula to calculate aground or expense  Formula to calculate aground or expense  Formula to calculate aground or expense  Formula to calculate aground or expense  Formula to calculate aground or expense  Formula to calculate aground or expense  Formula to calculate aground or expense  Formula to calculate aground or expense  Formula to calculate aground or expense  TOTAL INDIRECT COSTS  TOTAL INDIRECT COSTS  TOTAL INDIRECT COSTS  TOTAL INDIRECT COSTS  TOTAL INDIRECT COSTS	Background checks (credit history	, public records search and criminal) for			\$	<u>.</u>
Attorney Fees and court costs for tenant ten-day notices, stipulated egreements and eviction proceedings.  Estimated monthly expenses = \$410.75  \$411 x 12  x 0.986  \$ 4.862    Statistic proceedings	Open staff position advertising and	d related costs, background checks on new			\$	-
Estimated monthly expenses = \$410.75  \$411 x 12 x 0.986  \$4.862    Estimated Monthly expenses = \$410.75  \$411 x 12 x 0.986  \$4.862   Estimated Monthly expenses   \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.862    \$4.8	Afterney Fees and court costs for	tenant ten-day notices, stipulated agreements				
Staff Travel (Local & Out of Town):   Local travel required for work (non-commuter expenses) including public transportation, mileage, parking etc.   Annual allowance across DISH =   \$         Total Staff Travel   \$         Total Staff Travel   \$         Total Staff Travel   \$         Total Staff Travel   \$         Total Consultants Subcontractors:	and eviction proceedings.	Estimated monthly expenses = \$4 10.75	\$411 x 12	x 0.986	\$	4,862
Local travel redured for work (non-commuter expenses) including public transportation, mileage parking etc.  Annual allowance across DISPI = \$  Local Staff Travel: \$  Consultants/Subcontractors; includes anticipated costs of professional services including IT support, building and design specialists etc. \$  Local Consultantis/Subcontractors: \$  Differ:  Administrative Fee/ Fiscal Sponsorsh; Tides Center provides full set of fiscal. human resource, and related infrastructure services.8% of \$56,847. \$  Total Operating Expension of expense \$  Experior description of expense \$  Formula to calculate amount of expense \$  TOTAL OPERATING EXPENDITURES; [Inneeded, Aunit valued at; \$5,000 or more)   Exist Capital Expenditures: \$  TOTAL DIRECT COSTS \$  TOTAL INDIRECT COSTS \$  TOTAL INDIRECT COSTS \$  TOTAL INDIRECT COSTS \$		Tiotal General Operating	***************************************		\$	4,862
Constitute/Subcontractors:	Local travel required for work (non	-commuter expenses) including public c.				
Total Constituting France and design specialists etc.    Total Constituting France and design specialists etc.   \$ -				····	\$	
Other: Administrative Feel Fiscal Sponsorship Tides Center provides full set of fiscal. human resource, and related intrastructure services.8% of \$56,817  TOTAL OPERATING EXPENSES  Solution of expenses  Formula to calculate amount of expense  Formula to calculate amount of expense  TOTAL DIRECT COSTS  INDIRECT COSTS  TOTAL INDIRECT COSTS  TOTAL INDIRECT COSTS  TOTAL INDIRECT COSTS  TOTAL INDIRECT COSTS	includes anticipated dosis of profe				\$	-
Administrative Fee/ Fiscal Sponsorship: Tides Center provides full set of fiscal. human resource, and related intrastructure services.8% of \$56,817 \$  Iotal Office: \$  TOTAL OPERATING EXPENSES \$ 85,232  CAPITAL EXPENDITURES: Unneeded. Admit valued st.\$5,000 or more).  Eriel description of expense \$  Formula to calculate amount of expense \$  TOTAL DIRECT COSTS \$ 376,502  INDIRECT COSTS \$  TOTAL INDIRECT COSTS \$		Total-Consultants/Subcontactors:			\$	
TOTAL OPERATING EXPENSES    Sabara	Administrative Fee/Fiscal Sponso				\$	-
Formula to calculate amount of expense \$ -  Formula to calculate amount of expense \$ -  Formula to calculate amount of expense \$ -  TOTAL DIRECT COSTS \$ 376.502  INDIRECT COSTS \$ -  TOTAL INDIRECT COSTS \$ -	TOTAL OPERATING EXPENSES	and a state of the second			\$	85,232
TOTAL DIRECT COSTS   \$ 376.502     INDIRECT COSTS   5 -		eded-Aunit valued st \$5,090 or more)				
TOTAL DIRECT COSTS \$ 376.502 INDIRECT COSTS \$ 376.502  TOTAL INDIRECT COSTS \$ -		Formula to calculate amount of expense			\$	-
INDIRECT COSTS  TOTAL INDIRECT COSTS  \$ -		Fotel Capital Expendituses:			<u>\$</u>	
TOTAL INDIRECT COSTS \$ -	INDIPECT COSTS	TOTAL DIRECT COSTS				376.502
APPENDIX TOTAL \$ 376.502	MUNEO! COSTS	TOTAL INDIRECT COSTS			•	-
		APPENDIX TOTAL			\$	376,502

O	е А	В		c ]	D	E	F	G	Н		ı
1	Contractor Name: iTides Center -			H	***************************************			Append	ix B-6b		Page 1
2	Contract Term:	June	30, 2018		:		Appendo	(Term:	9/1/	15 - 6/30/16	
3	Funding Source:	HUD Grant							CMS:		6 <b>3</b> 80
4			L			·	· 				,-
5		<u>.</u>		PH CONTI		<u> </u>			: 		
6		UOS	OS.	T ALLO	CATION B	Y SERVIC	E MOI	)E		<u> </u>	
7			Personante		ngangkon kalangan ang manghan ang ka	A THE REAL PROPERTY OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TO THE PERSON NAMED IN	Name of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party	- Composition of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the const			
8			ļ			ERVICE MODE	ES,	Ţ		<u> </u>	
	Personnel Expenses			Prop. Mg		ļ				Cont	ract Totals
I	Position Titles	FTE		alaries	% FTE	Salanes	% FTE	Salaries	% FTE	ļ	
	General Manager	0.50	5	18.477	100%	ļ				<u>                                     </u>	18,477
	Assistant General Manager	0.50	S	12,927	100%	ļ				8	12,927
1	Desk Clerk	1,60	S	31,054	100%			***************************************		\$	31,054
- AMERICAN STATE	Janitor	0.75	§	16,044	100%					\$	16,044
15	Total FTE & Total Salaries	3.35	\$	<b>7</b> 8, <b>50</b> 3	100%					\$	<b>78,50</b> 3
1	Fringe Benefits	37%	\$	28.811	100%					\$	28.811
17	Total Personnel Expenses		\$	107,313	100%					\$	107.313
18					- Annual Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of the Company of t		;	70.53			Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of the Contract of th
19	Operating Expenses	-	Exp	enditure	%	Expenditure	%	Expenditure	%	Cor	ntract Total
	Occupancy		\$	80,961	100%					\$	80,961
21	Materials and Supplies		S	3,166	100%					S	3,166
22	General Operating	İ	S	3,359	100%					\$	3, <b>35</b> 9
23	Staff Travel	1	S	-						\$	_
24	Consultants / Subcontractors		\$	~						18	+
25	Other		\$	-						\$	-
26	Total Operating Expenses	444	\$	87,486	100%					1 8	87.486
27	<u> </u>		j j		***************************************	***************************************	deserve and the	. Taran and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second and a second a second and a second and a second and a second and a second and a second and a second and a second and a second and a second a		line manuscript	820002-1000 <del>-10-10</del>
28	Total Direct Expenses		\$	194,799	100%					İs	194,799
29	indirect Expenses		18	-	····					18	-
30	TOTAL EXPENSES		\$	194,799	100%					\$	194.799
31								**************************************		-	
32	Number of Units of Service (UOS) per	Service Node		11,497		CONTRACTOR CONTRACTOR		Manufactura			11,497
33	Cost Per Unit of Service by Service M			\$16,94							
L	Number of Unduplicated Clients (UDC) p			35							
35			<del>Managan</del>						***************************************		er er reg sesse er er er er er er
36	DPH #1A(1)		1		~	· -		****		+	tev. 05/2010

Tides Center Funding Source: HUD Grant Contract Term: July 1, 2008 - June 30, 2018

# Appendix B-6b Appendix Term: 9/1/15 - 6/30/16 Page 2

# BUDGET JUSTIFICATION Tides Center - DISH (HUD)

rides Center - DISM (MUD)				9	attocatio	HT.	
	Annual				to Fundinç	9	
Salaries and Benefits	Salary		FTE		Source		Amount
General Manager is responsible for the overall operation of the property, and the General Manager is responsible for the overall operation of the property, and the General Manager is responsible in the operation of the property and requirementation of locality of company level and develops a supportive environment for all residents; manages onsite staff and their duties, interacts with and supervises vendors. Collaborates with onsite support services							
providers and DPH in pursuit of excellence. Reports to the Director							
Minimum Qualifications: 2 years of managerial or project administration experience required. Demonstrated experience in leadership, management, and supervision required. Extensive experience with customer service provision or client relations required. Experience and experiess to work in a team environment required. Previous property management experience a plus. Professional training may substitute for experience.							
Annual Salary =	\$ 54,567	x	0.50	×	0.677	= \$	18,477
Assistant General Manager Under the supervision of the General Manager, assists with all aspects of property management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as front desk clerks for two shifts per week.							
Minimum Qualifications: 2 years of project administration experience preferred. Experience with customer service provision or client relations required.							
Annual Salary =	\$ 38,175	5 x	0.50	x	0.677	<b>=</b> \$	12,927
Desk Clerk Under the supervision of the General Manager, the Desk Clerks represent propeny management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff. Minimum Qualifications: General office experience preferred. Experience with customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer telephone and greet tenants and guests clearly and professionally. Ability to write messages, incident reports, and other notes and documents legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to menage expectations and meet deadlines in a timely and effective manner.							
Annual Salary =	\$ 28,659	X	1.60	х	0.677	= \$	31,054
<u>Janitor</u> Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior.							
Minimum Qualifications: 1 year or more in janitorial work required.  Experience with customer service provision or client relations preferred.  Experience and willingness to work in a team environment required. Professional training may substitute for experience.							
Annual Salary =	\$ 31,588	X	0.75	Х	0.677	= \$	16,044
Total FTE & Salaries			2.60			\$	78,503
Total Benefits: Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined			37%			***	28,811
CONTRIBUTION.						<u> </u>	107.313
TOTAL SALARIES & BENEFITS							ن ا نه رين

Tides@center
Funding Source: HUD Grant
Contract Term! July 1, 2008 - June 30, 2018

Appendix B-6b Appendix Term: 9/1/15 - 6/30/16 Page 3

Operating Evypopee		Monthly		# of manths		% allocation to Funding			A was as cond
Operating Expenses  Dccupancy:		xpense		# of months		Source			Amount
Rent. Office Rent: This line item includes space rent costs for the DISH Central and Facilities Central Office (\$2.670/month), and the Star Commercial space (\$1.978), including slight increases during the contract year.	\$	~	х	10	x	0.677	=	\$	•
Gas and Electric: Monthly gas and electric service at Empress Hotel  Current average monthly expense \$3,000 X 10 month	s \$	3,000	х	10	×	0.677	=	643	20,317
Water and Sewer:									
Monthly water and sewer utility costs at Empress Hotel Current monthly expenses \$1,355.24 x 10 months	\$	1,355	х	10	x	0.677	<del>=</del>	\$	9,178
Building/Unit Repair & Replacement: The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs very by site and there is an allowence for unexpected repairs.									
Average monthly expenses at Empress are \$905.1	0 \$	905	Х	10	х	0.677	Ξ	\$	6,130
Building Supplies: Includes all maintenance and janitorial supplies for Empress Hotel. Also include furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work at Empress Hotel.									
Average Monthly expenses = \$3.00	Ø \$	3,000	х	10	x	0.677	=	\$	20,317
Elevator Maintenance: Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the live buildings with elevators,  Average monthly expenses = \$234.5	2 \$	325	×	10	×	0.677	=	\$	2,198
Pest Control: Regular building pest control services including inspections, pest prevention and freatment, and tenant unit treatment and rehab as necessary.  Average monthly expenses = \$400.28	\$	400	x	10	×	0.677	=	\$	2,711
<u>Trash Removal:</u> Monthly trash removal plus periodic rental of debris boxes.  Monthly costs average \$1,531.7	<b>5</b> \$	1,532	х	10	х	0.677	×	<del>(5)</del>	10,374
Telephone & Cable: Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Teams, internet costs for DISH and Services Teams, and cable TV fees for Empress Hotel									
Average monthly costs average \$1,437.52	\$	1,438	х	10	×	0.677	=	\$	9,736
Total Occupancy	<i>-</i>	. i						\$	80,961
Materials and Supplies:	oze iiii						100		******************************
Office Supplies: General office supplies including printing & duplicating for DISH & Support Services, postage printer supplies, computer supplies, office furniture etc. Average monthly costs average \$467.50	\$	468	х	10	×	0.677	=	\$	3,166
Community Building and Eviction Prevention: DISH sponsored activities for tenants, community meetings etc.	\$	-	х	10	х	0.677	**	\$	
On Site Services: Support Services Teams led tenant activities, services and programs including Food Bank programs, holiday celebrations, community building activities, Sharps container services, Americorps volunteers that support the delivery of services	ŝ	-	x	10 -	x	0.677	=	\$	-
Total Materials and Supplie:	20-	,			********			\$	3,166

Appendix B-6b Appendix Term: 9/1/15 - 6/30/16

3

194,799

Page 4

Funding Source: HUD Grant

Contract Term: July 1, 2008 - June 30, 2018

INDIRECT COSTS

General Operating: Cost to insure Tides Center for DISH activities, including general liability. property, and related insurance costs \$ 10 0.677 = 8 Staff Development: Trainings, workshops an related expenses for employee professional development and increased quality of service delivery. 10 0.677 Credit Reports: Background checks (credit history, public records search and criminal) for 0.677 10 housing applicants. Staff Recruiting: Open staff position advertising and related costs, background checks on new 10 0.677 hires etc. Legal: Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings. Estimated monthly expenses = \$496.00 \_\$ 496 0.677 Total General Operating 3,359 Staff Travel (Local & Dut of Town): 0.677 Total Staff Travel: Consultants/Subcontractors: 10 0.677 Wotal Consultants/Subcontractors Administrative Fee/ Fiscal Sponsorship: Tides Center provides full set of fiscal. 0.677 human resource, and related infrastructure services.8% of \$184,453 TOTAL OPERATING EXPENSES \$ 87,486 CAPITAL EXPENDITURES: (If needed - A unit valued at \$5,000 for more) Brief description of expense Formula to calculate amount of expense \$ 0.677 Total Capital Expenditures: TOTAL DIRECT COSTS \$ 194,799

TOTAL INDIRECT COSTS

APPENDIX TOTAL

	Α	В		С	D	l E	F	G	Н		
A .	Contractor Name:					:	<u>.</u>		dix B-6c		Page 1
<b>'</b> 2	Contract Term:			ne 30, 2018				Appendio		7/1/1	5 - 6/30/16
3	Funding Source:	General Fund				:			CMS:		6380
4					Marketing of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the S	T		<u> </u>	!		
5					S OFFICE				· ·		
6		UOS C	OS	T ALLOC	CATION E	Y SER	VICE I	MODE	<u> </u>		
7			Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Construction of the Constr			etymomentopatympomomen	iganistic in the contract of	: Silaniapirani		·	
8	> 40			F) 5.0		/ICE MOD	ES	п	**************************************		······································
	Expenses	300 Mar 200		Prop. Mgr	vonductry/commenceductry/commenceductry		10/ ***		C. may pr		e hear : :
10 Position 1		FTE	<b></b>	Salaries	% FTE	Salaries	i % Fit	Salaries	% + E	Con	ract Totals
	l Manager	4.50	S -	170,583	100%	_		ļ		3	170.58
	nt General <b>Manage</b> r	4.50	3	119,341	100%	_	ļ	-		\$	119,34
13 Desk C	<u>ierk</u>	21.85	\$	435,015	100%	_				\$	435.01
14 Janitor		8.55	\$	187,620	100%	_		<b> </b>		S	187,62
15 Director		1.80	\$	145.640	100%		-	<u> </u>		15	145,64
16 Deputy		1.00	3	69,212	100%					8	69,21
	ons Manager	1.00	\$	35,462	100%			<u> </u>	·	ક	35,46
	s Director	1.00	\$	56,499	100%					\$	56.49
19 Facilitie		1.87	Ş	74,420	100%		<del> </del>	<u> </u>		\$	74.42
	nance Worker	5.80	\$	173.984	100%					\$	173,98
21 Facilitie	s OM/Project Associate	1.00	\$	31,781	100%					\$	31.78
22 Total FTE	& Total Salaries	52.87	\$	1,499,558	100%					\$	1,499,55
23 Fringe Ber		37%	S	553,112	100%					\$	553,11
24 Total Pers	sonnel Expenses		ŝ	2,052,671	100%					\$	2,052,67
25										:	
26 Operating	Expenses		E	xpenditure	%					Сог	tract Total
27 Occupa	incy		\$	587.903	100%					\$	587,90
28 Materia	ls and Supplies		\$	102,600	100%					Ş	102,60
29 Genera	l Operating		\$	103,494	100%			1		\$	103,49
30 Staff Tr	ave		\$	834	100%					S	83
31 Consult	ants / Subcontractors		\$	<b>154</b> ,453	100%					\$	154.45
32 Other	······································		\$	311,465	100%			1		S	311,46
33 Total Ope	rating Expenses		\$	1,260,749	100%					\$ .	1,260,74
34	e-pro-communication de distribution and de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la communication de la	***************************************					***************************************	-	-		
35 Total Dire	ct Expenses		18	3,313,420	100%	i i		Ì		S	3,313,42
	Expenses		\$	-			-	1		\$	_
37 TOTAL E			\$	3,313,420	100%	1		†		S	3,313,42
38			Ť				<u> </u>	1	1		
	per of Units of Service (UOS) p	er Service Mode	╫╌	126,801				<b> </b>			126,80
40	Cost Per Unit of Service t			\$26.	13	-	1	1	1		.20,00
L	F Unduplicated Clients (UDC) p		<u> </u>	39	and the second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second s						
42					_			<u> </u>			
43 DPH #1A(	4)	<u> </u>					ļ	<u> </u>	<del> </del>		Rev. 05/201

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-6c = Appendix Term: 7/1/15 - 6/30/16 Page 2 %

**BUDGET JUSTIFICATION** Tides Center - DISH (GF % allocation Annua! to Funding FTE Salaries and Benefits Salary Source Amount General Manager The General Manager is responsible for the overall operation of the property and the day-to-day implementation of policies, procedures and programs that rensure a well-managed, well-maintained building; ensures combinance with all applicable laws and regulations! maintains acceptable occupancy jevel and develops a supportive environment for all residents; manages onsite staff and their duties, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence. Reports to the Director Minimum Qualifications: 2 years of managerial or project administration experience required. Demonstrated expenence in leadership, management, and supervision required. Extensive experience with customer service provision of client relations required. Experience and eagerness to work in a team environment required. Previous property menagement experience a plus. Professional fraining may substitute for experience. Annusi Salary = \$ 54,567 x 4,50 0.695 = | \$ 170,583 Assistant General Manager . Under the supervision of the General Manager, assists with all aspects of properly management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as from desk derks for two shifts per week Minimum Qualifications: 2 years of project administration expenence preferred. Expenence with customer service provision or client relations required. Annual Salary = \$ 38,175 x 4.50 0.695 = | \$ 119,341 Desk Cierk Under the supervision of the General Manager, the Desk Clerks represent property management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests. service providers and staff. Minimum Qualifications: General office experience preferred. Experience with customer service provision or client relations preferred. Ability to read, write and foliow instructions. Ability to answer telephone and greet tenants and guests clearly and professionally. Ability to write messages, incident reports, and other notes and documents leafbly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timely and effective manner Annual Salary = | \$ 28,659 x 21.85 0.695 = \$ 435,015 Janitor Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior Minimum Qualifications: 1 year or more in janitorial work required Experience with customer service provision or client relations preferred. Experience and willingness to work in a team environment required Professional training may substitute for experience. 31,588 | x 0.695 187,620 Annual Salary = \$ 8.55 Director The Directors are responsible for the leadership of DISH, including implementation of the mission of DISH and of the DAH, including the provision of excellent property management service. The Directors are responsible for the effectiveness of DISH's 60 employees and the prudent use of its \$5.5 million budget. The Directors oversee all aspects of the organization and its services, including site operations, team building and staff professional development, interagency collaboration, program development, resource development, vendor relations, policy, infrastructure and information technology. The Directors develop and sustain community and business partnerships to maximize and leverage City resources. In addition, the Directors work closely with the Tides Center to provide effective human resources services and financial management and accounting. Members of four person senior leadership team: The Directors report to the DISH Advisory Board. Minimum Qualifications: College Degree required. Extensive Experience with supportive housing and harm reduction required. Leadership and personnel management experience required. Experience with customer service provision or client relations preferred Annual Salary = \$ 116,469 x 1.80 0.695 145.640

Appendix B-6c Appendix Term: 7/1/15 - 6/30/16 Page 3

					_				
Deputy Director					·	···			
The Deputy Director is responsible for the financial and administrative	1							į	
operations of DISH, including oversight of DISH' \$5.5 million budget. The	ì								
Deputy Director orchestrates the development and deployment of annual and								1	
jong-term financial resources and buoget. The Deputy Director also ensures					1			1	
prudent, consistent, accurate and timely processing of income and expenses.							1		
including tent collection and vendor payment. Oversight of occupancy para									
collection and reporting, outcome measurement and contract renoming	1								
Oversees vendor contracts and vendor relations. Develops and imblements									
erganization-vide information technology strategy, including managing [7]					1 :				
consultant/help desk. The Deputy Director develops and enhances operational	ĺ						- 1		
and financial policies and procedures, ection and reporting, outcome impassurement and contract reporting. Oversees central administration,									
Idelinguencies, and reconciliations. Managers Operations Manager and									
Facilities Office Manager. Member of four person senior leadership team.	)								
	<u>.</u>	***************************************							
Minimum Qualifications: Administrative and project management experience	i				-		i		
required. College degree or equivalent experience preferred. Supervision and									
start-up experience preferred. Experience with customer service provision or					1				
citerii resations preferred.	:	00.606		1.00		0.695		: : \$	69,212
Annual Salary = Operations Manager	- D	99,629	X :	1.00	X	0.000	-	40	08,212
Under supervision of the Deputy Director, the Operations Manager is	<del></del>				+-			-	
responsible for day-to-day smooth operations of the central office, including									
systems, office machines, supplies, and facilities coordination. Coordinates day-	1								
to-day bookkeeping in collaboration with the Tides Center, including payables									
land receivables. Assists with occupancy data collection and reporting, manages	1								
	į.						- 1		
HR coordination with Tides, and manages other projects.	L				L			1	
Minimum Qualifications: College degree or equivalent experience preferred.	Г				П				-
One year of administrative and project management experience required.							İ	-	
Professional training may substitute for experience. Ease and efficiency with	İ								
Microsoft Office software suite, including extensive experience with Word and									
Excel and email					1				
management. Experience in creating forms and managing shared electronic									
folders across a network. Database and basic website experience a plus.									
Experience with customer service provision or client relations preferred.									~~~~
Annual Salary =	\$	51,046	Х	1.00	Х	0.695	=	\$	35,462
Facilities Director	-							1	
The Facilities Director oversees all aspects of facilities planning and operations									
for all six sites, including managing Facilities team of twenty employees, facilities									
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution,	-								
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and									
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building									
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency									
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive									
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and	A CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR								
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of					A CONTRACTOR OF A SAME AND AND AND AND AND AND AND AND AND AND				
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.	The same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the sa								
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensures life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required.	And desired commencers and the continues are an experimental and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and the continues and t								
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensures life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience	A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR OF A CONTRACTOR O								
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensures life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required.	and the strict manufacture from the strict and an antimal and an analysis and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the strict and the								
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.	a commence commence commence and an analysis of the material section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the secti	R1 220		100		0.005	The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s	4	EG ADD
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.	a commence commence commence and an analysis of the material section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the secti	81,329	X	1.00	x	0.695		\$	56,499
for all six sites, including managing Facilities team of twenty employees, tacilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager		81,329	X	1.00	X	0.695		\$	56,499
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Civersees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Satary = Facilities Manager Under the supervision of the Facilities Director, the Facilities Managers will serve		81,329	х	1.00	X	0.695		\$	56,499
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work		81,329	X	1.00	X	0.695	=	\$	56,499
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the		81,329	X	1.00	x	0.695		\$	56,499
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to		81,329	X	1.00	X	0.695		\$	56,499
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the		81,329	X	1.00	X	0.695	=	\$	56,499
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to		81,329	X	1.00	X	0.695	=	\$	56,499
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.  Annual Safary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.		81,329	X	1.00	x	0.695		\$5	56,499
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.  Minimum Qualifications: 5 years or more in skilled maintenance work required.		81,329	X	1.00	X	0.695		\$	56,499
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.	a mana mana mana mana mana mana mana ma								
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.	a mana mana mana mana mana mana mana ma	81,329		1.00	X	0.695		\$	56,499 74,420
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Safary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of firee buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Safary = Maintenance Worker	a mana mana mana mana mana mana mana ma								
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Maintenance Worker  Under the supervision of the Facilities Director and Facilities Managers.	a mana mana mana mana mana mana mana ma								
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Safary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of firee buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Safary = Maintenance Worker	a mana mana mana mana mana mana mana ma								
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Maintenance Worker  Under the supervision of the Facilities Director and Facilities Managers. performs preventive, corrective, emergency, cosmetic and routine maintenance.	a mana mana mana mana mana mana mana ma								
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Maintenance Worker  Under the supervision of the Facilities Director and Facilities Managers. performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required.	a mana mana mana mana mana mana mana ma								
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Maintenance Worker  Under the supervision of the Facilities Director and Facilities Managers. performs preventive, corrective, emergency, cosmetic and routine maintenance.	a mana mana mana mana mana mana mana ma								
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Civersees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Safary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Manual Safary = Maintenance Worker  Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.	5   S   S   S   S   S   S   S   S   S	57,286	X	1.87	x	0.695	=	\$	74,420
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Civersees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Maintenance Worker  Under the supervision of the Facilities Director and Facilities Managers. performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.  Minimum Qualifications: 2 years or more in skilled maintenance work required.	5   S   S   S   S   S   S   S   S   S		X				=		
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Maintenance Worker  Under the supervision of the Facilities Director and Facilities Managers. performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities OM/Project Associate	5   S   S   S   S   S   S   S   S   S	57,286	X	1.87	x	0.695	=	\$	74,420
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Manual Salary = Maintenance Worker  Under the supervision of the Facilities Director and Facilities Managers. performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities OM/Protect Associate  Under the supervision of the Facilities Manager, the Facilities Office	5   S   S   S   S   S   S   S   S   S	57,286	X	1.87	x	0.695	=	\$	74,420
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of firee buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.  Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities OM/Project Associate will coordinate admi	Section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and th	57,286	X	1.87	x	0.695	=	\$	74,420
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of firee buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Maintenance Worker  Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance. Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities OM/Project Associate will coordinate administrative functions of the Facilities team, including contract and vendor coordination, inventory, bill paying,	Section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and th	57,286	X	1.87	x	0.695	=	\$	74,420
for all six sites, including managing Facilities team of twenty employees, facilities budget oversight, work order and unit make ready planning and execution, proactive coordination of well-maintained buildings, vendor relationships and consolidation. Oversees all capital projects, coordinating work with building owners, contractors, and consultants. Ensure life safety and emergency response systems are effective and current. Ensures effective and proactive communication with onsite staff as well as professional development and training for all Facilities employees. Manages Facility Managers. Member of four person senior leadership team. Reports to Director.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of firee buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.  Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities OM/Project Associate will coordinate admi	Section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and the section and th	57,286	X	1.87	x	0.695	=	\$	74,420

Funding Source: General Fund Contract Term: July 1, 2008 - June 30, 2018

contribution.

Minimum Qualifications. High School Diploma, 3- years of administration support experience required, expenence in construction and or maintenance offices a plus. Type 30-40 WPM, Proficiency with MS Office tools including MS Project Manager; computer literacy with a command of other office software including spreadsheets, word processing and database applications. Excellent verbal and written communication skills. Annuel Salary = 1 \$ Total FTE & Salaries 31.781 **1.49**9.558 45.748 x 0.695 52.87 Total Benefits Traces Center's fringe benefits rate of 37% includes the following: payroit taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.7%. life & disability insurance @ .7%, nealth/dental/vision coverage @ 17%, and 2.7% defined 553,112 **2,05**2,**67**1

TOTAL SALARIES & BENEFITS

Appendix B-6c @

Appendix Term: 7/1/15 - 6/30/16 Page 4

Operating Expenses	1	onthly bense		# of months		% allocation to Funding Source		,	Amount
Occupancy:			<u></u>		-				
Rent: Office Figer: This line wern includes space rent costs for the DISH Central and Facilities Central Office (\$2.793/ month), and the Star Commercial space	\$	4,728	X	12	X	0.695	=	\$	39,4 <b>18</b>
331,935, mc., including slight increases during the contract year.	1		1				-		
Gas and Electric: Monthly gas and electric service at 6 properties, and the Facilities Central office =\$9.450	\$	9,462	ļχ	12	Х	0.695	=	\$	78,883
Water and Sewer	S	10,274	: X	12	x	0.695	=	S	85.648
Monthiv water and sewer utilitiv costs at 6 properties Current monthiy expenses at 6 sites   \$10,274 x 12 months			- <u>^`</u>						
Building/Unit Repair & Replacement	\$	6,192	X	12	X	0.695	=	\$	51,620
The line captures expenses for all required, periodic inspections, periodic meurienance and repair of building systems (plumbing, electrical, etc.), use of curside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs warv by sine and there is an allowance for unexpected repairs. Monthly costs average \$6,192.06 across the 6 sites.									
Bullding Supplies	\$	15.904	V	12	×	0.695	=	S	132.581
Includes all maintenance and janitorial supplies for the 6 sites. Also includes functiones all maintenance and janitorial supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and neccessary adulpment or tool purchases for completing needed maintenance work across the six sites.		.5.007		å for					Part of the second
Monthly costs average \$15.904 across the 6 sites	-		Ε						
Elevator Maintenance:	\$	2,361	X	12	Х	0.695	=	S	19,682
Eased on current costs, this line liem includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators. Monthly service plus repairs everage \$2,361 across 5 stres									
Pest Control:	\$	7,360	X	12	×	0.695	=	\$	61,358
Regular building pest control services inlouding monthly inspections, pest prevention and treatment, and tenant unit treatmene; and refielt as necessary.		, ,,,							
Monthly inspecuons costs average \$7,360 across 6 sites	1		-	 	-				
Trash Removal:	\$	7,369	X	12	х	0.695	=	\$	61,432
Monthry trash removal plus periodic rental of debris boxes. Monthly costs average \$7,369 across the 6 sites									
Telephone & Cable:	\$	5,038	Х	12	Х	0.695	=	\$	41,999
Eugger is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services Teams, DISH's organization-wide cellular phone plan, and cable TV tees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.  Worthly costs average \$5.038 across 6 buildings plus DISH Central Office									
		4 000		46	ļ			_	45.000
Repairs and Maintenance Reserve  Owner expenses prepaid by DISH and to be reimbursed  Estimated monthly expenses of \$1,833.33	\$ 	1,833	X	12	X	0.695	Ξ	ф	15,283
Antal Occupancy:			400					\$	587,903
Materials and Supplies: Office Supplies:	\$	5.848	Х	12	X	0.695	=	\$	48,747
General office supplies intruding printing & duplicating for DISH & Support Services, postage printer supplies, computer supplies, office furniture etc. Monthly costs average \$5,847.50 across the 6 building sites and DISH Central Office.									dan kacamata da Arriera A 11 Arriva
Community Building and Eviction Prevention:	S	833		12	x	0.695	=	¢	6,947
Offinithing beliating and Eviction Televition.  DISH sponsored activities for tenants, community meetings etc. and other expenses related to building community and preventing eviction. Monthly Costs exerage \$833.33 across the 6 sites				12	^	V.033		<u> </u>	0,947
On Site Services:	: ! \$	5,627	Х	12	X	0.695	=	\$	46,906
DPH Support Services Learns led tenant activities, Services and programs including Food Bank programs, holiday celebrations, community building activities, Sharps container services, Americorps volunteers that support the delivery of services etc.  Monthly costs average \$5,627 across the 6 sites									
Total Materials and Supplies:	2				!			S	102.600

Tides Center Funding Source: General Fund Contract Term: July 1, 2008 - June 30, 2018

Appendix B-6c Appendix Term: 7/1/15 - 6/30/6€ → Page 6

General Operating:	,				: ,				
insurance:	\$	3,264	↓X	12	Х	0.695	=	\$	27,214
Cost to insure Titles Center for DISH activities, inicuding general liability,	į				1		1		
property and related insurance costs. Monthly costs average \$1,264					1 1				
A. C.	ļ	0.040	1	10	1	n ene		-	24.273
Staff Development	\$	2,912	: X	12	X	0.695	-:=	-3-	
Trainings workshops and related expenses for team building, employee	i				11		:		
professional development and incre <b>ased quality of service delivery</b> Monthly costs average \$2,911.67	:		4-4		+ :			i	
MORITRY CD515 average a2,x1:.0/	<del></del> -		<del></del> -		++		1	-	
Credit Reports	3	449	. v	12	X	0.695	=	\$	3,744
Background checks (credit <b>histo</b> ry, public rec <mark>ord</mark> s seerch <b>and</b> criminel for			+	·········	^	0.000		4	01. 1.
housing applicants. Monthly costs across the 6 sites average \$449.00	-11-			and the second	1-1-				
CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTRO	7		<del></del>				1	_	
Staff Recruiting:	\$	540	İx	12	X	0.695	=	\$	4,498
Open statt position advertising and related costs, background checks on new	: T		1					Γ.	
hires and other costs related to filling open positions. Also included here is a			1				ļ	Ì	
\$30 per employee payroll processing tee charged to Tides by the payroll service	1						ì		
provide:, Average monthly costs are \$539.58.									
			1		1 1		- 1		
Legal	S	5,250	ĺΧ	12	X	0.695	!=	\$	43,766
Afterney Fees and court costs for tenant ten-day notices, stipulated agreements		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Ī				i		
and eviction proceedings. Esimaled monthly costs of \$5,250.									
	1	~~~~~			}				
Tiotal General Operating			1		11			\$	103,494
StaffTravel (Local & Out of Town):	***********		<u> </u>				_		
Local travel required for work (non-communiter expenses) including public	İ			1					
transportation, mileage, parking etc. Average monthly costs are \$100.	\$	100	ļх	12	Х	0.695	Ξ	\$	834
Aptal Staff Travel			L					\$	834
Consultants/Subcontractors:	\$	18,528	X	12	X	0.695	=	\$	154,453
Costs for hiring temporary employees to cover vacation, sick and other							İ		
contingencies to ensure 24 hour, 7 day a week desk clerk coverage. Costs for									
hiring temporary employees on occasion for administrative prolects and building							ı		
maintenance projects includes anticipated costs of professional services	and the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of th				1		-		
including IT support, after hours security service at all 5 sites building and									
design specialists, organizational development, etc.							ļ		
Average monthly costs across the 6 sites are \$18.527.50	<del> </del>		<del>-</del>		++		+	1	
Regulate monthly bodgs boroos are a second or or or or or or or or or or or or or	+		t		1-1		_		
Tipia Consultants/Subcontractors	.ļ		<u> </u>	<del></del>			Ť	\$	154,453
Other:	¢	37.362	Y	12	X	0.695	=	5	311.465
Administrative Fee/ Fiscal Sponsorship: Tides Center provides tuli set of fiscal,			Ť	·		47000		Ť	
numan resource, and related infrastructure services			1					ļ	
8% of direct costs for all 4 funding sources + \$45,000 additional fee for the			i		111			<del></del>	
carrying costs of the tack of an advance at the beginning of the year (July-									
October) Monthly costs are \$37,362.00								1	
Total Other	i i				T			\$	311,465
*************************************	-		-		77	***************************************		-	
TOTAL OPERATING EXPENSES			1					\$	1,260,749
CAPITAL EXPENDITURES: (If needed - A unit valued at \$5,000 or more)	\$	-	X	12	X	0.695	=	S	-
Brief description of expense								Ī	
Stotal Capital Expenditures			1		TT			ξ	
1-20-01 TO COMPANY CONTRACTOR (CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF CONTRACTOR OF			I						
TOTAL DIRECT COSTS								\$	3,313,420
INDIRECT COSTS							econi man	\$	-
TOTAL INDIRECT COSTS			ì	<u> </u>				8	
APPENDIX TOTAL							i	\$	3,313,420

	A	В		С	D	-	F	G	<del></del>		!
1	Contractor Name:	Tides Center	- DISH	:				Apper	idix B-7	P	age 1
2		:July 1, 2008 -	June :	30, <b>201</b> 8		:	1	Appendix			
3	Funding Source	FQHC	-						CMS:		380
4				: : :							
5 6		TIME	TOCT		PH CONTI		יונר אור	CITYE			
7		003		ZN.12.2070		FE LYEDRE V	B C & J 191	· · · · · · · · · · · · · · · · · · ·			
8			podreće konstanti		SERV	ICE MODE	:5	A CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR		Ĭ	
9	Personnel Expenses		a	rop Nigmi	t. Services				<del>, , , , , , , , , , , , , , , , , , , </del>		
10	Position Titles	FTE	<del></del>	laries	% FTE	Salaries	% FTE	Salaries	% FTE	Contr	ac! Total
14	Janitor	0.20	S	6,318	100%					Ş	6,31
20	Facilities Manager	0.13	S	7.161	100%					S	7.16
-	Maintenance Worker	0.20	S	8,636	100%					S	8.63
23	Total FTE & Total Salaries	0.53	\$	22,114	100%		****		***************************************	Ş	22.11
24	Fringe Benefits	37%	\$	8,116	100%				***************************************	S	8.11
	Total Personnel Expenses		\$	30,230	100%	1				\$	30.23
26				·				!		<u>'                                    </u>	
27	Operating Expenses		Expe	enditure	%	İ				Cont	ract Tota
28				1	······································						
29	Occupancy		S	22.415	100%					\$	22,41
	Materials and Supplies		\$	2.400	100%					\$	2.40
	General Operating	!	\$	-	······································						
	Staff Travel		\$	- 1							·
33	Consultants / Subcontractors		\$	-							
34	Other		\$	-	······································					\$	-
35	Total Operating Expenses		\$	24,815	100%					S	24,81
36											
37	Total Direct Expenses		Ş	55,045	100%				ARTHUR WATER BOOK TO THE	\$	55,04
38	Indirect Expenses	- 1								\$ .	-
39	TOTAL EXPENSES		\$	55,045	100%					\$	55,04
40								·			<del></del>
41	Number of Units of Service (UOS) p	er Service Mode		12		**************************************		**************************************			1
42	Cost Per Unit of Service			\$4,58	7.10						y
	umber of Unduplicated Clients (UDC) p		Samueline describe	N/	make a property of the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the latest the				nimisellunisminenta		
44	1		<u> </u>					<u> </u>			
15	DPH #1A(1)	1	<u> </u>			+		<u> </u>		Re	v. 05/201

Funding Source: FQHC Contract Term: July 1, 2008 - June 30, 2018

Appendix Term:  $7/1/16^{\frac{1}{6}}$  -  $6/30/17^{\circ}$  % Page 2  $^{\circ\prime\prime}$ 

### BUDGET JUSTIFICATION

Tides Center - DISH (FQHC)

Tides Center - DISH (FQHC)						
				% allocation	•	
		Annual		to Funding		
Salaries and Benefits		Salary	FTE	Source		vmount
<u>Janitor</u> Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building merior and exterior.						
Minimum Qualifications: 1 year or more in panitorial work required. Experience with customer service provision or client relations preferred. Experience and willingness to work in a team environment required. Professional training may substitute for experience.					· ·	
Arinual Salary	= \$	31,588	0.20	1.00	\$	6,318
Facilities Manager Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure proper, cost-effective, and proactive maintenance of each building.						
Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.						
Annual Salary	= \$	57,286	0.13	1.00	\$	7,161
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.						
Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.						
Annual Satery Fotal FTE & Salarie		43,180	0.20	1.00	<u>\$</u>	8,636
	5		0.53		\$ \$	22.114
Total Benefits			37%		Ð	8.116
Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ .17%, and 2.7% defined contribution.						
TOTAL SALARIES & BENEFIT:	S				\$	30,230

Tides:Center Funding Source: FQHC Contract Term: July 1, 2008 - June 30, 2018

Appendix Term: 7/1/16 - 6/30/17

Page 3

Salaries and Benefits	Annual Salary Monthly	FTE	% allocation to Funding Source % allocation to Funding	Amount
Operating Expenses	Expense	# of months	Source	Amount
Occupancy: Rent				
Gas and Electric: Monthly gas and electric service at HUH clinic				
Current average monthly expense - \$625	\$ 625	12	1.00	\$ 7,500
Water and Sewer: Monthly water and sewer utility costs at HUH Clinic  Average monthly expenses = \$125.00	<b>\$</b> 125	12	1.00	\$ 1, <b>50</b> 0
Building/Unit Repair & Replacement: The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs.  Average monthly expenses = \$330.83	\$ 331	12	1.00	\$ 3,970
Building Supplies: Maintenance and Janitorial supplies necessary for the maintenance of the HUH clinic Average monthly expenses - \$328.75	\$ 329	12	1.00	\$ 3,945
Elevator Maintenance:				
Pest Control: Regular building pest control services including inspections, pest prevention and treatment, and treatment of HUH Clinic				
Average monthly expenses -	\$ 83	12	1.00	\$ 1,000
Trash Removal:  Monthly trash removal:  \$375 monthly trash removal x 12=	\$ 375	12	1.00	\$ 4,500
Telephone & Cable:				
A Total Occupancy:				\$ 22,415
Materials and Supplies:				
Office Supplies:				
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related to the provision of services at the clinic.				
Average monthly expenses -	\$ 200	12	1.00	\$ 2,400
Solal Materials and Supplies:				\$ 2,400

Funding Source: FQHC Contract Term: July 1, 2008 - June 30, 2018

Appendix Term: 7/1/16 - 6/30/17 ... Page 4

% allocation

n

Salaries and Benefits	Annual Salary	FTE	% allocation to Funding Source	Amount	
General Operating: Insurance: Cost to insure Tides Center for DISH activities, including general liability, property, and related insurance costs					
Staff Development: Trainings workshops an related expenses for employee professional development and increased quality of service delivery.					
<u>Credit Reports:</u> Background checks (credit history, public records search and criminal) for housing applicants.					
Staff Recruiting: Open-staff position advertising and related costs, background checks on new hires etc.					
<u>Legal</u> : Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings.					
Total General Operating:				\$ -	
Staff Travel (Local & Out of Town): Local travel required for work (non-commuter expenses) including public transportation, mileage, parking etc.					
Rotal Staff Travel:			1	\$ .	
Consultants/Subcontractors: Includes anticipated costs of professional services including IT support, building and design specialists etc.					
Total Consultants/Subcontractors:				\$ -	
Other: Administrative Fee / Fiscal Sponsorship: Tides Center provides full set of fiscal, human					
resource, and related infrastructure services.  8% of direct costs					
TOTAL OPERATING EXPENSES			•	\$ - \$ 24,815	
CAPITAL EXPENDITURES: (If needed - A unit valued at \$5,000 or more)  Brief description of expense					
Formula to calculate amount of expense  Solal Capital Expenditures:				\$ -	
TOTAL DIRECT COSTS				\$ 55.045	,
INDIRECT COSTS TOTAL INDIRECT COSTS				\$ -	
APPENDIX TOTAL				\$ 55.045	

	A	В		C I	D	T E	F	G	Н		1
1	Contractor Name	: Tides Cen	ter -	DISH	·		**************************************	Append	iix B-7a	F	Page 1
2	Contract Term	:: July 1, 20(	- 80	June 30, 2	018		,	Appendia	Term:	7/1/1	16-6/30/1
3	Funding Source	e: MHSA/ Pro	op 6	3 !					.CMS:		6380
4 -	A.W. 144 A. 14 A. 14 A. 14 A. 14 A. 14 A. 14 A. 14 A. 14 A. 14 A. 14 A. 14 A. 14 A. 14 A. 14 A. 14 A. 14 A. 14		ļ 								
5					PH CONTI			-			
6		UOS C	COS	I ALLO	CATION B	Y SERV	ICE N	1ODE			
7			-				-	; <del></del>		<u> </u>	
8	\$ P*			T. 65		ICE MODE	ک ———	<u> </u>		ļ	·
	onnel Expenses	FTE		Prop. Mg Salaries	mt. Days % FTE	Calanias	0/ / 7/	Caladaa	n/ *******	C 4	ract Total
	neral Manager	1.00	\$	53,825	100%	(Calalles	70 FIE	Salaties	70 F I E	\$	53.82
	sistant General Manager	1.00	S	37,657	100%					8	37,65
	sk Clerk	3.75	5	106,010 !	100%		·			Ş	106,010
14 Jan		0.50	9	15,579	100%					<i>G</i>	15,57
	FTE & Total Salaries	6.25	\$	213.072	100%	-				S	213,07
	ge Benefits	37%	\$	78.197	100%			-	etamokrajnich Wija	Ş	78,19
	l Personnel Expenses	0170	5	291,269	100%					\$	291,26
18		<u> </u>				11		1		<u> </u>	201,20
	rating Expenses		Ex	penditure	%	l		<u> </u>		Con	tract Tota
<u> </u>	cupancy		\$	78,476	100%					\$	78,47
21 Ma	terials and Supplies	İ	\$	1.894	100%					\$	1.89
22 Gei	neral Operating		\$	4,862	100%					£,9	4.86
23 Sta	ff Travel	Ì	\$	-							
24 Co	nsultants / Subcontractors		\$	μ.							
25 Oth	ner	ì	\$	-						\$	-
26											
27 Tota	l Operating Expenses		\$	85,232	100%					Ş	85,23
28				į		!					
29 Tota	l Direct Expenses		\$	376,502	100%					\$	376,50
30 ind	irect Expenses		\$	-						S	-
31 <b>TO</b> T	AL EXPENSES		\$	376,502	100%					S	376,50
32										,	100000000000000000000000000000000000000
33 N	lumber of Units of Service (UOS) per s	Service Mode		9,198	(Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Contr		******				9,19
34	Cost Per Unit of Service by S	Service Mode		\$40.	.93						
05	er of Unduplicated Clients (UDC) per S	Soprice Mede	-	3			***************************************				

Tides Center Funding Source: MHSA Contract Term: July 1, 2008 - June 30, 2018

Appendix B-7a
Appendix Term: 7/1/16 - 6/30/17

Appendix Term: 7/1/16 - 6/30/17

% allocation

BUDGET JUSTIFICATION Tides Center - DISH (MHSA)

	Annual			o anocado to Funding		
Salaries and Benefits	Salary	FTE		Source	3	Amount
General Manager  The General Manager is responsible for the overall operation of the property, and the day-to-day implementation of policies, procedures and programs that ensure a well-managed, well-maintained building; ensures compliance with all applicable laws and regulations; maintains acceptable occupancy level and develops a supportive environment for all residents; manages onsite staff and ineir duties, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence. Reports to the Director.  Winnium Qualifications: 2 years of managerial or project administration experience required. Demonstrated experience in leadership, management, and supervision required. Extensive experience with customer service provision or client relations required. Experience and eagerness to work in a team:  Professional training may substitute for experience.						
Annual Salary =	\$54,567 x	1.00	x	0.986	= \$	53,825
Assistant General Manager						
Under the supervision of the General Manager, assists with all aspects of properly management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as front desk clerks for two shifts per week.  Minimum Qualifications: 2 years of project administration experience preferred.  Experience with customer service provision or client relations required.						
Annual Salary =	\$38,175 x	1.00	x	0.986	= \$	37,657
Desk Clerk Under the supervision of the General Manager, the Desk Clerks represent property management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff.  Minimum Qualifications: General office experience preferred. Experience with customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer telephone and greet tenants and guests clearly and professionally. Ability to write messages, incident reports, and other notes and documents legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues.  Ability to manage expectations and meet deadlines in a timely and effective						
nanner, Annual Salary =	\$28,659 x	3.75	х	0.986	= \$	106,010
<u>Janitor</u> Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior.						
Minimum Qualifications: 1 year or more in janitorial work required.  Experience with customer service provision or client relations preferred.  Experience and willingness to work in a team environment required. Professional raining may substitute for experience.						
Annual Salary =	\$31,588 x	0.50	X	0.986	= \$	15,579
Total FTE & Salaries	·	6. <b>2</b> 5 37%	**********	(all the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the particular and the part	S S	<b>213,072</b> 78,197
Fides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.7%, life & disability nsurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined		J: 70			Ψ	. 6, 131
contribution. TOTAL SALARIES & BENEFITS		w		***************************************	5	291,269
1 400 11 the section in the best of the 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			-		*	٠٠٠، د سم

Funding Source: MHSA Centract Term: July 1, 2008 - June 30, 2018

Appendix B-7a Appendix Term: 7/1/16 - 6/30/17 Page 3

Operating Expenses	Monthly Expense	# of months	% allocation to Funding Source		Amount
Occupancy: Rent.					
Gas and Electric:					
Monthly gas and electric service at Camelot Hotel					
Current average monthly expense \$999.99	\$1,000	x 12	x 0.986	= \$	11,837
Water and Sewer					
Monthly water and sewer utility costs at Camelot Hotel					
Current monthly expenses \$375	\$375	x 12	x 0.986	<b>=</b> \$	4,439
Building/Unit Repair & Replacement: The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs					
vary by site and there is an allowance for unexpected repairs.  Average monthly expenses = \$670,000	\$670	40	0.000	e.	7 024
Average monthly expenses - 3010.000	\$0/U	x 12	x 0.986	= \$	7,931
Bullding Supplies: Includes all maintenance and janitorial supplies for Camelot Hotel. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance					
Average monthly expenses = \$2,193.00	\$2,500	x 12	x 0.986	= \$	29,593
Elevator Maintenance:					
Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators					
Average monthly expenses = \$366.75	\$367	x 12	x 0.986	<b>=</b> \$	4,341
Pest Control:			. 0.000	7	.,,
Regular building pest control services including inspections, pest prevention and					
treatment, and tenant unit treatment and rehab as necessary.	<b>#22</b> 2	40	0.000	Φ.	2.046
Average monthly expenses = \$333.40  Trash Removal:	\$333	x 12	x 0,986	= \$	3,946
Monthly trash removal plus periodic rental of debris boxes.					
Monthly expenses = \$809.10	\$809	x 12	x 0.986	= \$	9,577
Tala have 0 Cable.					
Telephone & Cable: Budget is based on current expenses, including office telephones for DISH and					
Services Teams, voicemail for DISH and Services Team, internet costs for DISH					
and Services Teams, and cable TV fees for community spaces and					
maintenance and repair costs for phone systems.					
Average monthly expenses - \$575.50	\$ <u>5</u> 76	x 12	x 0.986	= \$	6.812
Total Occupancy:				\$	78,47€
Materials and Supplies: Office Supplies:					
Community Building and Eviction Prevention:					
DISH sponsored activities for tenants, community meetings etc. and other					
expenses related to building community and preventing eviction.	6460	v 45	. 0.000		4.004
Average monthly expenses = \$160.00 On Site Services:	\$160	x 12	x 0.986	= S	1,894
Support Services Teams (ed tenant activities, services and programs including					
Food Bank programs, holiday celebrations, community building activities,					
Sharps container services. Americorps volunteers that support the delivery of				\$	
Total Materials and Supplies.				\$	1,894

Contract Term; July 1, 2008 - June 30, 2018

Appendix 6-7a Funding Source: MHSA Appendix Term: 7/1/16 - 6/30/97

Page 4' (

376.502

General Operating: insurance: Cost to insure Tides Center for DISH activities, including general liability, property, and related insurance costs \$ Staff Development: Trainings workshops an related expenses for employee professional development and increased quality of service delivery. Credit Reports: Background checks (credit history, public records search and criminal) for housing applicants. Staff Recruiting: Open staff position advertising and related costs, background checks on new hires etc. \$ Legal: Afterney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings Estimated monthly expenses = \$410.75 \$411 x 4.862 Sh 12 0.986 Total@eneral@perating: 4,862 Ş, Staff Travel (Local & Out of Town): Local travel required for work (non-commuter expenses) including public transportation, mileage, parking etc. Annual allowance across DISH = Modal Staff Agavel: Consultants/Subcontractors: Includes anticipated costs of professional services including IT support, building and design specialists etc. \$ Total Consultants/Subconfractors: Other: Administrative Fee/ Fiscal Sponsorship: Tides Center provides tull set of fiscal, human resource, and related intrastructure services.8% of \$56,817 \$ Signal Other: S TOTAL OPERATING EXPENSES 85,232 \$ CAPITAL EXPENDITURES: (If needed - A unit valued at \$5,000 or more) Brief description of expense Formula to calculate amount of expense Jotal Capital Expenditures: TOTAL DIRECT COSTS 376,502 INDIRECT COSTS TOTAL INDIRECT COSTS

APPENDIX TOTAL

1,1.	:										
	A	В		c I	D	F	F	G	Н	T	1
1	Contractor Name:	Tides Center	- DIS	SH		:		Appen	dix B-7b	F	age 1
2	Contract Term:					:		Appendi			
3	Funding Source:		·						CMS:		6380
4			<del>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</del>			:				:	
5					H CONT						
6		UOS	OS	T ALLOC	ATION I	SY SERVIC	E MOI	)E			
7_		<u> </u>		Tarang ang ang ang ang ang ang ang ang ang		THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT O	ORIGINAL PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPE				
8				-		ERVICE MODE	S	· ·		<u> </u>	······································
	Personnel Expenses			Prop. Mgn	nt. Days					Contr	act 7 c
-	Position Titles	FTE		Salaries	% FTE	Salaries	% FTE	Salaries	% FTE		
	General Manager	0.50	\$	18,477	100%					ŝ	18
	Assistant General Manager	0.50	\$	12,927	100%	7.20				99	12
	Desk Clerk	1.60	C)	31.054	100%					\$	31
14	Janitor	0.75	es <sub>3</sub>	16,044	100%					\$	16
15	Total FTE & Total Salaries	3.35	\$	78,503	100%					\$	78
16	Fringe Benefits	37%	6/3	28,811	100%					S	28
17	Total Personnel Expenses		\$	107,313	100%					\$	107
18									i		
19	Operating Expenses	\	Ex	penditure	0/ <sub>0</sub>	Expenditure	%	Expenditure	e%	Cont	tract 1
20	Occupancy		3	80,961	100%					\$	80
21	Materials and Supplies		S	3,166	100%					\$	3
22	General Operating	-	C-Si	3,359	100%					S	
23	Staff Travel		\$	-						S	
24	Consultants / Subcontractors		\$	-						5	
25	Other		\$	-						\$	
26	Total Operating Expenses		\$	87,486	100%					\$	87
27			himmore	:	gin den englenin del Africa del La company del Africa.	anna latinak sekarakan latin karratan latin karaka karaba karaba karaba karaba karaba karaba karaba karaba kar		<u> </u>		i de la company	<u> </u>
28	Total Direct Expenses		\$	194,799	100%					\$	194
29	Indirect Expenses		\$	-						\$	
30	TOTAL EXPENSES		\$	194,799	100%					\$	194
31								***************************************			
32	Number of Units of Service (UOS) per	Service Mode		11,497		-			ACAUSA MARIOTA MARIA		1 1
33	Cost Per Unit of Service by Service M			\$16.94							
	Number of Unduplicated Clients (UDC) p			35							
	The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s	i	1			Anna de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya del companya de la companya del companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la companya de la			3.44634¥		
35											

Funding Source: HUD Contract Term: July 1, 2008 - June 30, 2018

Appendix B-76b Appendix Term: 9/1/16 - 6/30/17 Page 2

### **BUDGET JUSTIFICATION** Tides Center - DISH (HUD)

Tides Center - DISH (HUD)						n/	_	
	Annu	ai				% allocation to Funding		
Salaries and Benefits	Salar			FTE		Source	9	Amount
General Manager  The General Manager is responsible for the overall operation of the property, and the day-to-gay implementation or policies, procedures and programs that ensure a well-managed, well-maintained building; ensures compilance with all applicable laws and regulations; maintains acceptable occupancy level and develops a supportive environment for all residents; manages onsite staff, and their outlies, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence. Reports to the Director.					,			
Animum Qualifications: 2 years of managena: or project administration experience required.  Demonstrated experience in leadership, management, and supervision required. Extensive expendence with customer service provision or client relations, required. Experience and eagemess to work in a team environment required. Previous property management expendence a philis professional training may substitute for experience.								
Annual Salery = (	\$ 54,	,567	х	0.50	х	0.677	= \$	18,477
Assistant General Manager								
Under the supervision of the General Manager assists with all aspects of property management Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as front desk cierks for two shifts per week. Minimum Qualifications: 2 years of project administration experience preferred. Experience with customer service provision or client relations required.								
Ánnual Salary =	\$ 38	3,175	. x	0.50	x	0.677	<b>=</b> \$	12,92
Desk Clerk  Jinger the supervision of the General Manager, the Desk Clerks represent property management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff.		,	•	2,22				,
dinimum Qualifications: General office experience preferred. Experience with customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer elephone and preet tenants and guests clearly and professionally. Ability to write messages, noticent reports, and other notes and documents legibly and accurately Ability to multi-tesk in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timely and effective manner.				·				
Annual Salary = \$	\$ 28,	659	Х	1.60	х	0.677	= \$	31,054
lanitor Under the supervision of the General Manager and the Facilities Manager, maintains the general Beanliness of the building interior and exterior.								
Ainimum Qualifications: 1 year or more in janitorial work required.  Experience with customer service provision or client relations preferred. Experience and willingness to work in a team environment required. Professional training may substitute for experience.								
Annual Salary = S	31,	588	χ	0.75	х	0.677	<b>=</b> \$	
Total FTE & Salaries				2.60	***************************************	O TOTAL CONTRACTOR OF THE OWNER, THE OWNER, THE OWNER, THE OWNER, THE OWNER, THE OWNER, THE OWNER, THE OWNER,	S	
otal Benefits:  Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.7%, life & disability insurance @ .7%, health/dental/vision toverage @ 17%, and 2.7% defined contribution.				37%			\$	28,811
TOTAL SALARIES & BENEFITS				w			\$	107,313
· · · · · · · · · · · · · · · · · · ·			********	***************************************				

Tides Center
Funding Source: HUD
Contract Term: July 1, 2008 - June 30, 2018

Appendix B-7b Appendix Term: 9/1/16 - 6/30/17 Page 3

Operating Expenses		ionthly opense		# of months		% allocation to Funding Source			Amount
Occupancy:  Rent: Office Rent: This line item includes space rent costs for the DISH Central and Facilities: Central Office (\$2.670/month), and the Ster Commercial space (\$1.978), including slight increases guring the contract year.	\$	-	х	10	x	0.677	****	\$	-
Gas and Electric: Monthly gas and electric service at Empress Hotel Current everage monthly expense \$3,000 X 10 months	\$	3,000	x	. 10	x	0.677	=	\$	20,317
Water and Sewer: Monthly water and sewer utility costs at Empress Hotel Current monthly expenses \$1.355.24 x 10 months	\$	1,355	х	10	x	0.677	=	\$	9,178
Building/Unit Repair & Replacement: The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of ourside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs very by site and there is an allowance for unexpected repairs.						·			
Average monthly expenses at Empress are \$905.10	\$	905	Х	10	х	0.677	:::	\$	6,130
Building Supplies: Includes all maintenance and janitorial supplies for Empress Hotel. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work at Empress Hotel.									
Average Monthly expenses = \$3,000	\$	3,000	X	10	X	0.677	-	\$	20,317
Elevator Maintenance: Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators.  Average monthly expenses = \$234.52	\$	<b>32</b> 5	Х.	10	x	0.677	=	\$	2,198
Pest Control: Regular building pest control services including inspections, pest prevention and treatment, and tenant unit treatment and rehab as necessary.  Average monthly expenses = \$400.28	\$	400	x	10	x	0.677	=	\$	2,711
<u>Trash Removal:</u> Monthly trash removal plus periodic rental of debris boxes.  Monthly costs average \$1,531.75	\$	1,532	х	10	x	0.677	Rans. Anno.	\$	10,374
Telephone & Cable:  Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Teams, internet costs for DISH and Services Teams, and cable TV fees for Empress Hotel									
Average monthly costs average \$1,437.52	\$	1,438	Х	10	х	0.677	<b>5</b>	\$	9,736
ন্তাৰ/Occupancy:	6							\$	80,961
Materials and Supplies: Office Supplies: General office supplies including printing & duplicating for DISH & Support Services, postage printer supplies, computer supplies, office furniture etc.	: \$	468	~	10	x	0.677	=	ଦ	3,166
Average monthly costs average \$467.50	w	700	^	10	^	0.017	_	ψ	3,100
Community Building and Eviction Prevention: DISH sponsored activities for tenants, community meetings etc	\$	-	х	10	х	0.677	=	\$	-
On Site Services: Support Services Teams led tenant activities, services and programs including Food Bank programs, holiday celebrations, community building activities,									
Sharps container services. Americans valunteers that support the delivery of	\$	-	X	10	Х	0.677	=	\$	-
Total Materials and Supplies;	5							\$	3,166
[2] [2] [2] [2] [2] [2] [2] [2] [2] [2]								***************************************	

Funding Source: HUD

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-7b Appendix Term: 9/1/16 ~ 6/30/17 Page 4 + <sub>1</sub>

\$

194,799

General Operating: Cost to insure Tides Center for DISH activities, including general liability. \$ 0.677 property, and related insurance costs 10 Staff Development: Trainings, workshops an related expenses for employee professional development and increased quality of service delivery. \$ 10 0.677 Credit Reports: Background checks (credit history, public records search and criminal) for nousing applicants. 10 0.677 Staff Recruiting: Open staff position advertising and related costs, background checks on new 10 0.677 hires etc. Legal: Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings. 496 Estimated monthly expenses = \$496.00 \$ 10 0.677 Total General Operating: 3,359 Staff Travel (Irocal & Out of Town): 10 0.677 \$ Rotal Staff Travel Consultants/Subcontractors: 10 0.677 Total Consultants/Subcontractors Administrative Fee/ Fiscal Sponsorship. Tides Center provides full set of fiscal human resource, and related infrastructure services, 8% of \$184,453 0.677 Ş TOTAL OPERATING EXPENSES \$ 87,486 CAPITAL EXPENDITURES: (If needed - A unit valued at \$5,000 or more) Brief description of expense 0.677 Formula to calculate amount of expense \$ 10 Total Capital Expenditures: \$ **TOTAL DIRECT COSTS** \$ 194,799 INDIRECT COSTS \$ TOTAL INDIRECT COSTS

APPENDIX TOTAL

					7				-	·	
Marrio di Girado de	A	В		<u> </u>	D	<u>l</u> E	F	G	H		
1	Contractor Name:				;				dix B-7c		Page 1
2		July 1, 2008 -	Jui	ne 30, 2018	3	-	/	Appendio		7/1/	16 - 6/30/17
3	Funding Source:	General Fund							CMS:		6380
4					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				·		,
5		<u>'                                      </u>			S OFFICE			an are the sales			
6		UOS C	OS	T ALLO	CATION I	BY SERV	ICE N	AODE_	, <u>, .</u>		
7				manufacture de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de la company de l		STATES OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE	control of makes glocked	newspannalezzownes  -	: 	·	
8						VICE MODE	<u> </u>	1		<u> </u>	
9	Personnel Expenses				ımt. Days						
10	Position Titles	FTE		Salaries	% FTE	Salanes	% FTE	Salaries	% FTE	[}	tract Totals
11	General Manager	4.50	Ş	170,583	100%					\$	170,583
12	Assistant General Manager	4.50	\$	119,341	100%		·			\$	119,341
13	Desk Clerk	21.85	\$	435,015	100%					S	<b>4</b> 35,015
14	Janitor	8.55	S	187,620	100%					\$	<b>1</b> 87,620
	Director	1.80	Ŀ	145,640						Ş	<b>1</b> 45,640
16	Deputy Director	1.00	\$	69,212	100%					£	69.212
17	Operations Manager	1.00	S	35,462	100%					\$	35.462
18	Facilities Director	1.00	\$	56,499	100%					Ş	56.499
19	Facilities Manager	1.87	\$	74,420	100%				Ì	\$	74,420
20	Maintenance Worker	5.80	\$	173,984	100%					S	173,984
21	Facilities OM/Project Associate	1.00	\$	31,781	100%					S	31,781
22	Total FTE & Total Salaries	52.87	\$	1,499,558	100%					\$	1,499,558
23	Fringe Benefits	37%	\$	553,112	100%	PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION OF THE PRODUCTION O	waters was stored			\$	553,112
24	Total Personnel Expenses		\$	2,052,671				<del> </del>		\$	2,052,671
25		1		-,,-,				<u> </u>	<u> </u>	<u> </u>	
	Operating Expenses	<u> </u>	E	xpenditure	%				: 	T- Co.	ntract Total
	Occupancy	<u> </u>	8	587,903						\$	587.903
27	Materials and Supplies		S	102,600	100%					S	102,600
	<u> </u>	<u> </u>	<u> </u>		100%					-	103.494
·	General Operating	:	\$	103,494						5	
*****	Staff Travel		\$	834				<u> </u>	-	\$	834
31	Consultants / Subcontractors		\$	154,453		_				\$	154,453
32	Other		5	311,465	<u> </u>					\$	311,465
	Total Operating Expenses		\$	1,260,749	100%				CONTRACTOR OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE	\$	1,260,749
34				-							
35	Total Direct Expenses		\$	3,313,420	100%					8	3,313,420
36	Indirect Expenses		\$							\$	-
37	TOTAL EXPENSES		\$	3,313,420	100%					\$	3,313,420
38			Γ		i		į		1	1	
39	Number of Units of Service (UOS) po	er Service Mode		126,801			İ				126,801
40	Cost Per Unit of Service b		Γ	\$26	3.13						The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s
41	Number of Unduplicated Clients (UDC) po	er Service Mode		3	92	Paris province and a second	oydayla i dan Verdan baran j			î j	38.4
42			t-correct					<del>U </del>			<u></u>
_	DPH #1A(1)	<del>                                     </del>	-		†					<u> </u>	Rev. 05/2010
	1	1 1000	·		<u>'</u>			·		<u></u>	
				-							

Tides Center Funding Source: General Fund Contract Term: July 1, 2006 - June 30, 2018

Appendix B-3c 33
Appendix Term: 7/1/16 - 6/30/17
Page 2 3, 3

BUDGET JUSTIFICATION -					:		. <u> </u>	
Tipes Center - DISH (GF		······································				% allocation		
:	A	เกษอ			- 1	to Funding		
Salaries and Benefits	S	alary	1 1	FTE	<del></del> -	Source	<u> </u>	Amount
General Manager The General Manager is responsible for the overall operation of the property, and			<u>,</u>		+-		<u> </u>	
The General Manager is responsible for the overall operation of the property. The fire of the property of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire of the fire								
well-managed well-maintained building ensures compliance with all applicable					3			
laws and regulations, maintains acceptable occupancy level and develops a								
supportive environment for all resigents: manages onsite staff and their duties.								
interacts with and supervises vendors. Collaborates with onsite support services.								
providers and DPH in pursuit of excellence. Reports to the Director								
			<u> </u>					
Minimum Qualifications 2 years of managenal or project administration								
experience required. Demonstrated expenience in leadership, management, and supervision required. Extensive expenience with customer service provision or					jj			
chent relations required. Expensive expensive with Edislomer service provision to								
environment required. Previous property management expensors a pius.			i		11		i I	
Professional training may substitute for experience								
			L]			>		
Annual Salary = 1	\$	54,567	L×.	4.50	( X	0.695	= \$	<b>170</b> ,583
Assistant General Manager Under the supervision of the General Manager, assists with all aspects of property.			<del>  </del>				<del>                                     </del>	
management: Responsibilities include assisting with rent collection and reporting,							<b>!</b>	
work oreer coordination, tenant communication, tenant activities, and other								
aspects of pullding operations. AGMs also serve as from desir clerks for two								
shifts per week							1	
Minimum Qualifications, 2 years of project administration experience preferred.								
Experience with customer service provision or client relations required.							) i	
							<u></u>	
Annual Salary = 1	\$	38,175	X	4.50	X	0.695	= \$	<u>119.341</u>
Desk Cierk								
Under the supervision of the General Manager, the Desk Clerks represent								
property management by greeting tenants and visitors, monitronng building safety								
and traffic, and communicating appropriately with residents, quests, service providers and staff.			Ì		}		1 1	
			-					
Minimum Qualifications General office expenence preferred Expenence with							1	
customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer telephone and greet tenants and quests			ļ į					
clearly and professionally. Ability to write messages, incident reports, and other			1 1				1	
notes and documents legibly and accurately. Ability to multi-task in a last baced								
work environment, and ability to prioritize among competing pressing issues.								
Apility to manage expectations and mee: deadlines in a timely and effective					1			
manner.							lj	
Annual Safary =	\$	28,659	Х	21.85	х	0.695	= \$	435,015
Janito:								
Under the supervision of the General Manager and the Facilities Manager.								
maintains the general cleanliness of the building interior and exterior.								
							<del>                                     </del>	
Minimum Gualifications: 1 year or more in janitorial work required.								
Experience with customer service provision or citem relations preferred			]					
Experience and willingness to work in a team environment required. Professional					-			
training may substitute for experience.								
Annual Salary =	\$	31,588	Х	8.55	X.	0.695	= \$	187,620
Director					ΠÍ			
The Directors are responsible for the leadership of DISH, including	-							
implementation of the mission of DISH and of the DAH, including the provision of					ļİ			
excellent property management service. The Directors are responsible for the								
effectiveness of DISH's 60 employees and the prudent use of its \$5.5 million								
budget. The Directors oversee all aspects of the organization and its services.								
including site operations, team building and staff professional development.					- [ ]			
interagency collaboration, program development, resource development vendor		•						
relations, policy, infrastructure and information technology. The Directors develop					1 1			
and sustain community and business partnerships to maximize and leverage City								
resources. In addition, the Directors work closely with the Tides Center to provide perfective human resources services and financial management and accounting.								
Members of four person senior leadership team. The Directors report to the DISH					-			
Advisory Board.								
							<u> </u>	
Minimum Qualifications: College Degree required. Extensive Experience with					l i			
supportive housing and harm reduction required. Leadership and personnel management experience required. Experience with customer service provision or								
management expenience required. Experience with customer service provision of client relations preferred.								
with conducting protocolars.							-	
					1 6			

 Appendix B-7c
 Appendix Term: 7/1/16 - 6/30/17

 icorrce: General Fund
 Appendix Term: 7/1/16 - 6/30/17

 ierm: Juliy 1, 2008 - June 30, 2018
 Page 3

Deputy Director			1		: 1		1 2		
The Deputy Director is responsible for the financial and administrative operations	:								
of DISH including oversight of DISH' \$5.5 million budget. The Deputy Director					1 1				
orchestrates the development and deployment of annual and long-term financial			1		1 1		1 1		
			1		1 1		1		
resources and budger. The Deputy Director also ensures prudent, consistent				:					
accurate and firmely processing of income and expenses, including tent collection							1 1		
and vender payment. Oversight of occupancy data collection and reporting.			1	1	1 1		1 1		
outcome measurement and contract reporting. Oversees vendor contracts and	1		١.				- 1		
vendor retations. Develops and implements organization-wide information			1				- 1 1		
41					1 :		1 1		
rechnology strategy, including managing if consultant/help desit. The Deputy	1				1 1		- 1 1		
Director develops and enhances operational and financial policies and	1		1				1 1		
procedures, lection and reporting, ourcome measurement and contract reporting.	1								
Oversees central administration, delinquencies, and reconciliations. Managers	i								
Operations Manager and Facilities Office Manager. Member of four person senior	!								
leagership team. Reports to Director.	İ								
	<del> </del>		÷	ļ	+-				
Minimum Qualifications: Administrative and project management experience			i		1 1				
required. College degree or equivalent experience preferred. Supervision and	İ		i				1 1		
start-up experience preferred. Experience with customer service provision or			1				11		
client relations preferred.									
Annual Salary =	: e:	99,629	- V	1.00	i x	0.695	=	ς:	69,212
	ΙΨ-	35,020	+	1.00	+^-	0.000	-1	4	00,212
Operations Manager	<u>!</u>		ļ		+				
Under supervision of the Deputy Director, the Operations Manager is responsible.							-1-1		
for day-to-day smooth operations of the central office, including systems, office									
machines, supplies, and facilities coordination. Coordinates day-to-day							1 1		
bookkeeping in collaboration with the Tides Center, including payables and			į,		1 1				
			1		1				
receivables. Assists with occupancy data collection and reporting, manages HR	i		1		-				
coordination with Tides, and manages other projects.	ĺ				1				
	į		1		4		4		
Missierum Qualificatione: College decress or antimated experience professed Occ	<del> </del>				<u>.</u>		+		
Minimum Qualifications: College degree or equivalent experience preferred. One	i				1				
year of administrative and project management experience required. Professional	l								
iraining may substitute for expenence. Ease and efficiency with Microsoft Office							-		
software suite, including extensive experience with Word and Excel and email									
management. Experience in creating forms and managing shared electronic			1	)			1 1		
							-   -		
folders across a network. Database and basic website experience a plus.			1	1					
Experience with customer service provision or client relations preferred.									
	<u> </u>	F4.040			بسنا	0.00#	1 1		05 100
Annual Salary =	ð.	51,046	X	1.00	X	0.695	=	à.	35,462
Facilities Director	<u> </u>		-		+				
The Facilities Director oversees all aspects of facilities planning and operations									
for all six sites, including managing Facilities team of twenty employees, facilities	İ								
budget oversight, work order and unit make ready planning and execution,	İ						- :		
proactive coordination of well-maintained buildings, vendor relationships and				1			- 1		
· ·			1						
consolidation. Oversees all capital projects, coordinating work with building	}						1 1		
owners, contractors, and consultants. Ensure life safety and emergency response									
systems are effective and current. Ensures effective and proactive	ĺ								
communication with onsite staff as well as professional development and training							1 1		
for all Facilities employees. Manages Facility Managers. Member of four person				}			1 :		
			1	;					
senior leadership team. Reports to Director.	1			ş -	11				
Minimum Qualifications: 5 years or more in skilled maintenance work required.			1				1 7		
Experience with personnel management and staff training required. Experience	f			,					
with customer service provision or client relations preferred.	1								
	-								
Annual Salary =	\$	81,329	X	1.00	X	0.695	[=[	\$	56,499
Facilities Manager				i					
Under the supervision of the Facilities Director, the Facilities Managers will serve									
							1 1		
as supervisors and foreperson of three buildings each for all maintenance work in									
collaboration with the Facilities Director, the Maintenance Workers, and the									
General Managers. FMs will work with contractors, vendors, and others to ensure									
proper, cost-effective, and proactive maintenance of each building.									
	İ				-				
Minimum Qualifications: 5 years or more in skilled maintenance work required.	<u> </u>				<u> </u>				
	į		1		1/		1		
Experience with personnel management and staff training required. Experience	1								
with customer service provision or client relations preferred.	5		1		1 1		4 1		
	\$								74,420
April Calent		57 00C		1 07	1		1		
Annual Salary =	\$	57,286	х	1.87	Х	0.695	=	\$	7 11 17 22 0
Maintenance Worker	\$	57,286	x	1.87	Х	0.695	=	\$	
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs	S	57,286	x	1.87	Х	0.695		\$	
Maintenance Worker	S	57,286	x	1.87	Х	0.695		\$	1,7420
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs	S	57,286	X	1.87	X	0.695		\$	7,720
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.	\$	57,286	X	1.87	X	0.695		\$	7,7720
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required.	\$	57,286	x	1.87	X	0.695		\$	1,120
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.	\$	57,286	×	1.87	X	0.695		\$	1,120
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.					X	0.695		-	
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required.		57,286 43,180						-	73,984
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required.  Experience with customer service provision or client relations preferred.  Annual Salary =								-	
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required.  Experience with customer service provision or client relations preferred.  Annual Salary = Facilities OM/Project Associate								-	
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required.  Experience with customer service provision or client relations preferred.  Annual Salary =  Facilities OM/Project Associate Under the supervision of the Facilities Manager, the Facilities Office								-	
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required. Expenence with customer service provision or client relations preferred.  Annual Salary = Facilities OM/Project Associate Under the supervision of the Facilities Manager; the Facilities Office Manager/Project Associate will coordinate administrative functions of the Facilities								-	
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities OM/Project Associate Under the supervision of the Facilities Manager, the Facilities Office Manager/Project Associate will coordinate administrative functions of the Facilities team, including contract and vendor coordination, inventory, bill paying, team								-	
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required. Expenence with customer service provision or client relations preferred.  Annual Salary = Facilities OM/Project Associate Under the supervision of the Facilities Manager; the Facilities Office Manager/Project Associate will coordinate administrative functions of the Facilities								-	
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities OM/Project Associate Under the supervision of the Facilities Manager; the Facilities Office Manager/Project Associate will coordinate administrative functions of the Facilities team, including contract and vendor coordination, inventory, bill paying, team scheduling, work orders, and other central administrative functions. This position								-	
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skillied maintenance work required. Experience with customer service provision or client relations preferred.  Annual Salary = Facilities OM/Project Associate Under the Manager, the Facilities Office Manager/Project Associate will coordinate administrative functions of the Facilities team, including contract and vendor coordination, inventory, bill paying, team								-	

Funding Source: General Fund Contract Term: July 1, 2008 - June 30, 2018

Appendix B-7c
Appendix Term: 7/1/16 - 6/30/17
Page 4

Minimum Qualifications: High Schoot Diploma, 3- years of administration support experience required, experience in construction and or maintenance offices a plus, Type 30-40 WPM, Proficiency with MS Office tools including MS Project								
Manager computer literacy with a command of other office software including.								
spreadsheers, word processing and database applications. Excellent verbal and		1						
written communication skills.		1 1						
Annual Salary = !	\$ 45,748	X	1.00	X	0.695	; =	5	31,781
Total FTE & Salaries			<b>5</b> 2.87			-	\$	1,499,558
Total Benefits		· :	Noted Asset Commonweal		***************************************	-		DECENTACION DE PROPERTORISMO
Trass Center's fringe benefits rate of 37% includes the following: payroll taxes				;				
(FICA at 7.45%) and SUI at .15%), workers complat 6.7%, life & disability.						, į		
insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% cefined					•	1		
centrioution.			37%				\$	553,112
TOTAL SALARIES & BENEFITS		7		1 1			\$	2,052.671

Appendix B-7c Appendix Term: 7/1/16 - 6/30/17 Page 5

Operating Expenses		vionthly expense	:	# of months		% allocation to Funding Source	1		Amount
Occupancy:			1	:					
Rent: Office Fient: This line item includes space rent costs for the DISH Central and Facilities Central Office (\$2,793/ month), and the Star Commercial space (\$1,935/ mor, including slight increases during the contract year.	\$	4,728	×	12	X	D. <b>69</b> 5	=	\$	39,418
Gas and Electric Monthly gas and electric service at 6 properties, and the Facilities Central office ±\$9.462	S	9,462	×	12	Х	0.695	=	\$	78,883
Water and Sewer. Monthly water and sewer utility costs of 6 properties Current monthly expenses as 6 sines \$10,274 x 12 months	\$	10,274	x	12	Х	0.695	F#	\$	85,648
Building/Unit Repair & Replacement: The line captures expenses to: an required, periodic inspections, periodic maintenance and repeir of building systems (plumbing, electrical, etc.), use of ourside contractors for other building meintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by six and there is an allowence for unexpected repairs. Monthly sosts average \$6,192.06 across the 6 sites	S	6,192	x	12	X	0.695	=	\$	51,620
Building Supplies Includes all meintenence and jeritorial supplies for the 6 sites. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and neccessary equipment or tool purchases for completing needed maintenance work across the six sites. Monthly costs average \$15,904 across the 6 sites	\$	15,904	Х	12	x	0,698	=	\$	132,581
Elevator Maintenance: Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators. Monthly service plus repairs average \$2,361 across 5 sites	\$	2,361	X	12	X	0.695	11	\$	19,682
Pest Control  Requiar building pest control services inlouding monthly inspections, pest prevention and treatment, and tenent unit treatment and rehables necessary Monthly inspections costs average \$7,360 across 6 sites	\$	7,360	X	12	X	0.695		\$	61,358
Trash Removal: Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$7.369 across the 6 sites	\$	7,369	X	12	×	0.695	=	\$	61,432
Telephone & Cable Budger is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Servides Teams, DISH's organization-wide cellular phone plan, and cable TV fees for community spaces and maintenance and repair costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions Mionthly costs average \$5.03% across 6 buildings plus DISH Central Office	<b>S</b>	5,038	X	12	X	0.695	==	\$	41,999
	-	1 833	ļ.,	4.0		0.005		0	4E 000
Repairs and Maintenance Reserve Cwiner expenses prepaid by DISH and to be reimbursed Estimated monthly expenses of \$1,833,33  Total Occupancy:	i Ψ	1,630		12		0.683	_	\$	587,903
Materials and Supplies: Office Supplies General office supplies inlouding printing & duplicating for DISH & Support	\$	5,848	Х	12	X	0.695	=	\$	48,747
Services, postage printer supplies, computer supplies, office furniture etc. Monthly costs average \$5.847.50 across the 6 building sites and DISE Central Office:						***************************************			
Community Building and Eviction Prevention: DISH sponsored activities for tenants, community meetings etc. and other expenses related to building community and preventing eviction. Monthly Costs average \$833.33 across the 6 sites	ST.	833	X	12	X	0.695	=	\$	6,947
On Site Services: Including Food Bank programs, noticiary celebrations, community building activities. Sharps container services. Americarps volunteers that support the delivery of services atc.	\$	5,627	х	12	x	0.695	Ξ.	\$	46,906
Monthly costs average \$5.627 across the 6 sites  Total Materials and Supplies:	Ţ							\$	102,600

Funding Source: General Fund

Contract Term: July 1, 2008 - June 30, 2018

Appendix 5-7c Appendix Term: 7/1/16 - 6/30/1@ Page 6

General Operating: 3,264 x 0.695 27,214 =!\$ Cost to insure Tides Cemer for DISH activities, inlouding general liability, property, and related insurance costs. Monthly costs average \$3,264 2.912 x 0.695 24,273 Staff Development x rainings, workshops and related expenses for team building, employee professional development and <mark>inc</mark>reas<mark>ed quality of service deliver</mark>y Monthly costs average \$2,911.6 0.695 449 x Credit Reports 3,744 ĺν = S Background checks (credit distory, public records search and criminal) for nousing applicants. Monthly costs across the 6 sites average \$449.08 540 x 0.695 4,498 = | \$ İΧį position advertising and related costs, background checks on new hires, and other costs related to filling open positions. Also included here is a \$30 per employee payroll processing fee charged to Tides by the payroll service provide: Average monthly costs are \$539.58 43,766 5,250 x 12 0.695 = 1 \$ Attorney Fees and court costs for tenent ten-day nonces, stipulated egreements and eviction proceedings. Estimated monthly costs of \$5,250. 103,494 Staff Travel (Local & Out of Town) Local travel required for work (non-communiter expenses) including public transportation, mileage, parking etc. Average monthly costs are \$100. 100 x 12 0.695 Х Note Staff Travel 834 18.528 x 12 0.695 154,453 Consultants/Subcontractors: Х ± 5 Costs for niring temporary employees to cover vacation, sick and other contingencies to ensure 24 hour. 7 day a week desk clerk coverage. Costs for hiring temporary employees on occasion for administrative projects and building maintenance projects. Includes anticipated costs of professional services including IT support, after nours security service at all 6 sites building and design specialists, organizational development, etc. Average monthly costs across the 6 sites are \$18.527.50 Total Consultants/Subcontractors 154,453 37,362 x 0.695 Other: 311,465 Administrative Fee/ Fiscal Sponsorship: Tides Center provides full set of fiscal. human resource, and related infrastructure services 8% of direct costs for all 4 funding sources + \$45,000 additional fee for the carrying costs of the lack of an advance at the beginning of the year (July-October) Monthly costs are \$37,362.00 311,465 TOTAL OPERATING EXPENSES 1,260,749 CAPITAL EXPENDITURES: (If needed - Aunit valued at \$5,000 toranore) 0.695 X l X = | § Bnel description of expense Total Capital Expenditures TOTAL DIRECT COSTS 3,313,420 INDIRECT COSTS TOTAL INDIRECT COSTS
APPENDIX TOTAL 3.313.420

	Α	В		С	D	E	F	G	Н		
1	Contractor Name:							Apper	ndix B-8	Page 1	
2	Contract Term:	· · · · · · · · · · · · · · · · · · ·	June	₃ 30, <b>201</b> 8			/	Appendix		7/1/17 - 6/3	0/18
3	Funding Source:	FQHC	į.						CMS:	6380	
4		<u> </u>	ļ	(1) (A) (1)	THE CLASS TOTAL	D CYCL	/mmm.mv.rusv.r				
5		TIOE /	\ ~^c'		PH CONTI		YATTO NA	CONTR		: 	
6		0081	LUB T	i Milly	CAILUND	) I DEKV	ICE IV.	LUL			
8		1			SERV	ICE MODE	C	·			
9	Personnel Exp <b>ense</b> s			Prop. Mgm			····				-
10	Position Titles	FTE	-{}	Salaries	% FTE	Salanes	% FTE	Sataries	% FTE	Contract To	otals
14	Janitor	0.20	S	6,318	100%						,318
20	Facilities Manager	0.13	\$	7.161	100%						161
21	Maintenance Worker	0.20	8	8,636	100%		***************************************				.636
23	Total FTE & Total Salaries	0.53	1 5	22,114	100%						114
	Fringe Benefits	37%	\$	8,116	100%					S 8.	116
25	Total Personnel Expenses		S	30,230	100%	_	,			<u> </u>	.230
26			<u> </u>								
27	Operating Expenses		Exi	penditure	6%		-			Contract T	otal
28	<u> </u>			<del></del>	arrivia di Silan Pain Pain I adia I adia Piranta Pain III (Ma						
29	Occupancy		\$	22,415	100%					\$ <b>2</b> 2,	415
	Materials and Supplies		\$	2,400	100%						400
31	General Operating		13	-			· · · · · · · · · · · · · · · · · · ·				
32	Staff Travel		18				<del>,</del>				
33	Consultants / Subcontractors		15	<del>*** *** **</del>							
34	Other		\$	-						s.	-
35	Total Operating Expenses		\$	24,815	100%					§ 24	,815
36			-Limiterozz								
37	Total Direct Expenses		Ts.	55,045	100%		· · · · · · · · · · · · · · · · · · ·			S 55.	.045
38	Indirect Expenses		Ť			1				S	
39	TOTAL EXPENSES		\$	55,045	100%					\$ 55.	.045
40											Colore Wol
41	Number of Units of Service (UOS) p	er Service Mode		12							12
42	Cost Per Unit of Service t			\$4,58	: 37.10	1	·				
43	umber of Unduplicated Clients (UDC) po		od je omnose		/A						
44		-	1	означино одначаној годин				<u> </u>	***************************************		energia de la constanta de la constanta de la constanta de la constanta de la constanta de la constanta de la c
45	DPH #1A(1)									Rev. 05/.	2010

Tides Center Funding Source: GF - FQHC Contract Term: July 1, 2008 - June 30, 2018

BUDGET JUSTIFICATION Tides Center - DISH (FOHC)

Salaries and Benefits					% allocation		
Janitor Under the supervision of the General Manager and the Facilities bilaneger, maintains the general clearliness of the outlono interior and extends.  Experience with oustomer service provision or client relations preferred.  Experience and willingness to work in a team environment required. Professional training may substitute for experience.  Annual Salary = \$ 31,588		A	nnual		to Funding		
Under the supervision of the General Manager and the Facilities Manager, maintains the deneral clearliness of the outlong interior and extend.  Experience with customer service provision or client relations preserted.  Experience and willingness to work in a team environment required. Professional training may substitute for experience.  Annual Salary = \$ 31,588	Salaries and Benefits	5	alary	FTE	Source	Þ	mount
maintains the deneral creatiness of the outlone interior and extence.  Naminum Qualifications. I year or more in janitorial work required.  Experience and willingness to work in a ream environment required. Professional training may substitute for experience.  Annual Salary = \$ 31,588   0.20   1.00   \$ 6,318    Facilities Manager  Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all malmenance work in cultaboration with the Facilities Director the Maintenance Workers and the General Managers. FMs will work with contractors, vendors, and others to ensure proper cost-affective and protective maintenance of each brilding. Maintenance work required. Experience with personnel management and staff training required. Experience with customer service brovision or client relations preferred.  Annual Salary = \$ 57,286   0.13   1.00   \$ 7,161    Maintenance Worker  Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, posmetic and routine maintenance. Work required. Experience with customer service provision or client relations preferred.  Annual Salary = \$ 43,180   0.20   1.00   \$ 8,636    Total Benefits   37% includes the following payroll taxes   FICA at 7,45% and SUI at 15%), workers come at 8.7%, life & disability insurance @ 7%, theath/denial/vision coverage @ 17%, and 2.7% defined	Janitor						
Name Describes and willingness to work in a team environment required. Professional training may substitute for experience.  Annual Salary = \$ 31,588	Under the supervision of the General Manager and the Facilities Manager,						
Experience with customer service provision or client relations preferred.  Experience and willingness to work in a team environment required. Professional training may substitute for experience.  Annual Salary = \$ 31,588							
Experience and willingness to work in a team environment required. Professional training may substitute for experience.  Annual Salary = \$ 31,588							
training may substitute for experience.  Annual Salary = \$ 31,588							
Annual Salary = \$ 31,588							
Eaclifies Manager Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all maintenance work in collaboration with the Facilities Director the Maintenance Workers and the General Managers. FMs will work with contractors, vendors, and others to ensure homes coss-effective and innective maintenance of each building. Minimum Cualifications: 6 years or more in skilled maintenance work required.  Experience with personnel management and staff training required. Experience with customer service browsion or client relations preferred.  Annual Salary = \$ 57,286	training may substitute for experience.						
Facilities Manager Under the supervision of the Facilities Director, the Facilities Managers will serve as supervisors and foreperson of three buildings each for all malmenance work in collaporation with the Facilities Director the Maintenance Workers and the General Managers. FMs will work with contractors, vendors, and others to ensure importance and importive maintenance of each building. Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with personnel management and staff training required. Annual Salary = \$ 57,286 0.13 1.00 \$ 7,161 Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, posmetic and routine maintenance. Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client relations preterred.  Annual Salary = \$ 43,180 0.20 1.00 \$ 8,636 Total Benefits  Total FTE & Salaries 0.53 \$ 22,114  Total Benefits  Tidas Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7,45% and SUI at 15%), workers come at 8.7%, life & disability insurance @ 17%, health/dental/vision coverage @ 17%, and 2.7% defined	Annual Salary =	S	31.588	0.20	1.00	\$	6,318
as supervisors and foreperson of three buildings each for all malmenance work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to ensure impose cost-effective and innactive maintenance of each building. Minimum Chaliflications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = \$ 57,286	Facilities Manager		, i				
collaboration with the Facilities Director: the Maintenance Workers and the General Managers. FMs will work with contractors vendors and others to ensure proper coss-effective and proactive maintenance of each building. Minimum Dualifications:: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = \$ 57,286    0.13    1.00    \$ 7,161	Under the supervision of the Facilities Director, the Facilities Managers will serve						
General Managers. FMs will work with contractors, vendors, and others to ensure nonner cost-effective, and inspective maintenance of each building. Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = \$ 57,286 0.13 1.00 \$ 7,161 Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, posmetic and routine maintenance. Minimum Qualifications: 2 years or more in skilled maintenance work required.  Experience with customer service provision or client relations preferred.  Annual Salary = \$ 43,180 0.20 1.00 \$ 8,636 Total Benefits  Total FTE & Salaries 0.53 \$ 22,114  Total Senefits rate of 37% includes the following: payroll taxes (FICA & 7,45% and SUI at 15%), workers come at 8.7%, life & disability insurance @ 7,7% health/dental/vision coverage @ 17% and 2.7% defined	as supervisors and foreperson of three buildings each for all maintenance work in						
Annual Salary = \$ 57,286 0.13 1.00 \$ 7,161  Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic, and routine maintenance work required.  Experience with customer service provision or client relations preferred.  Annual Salary = \$ 57,286 0.13 1.00 \$ 7,161  Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic, and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required.  Experience with customer service provision or client relations preterred.  Annual Salary = \$ 43,180 0.20 1.00 \$ 8,636  Total Benefits  Total FTE & Salaries 0.53 \$ 22,114  Total Scener's fringe benefits rate of 37% includes the following: payroll taxes  (FICA at 7.45% and SUI at .15%), worker's comm at 6.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined	cottaboration with the Facilities Director, the Maintenance Workers, and the						
Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required. Experience with customer service brovision or client relations preferred.  Annual Salary = \$ 57,286	General Managers. FMs will work with contractors, vendors, and others to ensure						
Experience with personnel management and staff training required. Experience with customer service provision or client relations preferred.  Annual Salary = \$ 57,286  0.13  1.00  \$ 7,161  Maintenance Worker  Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic, and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required.  Experience with customer service provision or client relations preferred.  Annual Salary = \$ 43,180  0.20  1.00  \$ 8.636  Total FTE & Salaries  0.53  \$ 22,114  Total Benefits  Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA & 7,45% and SUI at. 15%), workers come at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined							
with customer service provision or client relations preferred.  Annual Salary = \$ 57,286 0.13 1.00 \$ 7,161  Maintenance Worker Under the subservision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required.  Experience with customer service provision or client relations preferred.  Annual Salary = \$ 43,180 0.20 1.00 \$ 8.636  Total FTE & Salaries 0.53 \$ 22,114  Total Benefits  Tides Center's fringe benefits rate of 37% includes the following: payrol taxes  (FICA & 7,45% and SUI at .15%), workers come at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined							
Annual Salary = \$ 57,286 0.13 1.00 \$ 7,161  Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, posmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required.  Experience with customer service provision or client relations preterred.  Annual Salary = \$ 43,180 0.20 1.00 \$ 8.636  Total FTE & Salaries 0.53 \$ 22,114  Total Benefits  Tidal Benefits rate of 37% includes the following: payroll taxes  (FICA at 7.45% and SUI at .15%), workers come at 8.7%, life & disability  Insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined							
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic, and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required.  Experience with customer service provision or client relations preterred.  Annual Salary = \$ 43,180		~	~		4.00	•	** 404
Under the supervision of the Facilities Director and Facilities Managers, performs preventive, corrective, emergency, cosmetic, and routine maintenance. With municipal control of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilities of the facilitie		\$	57,286	0.13	1.00	\$i	7,161
preventive, corrective, emergency, posmetic and routine maintenance.  Minimum Qualifications: 2 years or more in skilled maintenance work required.  Experience with customer service provision or client relations preferred.  Annual Salary = \$ 43.180 0.20 1.00 \$ 8.636  Total FTE & Salaries 0.53 \$ 22.114  Total Benefits  Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers come at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined	L. Allowstown.						
Minimum Qualifications: 2 years or more in skilled maintenance work required.  Experience with customer service provision or client relations preterred.  Annual Salary = \$ 43,180 0.20 1.00 \$ 8.636  Total FTE & Salaries 0.53 \$ 22,114  Total Benefits  Tides Center's fringe benefits rate of 37% includes the following: payrolf taxes  (FICA at 7,45% and SUI at .15%), workers come at 8.7%. life & disability insurance @ .7%, health/dental/vision coverage @ 17% and 2.7% defined							
Experience with customer service provision or client relations preterred.  Annual Saiary = \$ 43.180 0.20 1.00 \$ 8.636  Total FTE & Salaries 0.53 \$ 22.114  Total Benefits Tides Center's fringe benefits rate of 37% includes the following: payroli taxes  (FICA at 7.45% and SUI at .15%), workers come at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined							
Annual Saiary = \$ 43,180							
Total FTE & Salaries 0.53 \$ 22.114  Total Benefits 37% \$ 8,116  Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA et 7.45% and SUI at .15%), workers come at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined		¢	49 490	0.00	1.00	e	8 636
Total Benefits 37% \$ 8,116 Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), worker's come at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined		- 40	43.100		1.00		
Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), worker's complate 8.7%, life & disability Insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined	Total Benefits						
insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined	Tides Center's fringe benefits rate of 37% includes the following: payroll taxes						
	(FICA at 7,45% and SUI at 1,5%), workers complat 8,7%, life & disability						
TOTAL SALARIES & BENEFITS \$ 30,230							
	TOTAL SALARIES & BENEFITS					\$	30,230

Tides Center
Funding Source: GF - FQHC
Contract Term: July 1, 2008 - June 30, 2018

Salaries and Benefits	Annual Salary	FTE	% allocation to Funding Source	A	mount
	Monthly		% allocation to Funding		
Operating Expenses	Expense	# of months	Source	A	mount
Cocupancy:					
Larrandonia, descrip	•				
Gas and Electric:					
Monthly gas and electric service at HUH clinic  Current average monthly expense - \$625	\$ 625	12	1.00	\$	7.500
Chilair tagade umumi expanse - 2075	φ 623	12	7.00	æ	7.500
Water and Sewer: Monthly water and sewer utility costs at HUH Clinic					
Average monthly expenses = \$125,00	\$ 125	12	1.00	\$	1.500
Building/Unit Repair & Replacement: The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs.  Average monthly expenses = \$330,83	\$ 331	12	1.00	4	3,970
<u>Building Supplies:</u> Maintenance and Janitorial supplies necessary for the maintenance of the HUH clinic					
Average monthly expenses - \$328.75	\$ 329	12	1.00	\$	3.945
Elevator Maintenance					
Pest Control: Regular building pest control servicesiniculting inspections, pest prevention and treatment, and treatment of HUH Clinic					
Average monthly expenses -	\$ 83	12	1.00	S	1,000
<u>Trash Removal;</u> Monthly irash removal. \$375 monthly trash removal x 12≈	\$ 375	12	1.90	\$	4.500
m /					
Telephone & Cable:				\$	22,415
			•	-3	22,413
Materials and Supplies. Office Supplies:					
Community Building and Eviction Prevention: Support for HUH clinic supervisor to cover expenses related to the provision of services at the clinic.					
Average monthly expenses -	\$ 200	12	1.00	S	2,400
Moral Waterials and Supplies:				\$	2.400

% allocation

Tides Center Funding Source: GF - FQHC Contract Term: July 1, 2008 - June 30, 2018

	Annual		to Funding	
Salaries and Benefits	Salary	FTE	Source	Amount
General Operating)				***************************************
Insurance:				
Cost to insure Tides Center for DISH activities, including general liability, property, and rejated insurance costs	•			
ENC ) WAR CONTRACTOR CONTRACTOR				
Staff Development				
Trainings: workshops an related expenses for employee professional				
development and increased quality of service delivery.				
Credit Reports:				
Eackground checks (credit history, public records search and criminal) for housing				
applicants.				
Printing and the				
Staff Recruiting: Open staff position advertising and related costs, background checks on new				
hres etc.				
Legal				
Attorney Fees and court costs for tenant ten-day notices, stipulated agreements				
and eviction proceedings  Total Central Checation				\$ -
				o .
StaffTravel/Local & Dut <sub>i</sub> of Town):				
Local travel required for work (non-commuter expenses) including outilic				
transportation, mileage, parking etc.				
Total Staff Travel:				\$ -
Consultants/Subcontractors				
Includes anticipated costs of professional services including IT support, building and design specialists etc.				
end geologii overialista eta.				
Sicial Consultants/Subcompactors				\$ -
Other: Agministrative Fee / Fiscal Sponsorship, Titles Center provides full set of fiscal				
human resource, and related intrastructure services				
8% of direct costs				
Siotal Other				S -
TOTAL OPERATING EXPENSES			•	\$ 24,815
CAPITAL EXPENDITURES: (If needed - Acunit valued at \$5,000 or more)				
Brief description of expense				
Formula to calculate amount of expense				
Tiotal Capital Expenditures:				\$ -
TOTAL DIRECT COSTS			_	\$ 55,045
INDIRECT COSTS  TOTAL INDIRECT COSTS				s -
APPENDIX TOTAL				\$ 55,045
			=	

0 .		A	В		С	D	E	F	G	Н		
, "	1	Contractor Name: Tides Center - DISH Ap										Page 1
11	12	Contract Term			Appendix			17-6/30/18				
	3	Funding Source	3		~			CMS:		6380		
	4											
	5		****	· · · · ·		PH CONTI		-	W-00-200-200			
	6		0080	.Os	I ALLU	CATION B	Y SERV	ICEA	KIDE		<u> </u>	
	8		<u>:</u>			CEDIA	CE MODE	C				
		Personnel Expenses		Prop. Mgmt. Days			I WODES				i	
	ļ-,	Position Titles	FTE	-	Salaries	% FTE	Caiariae	% ETE	Solarico	% ETE	Cont	ract Totals
		General Manager	1.00	S	53.825	100%	Daleries	/0   P Inc.	U GIALICS	/6 1 + L :	S	53.825
		Assistant General Manager	1,00	\$	37.657	100%	-			***************************************	S	37,657
		Desk Clerk	3.75	\$	106,010	100%	-				3	106,010
		Janitor	0.50	\$	15,579	100%	-				\$	15,579
		Total FTE & Total Salaries	6.25	\$	213,072	100%				····	\$	213,072
		Fringe Benefits	37%	\$	78,197	100%	-	***************************************		May you part in the	5	78,197
	\$	Total Personnel Expenses		Ş	291,269	100%				<u></u>	\$	291,269
	18										<u> </u>	
	-	Operating Expenses	1	Ēχ	penditure	%				***************************************	Con	tract Total
	1	Occupancy	<u> </u>	S	78,476	100%				<del></del>	\$	78,476
		Materials and Supplies		5	1,894	100%	1				\$	1,894
	J	General Operating		\$	4,862	100%					S	4,862
		Staff Travel		\$	- 1							
*	24	Consultants / Subcontractors	<u> </u>	\$	-		1					***************************************
	25	Other		\$	~					*****	\$	-
	26		į									
	27	Total Operating Expenses		\$	85,232	100%		***************		The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s	S	85.232
	28			dame						<del></del>	<u> </u>	
	29	Total Direct Expenses		\$	376,502	100%				waren de particular de la company	S	376.502
	30	Indirect Expenses		\$	- [						ŝ	-
	31	ITOTAL EXPENSES		\$	376,502	100%	1			**************************************	\$	376,502
	32	- And the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of		or the same		Hiteliciscends No-en Manacolubor			-	<del>centrolly and the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the co</del>	-	***************************************
	33	Number of Units of Service (UOS) per S	ervice Mode	-	9,198	elektron elektronista kantan kantan kantan kantan kantan kantan kantan kantan kantan kantan kantan kantan kant				************	-	9,198
	34	Cost Per Unit of Service by S			\$40.	93	1					0,.00
	35	umber of Unduplicated Clients (UDC) per S		3735	3		at the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of th	******	***************************************			
	36		<del>.</del>							, <del>1949 - 1949 - 1949 - 19</del>		

Tides Center Funding Source: MHSA/Prop 63 Contract Term: July 1, 2008 - June 30, 2018

Appendix B-8a
Appendix Term: 7/1/17 - 6/30/43 \*\*
, Page 2,

## BUDGET JUSTIFICATION Tides Center - DISH (MMSA)

Tides Center - DISH (MMSA)						
	Annual			allocation o Funding		
Salaries and Benefits	Salarv	FTE	'	Source	}	Amount
General Manager The General Manager is responsible for the overall operation of the property, and the day-to-day implementation of policies, procedures and programs that ensure a well-managed, well-maintained building, ensures compliance with all applicable laws and regulations; maintains acceptable occupancy level and develops a supportive environment for all residents; manages onsite staff and their quities, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence. Reports to the Director.  Minimum Qualifications, 2 years of managerial or project sometistration-expendence required. Expensive expendence in leadership, management, and supervision required. Expensive expendence with customer service provision or client relations required. Experience and eagerness to work in a team environment required. Previous property management experience a plus.  Professional training may substitute for expenence.					-	
Annual Safary =	\$54,567 x	1.00	х	0.986	= \$	53,825
Assistant General Manager Under the Supervision of the General Manager, assists with all aspects of property management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as front desk cierks for two shifts per week.  Minimum Qualifications: 2 years of project administration experience preferred. Experience with customer service provision or client relations required.						
Annual Salary =	\$38,175 x	1.00	x	0.986	= \$	37.657
Desk Clerk Under the supervision of the General Manager, the Desk Clerks represent property management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff.  Minimum Qualifications: General office experience preferred. Experience with customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer telephone and greet tenants and guests cleany and professionally. Ability to write messages, incident reports, and other notes and documents legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues. Ability to manage expectations and meet deadlines in a timely and effective manner.						
manner.  Annual Salary =	\$28,659 x	3.75	х	0.986	± \$	106,010
Janitor Under the supervision of the General Manager and the Facilities Manager, maintains the general cleanliness of the building interior and exterior.  Minimum Qualifications: 1 year or more in janitorial work required.  Experience with customer service provision or client relations preferred.  Experience and willingness to work in a team environment required.  Professional training may substitute for experience.						
Annual Salary =	\$31,588 x	0.50	х	0.986	= \$	15.579
Total FTE & Sataries Total Benefits		6.25 37%	-		\$ \$	213,072 78,197
Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 6.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined contribution.		3/%			Ψ	70,197
TOTAL SALARIES & BENEFITS					Ş	291,269
· · · · · · · · · · · · · · · · · · ·						

Funging Source: MHSA/Prop 63

Cointract Term: July 1, 2008 - June 30, 2018

Appendix B-8a Appendix Term: 7/1/17 - 6/30/18 Page 3

% altocation Monthly to Funding Operating Expenses Expense # of months Source Amount Occupancy: Rent: Gas and Electric: Monthly gas and electric service at Camelot Hotel Current average monthly expense \$999.99 11.837 \$1,000 x 12 0.986 = \$ Water and Sewer: Monthly water and sewer utility costs at Camelof Hotel \$375 x 4.439 Current monthly expenses \$375 12 0.986 = \$ Building/Unit Repair & Replacement: The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs very by site and there is an allowance for unexpected repairs. Average monthly expenses = \$670,000 \$670 x 7,931 12 0.986 Building Supplies: microes and jamitonal supplies for Camelot notes. Also includes furniture, bedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work at Camelot Hotel. Average monthly expenses = \$2.193.00 \$2,500 x 29,593 12 0.986 Elevator Maintenance: Based on current costs, this line item includes monthly service fee inspection and cartification fees, and repairs, for the five buildings with elevators Average monthly expenses = \$366.75 \$367 x 4,341 12 0.986 Pest Control: Regular building pest control services including inspections, pest prevention and treatment, and tenant unit treatment and rehab as necessary.

Average monthly expenses = \$333.40 \$333 x 3,946 = \$ 0.986 12 Trash Removal: Monthly trash removal plus periodic rental of debris boxes \$809 x 9.577 Monthly expenses = \$809.10 = S 12 0.986 Telephone & Cable: Europet is based on current expenses, including office telephones for DISH and Services Teams, voicemail for DISH and Services Team, internet costs for DISH and Services Teams, and cable TV fees for community spaces and maintenance and repair costs for phone systems. Average monthly expenses - \$575.50 \$576 6,812 Total Decupancy: 78,476 Waterials and Supplies: Office Supplies: Community Building and Eviction Prevention:
DISH sponsored activities for tenants, community meetings etc. and other expenses related to building community and preventing eviction. Average monthly expenses = \$160.00 \$160 x 1.894 12 0.986 = S Support Services Teams led tenant activities, services and programs including Food Bank programs, holiday celebrations, community building activities. Sharps container services. Americorps volunteers that support the delivery of Fetal Materials and Supplies: 1.894

Appendix B-8g = Appendix Term: 7/1/17 - 6/30/18 Page 4 % Tides Center Funding Source: MHSA/Prop 63 Contract Term: July 1, 2008 - June 30, 2018

General Operating: Insurance: Cost to insure Tides Center for DISH activities, including general flebility, properly, and related insurance costs	\$	
Staff Development: Trainings. workshops an related expenses for employee professional development and increased quality of service delivery.	. \$	•
Credit Reports: Background checks (credit history, public records search and criminal) for housing applicants.	\$	-
Staff Recrutting: Open staff position advertising and related costs, background checks on new tires etc.	\$	
Legal:		
Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings.		
Estimated monthly expenses = \$410.75 \$411 $\times$ 12 $\times$ 0.986	\$	4,862
Total General Operating:	£	4,862
Staff Travel/(Local & Out of Town): Local travel required for work (hon-commuter expenses) including public transportation, mileage, parking etc.		
Annual allowance across DISH =	\$	-
4 (168) (2001) 1848 C.	<u> </u>	- -
Consultants/Subcontractors: Includes anticipated costs of professional services including [7] support, building and design specialists etc.	\$	
Sotal Consultants/Subcontractors	\$	
Other:  Administrative Fee/ Fiscal Sponsorship: Tides Center provides full set of fiscal,	<i>p</i> .	SALOB STANDARD
numan resource, and related infrastructure services.8% of \$56.817	\$	_
Tiotal Other:	\$	-
TOTAL OPERATING EXPENSES	\$	85,232
CAPITAL EXPENDITURES: (Hajeeden - A unit valued at \$5,000 of more)  Erief description of expense		
Formula to calculate amount of expense	\$	-
Total Canital Expenditures: TOTAL DIRECT COSTS	\$ \$	376,502
INDIRECT COSTS  TOTAL INDIRECT COSTS	S	-
APPENDIX TOTAL	S	376,502

12   Assistant General Manager   0.50   \$ 12.927   100%	,	A	В		C	D	E	F	G	Н		
SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERVICE MODE   SERV	,1.	Contractor Name:	- DIS	H		. /	:					
SERVICE MODE	. 2	Contract Term	July 1, 2008 -	June	30, 2018		:	-	Appendi	x Term:		
SERVICE MODES   SERVICE MODES	3	Funding Source	HUD Grant							CMS:		6380
Contract Total Personnel Expenses							- 14 mile			1		
SERVICE MODES	*		·	!				<u> </u>	<u> </u>			
SERVICE MODES			UOS	COS	T <u>ALLOC</u>	CATION B	Y SERVIC	E MOI	)E	<u>L</u>		
Prop. Might. Days   Contract Total Total States   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE   Salaries   FTE			<u> </u>	i propania	Hally of Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of the Constitution of t	inition distribution in the constraint				:		
Total Position Titles			<u> грионачиния на 111111</u>	ļ			ERVICE MODE	:5				
11   General Manager   0.50   \$ 18.477   100%     \$ 18.47   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%   \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%   \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%   \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   10.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100%     \$ 12.9   100										·	Contr	act Totals
12   Assistant General Manager   0.50   \$   12.927   100%		£		·		***************************************	Salaries	% FTE	Salaries	% FTE		
13   Desk Clerk				ļ							ļ	18,477
14 Janitor         0.75         \$ 16.044         100%         \$ 16.0           15 Total FTE & Total Salaries         3.35         \$ 78.503         100%         \$ 78.5           16 Fringe Benefits         37%         \$ 28.811         100%         \$ 28.8           17 Total Personnel Expenses         \$ 107.313         100%         \$ 107.3           18         \$ 107.313         100%         \$ 28.8           19 Operating Expenses         Expenditure         % Expenditure         % Expenditure         % Contract Total Salaries           20 Occupancy         \$ 80,961         100%         \$ 80.9         \$ 80.9           21 Materials and Supplies         \$ 3,166         100%         \$ 3.3         \$ 80.9           21 Materials and Supplies         \$ 3,166         100%         \$ 3.3         \$ 80.9           22 General Operating         \$ 3,359         100%         \$ 3.3         \$ 3.3           23 Staff Travel         \$ -         \$ -         \$ 5         \$ -           24 Consultants / Subcontractors         \$ -         \$ 5         \$ -           25 Other         \$ 7.4         \$ 7.4         \$ 7.4           26 Total Operating Expenses         \$ 194.799         100%         \$ 194.7           29 Ind							-					12,927
15   Total FTE & Total Salaries   3.35   \$ 78.563   100%		1									ļ	31.054
Total Personnel Expenses   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   Sample   100%   S					<del>~~~</del>							16.044
17   Total Personnel Expenses   \$   107,313   100%				\$		CONTROL OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE					5	<b>78,50</b> 3
18     19   Operating Expenses		1	37%		<del></del>						S	28,811
Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   W   Expenditure   Expensive   W   S   S   S   S   S   S   S   S   S	17	Total Personnel Expenses		\$	<b>10</b> 7, <b>3</b> 13	100%					S	107.313
20   Occupancy	18						i					
Materials and Supplies   \$ 3,166   100%     \$ 3.1	19	Operating Expenses		Ex	penditure	%	Expenditure	%	Expenditure	%	Cont	ract Total
22   General Operating   \$ 3,359   100%     \$ 3,359   23   Staff Travel   \$ 5 -	20	Occupancy		S	80,961	100%					S	80.961
23   Staff Travel	21	Materials and Supplies		\$	3,166	100%					5	3,166
24   Consultants / Subcontractors   \$ -     \$ -     \$   \$   \$   \$   \$   \$				\$	3,359	100%					S	3,359
25   Other	23	Staff Travel		\$	-						S	-
26   Total Operating Expenses   \$ 87,486   100%   \$ 87.4     27                     28   Total Direct Expenses   \$ 194,799   100%   \$ 194.7     29   Indirect Expenses   \$ -	24	Consultants / Subcontractors		\$	-						\$	-
27	25	Other		\$	-						g.	-
28 Total Direct Expenses       \$ 194,799       100%       \$ 194.7         29 Indirect Expenses       \$ -       \$ 5         30 TOTAL EXPENSES       \$ 194,799       100%       \$ 194,7         31       \$ 194,799       100%       \$ 194,7         32 Number of Units of Service (UOS) per Service Mode       11,497       \$ 11,4         33 Cost Per Unit of Service by Service Mode       \$16,94       \$ 14,4         34 Number of Unduplicated Clients (UDC) per Service Mode       35       \$ 194,799	26	Total Operating Expenses		\$	87,486	100%					S	<b>87.48</b> 6
29   Indirect Expenses   \$ -     \$ -     \$ -     \$ 194,799   100%   \$ 194,799   100%   \$ 194,799   100%   \$ 194,799   100%   \$ 194,799   100%   \$ 194,799   100%   \$ 194,799   100%   \$ 194,799   100%   \$ 194,799   100%   \$ 194,799   100%   \$ 194,799   100%   \$ 194,799   100%   \$ 194,799   100%   \$ 194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   100%   194,799   10	27			:						1	ı	
30   TOTAL EXPENSES   \$ 194,799   100%   \$ 194,799   31	28	Total Direct Expenses		\$	194,799	100%				**************************************	S	194.799
31	29	Indirect Expenses		\$	,-						8	-
32   Number of Units of Service (UOS) per Service Mode   11,497   11,4     33   Cost Per Unit of Service by Service Mode   \$16.94           34   Number of Unduplicated Clients (UDC) per Service Mode   35           35	30	TOTAL EXPENSES		\$	194,799	100%					S	194,799
32 Number of Units of Service (UOS) per Service Mode   11,497   11,4     33   Cost Per Unit of Service by Service Mode   \$16,94           34   Number of Unduplicated Clients (UDC) per Service Mode   35           35	31			-			Share Street Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the	December of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Contr			-	endperson interesting description for
33 Cost Per Unit of Service by Service Mode \$16.94		Number of Units of Service (UOS) pe	Service Mode	-	11,497						B	11,497
34 Number of Unduplicated Clients (UDC) per Service Mod 35 35						······································		-				
35	34	to be the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second	THE RESERVE THE PROPERTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE	-	35				***************************************		j.	
				<u>                                     </u>							5 <u>.</u>	
		DPH #1A/1)		<del>                                     </del>				<u> </u>	·	<u>!</u>	Re	v. 05/2010

Tides Center Funding Source: HUD Grant Contract Term: July 1, 2008 - June 30, 2018

Appendix B-8b Appendix Term: 9/1/17 - 6/30/18 Page 2

BUDGET JUSTIFICATION Tides Center - DISH (HUD)

Salaries and Benefits		innual Salary		FTE		% allocation to Funding Source	g	Amount
General Manager  The General Manager is responsible for the overall operation of the property, and the day-to-day implementation of policies, procedures and programs that ensure a well-managed, well-maintained building; ensures compliance with all applicable laws and regulations; maintains acceptable occupancy level and develops a supportive environment for all residents; manages onsite staff and their duties, interacts with and supervises vendors. Collaborates with onsite support services providers and DPH in pursuit of excellence. Reports to the Director.				and the second				
Minimum Gualifications: 2 years of managerial or project administration experience required. Demonstrated experience in leadership, management, and supervision required. Extensive experience with customer service provision or client relations required. Experience and eagemess to work in a team environment required. Previous property management experience a plus. Professional training may substitute for experience.								
Annual Salary =	\$	54,567	x	0.50	x	0.677	= \$	18,477
Assistant General Manager Under the supervision of the General Manager, assists with all aspects of property management. Responsibilities include assisting with rent collection and reporting, work order coordination, tenant communication, tenant activities, and other aspects of building operations. AGMs also serve as front desk clerks for two shifts per week.	-							
Minimum: Qualifications: 2 years of project administration experience preferred. Experience with customer service provision or client relations required.								
Annual Salary = Desk Clerk Under the supervision of the General Manager, the Desk Clerks represent properly management by greeting tenants and visitors, monitoring building safety and traffic, and communicating appropriately with residents, guests, service providers and staff.  Minimum Qualifications: General office experience preferred. Experience with customer service provision or client relations preferred. Ability to read, write and follow instructions. Ability to answer telephone and greet tenants and guests clearly and professionally. Ability to write messages, incident reports, and other notes and documents legibly and accurately. Ability to multi-task in a fast paced work environment, and ability to prioritize among competing pressing issues.  Ability to manage expectations and meet deadlines in a timely and effective manner		38,175		0.50	x	0.677	= \$9	12,927
Annual Salary = <u>Janitor</u> Under the supervision of the General Manager and the Facilities Manager.	\$	28,659	Х	1.60	х	0.677	= \$	31,054
maintains the general cleanliness of the building interior and exterior.  Minimum Qualifications: 1 year or more in janitorial work required.  Experience with customer service provision or client relations preferred.  Experience and willingness to work in a team environment required. Professional training may substitute for experience.								
Annual Salary =			х	0.75	Х	0.677	= \$	16,044
Total FTE & Salaries  Total Benefits: Tides Center's fringe benefits rate of 37% includes the following: payroll taxes (FICA at 7.45% and SUI at .15%), workers comp at 8.7%, life & disability insurance @ .7%, health/dental/vision coverage @ 17%, and 2.7% defined	<del></del>			2.60 37%		aranas and a same and	\$	78,503 28,811
contribution. TOTAL SALARIES & BENEFITS							\$	107,313

Contract Term: July 1, 2005 - June 30, 2018

Funding Source: HUD Grant

Appendix B-8b Appendix Term: 9/1/17 - 6/30/18 Page 3

% allocation Monthly to Funding Operating Expenses Expense # of months Source Amount Decupancy: Si 10 0.677 = \$ Rent: Office Rent: This line item includes space rent costs for the DISH Central and Facilities Central Office (\$2.670/month), and the Star Commercial space (\$1.978), including slight increases during the contract year. Gas and Electric: Monthly gas and electric service at Empress Hotel 20,317 Current average monthly expense \$3,000 X 10 months \$ 3.000 x 10 0.677 = S Water and Sewer: Monthly water and sewer utility costs at Empress Hotel 9.178 Gurrent monthly expenses \$1,355.24 x 10 months 9 1.355 x 10 0.677 = 2 Building/Unit Repair & Replacement: The line captures expenses for all required, periodic inspections, periodic maintenance and repair of building systems (plumbing, electrical, etc.), use of outside contractors for other building maintenance repairs including emergency repairs and other costs related to unit make-ready and rehab work. These costs vary by site and there is an allowance for unexpected repairs. 0.677 6.130 Average monthly expenses at Empress are \$905.10 \$ 905 x 10 ± \$ Building Supplies: includes all mainrenance and janitorial supplies for Empress Hotel. Also includes furniture, pedding, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work at Empress Hotel. Average Monthly expenses = \$3,000 \$  $3,000 \times$ 10 0.677 \$ 20,317 Elevator Maintenance: Based on current costs, this line item includes monthly service fee, inspection and certification fees, and repairs, for the five buildings with elevators Average monthly expenses = \$234.52 \$ 325 × 10 0.677 = \$ 2.198 Pest Control: Requiar building pest control services including inspections, pest prevention and treatment, and tenant unit treatment and rehab as necessary. \$ 400 10 0.677 2,711 Average monthly expenses = \$400,29 X Trash Removal: Monthly trash removal plus periodic rental of debris boxes. 1.532 x 10.374 Monthly costs average \$1,531.75 \$ 10 0.677**=** \$ Telephone & Cable: Budget is based on current expenses, including office telephones for DISH and Services Teams, voicemall for DISH and Services Team, internet costs for DISH and Services Teams, and cable TV fees for Empress Hotel Average monthly costs average \$1,437.52 1,438 x 10 0.677 = S 9.736 80,961 Тота Оссирансу. Materials and Supplies: Office Supplies: General office supplies including printing & duplicating for DISH & Support Services, postage printer supplies, computer supplies, office furniture etc. 468 10 0.677 S 3,166 Average monthly costs average \$467.50 X, Community Building and Eviction Prevention: 0.677 = \$ 10 DISH sponsored activities for tenants, community meetings etc. On Site Services: Support Services Teams led tenant activities, services and programs including Food Bank programs, holiday celebrations, community building activities. Sharps \$ 10 0.677 **=** § container services. Americanas valunteers that support the delivery of services Tiotal Materials and Supplies: S 3.166

Funding Source: HUD Grant

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-8b Appendix Term: 9/1/17 - 6/30/18 Page 4

General Operating: Cost to insure Tides Center for DISH activities, including general liability. 10 0.677 property, and related insurance costs Staff Development: Trainings, workshops an related expenses for employee professional development and increased quality of service delivery. 10 0.677 Background checks (credit history, public records search and criminal) for nousing applicants. 10 0.677 Staff Recruiting: Open staff position advertising and related costs, background checks on new 10 0.677 hires etc. Legal: Attorney Fees and court costs for tenant ten-day notices, stipulated agreements and eviction proceedings. Estimated monthly expenses = \$496.00 \$ 496 10 0.677 Total General Operating: Staff Travel/Local & Outrof Town): 0.677 Consultants/Subcontractors: 0.677 Total/Ωpnsultants/Subcontractors Administrative Fee/ Fiscal Sponsorship: Tides Center provides full set of fiscal, human resource, and related infrastructure services. 8% of \$184.455 0.677 Total Other: TOTAL OPERATING EXPENSES \$ 87,486 CAPITAL EXPENDITURES: (If needed - A unit valued at \$5,000 or more) Brief description of expense Formula to calculate amount of expense 10 0.677 Trotal Capital Expenditures: TOTAL DIRECT COSTS \$ 194,799 INDIRECT COSTS \$ TOTAL INDIRECT COSTS 194,799 APPENDIX TOTAL

iir-	A	В		c I	D	E	F	G	H		Į.
1	Contractor Name:	Tides Center -	DI	SH				Append	dix B-8c		Page 1
2	Contract Term:	July 1, 2008	Jur	ie 30, 2018			. ,	Appendio	∢Term:	7/1/	17 - 6/30/18
3	Funding Source:	General Fund						,	CMS:		6380
4									:		Pet at 144
5				DPH AIDS				:	1		
6		UOS C	OS	T ALLOC	ATION B	Y SERV	ACE !	MODE		and the series	
7			ereston.				owell work	***************************************	n negovernant tration	k	
8						ICE MODE	18	1			
9	Personnel Expenses	***************************************		Prop. Nign			i a . mane em		i ar manna ma		
-	Position Titles	FTE		Salaries	% FTE	Salaries	1% +1E	Salaries	1 % FIE	·	tract Totals
	General Manager	4.50	S	170,583	100%			ļ		\$	170,583
	Assistant General Manager	4.50	\$	119,341	100%			<b> </b>		\$	119,341
	Desk Clerk	21.85	5	435.015	100%	-		<b> </b>	1	5	435,015
	Janitor	8.55	S	187,620	100%			<b>!</b>		\$	187,620
	Director	1.80	\$	145.640	100%	-		-		S	145,640
-	Deputy Director	1,00	\$	69,212	100%			ļ		<u>                                     </u>	69,212
17	Operations Manager	1.00	S	35,462	100%			ļ		<u> </u>	35,462
	Facilities Director	1.00	S	56,499	100%			<b></b>		\$	56.499
	Facilities Manager	1.87	\$	74.420	100%					\$	74.42(
	Maintenance Worker	5.80	\$	173,984	100%	-	<u> </u>	ļ		5	173,984
	Facilities OM/Project Associate	1.00	\$	31,781	100%	-∦		ļ	<u> </u>	\$	31,781
<u> </u>	Total FTE & Total Salaries	<b>52.8</b> 7	\$	1,499,558	100%				ļ	\$	1,499,558
L	Fringe Benefits	37%	\$	553,112	100%		<u></u>	<u> </u>	<u> </u>	\$	553.112
	Total Personnel Expenses		\$	2,052,671	100%		<u> </u>	<u>l</u>		S	2.052.671
25			,	<u> </u>				:	ļ	<u> </u>	
	Operating Expenses			cpenditure	%	_		ļ			ntract Total
	Occupancy		8	587,903	100%	<u> </u>				8	587.903
	Materials and Supplies		<u>S</u>	102,600	100%	_		<b></b>		\$	102,600
	General Operating		\$	103,494	100%			ļ		\$	103.494
	Staff Travel		15	834	100%	_			<u> </u>	8	834
31	Consultants / Subcontractors		\$	154.453	100%	_				5	154,453
32	Other		S	311,465	100%			ļ		5	311,465
	Total Operating Expenses		\$	1,260,749	100%		***************************************		1	\$	1,260,749
34			j Pomos				<del>Árcelia Pressorias</del>	-			
<b></b>	Total Direct Expenses		\$	3,313,420	100%					\$	3,313,420
36	Indirect Expenses		\$	-		1				\$	-
37	TOTAL EXPENSES		\$	<b>3,31</b> 3, <b>42</b> 0	100%	4				\$	3,313,420
38									:		
39	Number of Units of Service (UOS) pe			126,801							126,801
40	Cost Per Unit of Service b			\$26.	(Carlyng a finite participation of the second						
41	Number of Unduplicated Clients (UDC) pe	r Service Mode		39.	2						
42										·	
10	DPH #1A(1)		ĺ								Rev. 05/201

Tides Center Funding Source: General Fund Contract Term: July 1, 2008 - June 30, 2018

BUDGET JUSTIFICATION			+						
Tipes Cente: - DISH (GF			-			% aliocation			····
	1	Annual				to Funding			
Salaries and Benefits		Satary	11	FTE	1	Source		Amo	unt
General Manager The General Manager is responsible for the overall operation of the propens.			ĻĻ		-;-		<u> </u>		
and the day-to-cay implementation of posities, procedures and programs that									
ensure a well-manages, well-mamaned politing; ensures compliance with a					i		1		
applicanie raws, and regulations, majmains acceptable occubancy level and							1		
develops a supportive environment for all residents; manages obsite staff and					- 1				
ineir duries, mieradis with and supervises verdors. Collaborates with onsite			1		;				
support services providers and DPH in pursuit of excellence. Reports to the Director									
Minimum Qualifications: 2 years of managerial or project administration	-		1+		-				
expensive requires. Demonstrates expensive in readership management, and									
supervision required Extensive expenence with customer service provision or							1 /		
cijent relations reguired. Experience and expertiess to work in a tean:	į								
environment required. Previous property management expensions a plus.									
Professional training may supstitute for experience							1		
Africal Salary #	\$	54,567	X	4.50	×	0.695	<u>-</u>	S 170	.583
Assistant General Manager	<u>.                                    </u>						<u>.                                    </u>		
Under the supervision of the General Manager, assists with all aspects of	į						1		
property management. Responsibilities include assisting with term collection.					i				
and reporting work of religion approximation fertant communication tenant activities.									
and orner aspects of cultding operations. AGMs also serve as from desk cierks for two spirits per week.	ĺ				ļ		1		
We take decine that akade:							١,		
Minimum Qualifications: 2 years of project administration expenence preferred.					7				
Experience with customer service provision or client relations required					į				
			4				1		
Annuel Salenz =	<u>. S</u>	38,175	X	4.50	X	0.695	=	\$ 119	.341
Desk Clerk Under the supervision of the General Manager, the Desk Clerks represent			++		- 1				
properly management by greeting tenants and visitors, monitoring building									
property management by present terminating appropriately with residents, guests,									
service proviners and staff									
Minimum Qualifications: General office experience preferred, Experience with	<del> </del>		H						
customer service provision or crient relations preferred. Ability to read, write					-				
and follow instructions. Apility to answer telephone and great tenants and									
quests clearly and professionally. Ability to write messages, incident reports,									
and other notes and occuments legibly and accurately. Ability to multi-task in a	ļ								
fast paces work environment, and ability to prioritize among competing pressing	!								
issues. Ability to manage expectations and meet deadlines in a timely and									
effective manner.									
Annua! Salary =	\$	28.659	X	21.85	×	0.695		\$ 435	.015
Janitor			<del> </del>  -		- -				
Under the supervision of the General Manager and the Facilities Manager,	]								
maintains the general cleanliness of the pullding interior and exterior.					1				
Minimum Quaffications: 1 year or more in janitorial work required:	·		11						
Expenence with customer service provision or client retations preferred.									
Experience and willingness to work in a team environment required.									
Professional training may substitute for experience.							1		
Annus! Salary =	. C	31,588	ᆛ	8.55	X	0.695		\$ 187	620
Director	n n	21,000	X!	6.30	I X	0.080.0	-	a 107	.620
The Birectors are responsible for the teacership of DISH, including			⇈		-		$\vdash$		
implementation of the mission of DISH and of the DAH, including the provision			] [						
of excellent property management service. The Directors are responsible for	İ								
the effectiveness of DISH's 60 employees and the prudent use of its \$5.5 million	!				200				
budget. The Directors oversee all aspects of the organization and its services,									
including site operations, team building and staff proressional development,			11						
interagency collaboration, program development, resource development,									
vendor relations, policy, intrastructure and information technology. The						:			
Directors develop and sustain community and business parmerships to									
maximize and leverage City resources. In addition, the Directors work closely									
with the Tides Center to provide effective human resources services and									
inappeal management and accounting. Nambers of four corner position									
financial management and accounting. Members of four person senior leadership team. The Directors report to the DISH Advisory Roard			, 7				. 1		
financial management and accounting. Members of four person senior leadership team. The Directors report to the DISH Advisory Board.	<u> </u>			anone veneral and			i		
leadership team. The Directors report to the DISH Advisory Board.  Minimum Qualifications: College Degree required, Extensive Experience with			++	ABO-47 F BB		<del>-</del>			
leadership team. The Directors report to the DISH Advisory Board.  Minimum Qualifications: College Degree required. Extensive Experience with supportive housing and harm reduction required. Leadership and personnel				aronev r naronina a					
leadership team. The Directors report to the DISH Advisory Board.  Minimum Qualifications: College Degree required. Extensive Experience with supportive housing and harm reduction required. Leadership and personnel management experience required. Experience with customer service provision.									
leadership team. The Directors report to the DISH Advisory Board.  Minimum Qualifications: College Degree required. Extensive Experience with supportive housing and harm reduction required. Leadership and personnel				ARO-1-7-F-RED					

Angusi Salary s	1 18	45,748	1 X :	1.00	1X	0.695	i ==	:\$	31.781
	1 16		سښت		+++				24 704
verbal and written communication skills.	<u>.</u>							L	
including spreadsheets, word processing and database applications. Excellent	-								
Project Manager, computer literacy with a command of other office software			1		5				
offices a plus. Type 30-40 WPM, Proficiency with MS Office tools including MS			1						
Minimum Qualifications: High School Diploma, 3+ years of administration support experience required, experience in construction and or maintenance.			1						
functions: This position will also manage varoius special projects.									
paying, team scheduling, work orders, and other central administrative									
Facilities team, including contract and vendor coordination, inventory, bill	į						1		
Under the supervision of the Facilities Manager, she Facilities Office  [Manager/Project Associate will coordinate adminstative functions of the					11				
Facilities OM/Project Associate Under the supervision of the Facilities Manager, the Facilities Office	- 		H						
Annual Salary =	18	43.180	IX.	5.80	ļ×,	0.695	=	\$	173,984
Experience with contents and stop by Australia and Language has been as	l.								
Minimum Qualifications: 2 years or more in skilled maintenance work required. Experience with customer service provision or client retailions preferred.									
rnaintenance.	<u> </u>		<u> </u>				-		
junger the subervision of the Hacillies Director and Hacillies Managers.  performs preventive, corrective, emergency, cosmetic and routine.									
Maintenance Worker Under the supervision of the Facilities Director and Facilities Managers.	-		-		4		<u> </u>	ļ	
Annua: Salary =	15	57,286	jx:	1.87	ix	0.695	=	18	74.420
with customer service provision or client relations preferred.								1	
Experience with personnel management and staff training required. Experience					2		Ì		
Minimum Qualifications: 5 years or more in skilled maintenance work required.	<u> </u>		++		- 1			-	
ensure proper, cost-effective, and proactive maintenance of each building.							ļ		
work in collaboration with the Facilities Director, the Maintenance Workers, and the General Managers. FMs will work with contractors, vendors, and others to								İ	
serve as supervisors and foreperson of three buildings each for all maintenance			lì					ĺ	
Under the supervision of the Facilities Director, the Facilities Managers will									
Facilities Manager	i ⊅ !	01,3Z8	1 X	1.00	1 X	กาคลอ	- <del></del> -	1 42	9 <del>0.488</del>
Annual Salary	: -  e:	81,329	<u> </u>	1.00	X	0.695	+=	<u> </u>	56.499
experience with personnel management and stan training regulate, experience with customer service provision or client relations preferred.	i								
Minimum Qualifications: 5 years or more in skilled maintenance work required. Experience with personnel management and staff training required: Experience									
of four person senior leadership learn. Reports to Director.	ļ.,		Щ		1				
and training for all Facilities employees. Manages Facility Managers. Member								100	
proactive communication with onsite staff as well as professional development							ĺ		
work with building owners, confractors, and consultants. Ensire he safety and emergency response systems are effective and current. Ensures effective and							1		
relationships and consolidation. Oversees all capital projects, coordinating work with pullding owners, committees, and consultants. Ensure life safety and									
execution, proactive coordination of well-maintained buildings, vendor									
racilities budget oversight, work order and unit make ready planning and		-							
The Facilities Director oversees all aspects of facilities planning and operations for all six sites, including managing Facilities team of twenty employees.	1								
Facilities Director	1		ĮŢ.		H			Ļ	
Annual Sarary s	:   \$	51,046	Х	1.00	X	0.695		1 \$	35,462
respensive a network. Database and basic website experience a plus.  Experience with customer service provision or client relations preferred.									
management. Experience in creating forms and managing shared electronic litelities across a network. Database and basic website experience a plus.									
Excel and email	1								
Microsoft Office software suite, including extensive experience with Word and									
Professional training may substitute for experience. Ease and efficiency with					-				
Minimum Qualifications: College degree or equivalent experience preferred One year of administrative and project management experience required.									
	-		11		4				
manages HR coordination with Tides, and manages other projects							!		
nc-day pookkeeping in collaboration with the Tides Center, including payables and receivables. Assists with occupancy data collection and reporting.	:								
systems, office machines, supplies, and facilities coordination. Coordinates day	4						i		
responsible for day-to-day smooth operations of the central office, including	:						į		
Under supervision of the Deputy Director, the Operations Manager is	<del></del>				+			·	
Annual Satery = Operations Manager	1.5	99,629	X	1.00	{ X	0.695		! S:	69,212
client relations preferred	<u> </u>		Ц.					i L	
starr-up experience preferred. Experience with customer service provision on					13				
required. College degree or equivalent experience preferred. Supervision and	1							i	
Minimum Qualifications. Administrative and project management experience	1		11		$\dashv$				
Reports to Director.									
delinquencies, and reconditiations. Managers Operations Manager and Facilities Office Manager. Member of four person senior leadership team.	,				1 4		Į		
measurement and contract reporting. Oversees central administration,									
and financial policies and procedures, lection and reporting, outcome	:								
organization-wide information technology strategy, including managing IT consultant/help desk. The Deputy Director develops and enhances operational	!		11		4.1		:		
Oversees vendor contracts and vencor relations. Develops and implements	ì				1 :				
collection and reporting, outcome measurement and contract reporting.									
prodess, consecut, accorage and appropriate our content are executed. Including reaccitector and vendor payment. Oversight of occupancy pate									
kong-remi innancial resoliciosa, and quode. The Debut (Existios accidensores e pragers, consissent, accurate and amelik processino di income accidenses esse.					- 1				
Depuis Director orchestrate, the ovvelopment and accidement of cinquet and			1 :		-				
At the second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second se									
The Deputy Enractor is responsitive for the financial and commismence operations of DISH, including oversight of DISH 35.6 million budget. The					- 4				

Tides Center Funding Source: General Fund Contract.Term: July 1, 2008 - June 30, 2018 Appendix Be8c & Appendix Term: 7/1/17 - 6/30/16 Page 4

Traces Center's fringe benefits rate of 37% includes the following: payroll taxes	1 1		: · · · · · · · · · · · · · · · · · · ·
(FICA at 7.45% and SUI at .15%), workers complat 8.7%, life & disability		1.1	
insurance Ø .7%, nealth/dental/vision coverage @ 17%, and 2.7% defined		1 1	1 1
coefribution	37%	1.1	\$ 553,112
TOTAL SALARIES & BENEFITS			\$ 2.052,671

Traes/Denter
Funding Source: General Fund
Contract Term: July 1, 2008 - June 30, 2018

Operating Expenses		onthiy pense		# of months		% allocation to Funding Source		Amount		
Occupancy: The Additional Section Addition of the Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Section (Additional Secti	\$	4.728		12	IX	0.695		5	39,418	
Rent Diffice Reny: This line item includes space rent costs for the DISH Central and Facilities: Central Office (\$2,793/ month), and the Star Commercial space (\$1,935/ mes, including slight increases ouring the contract year.	ų	4.72				D. S. C. C.		×'		
Gas and Electric:	S	9.462	х	12	x	0.695	-	\$	78.88	
Konths gas and electric service at 6 properties, and the Facilities Central office #\$5,#82."							<u>.</u>			
Water and Sewer:	\$	10,274	Х	12	į×	0.695	E	\$	85,648	
Monthly water and sewer utility costs at 5 properties					<u>.</u>					
Current monthly expenses at 6 sites \$10,274 x 12 months							<u> </u>	_		
Building/Unit Repair & Reptacement:	\$	6,192	ĺχ	12	×	0.695	· ! = '	\$	51,620	
The line calcules expenses for all required, periodic inspections, periodic inspections, periodic or previous for the colors of customs systems (plumbing, electrical etc.), use of consists contracters for other culting mention the interest end of the colors released in other costs released to unit make ready and rehable work. These costs very by size and there is an allowance for unexpected repairs. Monthly costs average \$6.192,08 across the 6 sites.										
Building Supplies:	5	15,904	İχ	12	Į×.	0.695	· -	Ş	132,581	
rechases at manuscipice and juniterial supplies for the 6 sites. Also includes furnative, become, appliances, flooring supplies for unit make ready work as well as uniforms for maintenance staff across the six sites and necessary equipment or tool purchases for completing needed maintenance work across the six sites.										
Monthly costs average \$15.904 across the 6 sites					_		-			
Elevator Maintenance	\$	2,361	Х	12	x	0.695	Ξ	\$	19,682	
bases on current costs, this line item includes monthly service fee, inspection and certaination lees, and repairs, for the five buildings with elevators. Monthly service bius repairs average \$2,361 across 5 sites										
Pest Control:	\$	7,360	X	12	×	0.695	=	\$	61,358	
Regular culiding pest control services inicuding monthly inspections, pest prevention and treatment, and tenent unit treatmenet and retials as necessary.		·								
Monthly inspections costs average \$7,360 across 6 sites			_				ļ_	_		
Tresh Removal:	\$	7,369	Х	12	ìx	0.695	2	: : S	61,432	
Monthly trash removal plus periodic rental of debris boxes. Monthly costs average \$~369 across the 6 sites										
Teiephone & Cable:	S	5,038	įχ	12	Į×	0.695	=	\$	41,999	
Europel is tased an current expenses, including office telephones for DISH and Services Teams, voicemeil for DISH and Services Team, internet costs for DISH and Servides Teams, DISH's organization-wide cellular phone plan, and callle TV fees for community spaces and maintenance and repar costs for phone systems. This line also includes monthly costs for web-based email and document storage solutions.										
Monthly costs average \$5,038 across 6 buildings plus DISH Central Office			L				<u> </u>			
Repairs and Maintenance Reserve	\$	1,833	х	12	x	0.695	:=	\$	15,283	
Owner expenses prepaid by DISH and to be reimbursed						ļ	-			
Estimated monthly expenses of \$1,833.33			-		-		<u> </u>		587.903	
निर्वाती®ccupancy: Materials and Supplies:		-	1				<u> </u>	5	367,903	
Office Supplies: General office supplies inicuding printing & duplicating for DISH & Support	\$	5.848	X	12	×	0,695		\$	48,747	
Services postage printer supplies, computer supplies, office furniture etc.  Monthly costs average \$5,847.50 across the 6 building sites and DISH					1					
Central Office									~ ~ ~ ~ ~ ~	
Community Building and Eviction Prevention:  DISH sponsorad activities for remants, community meetings are, and other expenses related to building community and preventing eviction. Monthly Costs average \$833,33 across the 6 sites	\$	833	1X	12	İX	0.695	=	\$	6,947	
On Site Services	5	5,627	x	12	I×	0.695		\$	46,906	
DPH Support Services Teams led renem activities, services and programs including Food Bank programs, holiday calebrations, community building										
activities. Snaros container services. Americorps volunteers that support the delivery of services etc.  Monthly costs average \$5,627 across the 6 sites	ļ		1				-			

Contract Term: July 1, 2008 - June 30, 2018

Appendix B-8c 9 Appendix Term: 7/1/17 - 6/30/16

Page €1 <sub>1...</sub>

General Operating: 3,264 1x 0.695 1 X in insure Tides Center for DISH activities, injectionly general liability propenti, and realied insurance costs, Monthly costs, aversor \$2.264. 2,912 0.695 **= \$ 2**4,273 workstags and related expenses for team pullding, employee urojessonal developmen: and increased quality of service delivery Monthly costs everege \$2,911,67 449 x 0.695 3.744 = ! \$ Background checks (credit history, public records, season and crimities, for nousing applicants. Monthly costs across the 6 sites everage \$445.00 0.695 4,498 540 ix 1 = ; 9 (X) Ciper staff position advertising and related costs, background checks on new hires, and other costs related to filling open positions. Also included here is a \$36 per employee payroll processing fee charged to Tides by the payroll service provider. Average monthly costs are \$539.52 5.250 x X: 0.695 **= \$** .ecal -599) Altomev Fees and court costs for leneral ten-bay notices, signialed agreements and evictor proceedings. Estimated monthly costs of 18,250. \$ 103,494 Total General Operating Staff Travel (Local & Denzil Town): ocal traval required for work (non-community) expenses including outlic 100 0.695 transportation, mileage, parking etc. Average monthly costs are \$100 834 Finate Staff in give I 18,528 x 154,453 Consultants/Subcontractors: Costs for aring temporary employees to cover vacation, sick and office connegencies to ensure 24 hour. If day a week desk derk coverage. Costs for bring remporary employees on occasion for annimistrative projects and building maintenance projects. Includes anticipated costs of professional services including IT support, after nours security service at all 6 sites building and design specialists, organizational development, als Average monthly costs across the 6 sites are \$16,527,56 Sutal Consultants/Subcontractors \$ 154,**45**3 37,362 x 0.695 311.465 = | \$ Administrative Fee/ Fiscel Sponsorship: Tides Center provides full ser of fiscal. human resource, and related infrastructure services 8% of direct costs for all 4 funding sources + \$45,000 additional fee for the carrying costs of the lack of an advance at the beginning of the year Juny-October Monthly costs are \$37,362.00 **Joial Other** \$ 311,465 TOTAL OPERATING EXPENSES \$ 1,260,749 CAPITAL EXPENDITURES: (If needed - Aurit valued at \$5,000 or more) Rotal Capital Expenditures TOTAL DIRECT COSTS \$ 3,313,420 INDIRECT COSTS TOTAL INDIRECT COSTS \$ 3,313,420 APPENDIX TOTAL

APPENDIX F-3

Appendix Term: 7/1/12 - 6/30/13

Contractor: Tides Center Address: The Presidio P.O. Box 2990	. <del>"</del> 7				<u>см</u> 63	s# 80 ·	]		voice Num IU31JUL	
San Francisco, CA 94129-09				Con	tract Pur	chase 0	order No:			
Telephone: 415-561-6340		F R E	BR E		1	Funding	Source:	G	enerai Fu	ind
Fax: 415-561-6301		H	JM 		Gra	ınt Code	e / Detail:		N/A	
Program Name: DISH - DAH Clinic (FQHC)					Proje	ect Code	e / Detail:		N/A	
						invoice	e Period:	07/1	/12 - 07/:	31/12
						FINAL	_ invoice		(check if	Yes)
DELIVERABLES	TOT CONTR UOS		DELM THIS F			ERED NATE UDC		OF TAL UDC		VINING RABLES UDC
Property Managemen: Services	12	***************************************				-	ļ		12	
		ļ								
				·		<u> </u>		<u> </u>		
<u> </u>	**************************************	UDC	Montemassawones	UDC		UDC	dia none	UDC	<u> </u>	UDC
Unduplicated Clients for Appendix				1000 1				DDC }		
EXPENDITURES	BUD			NSES ERIOD		NSES )ATE		OF OGET	BALA	ANCE
Total Salaries (See Page B)	\$22.						<b></b>		\$22,0	
Fringe Benefits Total Personnel Expenses	\$8.1 \$30.	THE RESIDENCE OF THE PERSON NAMED IN	-	·			<u> </u>	A	\$8.10 \$30,2	
Operating Expenses:										
Occupancy-(e.g., Rental of Property, Utilities, Building Maintenance Supplies and Repairs)	\$22.	445			ļ			<del></del>	\$22.4	45.00
Materials and Supplies-(e.g., Office, Postage, Printing and Repro., Program Supplies)	\$2.4	100			ļ		ļ	<del></del>	\$2,40	00.00
Fusiage, Fringing and Repres, Friegram Supplies)										
General Operating-(e.g., insurance, Staff					ļ					
Training, Equipment Rental/Maintenance)								·		
Staff Travel - (e.g., Local & Out of Town)										
Consultant/Subcontractor					ļ	<del></del>			ļ	<del></del>
Other - (e.g., Client Food, Client Traver, Client Activities and Client Supplies)									<b> </b>	
	200	5.45								
Total Operating Expenses Capital Expenditures	\$24.	845						***********	\$24.8	45.00
TOTAL DIRECT EXPENSES	<b>\$5</b> 5,	045							\$55.0	45.00
Indirect Expenses TOTAL EXPENSES	\$55,	045							\$55.0	45.00
LESS: Initial Payment Recovery					NOTES	:	JI			10.00
Other Adjustments (Enter as negative, if approp REIMBURSEMENT	oriate)									
I certify that the information provided above is, to the best accordance with the budget approved for the contract cirrecords for those claims are maintained in our office at the Signature:	ted for servi he address	ices provide indicated.						ion and ba		
Title:			Wassiernin-				-			
Send to: SFDPH Fiscal / Invoice Process 1360 Howard Street, 4th Floor San Francisco, CA 94103	ing	By:			and the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of t			Nate:		
Attn: Contract Payments		. تر سن		thorized	Signatory	/)	-	Date.		<del></del>

APPENDIX F-3

PAGE B

Appendix Term: 7/1/12 - 6/30/13

			Invoice Number
Contractor:	Tides Center		HU31JUL12
Address:	The Presidio P.O. Box 29907		
	San Francisco, CA 94129-0907	Contract Purchase Order No:	
•	415-561-6340	Fund Source:	General Fund
Pax:	415-561-6301	Grant Code / Detail:	N/A
Program Name:	DISH - DAH Clinic (FQHC)	J. 3,12 0000 / Botain	1977
		Project Code / Detail:	N/A
		Invoice Period:	07/1/12 - 07/31/12
		FINAL Invoice	(check if Yes)

#### DETAIL PERSONNEL EXPENDITURES

part of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state		BUDGETED	EXPENSES	EXPENSES	% OF	REMAINING
PERSONNEL	FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
Janitor	0.20	\$6,311				\$6,311,00
Facilities Manager	0.13	\$7,154				\$7,154.00
Maintenance Worker	0.20	\$8,627				\$8.627.00
					_i	
						-
						·
						·
			-		1 1	~,,
	·   _	· · · · · · · · · · · · · · · · · · ·				~ <u></u>
			_			~ <u></u>
						·
					-	
				<u> </u>		
				ļ	<del>-</del>	
					+	
					+	
	<del></del>			<del></del>	<del>  </del>	
	<del></del>	<del></del>		<del> </del>	+	
					+	
					1	
TOTAL SALARIES	0.53	\$22.092		<del></del>	1	\$22.092.00

i certify that the information provided above is, to the best of my knowledge, complete and accurate: the amount requested for reimbursement is in accordance with the budget approved for the contract cited for services provided under the provision of that contract. Full justification and backup records for those claims are maintained in our office at the address indicated.

Certified By:	Date:
Title:	

APPENDIX F-3a

Appendix Term: 7/1/12 - 6/30/13

					CM	IS #		in	voice Num	iber
Contractor: Tides Center					63	80	]	į-	1U21JUL	12
Address: The Presidio P.O. Box 299	107									
San Francisco, CA 94129-	0907			Con	tract Pur	rchase C	rder No:			
		,		2						
Telephone: 415-561-6340		R 80 %	86 7		1	Funding	Source:		MHSA	
Fax: 415-561-6301		HUH								····
		<u></u>			Gre	ant Code	i Detail:		N/A	
Program Name: DISH - Camelot Hotel (MH:	SA)									
					Proje	ect Code	/ Detail:	PIV	HS63 / 1	1305
							1			
						Invoice	Period:	07/1	/12 - 07/	31/12
									1	
						FINAL	. Invoice		(check if	Yes)
	TO	TAL	DELIV	ERED	DELM	'ERED	%	ne .	REM/	AINING
		ACTED		ERICO		DATE		TAL		RABLES
DELIVERABLES	<b>00</b> 5	noc.	UOS	UDC	UOS	L/DC	UOS	UDC	UOS	UDC
Property Management Days	9,198	31	ļ			<u> </u>			9.198	31
	<b> </b>	-	<u> </u>	<u> </u>		<del> </del>	ļ		ļ <u> </u>	1
	-	<del> </del>	<del> </del>		ļ				<u> </u>	<del> </del>
	<b> </b>	<del> </del>	<del> </del>	1 3	<del></del>	<del> </del>		******	<b> </b>	<del> </del>
	<del> </del>		#	† – – 1	<del> </del>	<del> </del>	<del> </del>		-	<del> </del>
	· Harrison	<del></del>	<u></u>	<del></del>	U	<del> </del>	li.	<del></del>	ļļ	
		UDC		UDC		UDC		UDC		UDC
Unduplicated Clients for Appendix	Para di S	31		ê ê	de tud					31
EXPENDITURES			-	NSES		NSES		OF		AINING
		GET	THISF	ERIOD	TOE	DATE	BUD	GET		ANCE
Total Salaries (See Page B) Fringe Benefits	\$215 \$79.		<del> </del>		ļ					796,00 95.00
Total Personnel Expenses	\$294				-	سبيب سيسيو البديد		omulación mismocratico		985.00 985.00
Operating Expenses:	1	.000		****		<del></del>		<del></del>	020-10	000.00
Occupancy-(e.g., Rental of Property, Utilities,	\$79.	517	<b></b>						\$79,5	17.00
Building Maintenance Supplies and Repairs)	1			-					<u> </u>	
				473						
Materials and Supplies-(e.g., Office.	\$2,6	000							\$2,0	00.00
Postage, Printing and Repro., Program Supplies)	ļ		ļ				<u> </u>		ļ	
	\$4.8	340			ļ				0.4.0	40.00
General Operating-(e.g., insurance, Staff Training, Equipment Rental/Maintenance)	3++,0	3 <del>4</del> 0					ļ		54.04	48.00
Froming, Equipment (Ventantianter) and ex	-				ļ				ļ	
Staff Travel - (e.g., Local & Out of Town)	<del> </del>						<u> </u>			
			ļ							
Consultant/Subcontractor										
Other - (e.g., Client Food, Client Travel, Client										
Activities and Client Supplies	<u> </u>		<del> </del>		ļ				ļ	
Total (Pagestina European	\$86.	365	-				***************************************		೯ ಇದ್ದ ೨	65.00
Total Operating Expenses Capital Expenditures	300.	<b>9</b> 00	<del> </del>	1					200.3	65.00
TOTAL DIRECT EXPENSES	\$381	.350	1						\$381.	350.00
Deduct Resident Fees		1801	ļ						l	80.00)
TOTAL EXPENSES	<b>\$</b> 376	,170		. 9					i <del> </del>	170.00
LESS: Initial Payment Recovery					NOTES	:				
Other Adjustments (Enter as negative, if appr	opriate)		-							
REIMBURSEMENT			<u> </u>	<u> </u>	<u> </u>					
I certify that the information provided above is, to the bi	act of multico	wiedae ac	mnieto es	securate:	the oma-	nt man-ac-	ad for row		tio Im	
accordance with the budget approved for the contract of										
accordance with the badger approved for the dominant		-	o ander m	o provisioi	TOT THE CO	ingue. Ti	in justineur	uit attu ba	CKUP	
records for those claims are maintained in our office at								Date:		
records for those claims are maintained in our office at Signature:				<u> </u>		<del></del>	-			
			<del> </del>							
Signature						S0222222			and the second second	
Signature:						51172			and the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of the specimens of th	
Signature:									giddwyddigwydd 2000 gyd	
Signature: Title: Send to: SFDPH Fiscal / Invoice Proces		By:			Signatory			Date:		

APPENDIX F-3a

Appendix Term: 7/1/12 - 6/30/13

•				AP.	pendix reni	PAGE
					leen aus	ice Number
The second second	<b>.</b>			Г	~~~~~~~~~~~	21JUL12
Contractor: Tides Cent		20007		L	FIU	ZIJULIZ
Address: The Presid	isco, CA 941:		Contract Du	rchase Order No:		
San Franc	15CO, CA 9412	29-030/	Contagor Fu	ronase Order No.		
Telephone: 415-561-63	340			Fund Source:	ſ	MHSA
Fax: 415-561-63	301		•	_		
			Gr	ant Code / Detail:		N/A
Program Name: DISH - Car	melot Hotel (N	vihsa)		,	·	
			Proj	ect Code / Detail:	PMH	S63 / 1305
					07/4/4	E 07/04/40
				invoice Period:	07/1/1	2 - 07/31/12
				FINAL invoice		(check if Yes)
				I HAND III AOIGE		(OHOUR II 1 CO)
DETAIL PERSONNEL EXPE	EMDITH IDEC					
DETAIL PERSONNEL EXPE	TADITONES	BUDGETED	EXPENSES	EXPENSES	% OF	REMAINING
PERSONNEL	FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
Seneral Manager	1.00	\$54.512				\$54.512.0
kssistant General Manager	1.00	\$38,137				\$38,137.0
Desk Clerk	3.75	\$107,363				\$107.363.0
lanito:	0.50	\$15.778				\$15,778.0
			: :			
				· · · · · · · · · · · · · · · · · · ·		
				i		
		<u> </u>	<u> </u>			
A CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR						
	<u> </u>					;
						<u> </u>

I certify that the information provided above is, to the best of my knowledge, complete and accurate; the amount requested for reimbursement is in accordance with the budget approved for the contract cited for services provided under the provision of that contract. Full justification and backup records for those claims are maintained in our office at the address indicated.

TOTAL SALARIES

	· ·
Certified By:	Date:
Title:	

APPENDIX F-3b

Appendix Term: 9/1/12 - 6/30/13

					CM	S.#		in	voice Numl	ber	
Contractor: Tides Center					63	80		Н	U51SEP	12 j	
Address: The Presidio P.O. Box 299	07										
San Francisco, CA 94129-0	907			Con	tract Pur	chase O	rder No:				
Telephone: 415-561-6340					ı	unding	Source:		HUD Grai	nt	
Fax: 415-561-6301		H	JH				,	r			
Program Name: DISH - Empress Hotel (HUI	D)	<u> </u>			Gra	nt Code	/ Detail:	-	1CH005/1	3	
	-,				Proje	ct Code	/ Detail:		N/A		
·						invoice	Period:	09/1/12 - 09/30/12			
						FINA	Invoice	ĺ	(check if	Ves)	
							:	h		•	
		TAL RACTED	DELIV THIS P		DELIV TO D			OF TAL		INING RABLES	
DELIVERABLES	UOS	UDC	uos	UDC	UOS	บ็อด	uos	UDC	UOS	UDC	
Property Management Days	11,497	35	-					-	11,497	35	
			-		1						
		Ī	7								
The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s				,							
	upprocussore del de combine de la del de la del de la del de la del de la del de la del de la del de la del de	UDC	-	UDC	dánamana maranana	UDC	<del></del>	UDC	skiena mouth terament	UDC	
Unduplicated Clients for Appendix		35			-	-	1		1	35	
EXPENDITURES	en ae	e eree		NSES		NSES		OF		UNING	
		GET	THIS P	ERIOD	TOI	JATE:	BUL	GET		ANCE	
Total Salaries (See Page B)		,800	ļ				ļ		4	300.00	
Fringe Benefits		.498			-	-		Y	\$42.4		
Total Personnel Expenses	\$158	.296	ļ		<u> </u>	<del></del>	<b></b>		3756.2	298.00	
Operating Expenses	6446	CA-70	ļ		1				6440.0	70 00	
Occupancy-(e.g., Rental of Property, Utilities,	\$175	,673			<b> </b>		ļ		\$119,6	5 <b>7</b> 3. <b>0</b> 0	
Building Maintenance Supplies and Repairs)	ļ	<u></u>	ļ		ļ				<b> </b>		
		ówc	ļ	1 4	ļ		<u> </u>		1 2 5		
Materials and Supplies-(e.g., Office,	\$4,	6 <b>7</b> 3	ļ <u>.</u>		ļ		ļ	***************************************	\$4.67	3.00	
Postage, Printing and Repro., Program Supplies)			· · · · · ·		<b> </b>				ļ		
	F. 4	000		<u> </u>	<b> </b>				84.00	22.00	
General Operating-(e.g., Insurance, Staff	54,	992			ļ				\$4,99	22.00	
Training, Equipment Rental/Maintenance)	<del> </del>		<b> </b>	<del></del>	<b> </b>	<del></del>			ļ		
pr. pp. 14	<u> </u>		<del> </del>		<b> </b>				<u> </u>		
Staff Travel - (e.g., Local & Out of Town)	<u> </u>	·······		·	<u> </u>				<u> </u>		
	<u> </u>		ļ		<b> </b>				<u> </u>		
Consultant/Subcontractor	ļ		-		<b> </b>		ļ		<b> </b>		
	-		<u> </u>		<b> </b>				ļ		
Other - (e.g., Cilent Food, Cilent Travel, Client	ļ <u></u>				<b> </b>	<del></del>	ļ		ļ		
Activities and Client Supplies)			<u> </u>		<b> </b>				<u> </u>		
	6400	. 220		***************************************		0		****************	84505	20.00	
Total Operating Expenses	1 3125	338	<del> </del>	<del></del>	<u> </u>				\$129.3	330.00	
Capital Expenditures	600	.636	<del> </del>	بسسب	<u> </u>		<u> </u>		\$287,6	26.00	
TOTAL DIRECT EXPENSES					<del> </del>				(SS2.8		
Deduct Resident Fees		837) . <b>799</b>			<u> </u>					799.00	
TOTAL EXPENSES	1 2134	35	<del> </del>		NOTES		<u> </u>		j: \$154.7	88.00	
LESS: Initial Payment Recovery			<b> </b>		INOTES	•					
Other Adjustments (Enter as negative, if appro	opriate)		ļ								
REIMBURSEMENT			<u></u>	-	1	·····			······		
I certify that the information provided above is, to the be	opt of my kny	nuladae co	mnieta and	Lacrurata	· the emou	nt request	and for raim	in reamer	of ic in		
accordance with the budget approved for the contract of											
records for those claims are maintained in our office at											
Signature:								Date:			
U.gristaria.		·····			····		-		***************************************		
Title:											
		PERSONAL PROPERTY OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSO		A CONTRACT OF THE PARTY OF	CADTISHING CANCER	Marie Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service Service				i ngga i ngankagaha mga ng	
Send to: SFDPH Fiscal / Invoice Proces	ssing										
1380 Howard Street, 4th Floor											
San Francisco, CA 94103		Ву						Date:			
Attn: Contract Payments			(DPH AL	ithorized	Signator	()					
		W. Charles of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Con		***************************************						300452743000000000000000000000000000000000000	

APPENDIX F-3b

Appendix Term: 9/1/12 - 6/30/13

Invoice Number

PAGE B

	Tides Center The Presidio P.C San Francisco, C			Contra	ct Purchase Order No		151SEP12
·	415-561-6340		•		Fund Source	: H	JD Gra <b>n</b> t
	415-561-6301 DISH - Empress	Hotel	····		Grant Code / Detail	:н	CH005/13
	<u></u>	.,	()		Project Code / Detail	:[	N/A
					Invoice Period	: 09/1/	12 - 09/30/12
					FINAL invoice	•	(check if Yes)
DETAIL PERSON	NEL EXPENDIT	URES	BUDGETED	EXPENSES	EXPE <b>NS</b> ES	% OF	REMAINING
PERSONNEL		FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
General Manager		0.50	\$27.256				\$27.256.00
Assistant General Ma	anager	0.50	\$19,069			<u> </u>	\$19.069.00
Desk Clerk		1.60	\$45,808				\$45.808.00
Janitor		0.75	\$23.667			-	\$23,667.00
						<del>-</del>	
						<del></del>	
		-+-	~			<del> </del>	
			<del></del>				<del></del>
			·				
		<del>- j</del>	· <u>·························</u>		.		
			T				
						1	
		<del></del>	······································	····			
					i-		
	i		·				
						·	
			· · · · · · · · · · · · · · · · · · ·	,			
		1			:		
		1.					
					-		
					- 3	<u> </u>	
						<del> </del>	
TOTAL SALARIES	· · · · · · · · · · · · · · · · · · ·	3.35	\$115.800			<del></del>	\$445 900 00
i certify that the information	n provided shove is In				te: the amount requested t	or reimbureen	\$115,800,00
accordance with the buoge							
records for those claims a	• •						
				Da	te:		
Title:							

APPENDIX F-3c Appendix Term: 7/1/12 - 6/30/13

					CMS			in	vaice Numb	per
Contractor: Tides Center					638	80		+	IU11JUL1	2
Address: The Presidio P.O. Box 2990 San Francisco, CA 94129-0				Cor	ntract Perc	hase O	rder No:	DPH	C130062	54-01
Telephone: 415-561-6340 Fax: 415-561-6301			JH		F	unding	Source:	G	eneral Fu	nd
Program Name: DISH - 6 Buildings (GF)			<i>3</i>		Gran	nt Code	/ Detail:		N/A	
rogiani dane. Digit - 0 Danolings (Or )					Proje	ct Code	/ Detail:		N/A	
						Invoice	Period:	07/1	/12 - 07/3	11/12
						FINAL	invoice		(check if	Yes)
DELIVERABLES	TOT CONTR UOS			ERED PERIOD UDC	DELIVE TO D. UOS			OF TAL UDC	REMA DELIVEI UOS	
Property Management Days	126,801	392	1		8	000	1300	UL/C	#######	392
Floperty Management Days	120,001	382	<del> </del>	<del> </del>	<del> </del>				77777777	
			1	<del> </del>	1			ļ	<u> </u>	
		<del> </del>	<b></b>	<del>                                     </del>	<b> </b>			<del> </del>		
		-	1	<del> </del>	1			<del></del>		
		UDC		UDC		UDC		UDC		UDC
Unduplicated Clients for Appendix		392					uniterative de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva de la constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva della constantiva			<u>392</u>
EXPENDITURES	8UD	GFT		NSES PERIOD	EXPEN TO D			OF DGET	REMA BALA	-
Total Salaries (See Page B)	\$2.150		1		1				\$2,156,	
Fringe Benefits	\$794.		<b>†</b>		<b>∤</b>				\$794.9	
Total Personnel Expenses	\$2.951					***************************************			\$2,951.	317.00
Operating Expenses:										
Occupancy-(e.g., Rental of Property, Utilities	\$846	.266							\$846.2	66.00
Bullding Maintenance Supplies and Repairs)										
Materials and Supplies-le.g., Office.	\$147	.690	<u> </u>		ļ				\$147.6	90.00
Postage, Printing and Repro., Program Supplies!			<b> </b>		<b> </b>			<del></del>	ļ	
Constal Constaling to the State	\$148	677	<del> </del>		<b> </b>				\$148.9	77.00
General Operating-(e.g., insurance, Staff Training, Eguipment Rental/Maintenance)	± 140	, D f /	1		<b> </b>				1 814U.5	77.00
паниц, прираен конавиюженано			1		<u> </u>				1	
Staff Travel - (e.g., Local & Out of Town)	\$1.2	200	1		1				\$1.20	0.00
					1					
Consultant/Subcontractor	\$222	.330							\$222.3	30.00
Other - re.g., Client Food, Client Travel, Client	\$448	.344		:	ļ <u> </u>				\$448.3	44.00
Activities and Client Supplies	<u> </u>		-		-				<b> </b>	
Total Operating Evapores	\$1.814	4.807	li K		1				\$1,814.	807.00
Total Operating Expenses Capital Expenditures	01,01	-,,,,,,	1		1			*******	#	001.00
TOTAL DIRECT EXPENSES	\$4,766	5.124	i i		1		-		\$4.766.	124.00
Deauct Resident Fees	(\$1.45		1.4						(\$1.455.	
TOTAL EXPENSES	\$3,31	1.027		Ţ.					\$3,311.	027,00
LESS: Initial Payment Recovery					NOTES:		- Anim - I			
Other Adjustments (Enter as negative, if appro	priate)		-		1					
REIMBURSEMENT			<u> </u>	į	<u> </u>					
I certify that the information provided above is, to the be	ant of my ican	winden na	moiste par	i neaurata	the emers	i roguest	nd for raim	iburo om or	tin in	
accordance with the budget approved for the contract of										
records for those claims are maintained in our office at				provide	)		,200	-0.70,10 20	ruitup	
Signature:								Date:		
_					***************************************			-	<del></del>	
Title:					······································					
Send to: SFDPH Fiscal / Invoice Proces	sing					***************************************		-		Ī
1380 Howard Street, 4th Floor	-									1
San Francisco, CA 94103		Ву	<u> </u>					Date:		
Attn: Contract Payments		-	(DPH AL	uthorized	Signatory	)				
	THE RESERVE OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN	ACCOMPANY DESCRIPTION OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PA		and the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of th	THE PERSON NAMED IN COLUMN TWO IS NOT THE OWNER.	CONTRACTOR NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF THE PERSON NAME AND ADDRESS OF		AND DESCRIPTION OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN THE PERSON NAMED IN THE PERSON NAMED IN THE PERSON NAMED IN THE PERSON NAMED IN THE PERSON NAMED IN THE PERSON NAMED IN TH	ten-symptoment and the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of	

APPENDIX F-3c

Appendix Term: 7/1/12 - 6/30/13

PAGE B

		_	invoice Number
Contractor:	Tides Center		HU11JUL12
Address:	The Presidio P.O. Box 29907		
	San Francisco, CA 94129-0907	Contract Purchase Order No:	DPHC13000254-01
Telephone:	415-561-6340	Fund Source:	General Fund
Fax:	415-561-6301		***************************************
		Grant Code / Detail:	N/A
Program Name:	DISH - 6 Buildings (GF)		
		Project Code / Detail:	N/A
		Invoice Period:	07/1/12 - 07/31/12
		FINAL Invoice	(check if Yes)

#### DETAIL PERSONNEL EXPENDITURES

		BUDGETED	EXPENSES	EXPENSES	% OF	REMAINING
PERSONNEL	FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
General Manager	4.50	\$245.304				\$245,304,00
Assistant General Manager	4.50	\$171.617				\$171,617.00
Desk Clerk	21.85	\$625,566				\$625,566,00
Janitor	8.55	\$269.804				\$269,804.00
Director	1.80	\$209,435			i	\$209,435.00
Deputy Director	1.00	\$99,529				\$99,529.00
Operations Manager	1.00	\$50.995				\$50,995,00
Facilities Director	1.00	\$81,248				\$81,248.00
Facilities Manager	1.87	\$107.018				\$107.018.00
Maintenance Worker	5.80	\$250,195	ë			\$250.195.00
Facilities OM/Project Associate	1.00	\$45.702				\$45.702.00
			•			
			- 1			
		ĺ				
TOTAL SALARIES	52.87	\$2,156,413				\$2.156.413.00

i certify that the information provided above is, to the best of my knowledge, complete and accurate; the amount requested for reimbursement is in accordance with the budget approved for the contract cited for services provided under the provision of that contract. Full justification and backup records for those claims are maintained in our office at the address indicated.

Certified By:	Date:
Title:	

APPENDIX F-4

Appendix Term: 7/1/13 - 6/30/14

Contractor: Tides Center				!	<u>см</u> :	~	]		voice Num	
Address: The Presidio P.O. Box 2990 San Francisco, CA 94129-09				Con	tract Purc	chase C	rder No:			
Telephone: 415-561-6340 Fax: 415-561-6301			JH		F	unding	Source:	G	eneral Fu	ınd
Program Name: DISH - DAH Clinic (FQHC)			-/ E i	]	Gra	nt Code	/ Detail:		N/A	
Frogram Name: DION - DATE CHIEC (FORTO)					Proje	ct Code	/ Detail:		N/A	
						invoice	e Period:	07/1	/13 - 07/:	31/13
						FINAL	_ invoice		(check if	Yes)
_	CONTR	TAL PACTED	THIS F	ERED ERIOD	DELIVI TO D	ATE	TO	OF TAL	- DELIVE	
DELIVERABLES	UOS	UDC	uos	UDC	UOS	UDC	UOS	UDC	UOS	UDC
Property Management Services	12	<del> </del>	ļ				1	ļ	12	-
	4.4	<del> </del>			-		ļ	<u> </u>	<b> </b>	<u> </u>
		-	<del> </del>	<del> </del>	<del>  </del>		f	<del></del>	<b>!</b>	<u> </u>
		1		<u> </u>	<del> </del>		<b> </b>	<u> </u>	<b> </b>	<u> </u>
		<del>                                     </del>	<del> </del>			···	<b> </b>	<del> </del>	<del> </del>	<u> </u>
Saturitan ja ja ja ja ja ja ja ja ja ja ja ja ja	Name of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last o		<del>Majarana na el>	dunceur more	<del>buonaras aus</del>	Name of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last o	<del>L</del>		***	elepensor occurrence and the second
		UDC		UDC	-	UDC	WIDOCHAR - 2400-	UDC	Tonor mineral management	UDC
Unduplicated Cilents for Appendix	<del>menungan ke baha</del>	1								
EXPENDITURES	880	)GET		NSES PERIOD	EXPEN TO D			OF GET		ANCE
Total Salaries (See Page B)	\$22.			:1					\$22.1	
Fringe Benefits	\$8.1	115	1						\$8.11	
Total Personnel Expenses	\$30.	230			)				\$30.2	30.00
Operating Expenses:										
Occupancy-(e.g., Rental of Property, Utilities,	\$22.	445							\$22.4	45.00
Building Maintenance Supplies and Repairs;			ļ						<u> </u>	
Motorials and Cumpling (- CVE.	\$2.4	400	-	L.					80 AL	20.00
Materials and Supplies-(e.g., Office, Postage, Printing and Repro., Program Supplies)	54,4	400	ļ				<u> </u>		\$2,40	00.00
( Fostage, Flesting and Nepro., Flogram Supplies)			-			<del></del> -			<del> </del>	
General Operating-(e.g., Insurance, Staff			<b> </b>						<u> </u>	
Training, Equipment Rental/Maintenance)	*****			-						
Staff Travel - (e.g., Local & Out of Town)							<u></u>			
			ļ				ļ		ļ	
Consultant/Subcontractor			ļ							
Other - (e.g., Client Food, Client Travel, Client	<del></del>				1		ļ		<b> </b>	
Activities and Client Supplies			<b> </b>		<b></b>					
								***************************************		
Total Operating Expenses	\$24.	845							\$24.8	45.00
Capital Expenditures		ለማድ					L		<del>                                     </del>	7
TOTAL DIRECT EXPENSES	<b>\$</b> 55.	075 30:	<u> </u>						\$55.0	
Deduct Resident Fees TOTAL EXPENSES	\$55.		ļ						\$55.0	
LESS: Initial Payment Recovery					NOTES:	<del></del>	<u> </u>		5 300.0	.0.00
Other Adjustments (Enter as negative, if approp	oriate)									
REIMBURSEMENT										
I certify that the information provided above is, to the bes		_								
accordance with the budget approved for the contract cit records for those claims are maintained in our office at the			ea under th	e provisior	of that cor	ntract. Fu	ur justiticati	on and ba	скир	
records for those claims are maintained in our office at it Signature:								Date:		
Olghature								Parc.		
Title:	ALLEMANAGEMENT									
Send to: SFDPH Fiscal / Invoice Processi	ino			NG CONTRACTOR (NEW YORK)		Hamper Calvernance (see				on management of the state of
1380 Howard Street, 4th Floor	5									
San Francisco, CA 94103		Ву:						Date:		
Attn: Contract Payments				thorized	Signatory)	)			~	
						the property of the second		NAME OF TAXABLE PARTY.		and the second second

APPENDIX F-4

Appendix Term: 7/1/13 - 6/30/14

					-	invoi	ce Number
Contractor:	Tides Center					HU	31JUL13
Address:	The Presidio P	.0. Box	29907		-		
	San Francisco	, CA 941	129-0907	Contract F	Purchase Order No:		************
*** . f f	445 ##4 ##40				a F		
	415-561-6340				Fund Source:	Gen	eral Fund
rax;	415-561-6301						NICE:
Drawnam himma	DISH - DAH Cli	min JEO	u~\	`	Grant Code / Detail:	<del></del>	N/A
riogiam Name.	DISH - DAR CH	inc (ne	nc)	D <sub>v</sub>	oject Code / Detail:		N/A
				' '	oject dode / Detail.	~	14//
•					invoice Period:	07/1/1	3 - 07/31/13
						011177	o onene
					FINAL Invoice		(check if Yes)
							,,
DETAIL PERSON	NE! EXPEND	ITHRES	<b>`</b>				
	tamen contti periodes		BUDGETED	EXPENSES	EXPENSES	% OF	REMAINING
PERSONNEL		FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
Janitor		0.20	<b>\$</b> 6,318	-			\$6.318. <b>0</b> 0
Facilities Manager		0.13	\$7.161				\$7.161.00
Maintenance Worker		0.20	\$8,636				\$8.636.00
				· .			
			****				····
	· · · · · · · · · · · · · · · · · · ·		***************************************				
		7			J		
	***************************************						
			·				
				£.			
				-1:			
			·	. 15	<u> </u>		
TOTAL SALARIES		0.53	\$22.115				\$22,115.00
I certify that the information	provided above is.			omplete and accurate: 1	he amount requested for	reimburseme	
accordance with the budge							
records for those claims as	e maintained in our	office at the	e address indicated.				
			•				
•							
Certified By:				Date:			
Carimoo by.				spread the s	MARTA AND AND AND AND AND AND AND AND AND AN		
Title:							
			·				

APPENDIX F-4a Appendix Term; 7/1/13 - 6/30/14

Contractor: Tides Center					<u>см</u> я				voice Numl	
Address: The Presidio P.O. Box 299	07				L		سا ا	····		
San Francisco, CA 94129-0	1907			Con	itract Purc	hase C	rder No:			
Telephone: 415-561-6340 Fax: 415-561-6301			JH	· ·	ŧ	unding	Source:		MHSA	
			JII 		Grai	nt Code	/ Detail:		A/A	
Program Name: DISH - Camelot Hotel (MHS	oA)				Proje	ct Code	/ Detail:	PIV	IHS63 / 1	405
						Invoice	Period:	07/1	/13 - 07/3	31/13
						FINAL	_ invoice		(check if	Yes)
	TOT CONTR	ACTED	THIS F		DELIVE TO D	ATE:	0 % VTOT	NL.	DELIVE	
DELIVERABLES	UOS	UDC	UOS	UDC	UOS	UDC	UOS	UDC	UOS	UDC
Property Management Days	9,198	31	<b> </b>	<u> </u>	<b> </b>				9,198	31
			<del> </del>	ļ	<b> </b>		-		-	
	ļ		-		<b> </b>		ļ		-	
	<u> </u>		<b>-</b>		<b> </b>			- ; -	ļ	<b></b>
		<del> </del>	1			·····				
ом (турунда найын осын алаган түүн түүн бүйн бүйн бүйн байсан тайсан тайсан тайсан түүн бүйн байсан түүн бүйн б	Liquic marcano vincento de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la	UDC	<u> </u>	UDC	diamenum mennis	UDC		UDC	(interpretation of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of the last of	UDC
Unduplicated Clients for Appendix		31					1	***************************************		31
200 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 -	<u> </u>	-CCOLUMNIA STANCE	***************************************		(Company of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the st	THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE S	Parameter Reservation (MARINE)	*************	***************************************	
EXPENDITURES				NSES	EXPEN		% O		REMA	
	BUD	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	THIS F	ERIOD	TO D	ATE.	BUDG	ET	BALA	
Total Salaries (See Page B)	\$216		<b> </b>		ļ <u>.</u>				\$216.0	
Fringe Benefits	\$79.		-	****	-		****************		\$79,2	
Total Personnel Expenses	\$295	.260	1		<u> </u>		ļ	<del></del>	\$295.2	80.00
Operating Expenses: Occupancy-(e.g., Rental of Property, Utilities.	\$79.	517	<b> </b>		ļ				\$79.5°	17.00
Building Maintenance Supplies and Repairs (	4.5.	<u> </u>	<b>∤</b> -		ļ				910,0	17.00
Datang Marketiance Coopies and (Vepans)	ļ	······································	-	······································	l				}	
Materials and Supplies-(e.g., Office.	\$2.0	000	†		<del> </del>				\$2.00	0.00
Postage, Printing and Repro., Program Supplies:			1			·			l	
General Operating-(e.g., Insurance, Staff	\$4,8	348							\$4,84	8.00
Training, Equipment Rental/Maintenance)			<u> </u>		ļ					
			<b> </b>				ļ		ļ	
Staff Travel - (e.g., Local & Out of Town)		· · · · · · · · · · · · · · · · · · ·	ļ		ļ				ļ	
Consultant/Subcontractor		······································	<b>}</b>	<del> </del>			1		ļ	
Constitutionabecontractor			1				ļ			
Other - (e.g., Client Food, Client Travel, Client			<b> </b>	······································			<u> </u>			
Activities and Client Supplies)			<b>i</b>				<del></del>			<del>,</del>
			<u> </u>	<	]					
Total Operating Expenses	\$86.	365							\$86.36	35.00
Capital Expenditures										
TOTAL DIRECT EXPENSES	<b>\$</b> 381		-				<u></u>		\$381.6	
Deduct Resident Fees	(\$5.1		<b> </b>	7					(\$5.14	
TOTAL EXPENSES LESS: Initial Payment Recovery	\$376	,002	<u>1</u>		NOTES:		<u> </u>		\$376.5	02.00
Other Adjustments (Enter as negative, if appro	meiata)	····	1	:	1140 I L.S.					
REIMBURSEMENT	pridici						······································			
Logitify that the information provided above is, to the be accordance with the budget approved for the contract of										
records for those claims are maintained in our office at			su taluer er	e hi ovisio	II OI BIAL COE	iraci. Fi	iii justincatioi	i and ba	СКИР	
Signature:								Date:		
Title:										
Send to: SFDPH Fiscal / Invoice Proces	sinc							SECULIAR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACT		
1380 Howard Street, 4th Floor	-··'8									
San Francisco, CA 94103		Bv:						Date		
Attn: Contract Payments				thorized	Signatory)					

APPENDIX F-4a

Appendix Term: 7/1/13 - 6/30/14

PAGE B

		•	Invoice Number
Contractor:	Tides Center		HU21JUL13
Address:	The Presidio P.O. Box 29907		
	San Francisco, CA 94129-0907	Contract Purchase Order No:	
	415-561-6340 415-561-6301	Fund Source:	MHSA
, ux.	410 001-0001	Grant Code / Detail:	N/A
Program Name:	DISH - Camelot Hotel (MHSA)	<u></u>	
		Project Code / Detail:	PMHS63 / 1405
		Invoice Period:	07/1/13 - 07/31/13
		FINAL Invoice	(check if Yes)

#### **DETAIL PERSONNEL EXPENDITURES**

Experience 1 Larrence of 1470 main km.Ft. larr		BUDGETED	EXPENSES	<b>EXPENS</b> ES	% OF	REMAINING
PERSONNEL	FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
General Manager	1.00	\$54.567				\$54.567.00
Assistant General Manager	1.00	\$38.175				\$38,175.00
Desk Clerk	3.75	\$107.470			-	\$107.470.00
Janitor	0.50	\$15.794				\$15.794.00
					3	
						····
				· · · · · · · · · · · · · · · · · · ·		
					-	
			2.0		-i	
	The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s					
			:			
TOTAL SALARIES	6.25	\$216.006	- :		+	\$216.006.00

To certify that the information provided above is, to the best of my knowledge, complete and accurate; the amount requested for reimbursement is in accordance with the budget approved for the contract cited for services provided under the provision of that contract. Full justification and backup records for those claims are maintained in our office at the address indicated.

Certified By:	 Date:	 _
Title:		

APPENDIX F-4b Appendix Term: 9/1/13 - 6/30/14

					СМ	S#	_	) In	vojce Numi	ber
Contractor: Tides Center	A				63	80	] [	Н	U51SEP	13
Address: The Presidio P.O. Box 2990 San Francisco, CA 94129-0		Contract Purch					rder No:	1		
Telephone: 415-561-6340 Fax: 415-561-6301		LIV				Funding	Source:		HUD Grai	nt
	- N		<i>)</i> [		Gra	ant Code	/Detail:	<u> </u>	ICH005/	14
Program Name: DISH - Empress Hotel (HUI	<i>J</i>			٠	Proje	ect Code	/ Detail:		N/A	
						Invoice	e Period:	09/1	/13 - 09/	30/13
						FINA	_ Invoice		(check if	Yes)
<b>DELIVERAB</b> LES	TOT CONTRA UOS		DELIVER THIS PER UOS			ERED DATE UDC	% ( TOT UOS			NINING RABLES UDC
Property Management Days	11.497	35			1			Z-COSTITUTE OF THE	11,497	35
			<u> </u>		ļ	<u> </u>			-	
			<b> </b>				<b></b>	····	<b></b>	!
		UDC		UDC		UDC		UDC		UDC
Induplicated Clients for Appendix		35								35
EXPENDITURES	BUD	GET	EXPENS THIS PER			NSES DATE	% ( BUD			ANCE
Fotal Salaries (See Page B)	\$115.				1				\$115.9	···
-nnge Benefits	\$42.5								\$42.5	
Total Personnel Expenses	\$158.	457	-		ļ				\$158.4	157.00
Operating Expenses: Occupancy-(e.g., Rental of Property, Utilities,	\$119.	673							\$119.6	73. <b>0</b> 0
Building Maintenance Supplies and Repairs;	<del> </del>						ļ		-	
Materials and Supplies-(e.g., Office.	\$4.6	73							\$4.67	73.00
Postage, Printing and Repro., Program Supplies)					-					
General Operating-(e.g., Insurance, Staff	\$4.9	192			<b> </b>				\$4.99	2.00
Training, Equipment Rental/Maintenance)	87.0	.02		<del></del>					04,00	72.00
Staff Travel - (e.g., Local & Out of Town)						<del></del>				
Consultant/Subcontractor										
Other - (e.g., Client Food, Client Travel, Client			<u> </u>							
Activities and Client Supplies)	1				1				<u> </u>	
								***********************		
Total Operating Expenses	\$129.	.338	<u> </u>		<u> </u>				\$129.3	38.00
Capital Expenditures FOTAL DIRECT EXPENSES	\$287.	795							\$287,7	95.00
Deduct Resident Fees	(\$92.	996)								96.00
TOTAL EXPENSES	\$194.	799							<b>\$</b> 194.7	199.00
LESS: Initial Payment Recovery					NOTES	:				
Other Adjustments (Enter as negative, if appro REIMBURSEMENT	opriate)	<del></del>					•			
certify that the information provided above is, to the be	est of my kno-	wledge, co	mplete and ac	curate	; the amou	nt request	ed for reimi	oursemen	t is in	
accordance with the budget approved for the contract of			ed under the p	rovisio	n of that co	intract. Fi	uli justificatio	on and ba	ckup	
ecords for those claims are maintained in our office at Signature:	the address i							Date:		
						•	•			
								AND THE PROPERTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY O		MANAGEMENT OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE
Send to: SFDPH Fiscal / Invoice Proces 1380 Howard Street, 4th Floor	sing									
San Francisco, CA 94103		Ву	:					Date:		
Attn: Contract Payments		,	(DPH Auth	orized	Signator	v)	•		***************************************	

APPENDIX F-4b Appendix Term: 9/1/13 - 6/30/14

PAGE B

	Tides Center The Presidio P. San Francisco,			Contract Pi	urchase Order No:		ice Number 51SEP13
	415-561 <b>-634</b> 0 415-561 <b>-630</b> 1				Fund Source:	H	JD Gram
18.	410-30 (-800 )			G	rant Code / Detail:	. HC	H005/14
Program Name:	DISH - Empress	5 Hotel (	(HUD)	Pro	ject Code / Detail:		N/A
					Invoice Period:	09/1/1	3 - 09/30/13
					FINAL Invoice		(check if Yes)
DETAIL PERSON	NEL EXPENDI	TURES	;	_			
PERSONNEL		FTE	BUDGETED SALARY	EXPENSES THIS PERIOD	EXPENSES TO DATE	% OF BUDGET	REMAINING BALANCE
Seneral Manager		0.50	\$27,283	THE FERIOR !	100/11-	BODG::	\$27.283.00
Assistant General Ma	nager	0.50	\$19,088				\$19,088.00
Desk Clerk		1.60	\$45.854				\$45.854.00
lanitor		0.75	\$23,691				\$23,691.00
					···		
	i						
							······································
			· · · · · · · · · · · · · · · · · · ·				
		<del></del>					
							······································
					<u> </u>		
		j					
TOTAL SALARIES		3.35	\$115.916				\$115.916.00
certify that the information incordance with the budge accords for those claims are	et approved for the co	entraci cite	d for services provide				
Certified By:				Date: _	····	Olerano arranga arranga arranga arranga arranga arranga arranga arranga arranga arranga arranga arranga arrang	

Title:

APPENDIX F-4c Appendix Term: 7/1/13 - 6/30/14

Contractor: Tides Center Address: The Presidio P.O. Box 29907 San Francisco, CA 94129-0907  Telephone: 415-561-6340 Fax: 415-561-6391				Cor	CMS # 6380  pontract Purchase Order No: Funding Source: Grant Code / Detail:				HV11JUL13  General Fund  N/A		
Program Name: DISH - 6 Buildings (GF)		***************************************		•	Proje	ect Code	/ Detail:		N/A		
	-					invoice	Period:	07/1	/13 - 07/3	31/13	
						FINAL	_ invoice		(check if	Yes)	
DELIVERABLES	TOT CONTR UOS		DELIV THIS P UOS	ERED ERIOD UDC	DELIV TO I	ERED DATE UDC		OF TAL UDC		INING RABLES UDC	
Property Management Days	126,801	392	-	İ			***************************************		11111111111	392	
		UDC		UDC		UDC		UDC		UDC	
Unduplicated Clients for Appendix		392		-		  - 				392	
EXPENDITURES	BUD			NSES ERIOD		NSES DATE	% BUD	OF GET	BALA	INING NCE	
Total Salaries (See Page B) Fringe Benefits	\$2,158 \$795		-		<b>}</b>		<u> </u>		\$2,158. \$795.6		
Total Personnel Expenses	\$2.95 <sup>2</sup>		-		-	***************************************		M.V	\$2.954.		
Operating Expenses:	32.00	1.2.0	<del> </del>		<b> </b>				02.00	201.00	
Occupancy-(e.g., Remai of Property, Utilities, Building Maintenance Supplies and Repairs)	\$846	.266							\$846.2	66.00	
Materials and Supplies-(e.g., Office, Postage, Printing and Repre, Program Supplies)	\$147	,690							\$147,€	90.00	
General Operating-(e.g., Insurance, Stafi Training, Equipment Rental/Maintenance)	\$148	,977							\$148.9	77.00	
Staff Travel - (e.g., Local & Out of Town)	\$1.2	200							\$1,20	0.00	
Consultant/Subcontractor	\$222	.330							\$222.3	30.00	
Other - (e.g., Client Food, Client Travel, Client Activities and Client Supplies)	\$448	,344							\$448,3	44.00	
Total Operating Expenses Capital Expenditures	\$1.81	4,807							\$1.814.	807.00	
TOTAL DIRECT EXPENSES	\$4.769								\$4.769.		
Deauct Resident Fees TOTAL EXPENSES	(\$1.45 \$3, <b>31</b> ;				l			<del></del>	\$3, <b>3</b> 13.		
LESS: Initial Payment Recovery				<del></del>	NOTES	:	l <del>ensewaere</del>		the second		
Other Adjustments (Enter as negative, if appro	opriate)			· ·[				······································	·····	200	
i certify that the information provided above is, to the be accordance with the budget approved for the contract of records for those claims are maintained in our office at	ited for servi the address	ces provid						ion and ba	ickup		
Signature: Title:							<del>-</del>	Date:			
Send to: SFDPH Fiscal / Invoice Proces								Sayas <del>a da basa ka</del>			
1380 Howard Street, 4th Floor San Francisco, CA 94103 Attn: Contract Payments	Goognam -	Ву		itnorized	Signator	y)	-	Date:	<del></del>		

APPENDIX F-4c Appendix Term: 7/1/13 - 6/30/14 PAGE B

				,		ice Number
Contractor: Tides Cente	,				HU	11JUL13
Address: The Presidio	P.O. Box 2	29907				
San Francis	co, CA 9412	29-0907	Contract	Purchase Order No:	***************************************	
Telephone: 415-561-634	Đ			Fund Source:	Ger	neral Fund
Fax: 415-561-630						-
1 to 10 00 1 00 0	•		**	Grant Code / Detail:		N/A
Program Name: DISH - 6 Bui	ldings (GF)					
			F	Project Code / Detail:		N/A
				invoice Period:	07/1/1	3 - 07/31/13
				FINAL Invoice		(check if Yes)
				'		
	b bow Marker of the form that					
PETAIL PERSONNEL EXPEN	IDII UKES	BUDGETED	EXPENSES	EXPENSES	% OF	REMAINING
ERSONNEL	FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
Seneral Manager	4.50	\$245,549				\$245.549.00
ssistant General Manager	4.50	\$171,788		•		\$171,788.00
Jesk Cierk	21.85	\$626.191				\$626,191.00
anitor	8.55	\$270.074				\$270,074.00
	1.80	\$209.645				\$209.645.00
irector		\$99,629				\$99,629.00
Deputy Director	1.00					<u></u>
Operations Manager	1.00	\$51,046				\$51.046.00
acilities Director	1.00	\$81,329				\$81,329.00
acilities Manager	1.87	\$107.125				\$107,125.00
Naintenance Worker	5.80	\$250.445				\$250,445.00
acilities OM/Project Associate	1.00	\$45,748				\$45.748.00
		<del></del>				
			····			
			***			
						<u></u>
						<u></u>
				•		[
				1		į
				:		
OTAL SALARIES	52.87	<b>\$</b> 2.158,569				\$2.158.569.00
certify that the information provided above			onlete and accurate	the amount requested to	r reimbursem	
ccordance with the budget approved for the						
			o brider the provisio	iroi area comitact. Ton jus	Still Cation Enter	Dackup
ecords for those claims are maintained in	our office at the	address indicated.				
4						
Outstand Design			m-1.	•		
Certified By:			Date	ê:		

Title:

APPENDIX F-5 Appendix Term: 7/1/14 - 6/30/15 PAGE A

Contractor: Tides Center					CM 63	S#	] [		voice Numi	
Address: The Presidio P.O. Box 2990	7						] }		1001001	177
San Francisco, CA 94129-0	907			Con	tract Pur	chase 0	rder No:			
Telephone: 415-561-6340 Fax: 415-561-6301		H				Funding	Source:	G	eneral Fu	ind
Program Name: DISH - DAH Clinic (FQHC)					Gra	ant Code	/ Detail:		N/A	
					Proje	ect Code	/ Detail:		N/A	
						Invoice	e Period:	07/1	/14 - 07/3	31/14
						FINA	_ invoice		(check if	Yes)
DELIVERABLÉS	TOT CONTR		DELIV THIS F UOS	ERED ERIOD UDC		ERED DATE UDC	% TO UOS	OF TAL UDC		JINING RABLES UDC
Property Management Services	UOS 12			020			000	Marie Control	12	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
						ļ				
		<del> </del>			ļ				ļ	,
			-	-	-		en andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre andre and	Another annual medical distriction		
	namentologische With West Alle 1864	UDC		UDC	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	UDC	()	UDC		UDC
Unduplicated Clients for Appendix			4.5				Por Prof.	Katarian ang kang kang kang kang kang kang kan	li ini ar	} 
EXPENDITURES	BUD			NSES ERIOD		NSES DATE		OF GET	BALA	UNING UNING
Total Salaries (See Page B)	\$22. \$8.1								\$22.1	15.00 15.00
Fringe Benefits Total Personnel Expenses	\$30,			- 				***************************************	\$30,2	
Operating Expenses:										
Occupancy-(e.g., Renial of Property, Utilities, Building Maintenance Supplies and Repairs)	\$22.	445							\$22.4	45.00
Materials and Supplies-(e.g., Office.	\$2.4	<b>40</b> 0							\$2.40	00.00
Postage, Printing and Repro., Program Supplies)										
General Operating-re.g., Insurance, Staff				<u> </u>			l		<b> </b>	
Training, Equipment Rental/Maintenance										
Staff Travel - (e.g., Local & Out of Town)										
Consultant/Subcontractor										
Other - re.g., Crient Food, Client Travel, Client			<b></b>			······································			<b>}</b>	
Activities and Client Supplies)										
Total Operating Expenses	\$24.	845		ONE COMMENSATION OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON				Charles and the second second	\$24.8	45 NO
Capital Expenditures	<u> </u>								<u> </u>	
TOTAL DIRECT EXPENSES	\$55.								\$55.0	
Deduct Resident Fees TOTAL EXPENSES	(\$1 <b>\$</b> 55.						ļ		\$55.0	).00) 45. <b>0</b> 0
LESS: Initial Payment Recovery					NOTES	:	<u> </u>			
Other Adjustments (Enter as negative, if appro REIMBURSEMENT	priate)		<del></del>		Į Y					
is certify that the information provided above is, to the be accordance with the budget approved for the contract of records for those claims are maintained in our office at the Signature:	ited for servi the address	ices provide indicated.	ed under th	e provisio	n of that co			ion and ba		
Title:							-			
Send to: SFDPH Fiscal / Invoice Process 1380 Howard Street, 4th Floor	sing		HINATURAL STANCES		d d ) inter to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the first to the	e Cyrolita (n. land 2 de november 1944) en la			n left alem gedinfoljsjelen fot i lije fil	<del>tal pionis l'Atti</del> nis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis (l'Attinis
San Francisco, CA 94103 Attn: Contract Payments		Ву		ithorized	Signator	v)	-	Date:		

APPENDIX F-5a

Appendix Term: 7/1/14 - 6/30/15

man ( , , , , , , , , , , , , , , , , , ,					<b>CM</b>		т г		voice Numb	
Contractor: Tides Center  Address: The Presidio P.O. Box 299	n7				03	OU	.] [		łU21JUL1	4
San Francisco, CA 94129-0				Cor	itract Pur	chase C	order No:	~~~~		
Telephone: 415-561-6340	ļ	LII	JH		Funding Source				MHSA	
Fax: 415-561-6301	- a \		JN ———		Gra	nt Code	· · · · · · · · · · · · · · · · · · ·	AVA		
Program Name: DISH - Camelot Hotel (MHS	<b>3A</b> )				Proje	ct Code	e / Detail:	PN	1HS63 / 1	<b>50</b> 5
					invoice Period: 07/1/14 - 07/31/14					31/14
						FINA	Invoice		(check if	Yes}
	TOT CONTRA	ACTED	DELIV THIS P	ERIOD	DELIV TO E	ATE	% ( TOT	ſAĿ	REMA DELIVER	RABLES
DELIVERABLES	UOS II 0 109	UDC	UOS	UDC	uos	UDC	UOS	UDC	UOS	UDC 31
Property Management Days	9,198	31	<b></b>		<del> </del>		1		9.198	3
			-		<del> </del>				<del> </del>	
			10.00				1			
			1					<del></del>		
		UDC		UDC		UDC	-	UDC		UDC
Unduplicated Clients for Appendix		31	la vitañ	1			-5. 699Z			31
EXPENDITURES				NSES	EXPE		% (		REMA	
	BUD	***************************************	THIS P	ERIOD	TOT	ATE	BUD	GET	BALA	
Total Salanes (See Page B)	\$216. \$79.2		<del> </del>		<b> </b>			***************************************	\$216.0 \$79.2	
Fringe Benefits	\$295.		-				ļ		\$295.2	
Total Personnel Expenses	DZS0.	200			ļ				<u> </u>	.00.00
Operating Expenses: Occupancy-(e.g., Rental of Property, Utilities,	\$79.3	517	·		<b> </b>			***************************************	\$79.5	17.00
Building Maintenance Supplies and Repairs;	41 31	~ 1 )	-		1		l		010.0	
Explicit Atomics to compares out a compared		·····	1		l		ļ			
Materials and Supplies-re.g., Office,	\$2.0	00	1	4 L 1 T		***************************************			\$2.00	0.00
Postage, Printing and Repro., Program Supplies)										
						~				
General Operating-(e.g., Insurance, Staff	\$4,8	48							\$4.84	8.00
Training, Equipment Rental/Maintenance)	ļ. 				ļ	,,			ļ	
Staff Travel - (e.g., Local & Out of Town)										
Consultant/Subcontractor			ļ			···		<del></del>	<b> </b>	
CONSTRUCTION OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE OF STATE			·		<b> </b>		1			
Other - (e.g., Client Food, Client Travel, Client						~				
Activities and Client Supplies)				17 (						
						-		and making the same	-	<del>- 22 -</del>
Total Operating Expenses	\$86.3	365					<b> </b>		\$86.36	55.00
Capital Expenditures	\$381.	272	<del> </del>		ļ		ļ		\$381.6	75.00
TOTAL DIRECT EXPENSES  Deduct Resident Fees	(§⊖.1				<b> </b>		<b> </b>		(\$5.14	
TOTAL EXPENSES	\$376.		<del> </del>		1		<del> </del>		\$376.5	
LESS: Initial Payment Recovery	<u> </u>		<b> </b>		NOTES	<del></del>	·			
Other Adjustments (Enter as negative, If appro	opriate)				1					
REIMBURSEMENT										
I certify that the information provided above is, to the be	st of my kno	włecige, co	omplete and	accurate	; the amour	nt requesi	ted for reimt	oursemer	ntis in	
accordance with the budget approved for the contract of										
records for those claims are maintained in our office at								_		
Signature:							•	Date:		
Title:							_			
								en en la secondario		
Send to: SFDPH Fiscal / Invoice Proces	sing									
1380 Howard Street, 4th Floor		_								
San Francisco, CA 94103		₿y		41	Die		•	Date:		
Attn: Contract Payments	//// Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and Caracana and		(DPH Au	tnorized	Signatory	()		***************************************		

APPENDIX F-58

Appendix Term:	7/1/14	- 6/30/1	5
		PAGE	R

					_	Invoi	ice Number
Contractor:	Tides Center				Ĺ	HU:	21JUL14
Address:	The Presidio P.O.	Box	2 <b>990</b> 7				
	San Francisco, C	A 941	29-0907	Contract F	Purchase Order No:		
No. 1	445 804 0040				r		1 K1 +#\ <
"	415-561-6340 415-561-6301				Fund Source:	MHSA	
					Grant Code / Detail:	N/A.	
Program Name:	DISH - Camelot H	otei (	MHSA)			Fibels	000 11505
				PI	roject Code / Detail:	PMH	S63 / 1505
					Invoice Period:	07/1/1	4 - 07/31/14
					FINAL Invoice		(check if Yes)
DETAIL PERSON	INEL EXPENDITI	JRES	i				
PERSONNEL	<u> </u>	TE	BUDGETED SALARY	EXPENSES THIS PERIOD	EXPENSES TO DATE	% OF BUDGET	REMAINING BALANCE
General Manager		1.00	\$54.567				\$54,567.00
Assistant General Ma	<del></del>	1.00	\$38.175				\$38.175.00
Desk Clerk		3.75	\$107,470				\$107,470.00
Janitor		0.50	\$15,794				\$15.794.00
			J. J. J. J. J. J. J. J. J. J. J. J. J. J				
	}						
	1						
					-		
					-		
				· · · · · · · · · · · · · · · · · · ·			
					<b>*</b>		
<u></u>	1				-		
					1		
				· · · · · · · · · · · · · · · · · · ·			
							<del></del>
					<b> </b>		
	<del></del>	<del></del>					
TOTAL SALARIES		6.25	\$216,006				\$216,006.00
I certify that the informatio					the amount requested for	r reimbursem	
accordance with the budg							
records for those claims a							
1000100 tot brude mentis e	A CHARLEST COLORS	J. G. 111	o dourous maiotics.				

Certified By:	Date:	 
Title:		

APPENDIX F-5b

Appendix Term: 9/1/14 - 6/30/15

					CMS#		in	voice Num	per									
Contractor: Tides Center	~~				6380	] [		U51SEP	14									
Address: The Presidio P.O. Box 2996 San Francisco, CA 94129-0				Contract Purchase Order No:														
Telephone: 415-561-6340 Fax: 415-561-6301		H			Funding Source: HUD Grant													
Program Name: DISH - Empress Hotel (HUI	D)		#11 		Grant Code / Detail: HCH005/15				5									
Trogram trainer broker, Empress from (1784)	,				Project Code	e / Detail:		N/A										
					Invoic	e Period:[	09/1	1/14 - 09/3	00/14									
					FINA	L Invoice[		(check if	Yes)									
DELIVERABLES	CONTR UOS		DELIV THIS P	ERIOD	DELIVERED TO DATE	% TOT	TAL	REMA DELIVEI	RABLES									
Property Management Days	11.497	35	uos	UDC	UOS UDC	UOS	UDC	UOS   11,497	UDC 35									
a toperty management Days	11,707				<u> </u>	1	<del></del>	11,401	JU									
			<b> </b>		<u> </u>			<del> </del>	··									
				:				1										
			2 2															
				-														
								~ <del>************************************</del>										
Unduplicated Clients for Appendix	[ , a, 5 - 5 - 5	UDC 1 35	H at the	UDC	UDC	17.00.00	UDC		UDC									
Tondupicated Cherits for Appendix	100000000000000000000000000000000000000	1 30			Apr. 4 30	i in a sign			35									
EXPENDITURES	BUD	GET	EXPE THIS P		EXPENSES TO DATE	% ( BUD		REMA BALA										
Total Salaries (See Page B)	\$115	,916	1					\$115.9	16.00									
Fringe Benefits	\$42.	541						\$42.5	11.00									
Total Personnel Expenses	\$158	.457						\$158,4	57. <b>0</b> 0									
Operating Expenses:																		
Occupancy-(e.g., Rental of Property, Utilities,	\$119	,673	· ·					\$119.6	73.00									
Building Maintenance Supplies and Repairs)					ļ	ļ		<b> </b>										
Materials and Supplies-re.g., Office.	\$4.6	:72	ļ					\$ A G"7	2.00									
Postage, Printing and Repro., Program Supplies)	₩,C	110						\$4.67	3.00									
Postage; Chilling and Repress (Voltani Supplies)						<del> </del>		<b> </b>										
General Operating-(e.g., Insurance, Staff	\$4,9	92	l .	1 10		<b> </b>		\$4,99	2.00									
Training, Equipment Rental/Maintenance:				- G														
				Seemen .														
Staff Travel - (e.g., Local & Out of Town)																		
				1 11	<u> </u>	ļ		ļ										
Consultant/Subcontractor		·····						<b></b>										
Other - (e.g., Cilent Food, Client Travet, Client						ļ	<del></del>											
Activities and Client Supplies)						ļ		<b> </b>										
				1														
Total Operating Expenses	\$129.	.338						\$129,3	38.D0									
Capital Expenditures																		
TOTAL DIRECT EXPENSES	\$287.	.795 766					~~~~~~~	\$287.7										
Deduct Resident Fees	(\$9 <u>)</u> \$194.							(592.9										
TOTAL EXPENSES  LESS: Initial Payment Recovery	3194.	.788			NOTES:	L		\$194,7	99.00									
Other Adjustments (Enter as negative, if appro	neinto)			- 5	NOTES.													
REIMBURSEMENT	priace	····																
			<u> </u>	***************************************				····										
I certify that the information provided above is, to the be	st of my kno	wiedge, cor	mplete and	accurate;	the amount request	ed for reimb	ursemen	t is in										
accordance with the budget approved for the contract of		,	d under the	provision	n of that contract. Fi	uli justificatio	ın and ba	Ckup										
records for those claims are maintained in our office at t							D-4											
Signature:							Date:											
Title:																		
			HOUSE STATE OF THE STATE OF	ojeczyjayosa edje		Mary Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and Arms School of Principles and A	Maria Maria Inganasiy											
Send to: SFDPH Fiscal / Invoice Process	sing								ži in ard Street, 4th Floor		D					Date		
San Francisco, CA 94103		By:	(DDH A.	horized	Signatory)		wate:	***************************************										
Attn: Contract Payments			(UM FINAL)	J+D11ZEC	оциаюту:		annoni apparato al manciolo del	Marian and an artist of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the sa	5									

APPENDIX F-5b

Appendix Term: 9/1/14 - 6/30/15

PAGE B

			invoice Number
Contractor:	Tides Center		HU51SEP14
Address:	The Presidio P.O. Box 29907	·	
	San Francisco, CA 94129-0907	Contract Purchase Order No:	
Telephone:	415-561-6340	Fund Source:	HUD Grant
Fax:	415-561-6301		
		Grant Code / Detail:	HCH005/15
Program Name:	DISH - Empress Hotel (HUD)		
		Project Code / Detail:	N/A
		Invoice Period:	09/1/14 - 09/30/14
		FINAL Invoice	(check if Yes)

#### **DETAIL PERSONNEL EXPENDITURES**

		BUDGETED	EXPENSES	EXPENSES	% OF	REMAINING
PERSONNEL	FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
General Manager	0.50	\$27.283				\$27,283.00
Assistant General Manager	0.50	\$19,088				\$19,088.00
Desk Clerk	1.60	\$45,854				\$45,854.00
Janitor	0.75	\$23,691				\$23.691.00
	<del></del>					
			· · · · · · · · · · · · · · · · · · ·			
			** *** ****			
			· · · · · · · · · · · · · · · · · · ·			
						·
			* 1			
			14	<u></u>		
	-					
					1	
TOTAL SALARIES	3.35	\$115.916				\$115,916.00

I certify that the information provided above is, to the best of my knowledge, complete and accurate; the amount requested for reimbursement is accordance with the budget approved for the contract cited for services provided under the provision of that contract. Full justification and backup records for those claims are maintained in our office at the address indicated.

Certified By:	Date:	
Title:		

APPENDIX F-5

Appendix Term: 7/1/14 - 6/30/15

PAGE B

Address: The Presidio P.O. Box 29907	Contractor:	Tides Center						oice Number J31JUL14
Telephone: 415-561-6340   Fund Source:   General Fund	Address:				Contract F	urchase Order No:		
Program Name: DISH - DAH Clinic (FQHC)						Fund Source:	Ger	neral Fund
Project Code / Detail:   N/A	Fax:	415-561-6301				Grant Code / Detail:		N/A
Invoice Period:   07/1/14 - 07/31/14     FINAL invoice   (check if Yes)     (check if Yes)	Program Name:	DISH - DAH Clinic	(FQI	łC)	Dr.	niant Code / Detail:		N/A
DETAIL PERSONNEL EXPENDITURES   SUDGETED   EXPENSES   TO DATE   BUDGET   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   BALANCE   B					,,			
DETAIL PERSONNEL EXPENDITURES           PERSONNEL         FTE         SALARY         THIS PERIOD         TO DATE         BUDGET         BALANCE           Janitor         0.20         \$6,318         \$5,316         \$6,318         \$5,318         \$7,161         \$7,161         \$7,161         \$7,161         \$7,161         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636         \$8,636						Invoice Period:	07/1/	14 - 07/31/14
PERSONNEL						FINAL Invoice		(check if Yes)
PERSONNEL	DETAIL PERSON	NEI EXPENDITII	RES					
Janitor         0.20         \$6,318         \$6,318.           Facilities Manager         0.13         \$7,161         \$7,161.           Maintenance Worker         0.20         \$8,636         \$8,636.				BUDGETED		5		REMAINING BALANCE
Maintenance Worker 0.20 \$8.636 \$8.636.								\$6,318.00
		C.	13					\$7,161.00
	Maintenance Worker	0.	20	\$8,636				\$8.636.00
			_					
				···				
								<u> </u>
		***************************************	-					
					<u> </u>			
	ļ <u></u>		-					
			<del>-  </del> -					
							····	
					1 1992			
		•						
		1						
					,			
			_			<del></del>	· · · · · ·	
POTAL BALABLES 0.50 502.145	TOTAL CALADIES		E 2	600 445	ting the second	ļ		800 445 50
TOTAL SALARIES 0.53 \$22.115 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.0 \$22.115.								\$22,115.00
	Certified Bv:			•	Date:			

APPENDIX F-5c Appendix Term: 7/1/14 - 6/30/15

					CM	S#	_	in	voice Num	ser
Contractor: Tides Center					638	80		l t	<u>{U</u> 11JUL1	4
Address: The Presidio P.O. Box 2990	)7									
San Francisco, CA 94129-0	907			Con	tract Pur	chase 0	irder No:			
Telephone: 415-561-6340		и и и	# # · E		F	unding	Source:	<u> </u>	eneral Fu	nd
Fax: 415-561-6301		H								
			····		Gra	nt Code	: / Detail:		N/A	
Program Name: DISH - 6 Buildings (GF)										
					Proje	ct Code	/ Detail:		N/A	
						invoice	e Period:	07/1	/14 - 07/3	1/14
								,	٦ .	
						FINAL	_ invoice	<u> </u>	](check if	Yes)
	TOT	ΓΔΙ	DELJV	EBED	DELIV	mpen	06	OF	REMA	INING
	CONTR			ERIOD	TOD			TAL	DELIVE	
DELIVERABLES	UOS	UDC	UOS	UDC	UOS	UDC	UOS	UDC	UDS	UDC
Property Management Davs	126.801	392			ļ		<u> </u>		#####	392
			<u> </u>	ļ	ļ		ļ		<b></b>	·····
		<del></del>	<b> </b>		ļ		1	ļ	╂	
		<del> </del>	<b> </b>				<b> </b>	<u> </u>	<del> </del>	.,
<u></u>		<del> </del>	l	1			<b> </b>		<del> </del>	
			4		<u> </u>		L.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<u> </u>	A CONTRACTOR OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF TH	
		UDÇ		UDC		UDC		UDC		UDC
Unduplicated Clients for Appendix		392					l Herry	720MC44A0C4H44H0		392
	******						*************	***************************************	- Company Comment	
EXPENDITURES				NSES	EXPE			OF	REMA	
	BUD		THIS F	ERIOD	TOD	ATE	BUE	GET	BALA	~~~
Total Salaries (See Page B) Fringe Benefits	\$2,158 \$795		<b> </b>		1		ļ		\$2,158, \$795.6	
Total Personnel Expenses	\$2,954					valva od pravi pravnika.	ļ		\$2,954.	
Operating Expenses:	92.50	7,2,01	<del> </del>					-	W4.504.	201.00
Occupancy-(e.g., Rental of Property, Utilities,	\$846	.266	1					······	\$846.2	66.00
Building Maintenance Supplies and Repairs)		······································					I		ļ ————	
Materials and Supplies-(e.g., Office.	\$147	.690							\$147,E	90.00
Postage, Printing and Repro., Program Supplies)					<u> </u>		-		<u> </u>	
	\$148	77-7	ļ:		<b> </b>		<b> </b>		6440.6	77.00
General Operating-ie.g., Insurance, Staff	<b>⊅!</b> 40	,57.7	ļ		ļ		<u> </u>		\$148,9	77.00
Training, Equipment Rental/Maintenance)			<b>.</b>		<b>├</b> ──		ļ		1	
Staff Travel - re.g., Local & Out of Town)	\$1.2	200	<b> </b>				ļ		\$1.20	0.00
			<b> </b>		ļ			***************************************	1	
Consultant/Subcontractor	\$222	,330							\$222.3	30.00
Other - (e.g., Client Food, Client Travel, Client	\$448	.344							\$448,3	44.00
Activities and Client Supplies;									ļ	
7-4-10	\$1.814	4 BU-			] 		<u> </u>	<del>latina la mala de la comp</del>	\$1.814.	207.00
Total Operating Expenses Capital Expenditures	\$1.01	7,00	<del> </del>						81.014,	307.00
TOTAL DIRECT EXPENSES	\$4.769	9,074	1				<u> </u>		\$4,769.	374.00
Deguat Resident Fees	(\$1,45		1		ļ		ļ		(\$1,455	
TOTAL EXPENSES	\$3,313	3.420							\$3,313,	420.00
LESS: Initial Payment Recovery				- 13	NOTES		<del></del>			<del></del>
Other Adjustments (Enter as negative, if appro	priate)			- 4						
REIMBURSEMENT					<u> </u>					
The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s	-1 -/ 1								4	
I certify that the information provided above is, to the be accordance with the budget approved for the contract of		-								
records for those claims are maintained in our office at			sa ander tri	e provisio		intact. Fi	un justinoat	on and be	скир	
Signature:								Date:		
5.9						***				
Title:			<u>.</u>				_			
										-
Send to: SFDPH Fiscal / Invoice Proces	sing	- CONTROL OF STREET							And the second second second	
1380 Howard Street, 4th Floor										
San Francisco, CA 94103		By:			<u>.</u>			Date:		
Attn: Contract Payments	uh kerah bianggalan dalam dalam dalam		(DPH AL	thorized	Signatory	)	NO THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRACT OF THE CONTRAC		and the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of th	

APPENDIX F-5c Appendix Term: 7/1/14 - 6/30/15 PAGE B

			Invoice Number
Contractor:	Tides Center		HU11J <b>U</b> L14
Address:	The Presidio P.O. Box 29907		
	San Francisco, CA 94129-0907	Contract Purchase Order No:	
Telephone:	415-561-6340	Fund Source:	General Fund
Fax:	415-561-6301	· · ·	
****		Grant Code / Detail:	N/A
Program Name:	DISH - 6 Buildings (GF)		
		Project Code / Detail:	N/A
		Invoice Period:	07/1/14 - 07/31/14
		FINAL Invoice	(check if Yes)

#### DETAIL PERSONNEL EXPENDITURES

		BUDGETED	EXPENSES	EXPENSES	% OF	REMAINING
PERSONNEL	FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
General Manage:	4.50	\$245.549		Name of the second	1	\$245.549.00
Assistant General Manager	4.50	\$171.788		-		\$171.788.00
Desk Clerk	21.85	\$626,191			Ĭ.	\$626,191.00
Janitor	8.55	\$270,074	2.5			\$270,074.00
Director	1.80	\$209,645			į	\$209,645.00
Deputy Director	1.00	\$99.629				\$99.629.00
Operations Manager	1.00	\$51,046			1	\$51,046,00
Facilities Director	1.00	\$81,329	-			\$81,329.00
Facilities Manager	1.87	\$107,125				\$107.125.00
Maintenance Worker	5.80	\$250.445				\$250,445.00
Facilities OM/Project Associate	1.00	\$45,748				\$45.748.00
		1				
					į	
				1		
		1			ŀ	
		ì		4		
					Man of	
				-		
			1	]		
TOTAL SALARIES	52.87	\$2,158,569				\$2,158,569,00

I certify that the information provided above is, to the best of my knowledge, complete and accurate; the amount requested for reimbursement is in accordance with the budget approved for the contract cited for services provided under the provision of that contract. Full justification and backup records for those claims are maintained in our office at the address indicated.

Certified By:	Date:_	
Title:		

APPENDIX F-6

Appendix Term: 7/1/15 - 6/30/16

					CN	1S #		ler	voice Nun	be!
Contractor: Tides Center					63	080	j		lu31JuL	15
Address: The Presidio P.O. Box 2990										
San Francisco, CA 94129-0	1907			Con	tract Put	chase 0	rder No:			
Tolombono: 445 554 5240		ţ		n		mara aliana	Carroni			
Telephone: 415-561-6340 Fax: 415-561-6301						runaing	Source:	<u> </u>	eneral Fr	ınc
1 dx. 410-301-0001		1 11 1	# E		Gr	ant Code	/ Detail:		N/A	
Program Name: DISH - DAH Clinic (FQHC)				ů						
					Proje	ect Code	/ Detail:		N/A	
					·			L		****
						Invoice	Period:	07/1	/15 - 07/	31/15
									1	
						FINAL	. invoice	Ĺ	(check if	Yes)
	TO	TAt	DELIN	/ERED	DELA	ERED	6)_	OF	REM	AINING
		CACTED	THIS F	ERIOD		DATE		TAL		RABLES
DELIVERABLES	UOS	UDC	UOS	UDC	UOS	UDC	UOS	UDC	UOS	UDC
Property Management Services	12	<del></del>	ļ	<del> </del>	ļ	ļ			12	<u> </u>
		<del> </del>		-	-					
		<del> </del>		<del> </del>	1					
		1		-	<b> </b>	<del></del>				<del> </del>
	<u></u>	<u> </u>				<del> </del>				<del>.</del>
				······································		MANAGEM BY WHITE STATE OF			<del></del>	<u> </u>
		UDC	<del></del>	UDC	<del></del>	UDC	_	UDC	<b>?</b>	NDC
Unduplicated Clients for Appendix		<u> </u>	ļ		<u> </u>	-	100			ļ
EXPENDITURES			EVDE	NSES	EVE	Nece	0/	OF.	DEM	A BATTATO
EXPENDITORES	BUD	GET		PERIOD		NSES DATE		IGET		AINING ANCE
Total Salaries (See Page B)	\$22.				[					15.00
Fringe Benefits	\$8.								<u> </u>	15.00
Total Personnel Expenses	\$30.	230						····	\$30.2	30.00
Operating Expenses:										
Occupancy-(e.g., Rental of Property, Utilities.	\$22.	445			ļ				\$22.4	45.00
Building Maintenance Supplies and Repairs i			ļ		ļ: 					
Materials and Supplies-(e.g., Office.	\$2,4	400	ļ		<b> </b>				€5.4I	00.00
Postage, Printing and Repro., Program Supplies)		100			<u> </u>				82,41	30.00
					1					
General Operating-(e.g., thsurance, Staff										
Training, Equipment Rental/Maintenance)										
					<u> </u>		<u></u>			
Staff Travel - (e.g., Local & Out of Town)					ļ	······································			·	
Consultant/Subcontractor					<u> </u>		<del></del>			
					l					
Other - (e.g., Client Food, Client Travel, Client			-				<u> </u>			
Activities and Client Supplies)									***************************************	
C-10224444							-	125.000 100 100 100 100 100 100 100 100 100	Proment of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Party of the Par	
Total Operating Expenses	\$24.	.645	ļ		ļ		<u> </u>		\$24.8	45.00
Capital Expenditures TOTAL DIRECT EXPENSES	\$55.	075			<del> </del>		<u></u>		\$55.0	75, 60
Deduct Resident Fees		30°		-						73.00 ).00ii
TOTAL EXPENSES	\$55.						· · · · · ·			45.00
LESS: Initial Payment Recovery				***************************************	NOTES	<del> </del>			-	
Other Adjustments (Enter as negative, if appro	priate)									
REIMBURSEMENT				: 	<u> </u>					
	والمسالة المسالم الم						470 - 110			
I certify that the information provided above is, to the be accordance with the budget approved for the contract of										
ecords for those claims are maintained in our office at			o unaci ui	o pi o vibio	ii or tilat çç	niciation in	iii jasiiilisai	On and ba	cwah	
Signature:								Date:		
					************************************					-
Title:										
			***************************************		ankwanga kananga ma	************************				Note of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State
Send to: SFDPH Fiscal / Invoice Process	sing	. –								
1380 Howard Street, 4th Floor										
San Francisco, CA 94103		Вус	180 Mar.					Date:		
Attn: Contract Payments			(DPH At	utnorized	Signatory	/)	10 <b>12</b> 10 10 10 10 10 10 10 10 10 10 10 10 10	SURVINION AND THE PROPERTY OF	Distance of the second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second	er militari ver silika kratera

APPENDIX F-6 Appendix Term: 7/1/15 - 6/30/16

Invoice Number

PAGE B

Contractor:	Tides Center					Н	J31JUL15	
Address:	The Presidio P							
	San Francisco	, CA 9412	29-0907	Contract F	urchase Order No:	<del></del>		
·	415-561-6340 415-561-6301				Fund Source:	Ge	neral Fund	
	DISH - DAH CI	inic (FOH	rc\		Grant Code / Detail:		N/A.	
Flogram wame.	DIGIT - DATE OF	mo (r æri	,	Pr	oject Code / Detait:		N/A	
					invoice Period:	07/1/	15 - 07/31/15	
					FINAL invoice	(check if Yes)		
DETAIL PERSON	NEL EXPEND	TURES						
PERSONNEL		FTE	BUDGETED SALARY	EXPENSES THIS PERIOD	EXPENSES TO DATE	% OF BUDGET	REMAINING BALANCE	
Janito:	2,	0.20	\$6,318	THE LINES			\$6.318.00	
Facilities Manager		0.13	\$7,161				\$7,161.00	
Maintenance Worker	,	0.20	\$8,636				\$8.636.00	
	***************************************							
						*****		
				6.1				
							<u> </u>	
····		1					<u> </u>	
		ļ						
					ļ		-	
	·····			· · · · · ·			ļ	
					ļ	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	ļ	
		<u> </u>	<u> </u>				<u> </u>	
		<del>}</del>		<del>~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~</del>	ļ <u> —  </u>		<u> </u>	
		<del> </del>			<u> </u>			
,		<del>  </del> -			<u> </u>			
			····					
		<del> </del>						
······································		<u> </u>				<del></del>		
		<del> </del>		***************************************				
		<del></del>	·····	· · · · · · · · · · · · · · · · · · ·	<u> </u>			
1-144-11-11-11-11-11-11-11-11-11-11-11-1								
			***************************************					
	······································							
TOTAL SALARIES		0.53	\$22,115				\$22,115.00	
I certify that the information	n provided above is,	to the best o	ot my knowledge, co	implete and accurate; t	he amount requested for	reimbursen	nent is in	
accordance with the budge	et approved for the c	ontract cited	for services provid	ed under the provision	of that contract. Full just	ification and	backup	
records for those claims a	re maintained in our	office at the	address indicated.					
	•			•				
Certified Bv				Date:				
-oranica by.				2310		A	-	
Title								
, 100.	***************************************							

APPENDIX F-6a Appendix Term: 7/1/15 - 6/30/16

Contractor: Tides Center						80 .	Ì		voice Num	
Address: The Presidio P.O. Box 2990 San Francisco, CA 94129-0				Con	tract Pui	rchase (	order No:			
Telephone: 415-561-6340 Fax: 415-561-6301		H		]		Funding		MHSA		
			<i>)</i> [		Gra	ant Code	e / Detail:		N/A	<u> </u>
Program Name: DISH - Camelot Hotel (MHS	(A)				Ргоје	ect Code	e / Detail:	PN	MHS63 / *	1605
						invoic	e Period:	07/1	1/15 - 07/	31/15
						FINA	L Invoice		(check if	fYes)
	TOT CONTR			ERED		ÆRED DATE		OF TAL		AINING ERABLES
DELIVERABLES	UOS	UDC	UOS	UDC	UOS	UDC	UOS	UDC	UOS	UDC
Property Management Davs	9.198	31		<b></b>			ļ	<del></del>	9,198	31_
							<u> </u>			<del> </del>
				-	ļ	ļ	ļ	-	<b></b>	<u> </u>
	MANUFACTURE AND ADDRESS OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE		i i				<u> </u>	<u></u>		
Unduplicated Clients for Appendix		UDC 31	***************************************	UDC		upc		UDC	Time.	UDC 31
EVERNETHER			Estor	NOTE	CVBC	**************************************	9/	O.F.	DEA.	6 (L 4%-) (C)
EXPENDITURES	BUD	GET		NSES ERIOD		NSES DATE		OF GET		AINING ANCE
Total Salaries (See Page B)	\$216.	300,					ľ		\$216.	006.00
Fringe Benefits	\$79.3	فيستنف المرابع بالمرابع والمرابع		****					of foresternossessesses	74.00
Total Personnel Expenses	\$295.	.280	<u> </u>	~~~	ļ		ļ		\$295.	280,00
Operating Expenses: Occupancy-(e.g., Rental of Property, Utilities,	\$79,	5,17	ļ				<b> </b>		\$ 570 F	17.00
Building Maintenance Supplies and Repairs:	#1 J.	017			<u> </u>		1	·····	\$ 270,0	717.00
Materials and Supplies-(e.g., Office.  Postage, Printing and Repro., Program Supplies)	\$2.0	000							\$2.0	00.00
General Operating-(e.g., Insurance, Staff Training, Equipment Rental/Maintenance)	\$4.8	348							\$4,8	48.00
Staff Travel - (e.g., Local & Out of Town)										
Consultant/Subcontractor		······································	<u> </u>				1	·····		
Other - (e.g., Client Food, Client Travel, Client Activities and Client Supplies)							<u> </u>			
Total Operating Expenses	\$86.	365							\$86.3	865.00
Capital Expenditures TOTAL DIRECT EXPENSES	\$381.	645		<del></del>			<u> </u>		ু হয়হ	645.00
Deauci Resident Fees	(85.1		ļ					<del></del>	41	43.00)
TOTAL EXPENSES	<b>\$</b> 376.									502.00
LESS: initial Payment Recovery					NOTES	:				
Other Adjustments (Enter as negative, if appro REIMBURSEMENT	priate)									
certify that the information provided above is, to the be										-
records for those claims are maintained in our office at t Signature:							-	Date:		
Title:							-			
Send to: SFDPH Fiscal / Invoice Process	sing			10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by 10 by				E0000000000000000000000000000000000000		
1380 Howard Street, 4th Floor	-··· '0	_						_		
San Francisco, CA 94103 Attn: Contract Payments		By:	(DPH AI		Signator	ν)	-	Date:	:	· · · · · · · · · · · · · · · · · · ·

Contractor: Tides Center

Title:

APPENDIX F-6a

Appendix Term: 7/1/15 - 6/30/16

invoice Number

HU21JUL15

PAGE B

	The Presidio P. San Francisco,			Contract Pu	ırchase Order No:		
	415-561-6340 415-561-6301				Fund Source:		MHSA
* 11				···· Gı	rant Code / Detail:		N/A
Program Name:	DISH - Camelot	t Hotel (f	ЛНSA)	Pro	ject Code / Detail:	РМН	S63 / 1605
					invoice Period:	07/1/1	5 - 07/31/15
					FINAL invoice		(check if Yes)
DETAIL PERSON	NEL EXPENDI	TURES	BUDGETED	EXPENSES	EXPENSES	% OF	REMAINING
PERSONNEL	******	FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
Seneral Manager		1.00	\$54.567				\$54,567.00
Assistant General Ma	enager	1.00	\$38,175				\$38,175.00 \$ <b>1</b> 07.470. <b>0</b> 0
Desk Cierk		3.75	\$107,470 \$15,794				\$107.470.00 \$15.794.00
lanitor		0.50	\$15.784	1			\$15.794.00
		<del></del>					
					1		
	<u> </u>						
		******					
					İ		
				<u> </u>			
				12			
			·····				· · · · · · · · · · · · · · · · · · ·
				1			
OTAL SALARIES		6.25	<b>\$216.00</b> 6			i	\$216,006,00

APPENDIX F-6b Appendix Term: 9/1/15 - 6/30/16

Contractor: Tides Center						15 # 180	]		voice Num IU51SEP	
Address: The Presidio P.O. Box 299 San Francisco, CA 94129-6				Coi	ntract Pui	rchase C	rder No:			
Telephone: 415-561-6340 Fax: 415-561-6301						Funding	Source:		<b>⊣</b> UD Gra	nt
Program Name: DISH - Empress Hotel (HUI	n)	186	# E E		Gra	ant Code	/ Detail:	, , ,	1CH005/	16
Frogram Mattle. DISH - Empress Hotel (No.	<b>,</b>				Proje	act Code	/ Detail:		N/A	
						invoice	e Period:	09/1	/15 - 09/:	30/15
						FINA	_ Invoice		(check if	Yes)
DELIVERABLES	TOT CONTR UOS		DELIV THIS P UOS			ERED DATE UDC	% TO UOS	OF TAL UDC		VINING RABLES UDC
Property Management Days	11,497	35				-			11.497	35
					1					
		<u> </u>			1					<u> </u>
Egyptocommonoments	<u> </u>	1		-	1	<u> </u>				
		UDC	<del>gypton Theology</del>	UDC	opposite the second	UDC	Çeran kumatikin <del>Ma</del> rtinin Ma <sub>r</sub>	UDC		UDC
Unduplicated Clients for Appendix		35		MINISTER 1		<u></u>				35
EXPENDITURES	gua		EXPE THIS P			NSES DATE	% BUD		BALA	ANCE
Total Salaries (See Page B) Fringe Benefits	\$115 \$42.		1		1				\$115.9 \$42.5	
Total Personnel Expenses	\$158					*****			i-	47. <b>0</b> 0
Operating Expenses:										
Occupancy-(e.g., Rental of Property, Utilities, Building Maintenance Supplies and Repairs)	\$119	.673	<u> </u>						\$119,6	373.00
Materials and Supplies-(e.g., Office Postage, Prinsing and Repro., Program Supplies)	\$4,6	373	ļ		<b>}</b>		<u> </u>		\$4,67	73.00
Posage Filling and Repts. Filogram Supplies)				<del></del>	<b> </b>					
General Operating-re.s., Insurance, Staff	\$4.9	992							\$4,99	32.00
Training, Equipment Rental/Maintenance)	ļ				ļ					
Staff Travel - (e.g., Local & Out of Town)										
Consultant/Subcontractor	<u></u>				1		ļ			
CONSCIENTED CONTRACTOR										
Other - te.ç., Client Food, Client Travel, Client Activities and Client Supplies)				. # .:						
Total Operating Expenses	\$129	,338						eri-mirine-kono	\$129.3	38.00
Capital Expenditures	<b>\$</b> 287	205							***	rae rae
TOTAL DIRECT EXPENSES  Degusi Resident Fees	(\$92.								\$287,7 (\$92.9	96.00)
TOTAL EXPENSES	\$194								\$194.7	
LESS: Initial Payment Recovery  Other Adjustments (Enter as negative, if appro	n nint - 1		-		NOTES					
REIMBURSEMENT	opnate)									
I certify that the information provided above is, to the be accordance with the budget approved for the contract or records for those claims are maintained in our office at Signature:	ited for servi	ces provide indicated	ed under the	provisio	on of that co	intract. Fi		on and ba		
Title:			·							
Send to: SFDPH Fiscal / Invoice Proces	sing			***********					<del></del>	
1380 Howard Street, 4th Floor	-	_								
San Francisco, CA 94103 Attn: Contract Payments		By:		horized	Signator	Λ		Date:		

APPENDIX F-6b Appendix Term: 9/1/15 - 6/30/16

PAGE B

· · · · · · · · · · · · · · · · · · ·	Tides Center		0000				ice Number 51SEP15
	The Presidio P San Francisco			Contract F	urchase Order No:		
	415-561-6340				Fund Source:	H	JD Grant
	415-561-6301				Frant Code / Detail:	НС	CH005/16
Program Name:	DISH - Empres	s Hotel (	HUD)	Pr	oject Code / Detail:	······································	N/A
					Invoice Period:	09/1/1	5 - 09/30/15
					FINAL Invoice		(check if Yes)
DETAIL PERSONI	VEL EXPEND	TURES	BUDGETED	EXPENSES	EXPE <b>NSE</b> S	% OF	REMAINING
PERSONNEL		FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
General Manager		0.50	\$27.283				\$27.283.0
Assistant General Ma Desk Clerk	nager	1.60	\$19.088 \$45.854	163			\$19.088.0 \$45.854.0
Janitor		0.75	\$23,691		<u> </u>		\$23.691.0
Darrico		0.501	\$20,00 C				\$20.001.0
			***************************************				
				:			
		-					
				~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			
		***************************************					
				<u> </u>			
<u> </u>		<u> </u>	·				
				· · · · · · · · · · · · · · · · · · ·			
TOTAL SALARIES		3.35	\$115,916				\$115.916.0
TOTAL SALARIES  I certify that the information accordance with the budge records for those claims are	t approved for the c	to the best ontract cite	of my knowledge. of d for services provid	omplete and accurate; t ded under the provision			

Date:

Certified By:

Title:

APPENDIX F-6c

Appendix Term: 7/1/15 - 6/30/16 PAGE A CMS# invoice Number 6380 Contractor: Tides Center HU11JUL15 Address: The Presidio P.O. Box 29907 San Francisco, CA 94129-0907 Contract Purchase Order No: General Fund Telephone: 415-561-6340 Funding Source: HUH Fax: 415-561-6301 Grant Code / Detail: Program Name: DISH - 6 Buildings (GF) Project Code / Detail: N/A Invoice Period: 07/1/15 - 07/31/15 FINAL Invoice (check if Yes) TOTAL DELIVERED DELIVERED % OF REMAINING DELIVERABLES TOTAL S UDC CONTRACTED THIS PERIOD TO DATE UOS UDC UOS uos UDC DELIVERABLES UDO UOS UDC UOS Property Management Days ###### 392 UDC UDC UDC UDC Unduplicated Clients for Appendix 392 392 EXPENSES EXPENSES % OF **EXPENDITURES** REMAINING BUDGET THIS PERIOD TO DATE BUDGET BALANCE \$2,158,56 \$2,158,569.00 Total Salaries (See Page B) \$795.698 \$795,698,00 Fringe Benefits Total Personnel Expenses \$2,954,267 \$2.954.267.00 Operating Expenses: \$846.266.00 \$846,266 Occupancy-(e.g., Rental of Property, Utilities Building Maintenance Supplies and Repairs) \$147,690.00 Materials and Supplies-(e.g., Office \$147,690 Postage, Printing and Repro., Program Supplies) \$148,977 \$148,977,00 General Operating-(e.g., insurance, Staff Training, Equipment Rental/Maintenance) \$1,200.00 \$1.200 Staff Travel - (e.g., Local & Out of Town) \$222,330.00 \$222,330 Consultant/Subcontractor \$448.344 \$448,344.00 Other - (e.g., Client Food, Client Travel, Client Activities and Client Supplies; \$1.814.807 \$1,814,807.00 Total Operating Expenses Capital Expenditures TOTAL DIRECT EXPENSES \$4,769.074 \$4,769,074.00 (\$1,455,654,00) (\$1,455,654) Deduct Resident Fees \$3,313.420.00 \$3,313.420 TOTAL EXPENSES NOTES: LESS: Initial Payment Recovery Other Adjustments (Enter as negative, if appropriate) REIMBURSEMENT I certify that the information provided above is, to the best of my knowledge, complete and accurate; the amount requested for reimbursement is in

	Signature:		Date:
i e	Title:		
Send to:	SFDPH Fiscal / Invoice Processing		
	1380 Howard Street, 4th Floor San Francisco, CA 94103	Bv:	Date:
	Attn: Contract Payments	(DPH Authorized Signat	tory)

APPENDIX F-6c Appendix Term: 7/1/15 - 6/30/16 PAGE B

	les Center			i		ice Number 11JUL15
ر ما تواند من من من من المن المن المن المن المن ال		Page 85 PATY		1	no	TIJOLIO
	e Presidio P.O. Box		Da adama ad	b Branch and Barban Mari		
581	n Francisco, CA 941	129-0907	Contract	Purchase Order No:	<u> </u>	
Telephone: 41	C EE4 COAN			Fund Source:	C	neral Fund
,	5-561-6301			raid Source.	261	CIAI FUIN
Pax: 41:	3-301-0301			العندة والمساحة	<u> </u>	h 17 6
D	···	••·\		Grant Code / Detail:	L	N/A
Program Name: Dis	SH - 6 Buildings (GF	')	,	na-i	<u></u>	
				Project Code / Detail:		N/A
						W1 - Market 195 - 1 2 W
				Invoice Period:	0//1/1	5 - 07/31/15
				<b></b> 1		
				FINAL Invoice		(check if Yes)
DETAIL PERSONNE	L EXPENDITURES	3				
		BUDGETED	EXPENSES	EXPENSES	% OF	REMAINING
PERSONNEL	FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
General Manager	4.50	\$245.549				\$245.549.00
Assistant General Manag		\$171,788				\$171.788.00
Desk Clerk	21.85	\$626,191		_	<b></b>	\$626,191.00
Janitor	8.55	\$270,074				\$270.074.00
Director	1.80	\$209.645   - \$99.629	<del> </del>	11	<del> </del>	\$209,645.00 \$99.629.00
Deputy Director Operations Manager	1.00	\$51.046				\$51,046.00
Facilities Director	1.00	\$81,329				\$81.329.00
Facilities Manager	1.87	\$107,125	·		<del></del>	\$107.125.00
Maintenance Worker	5.80	\$250.445				\$250.445.00
Facilities OM/Project Ass		\$45,748				\$45,748.00
		1				
		į				
			-			
				12	· H	
TOTAL SALARIES						

APPENDIX F-7

Appendix Term: 7/1/16 - 6/30/17

CON	trapped trapped to the state of	JH	Con	Gran	nase Ord unding S t Code /	ource:	Ge	neral Fun	d
Fax: 415-561-6301  Program Name: DISH - DAH Clinic (FQHC)  CON	TO THE PARTY OF TH			Gran	-	h	Ge	neral Fun	<u>d</u>
Program Name: DISH - DAH Clinic (FQHC)	Sign of the state				t Code /	Diatail:			
CON						Detaii.		N/A	
CON				Projec	t Code /	Detail:		N/A	<u></u>
CON					invoice F	eriod:	07/1/	16 - 07/31	/16
CON					FINAL I	nvoice		(check if Y	es)
DELIVERABLES UOS	TOTAL TRACTED UDC	DELIVERI THIS PERI UOS L		DELIVE TO DA UOS		% O TOTA UOS		REMAIN DELIVERA UOS	
Property Management Services 12								12	
		<b> </b>							
				TOTAL PROPERTY OF THE PARTY OF					NAMES OF THE PROPERTY OF THE P
	UDC	ţ.	JDC .	olew Pariti to dela manana di tah	UDC	-	UDC		UDC
Unduplicated Clients for Appendix							***************************************		***************************************
EXPENDITURES	UDGET	EXPENSE		EXPEN TO DA		% O BUDG		REMAIN BALAN	
	22,115	THIS PERI	00	∞ران ا	1	DUUC	1	\$22,118	
11	8.115							\$8.115	
	30.230	<b> </b>			<u> </u>			\$30.230	).00
Operating Expenses: Occupancy-(e.g., Rental of Property, Utilities \$2	22.445					······································		\$22,44	5.00
Building Maintenance Supplies and Repairs)									
Name of the Complete of the Co	2,400							\$2.400	00
Materials and Supplies-re.g., Office. \$ Postage, Printing and Repro., Program Supplies)	2.400	<del> </del>						∌2.4UU	.00
	··········								
General Operating-(e.g., Insurance, Staff Training, Equipment Rental/Maintenance)									
Haming, Eddipmen Remainwaintenance)									
Staff Travel - (e.g., Local & Out of Town)									
Consultant/Subcontractor									
Other - (e.g., Cilent Food, Cilent Travel, Cilent Activities and Client Supplies)			4						
Total Operating Expenses S. Capital Expenditures	24.845							\$24.845	5.00
	55,075							<b>\$</b> 55,075	00.c
[	(\$30)							(\$30,0	
TOTAL EXPENSES State Sta	55,045	<u> </u>		L. INOTES:				<b>\$5</b> 5.045	<u>00,0</u>
Other Adjustments (Enter as negative, if appropriate)		<u> </u>		INOTES.					
REIMBURSEMENT				Ĺ					
I certify that the information provided above is, to the best of my accordance with the budget approved for the contract cited for si	_								
records for those claims are maintained in our office at the addre		en auther the bu	OVISIO	s or mar con	liaci. Fuii	justinuanu	i aile bac	with	
Signature:							Date:		
Title:		·							
Send to: SFDPH Fiscal / Invoice Processing		TOTAL PROPERTY OF THE PARTY OF				nechtionsmusselv			
1380 Howard Street, 4th Floor San Francisco, CA 94103	By						Deter		
Attn: Contract Payments	ومة								

APPENDIX F-7 Appendix Term: 7/1/16 - 6/30/17

Contractor:							
	Tidan Funtan				Г	~~~~~~	ice Number
Address:	rides Center The Presidio P.O. I		20007		ļ	nu	31JUL16
	San Francisco, CA			Contract F	urchase Order No:		
		• • • •				·····	
Telephone:	<b>41</b> 5- <b>56</b> 1-63 <b>4</b> 0				Fund Source:	Ger	ieral Fu <b>n</b> d
Fax:	415-561-6301					<u> </u>	
	DIGIT DATE OF				Grant Code / Detail:		N/A
Program Name:	DISH - DAH Clinic	(FUF	16)	Þ	oject Code / Detail:		N/A
				<i>'</i> .	oject dode / Detail.		1477
					invoice Period:	07/1/1	6 - 07/31/16
					-		
					FINAL Invoice		(check if Yes)
~~~an ~~~~~	leri eraemerainista	~ m ~					
DETAIL PERSONN	IEL EXPENDITUI	〈圧〉	BUDGETED	EXPE <b>NSE</b> S	EXPENSES	% OF	REMAINING
PERSONNEL	ं हा	Ē	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
Janitor		20	<b>\$</b> 6,318				\$6,318,00
Facilities Manager		13	\$7.161				\$7,161.00
Maintenance Worker	0.:	20	\$8,636				\$8.636.00
<u> </u>		_			<u> </u>		
		<u> </u>					
	<del> </del>						
		<del> -</del> -		<u> </u>			
		-					***************************************
			······································				
				<u> </u>			
		- 1					
TOTAL SALARIES							

APPENDIX F-7a

Appendix Term: 7/1/16 - 6/30/17

					CN	IS ≉		in	voice Num	ber
Contractor: Tides Center					63	080			lU21JUL	16
Address: The Presidio P.O. Box 2990 San Francisco, CA 94129-0				Cor	ntract Pun	rchase C	irder No:			
Telephone: 415-561-6340 Fax: 415-561-6301			JH			Funding	Source:		MHSA	
Program Name: DISH - Camelot Hotel (MHS	:A)	1 5 5	E E		Gri	ant Code	e / Detail:		N/A	
Flogram value. Dien, "Ournellet Hotel (wille	<i>ars</i>				Proj	ect Code	Detail:	PN	MHS63 / 1	705
						invoic	e Period:	07/1	/16 - 07/:	31/16
						FINA	Linvoice		](check if	Yes)
	TOT CONTR	ACTED	THIS F	ERED	TO	/ERED DATE	TO	OF TAL	DELIVE	HNING RABLES
DELIVERABLES	UOS	UDC	UOS	UDC	UOS	UDC	UOS	udc	UOS	UDC
Property Management Days	9,198	31	ļ		<del> </del>	ļ	<b> </b>		9.198	31
	ļ	<del> </del>	<u> </u>	<del>                                     </del>	╂		<b> </b>		ļ	
<u> </u>	<del></del>		<del> </del>	ļ	<del> </del>	<del> </del>	<b> </b>		<b> </b>	
			<del>                                     </del>		<b>_</b>	1		ļ	<b> </b>	
			-		<del> </del>	1	1			
	Archive and an archive	·		<u> </u>	1	) 		; :		
		UDC		UDC		UDC		UDC		UDC
Unduplicated Clients for Appendix	eg mir gar	31	98500		producting the	1	1		35.1	
been t <sub>erre</sub> ering varies on the process of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of t	<u>(, , , , , , , , , , , , , , , , , , , </u>	-	<u> </u>	<del>, , , , , , , , , , , , , , , , , , , </del>		· · · · · · · · · · · · · · · · · · ·	<del>dominion commu</del>		<del></del>	
EXPENDITURES			EXPE	NSES	EXPE	NSES	%	OF	REMA	MINIG
	BUD	THE PERSON NAMED IN COLUMN TWO IS NOT THE OWNER.	THIS F	PERIOD	TOT	DATE	BUE	GET	~~~~~	NCE
Total Salaries (See Page B)	\$216		ļ				ļ		\$216,0	
Fringe Benefits	\$79,		-					*******************	\$79.2	
Total Personnel Expenses	\$295	.280		<del></del>	<u> </u>		ļ		\$295.2	80.00
Operating Expenses:	e76	EAT	<u> </u>	· · · ·	<b> </b>				1-200	27.00
Occupancy-(e.g., Rental of Property, Utilities,	\$79.	D1/	-				ļ		<b>\$7</b> 9.5	17.00
Building Maintenance Supplies and Repairs)		<del></del>	<b> </b>		<b>}</b>		ļ	·····		
Materials and Supplies-re.g., Office	\$2.0	ากก	1		<b> </b>		<u> </u>		\$2.00	00.00
Postage, Printing and Repro., Program Supplies)			<del> </del>		1				Ψ2.00	0.00
Todage, Andrew Sapport Cogo Andrew Sapplicon			1		╁				i	
General Operating-(e.g., Insurance, Staff	\$4,8	348			1 -		<u> </u>		\$4.84	8.00
Training, Equipment Rental/Maintenance/			1		1					
Staff Travel - (e.g., Local & Out of Town)										
Consultant/Subcontractor					<b> </b>					
					-					
Other - (e.g., Client Food, Client Travel, Client			ļ						ļ	
Activities and Client Supplies)			-		<b> </b>		ļ		ļ	
Total Operating Expenses	\$86.	365	-		-		ļ		\$86.3	25 AA
Capital Expenditures	woo.		<b>-</b>		-		ļ	<del></del>	6,000	
TOTAL DIRECT EXPENSES	\$381	.645	1		1		<del> </del>		\$381.6	45.00
Deduct Resident Fees	(\$5.3			75.			-	·····	(\$5.1e	
TOTAL EXPENSES	\$376	.502							\$376.5	***************************************
LESS: initial Payment Recovery					NOTES	:			~~	
Other Adjustments (Enter as negative, if appro	priate)				ļ					ĺ
REIMBURSEMENT			1	-5	<u>.                                    </u>				~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	
I certify that the information provided above is, to the be		-								
accordance with the budget approved for the contract of			ea unaer tn	e provisio	in of that co	ontraci. H	uli justificat	ion and ba	скир	
records for those claims are maintained in our office at								Date:		
Signature:		····· <u>·</u> ····			<del></del>			wait.		
Title:										
i me.					<del></del>					
Send to: SFDPH Fiscal / Invoice Proces	sina	Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission of the Commission o	Museum Africa (Arabica	tura a tribita de la compansión de la compansión de la compansión de la compansión de la compansión de la comp			en prosentario estrario es			AND DESCRIPTION OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON OF THE PERSON
1380 Howard Street, 4th Floor	- ·····*									
San Francisco, CA 94103		Ву						Date:		
Attn: Contract Payments		۵,	-	thorized	Signator	V)	•			
Aut. Voluet Fayners	MISTOROPHIN FINNS	William Commission			الرائد المراسمة	y / Horsessanianianianiania			Thursday Constitution	(Alabah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah Salah

APPENDIX F-7a Appendix Term: 7/1/16 - 6/30/17

PAGE B

HL HL PM-	MHSA  N/A  1S63 / 1705  16 - 07/31/16  [Check if Yes]  REMAINING BALANCE  \$54,567.00 \$38.175.00 \$107.470.00
PMH 07/1/	MHSA  N/A  1S63 / 1705  16 - 07/31/16  (check if Yes)  REMAINING BALANCE  \$34,567.00 \$38,175.00
PMH 07/1/	N/A.  1S63 / 1705  16 - 07/31/16  [(check if Yes)]  REMAINING BALANCE \$54,567.00 \$38,175.00
PMH 07/1/	N/A.  1S63 / 1705  16 - 07/31/16  [(check if Yes)]  REMAINING BALANCE \$54,567.00 \$38,175.00
PMH 07/1/	N/A.  1S63 / 1705  16 - 07/31/16  [(check if Yes)]  REMAINING BALANCE \$54,567.00 \$38,175.00
: PMH : 07/1/	REMAINING BALANCE \$54,567.00 \$107.470.00
07/1/	REMAINING BALANCE \$54,567.00 \$107.470.00
07/1/	REMAINING BALANCE \$54,567.00 \$107.470.00
% OF	REMAINING BALANCE \$54,567.00 \$38,175.00
% OF	REMAINING BALANCE \$54,567.00 \$38,175.00 \$107,470.00
	BALANCE \$54,567.00 \$38.175.00 \$107.470.00
	BALANCE \$54,567.00 \$38.175.00 \$107.470.00
	BALANCE \$54,567.00 \$38.175.00 \$107.470.00
SOUGE	\$54,567.00 \$38.175.00 \$107.470.00
	\$38.175.00 \$107.470.00
	\$107.470.00
	\$15,794.00
	<del> </del>
<del></del>	E
Į	
-	<u></u>
<del></del>	
·	
ļ	<u> </u>
<u> </u>	\$216,006,00
	or reimbursen

Title:

APPENDIX F-7b

Appendix Term: 9/1/16 - 6/30/17

Contractor: Tides Center					63 63		]	,	voice Numi	
Address: The Presidio P.O. Box 2990 San Francisco, CA 94129-0				Cor	ntract Fur	chase C	order No:			
Telephone: 415-561-6340 Fax: 415-561-6301	!		JH	1	!	Funding	Source:		HUD Gran	's†
Program Name: DISH - Empress Hotel (HUI	) 				Gra	int Code	/ Detail:	Í	HCH005/1	7
rogram wante. Dion - Empress note: (not	-1				Proje	ect Code	/ Detail:		N/A	
						Invoice	e Period:	09/1	/16 - 09/3	30/16
						FINAL	Linvoice		(check if	Yes)
	TOT CONTR	ACTED		ERIOD	DELIV 1 OT	DATE	TO	OF TAL	DELIVE	INING RABLES
DELIVERABLES Property Management Days	UOS 11.497	UDC [ 35	UOS	UDC	UOS	UDC	UOS	UDC	UOS 11,497	UDC 35
Property Management Days	11.457	1 30	<b> </b>		1			ļ	11.45/	30 .
		<del></del>	<del>                                     </del>		<b> </b>	<del></del>		<u> </u>	<b> </b>	
					l				1	
							<u> </u>		1	*
		UDC		UDC		UDC		UDC		UDC
Unduplicated Clients for Appendix	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	35	1	1 300		GDC		1		36
	4-4		***************************************	÷////	diamento (		<del></del>		***************************************	nun anno cum vincigal
EXPENDITURES	BUD			NSES: ERIOD	EXPE TO [			OF GET	BALA	INING (NGE
Total Salaries (See Page B)	\$115								\$115.9	
Fringe Benefits	\$42.				-		<b></b>		\$42.5	
Total Personnel Expenses Operating Expenses	\$158	.437	<u> </u>		ļ		1		\$158.4	57.00
Occupancy-(e.g., Rental of Property, Utilities,	\$119.	<b>.67</b> 3	ļ		<b> </b>				\$119.6	73.00
Building Maintenance Supplies and Repairs)			₩						0.10.0	1
							ļ			
Materials and Supplies-(e.g., Office.	\$4.6	373							\$4.67	3.00
Postage, Printing and Repro., Program Supplies)										
		500	ļ		-					.0.00
General Operating-(e.g., Insurance, Staff	\$4.5	<del>19</del> 12	ļ		<b> </b>				\$4.99	12.00
Training, Equipment Rental/Maintenance)			╬		1		-		l	
Staff Travel - (e.g., Local & Out of Town)										
Consultant/Subcontractor			<b>├</b> ──		-		ļ		<b></b>	
Other - (e.g., Client Food, Client Travel, Client										
Activities and Cilent Supplies	<u> </u>		<b> </b>		ļ		ļ		-	
Total Counting Eventor	\$129	736	<b> </b>	· · · · · · · · · · · · · · · · · · ·	-	***************************************	- CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONT		\$129.3	38.00
Total Operating Expenses Capital Expenditures	9145	, <del>, , , , ,</del>			i –		<del> </del>	<del></del>	F #123.3	00.00
TOTAL DIRECT EXPENSES	\$287	.795	i – – –			*******	<del> </del>		\$287.7	95.00
Deduct Resident Fees	(\$92.			-2					(\$92.9	96.00
TOTAL EXPENSES	\$194	,799	1				<u> </u>		\$194,7	99.00
LESS: Initial Payment Recovery		<del></del>		<del></del>	NOTES	:				
Other Adjustments (Enter as negative, if appro	ipriate)	······	-		#					ļ
REIMBURSEMENT			<u></u>	***************************************					***************************************	
I certify that the information provided above is, to the be	ast of my kno	wiedge, co	mpiete and	accurate	; the amou	nt request	ted for reim	bursemer	it is in	
accordance with the budget approved for the contract of	ited for servi	ices provid	ed under th	e provisio	on of that co	ntract. F	uli justificat	ion and ba	ickup	
records for those claims are maintained in our office at										
Signature:						<del></del>		Date:		
Title:			<del></del>				-			
Send to: SFDPH Fiscal / Invoice Proces	sing			<del></del>						
1380 Howard Street, 4th Floor										oddonia
San Francisco, CA 94103		₿y					~	Date:		
Attn: Contract Payments		- Constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the constitution of the cons	(DPH AL	thorized	Signatory	/)		Nistanieji ikaaleista		

APPENDIX F-7b

Appendix Term: 9/1/16 - 6/30/17

invoice Number

PAGE B

	Tides Center				Ĺ	HU!	DISEPIE
Address:	The Presidio				,	<b></b>	
	San Francisc	o, CA 9412	9-0907	Contract P	urchase Order No:		······································
					ŗ		
•	415-561-6340				Fund Source:	HL	JD Grant
Fax:	415-561-6301						
				G	rant Code / Detail:	HC	H005/17
Program Name:	DISH - Empre	ss Hotel (l	łUD)		-		
				Pro	oject Code / Detail:		N/A
					_		
					invoice Period:	09/1/1	6 <b>- 09</b> /30 <b>/</b> 16
					_		
					FINAL invoice		(check if Yes)
DETAIL PERSON	MEI EYDENI	THES					
DEIME CEROOR	"EN insurface Assemble I down N &	J1141144	BUDGETED	EXPENSES	EXPENSES	% OF	REMAINING
PERSONNEL		FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE.
General Manager		0.50	\$27,283				\$27,283.00
Assistant General Ma	anager	0.50	\$19,088				\$19.088.00
Desk Clerk		1.60	\$45.854	***************************************			\$45.854.00
Janitor	· · · · · · · · · · · · · · · · · · ·	0.75	\$23,691	:			\$23,691,00
		1					
					i i		
	***************************************			1			
		i i					
		<u> </u>					
			į				
				:			
				:			
		4					
	<u></u>		<del></del>				
TOTAL SALARIES	<del></del>	3.35	\$115.916				04.4E 040.00
certify that the information		·····		malata poo posurata: il	o procure topusoted for	r rows i so o m	\$115,916.00
accordance with the budg	•						
•				su trider the provision (	n mai connact. Fin jus	incation and i	oackup.
records for those claims a	re maintained in ou	ir onice at the	address indicated:				
					*		
O and State of the same				Date:			
Сеппес Ву:				Date:			
₹:41=.							
(IIIe)		······					

APPENDIX F-7c Appendix Term: 7/1/16 - 6/30/17

Section 1 - Tisker Comban						80	1	<del></del>	voice Numb	***************************************
Contractor: Tides Center Address: The Presidio P.O. Box 2990	n <i>7</i> 7					QU	ا	, r	1011JUL1	16
San Francisco, CA 94129-0				Con	itract Pur	chase C	order No:			
Telephone: 415-561-6340	1		JH			Funding	Source:	<u> </u>	eneral Fu	nd
Program Name: DISH - 6 Buildings (GF)		5.86			Gra	int Code	/ Detail:		N/A	
					Proje	ect Code	/ Detail:		N/A	
				•		Invoic	e Period:	07/1	/16 - 07/3	11/16
						FINA	_ Invoice		](check if	Yes)
	TOT CONTR	ACTED	THIS F	ERED ERIOD		ERED DATE	TO	OF TAL	REMA DELIVER	
DELIVERABLES	UOS	UDC	UOS	UDC	UOS	UDC	UOS	UDC	UOS	UDC
Property Management Days	126.801	392	ļ	-	ļ	ļ	ļ		######	392
	ļ	ļ	<b> </b>		<b> </b>		<b>}</b>		<b>}</b> -	
		<del> </del>	1	-	<b> </b>	-	<b> </b>		<b>}</b>	
		<del></del>	l	<b></b>	ļ				1	
		UDC		UDC		UDC		UDC		cau
Unduplicated Clients for Appendix		392				i				392
EXPENDITURES	nun.			NSES		NSES		OF	REMA	
Total Colores (Cas Boss B)	BUD \$2,158		111151	ERIOD	101	DATE	II BUL	GET	BALA	,_,_,,
Total Salaries (See Page B) Fringe Benefits	\$795.		<del> </del>		ļ		ļ		\$2,158. \$795.6	
Total Personnel Expenses	\$2.954		-				-		\$2.954,	···
Operatino Expenses:	32.50	4.201	II.		<del> </del>	<del></del>			1 32.504,	201,00
Occupancy-(e.g., Rental of Property, Utilities,	\$846	266	<b> </b>		<b>├</b> ───		<b> </b>		\$846.2	66 NO
Building Maintenance Supplies and Repairs										
							and the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of th			
Materials and Supplies-(e.g., Office.	\$147.	.690			<u> </u>				\$147,6	90.00
Postage, Printing and Repro., Program Supplies)	<u> </u>		<u> </u>		ļ				-	
6 16 6	6140	077	<del> </del>				<u> </u>		64.40.0	77.00
General Operating-(e.g., insurance, Staff	\$148	,977	-	· · · · · · · ·	<del> </del>		<b> </b>		\$148.9	77.00
Training, Equipment Rental/Maintenance)	<u> </u>	·		<del></del>	<u> </u>		<del> </del>		<b> </b>	
Staff Travel - (e.g., Local & Out of Town)	\$1,2	200	<del> </del>		ļ		ļ		\$1.20	0.00
Other Have Verg. Edds a Ott of Town					ļ				01,20	
Consultant/Subcontractor	\$222.	.330							\$222.3	30.00
Other - (e.g., Client Food, Client Travel, Client	\$448.	.344							\$448.3	44.00
Activities and Cilent Supplies			ļ		ļ					
	\$1.814	1 907		***************************************					Pro Day	207.00
Total Operating Expenses	31.012	+.00/	-		<del> </del>	<del></del>	<b></b>		\$1.814,	507.00
Capital Expenditures TOTAL DIRECT EXPENSES	\$4.769	9.074	1		<del> </del>		<del> </del>	<del></del>	\$4.769,0	774.00
Deduct Resident Fees	(\$1.45)		1		ļ				(\$1.455.	
TOTAL EXPENSES	\$3,313			7					\$3,313,4	
LESS: Initial Payment Recovery				1:	NOTES	:			*	
Other Adjustments (Enter as negative, if appro	priate)									
REIMBURSEMENT										
I certify that the information provided above is, to the be		_								
accordance with the budget approved for the contract of			ed under th	e provisio	n or that co	ntraci. Fi	JII JUSTIficat	on and ba	ickup	
records for those claims are maintained in our office at Signature:								Date:		
Oignature.								Jaic.		
Title:										
7110.						····				
Send to: SFDPH Fiscal / Invoice Proces	sino				HISTORY WINDS	eji Kiliki di Ayanesiya	violente de la composition	A		\$
1380 Howard Street, 4th Floor										
San Francisco, CA 94103		By						Date:		į
Attn: Contract Payments		3	(DPH At	ithorized	Signatory	/)				

APPENDIX F-7c

Appendix Term: 7/1/16 - 6/30/17 PAGE B

- · · · · ·				ŗ	·····	ice Number
Contractor: Tides				Ļ	HU	11JUL16
	residio P.O. Box			r		
San Fi	rancisco, CA 94	129-0907	Contract P	urchase Order No:	······································	
Telephone: 415-56	S4 EDAN			Fund Source:	D. mar	ieral Fu <b>n</b> d
Fax: 415-56				rund source.	Oct	istal cuito
rax. 410-30	01-0301			Frant Code / Detail:		N/A
Program Name: DISH -	- 6 Buildings (GF	m }		Jan Code / Detail.		1.412
. 109.011.710113. 13.011	o bandingo (oi	,	Pre	oject Code / Detail:		N/A
				,		
				Invoice Period:	07/1/1	6 - 07/31/16
				-		
				FINAL invoice		(check if Yes)
DETAIL PERSONNEL E	EXPENDITURE					
PERSONNEL	ece.	BUDGETED	EXPENSES THIS PERIOD	EXPENSES	% OF	REMAINING
General Manager	FTE   4.50	\$245,549	tulo eckion	TO DATE	BUDGET	BALANCE \$245,549.0
Assistant General Manager	4.50	\$171.788				\$171.788.0
Desk Clerk	21.85	\$626.191				\$626,191.0
Janitor	8.55	\$270,074	· · · · · · · · · · · · · · · · · · ·			\$270,074.0
Director	1.80	\$209,645				\$209,645.0
Deputy Director	1.00	\$99,629				\$99.629.0
Operations Manager	1.00	\$51,046				\$51,046.0
acilities Director	1.00	\$81,329	1.5			\$81,329.0
Facilities Manager	1.87	\$107,125	· · · · · · · · · · · · · · · · · · ·	<u> </u>		\$107,125.0
Maintenance Worker	5.80	\$250,445				\$250.445.0
-acilmes OM/Project Associ		\$45.748				\$45.748.C
-acimies Own Toject Associ	1.00	Ø43.140				) <del>(170.770.0</del>
	<del>~  </del>					
	<del></del>		and a second			
		-				
	-					
	-					
		<u> </u>				
		i			1	
	-					
TOTAL SALARIES	52.87	\$2,158.569				\$2.158.569.0

Title:

APPENDIX F-6

Appendix Term: 7/1/17 - 6/30/18

					CM		1 1		voice Num	
Contractor: Tides Center Address: The Presidio P.O. Box 2990	לו				63	80	]	<u> </u>	IU31JUL	17
San Francisco, CA 94129-09				Con	itract Pur	chase C	rder No:			
Telephone: 415-561-6340 Fax: 415-561-6301	1		JH		1	Funding	Source:	G	eneral Fu	ınd
Program Name: DISH - DAH Clinic (FQHC)		1 1 1 4			Gra	nt Code	/ Detail:		N/A	
Togram manic. Dios. Dear Onno (Carro)					Proje	ct Code	/ Detail:		N/A	···
						invoice	Period:	07/1	/17 - 07/3	31/17
						FINA	Invoice		(check if	Yes)
	TOT CONTR	ACTED	DELIV THIS P	ERIOD		ATE	TO:	OF TAL	DELIVE	VINING RABLES
DELIVERABLES	UOS 40	unc.	UOS	UDC	UOS	UDC	UOS	UDC	UOS	UDC
Property Management Services	12	ļ	ļ		<b></b>				12	1
			<del> </del>		<b> </b>				<del> </del>	
		<del> </del>	ļ		<b>}</b>		ļ		<u> </u>	
		<del> </del>	<b> </b>						<del> </del>	<del></del>
					l		<b> </b>	į	<b> </b>	
уууунын тилин тилин тилин түүн үнүү үнү үнү башан тилин тилин тилин түүнү бүй алымын тилин тилин тилин түүлөө т	alas (Tables and America)	CONTRACTOR CONTRACTOR		····	***************************************	home-way-	<del></del>	AND DOLONO FORMS	Accessed to the Control	(KIP)
		UDC	***************************************	UDC		UDC	(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	UDC		UDC
Unduplicated Clients for Appendix	19 19 19 19 19 19 19 19 19 19 19 19 19 1									-
					=14-=					
EXPENDITURES	BUD	CET	EXPE THIS P		EXPE TO D		% BUD	OF OF		ANCE
Total Salaries (See Page B)	\$22		I I		1	//\ 1 L	7	GEI	\$22.1	
Fringe Benefits	\$8.1		-	<del></del>	<b> </b>		<del></del>		\$8.11	
Total Personnel Expenses	\$30.2				<del> </del>	-		***************************************	\$30.2	The second second
Operating Expenses:			<del> </del>		<del> </del>					
Occupancy-(e.g., Rental of Property, Utilities.	\$22,	445			<b> </b>				\$22.4	45.00
Building Maintenance Supplies and Repairs)										
Materials and Supplies-(e.g., Office,	\$2.4	100							\$2.40	00.00
Postage, Printing and Repro. Program Supplies)			<u> </u>	n, .	-				<b></b>	
			ļ		<b> </b>	<del> </del>	ļ			
General Operating-(e.g., Insurance, Staff			<del> </del>	<del>: - :</del>	<b> </b>				<del> </del>	
Training, Equipment Rental/Maintenance)			<del> </del>		<b> </b>	<del></del>			<del> </del>	
Staff Travel - (e.g., Local & Out of Town)										
Consultant/Subcontractor	······································		<del>                                     </del>		1	****			<b> </b>	
				. 1		<del></del>	<u> </u>			
Other - (e.g., Client Food, Client Travel, Client										
Activities and Client Supplies)										
										-
Total Operating Expenses	\$24.	845	<del> </del>		1		<u></u>		\$24.8	45.00
Capital Expenditures	<b>\$5</b> 5.0	ñ75	<del> </del>		1	-	ļ	<del>0.22 - 1</del>	   \$55.0°	75 AA 1
TOTAL DIRECT EXPENSES  Deauci Resident Fees	<b>33</b> 5.0			- 3	<del> </del>		<del> </del>		(\$30	
TOTAL EXPENSES	\$55.0			4	<b> </b>				\$55.0	
LESS: Initial Payment Recovery		* - · · · · · · · · · · · · · · · · · ·	1	***************************************	NOTES	:	· <del></del>			
Other Adjustments (Enter as negative, if approx	oriate)									
REIMBURSEMENT										
I certify that the information provided above is, to the bes		_								
accordance with the budget approved for the contract cit			ed under the	e provisio	n of that co	ntract. Fi	ılı justmeatı	on and ba	скир	
records for those claims are maintained in our office at the								Date		
Signature:			***************************************	·····				Date:		·····
Title:										
Send to: SFDPH Fiscal / Invoice Process	ino			- Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Cont				101001000000000000000000000000000000000		and the second second
1380 Howard Street, 4th Floor	\$									
San Francisco, CA 94103		Ву	:					Date:		
Attn: Contract Payments		3		thorized	Signatory	')				
								<del>(110) 110 110 110 110 110 110 110 110 110</del>		***************************************

					Ар	pendix Tern	APPENDIX F-1 n: 7/1/17 - 6/30/18 PAGE E
						invo	ice Number
Contractor:	Tides Center						31JUL17
Address:	The Presidio P	.O. Box 2	29907		_		**************************************
	San Francisco	CA 9412	29-0907	Contract Po	urchase Order No:		
-	415-561-6340				Fund Source:	Ger	neral Fund
Fax:	415-561-6301			G	rant Code / Detail:		N/A.
Program Name:	DISH - DAH CII	nic (FQH	IC)				
				Pro	ject Code / Detail:	×	N/A
		-			invoice Period:	07/1/1	7 - 07/31/17
					FINAL invoice		(check if Yes)
DETAIL PERSON PERSONNEL	NEL EXPEND	ITURES	BUDGETED SALARY	EXPENSES THIS PERIOD	EXPENSES TO DATE	% OF BUDGET	REMAINING BALANCE
Janitor		0.20	\$6,318	-1			\$6,318.00
Facilities Manager		0.13	\$7,161		-		\$7,161.00
Maintenance Worker		0.20	\$8.636				\$8,636.00
					<u>-</u>		
	***************************************						
					<u> </u>		
			-				
				****			
	<del> </del>						
		ļ					
		<del></del>					ļ
							<u>}</u>

is certify that the information provided above is, to the best of my knowledge, complete and accurate; the amount requested for reimbursement is in accordance with the budget approved for the contract cited for services provided under the provision of that contract. Full justification and backup records for those claims are maintained in our office at the address indicated.

TOTAL SALARIES

Certified By:	Date: _	
Title:		

APPENDIX F-8a

Appendix Term: 7/1/17 - 6/30/18

Contractor: Tides Center Address: The Presidio P.O. Box 2990	17				particular	s# 80		******	voice Num IU21JUL	····
San Francisco, CA 94129-0				Cor	ntract Pur	chase C	Order No:			
Telephone: 415-561-6340 Fax: 415-561-6301		H				Funding	g Source:	······································	MHSA	
			# E E		Gra	int Code	e / Detail:		N/A	
Program Name: DISH - Camelot Hotel (MHS	·A}				Proje	ect Code	e / Detail:	PN	IHS63 / 1	805
						Invoic	e Period:	07/1	/17 - 07/:	31/17
						FINA	L Invoice		(check if	Yes)
DELIVERABLES	TOT CONTR UOS	TAL MACTED UDC	DELIV THIS P UOS			ERED DATE UDC	% TO TO UOS			INING RABLES UDC
Property Management Days	9,198	31							9.198	31
		-		<b></b>						
				***********						
		UDC		UDC		UDC		UDC		UDC
Unduplicated Clients for Appendix		31						,		31
EXPENDITURES	EI ID	ιGΕ <sup>†</sup>	EXPE			NSES DATE	% i BUD			INING ANCE
Total Salaries (See Page B)	\$216	.006	11110	LINOL		2m 1 F			\$216,0	06.00
Fringe Benefits	\$79.		***************************************			-			\$79.2	
Total Personnel Expenses Operating Expenses:	\$295	.200		<b>*****</b>					\$295.2	00.00
Occupancy-(e.g., Rental of Property, Utilities,	\$79.	517						***************************************	<b>\$</b> 79,5	17.00
Building Maintenance Supplies and Repairs)									ļ	
Materials and Supplies-re.g., Office. Postage, Printing and Reord., Program Supplies)	\$2.0	000							\$2.00	00.00
General Operating-te.g., Insurance, Staff Training, Equipment Rental/Maintenance)	\$4.8	848							\$4.84	8.00
Staff Travel - (e.g., Local & Out of Town)										
Consultant/Subcontractor							<u> </u>			
Other - re.g., Client Food, Client Travel, Client Activities and Client Supplies;										
	000	265							606.3	25 00
Total Operating Expenses Capital Expenditures	\$86.	.303			<del> </del>				\$86.3	35.00
TOTAL DIRECT EXPENSES	\$381								\$381.6	
Deduct Resident Fees TOTAL EXPENSES	(\$5. <b>\$37</b> 6								\$376.5	~~~~
LESS: Initial Payment Recovery					NOTES	;	·\		· · · · · · · · · · · · · · · · · · ·	*******
Other Adjustments (Enter as negative, if appro	priate)			·					· · · · · · · · · · · · · · · · · · ·	
T certify that the information provided above is, to the be accordance with the budget approved for the contract c	ited for servi	ices provide								
records for those claims are maintained in our office at t Signature:							-	Date:		
Title:							-			
Send to: SFDPH Fiscal / Invoice Process	sing	enteración de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition de la composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition d	TO SECURE A SECURE A SECURE A SECURE A SECURE A SECURE A SECURE A SECURE A SECURE A SECURE A SECURE A SECURE A		dan di dagan dagan dagan dagan dagan dagan dagan dagan dagan dagan dagan dagan dagan dagan dagan dagan dagan d				***************************************	
1380 Howard Street, 4th Floor San Francisco, CA 94103		By:	<b></b>				~	Date:		·
Attn: Contract Payments	*******************************		(DPH Au	thorized	Signatory	/)				

APPENDIX F-8a

Appendix Term: 7/1/17 - 6/30/18

PAGE 6

						invo	ice Number
Contractor:	Tides Center					HU	121JUL17 -
Address:	The Presidio P	.O. Box 2	<b>2990</b> 7		'		
	San Francisco.	CA 9412	29-0907	Contract F	urchase Order No:		
Telephone:	415-561-6340				Fund Source:		MHSA
Fax:	415-561-6301						
				(	Grant Code / Detail:		NIA
Program Name:	DISH - Camelo	t Hotel (N	MHSA)				
				Pr	oject Code / Detail:	PMF	IS63 / 1805
					,		
					Invoice Period:	07/1/1	7 - 07/31/17
					FINAL Invoice		(check if Yes)
DETAIL PERSON	NEL EXPEND	TURES					
			BUDGETED	EXPENSES	EXPENSES	% OF	REMAINING
PERSONNEL		FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
General Manager		1.00	\$54,567				\$54,567.00
		4.001	OCC (my)		1		000 475 00

		BUDGETED	EXPENSES	EXPENSES	% OF	REMAINING
PERSONNEL	FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
General Manager	1.00	\$54,567				\$54,567.00
Assistant General Manager	1.00	<b>\$3</b> 8.175				\$38,175.00
Desk Clerk	3.75	\$107.470				\$107,470.00
Janitor	0.50	\$15,794				\$15,794,00
					<u> </u>	
					1	
			3	······································		
1					1	
				*****		
	!		ī			
					.	
					<del> </del>	
	-				1	
			43			
					1	<del>*************************************</del>
			6			
					<del>                                     </del>	···
					<del> </del>	
TOTAL SALARIES	6.25	\$216,006				\$216.006.00

Toerlify that the information provided above is, to the best of my knowledge, complete and accurate; the amount requested for reimbursement is in accordance with the budget approved for the contract cited for services provided under the provision of that contract. Full justification and backup records for those claims are maintained in our office at the address indicated.

Certified By:	 Date:	***************************************
Title:		

APPENDIX F-8b Appendix Term: 9/1/17 - 6/30/18

					CM	S#		ìn	voice Numi	ber
Contractor: Tides Center					63	80	Ĺ	Ļ	IU51SEP	17
Address: The Presidio P.O. Box 2990 San Francisco, CA 94129-0				Соп	tract Pur	chase C	irder No:			
Telephone: 415-561-6340					!	Funding	Source:		HUD Grai	nt
Fax: 415-561-6301		H	JH		Gra	int Code	/ Detail:		HCH005/1	ε
Program Name: DISH - Empress Hotel (HUE	<b>D</b> )	L					e / Detail:	······································	N/A	
					Proje	ici Code	e / Detail:		N/A	
						invoic	e Period:	09/1	1/17 - 09/3	30/17
						FINA	L Invoice		(check if	Yes)
well vertically for	TOT CONTR	ACTED	DELIV THIS P	ERIOD	TOI	ERED DATE	TO	OF TAL	DELIVE	INING RABLES
DELIVERABLES	UOS 11,497	UDC i 35	UOS	UDC	UO5	UDC	UOS	UDC	UOS 11.497	UDC 35
Property Management Davs	13,49:	1 35	ļ		ļ				11.487	30
					<b> </b>		<u> </u>		<b> </b>	
	1	<del> </del>	ļ		l				<b>h</b>	,
							<b> </b>		1	
		<del></del>								
	<u> </u>	UDC	filos esta como como como como como como como com	UDC	<del>(laurani masina na - /- )</del>	UDC		UDC	and the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of t	UDC
Unduplicated Clients for Appendix	114 (1)	35			1	) }	14/2 Pep			35
				<u> </u>						
EXPENDITURES			EXPE			NSES		OF		UNING
	BUD		THIS P	ERIOD	TOI	DATE	BUD	GET		NCE
Total Salaries (See Page B)	\$115		<u> </u>		ļ		ļ		\$115,9	
Fringe Benefits	\$42. \$158		-			H.T. PERSON AND THE PARTY WATER	-	SILLER	\$42.5 \$158.4	
Total Personnel Expenses	\$130	, <del>-</del> 4-0 /	-				<del> </del>	<b>****</b>	# # 13C.F	131.00
Operating Expenses: Occupancy-(e.g., Rental of Property, Utilities,	\$119	673	ļ		<b>├</b> ──		ļ		\$119.6	73.00
Building Maintenance Supplies and Repairs)	<b>\$113</b>	,010	<del> </del>		<del> </del>		<b> </b>		1-2-1	71 0.00
	\$4.6	370							\$4.67	72.00
Materials and Supplies-(e.g., Office.	34.0	3/3	<del> </del>				-		\$4,67	3.00
Postage, Printing and Repro., Program Supplies)			-		<b></b>		<u> </u>		<del> </del>	~~~~~~~~~
General Operating-(e.g., insurance, Staff	\$4.9	992	1						\$4,99	2.00
Training, Equipment Rental/Maintenance)										
Staff Travel - (e.g., Local & Out of Town)							ļ		-	
Consultant/Subcontractor										
			ļ							
Other - (e.g., Client Food, Client Travel, Client	<u> </u>						ļ		ļ	
Activities and Client Supplies)	ļ		<u> </u>		<b> </b>		<b> </b>		<b> </b>	
Tapal Characters Conservation	\$129	238	-		<b> </b>		<b> </b>		\$129,3	38 <b>0</b> 0
Total Operating Expenses Capital Expenditures	2712	,,,,,,,	<del> </del>		<del> </del>		<del> </del>		\$ 125,0	
TOTAL DIRECT EXPENSES	\$287	.795	1		1				\$287.7	95.00
Deduct Resident Fees	7892		-	····	1		<del> </del>		(\$92.9	
TOTAL EXPENSES	\$194								\$194.7	
LESS: Initial Payment Recovery					NOTES	:				
Other Adjustments (Enter as negative, if appro	opriate)				1					
REIMBURSEMENT					<u> </u>					
er og at sett a total andere andere andere andere and the set at the set		iodos na						io	al in in	
I certify that the information provided above is, to the be accordance with the budget approved for the contract of										
records for those claims are maintained in our office at			pridor-111	- pr-47916	or man be		jsvinivali			
Signature:								Date:		
							-			····
1901					AND THE REAL PROPERTY.			Makes and add a large large		
Send to: SFDPH Fiscal / Invoice Proces	sing									
1380 Howard Street, 4th Floor										
San Francisco, CA 94103		Ву					-	Date	·	
Attn: Contract Payments		AND	(DPH At	thorized	Signator	y)		And the second second	Name (Santan America)	amin'ilainankayaan

APPENDIX F-8b

Appendix Term: 9/1/17 - 6/30/18

PAGE B

						Invo	ice Number
Contractor:	Tides Center					HU	51SEP17
· Address:	The Presidio P	O. Box	29907			W-1112-1111-1111-1111-1111-1111-1111-11	
	San Francisco,	CA 941	29-0907	Contract F	Purchase Order No:		
					m		. P
· ·	415-561-6340				Fund Source:	H	JD Grant
rax;	415-561-6301				Grant Code / Detail:	HC	CH005/18
Program Name:	DISH - Empres	s Hotel	(HUD)	·	Static Gode / Betain.		7.1000.70
			(******)	Pr	oject Code / Detail:		N/A
					Invoice Period:	09/1/1	7 - 09/30/17
					,		
					FINAL Invoice		(check if Yes)
•							
management (a. b.)		rrianta danna knorum					
DETAIL PERSON	INEL EXPEND	HUKES	S BUDGETED	EXPENSES	EXPENSES	% OF	REMAINING
PERSONNEL		FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
General Manager		0.50	\$27.283				\$27,283.00
Assistant General M	anager	0.50	\$19.088				\$19,088.00
Desk Clerk		1.60	\$45,854				\$45.854.00
Janitor		0.75	\$23,691				\$23,691.00
		<u> </u>					
····							
							<del></del>
							<u> </u>
							<u> </u>
				***************************************			
				·			
							-
TOTAL SALADIES		্ব বহা	\$115,916	4			\$115.016.00
TOTAL SALARIES  I certify that the information	n newided shows in	0.30 ; to the bee			he amount requested in	r reimbursem	\$115,916.00
accordance with the budg							
records for those claims a	· ·				or trial out in moti 1 on jus		
1600sus ioi diose cipilita e	ite mannames in our	OINCE EL III	e address maidated				
	•						
Certified By	: <u></u>			Date:	<del></del>		
Title							
•							

APPENDIX F-8c Appendix Term: 7/1/17 - 6/30/18
PAGE A

Contractor: Tides Center					,	<b>/s</b> # 380	]	~~~~~	voice Numb 1U11JUL1	
Address: The Presidio P.O. Box 299 San Francisco, CA 94129-0				Cor	ntract Pu	rchase C	rder No:			
Telephone: 415-561-6340 Fax:-415-561-6301			JH			Funding	Source:	G	eneral Fu	nd
		6 8 4	-/ 1 1		Gı	ant Code	Detail:		N/A	
Program Name: DISH - 6 Buildings (GF)					Pro	ject Code	e / Detail:		N/A	
						Invoice	e Period:	07/1	1/17 - 07/3	11/17
						FINA	L invoice		](check if	Yes)
	TO: CONTR		DELIV THIS P			VERED DATE	% TO	OF TAL	REMA DELIVE	INING RABLES
DELIVERABLES	UCS	UDC	uos	UDC	UOS	UDC	UOS	UDC	UOS II angaran	UDC
Property Management Days	126.801	392			┣		ļ		######	392
	l				<del> </del>	<del> </del>	1			
		<u> </u>					l			
	<u> </u>		1		1				L.,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
		UDC		UDC		UDC		UDC		UDC
Unduplicated Clients for Appendix	1. 1. 1. 1	392	1.1.				15 15			392
EXPENDITURES	BUD	GET	EXPE THIS P			ENSES DATE	% BUD	OF T	REMA BALA	
Total Salaries (See Page B)	\$2,15		1	C > (10:10)	1 - <u> </u>	W. I.	1	OC.	\$2.158.	
Fringe Benefits	\$795								\$795.6	
Total Personnel Expenses	\$2.954	4.267							\$2,954.	267.00
Operating Expenses:	\$84€	266	ļ		ļ		ļ		\$846.2	66.00
Occupancy-(e.g., Rental of Property, Utilities, Building Maintenance Supplies and Repairs)	3040	.∠00	ļ			<del></del>	ļ	· · · · · · · · · · · · · · · · · · ·	\$846.2	00.00
Materials and Supplies-(e.g., Office,	\$147	,690	ļ		ļ				\$147.6	90.00
Postage, Printing and Repro., Program Supplies)					<b> </b>					
General Operating-(e.g., Insurance, Staff	\$148	,977			1				\$148.9	<b>7</b> 7. <b>0</b> 0
Training, Equipment Rental/Maintenance)										
		200	ļ		ļ		<u> </u>		\$1.20	0.00
Staff Travel - (e.g., Local & Out of Town)	\$1,2	200			<b> </b>				\$ ,20	0.00
Consultant/Subcontractor	\$222	,330	-		<b> </b>				\$222.3	30.00
Other - (e.g., Client Food, Client Travel, Client	\$448	.344	***	·	<b> </b>		ļ		\$4 <b>4</b> 8.3	44.00
Activities and Client Supplies)	ļ		1				ļ		<b> </b>	
Total Operating Expenses	\$1.81	4.807			-		<b></b>		\$1.814.	807.00
Capital Expenditures										
TOTAL DIRECT EXPENSES	\$4.769	9,074 5,654)			ļ		ļ		\$4,769.	
Deduct Resident Fees TOTAL EXPENSES	\$3.31					· · · · · · ·			/\$1,455. \$3, <b>31</b> 3.4	
LESS: Initial Payment Recovery				7	NOTES		L	· · · · · · · · · · · · · · · · · · ·	1 40.0.0.	<i>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</i>
Other Adjustments (Enter as negative, if appro	opriate)			:						Î
REIMBURSEMENT					<u> </u>		·····			
I certify that the information provided above is, to the be	act of my kno	swiadna co	mnieta and	accurate	the amo	Int remises	ad for room	nureamen	d is in	
accordance with the budget approved for the contract of	· · · · · · · · · · · · · · · · · · ·									
records for those claims are maintained in our office at	the address	indicated.								
Signature:								Date:		<del></del>
Title:										
Cand to: CEDDL Elegal (Involve Berne	noine		musikamentamenta	Minute Williams in the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of the State of			a proposition of the second	and spenished to	einigeist Dieligei Messenhe	
Send to: SFDPH Fiscal / Invoice Proces 1380 Howard Street, 4th Floor	oniy									
San Francisco, CA 94103		Ву						Date:		Š
Attn: Contract Payments				thorized	Signator	y)				

APPENDIX F-8c Appendix Term: 7/1/17 - 6/30/18 PAGE B

invoice Number Contractor: Tides Center HU11JUL17 Address: The Presidio P.O. Box 29907 San Francisco, CA 94129-0907 Contract Purchase Order No: Telephone: 415-561-6340 General Fund Fund Source: Fax: 415-561-6301 Grant Code / Detail: Program Name: DISH - 6 Buildings (GF) Project Code / Detail: N/A Invoice Period: 07/1/17 - 07/31/17 FINAL invoice (check if Yes)

#### DETAIL PERSONNEL EXPENDITURES

		BUDGETED	EXPENSES	EXPENSES	% OF	REMAINING
PERSONNEL	FTE	SALARY	THIS PERIOD	TO DATE	BUDGET	BALANCE
General Manager	4.50	\$245.549	:		7	\$245,549.00
Assistant General Manager	4.50	\$171,788				\$171,788.00
Desk Clerk	21.85	\$626,191				\$626,191.00
Janitor	8.55	\$270,074				\$270,074.00
Director	08.1	\$209,645				\$209,645.00
Deputy Director	1.00	\$99,629				\$99.629.00
Operations Manager	1.00	\$51,046				\$51,046.00
Facilities Director	1.00	\$81.329				\$81,329.00
Facilities Manager	1.87	\$107,125				\$107,125.00
Maintenance Worker	5.80	\$250.445				\$250.445.00
Facilities OM/Project Associate	1.00	\$45,748				\$45,748.00
						·/,··, · · · · · · · · · · · · · · · · ·
						~
				1		^
					i	**************************************
				1		
						~
	i					*
	1					
		<u> </u>				
				l	1	
				l	<del>- </del>	
						<del>^</del>
					1	······································
		· · · · · · · · · · · · · · · · · · ·		<u> </u>	1	· · · · · · · · · · · · · · · · · · ·
	_			<b> </b>		
				ļ <del></del>	+	~
				<del> </del>	+	
TOTAL SALARIES	52.87	\$2,158,569		<del> </del>		\$2,158,569,00

i certify that the information provided above is, to the best of my knowledge, complete and accurate: the amount requested for reimbursement is in accordance with the budget approved for the contract cited for services provided under the provision of that contract. Full justification and backup records for those claims are maintained in our office at the address indicated.

Certified By:	Date:
Title:	



### CERTIFICATE OF LIABILITY INSURANCE Page 1 of 2

DATE (MM/DD/YYYY) 03/18/2013

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED

REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

			######################################					
ŧi	MPORTANT: If the certificate holder ne terms and conditions of the policy ertificate holder in lieu of such or	r, cert	ain policies may require an e	e policy(ies)must endorsement. A s	be endorsed, tatement on th	If SUBRO	GATION IS WAIVED ate does not confer	), subject to rights to the
PRO	DUCER		And the second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second s	CONTACT	and the second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second s		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	
	Willis Insurance Servi	ces o	of California. Inc.	NAME:			CAV	
	c/o 26 Century Blvd.		,,	PHONE IA/C NO EXT): 87	7-945-737	8	FAX (A/C, NO): 888-46	7-2378
	P. O. Box 305191	4.64		E-MAIL ADDRESS: CE	rtificate	s@willi	s.com	
	Nashville, TN 37230-5	191		INS	JRER(S)AFFOROIN	G COVERAGE		NAIC#
				NSURERA: Phila	delphia Insu	rance Co	mpany	23850-100
INSU	JRED			INSURER B:				
	Tides Center P.O. Box 29907							
		29-0	907	INSURER C:	**************************************		·	
	-,		- ···	INSURER D;	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			
				INSURER E:		annumentum primer at al al articlatur di persuagan annum		
		M		INSURER F:				
CO	VERAGES CERT	IFIC/	ATE NUMBER: 19514666			REVISION	NUMBER:	
TI	HIS IS TO CERTIFY THAT THE POLICIES	OF IN	SURANCE LISTED BELOW HA	VE BEEN ISSUED T	O THE INSURED	NAMED A	BOVE FOR THE POLIC	CY PERIOD
C	IDICATED. NOTWITHSTANDING ANY RE ERTIFICATE MAY BE ISSUED OR MAY XCLUSIONS AND CONDITIONS OF SUCH	PERTA POLIC	AIN. THE INSURANCE AFFORDINES. LIMITS SHOWN MAY HAVE	ED BY THE POLICI BEEN REDUCED BY	ES DESCRIBED	OCUMENT V HEREIN IS	VITH RESPECT TO W SUBJECT TO ALL TH	HICH THIS IE TERMS,
NSR LTR	TYPE OF INSURANCE	ADD'L INSRO	SUBA POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)		LIMITS	
A	GENERAL LIABILITY		PHPK993017	3/15/2013	3/15/2014	EACH OCCU	RAENCE S 1	,000,000
	X COMMERCIAL GENERAL LIABILITY			-,,	[ , 25, 25, 27	DAMAGE TO PREMISES (		
					į		1	,000,000
	CLAIMS-MADE X OCCUR						y one person) S	5,000
						PERSONAL 8	ADVINJURY \$ 1	,000,000
			and the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of th			GENERAL'A	GGREGATE \$ 2	,000,000
	GEN'L AGGREGATE LIMIT APPLIES PER:		Called Portugues			PRODUCTS-	COMP/OP AGG \$ 2	,000,000
	X POLICY PRO-				  -		\$	
A	AUTOMOBILE LIABILITY	1	PHPK993017	3/15/2013	3/15/2014	COMBINED S (Ea accident)	INGLE LIMIT . 1	,000,000
	X ANY AUTO						IRY(Per person) \$	
	AUTOS AUTOS				,	BODILY INJU PROPERTY!	RY(Per accident) \$	
	HIRED AUTOS AUTOS					(Per accident	\$	
	]						\$	
Ą	UMBRELLA LIAB X OCCUR		PUB414513	3/15/2013	3/15/2014	EACHOCCU	RRENCE \$ 5	,000,000
	X EXCESS LIAB CLAIMS-MADE					AGGREGATE	\$ 5	,000,000
	DED X RETENTIONS 10,000	,				**************************************	s	
<del></del>	WORKERS COMPENSATION	1				WCST/ TORY L		
	AND EMPLOYERS' LIABILITY V/M							
	ANY PROPRIETOR/PARTNER/EXECUTIVE	N/A			]	E.L. EACH AC		
	OFFICER/MEMBER EXCLUDED? [Mandatory in NR) If yes, describe under		•			E.L. DISEASE	- EA EMPLOYEE S	
	DESCRIPTION OF OPERATIONS below					E.L. DISEASE	- POLICY LIMIT S	
A	Building Coverage		PHPK993017	3/15/2013	3/15/2014		- \$1,000 Deduct	- 1
	Replacement Cost						to 90% coinsuran	.ce
	Business Personal Prop Computer - Limit						87 - \$1,000 Ded 87 - \$1,000 Ded	Ì
DESC	CRIPTION OF OPERATIONS / LOCATIONS / VEHICL	ES (Att	ach Acord 101, Additional Remarks Sch	edule, if more space is re	anited)	33,000,2	01 - 91,000 Ded	
	ATTACHED.	, , , , ,			-4			
								J
	•							
CEF	RTIFICATE HOLDER			CANCELLATIO	N			
		***************************************		<u> </u>	······································			]
							OLICIES BE CANCELL	
	THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN							
				ACCORDANCE V	VITH THE POLIC	Y PROVISIO	DNS.	) 1
	San Francisco Dept. of Pu	blic	Health	AUTHORIZED REPRE	BENTATIVE			
	ATTN: Diana Cheung							
	101 Grove Street, Room 40 San Francisco, CA 94102	2		1 /	1			
	Dan Francisco, CA 34102	for weller						

AGENCY CUSTOMER ID:	G10755
LOC#:	



### ADDITIONAL REMARKS SCHEDULE

Page 2 of 2

SV SV VILLE PARTY IN DE			
Willis Insurance Services of Califor	nia, Inc.	NAMED INSURED Tides Center P.O. Box 29907 San Francisco, CA 94129-0907	
See First Page			
CARRIER	NAIC CODE		
Philadelphia Insurance Company	23850-100	EFFECTIVE DATE: See First Page	
ADDITIONAL REMARKS			377

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,

FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF LIABILITY INSURANCE

Social Services Professional Liability Carrier:Philadelphia Insurance Company Policy Number:PHPK993017
Policy Term: 03/15/2013-03/15/2014
Limits:
\$1,000,000 Occurrence
\$2,000,000 Aggregate

Project Name: Delivering Innovation in Supportive Housing (DISH) Project Number: 1216 Tides Requestor: Hui Xie

It is agreed that The City and County of San Francisco Department of Public Health, its officers, agents and employees are included as Additional Insureds as respects to General Liability and Auto Liability coverage but solely in regards to work being performed by or on behalf of the Named Insured in connection with the project described herein.

INSURED: Tides Center

POLICY NUMBER: PHPK993017

#### COMMERCIAL GENERAL LIABILITY

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

# ADDITIONAL INSURED - DESIGNATED PERSON OR ORGANIZATION

This endorsement modifies insurance provided under the following:

#### COMMERCIAL GENERAL LIABILITY COVERAGE PART.

#### **SCHEDULE**

Delivering Innovation in Supportive Housing (DISH) Project Number: 1216

Name of Person or Organization: The City and County of San Francisco Department of Public Health, its officers, agents and employees

(If no entry appears above, information required to complete this endorsement will be shown in the Declarations as applicable to this endorsement.)

WHO IS AN INSURED (Section II) is amended to include as an Insured the person or organization shown in the Schedule as an Insured but only with respect to liability arising out of your operations or premises owned by or rented to you.



### CERTIFICATE OF LIABILITY INSURANCE Page 1 of 2

DATE (MM/DD/YYYY) 02/15/2013

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER. AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies)must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER		CONTACT NAME:	
	Willis Insurance Services of California, Inc. c/o 26 Century Blvd. P. O. Box 305191	(A/C, NO, EXT): 877-945-7378 (A/C, NO): 888-	-467-2378
		E-MAIL ADDRESS: certificates@willis.com	
	Nashville, TN 37230-5191	INSURER(S)AFFORDING COVERAGE	NAIC#
		INSURER A: Philadelphia Insurance Company	23850-900
INSURED	Tides Center	INSURER B:	
	P.O. Box 29907 San Francisco, CA 94129-0907	INSURER C:	
		INSURER D:	
		INSURER E:	
		INSURER F:	
COVERAG	ES CERTIFICATE NUMBER: 1938:	2967 REVISION NUMBER: See	Remarks

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN. THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR	TYPE OF INSURANCE	ADD'L SU INSRD W	JBR VD POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
	GENERAL LIABILITY  COMMERCIAL GENERAL LIABILITY		į			EACH OCCURRENCE \$ DAMAGE TO RENTED FREMISES (Ea occurrence) \$	******
	CLAIMS-MADE OCCUR					MED EXP (Any one person) \$	***********
						PERSONAL & ADV INJURY   \$	
		1,000				GENERAL AGGREGATE \$	
	GEN'L AGGREGATE LIMIT APPLIES PER:	4444				PRODUCTS - COMP/OP AGG   \$	
	POLICY PRO- JECT LOC					\$	
	AUTOMOBILE LIABILITY	L NO TRANSPORT				COMBINED SINGLE LIMIT (Ea accident) \$	
	ANY AUTO					BODILY INJURY(Per person) \$	
	ALL OWNED SCHEDULED AUTOS					BODILY INJURY(Per accident) \$	
	HIRED AUTOS NON-OWNED AUTOS					PROPERTY DAMAGE (Per accident) \$	
						\$	
	UMBRELLA LIAB OCCUR					EACH OCCURRENCE \$	
	EXCESS LIAB CLAIMS-MADE					AGGREGATE \$	
	DED RETENTION\$					\$	
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY		***************************************			WC STATU- OTH- TORY LIMITS ER	
	ANY PROPRIETOR/PARTNER/EXECUTIVE	N/A				E.L. EACH ACCIDENT \$	
	OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under					E.L. DISEASE - EA EMPLOYEE \$	
	DESCRIPTION OF OPERATIONS below					E.L. DISEASE - POLICY LIMIT \$	
A.	ERISA Fidelity	X	PHSD803503	12/1/2012	12/1/2013	\$1,000,000/\$0 Ded	
	Employee Dishonesty					\$1,000,000 - \$25,000 Ded	
DECC	PUTTION OF OPERATIONS /L OCATIONS (VEHIOL	FC (Attack	h Apped 101 Additional Damades Co	shaduta Marana anasa in sa			

DESCRIPTION OF OPERATIONS/LOCATIONS/VEHICLES (Attach Acord 101, Additional Remarks Schedule, if more space is required)

THIS VOIDS AND REPLACES PREVIOUSLY ISSUED CERTIFICATE DATED: 2/15/2013 WITH ID: 19382089

Project Name: Delivering Innovation in Supportive Housing (DISH)

Project Number: 1216 Tides Requestor: Hui Xie

**CERTIFICATE HOLDER** 

It is agreed that The City and County of San Francisco Department of Public Health, its officers, agents and employees are included as Additional Insureds as respects to Crime coverage but solely

	ncisco Dept.	of	Public	Health
Attn:	Diana Cheung			
101 Gro	ve Street			
Room 40	2			

San Francisco, CA 94102

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

CANCELLATION

Ka weller

AGENCY CUSTOMER ID: G1
------------------------

LOC#: \_\_\_\_\_



### ADDITIONAL REMARKS SCHEDULE

Page 2 of 2

AGENCY Willis Insurance Services of Californi POLICY NUMBER	ia, Inc.	NAMEDINSURED Tides Center P.O. Box 29907 San Francisco, CA 94129-0907		
PHSD803503	NAIC CODE			
Philadelphia Insurance Company	23850-900	EFFECTIVE DATE: 12/01/2012		

ADDITIONAL REMARKS	
THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,	
FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF LIABILI	TY INSURANCE
in regards to work being performed by or on behalf oproject described herein.	of the Named Insured in connection with the



### CERTIFICATE OF LIABILITY INSURANCE Page 1 of 1

DATE (MM/DD/YYYY) 02/20/2013

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW, THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER. AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policyfies) must be endorsed. If SUBROGATION IS WAIVED, subject to

	ms and conditions of the policy, certa rate holder in lieu of such andors		endors ement. A s	statement on th	is certificate do	es not confe	rights to the	
PRODUCER		namen and a support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support of the support o	I CONTACT	and the same as the same size of the same and the same and the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size of the same size o	and the second development and the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second development of the second de	بستند ومعارضته فماده فاستقاده فالمتراه والمتراهم والمتراهم والمتراهم	erana museo er erek uzamentege garren apartus anadan anadan a	
Willis Insurance Services of California, Inc. c/o 26 Century Blvd. P. O. Box 305191 Nashville, TK 37230-5191			NAME FAY					
			LIAC NO EXT): 8	<u>77-945-7378</u>	<u> </u>		<u>67-2378</u>	
			LADDRESS: C'	e <u>rtificat<b>e</b>s</u>	s@willis.co			
	Marking in Divide 21	INS	UREA(S)AFFORD(NO	GCOVERAGE		NAIC#		
		INSURER A Trave	elers Propert	y Casualty		31194-902		
INSURED	midden Carriera		INSURER B:					
Tides Center P.O. Box 29907			INSURER C;					
	San Francisco, CA 94129	INSURER D:		and the second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second s				
			INSURER E:					
			· · · · · · · · · · · · · · · · · · ·	the Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual Control of Annual C				
00000	On the last the second	The attended to a common	NSURER F	**************************************	"> F" > FS( > 2 / ) E   B   1   5   5	in my	elandii a to Phoelad All <u>andi</u> an, waxalisha Williamba Andrews b	
COVER/		TE NUMBER: 19395803	Carrier State and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the first property and the		REVISION NUM	unio	450 4 50 50 50 50 50	
INDICAT CERTIF EXCLUS	TO CERTIFY THAT THE POLICIES OF IN FED. NOTWITHSTANDING ANY REQUIRE ICATE MAY BE ISSUED OR MAY PERTA BIONS AND CONDITIONS OF SUCH POLICI	MENT, TERM OF CONDITION IN. THE INSURANCE AFFORD ES. LIMITS SHOWN MAY HAVE	OF ANY CONTRAC ED BY THE POLIC	T OR OTHER DO IES DESCRIBED Y PAID CLAIMS.	CUMENT WITH	RESPECT TO V	WHICH THIS	
INSR LTR	TYPE OF INSURANCE INSRD	SUBK WVO: POLICY NUMBER	(MM(DE(AAAA)	POLICY EXP	nda siku dirakuskunkalankankalika kababah debendek (militek Medela) dirak dirak	LIMITS	:	
GENE	ERAL CIABILITY	·			EACH OCCURRENC		~~~	
	COMMERCIAL GENERAL LIABILITY				DAMAGE TO RENT! PREMISES (Ea occu	D rence)  S		
	CLAIMS-MADE OCCUR				MED EXP (Any one p	1		
	g general green of from a substitute of test				PERSONAL & ADVII	NJURY IS		
		:			GEMERAL AGGREG	rendered and an armed an armed an armed an armed an armed an armed an armed an armed an armed an armed an armed		
OF N	AGGREGATE LIMIT APPLIES PER:				PRODUCTS - COMP			
GCIN	PRO-				THOSOGIO COME			
AUTO	POLICY JECT LOC :				COMBINED SINGLE	LIMIT :		
MOIC					(Ea accident)	15		
	ANY AUTO ALLOWNED SCHEDULED				BODILY INJURY(Per			
	AUTOS I IAUTOS I				BODILY INJURY(Per	1 1		
	HIRED AUTOS NON-GWNED AUTOS				PROPERTY DAMAG (Per accident)	=  \$		
						5		
	UMBRELLA LIAB OCCUR				EACH OCCURRENC	E S		
	EXCESS LIAB CLAIMS-MADE				AGGREGATE	193		
	DED   RETENTION \$					<b> </b> \$	7,000	
A WOR	KERS COMPENSATION	Y PJ-UB-3583P46-2-	13 1/1/2013	1/1/2014	X WCSTATU- TORYLIMITS	lolik-	rana samba ka sabara Mirak saksada adamba bada adamba ka sabarah da sabarah da sabarah da sabarah da sabarah d	
AND	EMPLOYERS' LIABILITY PROPRIETOR/PARTNER/EXECUTIVE   N. A.				E.L. EACH ACCIDEN	i_ER IT  \$ ]	1,000,000	
OFFI	DERMEMBER EXCLUDED? L		Ì	1			1,000,000	
If yes.	astory in NH) cescribe under	et each		b	E.L. DISEASE - EA E	!		
DESC	RIPTION OF OPERATIONS below			<u> </u>	E.L. DISEASE - POLI	CAFIMIL 12 -	1,000,000	
Project Project Tides F A Waive	onor operations / Locations / Vehicles (Ami : Name: Delivering Innovati : Number: 1216 dequestor: Hui Xie er of Subrogation applies is sation, as permitted by law	on in Supportive Ho n favor of the Cert	ising (DISH)	,	ots to Work	ers'		
				mangag barangan Parlaman Parlaman an Parlaman an Parlaman and Saumentak kemanan				
CERTIFIC	CATE HOLDER	V	CANCELLATIC	IN	And delicens deliced by the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control			
Se	an Francisco Dept. of Public	Health	THE EXPIRATION		SCRIBED POLIC! EOF, NOTICE Y PROVISIONS.			
At 10	ttn: Diana Cheung DI Grove Street	AUTHORIZED REPRESENTATIVE						

San Francisco, CA 94102





#### WORKERS COMPENSATION AND EMPLOYERS LIABILITY POLICY

EMDORSEMENT WC 99 03 76 ( A) - 001

POLICY NUMBER: (PUUS-3583P46-2-13)

### WAIVER OF OUR RIGHT TO RECOVER FROM OTHERS ENDORSEMENT - CALIFORNIA (BLANKET WAIVER)

We have the right to recover our payments from anyone liable for an injury covered by this policy. We will not enforce our right against the person or organization named in the Schedule.

The additional premium for this endorsement shall be 1 .000 % of the California workers' compensation premium.

#### Schedule

Person or Organization

Job Description

ANY PERSON OR ORGANIZATION FOR WHICH THE INSURED HAS AGREED BY WRITTEN CONTRACT EXECUTED PRIOR TO LOSS TO FURNISH THIS WAIVER.

This endorsement changes the policy to which it is attached and is effective on the date issued unless otherwise stated.

(The information below is required only when this endorsement is issued subsequent to preparation of the policy.)

**Endorsement Effective** Insured

Policy No.

Endorsement No. Premium

Countersigned by

Insurance Company

DATE OF ISSUE: 01-16-13 STASSIGN:

Page 1 of 1