

**AMENDMENT NO. 1 TO SSP AMERICA, INC.  
DOMESTIC FOOD AND BEVERAGE LEASE NO. 03-0200  
AT SAN FRANCISCO INTERNATIONAL AIRPORT**

THIS AMENDMENT NO. 1 TO DOMESTIC TERMINAL FOOD AND BEVERAGE LEASE NO. 03-0200 AT THE SAN FRANCISCO AIRPORT ("Amendment No. 1"), dated as of August 12, 2013 for reference purposes only, is entered by and between the between the CITY AND COUNTY OF SAN FRANCISCO, a municipal corporation (the "City"), acting by and through the SAN FRANCISCO AIRPORT COMMISSION (the "Airport"), as landlord, and SSP America, Inc., as tenant (the "Tenant").

**RECITALS**

A. The Airport and Creative Host Services, Inc. entered into Lease No. 03-0200, approved by Airport Commission Resolution No. 03-0200 on September 29, 2003, dated as of March 3, 2004 (the "Original Lease") for certain food and beverage space located at the Airport in Terminal 3.

B. Creative Host Services, Inc. changed its name to SSP America, Inc. as of January 1, 2008

C. Under the Original Lease Section 2.5, on May 22, 2009, the Airport Commission approved the early exercise of the option term of the Lease

D. As part of the Airport's ongoing facilities improvement efforts, on or about February 10, 2014, the Airport will close the base building terminal between Gates 68 through 71 to commence the Terminal 3 East expansion ("T3 East") for approximately eighteen calendar months for major renovations ("Renovation Period"), and a complete demolition of Tenant's original premises is required.

E. Airport Food and Beverage Concession Leases provide that the Tenant pays annual rent to City equal to the higher of a "Minimum Annual Guarantee" (MAG) or percentage of gross revenues. Pursuant to Airport Commission Resolution No. 13-0176, the Airport Commission approved certain amendments to the Lease such as replacement premises, reimbursement of unamortized construction investments, new commencement date, suspension and reinstatement of the Minimum Annual Guarantee, Tenant Infrastructure Fee, and Food Court Fee during the Renovation Period and other related provisions, on the terms and conditions set forth herein.

F. The Original Lease, as amended by this Amendment No. 1 shall be referred to from time to time collectively herein as the "Lease".

G. Airport and Tenant agree to the amendments set forth in this Lease Amendment No. 1. All capitalized terms not otherwise defined herein shall have the meaning given to them in the Lease.

NOW, THEREFORE, in consideration of the foregoing and for valuable consideration the sufficiency of which is hereby acknowledged, City and Tenant hereby agree to amend the Lease as follows:

### **AGREEMENT**

1. **Recitals.** The foregoing recitals are true and correct and are incorporated herein by reference as if fully set forth herein.
2. **Effective Date.** The effective date of the modifications to the Lease contained in this Lease Amendment No. 1 shall be the date upon which the Airport Director executes this amendment.
3. **Lease Summary.** The Lease Summary is hereby deleted in its entirety and replaced with the Attachment 1 titled "Major Lease Term Summary", attached hereto and made a part of this Lease that identifies New Premises; an Adjusted Term; Adjusted Dates; an Adjusted Minimum Investment Amount; an Adjusted Tenant Infrastructure Fee; an Adjusted Food Court Fee; and Reimbursement of Unamortized Construction Costs.
4. **Premises.** Exhibit A is hereby deleted in its entirety and replaced with the following:  

"Exhibit A - Premises. A total of one facility, comprising approximately 2,876 square feet of concession space located in T3 East, specifically referenced as T3.2.038, as shown on the attached drawings."
5. **Term.** Section 2.5, City's Right to Extend the Term, is hereby deleted in its entirety.
6. **Expiration.** The Lease shall expire at 11:59pm on the day prior to the **tenth (10)** anniversary of the Full Rent Commencement Date.
7. **Rent.** Section 4.14 Terminal 3 East (T3 East) Renovation is hereby included as part of the Lease and shall read as follows:  

4.14 **T3 East Renovation.** T3 East in Terminal 3 will undergo major renovations, which requires the closure of Tenant's operation.

(a) **T3 East Renovation Period.** The Renovation Period, as defined in Recital Paragraph C above, shall commence in or around on January 1, 2014, continue for approximately eighteen calendar months and shall end when the Airport Director, in his sole and absolute discretion, determines that the renovations are complete.

- (b) Minimum Annual Guarantee ("MAG") and Other Fees. During the Renovation Period, the MAG, Tenant Infrastructure Fee, and Food Court Fee shall be suspended for Tenant's facility in T3 East.
- (c) MAG Reinstatement. At the end of the Renovation Period, the MAG shall be reinstated. The MAG shall be subject to annual adjustments as specified in Lease Section 4.
- (d) Tenant Infrastructure Fee and Food Court Fee Reinstatement. At the end of the Renovation Period, the Tenant Infrastructure Fee and Food Court Fee shall be reinstated in accordance with the Lease.

8. A new Lease Section 19.28 is hereby added to the Lease:

"Lease Section 19.28 Airport's Sustainable Food Guideline. In compliance with Executive Directive No. 09-03 issued by the Office of the Mayor on July 9, 2009, the Airport has established a 16-point Sustainable Food Guideline (the "Airport's Sustainable Food Guideline") that promotes public health, environmental sustainability, and social responsibility.

A. The following must be adhered to throughout the term of the Lease.

Tenants must feature:

- 1. Displays that promote healthy eating and good environmental stewardship
- 2. Visible food preparation areas
- 3. Portion sizes which support good health
- 4. Portion-appropriate menu items for children

Tenants must use:

- 5. Low- or non-phosphate detergents
- 6. Compostable, bio-resin bottles or paper boxes for all bottled water sales
- 7. Un-bleached paper products and compostable To Go containers and utensils

To the very greatest extent possible, Tenants must use:

- 8. Organic agricultural products from the Northern California region
- 9. Agricultural products that have not been genetically modified
- 10. Organic or all-natural meat from animals treated humanely and without hormones or antibiotics
- 11. rBST-free cheese, milk, yogurt and butter
- 12. Cage-free, antibiotic-free eggs"

9. Reimbursement. The City shall reimburse the Tenant for the unamortized cost of improvements to the original premises in an amount not to exceed One Hundred ninety Eight Six Hundred Eighty Five Dollars (\$198,685.00), based on the revised closure date of February 10, 2014, subject to the memorandum on file with the Airport Commission Secretary for Resolution No.13-0176, incorporated herein by reference and made a part of this Lease.

10. **Entire Agreement.** This Amendment No. 1 contains all of the representations and the entire agreement between the parties with respect to the subject matter of this agreement. Any prior correspondence, memoranda, agreements, warranties, or written or oral representations relating to the subject matter of the Amendment No. 1 are superseded in their entirety by this Amendment No. 1. No prior drafts of this Amendment No. 1 or changes between those drafts and the executed version of this Amendment No. 1 shall be introduced as evidence in any litigation or other dispute resolution proceeding by any party or other person, and no court or other body should consider such drafts in interpreting this Amendment No. 1.

11. **Miscellaneous.** This Amendment No. 1 shall bind, and shall inure to the benefit of, the successors and assigns of the parties hereto. This Amendment No. 1 is made for the purpose of setting forth certain rights and obligations of Tenant and the Airport, and no other person shall have any rights hereunder or by reason hereof as a third party beneficiary of otherwise.

Each party hereto shall execute, acknowledge, and deliver to each other party all documents, and shall take all actions, reasonably requested by such other party from time to time to confirm or effect the matters set forth herein, or otherwise to carry out the purposes of this Amendment No. 1. This Amendment No. 1 may be executed in counterparts with the same force and effect as if the parties had executed one instrument, and each such counterpart shall constitute an original hereof. No provision of this Amendment No. 1 that is held to be inoperative, unenforceable or invalid shall affect the remaining provisions, and to this end all provisions hereof are hereby declared to be severable. Time is of the essence of this Amendment No. 1. This Amendment No. 1 shall be governed by the laws of the State of California. Neither this Amendment No. 1 nor any of the terms hereof may be amended or modified except by a written instrument signed by all the parties hereto.

12. **Full Force and Effect.** Except as specifically amended herein, the terms and conditions of the Lease shall remain in full force and effect.

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IN WITNESS WHEREOF, the Airport and the Tenant execute this Amendment No. 1 to the Lease as of the last date set forth below.

**CITY:** CITY AND COUNTY OF SAN FRANCISCO,  
a municipal corporation,  
acting by and through its Airport Commission

\_\_\_\_\_  
John L. Martin  
Airport Director

**TENANT:** SSP America, Inc.,  
a Delaware corporation

By: Pat Murray  
Name: \_\_\_\_\_  
Title: Executive Vice President

AUTHORIZED BY AIRPORT  
COMMISSION

Resolution No. 13-0176  
Adopted: August 12, 2013

Attest: \_\_\_\_\_  
Secretary  
Airport Commission

APPROVED AS TO FORM:  
DENNIS J. HERRERA,  
City Attorney

By: David Sena Sewell  
Deputy City Attorney

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**LEASE AGREEMENT  
FOR  
DOMESTIC TERMINALS FOOD AND BEVERAGE FACILITY(IES)  
AT SAN FRANCISCO INTERNATIONAL AIRPORT**

**MAJOR LEASE TERM SUMMARY**

For the convenience of Tenant and City (as such terms are defined below), this Major Lease Term Summary (this "**Summary**") summarizes certain terms of this Lease (as defined below). This Summary is not intended to be a detailed or complete description of this Lease, and reference must be made to the other Sections below for the particulars of this Lease. In the event of any inconsistency between the terms of this Summary and any other provision of this Lease, such other provision shall prevail. Capitalized terms used elsewhere in this Lease and not defined elsewhere shall have the meanings given them in this Summary.

**Effective Date:** March 3, 2004.

**Tenant:** SSP America, Inc.  
a Delaware Corporation

**Tenant's Notice Address:** 19465 Deerfield Ave., Suite 105  
Lansdowne, VA 20176

Attn: Pat Murray  
Executive Vice-President  
Fax No. 410-510-1213

**City:** The City and County of San Francisco, a municipal corporation,  
acting by and through its Airport Commission.

**City's Notice Address:** San Francisco International Airport  
International Terminal, North Shoulder Bldg., 5th Floor  
P. O. Box 8097  
San Francisco, CA 94128  
Attn: Airport Director  
Fax No. (650) 821-5005  
Tel. No. (650) 821-5000.

**City's Rent Payment Address:** San Francisco International Airport  
Attn: Accounting  
575 N. McDonnell Road, 2<sup>nd</sup> Floor  
P. O. Box 7743  
San Francisco, CA 94120

**City's Insurance/Deposit Notice Address:** San Francisco International Airport  
Attn: Revenue Development and Management  
575 N. McDonnell Road, Suite 3-329  
P. O. Box 8097  
San Francisco, CA 94128

**Premises:** Space T3.2.038 located in Terminal 3 at the San Francisco International Airport, comprised of approximately 2,876 total square feet of space, as described on the attached **Exhibit A**.  
(§ 1)

**Relevant Boarding Area:** Boarding Area "E" + Boarding Area "F"  
(§ 4)

**Delivery Date:** The date on which Director gives notice to Tenant that a Facility is ready for Tenant to take possession and commence Tenant's Work.  
(§ 2)

**Term:** The Development Term, plus the Operating Term, collectively.  
(§ 2)

**Development Term:** The period commencing on the Delivery Date of the first Facility delivered by City to Tenant (the "**Commencement Date**"), and ending at 11:59pm on the day prior to the Rent Commencement Date for the *last* Facility delivered to the Tenant by City (the "**Full Rent Commencement Date**").

**Operating Term:** The period commencing on the Full Rent Commencement Date, and ending at 11:59pm on the day prior to the **tenth (10)** anniversary thereof (the "**Expiration Date**").

**Adjusted Term:** The period commencing on the earlier date of (a) the Replacement Premises is open for business or (b) the majority of gates in Terminal 3 East are occupied as determined by the Airport Director and ending at 11:59 p.m. on the day prior to the **tenth (10<sup>th</sup>)** anniversary thereof (the "**Expiration Date**").

**Rent Commencement Date:** The Rent Commencement Date shall be the date that is the earlier of: (a) the date on which the Tenant's Work (as defined below) is substantially complete and Tenant opens for business therein, and (b) the majority of gates in T3 East are occupied, regardless of whether the tenant is open for business in T3 East.  
(§ 4)

Actual dates (to be inserted upon determination)

Commencement Date: ~~March 15, 2005~~ \_\_\_\_\_  
Development Term: ~~March 15, 2005~~ ~~July 14, 2005~~ \_\_\_\_\_  
Operating Term: ~~July 15, 2005~~ ~~July 14, 2015~~ \_\_\_\_\_  
Expiration Date: ~~July 14, 2015, 11:59p.m.~~ \_\_\_\_\_

Delivery Date:  
Adjusted Rent Commencement Date:  
Adjusted Expiration Date: \_\_\_\_\_

**Reference Year:** The calendar year immediately prior to the year in which this Lease is awarded: **2002**.  
(§ 4)

**Permitted Use:** The non-exclusive sale of food and beverages for immediate consumption, particularly described on the attached **Exhibit B**. Without limiting the generality of the foregoing, Tenant shall operate the Premises in strict conformity with the requirements herein, including those set forth on **Exhibit B**.  
(§ 3)

**Base Rent:** Per Lease Year (as defined below), the greater of the Minimum Annual Guarantee (as defined below) or the following sum (such sum being referred to herein as the "Percentage Rent"):

(§ 4)

- (a) 8 % of Gross Revenues (as defined below) achieved up to and including \$600,000, plus,
- (b) 10 % of Gross Revenues achieved from \$600,000.01 up to and including \$1,000,000, plus,
- (c) 12 % of Gross Revenues achieved over \$1,000,000.

For purposes of the above formula, the Gross Revenues achieved from all Facilities and all other operations of Tenant under this Lease such as catering to the extent permitted shall be aggregated.

**Lease Year:** The period commencing on January 1 and ending on December 31 of each year.

(§ 4)

**Minimum Annual Guarantee:** One Hundred Fifteen Thousand Forty Dollars (\$115,040) (the "Initial MAG"), per annum; Nine Thousand Five Hundred Eighty Seven Dollars (\$9,587) per month, based on \$40 a square foot, subject to adjustments upward as described below.

(§ 4)

**MAG Adjustment Date:** January 1 of each year

(§ 4)

**Rent:** Base Rent, together with all other amount owing by Tenant to City hereunder.

(§ 4)

**Deposit Amount:** Equal to one-half (1/2) of the then current MAG (subject to adjustment).

(§ 13)

**Minimum Investment Amount:** With respect to Replacement Premises Space No. T3.2.038, the Minimum Investment Amount applicable is Three Hundred Fifty Dollars (\$350) per square foot which equals One Million Six Thousand Six Hundred Dollars (\$1,006,600).

(§ 7)

**Tenant Infrastructure Fee:** Per Lease Year, Thirty Nine Thousand Two Hundred Seventy Dollars (\$39,270), calculated at \$15 per square foot comprising the Premises. Monthly installment: Three Thousand Two Hundred Seventy Three Dollars (\$3,273).

(§ 4)

With respect to Replacement Premise Space No. T3.2.162, the Tenant Infrastructure and Food Court Fee Combined per Lease Year is: \_\_\_\_\_ (\$\_\_\_\_\_); calculated at \_\_\_\_\_ (\$\_\_\_\_\_) per square foot of the Premises.

**Food Court Fee:** N/A  
Per Lease Year, \_\_\_\_\_ Dollars

(§ 4)

(\$\_\_\_\_\_), calculated at \$15 per square foot for each Facility (if any) located in a food court. Monthly installment: \_\_\_\_\_ Dollars (\$\_\_\_\_\_). [The Food Court Fee is not applicable to any Facility not located within a food court.]



**Initial Promotional Charge**  
(§ 11)

**Two Thousand Eight Hundred Seventy Six Dollars (\$2,876)**, calculated at **ONE DOLLAR (\$1)** per square foot of the Premises, subject to adjustment.

**Resolution:** Number 13-0176, approved by the Airport Commission on **August 12, 2013**.

**Initial Tenant Representative:**  
(§ 3)

**Other Agreements:**  
(§ 14)

**Exhibits:**

- A – Premises
- B – Use and Operational Requirements
- C-1 – Form of Performance Bond
- C-2 – Form of Letter of Credit
- D – Form of Annual Certificate
- E – Work Letter

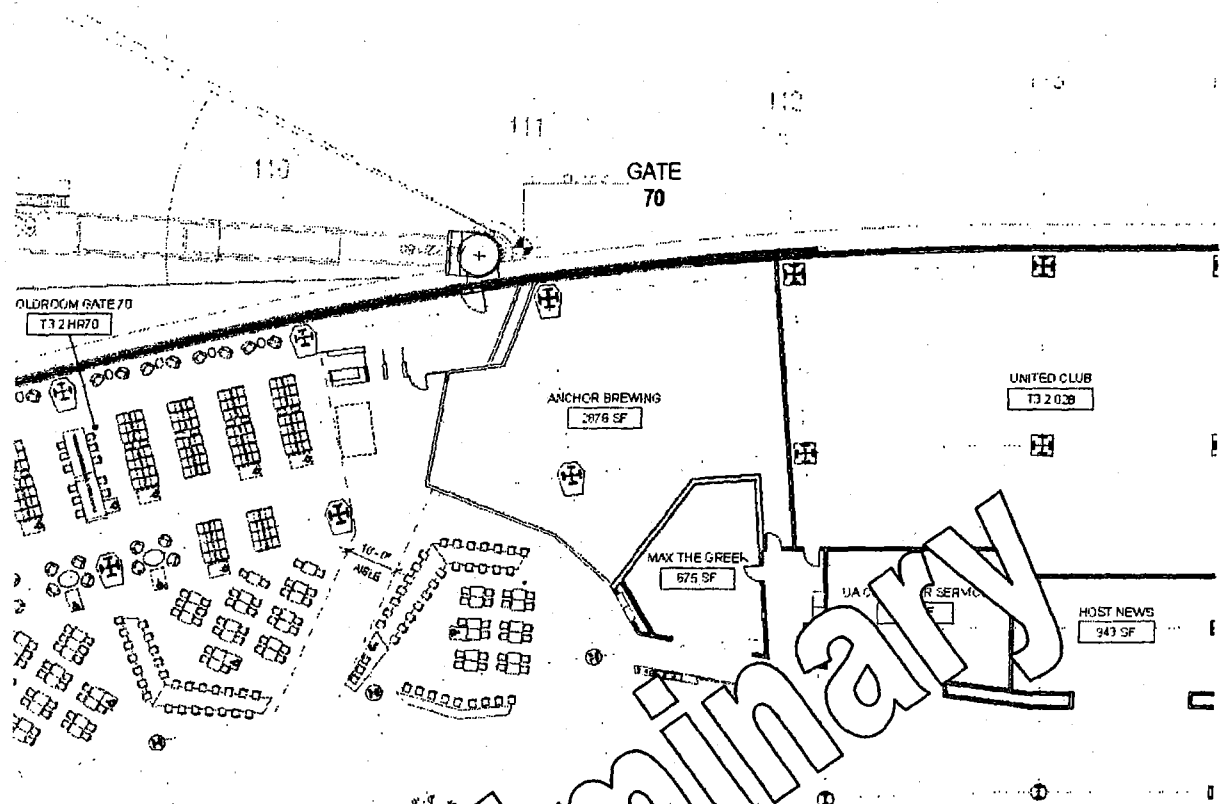
All such exhibits are incorporated into this Lease and made a part hereof.

Initial of Authorized Representative of City \_\_\_\_\_

Initial of Authorized Representative of Tenant \_\_\_\_\_

Exhibit A Premises  
T3 East

Space T3.2.038  
Approximately 2,876 Square Feet



Tenant: SSP America, Inc.  
Amendment No. 1 to Lease No. 03-0200



January 31, 2008

Via Certified Mail

San Francisco International Airport  
attention: Airport Director  
International Terminal,  
North Shoulder Bldg., 5th Floor  
P. O. Box 8097  
San Francisco, CA 94128

RE: NOTICE OF CHANGE OF CORPORATE NAME  
Current Lease Agreement and Non Airline Term of Use Permit

Dear Sir or Madam:

We are pleased to inform you that the corporate name of Creative Host Services, Inc. has recently changed to **SSP America, Inc.** Enclosed with this letter is a file stamped copy of the Amendment effectuating the name change, which was filed with the respective government agency.

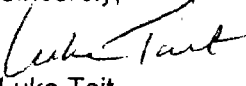
This change is not the result of an assignment, transfer, or change of control. No changes have occurred except the change of corporate name. This name change is being made to all of our affiliate companies to adopt the common brand, **SSP AMERICA.**

Please change your records for the above-referenced Agreements to reflect the new name, and please confirm that our address to be used for formal Notices under the Agreements should be:

SSP America, Inc.  
Attn: President  
19465 Deerfield Avenue, Suite 105  
Lansdowne, VA 20176

Thank your for your assistance.

Sincerely,

  
Luke Tait  
Chief Financial Officer

Encl

Airport Commission  
FEB 5 2008  
Revenue Management and Maintenance

**State of California  
Secretary of State**

**CERTIFICATE OF FILING**

I, DEBRA BOWEN, Secretary of State of the State of California, hereby certify:

That on the **16th day of January, 2008**, there was filed in this office an amendment changing the corporation name from **CREATIVE HOST SERVICES, INC.**, a California corporation, to **SSP AMERICA, INC.**

**IN WITNESS WHEREOF**, I execute this certificate and affix the Great Seal of the State of California this day of January 23, 2008.



*Debra Bowen*

**DEBRA BOWEN  
Secretary of State**



**State of California**  
Secretary of State

I, DEBRA BOWEN, Secretary of State of the State of California, hereby certify:

That the attached transcript of 1 page(s) has been compared with the record on file in this office, of which it purports to be a copy, and that it is full, true and correct.



IN WITNESS WHEREOF, I execute this certificate and affix the Great Seal of the State of California this day of

JAN 17 2008

*Debra Bowen*

DEBRA BOWEN  
Secretary of State

A0671721

CERTIFICATE OF AMENDMENT  
OF  
ARTICLES OF INCORPORATION  
OF  
CREATIVE HOST SERVICES, INC.

**ENDORSED - FILED**  
In the office of the Secretary of State  
of the State of California

JAN 16 2008

The undersigned certify that:


1. They are the President and Secretary, respectively, of Creative Host Services, Inc., a California corporation.
2. Article I of the Articles of Incorporation of this corporation is amended to read as follows:


"The name of this corporation is SSP America, Inc."

3. The foregoing Amendment of the Articles of Incorporation has been duly approved by the Board of Directors.
4. The foregoing Amendment has been duly approved by the required vote of Shareholders in accordance with Section 902 of the Corporations Code. The Corporation has only one class of shares and the number of outstanding shares is 100. The number of shares voting in favor of the Amendment equaled or exceeded the vote required. The percentage vote required was more than 50%.

We further declare under penalty of perjury under the laws of the State of California, that the matters set forth in this Certificate are true and correct of our own knowledge.

Date: January 15, 2008

  
\_\_\_\_\_  
Leslie K. Cappetta, President

  
\_\_\_\_\_  
Patrick Conrad, Secretary



**CONSENT OF AIRPORT**  
**(CREATIVE HOST SERVICES, INC.)**

The City and County of San Francisco, acting by and through its Airport Commission ("City"), has rights as landlord under two leases known as: "Domestic Terminals Food and Beverage Lease No. 03-0197" and "Domestic Terminals Food and Beverage Lease 03-0200" (the "Leases"), and the permit known as: "Non-Airline Terminal Space or Use Permit at San Francisco International Airport Permit No. 3708" (the "Permit," and together with the Leases, the "Agreements") by and between Creative Host Services, Inc. ("Tenant") and City dated as of September 29, 2003 and September 2004, respectively. Tenant's current owner, Compass Holdings, Inc. (the "Seller"), desires to sell all of its interest (the "Sale") in Tenant to Creative Host Services USA LLC ("Buyer"), and Buyer desires to assume all rights and obligations, on the terms and conditions of that certain agreement between Buyer and Seller. Even though Tenant will remain the tenant under the Agreements, the Sale constitutes a Transfer under the Agreements and therefore requires City's written consent because of the change in majority ownership of Tenant.

City hereby consents to the Transfer resulting from the Sale of Tenant to Buyer, and Buyers' assumption of the Agreements on the following terms and conditions:

1. The consent to the Transfer set forth herein shall be applicable only to the above-described Transfer and no further sale, transfer, assignment or subletting shall be permitted without City's prior written consent, which consent may be granted or denied in City's sole discretion.
2. Buyer expressly acknowledges and agrees that the Agreements are in full force and effect, and all obligations of Tenant under the Agreements shall remain unchanged by the Sale, Transfer and this Consent.
3. Following the Sale, Tenant and Buyer shall be responsible for all of Tenant's obligation under the Agreements, including but not limited to any obligations that accrued prior to the date of Sale.
4. Upon the occurrence and during the continuance of a default under the Agreements, City shall have the right to collect the rent attributable to the Premises directly from Buyer, without waiving any of City's rights or remedies against Seller with respect to such default. City shall have no obligation to seek Seller's consent to any amendments or modifications to the Agreements.
5. If there is any conflict between any terms of the Agreements and the terms of the sales agreement between Seller and Buyer, the terms of the Agreements shall control.
6. There are no oral or side agreements among the parties affecting this Consent, and this Consent contains the entire terms and provisions upon which City consents to the Transfer.

**CONSENT OF AIRPORT**  
**(CREATIVE HOST SERVICES, INC.)**

In relying on this Consent, Seller and Buyer are agreeing to the terms and conditions set forth above. A default hereunder shall be deemed a default under the Agreements.

This Consent is dated as of September 19, 2006.

Authorized by Airport Commission

Resolution No. 06-0185

Adopted: Sept. 19, 2006

Attest: Jean Caramatti

JEAN CARAMATTI  
Secretary, Airport Commission

CITY AND COUNTY OF SAN FRANCISCO,

a municipal corporation,  
acting by and through its Airport Commission

By: John L. Martin  
JOHN L. MARTIN  
Airport Director

Approved as to Form:  
DENNIS J. HERRERA  
City Attorney

By: Dennis J. Herrera  
Deputy City Attorney

Above Terms Acknowledged and Agreed To

SELLER:

By: COMPASS HOLDINGS, INC.

Name: [Signature]

BUYER:

By: CREATIVE HOST SERVICES USA LLC

Name: [Signature] 08/31/06  
CEO