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1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

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DEVELOPMENT AGREEMENT

BY AND BETWEEN

**THE CITY AND COUNTY OF SAN FRANCISCO
AND RESERVOIR COMMUNITY PARTNERS, LLC**

FOR THE BALBOA RESERVOIR PROJECT

Block _____ Lots _____

TABLE OF CONTENTS

	<u>Page</u>
1. DEFINITIONS.....	4
2. EFFECTIVE DATE; TERM.....	13
2.1 Effective Date	13
2.2 Term.....	13
3. GENERAL RIGHTS AND OBLIGATIONS.....	13
3.1 Development of the Project	13
3.2 Workforce	14
3.3 Public Power	14
4. PUBLIC BENEFITS; DEVELOPER OBLIGATIONS AND CONDITIONS TO DEVELOPER'S PERFORMANCE.....	14
4.1 Community Benefits Exceed Those Required by Existing Ordinances and Regulations	14
4.2 Performance of Community Benefits	15
4.3 No Additional CEQA Review Required; Reliance on FEIR for Future Discretionary Approvals	16
4.4 Nondiscrimination.....	17
4.5 City Cost Recovery	17
4.6 Prevailing Wages	18
4.7 Indemnification of City.....	19
5. VESTING AND CITY OBLIGATIONS.....	20
5.1 Vested Rights	20
5.2 Existing Standards	20
5.3 Criteria for Later Approvals.....	21
5.4 Strict Building Code Compliance	21
5.5 Denial of a Later Approval	23
5.6 New City Laws	23
5.7 Fees and Exactions.....	24
5.8 Changes in Federal or State Laws.....	26
5.9 No Action to Impede Approvals	27
5.10 Estoppel Certificates	27
5.11 Existing, Continuing Uses and Interim Uses	28
5.12 Taxes	28
6. NO DEVELOPMENT OBLIGATION.....	28
7. MUTUAL OBLIGATIONS.....	29
7.1 Notice of Completion, Revocation or Termination	29
7.2 General Cooperation; Agreement to Cooperate.....	29
7.3 Third-Party Challenge.....	30
7.4 Good Faith and Fair Dealing.....	30
7.5 Other Necessary Acts.....	31

8.	PERIODIC REVIEW OF DEVELOPER'S COMPLIANCE	31
8.1	Annual Review.....	31
8.2	Review Procedure	31
9.	ENFORCEMENT OF AGREEMENT; DEFAULT; REMEDIES.....	32
9.1	Enforcement.....	32
9.2	Meet and Confer Process	32
9.3	Default.....	33
9.4	Remedies.....	34
9.5	Time Limits; Waiver; Remedies Cumulative	35
9.6	Attorneys' Fees.....	36
10.	FINANCING; RIGHTS OF MORTGAGEES.....	36
10.1	Developer's Right to Mortgage	36
10.2	Mortgagee Not Obligated to Construct.....	36
10.3	Copy of Notice of Default and Notice of Failure to Cure to Mortgagee	37
10.4	Mortgagee's Option to Cure Defaults	37
10.5	Mortgagee's Obligations with Respect to the Property.....	38
10.6	No Impairment of Mortgage	38
10.7	Cured Defaults	39
11.	AMENDMENT; TERMINATION; EXTENSION OF TERM.....	39
11.1	Amendment or Termination.....	39
11.2	Early Termination Rights.....	39
11.3	Termination and Vesting.....	40
11.4	Amendment Exemptions.....	40
11.5	Extension Due to Legal Action or Referendum; Excusable Delay.....	41
12.	TRANSFER OR ASSIGNMENT; RELEASE; CONSTRUCTIVE NOTICE.....	42
12.1	Permitted Transfer of this Agreement.....	42
12.2	Notice of Transfer	43
12.3	Release of Liability	44
12.4	Responsibility for Performance	44
12.5	Constructive Notice	44
12.6	Rights of Developer	45
13.	DEVELOPER REPRESENTATIONS AND WARRANTIES	45
13.1	Interest of Developer; Due Organization and Standing.....	45
13.2	No Inability to Perform; Valid Execution.....	45
13.3	Conflict of Interest	45
13.4	Notification of Limitations on Contributions	46
13.5	Other Documents	47
13.6	No Bankruptcy	47
14.	MISCELLANEOUS PROVISIONS.....	47
14.1	Entire Agreement	47
14.2	Incorporation of Exhibits	47
14.3	Binding Covenants; Run With the Land.....	47
14.4	Applicable Law and Venue.....	48
14.5	Construction of Agreement.....	48

14.6	Project Is a Private Undertaking; No Joint Venture or Partnership	48
14.7	Recordation	49
14.8	Obligations Not Dischargeable in Bankruptcy	49
14.9	Survival	49
14.10	Signature in Counterparts	49
14.11	Notices	49
14.12	Limitations on Actions.....	50
14.13	Severability	50
14.14	MacBride Principles.....	50
14.15	Tropical Hardwood and Virgin Redwood.....	51
14.16	Sunshine.....	51
14.17	Non-Liability of City Officials and Others.....	51
14.18	Non-Liability of Developer Officers and Others.....	51
14.19	No Third Party Beneficiaries	51

EXHIBITS AND SCHEDULES

Exhibits

- A Project Site Legal Description
- B Project Description
- B-1 Site Plan
- C Project Open Space
- C-1 Open Space Plan
- C-2 Open Space Rules and Regulations
- C-3 Declaration Of Public Access Covenants And Restrictions
- C-4 Rules and Regulations for Privately Owned Streets
- D Affordable Housing Program
- D-1 Affordable Housing Site Plan
- E List of Approvals
- F MMRP
- G Form of Assignment and Assumption Agreement
- G-1 Form of Assignment and Assumption Agreement for Initial Market Rate Parcel Transfers
- H Notice of Completion and Termination
- I Workforce Agreement
- J Transportation Plan
- J-1 Transportation Demand Management Plan
- K Schedule Template for Later Approvals
- L Child Care Program
- M Master Infrastructure Plan
- N Development Phase Application Process
- O Financing Plan
- P Design Standards & Guidelines

Schedules

- 1 Phasing Plan and Community Benefits Linkages Schedule
- 2-1 Schedule of Impact Fees
- 2-2 Schedule of Code Waivers and Amendments

DEVELOPMENT AGREEMENT
BY AND BETWEEN
THE CITY AND COUNTY OF SAN FRANCISCO
AND RESERVOIR COMMUNITY PARTNERS, LLC

THIS DEVELOPMENT AGREEMENT dated for reference purposes only as of this ____ day of _____, 2020, is by and between the CITY AND COUNTY OF SAN FRANCISCO, a municipal corporation (the “**City**”), acting by and through its Planning Department, and RESERVOIR COMMUNITY PARTNERS, LLC, a Delaware limited liability company (“**Developer**”), pursuant to the authority of Section 65864 *et seq.* of the California Government Code and Chapter 56 of the Administrative Code. The City and Developer are also sometimes referred to individually as a “**Party**” and together as the “**Parties**”. Capitalized terms not defined when introduced have the meanings given in Article 1.

RECITALS

This Agreement is made with reference to the following facts:

A. The City, through the San Francisco Public Utilities Commission (“**SFPUC**”), is the owner of an approximately 17 acre site located generally north of the Ocean Avenue commercial district, west of the City College of San Francisco Ocean Campus, east of the Westwood Park neighborhood, and south of Archbishop Riordan High School, in San Francisco, California, as described in greater detail in Exhibit A (the “**Project Site**”).

B. The Developer proposes a mixed income housing development of up to approximately 1,100 housing units, including approximately 550 units affordable to low and moderate income households, approximately 4 acres of publicly accessible open spaces (including property immediately adjacent to the south of the Project Site that contains an SFPUC underground pipeline and will remain under the ownership of the City and the jurisdiction and control of SFPUC (the “**SFPUC Retained Fee Area**”)), a childcare center serving approximately 100 children, a community room, approximately ____ square feet of commercial space, 550 parking spaces for use by residents and up to 450 parking spaces for use by the general public, in addition to new streets, sidewalks, sewer, power and water infrastructure, including an auxiliary water supply system, and bicycle and pedestrian facilities, located on the Project Site , as described in greater detail in Exhibit B (the “**Project**”).

C. The Project is anticipated to generate an annual average of approximately 460 construction jobs during construction and approximately 30 net new permanent on-site jobs upon completion, and an approximately \$1.7 Million annual increase in general fund revenues to the City.

D. In order to strengthen the public planning process, encourage private participation in comprehensive planning, and reduce the economic risk of development, the Legislature of the State of California adopted Government Code Section 65864 *et seq.* (the “**Development Agreement Statute**”), which authorizes the City to enter into a development agreement with any person having a legal or equitable interest in real property regarding the development of such property. Pursuant to Government Code Section 65865, the City adopted Chapter 56 of the Administrative Code (“**Chapter 56**”) establishing procedures and requirements for entering into a development agreement pursuant to the Development Agreement Statute. The Parties are entering into this Agreement in accordance with the Development Agreement Statute and Chapter 56.

E. In addition to the significant housing, jobs, and economic benefits to the City from the Project, the City has determined that as a result of the development of the Project in accordance with this Agreement, additional clear benefits to the public will accrue that could not be obtained through application of existing City ordinances, regulations, and policies. Major additional public benefits to the City from the Project include: (i) an increase in affordable housing that exceeds amounts otherwise required and will equal approximately fifty percent (50%) of the total number of housing units for the Project, of which Developer will be responsible for approximately sixty-seven percent (67%) of the gap financing for the affordable housing units, and City will be responsible for approximately thirty-three percent (33%) of the gap financing for the affordable housing units; (ii) construction and maintenance of new parks, pedestrian pathways, and landscape areas for a total of approximately 4 acres of publicly accessible open areas; (iii) street and infrastructure improvements; and (iv) an on-site childcare center serving approximately one hundred (100) children, each as further described in this Agreement.

F. It is the intent of the Parties that all acts referred to in this Agreement shall be accomplished in a way as to fully comply with the California Environmental Quality Act (California Public Resources Code Section 21000 *et seq.*; “**CEQA**”), the CEQA Guidelines (Title 14, California Code of Regulations, Section 15000 *et seq.*); “**CEQA Guidelines**”), the Development Agreement Statute, Chapter 56, the Planning Code, the Enacting Ordinance and all

other applicable Laws in effect as of the Effective Date. This Agreement does not limit the City's obligation to comply with applicable environmental Laws, including CEQA, before taking any discretionary action regarding the Project, or the Developer's obligation to comply with all applicable Laws in connection with the development of the Project.

G. The Final Environmental Impact Report (“**FEIR**”) prepared for the Project and certified by the Planning Commission on _____, together with the CEQA findings (the “**CEQA Findings**”) and the Mitigation Measures adopted concurrently therewith and set forth in the MMRP, comply with CEQA, the CEQA Guidelines, and Chapter 31 of the Administrative Code. The FEIR thoroughly analyzes the Project and Project alternatives, and the Mitigation Measures were designed to mitigate significant impacts to the extent they are susceptible to feasible mitigation. On _____, 2020, the Board of Supervisors, in Motion No. [____], affirmed the decisions of the Planning Commission to certify the FEIR. The information in the FEIR and the CEQA Findings were considered by the City in connection with approval of this Agreement.

H. On or about the Effective Date of this Agreement, the Parties anticipate entering into a Purchase and Sale Agreement (“**PSA**”) pursuant to which the City will convey title to the Project Site to Developer (except for the SFPUC Retained Fee Area). In addition, the Parties anticipate entering into a separate license agreement with SFPUC pursuant to which Developer may access, construct, and maintain certain open space improvements on the SFPUC Retained Fee Area (the “**SFPUC Retained Fee License Agreement**”)

I. On _____, 2020, the Planning Commission held a public hearing on this Agreement and the Project, duly noticed and conducted under the Development Agreement Statute and Chapter 56. Following the public hearing, the Planning Commission adopted the CEQA Findings and determined among other things that the FEIR thoroughly analyzes the Project, and the Mitigation Measures are designed to mitigate significant impacts to the extent they are susceptible to a feasible mitigation, and further determined that the Project and this Agreement will, as a whole, and taken in their entirety, continue to be consistent with the objectives, policies, general land uses and programs specified in the General Plan, as amended, and the policies set forth in Section 101.1 of the Planning Code (together the “**General Plan Consistency Findings**”). The information in the FEIR and the CEQA Findings has been considered by the City in connection with this Agreement.

J. On _____, 2020, SFPUC held a duly noticed public hearing on this Agreement, the PSA, and the SFPUC Retained Fee License Agreement. Following the public hearing, SFPUC made the CEQA Findings required by CEQA, and adopted Resolution No. _____, consenting to this Agreement, approving the PSA, and the SFPUC Retained Fee License Agreement, and incorporating by reference the General Plan Consistency Findings.

K. On _____, the Board of Supervisors, having received the Planning Commission's recommendations, held a public hearing on this Agreement pursuant to the Development Agreement Statute and Chapter 56. Following the public hearing, the Board made the CEQA Findings required by CEQA, approved this Agreement, the PSA, the SFPUC Retained Fee License Agreement, incorporating by reference the General Plan Consistency Findings, and adopted Resolution No. _____ in connection with the Project.

L. On _____, the Board adopted Ordinance Nos. _____, [_____], and _____, amending the Planning Code, the Zoning Map, and the General Plan to create the Balboa Reservoir Special Use District (“**Project SUD**”), approving this Agreement (File No. _____), and authorizing the Planning Director to execute this Agreement on behalf of the City (the “**Enacting Ordinance**”). The Enacting Ordinance took effect on _____.

Now therefore, for good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties agree as follows:

AGREEMENT

1. DEFINITIONS

In addition to the definitions set forth in the above preamble paragraph, Recitals and elsewhere in this Agreement, the following definitions shall apply to this Agreement:

1.1. “**Administrative Code**” means the San Francisco Administrative Code.

1.2. “**Affordable Housing Program**” means the Affordable Housing Program attached hereto as Exhibit D.

1.3. “**Affordable Parcel(s)**” has the meaning set forth in Exhibit B, as further described and depicted in Exhibit D and Exhibit D-1, respectively.

1.4. “**Affordable Units**” has the meaning set forth in the Affordable Housing Program attached as Exhibit D.

1.5. “**Agreement**” means this Development Agreement, the Exhibits which are expressly incorporated herein and any amendments thereto.

1.6. “**AMI**” means median income as published annually by MOHCD, which is derived from the income limits determined by HUD for the San Francisco area, adjusted solely for household size but not high housing cost area. If HUD ceases to publish such data for 18 or more months, MOHCD and the Housing Entity will make good faith efforts to agree on other publicly available and credible substitute data for MOHCD AMI. attached as Exhibit D.

1.7. “**Annual Review Date**” has the meaning set forth in Section 8.1.

1.8. “**Applicable Laws**” has the meaning set forth in Section 5.2 (where not capitalized, “applicable Law” has its plain meaning and refers to Laws as otherwise defined herein).

1.9. “**Approvals**” means the City approvals, entitlements, and permits listed on Exhibit E, including any Later Approvals at the time and to the extent they are included pursuant to Section 5.1.

1.10. “**Assignment and Assumption Agreement**” has the meaning set forth in Section 12.2.

1.11. “**Associated Community Benefit**” is defined in Section 4.1.

1.12. “**Board of Supervisors**” or “**Board**” means the Board of Supervisors of the City and County of San Francisco.

1.13. “**Building**” or “**Buildings**” means each of new buildings to be constructed on the Project Site, as described in the Project description attached as Exhibit B.

1.14. “**CEQA**” has the meaning set forth in Recital F.

1.15. “**CEQA Findings**” has the meaning set forth in Recital G.

1.16. “**CEQA Guidelines**” has the meaning set forth in Recital F.

1.17. “**Chapter 56**” has the meaning set forth in Recital D.

1.18. “**Child Care Program**” means the child care facility program attached as Exhibit L.

1.19. “**City**” means the City as defined in the opening paragraph of this Agreement. Unless the context or text specifically provides otherwise, references to the City means the City acting by and through the Planning Director or, as necessary, the Planning Commission or the Board of Supervisors.

1.20. “**City Agency**” or “**City Agencies**” means the City departments, agencies, boards, commissions, and bureaus that execute or consent to this Agreement, or are controlled by

persons or commissions that have executed or consented to this Agreement, that have subdivision or other permit, entitlement or approval authority or jurisdiction over development of the Project or any improvement located on or off the Project Site, including, without limitation, the City Administrator, Planning Department, SFPUC, MOHCD, OEWD, SFMTA, PW, DBI, together with any successor City agency, department, board, or commission. Nothing in this Agreement shall affect the jurisdiction under the City’s Charter of a City department that has not approved or consented to this Agreement in connection with the issuance of a Later Approval. The City actions and proceedings subject to this Agreement shall be through the Planning Department, as well as affected City Agencies (and when required by applicable Law, the Board of Supervisors).

1.21. **“City Attorney’s Office”** means the Office of the City Attorney of the City and County of San Francisco.

1.22. **“City Costs”** means the actual and reasonable costs incurred by a City Agency in preparing, adopting or amending this Agreement, in performing its obligations or defending its actions under this Agreement or otherwise contemplated by this Agreement, as determined on a time and materials basis, including reasonable attorneys’ fees and costs but excluding work, hearings, costs or other activities contemplated or covered by Processing Fees; provided, however, City Costs shall not include any costs incurred by a City Agency in connection with a City Default or which are payable by the City under Section 9.6 when Developer is the prevailing party, and shall not include any of the City’s Affordable Funding Share, as defined in the Affordable Housing Program.

1.23. **“City Parties”** has the meaning set forth in Section 4.7.

1.24. **“City Report”** has the meaning set forth in Section 8.2.2.

1.25. **“City-Wide”** means all real property within the territorial limits of the City and County of San Francisco, not including any property owned or controlled by the United States or by the State of California and therefore not subject to City regulation.

1.26. **“CMA”** is defined in Section 12.1.

1.27. **“Commence Construction”, “Commenced Construction”** or **“Commencement of Construction”** means groundbreaking in connection with the commencement of physical construction of horizontal infrastructure or, when used in reference to any Building, the applicable Building foundation, but specifically excluding the demolition or partial demolition of existing structures.

- 1.28. “**Community Benefits**” has the meaning set forth in Section 4.1.
- 1.29. “**Community Benefits Program**” has the meaning set forth in Section 4.1.
- 1.30. “**Community Room**” is described in Exhibit C.
- 1.31. “**Costa Hawkins Act**” has the meaning set forth in Exhibit D.
- 1.32. “**Default**” has the meaning set forth in Section 9.3.
- 1.33. “**DBI**” means the Department of Building Inspection of the City and County of San Francisco.
- 1.34. “**Developer**” has the meaning set forth in the opening paragraph of this Agreement, and shall also include (i) any Transferee as to the applicable Transferred Property, and (ii) any Mortgagee or assignee thereof that acquires title to any Foreclosed Property but only as to such Foreclosed Property.
- 1.35. “**Development Agreement Statute**” has the meaning set forth in Recital D, as in effect as of the Effective Date.
- 1.36. “**Development Parcel**” means a parcel within the Project Site on which a Building or other improvements will be constructed, as set forth in a Subdivision Map.
- 1.37. “**Development Phase Application**” has the meaning set forth in Section 3.1.
- 1.38. “**Effective Date**” has the meaning set forth in Section 2.1.
- 1.39. “**Enacting Ordinance**” has the meaning set forth in Recital L.
- 1.40. “**Engineering Design**” has the meaning set forth in Section 5.4.2.
- 1.41. “**Excusable Delay**” has the meaning set forth in Section 11.5.2.
- 1.42. “**Existing Standards**” has the meaning set forth in Section 5.2.
- 1.43. “**Existing Uses**” means all existing lawful uses of the existing land and improvements (and including, without limitation, pre-existing, non-conforming uses under the Planning Code) on the Project Site as of the Effective Date, as the same may be modified by the Approvals and any Later Approvals.
- 1.44. “**Federal or State Law Exception**” has the meaning set forth in Section 5.8.1.
- 1.45. “**FEIR**” has the meaning set forth in Recital G.
- 1.46. “**First Construction Document**” is defined in San Francisco Building Code Section 107A.13.1(a)(8).

1.47. **“Finally Granted”** means (i) any and all applicable appeal periods for the filing of any administrative or judicial appeal challenging the issuance or effectiveness of any of the Approvals, this Agreement or the FEIR shall have expired and no such appeal shall have been filed, or if such an administrative or judicial appeal is filed, the Approvals, this Agreement or the FEIR, as applicable, shall have been upheld by a final decision in each such appeal without adverse effect on the applicable Approval, this Agreement or the FEIR and the entry of a final judgment, order or ruling upholding the applicable Approval, this Agreement or the FEIR and (ii) if a referendum petition relating to this Agreement is timely and duly circulated and filed, certified as valid and the City holds an election, the date the election results on the ballot measure are certified by the Board of Supervisors in the manner provided by the Elections Code reflecting the final defeat or rejection of the referendum.

1.48. **“Foreclosed Property”** is defined in Section 10.5.

1.49. **“General Plan Consistency Findings”** has the meaning set forth in Recital I.

1.50. **“Gross Floor Area”** has the meaning set forth in Planning Code as of the applicable date of determination of such area.

1.51. **“Impact Fees and Exactions”** means any fees, contributions, special taxes, exactions, impositions, and dedications charged by the City, whether as of the date of this Agreement or at any time thereafter during the Term, in connection with the development of Projects, including but not limited to transportation and transit fees, child care requirements or in-lieu fees, housing (including affordable housing) requirements or fees, dedication or reservation requirements, and obligations for on-or off-site improvements. Impact Fees and Exactions shall not include the Mitigation Measures, Processing Fees, taxes or special assessments or school district fees, SFPUC Capacity Charges, and any fees, taxes, assessments impositions imposed by any Non-City Agency, all of which shall be due and payable by Developer as and when due in accordance with applicable Laws.

1.52. **“Later Approval”** or **“Later Approvals”** means (i) any other land use approvals, entitlements, or permits from the City or any City Agency, other than the Approvals, that are consistent with the Approvals and necessary or advisable for the implementation of the Project, including without limitation, demolition permits, grading permits, site permits, building permits, lot line adjustments, sewer and water connection permits, major and minor encroachment

permits, street and sidewalk modifications, street improvement permits, permits to alter, certificates of occupancy, transit stop relocation permits, subdivision maps, improvement plans, lot mergers, lot line adjustments, and re-subdivisions. A Later Approval shall also include any amendment to the foregoing land use approvals, entitlements, or permits, or any amendment to the Approvals that are sought by Developer and approved by the City in accordance with the standards set forth in this Agreement.

1.53. “**Law(s)**” means the Constitution and laws of the United States, the Constitution and laws of the State of California, the laws of the City and County of San Francisco, and any codes, statutes, rules, regulations, or executive mandates thereunder, and any State or Federal court decision (including any order, injunction or writ) thereunder. The term “**Laws**” shall refer to any or all Laws as the context may require.

1.54. “**Law Adverse to City**” is defined in Section 5.8.4.

1.55. “**Law Adverse to Developer**” is defined in Section 5.8.4.

1.56. “**Litigation Extension(s)**” has the meaning set forth in Section 11.5.1.

1.57. “**Losses**” has the meaning set forth in Section 4.7.

1.58. “**Market Rate Parcels**” has the meaning set forth in Exhibit B.

1.59. “**Market Rate Units**” has the meaning set forth in Exhibit B.

1.60. “**Material Change(s)**” means any modification that (i) would materially alter the rights, benefits or obligations of the City or Developer under this Agreement, (ii) is not consistent with the Project SUD, (iii) extends the Term, (iv) changes the permitted uses of the Project Site, (v) decreases the Community Benefits, (vi) increases the maximum height, density, bulk or size of the Project, (vii) increases parking ratios, or (viii) changes the Impact Fees and Exactions.

1.61. “**Mitigation Measures**” means the mitigation measures (as defined by CEQA) applicable to the Project as set forth in the MMRP or that are necessary to mitigate adverse environmental impacts identified through the CEQA process as part of a Later Approval.

1.62. “**MMRP**” means that certain mitigation monitoring and reporting program attached hereto as Exhibit F.

1.63. “**MOHCD**” means the Mayor’s Office of Housing and Community Development.

1.64. “**Mortgage**” means a mortgage, deed of trust or other lien on all or part of the Project Site to secure an obligation made by the applicable property owner.

1.65. “**Mortgagee**” means (i) any mortgagee or beneficiary under a Mortgage, and (ii) a person or entity that obtains title to all or part of the Project Site as a result of foreclosure proceedings or conveyance or other action in lieu thereof, or other remedial action.

1.66. “**Municipal Code**” means the San Francisco Municipal Code. All references to any part of the Municipal Code mean that part of the Municipal Code in effect on the Effective Date, as the Municipal Code may be modified by changes and updates that are adopted from time to time in accordance with Section 5.4 or by permitted New City Laws as set forth in Section 5.6.

1.67. “**New City Laws**” has the meaning set forth in Section 5.6.

1.68. “**Non-City Agency**” means Federal, State, and local governmental agencies that are independent of the City and not parties to this Agreement.

1.69. “**Non-City Approval(s)**” means any permits, agreements, or entitlements from Non-City Agencies as may be necessary for the development of the Project.

1.70. “**OEWD**” means the San Francisco Office of Economic and Workforce Development.

1.71. “**Official Records**” means the official real estate records of the City and County of San Francisco, as maintained by the City's Assessor-Recorder's Office.

1.72. “**Party**” and “**Parties**” has the meaning set forth in the opening paragraph of this Agreement and also includes any party that becomes a party to this Agreement, such as a Transferee.

1.73. “**Phase**” has the meaning set forth in Section 3.1.

1.74. “**Phasing Plan and Community Benefits Linkages**” means the schedule attached to this Agreement as Schedule 1.

1.75. “**Planning Code**” means the San Francisco Planning Code.

1.76. “**Planning Commission**” means the Planning Commission of the City and County of San Francisco.

1.77. “**Planning Department**” means the Planning Department of the City and County of San Francisco.

1.78. “**Planning Director**” means the Director of Planning of the City and County of San Francisco.

1.79. “**Processing Fees**” means the standard fee imposed by the City upon the submission of an application for a permit or approval, which is not an Impact Fee or Exaction, in accordance with City practice on a City-Wide basis.

1.80. “**Project**” means the mixed-income development project as described in Recital B, Exhibit B, and the Approvals, together with Developer's rights and obligations under this Agreement.

1.81. “**Project Open Space**” means the privately owned, publicly accessible open space described in Exhibits C and C-1, C-2, C-3, and C-4, including Reservoir Park, Gateway Landscape, Brighton Paseo, and San Ramon Paseo.

1.82. “**Project Site**” has the meaning set forth in Recital A, and as more particularly described in Exhibit A.

1.83. “**Project SUD**” means Planning Code Section _____ as adopted by the Board in Ordinance No. [____].

1.84. “**PSA**” has the meaning set forth in Recital H.

1.85. “**Public Health and Safety Exception**” has the meaning set forth in Section 5.8.1.

1.86. “**Public Improvements**” means the facilities, both on- and off-site, to be improved, constructed and dedicated by Developer and, upon completion in accordance with this Agreement, accepted by the City. Public Improvements include the streets within the Project Site shown on Exhibit M, and all infrastructure and public utilities within such streets (such as electricity, water and sewer lines but excluding any non-municipal utilities), including sidewalks, landscaping, bicycle lanes, bus boarding island, street furniture, and paths and intersection improvements (such as curbs, medians, signaling, traffic controls devices, signage, and striping) as specified in the Master Infrastructure Plan. The Public Improvements also include the SFPUC Infrastructure and the SFMTA Infrastructure, as specified in the Master Infrastructure Plan. The Public Improvements do not include Publicly Accessible Private Improvements or, if any, privately owned facilities or improvements in the public right of way. All Public Improvements will be constructed in accordance with all City standards and at Developer’s sole expense.

- 1.87. “**Publicly Accessible Private Improvements**” has the meaning set forth in Exhibit C.
- 1.88. “**PW**” means San Francisco Public Works.
- 1.89. “**SFMTA**” means the San Francisco Municipal Transportation Agency.
- 1.90. “**SFPUC**” means the San Francisco Public Utilities Commission.
- 1.91. “**SFPUC Capacity Charges**” means all water and sewer capacity and connection fees and charges payable to the SFPUC, as and when due in accordance with the applicable City requirements.
- 1.92. “**SFPUC Retained Fee Area**” has the meaning set forth in Recital B.
- 1.93. “**SFPUC Retained Fee License Agreement**” has the meaning set forth in Recital H.
- 1.94. “**Streetscape Improvements**” means the streets, sidewalks, curbs, gutters, bicycle pathways, and associated landscaping, all as set forth in the Master Infrastructure Plan attached to this Agreement as Exhibit M.
- 1.95. “**Subdivision Code**” means the San Francisco Subdivision Code.
- 1.96. “**Subdivision Map**” means any map that Developer submits for the Project Site with respect to the Project under the Subdivision Map Act and the Subdivision Code, which may include, but not be limited to, tentative or vesting tentative subdivision maps, final or vesting final subdivision maps and any tentative or final parcel map, or transfer map, including phased final maps to the extent authorized under an approved tentative subdivision map.
- 1.97. “**Subdivision Map Act**” means the California Subdivision Map Act, California Government Code Section 66410 *et seq.*
- 1.98. “**Term**” has the meaning set forth in Section 2.2.
- 1.99. “**Third-Party Challenge**” means any administrative, legal or equitable action or proceeding instituted by any party other than the City or Developer challenging the validity or performance of any provision of this Agreement, the Project, the Approvals or Later Approvals, the adoption or certification of the FEIR or other actions taken pursuant to CEQA, or other approvals under Laws relating to the Project, any action taken by the City or Developer in furtherance of this Agreement, or any combination thereof relating to the Project or any portion thereof.
- 1.100. “**Townhouse Parcels**” has the meaning set forth in Exhibit B.

1.101. “**Transfer,**” “**Transferee**” and “**Transferred Property**” have the meanings set forth in Section 12.1, and in all events excludes (1) a transfer of ownership or membership interests in Developer or any Transferee, (2) grants of easement or of occupancy rights for existing or completed Buildings or other improvements (including, without limitation, space leases in Buildings), and (3) the placement of a Mortgage on the Project Site.

1.102. “**Transportation Demand Management**” benefits are described in Exhibit J-1.

1.103. “**Vested Elements**” has the meaning set forth in Section 5.1.

1.104. “**Workforce Agreement**” means the Workforce Agreement attached hereto as Exhibit I.

2. EFFECTIVE DATE; TERM

2.1 Effective Date. This Agreement shall take effect on the first date upon which both of the following have occurred: (i) the full execution and delivery of this Agreement by the Parties; and (ii) the date the Enacting Ordinance is effective and operative (“**Effective Date**”). The Parties shall execute this Agreement within thirty (30) days of the date the Enacting Ordinance is effective and operative.

2.2 Term. The term of this Agreement shall commence upon the Effective Date and shall continue in full force and effect for twenty-five (25) years thereafter unless extended or earlier terminated as provided herein (“**Term**”); provided, however, that (i) the Term shall be extended for each day of a Litigation Extension and (ii) Developer shall have the right to terminate this Agreement with respect to a legal parcel upon completion of the Building within that parcel and the Associated Community Benefits for that Building, as set forth in Section 7.1. The term of any conditional use permit, planned unit development, any tentative subdivision map shall be for the longer of (a) the Term (as it relates to the applicable parcel) or (b) the term otherwise allowed under the Subdivision Map Act or conditional use/planned unit development approval, as applicable.

3. GENERAL RIGHTS AND OBLIGATIONS

3.1 Development of the Project. Developer shall have the vested right to develop the Project in accordance with and subject to the provisions of this Agreement, and the City shall consider and process all Later Approvals for development of the Project in accordance with and subject to the provisions of this Agreement. The Project will be developed in phases

(each, a “**Phase**”). Prior to Commencing any Construction on the Project Site, Developer will prepare a “**Development Phase Application**” substantially as set forth in Exhibit N, for City’s review and approval. The Development Phase Application will set forth the detailed scope and work plan for each development phase, including the Associated Community Benefits required in connection with each Phase. The Parties acknowledge that Developer (i) has obtained all Approvals from the City required to Commence Construction of the Project, other than any required Later Approvals, including but not limited to approval of a Development Phase Application for each Phase, and (ii) may proceed in accordance with this Agreement with the construction and, upon completion, use and occupancy of the Project as a matter of right, subject to the terms and conditions of the PSA, the SFPUC Retained Fee License Agreement, the Project SUD, and subject to the attainment of any required Later Approvals and any Non-City Approvals.

3.2 Workforce. Developer shall require project sponsors, contractors, consultants, subcontractors and subconsultants, as applicable, to undertake workforce development activities in both the construction and end use phases of the Project in accordance with the Workforce Agreement attached as Exhibit I.

3.3 Public Power. Within sixty (60) days after the Effective Date, Developer will provide the SFPUC with all Project information the SFPUC requires to determine the feasibility of providing electric service to the Project Site (the “Feasibility Study”). The SFPUC will complete the Feasibility Study within six (6) months after the date that Developer provides to the SFPUC all Project information needed to complete the Feasibility Study. Developer agrees that if the SFPUC determines it is feasible to provide electricity for the Project Site, then the SFPUC will be the exclusive power provider to the Project Site. The SFPUC power will be provided under the SFPUC’s Rules and Regulations Governing Electric Service and at rates that are comparable to rates in San Francisco for comparable service from other providers.

4. PUBLIC BENEFITS; DEVELOPER OBLIGATIONS AND CONDITIONS TO DEVELOPER'S PERFORMANCE

4.1 Community Benefits Exceed Those Required by Existing Ordinances and Regulations. The Parties acknowledge and agree that the development of the Project in accordance with this Agreement provides a number of public benefits to the City beyond those achievable through existing Laws, including, but not limited to, those set forth in this Article 4

(the “**Community Benefits**”). The City acknowledges and agrees that a number of the Community Benefits would not be otherwise achievable without the express agreement of Developer under this Agreement. Developer acknowledges and agrees that, as a result of the benefits to Developer under this Agreement, Developer has received good and valuable consideration for its provision of the Community Benefits, and the City would not be willing to enter into this Agreement without the Community Benefits. Payment or delivery of each of the Community Benefits is tied to a specific Building or other development milestone in connection with implementation of the Project, as described in the Phasing Plan and Community Benefits Linkages Schedule attached as Schedule 1 to this Agreement or as described elsewhere in this Agreement (each, an “**Associated Community Benefit**”). Upon Developer’s Commencement of Construction of a Building, the Associated Community Benefits tied to that Building shall survive the expiration or termination of this Agreement to the date of completion of the Associated Community Benefit. Time is of the essence with respect to the completion of the Associated Community Benefits.

4.1.1 Community Benefits. Developer shall provide the following Community Benefits (collectively, the “**Community Benefits Program**”) at the times specified in Schedule 1, the Phasing Plan and Community Benefits Linkages Schedule:

- (a) the Project Open Space, as further described in Exhibit C;
- (b) the Affordable Housing Program benefits, as further described in Exhibit D and Schedule 1;
- (c) the transportation and other infrastructure improvements as described in Exhibit J and Exhibit M; and
- (d) the Child Care Program benefits, as further described in Exhibit L.

4.2 Performance of Community Benefits. Whenever this Agreement requires completion of an Associated Community Benefit at or before the completion of or receipt of temporary or final certificate of occupancy for a Building, the City may withhold a temporary or final certificate of occupancy for that Building until the required Associated Community Benefit is completed or Developer has provided the City with adequate security for completion of such Associated Community Benefit in a commercially reasonable form (*e.g.*, a

bond or letter of credit) as approved by (i) the Planning Director in the Director's reasonable discretion (following consultation with the City Attorney), and (ii) the MOHCD Director in the Director's reasonable discretion if the subject Associated Community Benefit is construction of Affordable Units. In determining the need for and reasonableness of any such security, the Planning Director and MOHCD Director (in consultation with the City Attorney) shall consider (i) any existing or proposed security, such as any bonds required under the Subdivision Map Act, and (ii) payment and performance bonds provided to a construction lender if the subject Associated Community Benefit is construction of Affordable Units and construction financing for the Affordable Units has closed.

4.3 No Additional CEQA Review Required; Reliance on FEIR for Future Discretionary Approvals. The Parties acknowledge that the FEIR prepared for the Project complies with CEQA. The Parties further acknowledge that (a) the FEIR contains a thorough analysis of the Project and possible alternatives, (b) the Mitigation Measures have been adopted to eliminate or reduce to an acceptable level certain adverse environmental impacts of the Project, and (c) the Board of Supervisors adopted CEQA Findings, including a statement of overriding considerations in connection with the Approvals, pursuant to CEQA Guidelines Section 15093, for those significant impacts that could not be mitigated to a less than significant level. Accordingly, the City does not intend to conduct any further environmental review or mitigation under CEQA for any aspect of the Project vested under this Agreement. The City shall rely on the FEIR, to the greatest extent possible in accordance with applicable Laws, in all future discretionary actions related to the Project; provided, however, that nothing shall prevent or limit the discretion of the City to conduct additional environmental review in connection with any Later Approvals to the extent that such additional environmental review is required by applicable Laws, including CEQA.

4.3.1 Compliance with CEQA Mitigation Measures. Developer shall comply with all Mitigation Measures imposed as applicable to the Project except for any Mitigation Measures that are expressly identified as the responsibility of a different party or entity. Without limiting the foregoing, Developer shall be responsible for the completion of all Mitigation Measures identified as the responsibility of the "owner" or the "project sponsor". The Parties expressly acknowledge that the FEIR and the associated MMRP are intended to be used in connection with each of the Later Approvals to the extent appropriate and permitted under

applicable Law. Nothing in this Agreement shall limit the ability of the City to impose conditions on any new, discretionary permit resulting from Material Changes as such conditions are determined by the City to be necessary to mitigate adverse environmental impacts identified through the CEQA process and associated with the Material Changes or otherwise to address significant environmental impacts as defined by CEQA created by an approval or permit; provided, however, any such conditions must be in accordance with applicable Law.

4.4 Nondiscrimination. In the performance of this Agreement, Developer agrees not to discriminate against any employee, City employee working with Developer's contractor or subcontractor, applicant for employment with such contractor or subcontractor, or against any person seeking accommodations, advantages, facilities, privileges, services, or membership in all business, social, or other establishments or organizations, on the basis of the fact or perception of a person's race, color, creed, religion, national origin, ancestry, age, height, weight, sex, sexual orientation, gender identity, domestic partner status, marital status, disability or Acquired Immune Deficiency Syndrome or HIV status (AIDS/HIV status), or association with members of such protected classes, or in retaliation for opposition to discrimination against such classes.

4.5 City Cost Recovery.

4.5.1 Developer shall timely pay to the City all Impact Fees and Exactions applicable to the Project or the Project Site as set forth in Section 5.7.

4.5.2 Developer shall timely pay to the City all Processing Fees applicable to the processing or review of applications for the Approvals and Later Approvals.

4.5.3 Developer shall pay to the City all City Costs incurred in connection with the drafting and negotiation of this Agreement, defending the Approvals and Later Approvals, and in processing and issuing any Later Approvals or administering this Agreement (except for the costs that are covered by Processing Fees), within sixty (60) days following receipt of a written invoice complying with Section 4.5.4 from the City.

4.5.4 OEWD shall provide Developer on a quarterly basis (or such alternative period as agreed to by the Parties) a reasonably detailed statement showing costs incurred by OEWD, the City Agencies and the City Attorney's Office, including the hourly rates for each City staff member at that time, the total number of hours spent by each City staff member during the invoice period, any additional costs incurred by the City Agencies and a brief non-

confidential description of the work completed (provided, for the City Attorney's Office, the billing statement will be reviewed and approved by OEWD but the cover invoice forwarded to Developer will not include a description of the work). OEWD will use reasonable efforts to provide an accounting of time and costs from the City Attorney's Office and each City Agency in each invoice; provided, however, if OEWD is unable to provide an accounting from one or more of such parties, then OEWD may send an invoice to Developer that does not include the charges of such party or parties without losing any right to include such charges in a future or supplemental invoice but subject to the eighteen (18) month deadline set forth below in this Section 4.5.4. Developer's obligation to pay the City Costs shall survive the termination of this Agreement. Developer shall have no obligation to reimburse the City for any City Cost that is not invoiced to Developer within eighteen (18) months from the date the City Cost was incurred. The City will maintain records, in reasonable detail, with respect to any City Costs and upon written request of Developer, and to the extent not confidential, shall make such records available for inspection by Developer.

4.5.5 If Developer in good faith disputes any portion of an invoice, then within sixty (60) days following receipt of the invoice Developer shall provide notice of the amount disputed and the reason for the dispute, and the Parties shall use good faith efforts to reconcile the dispute as soon as practicable. Developer shall have no right to withhold the disputed amount. If any dispute is not resolved within ninety (90) days following Developer's notice to the City of the dispute, Developer may pursue all remedies at law or in equity to recover the disputed amount.

4.6 Prevailing Wages. As set forth in the Workforce Agreement (Exhibit I), Developer agrees that the Project Site is sold by the City for a Housing Development, as defined in Section 23.61(a) of the Administrative Code, and that therefore all persons performing labor in construction work on the Project Site shall be paid not less than the highest prevailing rate of wages for the labor so performed consistent with the requirements of Article VII of Chapter 23 and Section 6.22(e) of the Administrative Code (including those requirements applicable to a "Housing Development" as defined in Section 23.61 of the Administrative Code), shall be subject to the same hours and working conditions, and shall receive the same benefits as in each case are provided for similar work performed in San Francisco, California, and Developer shall include this requirement in any construction contract entered into by Developer for any such public improvements. Upon request, Developer and its contractors will provide to City any workforce

payroll records as needed to confirm compliance with this Section. Without limiting the foregoing, Developer shall comply with all applicable state law requirements relating to the payment of prevailing wages, and to the extent there is any difference between the requirements of such state law requirements and the Administrative Code, the stricter requirements shall apply.

4.7 Indemnification of City. Developer shall indemnify, reimburse, and hold harmless the City and its officers, agents and employees (the “**City Parties**”) from and, if requested, shall defend them against any and all loss, cost, damage, injury, liability, and claims (“**Losses**”) arising or resulting directly or indirectly from (i) any third party claim arising from a Default by Developer under this Agreement, (ii) Developer's failure to comply with any Approval, Later Approval or Non-City Approval, (iii) the failure of any improvements constructed pursuant to the Approvals or Later Approvals to comply with any Federal or State Laws, the Existing Standards or any permitted New City Laws, (iv) any accident, bodily injury, death, personal injury, or loss of or damage to property occurring on the Project Site (or the public right of way adjacent to the Project Site) in connection with the construction by Developer or its agents or contractors of any improvements pursuant to the Approvals, Later Approvals or this Agreement, (v) a Third-Party Challenge instituted against the City or any of the City Parties, (vi) any dispute between Developer, its contractors or subcontractors relating to the construction of any part of the Project, and (vii) any dispute between Developer and any Transferee or any subsequent owner of any of the Project Site relating to any assignment of this Agreement or the obligations that run with the land, or any dispute between Developer and any Transferee or other person relating to which party is responsible for performing certain obligations under this Agreement, each regardless of the negligence of and regardless of whether liability without fault is imposed or sought to be imposed on the City or any of the City Parties, except to the extent that any of the foregoing indemnification obligations is void or otherwise unenforceable under applicable Law, and except to the extent such Loss is the result of the negligence or willful misconduct of the City Parties. The foregoing indemnity shall include, without limitation, reasonable attorneys' fees and costs and the City's reasonable cost of investigating any claims against the City or the City Parties. All indemnifications set forth in this Agreement shall survive the expiration or termination of this Agreement, to the extent such indemnification obligation arose from an event occurring before the expiration or termination of this Agreement. To the extent the indemnifications relate to Developer's obligations that survive the expiration or termination of this Agreement, the

indemnifications shall survive for the term of the applicable obligation plus four (4) years.

5. VESTING AND CITY OBLIGATIONS

5.1 Vested Rights. By the Approvals, the City has made a policy decision that the Project, as described in and as may be modified in accordance with the Approvals, is in the best interests of the City and promotes the public health, safety and welfare. Developer shall have the vested right to develop the Project as set forth in this Agreement, including without limitation with the following vested elements: the locations and numbers of Buildings proposed, the land uses, height and bulk limits, including the maximum density, intensity and gross square footages, the permitted uses, the provisions for open space, vehicular access, and parking (collectively, the “**Vested Elements**”; provided the Existing Uses on the Project Site shall also be included as Vested Elements). The Vested Elements are subject to and shall be governed by Applicable Laws. The expiration of any building permit or Approval shall not limit the Vested Elements, and Developer shall have the right to seek and obtain subsequent building permits or approvals, including Later Approvals, at any time during the Term, any of which shall be governed by Applicable Laws. Each Later Approval, once granted, shall be deemed an Approval for purposes of this Section 5.1.

5.2 Existing Standards. The City shall process, consider, and review all Later Approvals in accordance with (i) the Approvals, (ii) the San Francisco General Plan, the Municipal Code (including the Subdivision Code), and all other applicable City policies, rules and regulations, as each of the foregoing is in effect on the Effective Date (“**Existing Standards**”), as the same may be amended or updated in accordance with permitted New City Laws as set forth in Section 5.6, (iii) California and Federal law, as applicable, and (iv) this Agreement (collectively, “**Applicable Laws**”). The Enacting Ordinance includes express waivers and amendments to Chapter 56 consistent with this Agreement.

5.2.1 Code Waivers. Pursuant to the Enacting Ordinance and this Agreement, certain provisions of the San Francisco Municipal Code are waived, as set forth in Schedule 2-2 (Schedule of Code Waivers and Amendments).

5.2.2 No Implied Waiver of Codes. Except as expressly set forth in Schedule 2-2, nothing in this Agreement constitutes an implied waiver or exemption of the Subdivision Code or the Public Works Code. For any waiver or exemption other than those set forth in Schedule 2-2, Developer shall comply with the City's existing processes to seek any necessary waivers or exemptions. The City's failure to enforce any part of the Subdivision Code

or Public Works Code shall not be deemed a waiver of its right to do so thereafter, but it shall not override the Approvals standards set forth in Sections 5.2, 5.3, and 5.4.

5.2.3 General Plan Consistency Findings. The Parties acknowledge the Project is consistent with the City's General Plan and the General Plan Consistency Findings are intended to support all Later Approvals that are consistent with the Approvals. To the maximum extent practicable, the Planning Department shall rely exclusively on the General Plan Consistency Findings when processing and reviewing all Later Approvals, including proposed Subdivision Maps and any other actions related to the Project requiring General Plan determinations; provided Developer acknowledges that the General Plan Consistency Findings do not limit the City's discretion in connection with any Later Approval that (a) requires new or revised General Plan consistency findings because of Material Changes or amendments to any of the Approvals or (b) is analyzed in the context of a future General Plan amendment that is a non-conflicting New City Law.

5.3 Criteria for Later Approvals. Developer shall be responsible for obtaining all required Later Approvals before the start of any construction. and timely providing project schedules to OEWD as described in Exhibit K. The City, in granting the Approvals and vesting the Project through this Agreement, is limiting its future discretion with respect to Later Approvals to the extent that they are consistent with the Approvals and this Agreement. The City shall not disapprove applications for Later Approvals based upon an item or element that is consistent with the Approvals, and shall consider all such applications in accordance with its customary practices (subject to the requirements of this Agreement). The City may subject a Later Approval to any condition that is necessary to bring the Later Approval into compliance with Applicable Laws. For any part of a Later Approval request that has not been previously reviewed or considered by the applicable City Agency (such as additional details or plans), the City Agency shall exercise its discretion consistent with the Municipal Code and the Approvals and otherwise in accordance with the City's customary practice. Nothing in this Agreement shall preclude the City from applying New City Laws for any development not within the definition of the "Project" under this Agreement.

5.4 Strict Building Code Compliance.

5.4.1 City-Wide Building Codes. Notwithstanding anything in this Agreement to the contrary, except as otherwise provided in Schedule 2-1 (Schedule of Impact

Fees) and Schedule 2-2 (Schedule of Code Waivers and Amendments) and Section 5.4.2, when considering any application for a Later Approval, the City or the applicable City Agency shall apply the then-applicable provisions, requirements, rules, or regulations that are contained in the San Francisco Building Codes, including the Public Works Code (which includes the Stormwater Management Ordinance), Subdivision Code, Mechanical Code, Electrical Code, Green Building Code, Housing Code, Plumbing Code, Fire Code, or other uniform construction codes applicable on a City-Wide basis.

5.4.2 Sidewalks, Streets and Infrastructure. By entering into this Agreement, the City's Board of Supervisors and the City Agencies have reviewed and approved (i) the Streetscape Improvements and the Publicly Accessible Private Improvements, including sidewalks, pathways, street widths, and general right of way configurations with respect to location and relationship of major elements, curbs, bicycle facilities, parking, loading areas, as set forth in the Approvals described in Exhibit E (including but not limited to the Master Infrastructure Plan attached to this Agreement as Exhibit M and the Project Open Space described in Exhibit C) and the Project SUD, as consistent with the City's central policy objective to ensure street safety for all users while maintaining adequate clearances, including for fire apparatus vehicles and utilities. No City Agency with jurisdiction may object to a Later Approval for any of the Buildings, Streetscape Improvements, or Publicly Accessible Private Improvements due to the proposed width of a sidewalk, pathway, or street, unless such objection is based upon the applicable City Agency's reserved authority to review Engineering Design for compliance with Applicable Laws or other authority under State law. In the case of such objection, then within five (5) business days of the objection being raised (whether raised formally or informally), representatives from Developer, PW, the Planning Department and the objecting City Agency shall meet and confer in good faith to attempt to find a mutually satisfactory resolution to the objection. If the matter is not resolved within fourteen (14) days following the objection, then the Planning Director shall notify the Clerk of the Board of Supervisors and the members of the Board of Supervisors' Land Use and Transportation Committee. The City Agencies and Developer agree to act in good faith to resolve the matter quickly and in a manner that does not conflict with the City policy, Approvals, this Agreement, or applicable Law. As used in this Agreement, "**Engineering Design**" means professional engineering work as set forth in the Professional Engineers Act, California Business and Professions Code Sections 6700 *et seq.*

5.5 Denial of a Later Approval. If the City denies any application for a Later Approval that implements a Building, such denial must be consistent with Applicable Laws, and the City must specify in writing the reasons for such denial and suggest modifications required for approval of the application. Any such specified modifications shall be consistent with Applicable Laws, and City staff shall approve the application if it is subsequently resubmitted for City review and corrects or mitigates, to the City's reasonable satisfaction, the stated reasons for the earlier denial in a manner that is consistent and compliant with Applicable Laws and does not include new or additional information or materials that give the City a reason to object to the application under the standards set forth in this Agreement.

5.6 New City Laws. All future changes to Existing Standards and any other Laws, plans or policies adopted by the City or adopted by voter initiative after the Effective Date (“**New City Laws**”) shall apply to the Project and the Project Site except to the extent they conflict with this Agreement or the terms and conditions of the Approvals. In the event of such a conflict, the terms of this Agreement and the Approvals shall prevail, subject to the terms of Section 5.8.

5.6.1 New City Laws shall be deemed to conflict with this Agreement and the Approvals if they:

(a) limit or reduce the density or intensity of the Project, or any part thereof, or otherwise require any reduction in the square footage or number of proposed Buildings or change the location of proposed Buildings or change or reduce other improvements from that permitted under the Approvals;

(b) limit or reduce the height or bulk of the Project, or any part thereof, or otherwise require any reduction in the height or bulk of individual Buildings or other improvements that are part of the Project under the Approvals;

(c) limit, reduce or change the location of vehicular access, parking or loading from that permitted under the Approvals;

(d) limit any land uses for the Project from that permitted under the Approvals or the Existing Uses;

(e) change or limit the Approvals or Existing Uses;

(f) materially delay, limit or control the rate, timing, phasing, or sequencing of the Project, including the demolition of existing buildings at the Project Site, except as expressly set forth in this Agreement;

(g) require the issuance of permits or approvals by the City other than those required under the Existing Standards, except for permits or approvals that are required on a City-Wide basis, relate to the construction of improvements, and do not prevent construction of the Project as intended by this Agreement;

(h) limit or control the availability of public utilities, services or facilities, or any privileges or rights to public utilities, services, or facilities for the Project;

(i) materially and adversely limit the processing or procuring of applications and approvals of Later Approvals that are consistent with Approvals;

(j) increase the percentage of required affordable or Affordable Units, change the AMI percentage levels for the affordable housing pricing or income eligibility, change the requirements regarding unit size or unit type, or increase the amount or change the configuration of required Project Open Space; or

(k) impose new or modified Impact Fees and Exactions on the Project (as is expressly prohibited in Section 5.7.2).

5.6.2 Developer shall have the right, from time to time and at any time, to file Subdivision Map applications (including phased final map applications and development-specific condominium map or plan applications) with respect to some or all of the Project Site and subdivide the Project Site as may be necessary or desirable in order to develop a particular part of the Project as generally described in Exhibit B and depicted in Exhibit B-1. The specific boundaries of Development Parcels shall be set by Developer and approved by the City during the subdivision process. Nothing in this Agreement shall authorize Developer to subdivide or use any of the Project Site for purposes of sale, lease or financing in any manner that conflicts with the Subdivision Map Act or with the Subdivision Code. Nothing in this Agreement shall prevent the City from enacting or adopting changes in the methods and procedures for processing subdivision and parcel maps so long as such changes do not conflict with the provisions of this Agreement or with the Approvals. Developer shall cause any Mortgagee to provide its authorized signature on any final subdivision map with respect to the Project, which shall include consent and acknowledgement of the Affordable Unit requirements, for the life of the Project, in accordance with the Affordable Housing Program and this Agreement.

5.7 Fees and Exactions.

5.7.1 Generally. The Project shall only be subject to the Processing Fees

and Impact Fees and Exactions as set forth in this Section 5.7 and Schedule 2-1 (Schedule of Impact Fees), and the City shall not impose any new Processing Fees or Impact Fees and Exactions on the development of the Project or impose new conditions or requirements for the right to develop the Project (including required contributions of land, public amenities or services) except as set forth in this Agreement. The Parties acknowledge that the provisions contained in this Section 5.7 are intended to implement the intent of the Parties that Developer have the right to develop the Project pursuant to specified and known criteria and rules, and that the City receive the benefits which will be conferred as a result of such development without abridging the right of the City to act in accordance with its powers, duties and obligations, except as specifically provided in this Agreement.

5.7.2 Impact Fees and Exactions. During the Term, as extended by the any Litigation Extensions, no Impact Fees and Exactions shall apply to the Project or components thereof except for (i) those Impact Fees and Exactions specifically set forth on Schedule 1, (ii) the SFPUC Capacity Charges, and (iii) New City Laws that do not conflict with this Agreement as set forth in Section 5.6, and (iv) as expressly set forth below in this Section. The Impact Fees and Exactions and SFPUC Capacity Charges will be calculated and determined at the time payable in accordance with the City requirements on that date, and the parties acknowledge and agree that the Impact Fees and Exactions are subject to the Planning Department's final confirmation once the applicable final land uses and Gross Floor Area are determined. Accordingly, Developer will be subject to any increase or decrease in the fee amount payable and any changes in methodology of calculation (e.g., use of a different index to calculate annual increases) but will not be subject to any new types of Impact Fees and Exactions or modification to existing Impact Fees and Exactions after the Effective Date except as described in Section 5.6 and this Section. Developer agrees that any new impact fee or exaction enacted after the Effective Date that (i) is of City-Wide applicability (e.g., applies to all retail development in the City), (ii) does not pertain to affordable housing, open space, child care, transportation, parking, or community improvements (for which this Agreement reflects the full extent of the required Developer contributions), and (iii) would otherwise apply to the Project, shall apply to the Project or the applicable portion thereof.

5.7.3 Processing Fees. Developer shall pay all Processing Fees in effect, on a City-Wide basis, at the time that Developer applies for a Later Approval for which such Processing Fee is payable in connection with the applicable part of the Project.

5.8 Changes in Federal or State Laws.

5.8.1 City's Exceptions. Notwithstanding any provision in this Agreement to the contrary, each City Agency having jurisdiction over the Project shall exercise its discretion under this Agreement in a manner that is consistent with the public health and safety and shall at all times retain its respective authority to take any action that is necessary to protect the physical health and safety of the public (the “**Public Health and Safety Exception**”) or reasonably calculated and narrowly drawn to comply with applicable changes in Federal or State Law affecting the physical environment (the “**Federal or State Law Exception**”), including the authority to condition or deny a Later Approval or to adopt a new Law applicable to the Project so long as such condition or denial or new regulation (i)(a) is limited solely to addressing a specific and identifiable issue in each case required to protect the physical health and safety of the public, or (b) is required to comply with a Federal or State Law and in each case not for independent discretionary policy reasons that are inconsistent with the Approvals or this Agreement and (ii) is applicable on a City-Wide basis to the same or similarly situated uses and applied in an equitable and non-discriminatory manner. Developer retains the right to dispute any City reliance on the Public Health and Safety Exception or the Federal or State Law Exception.

5.8.2 Changes in Federal or State Laws. If Federal or State Laws issued, enacted, promulgated, adopted, passed, approved, made, implemented, amended, or interpreted after the Effective Date have gone into effect and (i) preclude or prevent compliance with one or more provisions of the Approvals or this Agreement, or (ii) materially and adversely affect Developer's or the City's rights, benefits or obligations under this Agreement, then such provisions of this Agreement shall be modified or suspended as may be necessary to comply with such Federal or State Law. In such event, this Agreement shall be modified only to the extent necessary or required to comply with such Law, subject to the provisions of Section 5.8.4, as applicable.

5.8.3 Changes to Development Agreement Statute. This Agreement has been entered into in reliance upon the provisions of the Development Agreement Statute. No amendment of or addition to the Development Agreement Statute that would affect the interpretation or enforceability of this Agreement or increase the obligations or diminish the development rights of Developer hereunder, or increase the obligations or diminish the benefits to the City hereunder shall be applicable to this Agreement unless such amendment or addition is specifically required by Law or is mandated by a court of competent jurisdiction. If such

amendment or change is permissive rather than mandatory, this Agreement shall not be affected.

5.8.4 Effect on Agreement. If any of the modifications, amendments or additions described in this Section 5.8 would materially and adversely affect the construction, development, use, operation, or occupancy of the Project as currently contemplated by the Approvals, or any material portion thereof, such that the Project, or the applicable portion thereof, becomes economically infeasible (a “**Law Adverse to Developer**”), then Developer shall notify the City and propose amendments or solutions that would maintain the benefit of the bargain (that is this Agreement) for both Parties. If any of the modifications, amendments or additions described in Section 5.8 would materially and adversely affect or limit the Community Benefits (a “**Law Adverse to the City**”), then the City shall notify Developer and propose amendments or solutions that would maintain the benefit of the bargain (that is this Agreement) for both Parties. Upon receipt of a notice under this Section 5.8.4, the Parties agree to meet and confer in good faith for a period of not less than ninety (90) days in an attempt to resolve the issue. If the Parties cannot resolve the issue in ninety (90) days or such longer period as may be agreed to by the Parties, then the Parties shall mutually select a mediator at JAMS in San Francisco for nonbinding mediation for a period of not less than thirty (30) days. If the Parties remain unable to resolve the issue following such mediation, then either party shall have the right to seek available remedies at law or in equity to maintain the benefit of the bargain or alternatively to seek termination of this Agreement if the benefit of the bargain cannot be maintained in light of the Law Adverse to Developer or Law Adverse to the City.

5.9 No Action to Impede Approvals. Except and only as required under Section 5.8, the City shall take no action under this Agreement nor impose any condition on the Project that would conflict with this Agreement or the Approvals. An action taken or condition imposed shall be deemed to be in conflict with this Agreement or the Approvals if such actions or conditions result in the occurrence of one or more of the circumstances identified in Section 5.6.1.

5.10 Estoppel Certificates. Developer may, at any time, and from time to time, deliver notice to the Planning Director requesting that the Planning Director certify to Developer, a potential Transferee, or a potential lender to Developer, in writing that to the best of the Planning Director's knowledge: (i) this Agreement is in full force and effect and a binding obligation of the Parties; (ii) this Agreement has not been amended or modified, and if so amended or modified, identifying the amendments or modifications and stating their date and providing a copy or

referring to the recording information; (iii) Developer is not in Default in the performance of its obligations under this Agreement, or if in Default, to describe therein the nature and amount of any such Defaults; and (iv) the findings of the City with respect to the most recent annual review performed pursuant to Section 8. The Planning Director, acting on behalf of the City, shall execute and return such certificate within thirty (30) days following receipt of the request.

5.11 Existing, Continuing Uses and Interim Uses. The Parties acknowledge that the Existing Uses are lawfully authorized uses and may continue as such uses may be modified by the Project, provided that any modification thereof not a component of or contemplated by the Project is subject to Planning Code Section 178 and the applicable provisions of Section 5. Developer may install interim or temporary uses on the Project Site, which uses must be consistent with those uses allowed under the Project Site's zoning and the Project SUD.

5.12 Taxes. Nothing in this Agreement limits the City's ability to impose new or increased taxes or special assessments, or any equivalent or substitute tax or assessment, provided (i) the City shall not institute, on its own initiative, proceedings for any new or increased special tax or special assessment for a land-secured financing district (including the special taxes under the Mello-Roos Community Facilities Act of 1982 (Government Code Section 53311 *et seq.*) but not including business improvement districts or community benefit districts formed by a vote of the affected property owners) that includes the Project Site unless the new district is City-Wide or Developer gives its prior written consent to or requests such proceedings, and (ii) no such tax or assessment shall be targeted or directed at the Project, including, without limitation, any tax or assessment targeted solely at all or any part of the Project Site. Nothing in the foregoing prevents the City from imposing any tax or assessment against the Project Site, or any portion thereof, that is enacted in accordance with Law and applies to all similarly-situated property on a City-Wide basis.

6. NO DEVELOPMENT OBLIGATION

There is no requirement under this Agreement that Developer initiate or complete development of the Project, or any Phase or portion thereof. There is also no requirement that development be initiated or completed within any period of time or in any particular order, subject to the requirement to complete Associated Community Benefits as set forth in Section 4.1 and the Phasing Plan and Community Benefits Linkages Schedule (Schedule 1). The development of the Project is subject to numerous factors that are not within the control of Developer or the City, such

as availability of financing, interest rates, access to capital, and similar factors. Except as expressly required by this Agreement, the City acknowledges that Developer may develop the Project in such order and at such rate and times as Developer deems appropriate within the exercise of its sole and subjective business judgment. In *Pardee Construction Co. v. City of Camarillo*, 37 Cal.3d 465 (1984), the California Supreme Court ruled that the failure of the parties therein to provide for the timing of development resulted in a later adopted initiative restricting the timing of development and controlling the parties' agreement. It is the intent of the Parties to avoid such a result by acknowledging and providing for the timing of development of the Project in the manner set forth herein. The City acknowledges that such a right is consistent with the intent, purpose and understanding of the Parties to this Agreement, and that without such a right, Developer's development of the Project would be subject to the uncertainties sought to be avoided by the Development Agreement Statute, Chapter 56 and this Agreement. Notwithstanding the foregoing, the City retains authority to reject any Developer request for temporary or interim Public Improvements or deferral of the construction of the permanent Public Improvements and can require permanent Public Improvements with each Development Phase.

7. MUTUAL OBLIGATIONS

7.1 Notice of Completion, Revocation or Termination. Within thirty (30) days after any early revocation or termination of this Agreement (as to all or any part of the Project Site), the Parties agree to execute a written statement acknowledging such revocation or termination, signed by the appropriate agents of the City and Developer, and record such instrument in the Official Records. In addition, within thirty (30) days after Developer's request, when a Building and all of the Associated Community Benefits tied to that Building have been completed, the City and Developer shall execute and record a notice of completion in the form attached as Exhibit H for the applicable Building property.

7.2 General Cooperation; Agreement to Cooperate. The Parties agree to cooperate with one another to expeditiously implement the Project in accordance with the Approvals, any Later Approvals and this Agreement, and to undertake and complete all actions or proceedings reasonably necessary or appropriate to ensure that the objectives of this Agreement, the Approvals and any Later Approvals are implemented. Except for ordinary administrative costs of the City, nothing in this Agreement obligates the City to spend any sums of money or incur any costs other than City Costs or costs that Developer reimburses through the payment of Processing

Fees. The Parties agree that the Planning Department will act as the City's lead agency to facilitate coordinated City review of applications for the Project.

7.3 Third-Party Challenge. Developer shall assist and cooperate with the City at Developer's own expense in connection with any Third-Party Challenge. The City Attorney's Office may use its own legal staff or outside counsel in connection with defense of the Third-Party Challenge, at the City Attorney's sole discretion. Developer shall reimburse the City for its actual costs in defense of the action or proceeding, including but not limited to the time and expenses of the City Attorney's Office (at the non-discounted rates then charged by the City Attorney's Office) and any consultants; provided, however, Developer shall have the right to monthly invoices for all such costs.

7.3.1 To the extent that any such action or proceeding challenges or a judgment is entered limiting Developer's right to proceed with the Project or any material portion thereof under this Agreement (whether the Project commenced or not), including the City's actions taken pursuant to CEQA, Developer may elect to terminate this Agreement. Upon any such termination (or, upon the entry of a judgment terminating this Agreement, if earlier), the City and Developer shall jointly seek to have the Third-Party Challenge dismissed and Developer shall have no obligation to reimburse City defense costs that are incurred after the dismissal (other than, in the case of a partial termination by Developer, any defense costs with respect to the remaining portions of the Project). Notwithstanding the foregoing, if Developer conveys or transfers some but not all of the Project, or a party takes title to Foreclosed Property constituting only a portion of the Project, and, therefore, there is more than one party that assumes obligations of "Developer" under this Agreement, then only the Party holding the interest in such portion of the Project shall have the right to terminate this Agreement as to such portion of the Project (and only as to such portion), and no termination of this Agreement by such Party as to such Party's portion of the Project shall effect a termination of this Agreement as to any other portion of the Project.

7.3.2 The filing of any Third Party Challenge shall not delay or stop the development, processing or construction of the Project or the issuance of Later Approvals unless the third party obtains a court order preventing the activity.

7.4 Good Faith and Fair Dealing. The Parties shall cooperate with each other and act in good faith in complying with the provisions of this Agreement and implementing the Approvals and any Later Approvals.

7.5 Other Necessary Acts. Each Party shall use good faith efforts to take such further actions as may be reasonably necessary to carry out this Agreement, the Approvals and any Later Approvals, in accordance with the terms of this Agreement (and subject to all applicable Laws) in order to provide and secure to each Party the full and complete enjoyment of its rights and privileges hereunder.

8. PERIODIC REVIEW OF DEVELOPER'S COMPLIANCE

8.1 Annual Review. Pursuant to Section 65865.1 of the Development Agreement Statute and Section 56.17 of the Administrative Code (as of the Effective Date), at the beginning of the second week of each January following final adoption of this Agreement and for so long as the Agreement is in effect (the “**Annual Review Date**”), the Planning Director shall commence a review to ascertain whether Developer has, in good faith, complied with the Agreement. The failure to commence such review in January in any calendar year shall not waive the Planning Director's right to do so later in the calendar year. The Planning Director may elect to forego an annual review if no significant construction work occurred on the Project Site during that year, or if such review is otherwise not deemed necessary.

8.2 Review Procedure. In conducting the required initial and annual reviews of Developer's compliance with this Agreement, the Planning Director shall follow the process set forth in this Section 8.2.

8.2.1 Required Information from Developer. Within sixty (60) days following request by the Planning Director, Developer shall provide a letter to the Planning Director explaining, with appropriate backup documentation, Developer’s compliance with this Agreement for the preceding calendar year, including, but not limited to, the status of subsequent development applications and approvals and compliance with the requirements regarding Community Benefits, payments and fees, the Affordable Housing Program, the Workforce Agreement, the Transportation Demand Management Program, and the environmental mitigation measures identified in the FEIR. The burden of proof, by substantial evidence, of compliance is upon Developer. The Planning Director shall post a copy of Developer’s submittals on the Planning Department’s website.

8.2.2 City Report. Within sixty (60) days after Developer submits such letter, the Planning Director shall review the information submitted by Developer and all other available evidence regarding Developer's compliance with this Agreement, and shall consult with

applicable City Agencies as appropriate. All such available evidence, including final staff reports, shall, upon receipt by the City, be made available as soon as possible to Developer. The Planning Director shall notify Developer in writing whether Developer has complied with the terms of this Agreement (the “**City Report**”), and post the City Report on the Planning Department’s website. If the Planning Director finds Developer not in compliance with this Agreement, then the City may pursue available rights and remedies in accordance with this Agreement and Chapter 56. The City's failure to initiate or to timely complete the annual review shall not be a Default and shall not be deemed to be a waiver of the right to do so at a later date. All costs incurred by the City under this Section shall be included in the City Costs.

8.2.3 Effect on Transferees. If a Developer has effected a Transfer so that its interest in the Project Site is divided among multiple Developers at the time of an annual review, then that annual review shall be conducted separately with respect to each Developer, each Developer shall submit the materials required by this Article 8 with respect to the portion of the Project Site owned by such Developer, and the City review process will proceed as one for the entire Project. Notwithstanding the foregoing, the Planning Commission and Board of Supervisors shall make its determinations and take its action separately with respect to each Developer pursuant to Chapter 56. If there are multiple Developers and the Board of Supervisors terminates, modifies or takes such other actions as may be specified in Chapter 56 and this Agreement in connection with a determination that a Developer has not complied with the terms and conditions of this Agreement, such action by the Planning Director, Planning Commission, or Board of Supervisors shall be effective only as to the Party to whom the determination is made and the portions of the Project Site in which such Party has an interest.

8.2.4 Default. The rights and powers of the City under this Section 8.2 are in addition to, and shall not limit, the rights of the City to terminate or take other action under this Agreement on account a Default by Developer.

9. ENFORCEMENT OF AGREEMENT; DEFAULT; REMEDIES

9.1 Enforcement. As of the date of this Agreement, the only Parties to this Agreement are the City and Developer. Except as expressly set forth in this Agreement (for successors, Transferees and Mortgagees), this Agreement is not intended, and shall not be construed, to benefit or be enforceable by any other person or entity whatsoever.

9.2 Meet and Confer Process. Before sending a notice of default in accordance

with Section 9.3, the Party which may assert that the other Party has failed to perform or fulfill its obligations under this Agreement shall first attempt to meet and confer with the other Party to discuss the alleged failure and shall permit such Party a reasonable period, but not less than ten (10) days, to respond to or cure such alleged failure; provided, however, the meet and confer process shall not be required (i) for any failure to pay amounts due and owing under this Agreement, or (ii) if a delay in sending a notice pursuant to Section 9.3 would impair, prejudice or otherwise adversely affect a Party or its rights under this Agreement. The Party asserting such failure shall request that such meeting and conference occur within three (3) business days following the request and if, despite the good faith efforts of the requesting Party, such meeting has not occurred within seven (7) business days of such request, then such Party shall be deemed to have satisfied the requirements of this Section and may proceed in accordance with the issuance of a notice of default under Section 9.3.

9.3 Default. The following shall constitute a “**Default**” under this Agreement: (i) the failure to make any payment within sixty (60) days following notice that such payment was not made when due and demand for compliance; and (ii) the failure to perform or fulfill any other material term, provision, obligation, or covenant of this Agreement and the continuation of such failure for a period of sixty (60) days following notice and demand for compliance. Notwithstanding the foregoing, if a failure can be cured but the cure cannot reasonably be completed within sixty (60) days, then it shall not be considered a Default if a cure is commenced within said 60-day period and diligently prosecuted to completion thereafter. Any notice of default given by a Party shall specify the nature of the alleged failure and, where appropriate, the manner in which said failure satisfactorily may be cured (if at all). Notwithstanding any other provision in this Agreement to the contrary, if Developer conveys or transfers some but not all of the Project or a party takes title to Foreclosed Property constituting only a portion of the Project, and, therefore there is more than one Party that assumes obligations of “Developer” under this Agreement, there shall be no cross-default between the separate Parties that assumed Developer obligations. Accordingly, a default by one “Developer” shall not be a Default by any other “Developer” that owns or controls a different portion of the Project Site. City shall provide a copy of any notice to Developer of a Default under Section 9.3(ii) concurrently to any entity that has assumed any rights or obligations of this Agreement pursuant to a Transfer, provided that such entity has requested such notice from City in writing, and such assignee shall have the right, at its option, to remedy

any such Default on behalf of Developer in accordance with the terms of this Agreement.

9.4 Remedies.

9.4.1 Specific Performance. Subject to, and as limited by, the provisions of Sections 9.4.3, 9.4.4, and 9.5, in the event of a Default, the remedies available to a Party shall include specific performance of this Agreement in addition to any other remedy available at law or in equity.

9.4.2 Termination. Subject to the limitation set forth in Section 9.4.4, in the event of a Default, the non-defaulting Party may elect to terminate this Agreement by sending a notice of termination to the other Party, which notice of termination shall state the Default. Any such termination shall be effective upon the date set forth in the notice of termination, which shall in no event be earlier than sixty (60) days following delivery of the notice. Consistent with Sections 9.3 and 12.3, there are no cross-defaults under this Agreement, and therefore if there is more than one “Developer” (as it relates to different parts of the Project Site), then any termination of this Agreement for Default will be limited to the Developer that sent or received the termination notice.

9.4.3 Limited Damages. The Parties have determined that except as set forth in this Section 9.4.3, (i) monetary damages are generally inappropriate, (ii) it would be extremely difficult and impractical to fix or determine the actual damages suffered by a Party as a result of a Default hereunder, and (iii) equitable remedies and remedies at law, not including damages but including specific performance and termination, are particularly appropriate remedies for enforcement of this Agreement. Consequently, Developer agrees that the City shall not be liable to Developer for damages under this Agreement, and the City agrees that Developer shall not be liable to the City for damages under this Agreement, and each covenants not to sue the other for or claim any damages under this Agreement and expressly waives its right to recover damages under this Agreement, except as follows: (1) either Party shall have the right to recover actual damages only (and not consequential, punitive or special damages, each of which is hereby expressly waived) for a Party's failure to pay sums to the other Party as and when due under this Agreement, (2) the City shall have the right to recover actual damages for Developer's failure to make any payment due under any indemnity in this Agreement, (3) to the extent a court of competent jurisdiction determines that specific performance is not an available remedy with respect to an unperformed Associated Community Benefit, the City shall have the right to

monetary damages equal to the costs that the City incurs or will incur to complete the Associated Community Benefit as determined by the court, (4) either Party shall have the right to recover reasonable attorneys' fees and costs as set forth in Section 9.6, and (5) the City shall have the right to administrative penalties or liquidated damages if and only to the extent expressly stated in an Exhibit to this Agreement or in the applicable portion of the San Francisco Municipal Code incorporated into this Agreement. For purposes of the foregoing, “**actual damages**” means the actual amount of the sum due and owing under this Agreement, with interest as provided by Law, together with such judgment collection activities as may be ordered by the judgment, and no additional sums.

9.4.4 City Processing/Certificates of Occupancy. The City shall not be required to process any requests for approval or take other actions under this Agreement during any period in which payments due the City from Developer are past due; provided, however, if Developer has conveyed or transferred some but not all of the Project or a party takes title to Foreclosed Property constituting only a portion of the Project, and, therefore, there is more than one party that assumes obligations of “Developer” under this Agreement, then the City shall continue to process requests and take other actions as to the other portions of the Project so long as the applicable Developer as to those portions is current on payments due the City. The City shall have the right to withhold any temporary or final certificate of occupancy for a Building until all of the Associated Community Benefits tied to that Building have been completed in accordance with Section 4.2. For a Building to be deemed completed, all of the Community Benefits described in Schedule 1, or a Later Approval, tied to that Building must be complete; provided, if the City issues a temporary or final certificate of occupancy before such items are completed, then Developer shall work diligently and use commercially reasonable efforts to complete or cause completion of such items following issuance.

9.5 Time Limits; Waiver; Remedies Cumulative. Failure by a Party to insist upon the strict or timely performance of any of the provisions of this Agreement by the other Party, irrespective of the length of time for which such failure continues, shall not constitute a waiver of such Party's right to demand strict compliance by such other Party in the future. No waiver by a Party of any condition or failure of performance, including a Default, shall be effective or binding upon such Party unless made in writing by such Party, and no such waiver shall be implied from any omission by a Party to take any action with respect to such failure. No express written waiver

shall affect any other condition, action or inaction, or cover any other period of time, other than any condition, action or inaction and/or period of time specified in such express waiver. One or more written waivers under any provision of this Agreement shall not be deemed to be a waiver of any subsequent condition, action or inaction, and the performance of the same or any other term or provision contained in this Agreement. Nothing in this Agreement shall limit or waive any other right or remedy available to a Party to seek injunctive relief or other expedited judicial and/or administrative relief to prevent irreparable harm.

9.6 Attorneys' Fees. Should legal action be brought by either Party against the other for a Default under this Agreement or to enforce any provision herein, the prevailing Party in such action shall be entitled to recover its reasonable attorneys' fees and costs. For purposes of this Agreement, “**reasonable attorneys' fees and costs**” means the reasonable fees and expenses of counsel to the Party, which may include printing, duplicating and other expenses, air freight charges, hiring of experts and consultants, and fees billed for law clerks, paralegals, librarians, and others not admitted to the bar but performing services under the supervision of an attorney. The term “**reasonable attorneys' fees and costs**” shall also include, without limitation, all such reasonable fees and expenses incurred with respect to appeals, mediation, arbitrations, and bankruptcy proceedings, and whether or not any action is brought with respect to the matter for which such fees and costs were incurred. For the purposes of this Agreement, the reasonable fees of attorneys of City Attorney's Office shall be based on the fees regularly charged by private attorneys with the equivalent number of years of experience in the subject matter area of the Law for which the City Attorney's Office's services were rendered who practice in the City of San Francisco in law firms with approximately the same number of attorneys as employed by the City Attorney's Office.

10. FINANCING; RIGHTS OF MORTGAGEES

10.1 Developer's Right to Mortgage. Nothing in this Agreement limits the right of Developer to mortgage or otherwise encumber all or any portion of the Project Site for the benefit of any Mortgagee as security for one or more loans once Developer is the fee owner of such encumbered portion of the Project Site.

10.2 Mortgagee Not Obligated to Construct. Notwithstanding any of the provisions of this Agreement (except as set forth in this Section and Section 10.5), a Mortgagee, including any Mortgagee who obtains title to the Project Site or any part thereof as a result of

foreclosure proceedings, conveyance or other action in lieu thereof, or other remedial action shall in no way be obligated by the provisions of this Agreement to construct or complete the Project or any part thereof or to guarantee such construction or completion. The foregoing provisions shall not be applicable to any party who, after a foreclosure, conveyance or other action in lieu thereof, or other remedial action obtains title to some or all of the Project Site from or through the Mortgagee, or any other purchaser at a foreclosure sale other than the Mortgagee itself, on which certain Associated Community Benefits must be completed as set forth in Section 4.1. Nothing in this Section or any other Section or provision of this Agreement shall be deemed or construed to permit or authorize any Mortgagee or any other person or entity to devote the Project Site or any part thereof to any uses other than uses consistent with this Agreement and the Approvals, and nothing in this Section shall be deemed to give any Mortgagee or any other person or entity the right to construct any improvements under this Agreement (other than as set forth above for required Community Benefits or as needed to conserve or protect improvements or construction already made) unless or until such person or entity assumes Developer's obligations under this Agreement.

10.3 Copy of Notice of Default and Notice of Failure to Cure to Mortgagee.

Whenever the City shall deliver any notice or demand to the Developer with respect to any breach or default by the Developer in its obligations under this Agreement, the City shall at the same time forward a copy of such notice or demand to each Mortgagee having a Mortgage on the real property which is the subject of the breach or default who has previously made a written request to the City therefor, at the last address of such Mortgagee specified by such Mortgagee in such notice. In addition, if such breach or default remains uncured for the period permitted with respect thereto under this Agreement, the City shall deliver a notice of such failure to cure such breach or default to each such Mortgagee at such applicable address. A delay or failure by the City to provide such notice required by this Section shall extend for the number of days until notice is given, the time allowed to the Mortgagee for cure. In accordance with Section 2924b of the California Civil Code, the City requests that a copy of any notice of default and a copy of any notice of sale under any Mortgage be mailed to the City at the address for notices under this Agreement. Any Mortgagee relying on the protections set forth in this Article 10 shall send to the City a copy of any notice of default and notice of sale.

10.4 Mortgagee's Option to Cure Defaults. After receiving any notice of failure

to cure referred to in Section 10.3, each Mortgagee shall have the right, at its option, to commence within the same period as the Developer to remedy or cause to be remedied any Default, plus an additional period of: (a) thirty (30) days to cure a monetary Default; and (b) sixty (60) days to cure a non-monetary event of default which is susceptible of cure by the Mortgagee without obtaining title to the applicable property. If an event of default is not cured within the applicable cure period, the City nonetheless shall refrain from exercising any of its remedies with respect to the event of default if, within the Mortgagee's applicable cure period: (i) the Mortgagee notifies the City that it intends to proceed with due diligence to foreclose the Mortgage or otherwise obtain title to the subject property; and (ii) the Mortgagee commences foreclosure proceedings within sixty (60) days after giving such notice, and thereafter diligently pursues such foreclosure to completion; and (iii) after obtaining title, the Mortgagee diligently proceeds to cure those events of default: (A) which are required to be cured by the Mortgagee and are susceptible of cure by the Mortgagee, and (B) of which the Mortgagee has been given notice by the City. Any such Mortgagee or Transferee of a Mortgagee who shall properly complete the improvements relating to the Project Site or applicable part thereof shall be entitled, upon written request made to the Agency, to a Certificate of Completion.

10.5 Mortgagee's Obligations with Respect to the Property. Notwithstanding anything to the contrary in this Agreement, no Mortgagee shall have any obligations or other liabilities under this Agreement unless and until it acquires title by any method to all or some portion of the Project Site (referred to hereafter as “**Foreclosed Property**”). A Mortgagee that, by foreclosure under a Mortgage, acquires title to any Foreclosed Property shall take title subject to all of the terms and conditions of this Agreement, to the extent applicable to the Foreclosed Property, including any claims for payment or performance of obligations which are due as a condition to enjoying the benefits of this Agreement and shall have all of the rights and obligations of Developer under this Agreement as to the applicable Foreclosed Property, including completion of the Associated Community Benefits under Section 4.1. Upon the occurrence and continuation of an uncured default by a Mortgagee or Transferee in the performance of any of the obligations to be performed by such Mortgagee or Transferee pursuant to this Agreement, the City shall be afforded all its remedies for such uncured default as provided in this Agreement.

10.6 No Impairment of Mortgage. No default by Developer under this Agreement shall invalidate or defeat the lien of any Mortgage. No foreclosure of any Mortgage

or other lien shall defeat, diminish, render invalid or unenforceable or otherwise impair Developer's rights or obligations under this Agreement or constitute a default under this Agreement.

10.7 Cured Defaults. Upon the curing of any event of default by any Mortgagee within the time provided in this Article 10 the City's right to pursue any remedies with respect to the cured event of default shall terminate.

11. AMENDMENT; TERMINATION; EXTENSION OF TERM

11.1 Amendment or Termination. This Agreement may only be amended with the mutual written consent of the City and Developer; provided, however, that following a Transfer, the City and Developer or any Transferee may amend this Agreement as it affects Developer or the Transferee and the portion of the Project Site owned by Developer or the Transferee without affecting other portions of the Project Site or other Transferees. Other than upon the expiration of the Term and except as provided in Sections 2.2, 7.1, 7.3.1, 9.4.2, and 11.2, this Agreement may only be terminated with the mutual written consent of the Parties. Any amendment to this Agreement that does not constitute a Material Change may be agreed to by the Planning Director (and, to the extent it affects any rights or obligations of a City department, with the approval of that City department). Any amendment that is a Material Change will require the approval of the Planning Director, the Planning Commission and the Board of Supervisors (and, to the extent it affects any rights or obligations of a City department, after consultation with that City department). The determination of whether a proposed change constitutes a Material Change shall be made, on City's behalf, by the Planning Director following consultation with the City Attorney and any affected City Agency.

11.2 Early Termination Rights. Developer shall, upon thirty (30) days prior notice to the City, have the right, in its sole and absolute discretion, to terminate this Agreement in its entirety at any time if Developer does not Commence Construction on any part of the Project Site by the date which is five (5) years following the Effective Date as such five (5) year date may be extended by any Litigation Extension. Thereafter, the City shall, upon sixty (60) days prior notice to Developer, have the right, in its sole and absolute discretion, to terminate this Agreement if the Developer has not Commenced Construction; provided Developer can prevent any such termination by the City by providing to the City notice, within the above sixty (60) day period, of Developer's intent to start construction and the Developer thereafter Commences Construction

within one hundred twenty (120) days following delivery of Developer's notice to the City, or, if unable to actually Commence Construction within said time period, demonstrates reasonable, good faith and continuing efforts to Commence Construction, such as by pursuing all necessary Later Approvals, and thereafter promptly Commences Construction upon receipt of the Later Approvals.

11.3 Termination and Vesting. Any termination under this Agreement shall concurrently effect a termination of the Approvals with respect to the terminated portion of the Project Site, except as to any Approval pertaining to a Building that has Commenced Construction in reliance thereon. In the event of any termination of this Agreement by Developer resulting from a Default by the City and except to the extent prevented by such City Default, Developer's obligation to complete the Associated Community Benefits shall continue as to the Building that has Commenced Construction and all relevant and applicable provisions of this Agreement shall be deemed to be in effect as such provisions are reasonably necessary in the construction, interpretation or enforcement to this Agreement as to any such surviving obligations. The City's and Developer's rights and obligations under this Section 11.3 shall survive the termination of this Agreement.

11.4 Amendment Exemptions. No issuance of a Later Approval, or amendment of an Approval or Later Approval, shall by itself require an amendment to this Agreement, and no change to the Project that is permitted under the Project SUD shall by itself require an amendment to this Agreement. Upon issuance or approval, any such matter shall be deemed to be incorporated automatically into the Project and vested under this Agreement (subject to any conditions set forth in the amendment or Later Approval). Notwithstanding the foregoing, if there is any direct conflict between the terms of this Agreement and a Later Approval, or between this Agreement and any amendment to an Approval or Later Approval, then the Parties shall concurrently amend this Agreement (subject to all necessary approvals in accordance with this Agreement) in order to ensure the terms of this Agreement are consistent with the proposed Later Approval or the proposed amendment to an Approval or Later Approval. The Planning Department and the Planning Commission, as applicable, shall have the right to approve changes to the Project as described in the Exhibits in keeping with its customary practices and the Project SUD, and any such changes shall not be deemed to conflict with or require an amendment to this Agreement or the Approvals so long as they do not constitute a Material Change. If the Parties do not amend this Agreement as set forth above when there is a direct conflict, however, then the terms of this

Agreement shall prevail over any Later Approval or any amendment to an Approval or Later Approval that conflicts with this Agreement.

11.5 Extension Due to Legal Action or Referendum; Excusable Delay.

11.5.1 Litigation and Referendum Extension. If any litigation is filed challenging this Agreement or any of the Approvals described on Exhibit E (the “**Initial Approvals**”) and it directly or indirectly delays this Agreement or any such Initial Approval, or if this Agreement or any of the Initial Approvals is suspended pending the outcome of an electoral vote on a referendum, then the Term of this Agreement and the effectiveness of the Initial Approvals (starting from the date of the initial grant of the Initial Approval) shall be extended for the number of days equal to the period starting from the commencement of the litigation or the suspension to the end of such litigation or suspension (a “**Litigation Extension**”). The Parties shall document the start and end of a Litigation Extension in writing within thirty (30) days from the applicable dates.

11.5.2 “**Excusable Delay**” means the occurrence of an event beyond a Party’s reasonable control which causes such Party’s performance of an obligation to be delayed, interrupted or prevented, including, but not limited to: changes in Federal or State Laws; strikes or the substantial interruption of work because of labor disputes; inability to obtain materials; freight embargoes; civil commotion, war or acts of terrorism; inclement weather, fire, floods, earthquakes, or other acts of God; epidemics or quarantine restrictions; litigation; unforeseen site conditions (including archaeological resources or the presence of hazardous materials); or the failure of any governmental agency, public utility or communication service provider to issue a permit, authorization, consent or approval required to permit construction within the standard or customary time period for such issuing authority following Developer’s submittal of a complete application for such permit, authorization, consent or approval, together with any required materials. Excusable Delay shall not include delays resulting from failure to obtain financing or have adequate funds, changes in market conditions, or the rejection of permit, authorization or approval requests based upon Developer’s failure to satisfy the substantive requirements for the permit, authorization or approval request. In the event of Excusable Delay, the Parties agree that (i) the time periods for performance of the delayed Party’s obligations impacted by the Excusable Delay shall be strictly limited to the period of such delay, interruption or prevention and the delayed Party shall, to the extent commercially reasonable, act diligently and in good faith to remove the cause

of the Excusable Delay or otherwise complete the delayed obligation, and (ii) following the Excusable Delay, a Party shall have all rights and remedies available under this Agreement, if the obligation is not completed within the time period as extended by the Excusable Delay. If an event which may lead to an Excusable Delay occurs, the delayed Party shall notify the other Party in writing of such occurrence as soon as possible after becoming aware that such event may result in an Excusable Delay, and the manner in which such occurrence is likely to substantially interfere with the ability of the delayed Party to perform under this Agreement.

12. TRANSFER OR ASSIGNMENT; RELEASE; CONSTRUCTIVE NOTICE

12.1 Permitted Transfer of this Agreement. Except as provided in Section 12.1.1 and 12.1.2, at any time, Developer shall have the right to convey, assign or transfer all of its right, title and interest in and to all or part of the Project Site (a “**Transfer**”) without the City's consent, provided that it also transfers to such party (the “**Transferee**”) all of its interest, rights or obligations under this Agreement with respect to such portion of the Project Site together with any portion required to complete the Associated Community Benefits for such portion (the “**Transferred Property**”). Developer shall not, by Transfer, separate a portion of the Project Site from the Associated Community Benefits tied to that portion of the Project Site without the prior written consent of the Planning Director. Notwithstanding anything to the contrary in this Agreement, if Developer Transfers one or more parcels such that there are separate Developers within the Project Site, then the obligation to perform and complete the Associated Community Benefits for a Building shall be the sole responsibility of the applicable Developer (*i.e.*, the person or entity that is the Developer for the Development Parcel on which the Building is located), subject to the limitation and requirements set forth in the Phasing Plan and Community Benefits Linkages Schedule; provided, however, that any ongoing obligations (such as open space operation and maintenance) may be transferred to a residential, commercial or other management association (“**CMA**”) on commercially reasonable terms so long as the CMA has the financial capacity and ability to perform the obligations so transferred. Developer acknowledges and agrees that a failure to complete an Associated Community Benefit may, if not completed, delay or prevent a different party's ability to obtain a temporary or final certificate of occupancy for a specific Building or improvement under this Agreement if and to the extent the completion of the Associated Community Benefit is a condition to such temporary or final certificate of occupancy pursuant to the Phasing Plan and Community Benefits Linkages Schedule, and Developer and all Transferees

assume this risk.

12.1.1 Prior to subdivision of the Project Site, Developer may only Transfer the entire Project Site with the Planning Director's prior written consent and pursuant to an assignment and assumption agreement in recordable form, in substantially the form attached as Exhibit G.

12.1.2 Other than in connection with a Transfer of all of Developer's interest in the Project Site, Developer's initial Transfer of the portions of the Project Site identified on the Site Plan as Parcel C, Parcel D, or Parcel G (individually and collectively, the "**Market Rate Parcels**") may be made only with the Planning Director's prior written consent and pursuant to an assignment and assumption agreement in recordable form, in substantially the form attached as Exhibit G-1 the ("**Initial Market Rate Parcel Transfer(s)**"). In connection with the Initial Market Rate Parcel Transfer(s), Developer must make (i) a minimum payment of \$ _____ in connection with the Transfer of the Market Rate Parcels located within the first Phase of development of the Project, (ii) a minimum payment of \$ _____ in connection with the Transfer of the Market Rate Parcels located within the second Phase of development of the Project, and (iii) assurances reasonably satisfactory to the Planning Director that such payments will be applied towards Project development costs. After the Initial Market Rate Parcel Transfers, the requirements of this Section 12.1.2 will no longer apply, and any subsequent Transfers of the Market Rate Parcels will be governed by the other terms and provisions of this Article 12.

12.2 Notice of Transfer. Developer shall provide not less than thirty (30) days' notice to the City before any proposed Transfer of its interests, rights and obligations under this Agreement, together with a copy of the assignment and assumption agreement for that parcel (the "**Assignment and Assumption Agreement**"). The Assignment and Assumption Agreement shall be in recordable form, in substantially the form attached as Exhibit H (including the indemnifications, the agreement and covenant not to challenge the enforceability of this Agreement, and not to sue the City for disputes between Developer and any Transferee) and any material changes to the attached form will be subject to the review and approval of the Director of Planning, not to be unreasonably withheld or delayed. The Director of Planning shall use good faith efforts to complete such review and grant or withhold approval within thirty (30) days after the Director of Planning's receipt of such material changes. Notwithstanding the foregoing, any Transfer of Community Benefit obligations to a CMA as set forth in Section 12.1 shall not require

the transfer of land or any other real property interests to the CMA.

12.3 Release of Liability. Upon recordation of any Assignment and Assumption Agreement (following the City's approval of any material changes thereto if required pursuant to Section 12.2 above), the assignor shall be released from any prospective liability or obligation under this Agreement related to the Transferred Property, as specified in the Assignment and Assumption Agreement, and the assignee/Transferee shall be deemed to be “**Developer**” under this Agreement with all rights and obligations related thereto with respect to the Transferred Property. Notwithstanding anything to the contrary contained in this Agreement, if a Transferee Defaults under this Agreement, such default shall not constitute a Default by Developer or any other Transferee with respect to any other portion of the Project Site and shall not entitle the City to terminate or modify this Agreement with respect to such other portion of the Project Site, except as otherwise provided herein. Additionally, the annual review provided by Section 8 shall be conducted separately as to Developer and each Transferee and only as to those obligations that Developer or such Transferee has under this Agreement.

12.4 Responsibility for Performance. The City is entitled to enforce each and every such obligation assumed by each Transferee directly against the Transferee as if the Transferee were an original signatory to this Agreement with respect to such obligation. Accordingly, in any action by the City against a Transferee to enforce an obligation assumed by the Transferee, the Transferee shall not assert as a defense against the City's enforcement of performance of such obligation that such obligation (i) is attributable to Developer's breach of any duty or obligation to the Transferee arising out of the Transfer or the Assignment and Assumption Agreement or any other agreement or transaction between Developer and the Transferee, or (ii) relates to the period before the Transfer. The foregoing notwithstanding, the Parties acknowledge and agree that a failure to complete a Mitigation Measure may, if not completed, delay or prevent a different party's ability to start or complete a specific Building or improvement under this Agreement if and to the extent the completion of the Mitigation Measure is a condition to the other party's right to proceed, as specifically described in the Mitigation Measure, and Developer and all Transferees assume this risk.

12.5 Constructive Notice. Every person or entity who now or hereafter owns or acquires any right, title or interest in or to any portion of the Project Site is, and shall be, constructively deemed to have consented to every provision contained herein, whether or not any

reference to this Agreement is contained in the instrument by which such person acquired an interest in the Project Site. Every person or entity who now or hereafter owns or acquires any right, title or interest in or to any portion of the Project Site and undertakes any development activities at the Project Site, is, and shall be, constructively deemed to have consented and agreed to, and is obligated by all of the terms and conditions of this Agreement (as such terms and conditions apply to the Project Site or applicable portion thereof), whether or not any reference to this Agreement is contained in the instrument by which such person acquired an interest in the Project Site.

12.6 Rights of Developer. The provisions in this Section 12 shall not be deemed to prohibit or otherwise restrict Developer from (i) granting easements or licenses to facilitate development of the Project Site, (ii) encumbering the Project Site or any portion of the improvements thereon by any Mortgage, (iii) granting an occupancy leasehold interest in portions of the Project Site, (iv) entering into a joint venture agreement or similar partnership agreement to fulfill its obligations under this Agreement, or (v) transferring all or a portion of the Project Site pursuant to a foreclosure, conveyance in lieu of foreclosure, or other remedial action in connection with a Mortgage, and none of the foregoing shall constitute a Transfer for which the City's consent is required.

13. DEVELOPER REPRESENTATIONS AND WARRANTIES

13.1 Interest of Developer; Due Organization and Standing. Developer represents that it has the right and authority to enter into this Agreement. Developer is a limited liability company, duly organized and validly existing and in good standing under the Laws of the State of Delaware. Developer has all requisite power to own its property and authority to conduct its business as presently conducted.

13.2 No Inability to Perform; Valid Execution. Developer represents and warrants that it is not a party to any other agreement that would conflict with Developer's obligations under this Agreement and it has no knowledge of any inability to perform its obligations under this Agreement. The execution and delivery of this Agreement and the agreements contemplated hereby by Developer have been duly and validly authorized by all necessary action. This Agreement will be a legal, valid and binding obligation of Developer, enforceable against Developer in accordance with its terms.

13.3 Conflict of Interest. Through its execution of this Agreement, Developer

acknowledges that it is familiar with the provisions of Section 15.103 of the City's Charter, Article III, Chapter 2 of the City's Campaign and Governmental Conduct Code, and Section 87100 *et seq.* and Section 1090 *et seq.* of the California Government Code, and certifies that it does not know of any facts which constitute a violation of said provisions and agrees that it will immediately notify the City if it becomes aware of any such fact during the Term.

13.4 Notification of Limitations on Contributions. Through its execution of this Agreement, Developer acknowledges that it is familiar with Section 1.126 of the San Francisco Campaign and Governmental Conduct Code, which prohibits any person who contracts with the City, whenever such transaction would require approval by a City elective officer or the board on which that City elective officer serves, from making any campaign contribution to (1) the City elective officer, (2) a candidate for the office held by such individual, or (3) a committee controlled by such individual or candidate, at any time from the commencement of negotiations for the contract until the later of either the termination of negotiations for that contract or twelve (12) months after the date that contract is approved. San Francisco Ethics Commission Regulation 1.126-1 provides that negotiations are commenced when a prospective contractor first communicates with a City officer or employee about the possibility of obtaining a specific contract. This communication may occur in person, by telephone or in writing, and may be initiated by the prospective contractor or a City officer or employee. Negotiations are completed when a contract is finalized and signed by the City and the contractor. Negotiations are terminated when the City and/or the prospective contractor end the negotiation process before a final decision is made to award the contract.

Developer acknowledges that (i) the prohibition on contributions applies to Developer, each member of Developer's board of directors, Developer's chief executive officer, chief financial officer and chief operating officer, any person with an ownership interest of more than ten percent (10%) in Developer, any subcontractor listed in the contract, and any committee that is sponsored or controlled by Developer, and (ii) within thirty (30) days of the submission of a proposal for the contract, the City department seeking to enter into the contract must notify the Ethics Commission of the parties and any subcontractor to the contract. Additionally, Developer certifies it has informed each of the persons described in the preceding sentence of the prohibitions contained in Section 1.126 by the time it submitted a proposal for the contract to the City, and has provided the names of the persons required to be informed to the City department seeking to enter

into that contract within thirty (30) days of submitting its contract proposal to the City department receiving that submittal, and acknowledges the City department receiving that submittal was required to notify the Ethics Commission of those persons.

13.5 Other Documents. To the current, actual knowledge of Developer, after reasonable inquiry, no document furnished by Developer to the City with its application for this Agreement nor this Agreement contains any untrue statement of material fact or omits a material fact necessary to make the statements contained therein, or herein, not misleading under the circumstances under which any such statement shall have been made.

13.6 No Bankruptcy. Developer represents and warrants to the City that Developer has neither filed nor is the subject of any filing of a petition under the federal bankruptcy law or any federal or state insolvency laws or Laws for composition of indebtedness or for the reorganization of debtors, and, to the best of Developer's knowledge, no such filing is threatened.

14. MISCELLANEOUS PROVISIONS

14.1 Entire Agreement. This Agreement, including the preamble paragraph, Recitals and Exhibits, and the agreements between the Parties specifically referenced in this Agreement, constitutes the entire agreement between the Parties with respect to the subject matter contained herein.

14.2 Incorporation of Exhibits. Except for the Approvals which are listed solely for the convenience of the Parties, each Exhibit to this Agreement is incorporated herein and made a part hereof as if set forth in full. Each reference to an Exhibit in this Agreement shall mean that Exhibit as it may be updated or amended from time to time in accordance with the terms of this Agreement.

14.3 Binding Covenants; Run With the Land. Pursuant to Section 65868 of the Development Agreement Statute, from and after recordation of this Agreement, all of the provisions, agreements, rights, powers, standards, terms, covenants and obligations contained in this Agreement shall be binding upon the Parties and, subject to the provisions of this Agreement, including without limitation Article 12, their respective heirs, successors (by merger, consolidation, or otherwise) and assigns, and all persons or entities acquiring the Project Site, any lot, parcel or any portion thereof, or any interest therein, whether by sale, operation of law, or in any manner whatsoever, and shall inure to the benefit of the Parties and their respective heirs, successors (by merger, consolidation or otherwise) and assigns. Subject to the provisions of this

Agreement, including without limitation Article 12, all provisions of this Agreement shall be enforceable during the Term as equitable servitudes and constitute covenants and benefits running with the land pursuant to applicable Law, including but not limited to California Civil Code Section 1468.

14.4 Applicable Law and Venue. This Agreement has been executed and delivered in and shall be interpreted, construed, and enforced in accordance with the Laws of the State of California. All rights and obligations of the Parties under this Agreement are to be performed in the City and County of San Francisco, and the City and County of San Francisco shall be the venue for any legal action or proceeding that may be brought, or arise out of, in connection with or by reason of this Agreement.

14.5 Construction of Agreement. The Parties have mutually negotiated the terms and conditions of this Agreement and its terms and provisions have been reviewed and revised by legal counsel for both the City and Developer. Accordingly, no presumption or rule that ambiguities shall be construed against the drafting Party shall apply to the interpretation or enforcement of this Agreement. Language in this Agreement shall be construed as a whole and in accordance with its true meaning. The captions of the paragraphs and subparagraphs of this Agreement are for convenience only and shall not be considered or referred to in resolving questions of construction. Each reference in this Agreement to this Agreement or any of the Approvals shall be deemed to refer to this Agreement or the Approvals as amended from time to time pursuant to the provisions of this Agreement, whether or not the particular reference refers to such possible amendment. In the event of a conflict between the provisions of this Agreement and Chapter 56, the provisions of this Agreement will govern and control.

14.6 Project Is a Private Undertaking; No Joint Venture or Partnership. The development proposed to be undertaken by Developer on the Project Site is a private development. The City has no interest in, responsibility for, or duty to third persons concerning any of said improvements. Developer shall exercise full dominion and control over the Project Site, subject only to the limitations and obligations of Developer contained in this Agreement. Nothing contained in this Agreement, or in any document executed in connection with this Agreement, shall be construed as creating a joint venture or partnership between the City and Developer. Neither Party is acting as the agent of the other Party in any respect hereunder. Developer is not a state or governmental actor with respect to any activity conducted by Developer hereunder.

14.7 Recordation. Pursuant to the Development Agreement Statute and Chapter 56, the Clerk of the Board of Supervisors shall have a copy of this Agreement recorded in the Official Records within ten (10) days after the Effective Date of this Agreement or any amendment thereto, with costs to be borne by Developer.

14.8 Obligations Not Dischargeable in Bankruptcy. Developer's obligations under this Agreement are not dischargeable in bankruptcy.

14.9 Survival. Following expiration of the Term, this Agreement shall be deemed terminated and of no further force and effect except for any provision which, by its express terms, survive the expiration or termination of this Agreement.

14.10 Signature in Counterparts. This Agreement may be executed in duplicate counterpart originals, each of which is deemed to be an original, and all of which when taken together shall constitute one and the same instrument.

14.11 Notices. Any notice or communication required or authorized by this Agreement shall be in writing and may be delivered personally or by registered mail, return receipt requested. Notice, whether given by personal delivery or registered mail, shall be deemed to have been given and received upon the actual receipt by any of the addressees designated below as the person to whom notices are to be sent. Either Party to this Agreement may at any time, upon notice to the other Party, designate any other person or address in substitution of the person and address to which such notice or communication shall be given. Such notices or communications shall be given to the Parties at their addresses set forth below:

To City: Rich Hillis
Director of Planning
San Francisco Planning Department
1650 Mission Street, Suite 400
San Francisco, California 94102

with a copy to: Dennis J. Herrera, Esq.
City Attorney
City Hall, Room 234
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102
Attn: Real Estate/Finance,
Balboa Reservoir Project

To Developer: Reservoir Community Partners, LLC
c/o BRIDGE Housing Corporation

600 California St. #900
San Francisco, CA 94108
Attn: Brad Wiblin, Sr. Vice President

Reservoir Community Partners, LLC
c/o AvalonBay Communities
455 Market Street, Suite 1650
San Francisco, CA 94105
Attn: Joe Kirchofer, Vice President

with a copy to:

Charles J. Higley, Esq.
Farella Braun + Martel
235 Montgomery Street, 17th Floor
San Francisco, CA 94104

14.12 Limitations on Actions. Pursuant to Section 56.19 of the Administrative Code, any decision of the Board of Supervisors made pursuant to Chapter 56 shall be final. Any court action or proceeding to attack, review, set aside, void, or annul any final decision or determination by the Board of Supervisors shall be commenced within ninety (90) days after such decision or determination is final and effective. Any court action or proceeding to attack, review, set aside, void or annul any final decision by (i) the Planning Director made pursuant to Administrative Code Section 56.15(d)(3) or (ii) the Planning Commission pursuant to Administrative Code Section 56.17(e) shall be commenced within ninety (90) days after said decision is final.

14.13 Severability. Except as is otherwise specifically provided for in this Agreement with respect to any Laws which conflict with this Agreement, if any term, provision, covenant, or condition of this Agreement is held by a court of competent jurisdiction to be invalid, void, or unenforceable, the remaining provisions of this Agreement shall continue in full force and effect unless enforcement of the remaining portions of this Agreement would be unreasonable or grossly inequitable under all the circumstances or would frustrate the purposes of this Agreement.

14.14 MacBride Principles. The City urges companies doing business in Northern Ireland to move toward resolving employment inequities and encourages them to abide by the MacBride Principles as expressed in San Francisco Administrative Code Section 12F.1 *et seq.* The City also urges San Francisco companies to do business with corporations that abide by the MacBride Principles. Developer acknowledges that it has read and understands the above

statement of the City concerning doing business in Northern Ireland.

14.15 Tropical Hardwood and Virgin Redwood. The City urges companies not to import, purchase, obtain or use for any purpose, any tropical hardwood, tropical hardwood wood product, virgin redwood, or virgin redwood wood product, except as expressly permitted by the application of Sections 802(b) and 803(b) of the San Francisco Environment Code.

14.16 Sunshine. Developer understands and agrees that under the City's Sunshine Ordinance (Administrative Code, Chapter 67) and the California Public Records Act (California Government Code Section 250 *et seq.*), this Agreement and any and all records, information, and materials submitted to the City hereunder are public records subject to public disclosure. To the extent that Developer in good faith believes that any financial materials reasonably requested by the City constitutes a trade secret or confidential proprietary information protected from disclosure under the Sunshine Ordinance and other Laws, Developer shall mark any such materials as such. When a City official or employee receives a request for information that has been so marked or designated, the City may request further evidence or explanation from Developer. If the City determines that the information does not constitute a trade secret or proprietary information protected from disclosure, the City shall notify Developer of that conclusion and that the information will be released by a specified date in order to provide Developer an opportunity to obtain a court order prohibiting disclosure.

14.17 Non-Liability of City Officials and Others. Notwithstanding anything to the contrary in this Agreement, no individual board member, director, commissioner, officer, employee, official or agent of City or other City Parties shall be personally liable to Developer, its successors and assigns, in the event of any Default by City, or for any amount which may become due to Developer, its successors and assigns, under this Agreement.

14.18 Non-Liability of Developer Officers and Others. Notwithstanding anything to the contrary in this Agreement, no individual board member, director, officer, employee, official, partner, employee, or agent of Developer or any affiliate of Developer shall be personally liable to City, its successors and assigns, in the event of any Default by Developer, or for any amount which may become due to City, its successors and assigns, under this Agreement.

14.19 No Third Party Beneficiaries. There are no third party beneficiaries to this Agreement.

[REMAINDER OF PAGE INTENTIONALLY BLANK]

IN WITNESS WHEREOF, the Parties hereto have executed this Agreement as of the day and year first above written.

CITY:

Approved as to form:

CITY AND COUNTY OF SAN FRANCISCO,
a municipal corporation

DENNIS J. HERRERA, City Attorney

By: _____
Rich Hillis
Director of Planning

By: _____
Elizabeth A. Dietrich
Deputy City Attorney

RECOMMENDED:

By:

Eric Shaw
Director, MOHCD

Approved on _____, 20__
Board of Supervisors Ordinance No. _____

DEVELOPER:

a _____

By: _____

Name: _____

Its: _____

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California)
County of San Francisco)

On _____, before me, _____, a Notary Public, personally appeared _____, who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.

Signature _____

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California)
County of San Francisco)

On _____, before me, _____, a Notary Public, personally appeared _____, who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.

Signature _____

EXHIBIT A
PROJECT SITE LEGAL DESCRIPTION

LEGAL DESCRIPTION

"DEVELOPMENT PARCEL"

ALL THAT REAL PROPERTY SITUATED IN THE CITY AND COUNTY OF SAN FRANCISCO, STATE OF CALIFORNIA, DESCRIBED AS FOLLOWS:

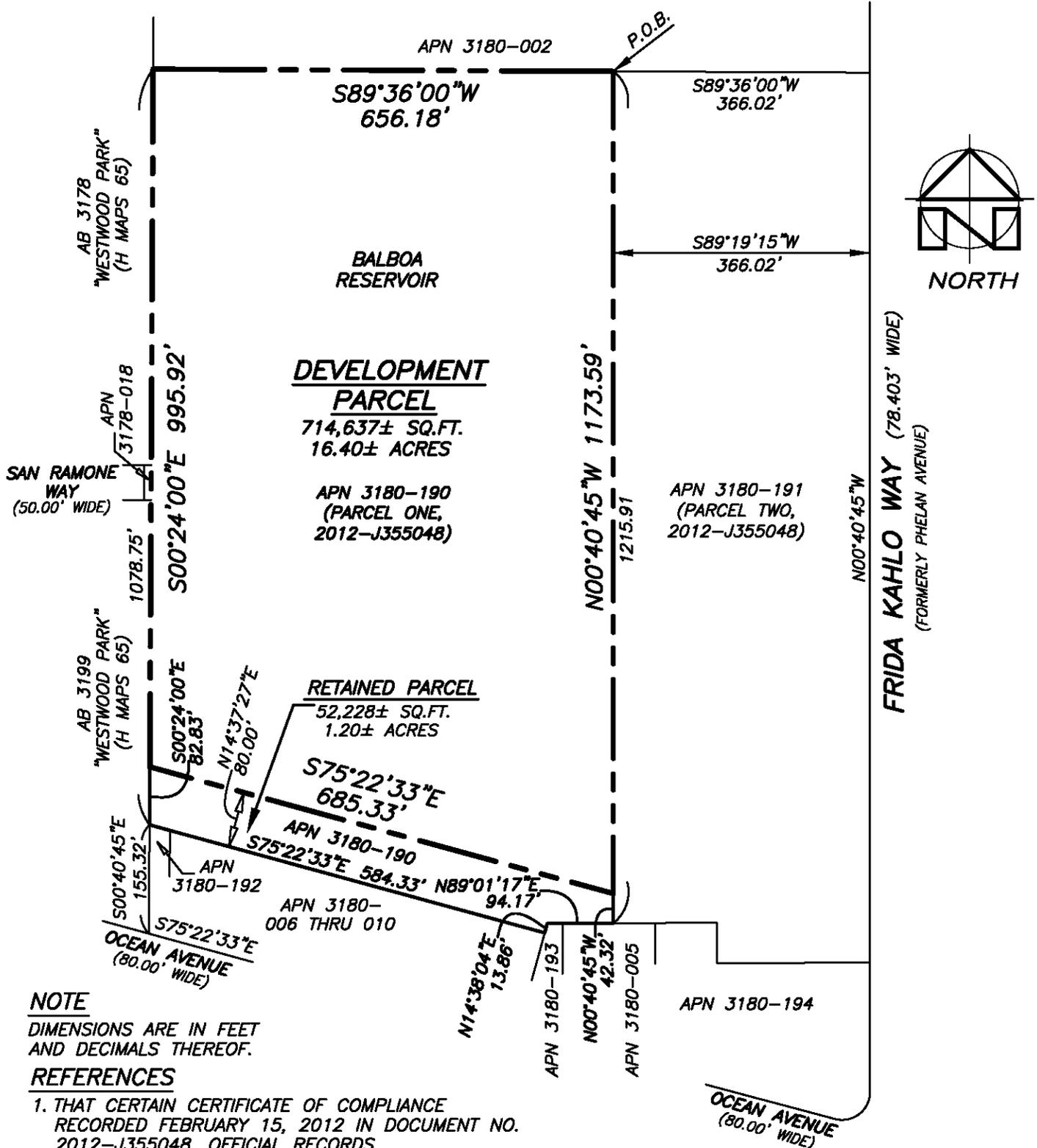
A PORTION OF PARCEL ONE (CITY AND COUNTY OF SAN FRANCISCO), AS SAID PARCEL IS DESCRIBED IN THAT CERTAIN CERTIFICATE OF COMPLIANCE RECORDED FEBRUARY 15, 2012 IN DOCUMENT NO. 2012-J355048, OFFICIAL RECORDS AND MORE PARTICULARLY DESCRIBED AS FOLLOWS:

BEGINNING AT THE NORTHEAST CORNER OF SAID PARCEL ONE; THENCE ALONG THE NORTHERLY LINE OF SAID PARCEL ONE S89°36'00"W 656.18 FEET TO THE WESTERLY LINE OF SAID PARCEL ONE; THENCE ALONG SAID WESTERLY LINE S00°24'00"E 995.92 FEET TO A POINT DISTANT THEREON N00°24'00"W 82.83 FEET FROM THE SOUTHWEST CORNER OF SAID PARCEL ONE, SAID POINT BEING ON A LINE THAT IS PERPENDICULARLY DISTANT 80.00 FEET NORTHEASTERLY FROM THE SOUTHWESTERLY LINE OF SAID PARCEL ONE; THENCE ALONG SAID LINE THAT IS PARALLEL WITH SAID SOUTHWESTERLY LINE OF PARCEL ONE S75°22'33"E 685.33 FEET TO THE EASTERLY LINE OF SAID PARCEL ONE; THENCE ALONG SAID EASTERLY LINE N00°40'45"W 1173.59 FEET TO THE POINT OF BEGINNING.

CONTAINING 714,637 SQ.FT. OR 16.40 ACRES, MORE OR LESS

THE BASIS OF BEARINGS FOR THE ABOVE DESCRIPTION IS THE MONUMENT LINE ON OCEAN AVENUE FROM MIRAMAR AVENUE TO LEE AVENUE SHOWN AS S75°22'33"E ON "RECORD OF SURVEY #7017" FILED FOR RECORD ON MAY 21, 2012 IN BOOK EE OF SURVEY MAPS, AT PAGES 14-15 INCLUSIVE, OFFICIAL RECORDS OF THE CITY AND COUNTY OF SAN FRANCISCO.





NOTE

DIMENSIONS ARE IN FEET AND DECIMALS THEREOF.

REFERENCES

1. THAT CERTAIN CERTIFICATE OF COMPLIANCE RECORDED FEBRUARY 15, 2012 IN DOCUMENT NO. 2012-J355048, OFFICIAL RECORDS.
2. RECORD OF SURVEY #7017 FILED FOR RECORD MAY 21, 2012 IN BOOK EE OF SURVEY MAPS, AT PAGES 14-15 INCLUSIVE, OFFICIAL RECORDS.
3. "MAP OF WESTWOOD PARK" RECORDED MARCH 20, 1917, IN BOOK H OF MAPS, AT PAGES 65-71, OFFICIAL RECORDS.

LEGEND

- APN ASSESSOR'S PARCEL NUMBER
- AB ASSESSOR'S BLOCK
- P.O.B. POINT OF BEGINNING

BOUNDARY PLAT

ASSESSOR'S BLOCK 3180
SAN FRANCISCO, CALIFORNIA

BY JP CHKD. BR DATE 4-10-29 SCALE 1"=200' SHEET 1 OF 1 JOB NO. S-9668

MARTIN M. RON ASSOCIATES, INC.
LAND SURVEYORS

859 HARRISON STREET
SAN FRANCISCO, CA. 94107
(415) 543-4500
S-9668_BNDY PLAT.dwg

EXHIBIT B PROJECT DESCRIPTION

The Project Site is located on an approximately 17 acre site in the West of Twin Peaks area of south central San Francisco. The Project Site is north of the Ocean Avenue commercial district, west of the City College of San Francisco Ocean Campus, east of the Westwood Park neighborhood, and south of Archbishop Riordan High School. The Project would develop the site with approximately 1,100 mixed-income family-friendly housing units (approximately 1.3 million gross square feet (gsf)), open space, a childcare facility/community room available for public use, on- and off-street parking, and new streets, utilities, and other infrastructure. A Site Plan is attached to this Exhibit B as Exhibit B-1.

The Site Plan attached as Exhibit B-1 depicts the various development parcels and anticipated locations of buildings comprising the Project (“**Buildings**”). The Affordable Units (defined below) are anticipated to be constructed on Parcels A, B, E, F, and H (the “**Affordable Parcels**”). The Project includes construction of approximately 450 market-rate rental units (the “**Market Rate Units**”), which are anticipated to be constructed on Parcels C, D, and G (the “**Market Rate Parcels**”). In addition, the Project includes approximately 100 for-sale condominium townhouse units to be constructed on the western portion of the Project Site on Parcels TH-1 and TH-2 (the “**Townhouse Parcels**”).

The buildings comprising the Project will range in height from 25 to 78 feet. Fifty percent (50%) percent of the new units comprising the Project will be designated affordable to persons earning between 30 and 120 percent of the area median income, with the final affordability levels for particular buildings determined as described in the Affordable Housing Program attached to this Agreement as Exhibit D. Developer will be responsible for providing gap financing for 66.7% of the affordable housing in the Project, with the City providing the remaining 33.3%. Affordable housing will be distributed throughout the site. The Affordable Housing Program is described in greater detail in Exhibit D to the Agreement.

In addition to the development of residential units, the Project includes an approximately 1,000 gsf community room for public use, and a childcare center to serve approximately 100 children. The Child Care Program is described in greater detail in Exhibit L to the Development Agreement.

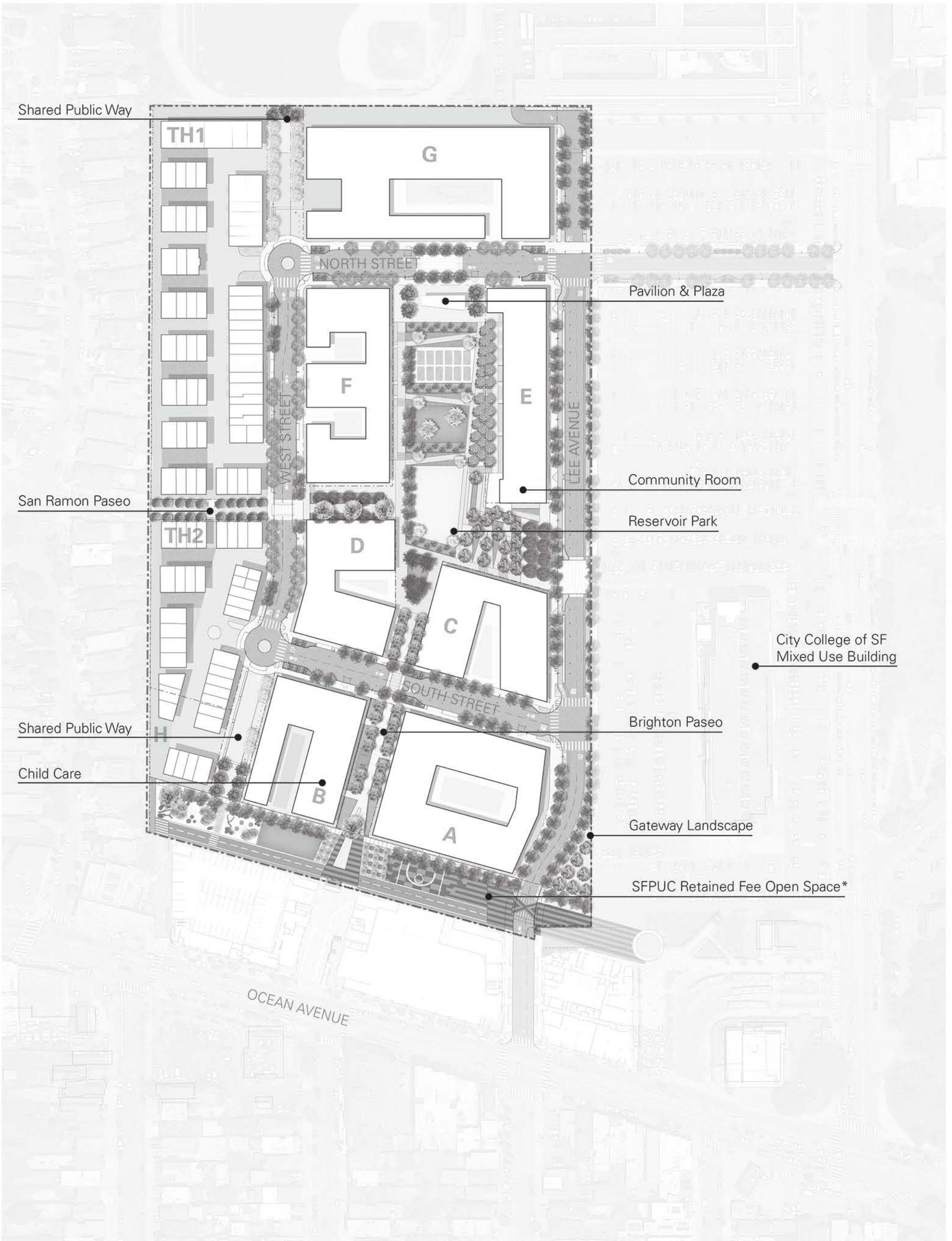
The Project includes up to 550 residential parking spaces, and up to 450 parking spaces that will be available at market rates to the general public, including the students, faculty, and staff of the City College of San Francisco. The parking plan is discussed in greater detail in the Transportation exhibit attached to this Agreement as Exhibit J.

Approximately 4 acres on the Project Site will be devoted to publicly accessible open space. The open spaces include pedestrian and bicycle pathways, or paseos, and an approximately 2 acre park in the center of the Project Site called Reservoir Park. The open space also includes an approximately 80-foot-wide parcel located along the southern edge of the Project Site where an underground water transmission pipeline is located, and that will remain under the ownership of SFPUC. The Open Space Plan is described and depicted in greater detail in Exhibit C to the Agreement.

The Project includes transportation and circulation changes, including the extension of existing north–south Lee Avenue across the site, and a new internal street network. The project would include a roadway network that would be accessible for people walking, including people with

disabilities, bicycling, and driving. The project would also include new utility infrastructure to supply the site with potable water, wastewater collection, stormwater collection and treatment, electricity, natural gas, and communications. The street and infrastructure improvements are described in greater detail in the Master Infrastructure Plan attached to the Agreement as Exhibit M.

EXHIBIT B-1
SITE PLAN



SITE PLAN

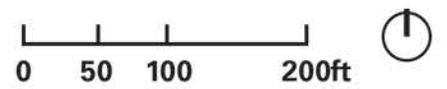


EXHIBIT C PROJECT OPEN SPACE PLAN

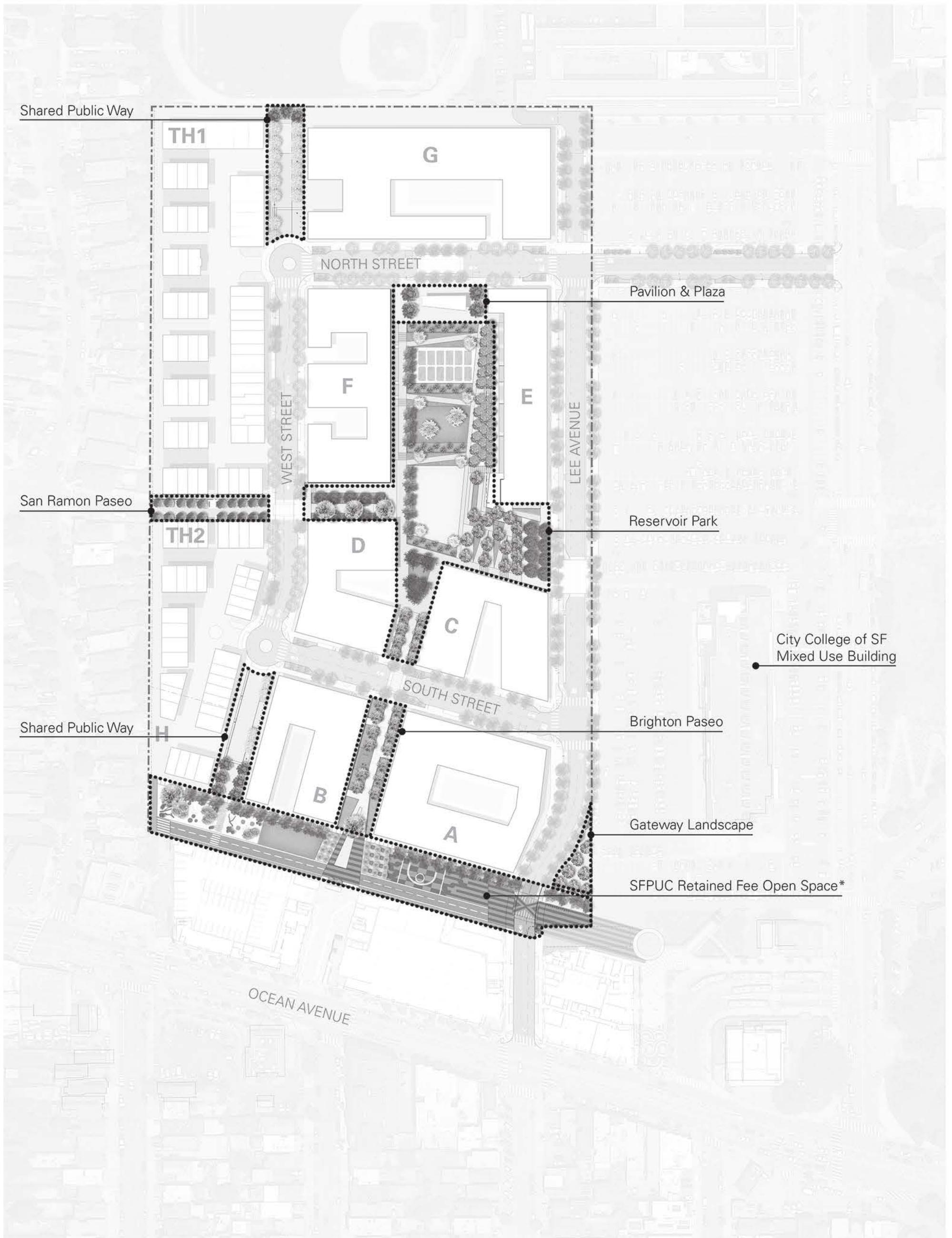
This Exhibit C (“**Open Space Plan**”) describes the Project Open Space. All capitalized terms used in this Exhibit C and not specifically defined herein will have the meanings ascribed to them in the Development Agreement by and between the City and County of San Francisco, a municipal corporation, and Reservoir Community Partners LLC, a California Delaware limited liability company (the “**Agreement**”). The Project will provide the following Project Open Space, in accordance with Exhibit C-1 (Open Space Site Plan), Exhibit C-2 (Open Space Rules and Regulations), Exhibit C-3 (Public Access Declaration), Exhibit C-4 (Regulations for Privately-Owned Streets) and Schedule 1 (Community Benefits Linkages) to the Agreement:

1. Publicly Accessible Private Improvements. The Project includes the construction, operation, and maintenance of the “**Publicly Accessible Private Improvements**” as identified in this Open Space Plan. Developer will construct the Publicly Accessible Private Improvements substantially as described in the Project SUD and Design Standards and Guidelines (“**DSG**”), as follows:
 - a. Reservoir Park: An approximately 2-acre park located at the center of the project site, generally surrounded by the residential buildings proposed for the Project. Potential programming will include a multi-use lawn and terraces, a playground, community garden, picnic area, dog facility, and stormwater gardens and a terrace overlooking the park from the community room (anticipated to be provided as part of the building on Parcel E.)
 - b. Gateway Landscape: An approximately 0.10-acre landscaped area, potentially programmed with dog facilities, and located at the Project site’s entrance east of the Lee Avenue and South Street intersection.
 - c. Brighton Paseo: An approximately 0.25-acre pedestrian and slow bike only shared path connecting the Project, including Reservoir Park, to the adjacent neighborhood across Ocean Avenue to the south.
 - d. San Ramon Paseo: An approximately 0.15-acre pedestrian and slow bike only shared path connecting the Project’s open space network to San Ramon Way at the west. The landscaped area will include pedestrian and bike amenities, creating a garden-like passage for residents and community members.
 - e. Community Room: An approximately 1,000 square foot space that will host services and programs that are available to the public but are designed for specified programmed activities (i.e. classes). The Community Room must be located in a Building immediately adjacent to Reservoir Park and must front the park.

2. The Publicly Accessible Private Improvements will be privately owned but accessible to the public on the terms described in Exhibit C-2 and Exhibit C-3. The Publicly Accessible Private Improvements, depicted in Exhibit C-1, will be provided substantially as described in the Project SUD and DSG, constructed in accordance with the terms of the Development Agreement, Exhibit C-2 and Schedule 1, and operated and maintained on the terms of Exhibit C-2 and Exhibit C-3.

3. SFPUC Open Space. An approximately 1.2-acre, 80-foot wide parcel abutting the south side of Project site that contains a large underground water transmission pipeline. The City, through the SFPUC, will continue to own the space for utility use. The space will be improved to serve as an active flexible urban recreation space subject to a license from the SFPUC. The space may be used for temporary programming, subject to the terms of the SFPUC Retained Fee License Agreement and additional permits required for such temporary uses issued by the SFPUC.

**EXHIBIT C-1
OPEN SPACE SITE PLAN**



OPEN SPACE PLAN

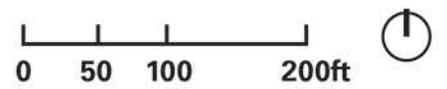


EXHIBIT C-2
OPEN SPACE RULES AND REGULATIONS

**Regulations Regarding Access and Maintenance of
Publicly Accessible Private Improvements**

These Regulations Regarding Access and Maintenance of Publicly Accessible Private Improvements (these “**Regulations**”) govern the use, maintenance, and operation of each completed Publicly Accessible Private Improvement (each, a “**Publicly Accessible Private Improvement**” and collectively, the “**Publicly Accessible Private Improvements**”) as defined in Section 1 of the Development Agreement for the Balboa Reservoir Project by and between the City and County of San Francisco, a municipal corporation, and Reservoir Community Partners LLC, a Delaware limited liability company (the “**Agreement**”). The Publicly Accessible Private Improvements are located on the Dedicated Project Open Space for the Project that is privately owned, but will remain accessible to the public, as described in this Exhibit and more particularly described in the Declaration of Public Access Covenants and Restrictions attached hereto as Exhibit C-3 and recorded against the Dedicated Public Open Space (the “**Declaration**”), and includes Reservoir Park, Gateway Landscape, Brighton Paseo, and San Ramon Paseo identified in Exhibit C. All capitalized terms used in these Regulations and not specifically defined herein will have the meanings ascribed to them in the Agreement.

A. Developer Obligation to Maintain and Operate Publicly Accessible Private Improvements and Dedicated Public Open Space

1. Management in Accordance with Regulations and Declaration. Developer will control, manage, maintain and operate the Publicly Accessible Private Improvements and Dedicated Public Open Space pursuant to the Declaration and in accordance with these Regulations and the Agreement.

2. Transfer of Obligations. Once the Publicly Accessible Private Improvements are completed, Developer’s ongoing obligations under these Regulations may be transferred to a residential, commercial or other management association (the “**Manager**”) on commercially reasonable terms so long as (i) the Manager has the financial capacity and ability to perform the obligations so transferred, (ii) the Planning Director reasonably approves the Manager, and (iii) Developer notifies the City of the transfer in accordance with the notice provisions of the Agreement. If so transferred, the approved Manager will assume Developer’s obligations and will operate, manage, and maintain the Publicly Accessible Private

Improvements and the Dedicated Public Open Space in good repair and in a clean and safe condition in accordance with the anticipated and foreseeable use thereof.

3. Annual Public Meeting. Developer will host a minimum of one (1) public meeting per year and post notice online inviting neighborhood organizations and members of the public to attend. Such notice also will be provided to the Planning Department. At such meeting, Developer will provide the opportunity for the City, members of neighborhood organizations, and members of the public to comment on Developer's use, maintenance, and/or operation of the Publicly Accessible Private Improvements and the Dedicated Public Open Space.

4. Monitoring and Reporting. One year after the completion and opening of any Publicly Accessible Private Improvement, and then every three years thereafter, Developer will submit a Maintenance and Operations Report to the City's Zoning Administrator for review by the Planning Department. After the initial report relating to the first year of operations for each Publicly Accessible Private Improvement, the Maintenance and Operations Report for all of the Publicly Accessible Private Improvements may be combined into a single report, regardless of the timing of completion of the individual improvements. At a minimum the Maintenance and Operations Report will include:

(a) A description of the amenities, a list of events and programming with dates, and any changes to the programming during the reporting period;

(b) If the design of the Publicly Accessible Private Improvement was altered during the reporting period, a schematic plan of the Publicly Accessible Private Improvement, including the location of amenities, food service, landscape, furnishing, lighting, and signage;

(c) Photos of the existing Publicly Accessible Private Improvement at the time of reporting;

(d) A description and schedule of the means and hours of access to the Publicly Accessible Private Improvement and Dedicated Public Open Space, if changed during the reporting period, and all temporary closures occurring during the reporting period;

(e) A schedule of completed maintenance activities during the reporting period and an assessment of maintenance standards in accordance with the Recreation and Park Department park maintenance standards set forth in Proposition C (San Francisco Charter Section F1.102) and the Park Code;

(f) A schedule of proposed maintenance activities for the next reporting period; and

- (g) Contact information for a community liaison.

B. Permitted Uses.

Upon completion of any Publicly Accessible Private Improvement in accordance with this Agreement, Developer shall make that Publicly Accessible Private Improvement and associated Dedicated Public Open Space available for the use, enjoyment and benefit of the public for circulation, open space and recreational purposes in accordance with the Declaration and these Regulations. The following Dedicated Public Open Spaces and associated Publicly Accessible Private Improvements will be available for the following specific uses:

1. Brighten Paseo and San Ramon Paseo. Brighton Paseo and San Ramon Paseo, as described in Exhibit C and depicted in Exhibit C-1 to the Agreement (collectively, the “**Paseos**”), will provide access for the use, benefit and enjoyment of the public for purposes of circulation, including walking and bicycling, seven days a week, twenty-four hours a day, in the same manner as would a public right-of-way.

2. Park Areas. Reservoir Park and Gateway Landscape (collectively, the “**Park Areas**”), as more particularly described in the Declaration, shall be open and accessible to the public from 5am to Midnight, seven days per week, unless otherwise provided in these Regulations. No person will enter or remain in the Park Areas when the Park Areas are closed to the public, except persons authorized in conjunction with a public event reservation, Special Events, or other Non-Closure Events, or authorized service and maintenance personnel. As part of the Park Areas, Developer shall build, maintain and operate at a minimum, a total of 2000 square feet of dog relief areas at one or more of the locations shown in DSG Figure 6.18–1: Potential Locations for Dog Relief Areas. Additional locations within the Park Areas may be considered. Dog relief areas shall be open and accessible to the public from 5am to Midnight, seven days per week, unless otherwise provided in these Regulations. No person will enter or remain in the dog relief areas when the dog relief areas are closed to the public, except persons authorized in conjunction with authorized service and maintenance personnel.

3. Community Room. The Project includes a Community Room that will host services and programs that are available to the public but are designed for specified programmed activities (i.e. classes). As such, the Community Room will be considered partial public access. The Community Room must be located in a Building immediately adjacent to

Reservoir Park and must front the park. Public access to the community room will be provided from Reservoir Park and/or from the public street. The public area of the room will be not less than 1,000 square feet, not including support areas. The Community Room will be operated and maintained in accordance with all applicable laws. The Community Room will be used as a community clubhouse, neighborhood center, or other community facility open for public use in which the chief activity is not carried on as a gainful business and whose chief function is the gathering of persons from the immediate neighborhood for the purposes of recreation, social interaction, and education. The Community Room will be made available at reasonable times of the day and days of the week (such as evenings and weekends) for use and rent by residents, neighborhood organizations, non-profits, public agencies, and other members of the public for non-commercial meetings, events and other gatherings. The operator of the Community Room will publicize the availability of such facility, may require a reasonable fee for such use, and set reasonable hours and terms for such use, but any fees may not exceed the administrative and maintenance costs of hosting such events. In addition, each multi-family Building, excluding the Townhouse Units, will have an adaptable indoor common area for residents of the Building. Adaptable spaces allow for many different accommodations in response to demographic shifts, instead of targeting one audience. Each Building's indoor adaptable space should be able to accommodate programming for families, such as a space to host meetings, dinners, birthday parties, or other groups.

C. Temporary Closure.

Developer shall have the right, without obtaining the prior consent of the City or any other person or entity, to temporarily close a Publicly Accessible Private Improvement and associated Dedicated Public Open Space to the public from time to time for one of the following reasons. Except in the event of a closure in excess on one week as provided in Section ____ below, such temporary closure shall continue for as long as Developer reasonably deems necessary to address either of the circumstances below, provided that Developer uses commercially reasonable efforts to limit the duration of the closure and the area subject to closure.

1. Emergency; Public Safety. In the event of an emergency or danger to the public health or safety created from whatever cause (including, but not limited to, flood, storm, fire, earthquake, explosion, accident, criminal activity, riot, civil disturbances, civil unrest, unlawful assembly, or loitering), Developer may temporarily close a Publicly Accessible Private Improvement (or affected portions thereof) and associated Dedicated Public Open Space in any

manner deemed necessary or desirable to promote public safety, security, and the protection of persons and property.

2. Maintenance and Repairs. Developer may temporarily close a Publicly Accessible Private Improvement and associated Dedicated Public Open Space (or affected portions thereof) in order to make any repairs or perform any maintenance as Developer, in its reasonable discretion, deems necessary or desirable to repair, maintain, or operate that Publicly Accessible Private Improvement or associated Dedicated Public Open Space; provided such closure may not impede emergency vehicle access.

3. Temporary Construction Staging. Developer may temporarily restrict access to a Publicly Accessible Private Improvement and associated Dedicated Public Open Space (or affected portions thereof) for limited duration and as reasonably necessary for temporary construction staging related to any phase of development of the Project (during which time the subject improvements and area will not be used by the public) if such temporary construction staging is in accordance with the Development Agreement, the Approvals, and any Later Approvals

4. Primary Paths of Travel Remain Open. Notwithstanding anything to the contrary in these Regulations, the portions of the Dedicated Public Open Spaces shown on Figure 1 function as primary paths of pedestrian travel through the Site or provide access to adjacent buildings and uses, and shall be open to public passage 24 hours per day every day.

5. Records; Notices; Security. Developer will keep records of all temporary closures and regularly disclose them at the annual meeting described in Section ___ and in the Maintenance and Operation Report pursuant to Section ___ of these Regulations. Developer will post notices within the Dedicated Public Open Space a minimum of 72 hours prior to a planned closure for maintenance and repairs. Developer will post signs within 24 hours of a closure for unplanned maintenance and repairs. Signs will explain the nature and duration of the closure and provide appropriate contact information. Developer will have the right to block entrances to, to install and operate security devices, and to maintain security personnel in and around the Paseos and Open Spaces to prevent the entry of persons or vehicles during the time periods when public access to any Publicly Accessible Private Improvement, Dedicated Public Open Space, or any portion thereof is restricted pursuant to this Section.

6. Extended Closure. In the event of a closure in excess of one week that is not in connection with temporary construction staging pursuant to Section ___, Developer will

request the Planning Director's approval of such closure in writing. Requested extended closures will be reviewed by the Planning Department and may be approved by the Planning Director in the Director's sole discretion, in consultation with the General Manager of the Recreation and Parks Department, who will determine if the extended closure is necessary and reasonable.

D. General Use Provisions.

The following provisions are applicable to all Publicly Accessible Private Improvements and Dedicated Public Open Space, whether Paseos or Park Areas.

1. Prohibited Use. The following is prohibited in any Publicly Accessible Private Improvement and Dedicated Public Open Space, (i) smoking of any form, including cigarettes, cigars, pipes, e-cigarettes and smokeless cigarettes (including tobacco or other controlled substances), (ii) consumption or possession of open alcoholic beverages (unless permitted by special permit), (iii) camping or sleeping, (iv) climbing or affixing items to trees, other landscaping, furniture or infrastructure, (v) disorderly conduct, as defined in Article 4 of the City's Park Code, as amended from time to time, (vi) building fires or cooking (unless permitted by special permit), (vii) peddling or vending merchandise (unless permitted by special permit), (viii) temporary structures or installations (unless permitted by special permit), (ix) littering or dumping of waste, (x) removal of plants, soil, furniture, or other facilities of the open space, (xi) graffiti or the damage or destruction of property, and (xii) amplified sound. Developer may limit off-leash animals to designated areas but shall permit up to eight leashed animals per person, including leashed service animals, in the Dedicated Public Open Space. Organized sporting events are not permitted in the Dedicated Public Open Space due to their slope and limited size. However, active recreation (e.g., kicking a soccer ball or throwing a football) among groups of up to four (4) people shall be permitted on Euclid Green provided it does not endanger other users of Euclid Green. Developer may use a completed Dedicated Public Open Space for limited duration and as reasonably necessary for temporary construction staging related to adjacent development on the Project Site (during which time the subject Dedicated Public Open Space shall not be used by the public) to the extent that such construction is contemplated under, and performed in accordance with, this Agreement, the Approvals, and any Later Approvals.

2. No Discrimination. Developer shall not discriminate against or segregate any person, or group of persons, on account of the basis of fact or perception of a person's race,

color, creed, religion, national origin, ancestry, age, sex, sexual orientation, gender identity, domestic partner status, marital status, disability or acquired immune deficiency syndrome, HIV status, weight, height, medical condition, or association with members of any of the foregoing classes, in the use, occupancy, tenure, or enjoyment of a Publicly Accessible Private Improvement or Dedicated Public Open Space.

3. Maintenance Standard. Each Publicly Accessible Private Improvement and Dedicated Public Open Space shall be operated, managed, and maintained in a clean and safe condition in accordance with the anticipated and foreseeable use thereof, and in accordance with the Recreation and Park Department park maintenance standards set forth in Proposition C (San Francisco Charter Section F1.102) and the Park Code or any successor standard that may be established by law for the maintenance of parks that are accessible to the public.

4. Operation of the Publicly Accessible Private Improvements. Operation of each Publicly Accessible Private Improvement and associated Dedicated Public Open Space shall be subject to the additional requirements of this Paragraph.

(a) Hours of Operation. Each Publicly Accessible Private Improvement shall be open and accessible to the public seven (7) days per week during the daylight hours (or 30 minutes prior to sunset) (the “**Operating Hours**”), unless reduced hours are (i) approved in writing by the City, (ii) otherwise expressly provided for in this Agreement (including, without limitation, Sections ___ of these Regulations), or (iii) reasonably imposed by Developer, with the Planning Director’s reasonable consent, to address security concerns. None of the Publicly Accessible Private Improvements or associated Dedicated Public Open Space shall be closed to the public during Operating Hours for special events. No person shall enter, remain, stay, or loiter in a Publicly Accessible Private Improvement or associated Dedicated Public Open Space when it is closed to the public, except persons authorized in conjunction with a temporary closure, authorized service and maintenance personnel, or an authorized resident, guest or employee of the project.

(b) Signs. Developer shall post signs at the major public entrances to each of its Publicly Accessible Private Improvements and other key locations (such as public restrooms or structures), indicating that it is a privately-owned Dedicated Public Open Space in accordance with all laws and signage requirements. The signs, at a minimum, shall (i) indicate the public right to use the space in accordance with these Regulations, setting forth the applicable regulations imposed by these Regulations, hours of operation, and a telephone number to call regarding security, management or other inquiries, and (ii) meet the minimum standards for

design, location, and content otherwise applicable to signage similar spaces under Planning Code Section 138, as amended.

5. Permissive Use. Developer may post at each entrance to each of its Publicly Accessible Private Improvement, or at intervals of not more than 200 feet along the boundary, signs reading substantially as follows: “Right to pass by permission, and subject to control of owner: Section 1008, Civil Code.” Notwithstanding the posting of any such sign, no use by the public nor any person of any portion of the Publicly Accessible Private Improvement or associated Dedicated Public Open Space for any purpose or period of time shall be construed, interpreted, or deemed to create any rights or interests to or in the Publicly Accessible Private Improvement or associated Dedicated Public Open Space other than the rights and interests expressly granted in this Agreement. The right of the public or any person to make any use whatsoever of a Publicly Accessible Private Improvement, associated Dedicated Public Open Space or any portion thereof, is not meant to be an implied dedication for the benefit of, or to create any rights or interests in, any third parties.

6. Arrest or Removal of Persons. Developer shall have the right (but not the obligation) to use all lawful means to effect the removal of any person or persons who creates a public nuisance or causes safety concerns for the occupants or neighbors of the Project, or who otherwise violates the applicable rules and regulations, or who commits any crime including, without limitation, infractions or misdemeanors, in or around a Publicly Accessible Private Improvement or Dedicated Public Open Space. To the extent permitted by law, Developer may prohibit members of the public who have repeatedly broken the Regulations in any material respect from entering the Dedicated Public Open Space, and if such person enters a Dedicated Public Open Space, may ask such person to leave the Dedicated Public Open Space. Developer shall have the right to exercise its power and authority as owner consistent with other publicly accessible but privately-owned areas in the City, such as other privately owned public open space.

7. Project Security During Period of Non-Access. Developer shall have the right to block entrances to install and operate security devices and to maintain security personnel in and around the Publicly Accessible Private Improvements and associated Dedicated Public Open Space to prevent the entry of persons or vehicles during the time periods when public access thereto is restricted or not permitted. Subject to the access requirements for City’s emergency vehicles, as described in the Subdivision Map, and Developer’s obligations under Applicable Law, Developer may install permanent architectural features that serve as security

devices such as gates, fences and bollards, and close such devices during non-operating hours or during periods of closure as identified in these Regulations. Design of such devices is subject to approval of the San Francisco Planning Department which shall not be unreasonably withheld and subject to any permits required under Applicable Law. Such design review by the San Francisco Planning Department shall not be construed as a change in entitlement and shall not be subject to a planning application or require a separate entitlement. It shall not be unreasonable for the Planning Department to withhold its consent if any such devices would impede emergency access that may be required under Applicable Law or in the Approvals. Nothing shall restrict Developer's right to install security cameras and monitoring devices anywhere on the Project.

8. Removal of Obstructions. Developer may remove and dispose of, in any lawful manner it deems appropriate, any object or thing left or deposited on a Publicly Accessible Private Improvement or Dedicated Public Open Space deemed to be an obstruction, interference, or restriction of use of that Publicly Accessible Private Improvement or Dedicated Public Open Space for the purposes set forth in these Regulations, including, but not limited to, personal belongings or equipment in or on a Publicly Accessible Private Improvement or Dedicated Public Open Space during hours when public access is not allowed pursuant to these Regulations.

9. No Temporary Structures. No trailer, tent, shack, or other outbuilding, or structure of a temporary character, shall be allowed on any portion of the Dedicated Public Open Space at any time during Operating Hours, either temporarily or permanently, except (a) with regard to Developer's right to use Dedicated Public Open Space for temporary construction staging related to adjacent development as set forth in Sections ___ of these Regulations, and (b) Developer may approve the use of temporary tents, booths, art installations, temporary displays, and other structures in connection with public events, temporary exhibitions, or Special Events.

E. Temporary Closure.

Developer shall have the right, without obtaining the prior consent of the City or any other person or entity, to temporarily close a Publicly Accessible Private Improvement and associated Dedicated Public Open Space to the public from time to time for one of the following reasons. Except in the event of a closure in excess on one week as provided in Section ___ below, such temporary closure shall continue for as long as Developer reasonably deems necessary to address either of the circumstances below, provided that Developer uses

commercially reasonable efforts to limit the duration of the closure and the area subject to closure.

1. Emergency; Public Safety. In the event of an emergency or danger to the public health or safety created from whatever cause (including, but not limited to, flood, storm, fire, earthquake, explosion, accident, criminal activity, riot, civil disturbances, civil unrest, unlawful assembly, or loitering), Developer may temporarily close a Publicly Accessible Private Improvement (or affected portions thereof) and associated Dedicated Public Open Space in any manner deemed necessary or desirable to promote public safety, security, and the protection of persons and property.

2. Maintenance and Repairs. Developer may temporarily close a Publicly Accessible Private Improvement (or affected portions thereof) and associated Dedicated Public Open Space in order to make any repairs or perform any maintenance as Developer, in its reasonable discretion, deems necessary or desirable to repair, maintain, or operate that Publicly Accessible Private Improvement or associated Dedicated Public Open Space; provided such closure may not impede emergency vehicle access.

3. Primary Paths of Travel Remain Open. Notwithstanding anything to the contrary in these Regulations, the portions of the Dedicated Public Open Spaces shown on Figure 1 function as primary paths of pedestrian travel through the Site or provide access to adjacent buildings and uses, and shall be open to public passage 24 hours per day every day.

4. Records; Notices; Security. Developer will keep records of all temporary closures and regularly disclose them at the annual meeting described in Section ___ and in the Maintenance and Operation Report pursuant to Section ___ of these Regulations. Developer will post notices within the Dedicated Public Open Space a minimum of 72 hours prior to a planned closure for maintenance and repairs. Developer will post signs within 24 hours of a closure for unplanned maintenance and repairs. Signs will explain the nature and duration of the closure and provide appropriate contact information. Developer will have the right to block entrances to, to install and operate security devices, and to maintain security personnel in and around the Paseos and Open Spaces to prevent the entry of persons or vehicles during the time periods when public access to any Publicly Accessible Private Improvement, Dedicated Public Open Space, or any portion thereof is restricted pursuant to this Section.

5. Extended Closure. In the event of a closure in excess of one week, the manager will request the Planning Director's approval of such closure in writing. Requested extended closures will be reviewed by the Planning Department and may be approved by the Planning Director as his or her sole discretion, in consultation with the General Manager of the Recreation and Parks Department, who will determine if the extended closure is warranted or would constitute a violation of required public access.

F. Special Events and Open Events

1. Special Events. Developer may temporarily close to the public all or any portion of Reservoir Park for private or public special events such as fundraisers, picnics, concerts, and weddings (each, a "**Special Event**" and collectively, "**Special Events**") in accordance with this Section. All Special Events must comply with applicable laws and will be subject to any required approvals or permits. Developer will post a notice of closure at all major entrances to Reservoir Park for a period of seventy-two (72) hours prior to closing Reservoir Park for a Special Event. Closures of Reservoir Park will be limited as follows: a total of six (6) events per year, but no more than one (1) per month, for up to 48 hours for each event. Events on Saturdays and Sundays between the hours of 7am and 6pm are permitted up to a maximum of two times per year. The portions of Reservoir Park that function as primary pedestrian paths through the Site or provide access to adjacent buildings and uses must always remain open to public passage in accordance with Section ___ and may not be closed for a Special Event. Developer will have the right to block entrances to, and to install and operate security devices, and to maintain security personnel in and around the Park Areas to prevent the entry of persons or vehicles during the time periods when public access to the Park Areas or any portion thereof is restricted or not permitted for a Special Event.

2. Open Events. Members of the public or other event sponsors ("**Event Sponsors**") may request the use of the Park Areas for privately- or publicly-sponsored events, including meetings, festivals, gatherings, assemblies, celebrations, receptions, seminars, lectures, fitness classes, concerts, art displays, exhibits, booths for charitable, patriotic or welfare purposes, conventions, farmers markets, and open air sale of agriculturally produced seasonal decorations, such as Christmas trees and Halloween pumpkins, that do not require the closure of any portion of the Open Space to the public (collectively, "**Open Events**").

(a) All Open Events must be approved in advance by Developer and are subject to any required approvals or permits from applicable City Agencies with jurisdiction

over the Open Event. It will be the sole responsibility of the requesting member of the public to obtain any such required permits or approvals.

(b) Developer may require payment in the form of a permit fee or other charge for use of the Park Area for Open Events, so long as the permit fee or use charge does not exceed the reasonable costs for administration, maintenance, security, liability, and repairs associated with such event, and such fees will be commensurate with fees charged by City's Recreation and Parks Department for similar permits of similar facilities in San Francisco. Developer will post on the internet a clear explanation of the application process and criteria for review and approval of such Open Events, including related fees, and make available such criteria and application forms to the Planning Director and General Manager of the Recreation and Parks Department for the purpose of the Department or other City entity or Agency publishing such criteria and application forms if they so choose.

(c) Good Neighbor Policies. Event Sponsors will manage the Park Areas in accordance with the following good neighbor policies during the Open Event:

- i. The quiet, safety, and cleanliness of the space and its adjacent area will be maintained in accordance with these Regulations;
- ii. Proper and adequate storage and disposal of debris and garbage will be provided;
- iii. Noise and odors, unless otherwise permitted, will be contained within the immediate area of the Park Areas so as not to be a nuisance to neighbors;
- iv. Notices will be prominently displayed during Open Events urging patrons to: (i) leave the Park Areas and neighborhood in a quiet, peaceful, and orderly fashion; (ii) remove all litter; and (iii) avoid blocking driveways in the neighborhood. Such notices will be removed promptly after each Open Event.
- v. The Event Sponsor or its employees or volunteers will walk a 100-foot radius from the edge of the Park Areas within thirty (30) minutes after the Open Event has ended and will pick up and dispose of any discarded beverage containers and other trash left by patrons.

G. Amendment of Regulations.

Developer and City anticipate that, as time progresses, these Regulations may benefit from modification and amendment. Publicly Accessible Private Improvements and Dedicated Public Open Space may be more appropriately operated using an amended set of Regulations.

Amendments may include limited operating hours and limitations on Special Events in order to maintain safety and to be considerate of neighboring residences, but in no event may an amendment materially alter the Publicly Accessible Private Improvements or materially impact the public's ability to access or use any of the Publicly Accessible Private Improvements or Dedicated Public Open Space without first undergoing a design review process pursuant to the Project SUD, together with any other required approvals. If Developer desires to amend any of these Regulations, Developer will request such amendments in writing to the Planning Director. Requested amendments will be reviewed by the Planning Department and may be approved by the Planning Director in the Director's sole discretion after undergoing a design review process pursuant to the Project SUD if such amendments would not materially alter the Publicly Accessible Private Improvements or affect the public's ability to access or use the Publicly Accessible Private Improvements or the Dedicated Public Open Space. The Planning Director will make its determination in consultation with the General Manager of the Recreation and Parks Department and the City Attorney.

H. Code of Conduct for Public Use of Publicly Accessible Private Improvements

1. Applicability. The following Code of Conduct for Public Use of Publicly Accessible Private Improvements (“**Code of Conduct**”) applies to members of the public during use of the Publicly Accessible Private Improvements. The Code of Conduct is intended to address normal operating conditions; emergency or unusual circumstances may necessitate deviations from the Code of Conduct. The Code of Conduct is subject to update and change.

2. Arrest or Removal of Persons. Manager will have the right (but not the obligation) to use lawful means to effect the removal of any person who creates a public nuisance, who otherwise violates the applicable Regulations of any Publicly Accessible Private Improvements, or who commits any crime, including infractions or misdemeanors in or around any Publicly Accessible Private Improvement.

3. Limits on Public Use.

(a) **No Loitering.** No person will enter, remain, stay, or loiter in the Publicly Accessible Private Improvements outside of the hours of operation, or when the Publicly Accessible Private Improvements are closed to the public as set forth in this Exhibit, except persons authorized in conjunction with a Special Event or other temporary closure, or authorized service and maintenance personnel.

(b) Intoxication as Cause for Exclusion. Manager is authorized to order any person to stay out of or to leave a Publicly Accessible Private Improvement or any building, structure, equipment, apparatus, or appliance therein when it has reasonable cause to conclude that the person so ordered: (i) Is under the influence of intoxicating liquor, any drug, or any "controlled substance" as that term is defined and described in the California Health and Safety Code, or any combination of any intoxicating liquor, drug, or controlled substance, and is in such a condition that he or she is unable to exercise care for his or her own safety or the safety of others or interferes with or obstructs or prevents the free use of a Publicly Accessible Private Improvement. (ii) Is consuming alcoholic beverages in violation of this Code of Conduct. (iii) Is using any drug or controlled substance or any combination of any intoxicating liquor, drug, or controlled substance; (iv) Is doing any act injurious to the Publicly Accessible Private Improvements or any building, structure, equipment, apparatus, or appliance therein; (v) Is taking any action in violation of SF Park Code Section 4.01 and this Code of Conduct.

(c) Permits, Reservations, and Rentals. No person will, without a permit, as applicable, perform any of the following acts in the Publicly Accessible Private Improvements:

- i. Conduct or sponsor a parade involving fifty (50) or more persons.
- ii. Conduct or sponsor or engage in petitioning, leafletting, demonstrating, or soliciting when the number of petitioners, leafletters, demonstrators, or solicitors engaging in one or more of these activities involves fifty (50) or more such persons at the same time within an area circumscribed by a five hundred foot (500-foot) radius.
- iii. Sell or offer for sale books, newspapers, periodicals or other printed material.
- iv. Conduct or sponsor any exhibit, promotion, dramatic performance, theatrics, pantomime, dance, fair, circus, festival, juggling or other acrobatics or show of any kind or nature which has been publicized four (4) hours or more in advance.
- v. Perform any feat of skill or produce any amusement show, movie or entertainment which has been publicized four (4) hours or more in advance.
- vi. Make a speech which has been publicized (4) four hours or more in advance.
- vii. Conduct or sponsor a religious event involving fifty (50) or more persons.

- viii. Conduct or sponsor a concert or musical performance which (1) has been publicized four (4) hours or more in advance, or (2) utilizes sound amplification equipment, or (3) involves a band or orchestra.
- ix. Participate in a picnic, dance, or other social gathering involving forty-five (45) or more persons.
- x. Sell or provide food to persons, except that no permit is required when a person participating in a picnic or social gathering of forty-five (45) or fewer persons provides food to others who are also participating in the picnic or social gathering.
- xi. Conduct or sponsor a race or marathon which involves twenty (25) or more persons as participants or which obstructs or interferes with the normal flow of pedestrian traffic.
- xii. Conduct or sponsor any event which utilizes sound amplification equipment, as defined in Part II, Chapter VIII (Police Code) of the San Francisco Municipal Code.
- xiii. Conduct or sponsor an exhibition.
- xiv. Conduct or sponsor an animal show.
- xv. Conduct a wedding ceremony.
- xvi. Conduct or sponsor an art show.
- xvii. Operate any amusement park device.
- xviii. Conduct or sponsor an organized kite-flying event of any club or organization.
- xix. Station or erect any scaffold, stage, platform, rostrum, tower, stand, bandstand, building, fence, wall, monument, dome or other structure.
- xx. Launch or land any drone, airplane, helicopter, parachute, hang glider, hot air balloon, or other machine or apparatus of aviation, or bring any balloon with a diameter of more than six (6) feet or a gas capacity of more than one hundred fifteen (115) cubic feet.
- xxi. Bring or cause to be brought, for the purposes of sale or barter, or have for sale, or sell or exchange, or offer for sale or exchange any goods, wares, or merchandise.
- xxii. Construct or maintain or inhabit any structure, tent, or any other thing in the Publicly Accessible Private Improvements that may be used for housing

accommodations or camping, and construct or maintain any device that can be used for cooking, nor will any person construct or maintain any device that can be used for cooking, except with permission from the Manager. No person will modify the landscape in any way in order to create a shelter or accumulate household furniture or appliances or construction debris in a Publicly Accessible Private Improvements.

xxiii. Engage in commercial photography, filming, or recording in the Publicly Accessible Private Improvements.

xxiv. Conduct a farmers' market.

xxv. Bring any animal into the Publicly Accessible Private Improvements, other than a dog or other domesticated animal, or guide, signal, or support animal.

xxvi. Provide instruction in any athletic activity for compensation.

xxvii. Additional Activities Requiring a Permit. Manager will have the authority to require a permit or written permission for additional activities in the Publicly Accessible Private Improvements when such a requirement furthers the purposes set forth in the Code of Conduct or the Municipal Code. A list of the additional activities for which permits are required will be posted in the Publicly Accessible Private Improvements and made available to the public upon request.

4. Rules Regarding Conduct.

(a) Rules to Be Obeyed. No person will willfully disobey or violate any of the Regulations governing the use and enjoyment by the public of the Publicly Accessible Private Improvements, or of any building, structure, equipment, apparatus or appliance in the Publicly Accessible Private Improvements, which Regulations, at the time, are posted in some conspicuous place in that area or at an entrance to the Publicly Accessible Private Improvements, or in or near the building, structure, equipment, apparatus, or appliance to which the Regulation applies.

(b) Signs to Be Obeyed. No person will willfully disobey the notices, prohibitions, or directions on any sign posted by the Manager.

(c) Interference with Manager Employees. No person will, with malice, interfere with or in any manner hinder any employee or agent of the Manager, or a duly authorized contractor while that person is engaged in constructing, repairing, or caring for any

portion of the Publicly Accessible Private Improvements or is otherwise engaged in the discharge of such employee's, agent's, or contractor's duties.

(d) Refusal to Obey Lawful Order. It will be unlawful for any person to refuse to obey the lawful order of law enforcement or an employee of Manager made pursuant to the Code of Conduct.

5. Prohibited Activities or Conduct.

(a) Smoking. No person will smoke in a Publicly Accessible Private Improvement, either in enclosed or unenclosed areas.

(b) Intoxication by Alcohol or Drugs. State law provides that any person in a public place who is under the influence of intoxicating liquor, drugs, or certain specified substances and endangers themselves or others or interferes with the free use of a public right of way is guilty of disorderly conduct.

(c) Fighting, Disturbing Peace, Offensive Words. State law prohibits unlawful fighting in a public place, the malicious and willful disturbance of others by loud and unreasonable noise in a public place, and the use of offensive words in a public place which are inherently likely to provoke an immediate violent reaction.

(d) Malicious Destruction of Property. State law prohibits the malicious defacement, damage, or destruction of real or personal property.

(e) Human Body Substances. No person will emit, eject, or cause to be deposited any excreta of the human body, except in a proper receptacle designated for such purpose.

(f) Entrance to Controlled Areas. No person will enter a Publicly Accessible Private Improvements or its facilities by means other than at designated public entrances. No person will enter Publicly Accessible Private Improvements facilities where a "No Admittance" or "Employees Only" sign is posted. No person will gain or attempt admittance to a Publicly Accessible Private Improvement or its facilities where a charge is made, without paying that charge.

(g) Polluting Waters. No person will throw or place, or cause to be thrown or placed, any garbage, trash, refuse, paper, container, or noxious or offensive matter into any fountain.

(h) Littering and Dumping of Waste Matter. No person will litter, dump, or dispose of garbage, bottles, cans, paper, or other waste matter anywhere other than in designated trash receptacles.

(i) Soliciting. (a) It will be unlawful for any person to engage in petitioning, leafletting, demonstrating, or soliciting in such a manner as to substantially obstruct any traffic of pedestrians or vehicles after being warned by a law enforcement officer, or the Manager not to do so. (b) No person will solicit in an aggressive manner.

(j) Obstructing Any Sidewalk, Passageway, or Other Public Way. No person will willfully and substantially obstruct the free passage of any person or persons on any sidewalk, passageway, or other public places in a Publicly Accessible Private Improvement. Notwithstanding the foregoing, (1) it is not intended that this Section will apply where its application would result in an interference with or inhibition of any exercise of the constitutionally protected right of freedom of speech or assembly, and (2) nothing contained herein will be deemed to prohibit persons from sitting on public benches or other public structures, equipment, apparatus, appliances, or facilities provided for such purpose.

(k) Consumption of Alcohol. No person will consume alcoholic beverages of any kind in a Publicly Accessible Private Improvement, except during a Special Event in which sale and consumption of alcohol is specifically allowed and regulated by permit..

(l) Weapons and Fireworks. (a) No person will fire or carry firearms of any size or description or possess any instrument, appliance, or substance designed, made, or adopted for use primarily as a weapon, including but not limited to slingshots, clubs, swords, razors, billies, explosives, dirk knives, bowie knives, or similar knives, without the permission of the Manager, with the exception that this Section will not apply to sworn law enforcement officers. (b) No person will fire or carry any firecracker, rocket, torpedo, or any other fireworks of any description, except with permission of the Manager.

(m) No person will drive or propel any vehicle on any planted area or on any access road or unpaved service road or firetrail in any Publicly Accessible Private Improvement.

(n) No person will park any vehicle on any lawn, or planted area, or unimproved area or on any pedestrian or equestrian lane, or on any access road or unpaved service road or firetrail or in any manner so as to block access to or exit from any service road or access road or firetrail, or in any other place in a Publicly Accessible Private Improvement where parking is prohibited, unless allowed otherwise by permit.

(o) No person will allow any automobile or other vehicle to remain parked in any parking lot in a Publicly Accessible Private Improvement which is open for public use and for which a fee is charged for parking, for a period of more than 24 hours after the expiration of the period for which a fee is charged, unless otherwise allowed by permit.

(p) No person will park any "oversized vehicle," defined herein as any vehicle longer than 19 feet and/or wider than seven feet, eight inches, in any parking lot in a Publicly Accessible Private Improvements, unless allowed otherwise by permit.

(q) No person will allow any automobile or any other vehicle that is disabled to remain parked in any parking lot in a Publicly Accessible Private Improvements, unless otherwise allowed by permit.

(r) Swimming and Bathing. No person will enter, wade, bathe, or swim in the waters of any fountain in a Publicly Accessible Private Improvement.

(s) Children. (a) No parent, guardian, or custodian of a minor will permit or allow such minor to do any act or thing in a Publicly Accessible Private Improvement prohibited by provisions of the SF Park Code and these Code of Conduct. (b) No adults are allowed in the children's play area of a Publicly Accessible Private Improvement except when accompanying a child.

(t) Percussion Instruments. No person will play any percussion instrument, including drums, at any time or location prohibited by Developer when a sign has been posted in the area affected to give notice of this prohibition, provided that such prohibition does not unreasonably curtail the playing of such instruments.

(u) Graffiti. No person will possess, carry, use or keep graffiti or etching tools, etching cream, or slap tags. For purposes of this subsection: (a) "Graffiti or etching tools" means a masonry or glass drill bit, a glass cutter, a grinding stone, an awl, a chisel, a carbide scribe, an aerosol paint container, or any permanent marker with a nib (marking tip) one-half inch or more at its largest dimension and that is capable of defacing property with permanent, indelible, or waterproof ink, paint or other liquid. (b) "Etching cream" means any caustic cream, gel, liquid, or solution capable, by means of chemical action, of defacing, damaging, or destroying hard surfaces in a manner similar to acid. (c) "Slap tag" means any material including but not limited to decals, stickers, posters, or labels which contain a substance commonly known as adhesive glue which may be affixed upon any structural component of any building, structure, equipment, apparatus, appliance, post, pole, or other facility.

I. Wildlife and Environmental Protection.

1. Disturbing Animals, Exceptions. Except as provided in the Article 7, Chapter VIII (Police Code) of the San Francisco Municipal Code, it will be unlawful for any person to hunt, chase, shoot, trap, discharge or throw missiles at, harass, disturb, taunt, endanger, capture, injure, or destroy any animal in a Publicly Accessible Private Improvement, or to permit

any animal in such person's custody or control to do so; provided, however, that any mole or any gopher, mouse, rat, or other rodent which is determined by the Manager to be a nuisance may be destroyed by the Manager; and provided, further, that any animal other than a mole or a gopher, mouse, rat, or other rodent which is determined by the Manager to be a nuisance or a hazard to persons using a Publicly Accessible Private Improvement or to be a hazard to plants or other horticulture, may, in a humane manner, be live trapped by the Manager and delivered as appropriate. The provisions of this Section will not be applicable to the destruction of any animal in any park where such animal poses an immediate and serious threat to persons or property or is suffering excessively.

(a) Feeding Animals. It will be unlawful for any person to feed or offer to feed to any animal in a Publicly Accessible Private Improvement any substance which would be likely to be harmful to it. It will be unlawful for any person to feed or offer food or any substance to any animal in a Publicly Accessible Private Improvement which is wild in nature and not customarily domesticated in the City and County of San Francisco, except with permission of the Manager.

2. Introduction or Removal of Trees, Wood, Etc. No person will introduce, or remove or take away any tree, wood, bush, turf, shrub, flower, plant, grass, soil, rock, water, wildlife, or anything or like kind natural resource, except with permission of the Manager.

3. Performance of Labor. No person, other than authorized personnel, will perform any labor on or upon a Publicly Accessible Private Improvement, including but not limited to taking up or replacing soil, turf, ground, pavement, structure, tree, shrub, plant, grass, flower, and the like, except with permission of the Manager.

4. Climbing. No person will climb or lie upon any tree, shrub, monument, wall, fence, railing, shelter, fountain, statue, building, structure, equipment, apparatus, appliance, or construction, except with permission of the Manager. Notwithstanding the foregoing, this provision does not apply to any structure, equipment, apparatus, or appliance that is a play structure for children and designed for climbing play.

5. Posting of Signs. No person will post or affix to any tree, shrub, plant, fence, building, structure, equipment, apparatus, appliance, monument, wall, post, vehicle, bench, or other physical object within a Publicly Accessible Private Improvement any written or

printed material, including but not limited to signs, notices, handbills, circulars, and pamphlets, except with permission of the Manager.

6. Throwing or Propelling Objects. No person will throw or propel objects of a potentially dangerous nature, including but not limited to stones, bottles, glass, cans, or crockery, within or over the edges of a Publicly Accessible Private Improvement, except with permission of the Manager.

7. Fire. No person will make, kindle, maintain, or in any way use a fire, including but not limited to recreational fires other than in designating cooking/grilling areas, fire twirling, and fire dancing, except with permission of the Manager.

J. Authorization of San Francisco Police Department to Enforce Code of Conduct

1. Law enforcement officers of the San Francisco Police Department are authorized to order any person to stay out or leave any Publicly Accessible Private Improvement, when such officers have reasonable cause to conclude that the person (1) is doing any act injurious to any Publicly Accessible Improvement or any building, structure or facility therein; (2) while using any facility or area, disobeys any rule or regulation governing such area or facility after being warned not to do so by a Manager employee or designee, or (3) when the employee or designee has reasonable cause to conclude that such behavior damages or risks damage to Publicly Accessible Private Improvement property or interferes with the use and enjoyment of such area or facility by other persons.

K. Notices, Default and Remedies

1. Default. If Developer fails to perform or fulfill any material term, provision, or obligation of these Regulations and the continues such failure for a period of sixty (60) days following notice and demand for compliance, then Developer shall be in “**Default**” under these Regulations. Notwithstanding the foregoing, if a failure can be cured but the cure cannot reasonably be completed within sixty (60) days, then it shall not be considered a Default if a cure is commenced within said 60-day period and diligently prosecuted to completion thereafter. Any notice of default given by a party shall specify the nature of the alleged failure and, where appropriate, the manner in which said failure satisfactorily may be cured (if at all).

2. Remedies.

(a) Specific Performance. In the event of a Default, the remedies available to a party shall include specific performance of these Regulations in addition to any other remedy available at law or in equity.

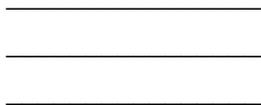
(b) Tax to Support Publicly Accessible Private Improvements and Dedicated Public Open Space. In the event of a Default, in addition to specific performance and other remedies available at law or in equity, City may elect to commence the levy and collection of the [tax under the CFD] in order to fund the operation, maintenance and /or management of the Publicly Accessible Private Improvements and Dedicated Public Open Space.

3. Notices. Any notice or communication required or authorized by these Regulations shall be in writing and may be delivered personally or by registered mail, return receipt requested. Notice, whether given by personal delivery or registered mail, shall be deemed to have been given and received upon the actual receipt by any of the addressees designated below as the person to whom notices are to be sent. City and Developer may at any time, upon notice to the other party, designate any other person or address in substitution of the person and address to which such notice or communication shall be given. Such notices or communications shall be given to the parties at their addresses set forth below:

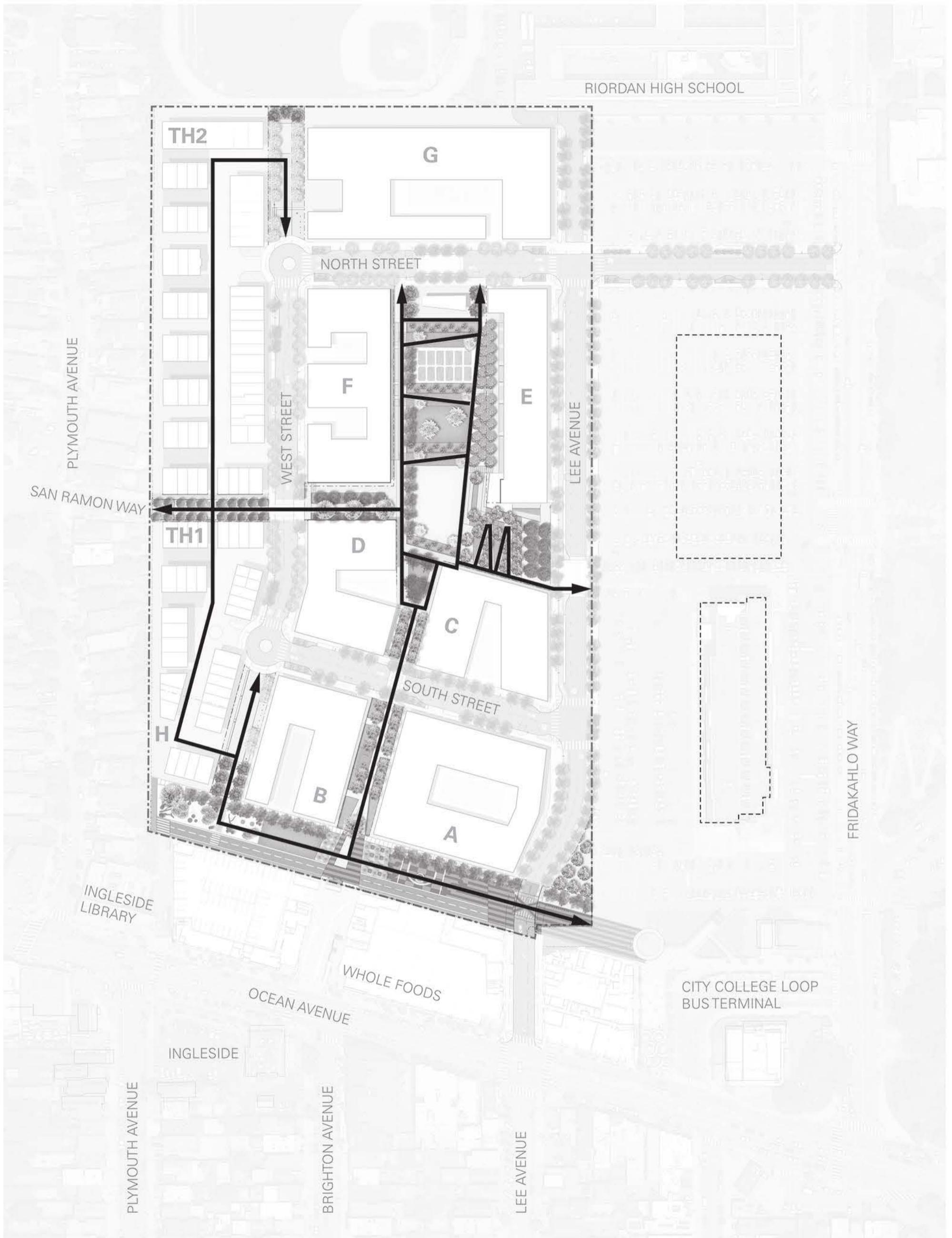
To City: Rich Hillis
Director of Planning
San Francisco Planning Department
1650 Mission Street, Suite 400
San Francisco, California 94102

with a copy to:
Dennis J. Herrera, Esq.
City Attorney
City Hall, Room 234
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102
Attn: Real Estate/Finance,
Balboa Reservoir Project

To Developer: _____



**FIGURE 1 to EXHIBIT C-2
PRIMARY PEDESTRIAN PATHWAYS**



PEDESTRIAN PATHS

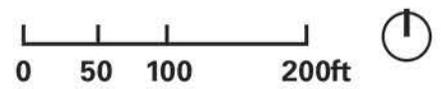


EXHIBIT C-3
DECLARATION OF PUBLIC ACCESS COVENANTS AND RESTRICTIONS

WHEN RECORDED MAIL TO:

Real Estate Division
City and County of San Francisco
25 Van Ness Avenue, Suite 400
San Francisco, CA 94102
Attn: Director of Property

The undersigned hereby declares this instrument to be exempt from Recording Fees (Govt. Code § 27383) and from Documentary Transfer Tax (CA Rev. & Tax. Code § 11922 and SF Bus. and Tax Reg. Code § 1105)

SPACE ABOVE THIS LINE RESERVED FOR RECORDER'S USE

[Balboa Reservoir]
[APN 3180-190]

DECLARATION OF PUBLIC ACCESS COVENANTS AND RESTRICTIONS

This Declaration of Public Access Covenants and Restrictions ("**Declaration**") is made as of _____, 2019, by [_____] ("**Declarant**"), in favor of the CITY AND COUNTY OF SAN FRANCISCO, a municipal corporation ("**City**").

RECITALS

A. Declarant owns that certain parcel in the City and County of San Francisco comprised of approximately [___] acres (approximately [_____] square feet), and further described in the attached Exhibit A (the "**Project Site**").

B. Declarant intends to redevelop the Project Site as a residential mixed-use development that will include residential, retail, child care, open space, parking, and related uses (the "**Project**"), under a Development Agreement between Declarant and City dated _____, 2020 (the "**Development Agreement**"), approved by the City's Board of Supervisors by Ordinance No. _____ on May __, 2020 and recorded in Official Records of San Francisco County on _____ as under Recorder's Serial Number _____, a Special Use District approved by the City's Board of Supervisors by Ordinance No. _____ on May __, 2020, and amendments to the City's Planning Code, Zoning Map, and Height Map adopted by the Board of Supervisors under Ordinance No. _____ on May __, 2020.

C. Declarant's proposed Project buildings (each a "**Building**") are described in the attached Exhibit B-1 and depicted in the attached Exhibit B-2. As part of the Project and pursuant to the Development Agreement, if Declarant constructs any Building during the term of the Development Agreement ("**DA Term**"), Declarant will develop certain publicly-accessible open spaces on the Project Site and operate and maintain such open space in accordance with the terms and conditions of this Declaration.

AGREEMENT

Now, therefore, in consideration of the City's approval and execution of the Development Agreement, Declarant declares as follows on behalf of itself and all future owners of the Project Site:

1. Construction.

(a) Timing. If Declarant constructs any Building during the DA Term, Declarant shall build the applicable Dedicated Open Spaces (as defined in the attached Exhibit C) specified in the attached Exhibit C.

(b) Conceptual Plans; Changes. If Declarant is obligated to construct a Dedicated Open Space pursuant to Section 1(a) above, then Declarant shall construct that Dedicated Open Space substantially as described in the Design Standards and Guidelines in the City's Planning Department docket for Case No. _____, as the same may be modified pursuant to conditions of approval for the Project adopted by the City's Planning Commission on _____, 2020 (the "**DSG**"). The improvements described in the DSG, as may be modified pursuant to this subsection (b), are referred to herein as the "**Open Space Improvements**".

2. Maintenance and Modifications. Following the completion of the Open Space Improvements for a Dedicated Open Space, Declarant shall maintain that Dedicated Open Space in a clean and litter-free condition, and shall maintain the Open Space Improvements in that Dedicated Open Space in good condition for the life of the last remaining Building at the Project Site. Notwithstanding the foregoing, after the substantial completion of the Open Space Improvements for a Dedicated Open Space, Declarant shall have the right to modify, renovate, replace and/or update the Open Space Improvements or other improvements installed in a Dedicated Open Space (each, "**Change**") subject to the provisions of this Declaration. Before submitting any permit application for a Change that could materially alter the Open Space Improvements or that could materially impact the public's ability to access any Dedicated Open Space or to use the Dedicated Open Space or use the Open Space Improvements as initially constructed or subsequently Changed (each, a "**Material Change**"), Declarant shall conduct a design review process pursuant to the Project SUD.

In addition to the foregoing paragraph, Declarant shall give the Planning Director at least thirty (30) days advance notice of any proposed Change that is not a Material Change if the hard cost of such proposed modification is anticipated to exceed the Threshold Amount (defined as follows), but the Planning Director shall have no consent rights with respect to such modification. The "**Threshold Amount**" means an amount equal to One Hundred Thousand

Dollars (\$100,000), which shall be increased by three percent (3%) on each anniversary of the recordation of the Development Agreement in the Official Records of San Francisco County.

3. City Regulatory Approvals. Prior to commencing the construction or maintenance of any Open Space Improvements, Changes, or Material Changes, Declarant shall obtain all City approvals Declarant is required to obtain from City for such activities in its regulatory capacity.

4. Use; Operation. On substantial completion of the Open Space Improvements for a Dedicated Open Space, Declarant shall maintain and make that Dedicated Open Space available for the use, enjoyment and benefit of the public for open space and recreational purposes (the "**Permitted Public Use**") in accordance with the regulations reasonably approved by City's Director of Planning ("**Regulations**"). If, pursuant to the Regulations, Declarant closes any Dedicated Open Space for maintenance and repairs or for an emergency, Declarant shall keep records of such closures and regularly disclose them in the Maintenance and Operation Report pursuant to the Regulations.

5. Notice and Cure Rights. Except as provided in this Section, City shall provide written notice to the Declarant of any actual or alleged violation of the covenants or restrictions set forth in this Declaration before taking any enforcement action. Such notices shall be given to Declarant at the address last furnished to the City. Declarant shall have (i) a period of five (5) business days after receipt of such notice to cure any violation in making a Dedicated Open Space available for the Permitted Public Use as required in this Declaration ("**Public Access Violations**") and (ii) a period of thirty (30) days after receipt of such notice to cure any other violation, provided that if the violation is not capable of cure within such 30-day period, Declarant shall have such additional time as shall be reasonably required to complete a cure as long as Declarant promptly undertakes action to commence the cure within the 30-day period and thereafter diligently prosecutes the same to completion. The time in which Declarant may cure is herein called the "**Declarant Cure Period**," and except for any Public Access Violations, City shall not exercise any legal or equitable remedies during the Declarant Cure Period (or the Lender Cure Period, as defined in Section 6 below) as long as Declarant (or any applicable Lender, as defined in Section 6 below) is diligently pursuing such cure. Notwithstanding anything to the contrary herein, in no event shall the Declarant Cure Period exceed six (6) months.

Any notices required or permitted to be given under this Declaration shall be in writing and shall be delivered (a) in person, (b) by certified mail, postage prepaid, return receipt requested, or (c) by U.S. Express Mail or commercial overnight courier that guarantees next day delivery and provides a receipt, and such notices shall be addressed as follows, or such other address as either party may from time to time specify in writing to the other party:

Declarant: [TBD]

City: Planning Director
City and County of San Francisco
1650 Mission Street, Suite 400
San Francisco, CA 94103

with a copy to: Real Estate Division
City and County of San Francisco
25 Van Ness Avenue, Suite 400
San Francisco, CA 94102
Attn: Director of Property

and to: Office of the City Attorney
City Hall, Room 234
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102
Attn: Real Estate/Finance Team

6. Lender Notice and Cure Rights. As long as any deed of trust encumbering any portion of the Project Site made in good faith and for value (each, an "**Encumbrance**") shall remain unsatisfied of record, the City shall give to the beneficiary of such Encumbrance (each, a "**Lender**") a copy of each notice the City gives to Declarant from time to time of the occurrence of a violation under this Declaration if that Lender has given to the City a written request for such notices. Copies of such notices shall be given to any requesting Lender at the address that requesting Lender last furnished to the City. Nothing in this Section shall be construed to mean that City must provide a Lender with a copy of any Self-Help Notices (as defined in Section 7 below).

Each Lender shall have the right, but not the obligation, to do any act or thing required of Declarant hereunder, and to do any act or thing which may be necessary and proper to be done in the performance and observance of the agreements, covenants and conditions hereof; provided, however, that no such action shall constitute an assumption by such Lender of the obligations of Declarant under this Declaration. In the case of any notice of violation given by the City to Declarant, the Lender shall have the same concurrent cure periods as are given Declarant under this Declaration for remedying a default or causing it to be remedied and, except in the event of a Public Access Violation, if prior to the expiration of the applicable cure period specified in Section 5 above, a Lender gives City written notice that it intends to undertake the curing of such default or to cause the same to be cured, and then proceeds with all due diligence to do so, Lender shall have, in each case, an additional period of thirty (30) days (or, except for a default relating to the payment of money, such longer period as reasonably necessary) as long as Lender commences cure within such thirty (30) day period and diligently proceeds to completion) after the later to occur of (i) the expiration of such cure period, or (ii) the date that the City has served such notice of default upon Lender, and the City shall accept such performance by or at the instance of the Lender as if the same had been made by Declarant. The time in which Lender may cure is herein called the "**Lender Cure Period**". Notwithstanding anything to the contrary herein, in no event shall the additional Lender Cure Period exceed six (6) months beyond the applicable Declarant Cure Period.

7. Enforcement. Declarant acknowledges that its failure to construct the Open Space Improvements for any Dedicated Open Space in a timely manner or to properly maintain or operate them as required in this Declaration will cause irreparable harm to the City and that the City will not have an adequate remedy at law for such breach. Accordingly, City shall be

entitled to specific performance or injunctive or other equitable relief by reason of such breach. City may, in its sole discretion, rely on this Declaration to enforce any of the covenants or restrictions hereunder. City, but not the general public, shall have all rights and remedies available at law or in equity in order to enforce the covenants and restrictions set forth in this Declaration. All rights and remedies available to City under this Declaration or at law or in equity shall be cumulative and not alternative, and invocation of any such right or remedy shall not constitute a waiver or election of remedies with respect to any other available right or remedy. If there is any breach of the covenants or restrictions hereunder, City shall be entitled to recover all attorneys' fees and costs in connection with City's enforcement activities and actions.

If Declarant fails to maintain a Dedicated Open Space in the manner required in this Declaration, and Declarant fails to timely cure such failure pursuant to Section 5 above and no Lender cures such failure pursuant to Section 6 above, City shall further have the right, at its sole option, to remedy such failure at Declarant's expense by providing Declarant with ten (10) days' prior written notice of City's intention to cure such failure (a "**Self-Help Notice**"). Such action by City shall not be construed as a waiver of such default or any rights or remedies of City, and nothing herein shall imply any duty of City to do any act that Declarant is obligated to perform. Declarant shall reimburse City for all of its costs and expenses, including without limitation, reasonable attorneys' fees, in remedying or attempting to remedy such failure, within thirty (30) days' of receiving City's invoice for such costs and expenses, together with documentation reasonably evidencing such costs and expenses. If Declarant fails to timely reimburse City for such costs and expenses, City shall have the right to record a notice of such unpaid costs and expenses against record title to the Project Site. At City's request, Declarant shall provide security in a form and amount satisfactory to City to ensure Declarant's prompt reimbursement of any amounts owed by Declarant to City pursuant to this Section.

8. Priority of Lien. No violation or breach of any provision of this Declaration shall impair, defeat or invalidate the lien of any Encumbrance, but all provisions hereof shall thereafter be binding upon and effective against any owner whose title is derived through foreclosure of any Encumbrance or acceptance of any deed in lieu of foreclosure.

9. No Waiver. No waiver by City of any violation under this Declaration shall be effective or binding unless and to the extent expressly made in writing by City, and no such waiver may be implied from any failure by City to take action with respect to such violation. No express written waiver of any violation shall constitute a waiver of any subsequent violation in the performance of the same or any other provision of this Declaration.

10. Compliance With Laws. Declarant shall comply with all laws, statutes, ordinances, rules, and regulations of federal, state and local authorities (including, without limitation, City laws of general applicability) having jurisdiction over the Project Site, now in force or hereafter adopted with respect to its use, in the performance of its obligations under this Declaration.

11. Litigation Expenses. If City brings an action or proceeding (including any cross-complaint, counterclaim, or third-party claim) against Declarant or the then-owner(s) of the Project Site by reason of a default, or otherwise arising out of this Declaration, the prevailing party in such action or proceeding shall be entitled to its costs and expenses of suit, including,

but not limited to, reasonable attorneys' fees, which shall be payable whether or not such action is prosecuted to judgment. "**Prevailing Party**" shall include, without limitation, a party who dismisses an action for recovery hereunder in exchange for payment of the sums allegedly due, performance of covenants allegedly breached, or consideration substantially equal to the relief sought in the action. Attorneys' fees under this Section shall include attorneys' fees on any appeal, and, in addition, a party entitled to attorneys' fees shall be entitled to all other reasonable costs and expenses incurred in connection with such action. For purposes of this Declaration, reasonable fees of attorneys of City's Office of City Attorney shall be based on the fees regularly charged by private attorneys with an equivalent number of hours of professional experience in the subject matter area of the law for which City's services were rendered who practice in the City and County of San Francisco, in law firms with approximately the same number of attorneys as employed by the Office of City Attorney.

12. Binding on Successors; No Merger. This Declaration and the covenants and restrictions set forth herein constitute restrictions and covenants running with the land and shall bind and burden Declarant, in its capacity as owner of the Project Site, and each successor owner and occupier of the Project Site. Declarant may transfer its obligations under this Declaration to a residential, commercial or other management association for the Project Site, but shall remain ultimately responsible for Declarant's rights and obligations under this Declaration.

13. Severability. Should any provision or portion hereof be declared invalid or in conflict with any law, the validity of all remaining provisions shall remain unaffected and in full force and effect.

14. Time. Time is of the essence of this Declaration and each and every part hereof.

15. Term; Amendment. This Declaration shall be effective on the date it is recorded in the Official Records of San Francisco County, shall continue for the life of the last remaining Building at the Project Site; provided, however, that if Declarant does not build any Building at the Project Site during the DA Term, this Declaration shall automatically terminate on the expiration of the DA Term. This Declaration may be amended or otherwise modified only in a writing signed and acknowledged by Declarant (or its successors in interest to any fee interest of the Project Site) and City.

16. Governing Law. This Agreement shall be governed by and construed in accordance with the laws of the State of California.

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IN WITNESS WHEREOF, Declarant and City have executed this Declaration as of the date first written above.

DECLARANT:

By:

CITY:

CITY AND COUNTY OF SAN FRANCISCO,
a municipal corporation

By: _____

APPROVED AS TO FORM:

DENNIS J. HERRERA,
City Attorney

By: _____

Deputy City Attorney

**EXHIBIT A to EXHIBIT C-3
LEGAL DESCRIPTION OF PROJECT SITE**

[to be attached prior to recording]

**EXHIBIT B-1 to EXHIBIT C-3
DESCRIPTION OF BUILDINGS**

[to be attached prior to recording]

**EXHIBIT B-2 to EXHIBIT C-3
DEPICTION OF BUILDINGS AND DEDICATED OPEN SPACES**

[to be attached prior to recording]

EXHIBIT C to EXHIBIT C-3 COMPLETION SCHEDULE

Declarant's obligation to construct a Dedicated Open Space (as defined below) shall be as follows:

1. Description of Dedicated Open Spaces. Each of the following shall be a “**Dedicated Public Space**” and shall collectively be the “**Dedicated Public Spaces**”:

a. Reservoir Park: An approximately 2-acre park located at the center of the project site, generally surrounded by the residential buildings proposed for the Project. Potential programming will include a multi-use lawn and terraces, a playground, community garden, picnic area, dog facility, and stormwater gardens and a terrace overlooking the park from the community room (anticipated to be provided as part of the building on Parcel E.)

b. Gateway Landscape: An approximately 0.10-acre landscaped area, potentially programmed with dog facilities, and located at the Project site's entrance east of the Lee Avenue and South Street intersection.

c. Brighton Paseo: An approximately 0.25-acre pedestrian and slow bike only shared path connecting the Project, including Reservoir Park, to the adjacent neighborhood across Ocean Avenue to the south.

d. San Ramon Paseo: An approximately 0.15-acre pedestrian and slow bike only shared path connecting the Project's open space network to San Ramon Way at the west. The landscaped area will include pedestrian and bike amenities, creating a garden-like passage for residents and community members.

2. Installation Schedule. An “**Occupancy Certificate**” means a certificate of occupancy, including any temporary certificate of occupancy. Subject to Section 3 below, Declarant shall complete the construction of the Dedicated Open Spaces as follows:

a. Reservoir Park: Reservoir Park, as described in Exhibit C to the Development Agreement, must be completed as a condition to the issuance of the first addendum to any Site Permit for Building on a Market Rate Parcel in Phase 2 described in Schedule 1-A (i.e., Parcel G). For purposes of this Section 2, Reservoir Park will be considered “**complete**” when it is sufficiently complete to allow the public to occupy or utilize the space for its intended use, as reasonably determined by the Planning Director.

b. Gateway Landscape: Gateway Landscape, as described in Exhibit C to the Development Agreement, must have commenced construction of improvements as a condition of issuance of an FCO for the Market Rate Units in Phase 2, as described in Schedule 1-A (i.e., Parcel G). Gateway Landscape must be complete by the earlier to occur of (i) three months after the date of the FCO for the building on Affordable Parcel B, or (ii) the expiration of the Term of this Agreement. For purposes of this Section 2, Gateway Landscape will be considered

“**complete**” when it is sufficiently complete to allow the public to occupy or utilize the space for its intended use, as reasonably determined by the Planning Director.

c. Brighton Paseo, San Ramon Paseo: Brighton Paseo must be complete prior to issuance of the FCO for the later of the Buildings on Parcel A or Parcel B. San Ramon paseo must be complete prior to issuance of the FCO for the 50th Townhouse Unit. For purposes of this Section 2, the Brighton Paseo and San Ramon Paseo will be considered “**complete**” when they are sufficiently complete to allow the public to occupy or utilize the spaces for their intended use as described in the DSG, as reasonably determined by the Planning Director.

3. Delayed Completion. Notwithstanding anything to the contrary in Section 2 above or in Section 4.2 of the Development Agreement, if Declarant wishes to receive the first Occupancy Certificate for the residential portion of any of the buildings described in Section 2 above before completing its associated Dedicated Open Space, Declarant may complete that associated Dedicated Open Space at a later time by providing to the City, prior to issuance of the first Occupancy Certificate for any residential portion of that building, a surety performance bond or other security in form acceptable to the City and in an amount equal to 100% of the reasonably estimated cost to complete that Dedicated Open Space as required in this Declaration, and shall diligently and continuously pursue that Dedicated Open Space to completion following which such bond will be released.

4. Alternative Pedestrian Access. If Declarant receives an Occupancy Certificate for any Building without completing all proposed Buildings during the DA Term that would otherwise require the completion of the Brighton Paseo, as described above, then Declarant, in conjunction with the Planning Department, shall design an alternative plan for pedestrian access that seeks to achieve similar pedestrian access and widths as the Brighton Paseo and a similar pedestrian access across the adjacent open space area owned by the SFPUC, but takes into account then-current on-site conditions, including locations of improvements and the Project Site's topography, and the Declarant shall construct such alternative plan improvements prior to the end of the DA Term. On their substantial completion, such alternative plan improvements shall be Open Space Improvements and the portion of the Project Site improved with such alternative plan improvements shall be a Dedicated Open Space.

**EXHIBIT D to EXHIBIT C-3
REGULATIONS REGARDING ACCESS AND MAINTENANCE OF DEDICATED
OPEN SPACES**

EXHIBIT C-4
REGULATIONS REGARDING ACCESS AND MAINTENANCE OF
PRIVATELY-OWNED STREETS

These Regulations (“**Regulations**”) will govern the use, maintenance, and operations of those certain Privately-Owned streets, alleys, sidewalks, and pedestrian paths within the Project Site that are not dedicated to the City (each, a “**Privately-Owned Street**” and collectively the “**Privately-Owned Streets**”). The Privately-Owned Streets are depicted as “Shared Public Ways” on the Site Plan attached to this Exhibit C as Exhibit C-1 and include portions of West Street at the north and south ends of the Project Site. For purposes of these Regulations, Privately-Owned Streets also include streets that have not yet been accepted for maintenance and responsibility by the City. These Regulations will be incorporated into the form of CC&Rs recorded against the Project Site.

1. Authorities

- a. Developer and/or Master Association. The Developer and/or Master Association have authority to control, manage, and operate the Privately-Owned Streets, subject to the Development Agreement and these Regulations for Privately-Owned Streets.
- b. Rules to Be Obeyed. No person will willfully disobey or violate any of the Regulations governing the use by the public of the Privately-Owned Streets, which Regulations, at the time, are posted in some conspicuous place in that area to which the rule or regulation applies.

2. Access to and Maintenance of Privately-Owned Streets

- a. Privately-Owned Streets will be available at all times for public travel and use in the same manner as public streets, including vehicular, pedestrian and bicycle passage and loading. The CC&Rs will provide that the Master Association will ensure that the Privately-Owned Streets (including street trees) are kept in good condition, swept and re-surfaced at the frequencies specified in the budget approved under the CC&Rs, or as necessary to repair conditions that pose an imminent threat of damage to property or injury to persons. Significant pavement cracks, pavement distress, excessive slab settlement, abrupt vertical variations, and debris on travel ways should be removed or repaired promptly. Street trees are to be maintained in a healthy and flourishing condition, subject to water conservation restrictions imposed by local governmental agencies, court order or the state.

3. Public Events in Privately-Owned Streets

a. Members of the public or other entities sponsoring events (“**Event Sponsors**”) will have the right to request the use of a Privately-Owned Street for a private or public special event, including block parties, gatherings, assemblies, celebrations, festivals, receptions, or other event (“**Special Event**”) that is appropriate in scale for the Privately-Owned Street.

b. Prior to closing any Privately-Owned Street for a Special Event, a notice of the closure will be posted at all major entrances to the subject Privately-Owned Street for a period of seventy-two (72) hours prior to the Special Event.

c. All Special Events in a Privately-Owned Street must be approved in advance by Developer and/or Master Association and are subject to any required approvals or permits from applicable City Agencies with jurisdiction over the Special Event. It will be the sole responsibility of the requesting member of the public to obtain any such required permits or approvals.

d. Developer and/or Master Association may require payment in the form of a permit fee or other charge for use of the Privately-Owned Street for a Special Event, so long as the permit fee or use charge does not exceed the reasonable costs for administration, maintenance, security, liability, and repairs associated with such event and such fees are commensurate with similar permit fees by the City for similar events.

4. Operation and Parking of Vehicles

a. Regulations.

i. No person will drive or propel any vehicle on any portion of the Privately-Owned Streets except as designated for use by such vehicular traffic.

ii. All persons operating vehicles on the Privately-Owned Streets must drive or propel them in a careful manner, at a lawful rate of speed, and in accordance with the rules and regulations of the San Francisco Traffic Code and California Vehicle Code.

iii. No person will wash, grease, or repair any vehicle in any Privately-Owned Street except insofar as repairs may be necessary for the immediate removal of any damaged or disabled vehicle from a Privately-Owned Street.

iv. No vehicle will be parked on any Privately-Owned Streets, except in a designated parking space.

v. No person will allow any automobile or other vehicle to remain parked in any parking space on a Privately-Owned Street that is open for public use and

for which a fee is charged for parking, for a period of more than 24 hours after the expiration of the period for which a fee is charged, unless otherwise allowed by permit.

vi. No person will park any "oversized vehicle," defined herein as any vehicle longer than 19 feet and/or wider than seven feet, eight inches, in any parking space on a Privately-Owned Street, unless allowed otherwise by permit. No person will allow any automobile or any other vehicle that is disabled to remain parked in any parking space on a Privately-Owned Street, unless otherwise allowed by permit.

EXHIBIT D AFFORDABLE HOUSING PROGRAM

This Exhibit D describes the affordable housing program for the Project (the “**Affordable Housing Program**”). All capitalized terms used in this Affordable Housing Program and not specifically defined herein will have the meanings ascribed to them in the Development Agreement by and between the City and County of San Francisco, a municipal corporation, and Reservoir Community Partners LLC, a California Delaware limited liability company (the “**Agreement**”) to which it is attached. Developer anticipates developing 1,100 total dwelling units on the Project Site, of which 50% will be Affordable Units (as defined in Section A (Definitions), below). The Project Site includes five parcels to be developed with 100% Affordable Units (the “**Affordable Parcels**”), in accordance with the Agreement and this Affordable Housing Program, as generally depicted on the Site Plan attached to this Exhibit D as Exhibit D-1. The Affordable Parcels are anticipated to be Parcels A, B, F, E, and H, as depicted in the Site Plan. As described in Section 5 (Funding Plan), Developer will fund and construct 66.7% of the Affordable Units (the “**Developer’s Affordable Funding Share**”). The gap financing necessary to build the remaining 33.3% of the Affordable Units will be provided by the City (the “**City’s Affordable Funding Share**”) in accordance with this Exhibit D.

A. Definitions

1. “**Affordable Developer**” means a non-profit affordable housing developer selected by Developer based on criteria from MOHCD’s policies and procedures for developer selection, which may be updated from time to time. The following are pre-approved Affordable Developers based on their selection by the City during the competitive solicitation for the Project: [BRIDGE entity, Mission Housing entity, Habitat for Humanity entity], and [Affiliates] of each of them. If Developer selects or partners with an affordable housing developer which is not pre-approved, then such selection first must be approved by MOHCD in its reasonable discretion.

2. “**Affordable Housing Program**” means the affordable housing program for the Project, as set forth in this Exhibit D.

3. “**Affordable Parcels**” means Parcels A, B, F, E, and H, depicted on the Site Plan attached as Exhibit D-1. The Affordable Parcels are to be developed with 100% Affordable Units in accordance with this Exhibit D.

4. “**Affordable Units**” means residential dwelling units constructed on the Affordable Parcels in accordance with this Exhibit D. The Affordable Units include Low-Income Units and Moderate-Income Units, as described in Section B.2, below.

5. “**Agreement**” means the Development Agreement between the City and County of San Francisco and Reservoir Community Partners to which this Affordable Housing Program is attached.

6. “**AMI**” median income as published annually by MOHCD, which is derived from the income limits determined by HUD for the San Francisco area, adjusted solely for household size but

not high housing cost area. If HUD ceases to publish such data for 18 or more months, MOHCD and the Housing Entity will make good faith efforts to agree on other publicly available and credible substitute data for MOHCD AMI.

7. “**AMR**” has the meaning set forth in Section C.5, below.
8. “**City’s Affordable Funding Share**” has the meaning set forth in the opening paragraph of this Exhibit D.
9. “**College**” means the San Francisco Community College District.
10. “**Costa-Hawkins Act**” means the Costa-Hawkins Rental Housing Act, California Civil Code Sections 1954.50 et seq.
11. “**CPI Index**” means the Consumer Price Index for All Urban Consumers (base years 1982-1984 = 100) for the San Francisco-Oakland-San Jose area, published by the United States Department of Labor, Bureau of Labor Statistics or, if the Consumer Price Index is discontinued or revised during the Term, such other government index or computation with which it is replaced shall be used in order to obtain substantially the same result as would be obtained if the Consumer Price Index had not been discontinued or revised.
12. “**Developer’s Affordable Funding Share**” has the meaning set forth in the opening paragraph of this Exhibit D.
13. “**Educator Units**” has the meaning set forth in Section D.1, below.
14. “**Low Income**” has the meaning set forth in Section B.2(a), below.
15. “**Low Income Units**” has the meaning set forth in Section B.2(a), below.
16. “**Moderate Income**” has the meaning set forth in Section B.2(b), below.
17. “**Moderate-Income Units**” has the meaning set forth in Section B.2(b), below.
18. “**SFUSD**” means the San Francisco Unified School District.
19. “**TCAC**” means the California Tax Credit Allocation Committee.

B. Affordable Housing Program

1. **50% Affordable Obligation.** Developer will cause at least 50% of the total number of dwelling units constructed on the Project Site to be Affordable Units. Developer will be responsible for the pre-development, planning, permitting, construction, and management of all Affordable Units. The Parties agree that the Project’s ability to achieve an overall affordability level of 50% is predicated on Developer’s receipt of City’s Affordable Funding Share. Developer’s compliance with the Agreement, including this Affordable Housing Program, will satisfy Developer’s entire affordable housing obligation for the Project. Neither the requirements of Section 415 of the San Francisco Planning Code nor any similar future affordable housing fees or other requirements will apply to the Project.

2. **Income Mix.**

(a) At least 36% of the Affordable Units will be Low-Income Units. For purposes of this Affordable Housing Program, “**Low-Income Units**” will have rents set between 30% to 80% of AMI, with an average rental rate per building of no more than 60% of AMI, or an average purchase price of no more than 80% of AMI. “**Low Income**” will refer to the AMI levels described in this paragraph.

(b) At least 30% of the Affordable Units will be Moderate-Income Units. For purposes of this Affordable Housing Program, “**Moderate-Income Units**” will have rents set between 80% to 120% of AMI, with an average rental rate per building of no more than 100% of AMI, or an average purchase price of no more than 120% of AMI. “**Moderate Income**” will refer to the AMI levels described in this paragraph.

(c) The remaining 34% of affordable housing units may, in Developer’s sole discretion, be a combination of Low- or Moderate-Income Units. Developer will make best efforts to provide these affordable housing units as Low-Income Units with a focus on housing for very low-income seniors and for families at between 60% and 80% of AMI.

(d) The project sponsor may elect but is not required to serve any special populations in the affordable housing units, except for educator households as described in Section D below.

(e) Initial allowable rents, sales prices and eligibility for the Affordable Units will be consistent with MOHCD’s published schedules as of the date of underwriting for the applicable Affordable Parcel. The maximum affordable rent or sales price for an Affordable Unit may be no higher than 20% below median market rents or sales prices of the market-rate units in or immediately adjacent to the Project Site.

(f) The Affordable Parcels may, in Developer’s sole discretion, contain any combination of Low- and Moderate-Income Units to accommodate affordable funding source requirements, provided that, upon full build-out of the residential units in the Project, the Project’s Affordable Units comply in the aggregate with the overall income mix requirements for the Project, as set forth in Sections B.2(a)-(c), above.

3. **Unit Mix and Unit Size.**

(a) Developer will comply with the minimum dwelling unit mix requirements of the SUD, but will use reasonable efforts to achieve the goal of providing 50% of the Affordable Units as two- or more bedroom units on the Affordable Parcels.

(b) All units must meet minimum sizes required by the California Tax Credit Allocation Committee (“**TCAC**”).

4. **Affordability Restrictions.**

(a) Each Affordable Parcel will be subject to a recorded regulatory agreement approved by MOHCD to maintain affordability levels for the life of the Project or fifty-seven (57) years, whichever is longer, and regulatory requirements regarding term duration contained in any tax

credit agreement. The MOHCD regulatory agreement will be recorded against the subject Affordable Parcel upon site acquisition.

(b) Each Affordable Parcel will be subject to long-term restrictions pursuant to a Notice of Special Restrictions approved by City's Planning Department and disclosing the limitations on development set forth in the Agreement and this Affordable Housing Program, and recorded against the subject Affordable Parcel upon site acquisition.

C. **Tenant Preferences, Marketing, and Monitoring.**

1. Chapter 47 of the SF Administrative Code, including Section 47.3 regarding Neighborhood Preference, will apply to all Affordable Units including the Affordable Units dedicated to Educator Housing as described in Section 4.

2. Developer will comply with all applicable state and federal laws, regulations, and guidelines regarding tenant preferences and Fair Housing Laws.

3. Marketing of Affordable Housing Units, except for educator housing.

(a) Developer will perform marketing and outreach for all Affordable Units in accordance with the Marketing, Lottery and Housing Preference Manual published by MOHCD and as may be updated from time to time.

(b) Targeted marketing will be provided for seniors, early child care educators, and neighborhood residents, as applicable to the specific type of housing and funding sources of each Affordable Parcel.

(c) Developer's marketing materials will be provided to MOHCD in accordance with the timeline outlined in the MOHCD Inclusionary Manual, as may be updated from time to time, and will include resident selection criteria for the City-wide lottery list. For example, current MOHCD policy requires marketing materials to be provided to MOHCD at least 7 months prior to Temporary Certificate of Occupancy for each Affordable Parcel.

4. Tenant waitlists and lottery selections will be managed by MOHCD and administered using the MOHCD Marketing, Lottery and Housing Preference Manual, as updated from time to time.

5. Developer will comply with MOHCD's policy for Annual Monitoring Reporting ("AMR"). Currently, the AMR is due on May 31 for projects whose business year ends on December 31 and on November 31 for projects whose business year ends on June 31, and must be submitted in electronic form only.

D. **Educator Housing**

1. Developer will designate one of the Affordable Parcels for development of approximately 150 Affordable Units for educator households (as defined by state law and otherwise in a manner that ensures Developer's receipt of a property tax exemption on the basis of the property's use exclusively for educational purposes) ("**Educator Units**"). The Educator Units will

be located in a single building, currently anticipated to be located on Parcel F of the Site Plan. The Educator Units will be deed-restricted to Moderate Income educator households, with a goal of achieving an average of no more than 100% AMI across all Educator Units. Households with at least one full-time employee of the San Francisco Community College District (the “College”) or the San Francisco Unified School District (“SFUSD”) will have preferential priority for all Educator Units. College households will have first priority and SFUSD households will have second priority.

2. Tenant waitlists and lottery selections for Educator Units will be managed by MOHCD and administered using the policies in the MOHCD Marketing, Lottery and Housing Preference Manual, as updated from time to time, but excluding the Waitlist policy. The lottery for Educator Units will draw from a specific educator waitlist and will prioritize College educators.

3. Annual monitoring and reporting will be submitted consistent with the Inclusionary Housing Manual Requirements.

4. Developer’s marketing materials will be provided to MOHCD in accordance with the timeline outlined in the MOHCD Inclusionary Manual, as may be updated from time to time. The educator building shall have an educator specific marketing program.

5. Developer’s ability and obligation to provide the Educator Units is subject to all of the following:

(a) Developer obtains confirmation from the California State Board of Equalization that the building containing the Educator Units will receive a property tax exemption on the basis of the applicable property’s exclusive use for educational purposes;

(b) Developer, the College, and SFUSD execute a written agreement regarding coordinated management policies for the Educator Units, including policies regarding retention of residents/tenants of the Educator Units upon the termination, resignation, or retirement of the educator employee. If either the College or SFUSD has not entered into such an agreement, then educators from that institution will lose their preferential priority for occupancy of the Educator Units.

(c) In order for College educator households to receive preferential priority for the Educator Units, the College must timely record a revised Access Easement Agreement with terms reasonably acceptable to Developer.

6. If Developer is unable to provide the Educator Units due to a failure to obtain the items described in Section D.5.(a)-(c) above, then Developer will provide Affordable Units that comply with the overall income mix requirements described in Sections B.2(a)-(c).

E. **Funding Plan**

1. Developer, or such other Affordable Developer of an Affordable Parcel, will identify and assemble funding for each Affordable Parcel. Developer may pursue funding from any and all sources, including but not limited to competitive state and federal sources, subject to the limitations set forth in Section E.4(b), below. Such funding may include, but is not limited to, LIHTC, tax-

exempt bonds, conventional debt, State and/or Federal subsidies, grants, Developer's Affordable Funding Share, and the City's Affordable Funding Share.

2. The aggregate City's Affordable Funding Share (i.e., over the life of the Project) will be a maximum of \$239,000 per Affordable Unit multiplied by 33.3% of the Affordable Units, which is based on the MOHCD 2019 per unit average subsidy amount. Any unallocated portion of the aggregate City's Affordable Funding Share will adjust annually based on the CPI Index, assuming a base year of 2020. City's Affordable Funding Share will be considered allocated upon MOHCD approval of the Affordable Parcel's gap loan evaluation.

(a) City's obligation to provide City's Affordable Funding Share will apply only to the extent other outside funding sources have been leveraged to the greatest extent feasible. Developer, or an alternative Affordable Developer, as applicable, will diligently pursue all such outside funding sources. Additionally, in no event will City's Affordable Funding Share on a per unit basis exceed Developer's Affordable Funding Share on a per unit basis.

(b) City will satisfy its obligation to pay City's Affordable Funding Share by disbursing a per-unit gap amount that may vary depending on the specific financing needs of each Affordable Parcel, but will not exceed the aggregate City's Affordable Funding Share except as provided for in Section E.2(e) below.

(c) The parties intend that the City's Affordable Funding Share will be applied to the three mixed-income Affordable Parcels A, B, and E, and not to the Educator Units in Parcel F.

(d) Notwithstanding anything to the contrary in this Affordable Housing Program or in the Agreement, City will not be obligated to provide City's Affordable Funding Share, including in the form of predevelopment funds and loan disbursements, (i) at any time that Developer is in default on another affordable housing project funded in whole or in part with City funds, until the default is cured, and (ii) if any material adverse change occurs in the financial condition or operation capacity of Developer or the Affordable Developer that has a material adverse impact on the Project.

(e) City's Affordable Funding Share represents the Parties' good faith estimate of the per-unit equity financing gap required to develop the Affordable Parcels, as of the date of this Agreement. If, for reasons such as reduced funding opportunities available in Difficult Development Areas or Qualified Census Tracts (as those terms are defined by HUD), the actual per-unit financing gap required to develop an Affordable Parcel increases materially such that City's Affordable Funding Share, when combined with other funding sources, including but not limited to Developer's Affordable Funding Share, if applicable, is inadequate to secure viable financing for construction of the applicable Affordable Parcel, then the Parties will meet and confer in good faith to agree on an adjustment to the City's Per Unit Funding Share and/or the affordability levels to be achieved on a particular Affordable Parcel.

3. The City's Affordable Funding Share will be managed and disbursed by MOHCD. City funding allocations will be subject to MOHCD Loan Committee approval and appropriation by the Board of Supervisors.

(a) Developer's Affordable Funding Share will be applied to Affordable Parcels in amounts depending on the specific financing needs of each Affordable Parcel. Developer will work in consultation with MOHCD to determine the specific amount of City's Affordable Funding Share in each of the Affordable Parcels, in accordance with the funding plan application process set forth below.

(b) The parties intend that Developer's Affordable Funding Share and the City's Affordable Funding Share will be allocated proportionately to each Affordable Parcel A, B, and E. However, Developer may elect to increase Developer's Affordable Funding Share for a particular Affordable Parcel to allow development to proceed and/or to satisfy the Affordable Requirement Linkage described in Schedule 1 attached to the Agreement. In such event, City's Affordable Funding Share for the remaining Affordable Parcels will increase commensurately. Conversely, Developer may request that City increase the City's Affordable Funding Share for a particular Affordable Parcel, and if approved then in such event City's Affordable Funding Share for the remaining Affordable Parcels will decrease commensurately.

4. Three (3) months prior to Developer's submittal of a Phase Application to the Planning Department for any Phase that includes an Affordable Parcel, Developer will submit a funding plan to MOHCD. The funding plan will include an analysis of potential funding sources and project competitiveness for those funding sources, including Developer's proposal for allocation of City's Affordable Funding Share for the subject Affordable Parcel.

(a) In order to promote the efficient administration of City's obligations under this Affordable Housing Program, Developer will adhere to MOHCD's then-current procedures for underwriting of affordable housing projects financed with City funds. To the extent of any conflict between the Agreement (including this Affordable Housing Program) and MOHCD's then-current underwriting procedures, the Agreement shall control.

(b) In order to encourage maximum leveraging of outside funding, MOHCD will not restrict Developer's competitive application for funds from any particular source except that in no case will Developer pursue an allocation of tax credits under the 9% program without MOHCD's consent.

5. Once Developer and MOHCD have agreed to a funding plan for a particular Affordable Parcel, Developer will pursue outside funding sources identified in such plan with diligence.

(a) MOHCD will cooperate diligently and in good faith with Developer to assist Developer in securing all approved outside funding, including by acting as the applicant or co-applicant for certain funding sources, where necessary or desirable. If a proposed funding source requires MOHCD as an applicant, the application will be subject to Citywide Loan Committee approval prior to the submission of the outside funding application.

(b) Developer must comply with all project milestones and performance deadlines as required by all funding sources in the approved funding plan, including but not limited to those established by tax credit and tax-exempt bond financing. Should Developer fail to meet such

performance deadlines, City will not have any obligation to provide City's Affordable Funding Share for the subject Affordable Parcel.

6. Developer must submit a Phase Application (as described in greater detail in Exhibit N of the Agreement) for any Phase that receives a predevelopment funding commitment from MOHCD within 12 months of receiving such commitment.

F. **Costa-Hawkins Rental Housing Act**

1. **Non-Applicability of Costa-Hawkins Act.** Chapter 4.3 of the California Government Code directs public agencies to grant concessions and incentives to private developers for the production of housing for lower income households. The Costa-Hawkins Rental Housing Act, California Civil Code Sections 1954.50 et seq. (the "**Costa-Hawkins Act**"), provides for no limitations on the establishment of the initial and all subsequent rental rates for a dwelling unit with a certificate of occupancy issued after February 1, 1995, with exceptions, including an exception for dwelling units constructed pursuant to a contract with a public agency in consideration for a direct financial contribution or any other form of assistance specified in Chapter 4.3 of the California Government Code (Section 1954.52(b)). The Parties agree that the Costa-Hawkins Act does not and in no way shall limit or otherwise affect the restriction of rental charges for the Affordable Units. The Agreement falls within the express exception to the Costa-Hawkins Act, Section 1954.52(b) because the Agreement is a contract with a public entity in consideration for contributions and other forms of assistance specified in Chapter 4.3 (commencing with Section 65919 of Division 1 of Title 7 of the California Government Code). The City and Developer would not be willing to enter into the Agreement without the understanding and agreement that Costa-Hawkins Act provisions set forth in California Civil Code Section 1954.52(a) do not apply to the Affordable Units as a result of the exemption set forth in California Civil Code Section 1954.52(b) for the reasons specified above.

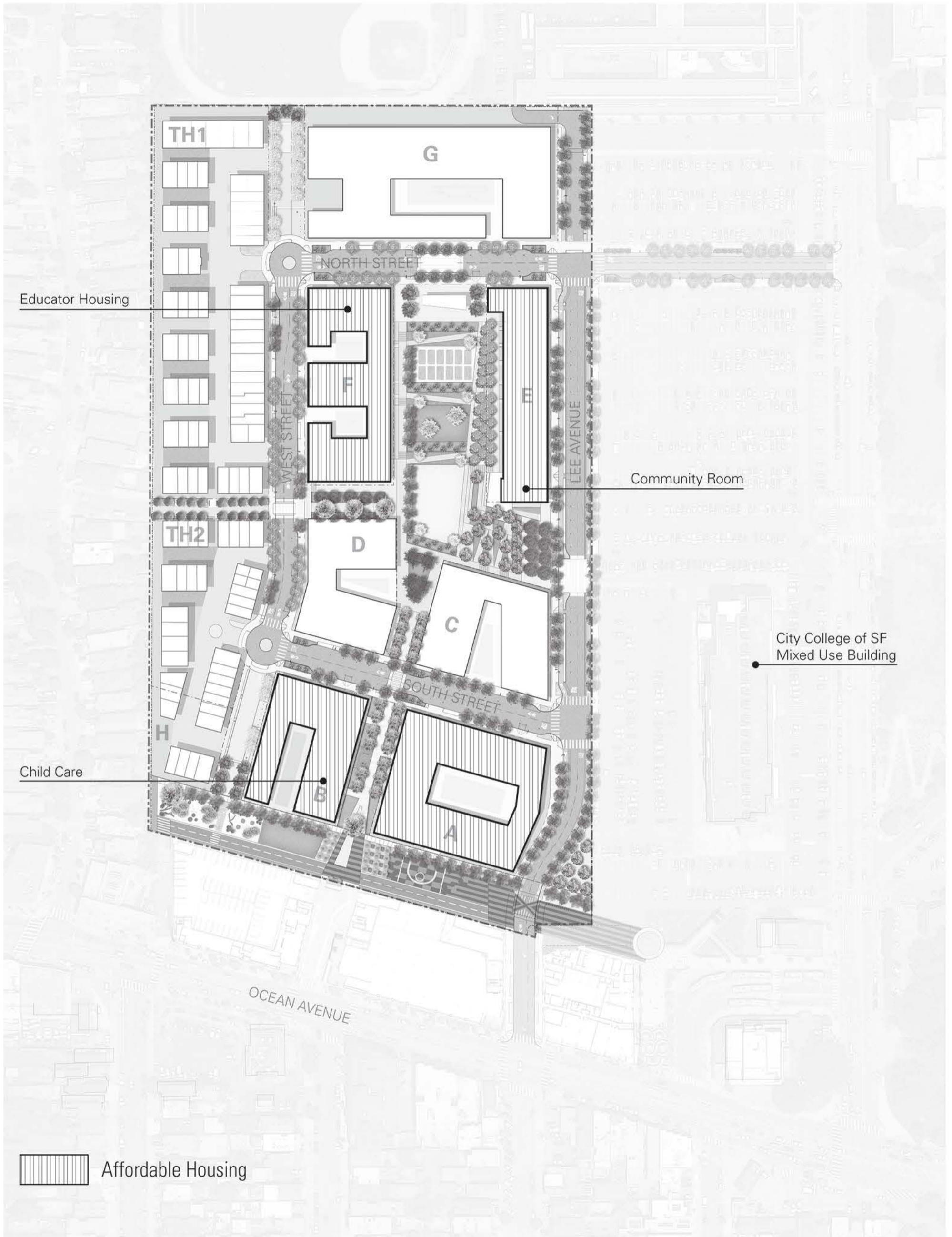
2. **General Waiver.** Developer, on behalf of itself and all of its successors and assigns of all or any portion of the Project Site, agrees not to challenge and expressly waives, now and forever, any and all rights to challenge the requirements of the Agreement related to the establishment of the Affordable Units under the Costa-Hawkins Act (as the Costa-Hawkins Act may be amended or supplanted from time to time). If and to the extent such general covenants and waivers are not enforceable under Law, the Parties acknowledge and that they are important elements of the consideration for the Agreement and the Parties should not have the benefits of the Agreement without the burdens of the Agreement. Accordingly, if Developer challenges the application of this covenant and waiver, then such breach will be an Event of Default and City shall have the right to terminate the Agreement in its entirety.

3. **Notification.** Developer shall notify any potential buyer of all or part of the Project Site of the provisions of this Affordable Housing Program. By acquiring any interest in the Project Site, a buyer agrees to these provisions, and agrees to the specific waiver, releases and indemnifications set forth herein. If Developer fails to notify a buyer of these provisions and a buyer alleges that it is not subject to the requirements of this Housing Plan because it was not made aware of these provisions before it acquired an interest in the Project Site, Developer shall indemnify and defend the City against any and all claims or losses resulting from such allegation.

EXHIBIT D-1
AFFORDABLE HOUSING SITE PLAN

Parcel	Affordability Range	Approximate Unit Count
A	Low and Moderate	182
B	Low and Moderate	70
E	Low and Moderate	124
F	Moderate	154
H	Moderate	20

(See site plan on following page)



Educator Housing

Community Room

City College of SF
Mixed Use Building

Child Care

 Affordable Housing

AFFORDABLE HOUSING

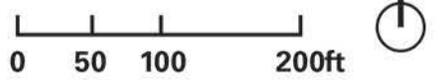


EXHIBIT E
LIST OF APPROVALS

A. Final approval actions of the San Francisco Board of Supervisors:

1. Ordinance No. _____ (File No. _____): (1) Approving a Development Agreement between the City and County of San Francisco and Reservoir Community Partners, LLC; (2) waiving or modifying certain provisions of the Administrative Code, Planning Code, Public Works Code, Subdivision Code, and Health Code; (3) adopting findings under the California Environmental Quality Act and findings of consistency with the General Plan and Planning Code priority policies.
2. Ordinance No. _____ (File No. _____): Amending the General Plan and adopting findings under the California Environmental Quality Act and findings of consistency with the General Plan and Planning Code priority policies.
3. Ordinance No. _____ (File No. _____): Amending the Planning Code, the Zoning Map, and the Height Map to add the Balboa Reservoir Special Use District and adopting findings under the California Environmental Quality Act and findings of consistency with the General Plan and Planning Code priority policies.
4. Resolution No. _____ (File No. _____): Approval of Agreement for Sale of Real Estate, SFPUC Open Space License Agreement, Promissory Note, Deed of Trust, Recognition Agreement, and Access Easement Agreement and Deed; CEQA Findings, General Plan Consistency Findings.

B. Final and related approval actions of the San Francisco Planning Commission:

1. Motion No. _____: Certifying the Final Subsequent Environmental Impact Report for the Balboa Reservoir Project.
2. Resolution No. _____: recommending to the Board of Supervisors approval of General Plan amendments and adopting General Plan Consistency Findings.
3. Resolution No. _____: recommending to the Board of Supervisors approval of amendments to the Planning Code, the Zoning Map, and the Height Map to add the Balboa Reservoir Special Use District.
4. Resolution No. _____: recommending to the Board of Supervisors approval of a Development Agreement between the City and County of San Francisco and Reservoir Community Partners, LLC.

C. Final and related approval actions of San Francisco Public Utilities Commission.

1. Resolution No. _____ (File No. _____): Approval of Agreement for Sale of Real Estate, SFPUC Open Space License Agreement, Promissory Note, Deed of Trust, Recognition Agreement, and Access Easement Agreement and Deed; CEQA Findings, General Plan Consistency Findings.

D. Final and related approval actions of San Francisco Municipal Transportation Agency Board of Directors.

1. Resolution No. _____: consenting to a Development Agreement between the City and County of San Francisco and Reservoir Community Partners, LLC, including the Transportation Exhibit and CEQA Findings.

EXHIBIT F
MMRP

MITIGATION MONITORING AND REPORTING PROGRAM FOR BALBOA RESERVOIR PROJECT

Measures Adopted as Conditions of Approval	Implementation Responsibility	Mitigation Schedule	Monitoring/Reporting Responsibility	Monitoring Actions/Schedule and Verification of Compliance
MITIGATION MEASURES FOR THE BALBOA RESERVOIR PROJECT				
Transportation and Circulation Mitigation Measures				
<p>The project sponsor, under either project option, shall implement feasible measures (as developed in consultation with SFMTA) to reduce transit delay for the identified segments of the K/T Third/Ingleside, 29 Sunset, and 43 Masonic.</p> <p>Routes and Study Segments. The following routes and study segments would most likely experience cumulative transit delay impact to which the project would have a considerable cumulative contribution:</p> <ul style="list-style-type: none"> • K/T Third/Ingleside (outbound): Jules Avenue/Ocean Avenue to Balboa Park Bay Area Rapid Transit (BART) • K/T Third/Ingleside (inbound): San Jose Avenue/Geneva Avenue to Dorado Terrace/Ocean Avenue • 29 Sunset (outbound): Plymouth Avenue/Ocean Avenue to Mission St/Persia Avenue • 29 Sunset (inbound): Mission St/Persia Avenue to Plymouth Avenue/Ocean Avenue • 43 Masonic (outbound): Genessee Street/Monterey Boulevard to Geneva Avenue/Howth Street • 43 Masonic (inbound): Geneva Avenue/Howth Street to Foerster Street/Monterey Boulevard <p>Implement Capital Improvement Measures. The project sponsor shall contribute funds for the following capital improvement measures that reduce transit travel times:</p> <ol style="list-style-type: none"> 1. Signal Timing Modifications at Ocean Avenue/Brighton Avenue. The project sponsor shall fund the design and construction of signal timing modifications and restriping, as needed, at the Ocean Avenue/Brighton Avenue intersection. The existing traffic signal shall be modified to prohibit eastbound left turns and provide a protected green arrow signal phase for westbound left turns. 2. Signal Timing Modifications at Ocean Avenue/Plymouth Avenue. The project sponsor shall fund the design and construction of signal timing modifications and restriping, as needed, at the Ocean Avenue/Plymouth Avenue intersection. The existing traffic signal shall be modified to prohibit eastbound left turns and provide a protected green arrow signal phase for westbound left turns. 3. Bus Boarding Island on Southbound Frida Kahlo Way. The project sponsor shall fund the design and construction of a bus boarding island on southbound Frida Kahlo Way, north of the Frida Kahlo Way/Geneva Avenue/Ocean Avenue intersection, and restriping, as needed. <p>If SFMTA adopts a strategy to reduce transit travel times to the K/T Third/Ingleside, 29 Sunset, and 43 Masonic that does not involve signal timing modifications or bus boarding islands, the project's total contribution shall remain the same, and may be used for other transit travel time saving strategies on these routes, as deemed appropriate by the SFMTA.</p> <p>The schedule for implementing capital improvement measures shall be at the discretion of SFMTA, as designated in the SFMTA's capital improvements plan.</p>	Project sponsor	Project sponsor shall submit the \$110,000 (plus CPI escalation) payment prior to issuance of the first construction document for the first project building in Phase 1. The project sponsor shall submit the \$90,000 (plus CPI escalation) payment prior to issuance of the first construction document for the first project building in Phase 2.	SFMTA	Documentation of compliance. Considered complete when the project sponsor has contributed \$200,000 (plus CPI escalation) to fund the SFMTA capital improvement measures.
Noise Mitigation Measures				
<p>Mitigation Measure M-NO-1: Construction Noise Control Measures.</p> <p>The project sponsor shall implement a project-specific noise control plan that has been prepared by a qualified acoustical consultant and approved by the planning department. The noise control plan may include, but not limited to, the following construction noise control measures:</p> <ul style="list-style-type: none"> • To the extent that it does not extend the overall schedule, conduct demolition of the parking lot at the northern portion of the project site during periods when Archbishop Riordan High School is not in session. • Require the general contractor to ensure that equipment and trucks used for project construction utilize the best available noise control techniques (e.g., improved mufflers, equipment redesign, use of intake silencers, ducts, engine enclosures, and acoustically attenuating shields or shrouds). • Require the general contractor to locate stationary noise sources (such as the rock/concrete crusher, or compressors) as far from adjacent or nearby sensitive receptors as possible, to muffle such noise sources, and/or to construct barriers around such sources and/or the construction site, which could reduce construction noise by as much as 5 dBA. To further reduce noise, the contractor shall locate stationary equipment in pit areas or excavated areas, to the maximum extent practicable. • Require the general contractor to use impact tools (e.g., jackhammers and pavement breakers) that are hydraulically or electrically powered wherever possible to avoid noise associated with compressed air exhaust from pneumatically powered tools. Where use of pneumatic tools is unavoidable, an exhaust muffler on the compressed air exhaust shall be used, along with external noise jackets on the tools, which would reduce noise levels by as much as 10 dBA. • Include noise control requirements for construction equipment and tools, including specifically concrete saws, in specifications provided to construction contractors. Such requirements could include, but are not limited to, erecting temporary plywood noise barriers around a 	Project sponsor and contractor	Draft noise control plan submittal to Planning Department: prior to issuance of the first demolition or site permit. Draft construction noise monitoring program submittal to Planning Department: prior to start of excavation of all construction phases. Implementation of measures: throughout construction period.	San Francisco Department of Building Inspection (DBI), Planning Department, Department of Public Health (on complaint basis), Police Department (on complaint basis). Planning Department to review and approve noise control plan and construction noise monitoring programs. Project sponsor, qualified consultant, and/or construction contractor(s) to prepare a weekly noise monitoring log which shall be made available to the Planning Department when requested. Any weekly report that includes an exceedance or for a period during which a complaint is received shall be submitted to the development performance coordinator within 3	Considered complete at the completion of construction for each subsequent phase of the project and submittal of final noise monitoring report.

MITIGATION MONITORING AND REPORTING PROGRAM FOR BALBOA RESERVOIR PROJECT

Measures Adopted as Conditions of Approval	Implementation Responsibility	Mitigation Schedule	Monitoring/Reporting Responsibility	Monitoring Actions/Schedule and Verification of Compliance
<p>construction site, particularly where a site adjoins noise-sensitive uses; utilizing noise control blankets on a building structure as the building is erected to reduce noise levels emanating from the construction site; performing all work in a manner that minimizes noise; and using equipment with effective mufflers. Moveable sound barrier curtains can provide up to 15 dBA of sound attenuation.</p> <ul style="list-style-type: none"> Undertake the noisiest activities (e.g., demolition using hoe rams) during the hours of 9 a.m. to 4 p.m.; and select or construct haul routes that avoid the North Access Road and the adjacent Archbishop Riordan High School and residential uses along Plymouth Avenue and Lee Avenue, such as the temporary or permanent relocation of North Street. Postpone demolition of the west side berm to the end of Phase 0, to the extent that it does not extend the overall schedule, so that it may serve as a noise attenuation barrier for the receptors to the west for earlier Phase 0 demolition and construction activities. Notify the planning department's development performance coordinator at the time that night noise permits are requested or as soon as possible after emergency/unanticipated activity causing noise with the potential to exceed noise standards has occurred. <p>The general contractor or other designated person(s) shall prepare a weekly noise monitoring log report that shall be made available to the planning department upon request. The log shall include any noise complaints received, whether in connection with an exceedance or not, as well as any noise complaints received through calls to 311 or DBI if the contractor is made aware of them (for example, via a DBI notice, inspection, or investigation). Any weekly report that includes an exceedance or for a period during which a complaint is received shall be submitted to the planning department within three business days following the week in which the exceedance or complaint occurred. A report also shall be submitted to the planning department at the completion of each construction phase. The report shall document noise levels, exceedances of threshold levels, if reported, and corrective action(s) taken.</p>			<p>business days following the week in which the exceedance or complaint occurred.</p> <p>Project sponsor, qualified consultant, and/or construction contractor(s) to submit final noise monitoring report to the Planning Department development performance coordinator at the completion of each construction phase.</p>	
<p>Mitigation Measure M-NO-3: Fixed Mechanical Equipment Noise Controls.</p> <p>Noise attenuation measures shall be incorporated into all fixed mechanical equipment (including HVAC equipment) installed on all buildings that include such equipment as necessary to meet noise limits specified in Police Code section 2909. Interior noise limits shall be met under both existing and future noise conditions.</p> <p>Noise attenuation measures could include provision of sound enclosures/barriers, addition of roof parapets to block noise, increasing setback distances from sensitive receptors, provision of louvered vent openings, location of vent openings away from adjacent residential uses, and restriction of generator testing to the daytime hours.</p> <p>After completing installation of the HVAC equipment but before receipt of the Certificate of Occupancy for each building, the project sponsor shall conduct noise measurements to ensure that the noise generated by fixed mechanical equipment complies with section 2909(a) and (d) of the San Francisco Noise Ordinance. No Final Certificate of Occupancy shall be issued for any building until the standards in the Noise Ordinance are shown to be met for that building.</p>	Project sponsor	Prior to receipt of any certificate of final occupancy for each building.	San Francisco Department of Building Inspection (DBI). Project sponsor to provide copies of project construction plans to the Planning Department that show incorporation of noise attenuation measures.	Considered complete upon DBI review and issuance of final certificate of occupancy.
Air Quality Mitigation Measures				
<p>Mitigation Measure M-AQ-2a: Construction Emissions Minimization.</p> <p>The project sponsor or the project sponsor's contractor shall comply with the following:</p> <p>A. <i>Engine Requirements.</i></p> <ol style="list-style-type: none"> All off-road equipment greater than 25 horsepower shall have engines that meet Tier 4 Final off-road emission standards. Since grid power will be available, portable diesel engines shall be prohibited. Renewable diesel shall be used to fuel all diesel engines unless it can be demonstrated to the Environmental Review Officer (ERO) that such fuel is not compatible with on-road or off-road engines and that emissions of ROG and NOx from the transport of fuel to the project site will offset its NOx reduction potential. Diesel engines, whether for off-road or on-road equipment, shall not be left idling for more than two minutes, at any location, except as provided in exceptions to the applicable state regulations regarding idling for off-road and on-road equipment (e.g., traffic conditions, safe operating conditions). The contractor shall post legible and visible signs in English, Spanish, and Chinese, in designated queuing areas and at the construction site to remind operators of the two-minute idling limit. The contractor shall instruct construction workers and equipment operators on the maintenance and tuning of construction equipment, and require that such workers and operators properly maintain and tune equipment in accordance with manufacturer specifications. <p>B. <i>Waivers.</i> The ERO may waive the equipment requirements of subsection (A)(1) if: a particular piece of off-road equipment is technically not feasible; the equipment would not produce desired emissions reduction due to expected operating modes; installation of the equipment would create a safety hazard or impaired visibility for the operator; or, there is a compelling emergency need to use other off-road equipment. If the ERO grants the waiver, the contractor must use the next cleanest piece of off-road equipment, according to the table below.</p> <p>The ERO may waive the equipment requirements of Item A.1 if: a particular piece of off-road equipment with an engine meeting Tier 4 Final emission standards is not regionally available to the satisfaction of the ERO. If seeking a waiver from this requirement, the project sponsor must demonstrate to the satisfaction of the ERO that the health risks from existing sources, project construction and operation, and cumulative sources do not exceed a total of 10 µg/m3 or 100 excess cancer risks for any onsite or offsite receptor.</p> <p>The ERO may waive the equipment requirements of Item A.2 if: an application has been submitted to initiate onsite electrical power,</p>	Project sponsor and project sponsor's construction contractor	<p>Submit construction emissions minimization plan to Planning Department prior to issuance of construction site permit.</p> <p>Implement plan throughout construction period.</p> <p>Submit final plan after completion of construction activities and prior to receiving a final certificate of occupancy.</p>	<p>Planning Department (ERO) or their designee must review draft construction emissions minimization plan prior to issuance of first demolition or construction permit and approve final plan prior to the start of demolition or construction.</p> <p>ERO to review quarterly and final monitoring reports.</p>	Considered complete upon Planning Department review and approval of documentation and completion of construction.

MITIGATION MONITORING AND REPORTING PROGRAM FOR BALBOA RESERVOIR PROJECT

Measures Adopted as Conditions of Approval	Implementation Responsibility	Mitigation Schedule	Monitoring/Reporting Responsibility	Monitoring Actions/Schedule and Verification of Compliance
<p>portable diesel engines may be temporarily operated for a period of up to three weeks until onsite electrical power can be initiated or, there is a compelling emergency.</p> <p>C. <i>Construction Emissions Minimization Plan.</i> Before starting onsite ground disturbing, demolition, or construction activities, the contractor shall submit a Construction Emissions Minimization Plan to the ERO for review and approval. The plan shall state, in reasonable detail, how the contractor will meet the requirements of Section A, Engine Requirements.</p> <ol style="list-style-type: none"> 1. The Construction Emissions Minimization Plan shall include estimates of the construction timeline by phase, with a description of each piece of off-road equipment required for every construction phase. The description may include, but is not limited to: equipment type, equipment manufacturer, equipment identification number, engine model year, engine certification (tier rating), horsepower, engine serial number, and expected fuel usage and hours of operation. For off-road equipment using alternative fuels, the description shall also specify the type of alternative fuel being used. 2. The project sponsor shall ensure that all applicable requirements of the Construction Emissions Minimization Plan have been incorporated into the contract specifications. The plan shall include a certification statement that the contractor agrees to comply fully with the plan. 3. The contractor shall make the Construction Emissions Minimization Plan available to the public for review onsite during working hours. The contractor shall post at the construction site a legible and visible sign summarizing the plan. The sign shall also state that the public may ask to inspect the plan for the project at any time during working hours and shall explain how to request to inspect the plan. The contractor shall post at least one copy of the sign in a visible location on each side of the construction site facing a public right-of-way. <p>D. <i>Monitoring.</i> After start of construction activities, the contractor shall submit quarterly reports to the ERO documenting compliance with the Construction Emissions Minimization Plan. After completion of construction activities and prior to receiving a final certificate of occupancy, the project sponsor shall submit to the ERO a final report summarizing construction activities, including the start and end dates and duration of each construction phase, and the specific information required in the plan.</p>				
<p>Mitigation Measure M-AQ-2b: Low-VOC Architectural Coatings.</p> <p>The project sponsor shall use low- and super-compliant VOC architectural coatings during construction. "Low-VOC" refers to paints that meet the more stringent regulatory limits in South Coast Air Quality Management District rule 1113; however, many manufacturers have reformulated to levels well below these limits. These are referred to as "Super-Compliant" architectural coatings.</p>	Project sponsor	During construction	Planning Department (ERO)	Considered complete upon Planning Department review and approval of documentation of compliance
<p>Mitigation Measure M-AQ-2c: On-Road Truck Emissions Minimization for the Compressed Construction Schedule. Under the compressed three-year construction schedule for either the Developer's Proposed Option or the Additional Housing Option, the project sponsor or the project sponsor's contractor shall comply with the following:</p> <ol style="list-style-type: none"> A. <i>Engine Requirements.</i> The project sponsor shall ensure that all on-road heavy-duty diesel trucks with a gross vehicle weight rating of 19,500 pounds or greater used at the project site (such as haul trucks, water trucks, dump trucks, concrete trucks, and vendor trucks) be model year 2014 or newer. B. <i>Waivers.</i> The ERO may waive the engine year requirements of Subsection (A)(1) for on-road heavy duty diesel vendor trucks delivering materials to the project site, which could include window, door, cabinet, or elevator equipment if each vendor truck entering the project site is used only once for a single delivery of equipment or material. If the ERO grants the waiver, the contractor must demonstrate that that vendor truck would only be used once for a single delivery to the project site. Waivers to the engine year requirements of Subsection (A)(1) shall not be included for vendor trucks that import or off-haul soil, transport heavy earthmoving equipment, or ready-mix concrete, or deliver lumber. C. <i>Construction Emissions Minimization Plan.</i> The construction minimization requirements of Mitigation Measure M-AQ-2a item (C). D. <i>Monitoring.</i> The monitoring requirements of Mitigation Measure M-AQ-2a item (D). 	Project sponsor and contactor	Implement prior to and during construction activities for the compressed construction schedule	Planning Department (ERO). ERO to review draft construction emissions minimization plan prior to issuance of first demolition or construction permit and final plan at the start of demolition or construction. ERO to review quarterly and final monitoring reports.	Considered complete upon Planning Department review and approval of documentation and completion of construction.
<p>Mitigation Measure M-AQ-2d: Offset Construction Emissions for the Compressed Schedule.</p> <p>Under the compressed three-year construction schedule for either the Developer's Proposed Option or the Additional Housing Option, the project sponsor shall implement this measure. Prior to issuance of the final certificate of occupancy for the final building associated with Phase 1, the project sponsor, with the oversight of the Environmental Review Officer (ERO), shall either:</p> <ol style="list-style-type: none"> 1. Directly fund or implement a specific offset project within San Francisco if available to achieve the equivalent to a one-time reduction of 2.0 tons per year of ozone precursors for the Developer's Proposed Option or 3.2 tons per year of ozone precursors for the Additional Housing Option. To qualify under this mitigation measure, the specific emissions offset project must result in emission reductions within the San Francisco Bay Area Air Basin that would not otherwise be achieved through compliance with existing regulatory requirements. A preferred offset project would be one implemented locally within the City and County of San Francisco. Prior to implementing the offset project, it must be approved by the ERO. The project sponsor shall notify the ERO within six months of completion of the offset project for verification; or 2. Pay mitigation offset fees to the Bay Area Air Quality Management District Bay Area Clean Air Foundation or other governmental entity or third party. The mitigation offset fee shall fund one or more emissions reduction projects within the San Francisco Bay Area Air Basin. The fee will be determined by the ERO, the project sponsor, and the governmental entity or third party responsible 	Project sponsor	<p><i>Offset program:</i> Prior to issuance of final certificate of occupancy for final building constructed, notify the ERO within six months of completion of the offset project(s) and/or</p> <p><i>Mitigation Fee:</i> Sign agreement prior to issuance of first site permit. Pay amount determined at time of impact</p>	<p><i>Offset program:</i> Planning Department (ERO)</p> <p><i>Mitigation Fee:</i> BAAQMD or other governmental entity or third party</p>	<p><i>Offset program:</i> Considered complete upon approval of documentation of offset projects implemented</p> <p><i>Mitigation Fee:</i> Considered complete upon BAAQMD/other governmental entity/third party confirmation of receipt of payment</p>

MITIGATION MONITORING AND REPORTING PROGRAM FOR BALBOA RESERVOIR PROJECT

Measures Adopted as Conditions of Approval	Implementation Responsibility	Mitigation Schedule	Monitoring/Reporting Responsibility	Monitoring Actions/Schedule and Verification of Compliance
<p>for administering the funds, and be based on the type of projects available at the time of the payment. This fee is intended to fund emissions reduction projects to achieve reductions of 2.0 tons per year of ozone precursors for the Developer's Proposed Option or 3.2 tons per year of ozone precursors for the Additional Housing Option, which is the amount required to reduce emissions below significance levels after implementation of other identified mitigation measures as currently calculated.</p> <p>The agreement that specifies fees and timing of payment shall be signed by the project sponsor, the governmental entity or third party responsible for administering the funds, and the ERO prior to issuance of the first site permit. This offset payment shall total the predicted 2.0 tons per year of ozone precursors for the Developer's Proposed Option or 3.2 tons per year of ozone precursors for the Additional Housing Option above the 10-ton-per-year threshold after implementation of Mitigation Measures M-AQ-2a, M-AQ-2b, and M-AQ-2c.</p> <p>The total emission offset amount presented above was calculated by summing the maximum daily construction of ROG and NOx (pounds/day), multiplying by 260 work days per year, and converting to tons. The amount represents the total estimated operational and construction-related ROG and NOx emissions offsets required. No reductions are needed for operations or overlapping construction and operations.</p>				
<p>Mitigation Measure M-AQ-4a: Diesel Backup Generator Specifications.</p> <p>To reduce ROG and NOx associated with operation of the proposed project, the project sponsor shall implement the following measures:</p> <p>A. All new diesel backup generators shall:</p> <ol style="list-style-type: none"> 1. Have engines that meet or exceed California Air Resources Board Tier 4 off-road emission standards which have the lowest NOx emissions of commercially available generators; and 2. Be fueled with renewable diesel, if commercially available, which has been demonstrated to reduce NOx emissions by approximately 10 percent. <p>B. All new diesel backup generators shall have an annual maintenance testing limit of 50 hours, subject to any further restrictions as may be imposed by the Bay Area Air Quality Management District in its permitting process.</p> <p>C. For each new diesel backup generator permit submitted to Bay Area Air Quality Management District for the project, the project sponsor shall submit the anticipated location and engine specifications to the San Francisco Planning Department ERO for review and approval prior to issuance of a permit for the generator from the San Francisco Department of Building Inspection. Once operational, all diesel backup generators shall be maintained in good working order for the life of the equipment and any future replacement of the diesel backup generators shall be required to be consistent with these emissions specifications. The operator of the facility at which the generator is located shall be required to maintain records of the testing schedule for each diesel backup generator for the life of that diesel backup generator and to provide this information for review to the planning department within three months of requesting such information.</p>	Project sponsor and facility operator, Planning Department.	Prior to issuance of a permit for diesel backup generator specifications. Ongoing for maintenance, testing, and records keeping.	Planning Department (ERO) and DBI	Equipment specifications portion considered complete when equipment specifications approved by ERO. Maintenance portion is ongoing and records are subject to Planning Department review upon request.
<p>Mitigation Measure M-AQ 4b: Install MERV 13 Filters at the Daycare Facility.</p> <p>If the daycare facility is constructed as part of Phase 1 and is operational while Phase 2 is under construction, the project sponsor shall install a mechanical ventilation system at the onsite daycare facility located in Block B capable of achieving the protection from particulate matter (PM2.5) equivalent to that associated with a Minimum Efficiency Reporting Value (MERV) 13 filtration (as defined by American Society of Heating, Refrigerating and Air-Conditioning Engineers [ASHRAE] standard 52.2). The system must meet the requirements of San Francisco Health Code article 38 and San Francisco Building Code section 1203.5.</p>	Project sponsor	Prior to issuance of final certificate of occupancy for building containing daycare.	Planning Department (ERO) and DBI.	Considered complete upon ERO and DBI acceptance of documentation of compliance prior to issuance of a certificate of occupancy.
Cultural Resources (Archeological Resources) Mitigation Measures				
<p>Mitigation Measure M-CR-2: Accidental Discovery of Archeological Resources (PEIR Mitigation Measure AM-1).</p> <p>The project sponsor shall distribute the planning department archeological resource "ALERT" sheet to the project prime contractor; to any project subcontractor (including demolition, excavation, grading, foundation, pile driving, etc. firms); or utilities firm involved in soils-disturbing activities within the project site. Prior to any soils-disturbing activities being undertaken each contractor is responsible for ensuring that the "ALERT" sheet is circulated to all field personnel including, machine operators, field crew, pile drivers, supervisory personnel, etc. The project sponsor shall provide the Environmental Review Officer (ERO) with a signed affidavit from the responsible parties (prime contractor, subcontractor(s), and utilities firm) to the ERO confirming that all field personnel have received copies of the Alert Sheet.</p> <p>Should any indication of an archeological resource be encountered during any soils-disturbing activity of the project, the project Head Foreman and/or project sponsor shall immediately notify the ERO and shall immediately suspend any soils-disturbing activities in the vicinity of the discovery until the ERO has determined what additional measures should be undertaken.</p> <p>If the ERO determines that an archeological resource may be present within the project area, the project sponsor shall retain the services of an archeological consultant from the pool of qualified archeological consultants maintained by the planning department archeologist. The archeological consultant shall advise the ERO as to whether the discovery is an archeological resource, retains sufficient integrity, and is of potential scientific/historical/cultural significance. If an archeological resource is present, the archeological consultant shall identify and evaluate the archeological resource. The archeological consultant shall make a recommendation as to what action, if any, is warranted. Based on this information, the ERO may require, if warranted, specific additional measures to be implemented by the project sponsor.</p>	Project sponsor, contractor, qualified archaeological consultant, and Planning Department (ERO).	During soil-disturbing activities.	Planning Department (ERO).	Considered complete upon ERO's approval of FARR.

MITIGATION MONITORING AND REPORTING PROGRAM FOR BALBOA RESERVOIR PROJECT

Measures Adopted as Conditions of Approval	Implementation Responsibility	Mitigation Schedule	Monitoring/Reporting Responsibility	Monitoring Actions/Schedule and Verification of Compliance
<p>Measures might include: preservation in situ of the archeological resource; an archeological monitoring program; or an archeological testing program. If an archeological monitoring program or archeological testing program is required, it shall be consistent with the Environmental Planning (EP) division guidelines for such programs. The ERO may also require that the project sponsor immediately implement a site security program if the archeological resource is at risk from vandalism, looting, or other damaging actions.</p> <p>The project archeological consultant shall submit a Final Archeological Resources Report (FARR) to the ERO that evaluates the historical significance of any discovered archeological resource and describing the archeological and historical research methods employed in the archeological monitoring/data recovery program(s) undertaken. Information that may put at risk any archeological resource shall be provided in a separate removable insert within the final report.</p> <p>Copies of the Draft FARR shall be sent to the ERO for review and approval. Once approved by the ERO, copies of the FARR shall be distributed as follows: California Archeological Site Survey Northwest Information Center (NWIC) shall receive one copy and the ERO shall receive a copy of the transmittal of the FARR to the NWIC. The Environmental Planning division of the Planning Department shall receive one bound copy, one unbound copy and one unlocked, searchable PDF copy on CD of the FARR along with copies of any formal site recordation forms (CA DPR 523 series) and/or documentation for nomination to the National Register of Historic Places/California Register of Historical Resources. In instances of high public interest or interpretive value, the ERO may require a different final report content, format, and distribution than that presented above.</p>				
<p>Mitigation Measure M-CR-3: Accidental Discovery of Human Remains.</p> <p>The treatment of human remains and of associated or unassociated funerary objects discovered during any soil-disturbing activity shall comply with all applicable state and federal laws. This shall include immediate notification of the Medical Examiner of the City and County of San Francisco and, in the event of the Medical Examiner's determination that the human remains are Native American remains, notification of the Native American Heritage Commission, which shall appoint a Most Likely Descendant (MLD). The MLD shall complete his or her inspection and make recommendations or preferences for treatment and disposition within 48 hours of being granted access to the site (Public Resources Code section 5097.98). The Environmental Review Officer (ERO) shall also be notified immediately upon discovery of human remains.</p> <p>The project sponsor and the ERO shall make all reasonable efforts to develop a Burial Agreement ("Agreement") with the MLD, as expeditiously as possible for the treatment and disposition, with appropriate dignity, of the human remains and associated or unassociated funerary objects (as detailed in CEQA Guidelines section 15064.5(d)). The Agreement shall take into consideration the appropriate excavation, removal, recordation, scientific analysis, custodianship, curation, and final disposition of the human remains and associated or unassociated funerary objects. If the MLD agrees to scientific analyses of the remains and/or associated or unassociated funerary objects, the archeological consultant shall retain possession of the remains and associated or unassociated funerary objects until completion of any such analyses, after which the remains and associated or unassociated funerary objects shall be reinterred or curated as specified in the Agreement.</p> <p>Nothing in existing state regulations or in this mitigation measure compels the project sponsor and the ERO to accept recommendations of an MLD. However, if the ERO, project sponsor, and MLD are unable to reach an agreement on scientific treatment of the remains and associated or unassociated funerary objects, the ERO, in cooperation with the project sponsor, shall ensure that the remains and associated or unassociated funerary objects are stored securely and respectfully until they can be reinterred on the property, with appropriate dignity, in a location not subject to further or future subsurface disturbance (Public Resources Code section 5097.98).</p> <p>Treatment of historic-period human remains and of associated or unassociated funerary objects discovered during soil-disturbing activity additionally shall follow protocols laid out in the project's archeological treatment documents, and any agreement established between the project sponsor, the Medical Examiner and the ERO.</p>	<p>Project sponsor and contractor, archaeological consultant, ERO in consultation with the Coroner of the City and County of San Francisco, Native American Heritage Commission, and Most Likely Descendant.</p>	<p>In the event human remains and/or funerary objects are encountered, during soil-disturbing activity; immediately, upon each such discovery</p>	<p>Planning Department (ERO)</p>	<p>Considered complete on notification of the San Francisco County Coroner and ERO, and if Native American remains are discovered, then notification to NAHC, and MLD, and completion of treatment agreement and/or analysis and reporting.</p>
Tribal Cultural Resources Mitigation Measures				
<p>Mitigation Measure M-TC-1: Tribal Cultural Resources Interpretive Program.</p> <p>If the Environmental Review Officer (ERO) determines that a significant archeological resource is present, and if in consultation with the affiliated Native American tribal representatives, the ERO determines that the resource constitutes a tribal cultural resource and that the resource could be adversely affected by the proposed project, the proposed project shall be redesigned so as to avoid any adverse effect on the significant tribal cultural resource, if feasible.</p> <p>If the ERO determines that preservation-in-place of the tribal cultural resource is both feasible and effective, then the archeological consultant shall prepare an archeological resource preservation plan (ARPP). Implementation of the approved ARPP by the archeological consultant shall be required when feasible.</p> <p>If the ERO, in consultation with the affiliated Native American tribal representatives and the project sponsor, determines that preservation-in-place of the tribal cultural resources is not a sufficient or feasible option, the project sponsor shall implement an interpretive program of the tribal cultural resource in consultation with affiliated tribal representatives. An interpretive plan produced in consultation with the ERO and affiliated tribal representatives, at a minimum, and approved by the ERO would be required to guide the interpretive program. The plan shall identify, as appropriate, proposed locations for installations or displays, the proposed content and materials of those displays or installation, the producers or artists of the displays or installation, and a long-term maintenance program. The interpretive program may include artist installations, preferably by local Native American artists, oral histories with local Native Americans, artifacts displays and interpretation, and</p>	<p>Planning Department (ERO), Native American tribal representatives, archaeological consultant, project sponsor.</p>	<p>In the event tribal cultural resources are encountered during soil-disturbing activity.</p>	<p>Planning Department (ERO).</p>	<p>Considered complete if no Tribal Cultural Resource is discovered or Tribal Cultural Resource is discovered and either preserved in-place or project effects to Tribal Cultural Resource are mitigated by implementation of Planning Department approved interpretive program.</p>

MITIGATION MONITORING AND REPORTING PROGRAM FOR BALBOA RESERVOIR PROJECT

Measures Adopted as Conditions of Approval	Implementation Responsibility	Mitigation Schedule	Monitoring/Reporting Responsibility	Monitoring Actions/Schedule and Verification of Compliance
educational panels or other informational displays.				
Geology and Soils Mitigation Measures				
Mitigation Measure M-GE-6: Inadvertent Discovery of Paleontological Resources.				
<p>Before the start of excavation activities, the project sponsor shall retain a qualified paleontologist, as defined by the Society of Vertebrate Paleontology, who is experienced in on-site construction worker training. The qualified paleontologist shall complete an institutional record and literature search and train all construction personnel who are involved with earthmoving activities, including the site superintendent, regarding the possibility of encountering fossils, the appearance and types of fossils that are likely to be seen during construction, the proper notification procedures should fossils be encountered, and the laws and regulations protecting paleontological resources. If potential vertebrate fossils are discovered by construction crews, all earthwork or other types of ground disturbance within 25 feet of the find shall stop immediately and the monitor shall notify the Environmental Review Officer. The fossil should be protected by an "exclusion zone" (an area approximately 5 feet around the discovery that is marked with caution tape to prevent damage to the fossil). Work shall not resume until a qualified professional paleontologist can assess the nature and importance of the find. Based on the scientific value or uniqueness of the find, the qualified paleontologist may record the find and allow work to continue, or recommend salvage and recovery of the fossil. The qualified paleontologist may also propose modifications to the stop-work radius and the monitoring level of effort based on the nature of the find, site geology, and the activities occurring on the site, and in consultation with the Environmental Review Officer. If treatment and salvage is required, recommendations shall be consistent with Society of Vertebrate Paleontology's 2010 Standard Procedures for the Assessment and Mitigation of Adverse Impacts to Paleontological Resources, and currently accepted scientific practice, and shall be subject to review and approval by the Environmental Review Officer. If required, treatment for fossil remains may include preparation and recovery of fossil materials so that they can be housed in an appropriate museum or university collection (e.g., the University of California Museum of Paleontology), and may also include preparation of a report for publication describing the finds. Upon receipt of the fossil collection, a signed repository receipt form shall be obtained and provided to the planning department. The qualified paleontologist shall prepare a paleontological resources report documenting the treatment, salvage, and, if applicable, curation of the paleontological resources. The project sponsor shall be responsible for the costs necessary to prepare and identify collected fossils, and for any curation fees charged by the paleontological repository. The planning department shall ensure that information on the nature, location, and depth of all finds is readily available to the scientific community through university curation or other appropriate means.</p>	<p>Prior to excavation: project sponsor and qualified paleontological consultant</p> <p>During construction: project sponsor and contractor</p>	<p>Institutional record and literature search: before issuance of a demolition permit.</p> <p>Worker training: before the start of excavation activities</p> <p>During construction</p>	<p>Planning Department (ERO)</p> <p>Planning Department (ERO)</p>	<p>Considered complete upon ERO acceptance of documentation of compliance</p> <p>Considered complete upon ERO acceptance of documentation of compliance</p>

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EXHIBIT G
FORM OF ASSIGNMENT AND ASSUMPTION AGREEMENT

RECORDING REQUESTED BY
CLERK OF THE BOARD OF SUPERVISORS
OF THE CITY AND COUNTY OF SAN FRANCISCO
(Exempt from Recording Fees
Pursuant to Government Code
Section 27383)

AND WHEN RECORDED MAIL TO:

Angela Calvillo
Clerk of the Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

ASSIGNMENT AND ASSUMPTION AGREEMENT

RELATIVE TO DEVELOPMENT AGREEMENT FOR [_____]

THIS ASSIGNMENT AND ASSUMPTION AGREEMENT (hereinafter, the "**Assignment**") is entered into this ____ day of _____, 20__, by and between _____, a _____ ("**Assignor**") and _____, a _____ ("**Assignee**").

RECITALS

A. _____, a _____ and the City and County of San Francisco, a political subdivision and municipal corporation of the State of California (the "**City**"), entered into that certain Development Agreement (the "**Development Agreement**") dated as of _____, 20__ for reference purposes, with respect to certain real property owned by Assignor, as such property is more particularly described in the Development Agreement (the "**Project Site**"). The Development Agreement was recorded in the Official Records of the City and County of San Francisco on _____ as Document No. _____.

[add recital to document any previous transfer of the Transferred Property, with recording information]

B. The Development Agreement provides that Developer (Assignor) has the right to: (i) Transfer all or a portion of the Project Site, (ii) assign all of its rights, title, interest and obligations under the Development Agreement to a Transferee with respect to the portions of the Project Site transferred to the Transferee, and (iii) upon the recordation of an approved Assignment and Assumption Agreement, to be released from any prospective liability or obligation under the Development Agreement related to the Transferred Property as set forth in Section ____ of the Development Agreement.

C. Assignor intends to convey certain real property as more particularly identified and described on Exhibit A attached hereto (hereafter the "**Transferred Property** ") to Assignee. The Transferred Property is subject to the Development Agreement.

D. Assignor desires to assign and Assignee desires to assume Assignor's right, title, interest, burdens and obligations under the Development Agreement with respect to and as related to the Transferred Property, as more particularly described below.

ASSIGNMENT AND ASSUMPTION

NOW, THEREFORE, for good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, Assignor and Assignee hereby agree as follows:

1. Defined Terms. Initially capitalized terms used herein and not otherwise defined shall have the meaning ascribed to them in the Development Agreement.
2. Assignment of Development Agreement. Assignor hereby assigns to Assignee, effective as of Assignor's conveyance of the Transferred Property to Assignee, all of the rights, title, interest, burdens and obligations of Assignor under the Development Agreement with respect to the Transferred Property, including any Community Benefits that are tied to Buildings on the Transferred Property. Assignor retains all the rights, title, interest, burdens and obligations under the Development Agreement with respect to all other portions of the Project Site owned by Assignor.
3. Assumption of Development Agreement. Assignee hereby assumes, effective as of Assignor's conveyance of the Transferred Property to Assignee, all of the rights, title, interest, burdens and obligations of Assignor under the Development Agreement with respect to the Transferred Property, including its associated Community Benefits, and agrees to observe and fully perform all the duties and obligations of Assignor under the Development Agreement with respect to the Transferred Property, and to be subject to all the terms and conditions thereof with respect to the Transferred Property. The parties intend that, upon the execution of this Assignment and conveyance of the Transferred Property to Assignee, Assignee shall become the "Developer" under the Development Agreement with respect to the Transferred Property.
4. Reaffirmation of Indemnifications. Assignee hereby consents to and expressly reaffirms any and all indemnifications of the City set forth in the Development Agreement, including without limitation Section ___ of the Development Agreement.
5. Housing Obligations. Assignee has read and understands the obligations set forth in Exhibit ___ of the Development Agreement as they relate to the Transferred Property. Without limiting the foregoing, Assignee agrees (1) to the terms and provisions such Exhibit ___, including the indemnities, waivers and releases set forth therein, and (2) that the Development Agreement falls within the express exception to the Costa-Hawkins Act, Section 1954.52(b) because it is a contract with a public entity in consideration for contributions and other forms of assistance specified in Chapter 4.3 (commencing with Section 65919 of Division 1 of Title 7 of the California Government Code). Assignee understands that the City would not have been willing to enter into the Development Agreement without the provisions of such Exhibit D.

6. Assignee's Covenants. Assignee hereby covenants and agrees that: (a) Assignee shall not challenge the enforceability of any provision or requirement of the Development Agreement; (b) Assignee shall not sue the City in connection with any and all disputes between Assignor and Assignee arising from this Assignment or the Development Agreement, including any failure to complete all or any part of the Project by any party; and (c) Assignee shall indemnify the City and its officers, agents and employees from, and if requested, shall defend them against any and all Losses resulting directly or indirectly from any dispute between Assignor and Assignee arising from this Assignment or the Development Agreement.

7. Binding on Successors. All of the covenants, terms and conditions set forth herein shall be binding upon and shall inure to the benefit of the parties hereto and their respective heirs, successors and assigns.

8. Notices. The notice address for Assignee under Section ____ of the Development Agreement shall be:

Attn: _____

With copy to:

Attn: _____

8. Counterparts. This Assignment may be executed in as many counterparts as may be deemed necessary and convenient, and by the different parties hereto on separate counterparts, each of which, when so executed, shall be deemed an original, but all such counterparts shall constitute one and the same instrument.

9. Governing Law. This Assignment and the legal relations of the parties hereto shall be governed by and construed and enforced in accordance with the laws of the State of California, without regard to its principles of conflicts of law.

EXHIBIT G-1
FORM OF ASSIGNMENT AND ASSUMPTION AGREEMENT
FOR INITIAL MARKET RATE PARCEL TRANSFERS

(To be provided)

**EXHIBIT H
NOTICE OF COMPLETION AND TERMINATION**

RECORDING REQUESTED BY AND
WHEN RECORDED RETURN TO:

[address]_____

Attn: _____

(Space above this line reserved for Recorder's use only)

THIS NOTICE OF COMPLETION OF BUILDING AND COMMUNITY BENEFITS (this "Notice") dated for reference purposes only as of this ____ day of _____, 20__, is made by and between the CITY AND COUNTY OF SAN FRANCISCO, a political subdivision and municipal corporation of the State of California (the "City"), acting by and through its Planning Department, and _____, a _____] ("Developer") [*substitute party, if needed*].

1. The City and Developer entered into that certain Development Agreement dated as of _____, 20__ and recorded in the Official Records of the City and County of San Francisco on _____, as Document Number _____ (Book No. ____, Reel No. _____) (the "Development Agreement"). Capitalized terms used in this Notice that are not defined shall have meaning given to such terms in the Development Agreement.

2. Under Section 7.1 of the Development Agreement, when one or more Buildings have been completed and all of the Associated Community Benefits tied to those specific Buildings have also been completed, the City agreed, upon Developer's request, to execute and record a notice of completion as it relates to the applicable Building.

3. The City confirms that the Building known as _____, located on the property described in the attached Exhibit A (the "Affected Property"), together with all of the Associated Community Benefits tied to that Building, have been completed in accordance with the Development Agreement. All parties with an interest in the Affected Property have the right to rely on this Notice.

CITY:

Approved as to form:

CITY AND COUNTY OF SAN FRANCISCO,
municipal corporation

[DENNIS J. HERRERA], City Attorney

By: _____
Director of Planning

By: _____
Deputy City Attorney

EXHIBIT A

[attach legal description of Affected Property prior to recording]

**EXHIBIT I
WORKFORCE AGREEMENT**

TABLE OF CONTENTS

	<u>Page</u>
A. DEFINITIONS.....	2
B. CONSTRUCTION WORK	4
1. Application.....	4
2. Local Hiring Requirements.....	4
3. First Source Hiring Program for Construction Work	4
4. Local Business Enterprise Requirements.....	4
5. Obligations; Limitations on Liability.....	4
6. Prevailing Wages and Working Conditions	
C. GENERAL PROVISIONS	5
1. Enforcement.....	5
2. Third Party Beneficiaries	5
3. Flexibility	5
4. Exclusivity	5
Attachment A	Local Hiring Requirements
Attachment B	First Source Hiring Agreement for Construction
Attachment C	LBE Utilization Plan

BALBOA RESERVOIR WORKFORCE AGREEMENT

I. Project Background.

This Workforce Agreement is attached to and made a part of the development agreement (“**Agreement**”) for the Balboa Reservoir Project (the “**Project**”). The Project involves the construction of residential dwelling units and related infrastructure and open space amenities, as described in greater detail in the Agreement. This Workforce Agreement sets forth the activities Developer shall undertake, and require their Construction Contractors, Consultants, Subcontractors, Subconsultants, and Commercial Tenants, as applicable, to undertake, to support workforce development in the construction of the Project and end use phases of the Project Site as required under this Workforce Agreement.

II. Purpose of the Workforce Agreement. This Workforce Agreement sets forth the employment and contracting requirements for the construction and operation of the Project. This Workforce Agreement has been jointly prepared by the City and Developer (on behalf of itself and its successors), in consultation with others including OEWD and other relevant City Agencies.

The purpose of this Workforce Agreement is to ensure training, employment and economic development opportunities are part of the development and operation of the Project. This Workforce Agreement creates a mechanism to provide employment and economic development opportunities for economically disadvantaged persons and San Francisco residents. The City and Developer agree that job creation and equal opportunity contracting opportunities in all areas of employment are an essential part of the redevelopment of the Project Site. The City and Developer agree that it is in the best interests of the Project and the City for a portion of the jobs and contracting opportunities to be directed, to the extent possible based on the type of work required, and subject to collective bargaining agreements, to local, small and economically disadvantaged companies and individuals whenever there is a qualified candidate.

This Workforce Agreement identifies goals for achieving this objective and outlines certain measures that will be undertaken in order to help ensure that these goals and objectives are successfully met. In recognition of the unique circumstances and requirements surrounding the Project, OEWD and Developer have agreed that this Workforce Agreement will constitute the exclusive workforce requirements for the Project.

This Workforce Agreement requires the following:

- Developer to meet the hiring and apprenticeship goals for Local Residents and Disadvantaged Workers for Construction Work on Covered Projects, as set forth in Attachment A (Local Hiring requirements).
- For any work not covered by Local Hiring requirements, Developer to enter into a First Source Hiring Agreement for Construction Work on Covered Projects, in the form attached as Attachment B.

- Developer to meet the utilization and outreach goals applicable to certain construction work for Local Business Enterprises, as set forth in Attachment C (LBE Utilization Plan).
- Developer will comply with Prevailing Wage and Working Conditions terms, as set forth in Section III.B.6.

The foregoing summary is provided for convenience and for informational purposes only. In case of any conflict between this Workforce Agreement and the Development Agreement, the provisions of this Workforce Agreement shall control.

III. Workforce Agreement.

A. DEFINITIONS

The following terms specific to this Workforce Agreement have the meanings given to them below or are defined where indicated. Other initially capitalized terms are defined in the Development Agreement. This Workforce Agreement and all Workforce-Development Plan-specific definitions will prevail over the Development Agreement in relation to the rights and obligations of Developers with respect to workforce development. All references to the Development Agreement include this Workforce Agreement unless explicitly stated otherwise.

“**Apprentice**” means any worker who is indentured in a construction apprenticeship program that maintains current registration with the State of California's Division of Apprenticeship Standards.

“**Apprenticeship**” shall mean a work experience that combines formal job-related technical instruction with structured on-the-job learning experiences. Apprentices are hired by employer at outset of training program, and the training program is pre-approved by the US Department of Labor (USDOL) or California Division of Apprenticeship Standards (DAS). Apprentices receive progressive wages commensurate with their skill attainment throughout an apprenticeship training program. Upon successful completion of all phases of on-the-job learning and related instruction components, Apprentices receive nationally recognized certificates of completion issued by the USDOL or DAS.

“**Building**” means each of the buildings to be constructed on the Project Site under the SUD.

“**Chapter 83**” means Chapter 83 of the San Francisco Administrative Code (First Source Hiring Program).

“**Commercial Activity**” means retail sales and services, restaurant, hotel, education and office uses, technology and biotechnology business, and any other non-profit or for-profit commercial uses permitted under the SUD that are conducted within a Building.

“**Construction Contractor**” means a construction contractor hired by or on behalf of Developer who performs Construction Work on the Project Site or other construction work

otherwise covered under the LBE Utilization Plan or First Source Hiring Agreement for Construction (in the form of Attachment B-3).

“**Construction Work**” means, as applicable, (a) the construction of all Public Improvements, (b) the initial construction of Publicly Accessible Private Improvements, (c) the construction of all Buildings to be carried out by a Developer under the Development Agreement, and (d) tenant improvement work for all Buildings. For the avoidance of doubt, Construction Work for Buildings shall not include any repairs, maintenance, renovations or other construction work performed on the Building after the City issues the last Certificate of Occupancy for the entirety of the applicable Building, including all initial tenant spaces.

“**Construction Workforce Requirements**” is defined in Section III.B.1.

“**Consultant**” is defined in Attachment C.

“**Covered Projects**” means Construction Work with an estimated cost in excess of the Threshold Amount, as defined in Section 6.1 of the San Francisco Administrative Code.

“**Developer**” means each and every Developer under the Development Agreement, including any Developer of a Building. For purposes of the initial tenant improvements within a Building, Developer shall mean the property owner or tenant that is responsible for the initial tenant improvements.

“**Disadvantaged Worker(s)**” is defined in Attachment A.

“**Final, Binding and Non-Appealable**” means 90-days after the subject approval, or if a third party files an action challenging the approval during such 90-day period, thirty days after the final judgment or other resolution of the action or issue.

“**FSHA**” means the City’s First Source Hiring Administration.

“**Horizontal Improvements**” means the (a) the initial construction of all Public Improvements, and (b) the initial construction of Publicly Accessible Private Improvements.

“**Local Business Enterprise(s)**” or “**LBE**” means a firm that has been certified as an LBE as set forth in Administrative Code Chapter 14B (Local Business Enterprise Utilization and Non-Discrimination in Contracting Ordinance).

“**Local Resident(s)**” is defined in Attachment C.

“**OEWD**” means the City’s Office of Economic & Workforce Development.

“**OLSE**” means the City’s Office of Labor Standards Enforcement.

“**Permanent Employer**” means each employer in a Covered Operation.

“**Referral**” shall mean a member of the Workforce System who has participated in an OEWD workforce training program.

“**Subconsultant**” is defined in Attachment C.

“**Subcontractor**” is defined in Attachment B-3.

“**Threshold Amount**” is defined in Section 6.1 of the Administrative Code.

B. CONSTRUCTION WORK

- 1. Application.** Developer and Construction Contractors shall comply with the applicable provisions of this **Section III.B** (the “**Construction Workforce Requirements**”) during construction of Horizontal Improvements and Buildings.
- 2. Local Hiring Requirements.** Developer and Construction Contractors (and their subcontractors regardless of tier) must comply with the Local Hiring Requirements set forth on Attachment A attached with respect to Construction Work (as defined therein) for Covered Projects. Local Hiring Requirements supersede the First Source Hiring Program for Construction Work.
- 3. First Source Hiring Program for Construction Work.** Developer performing any Construction Work that is not subject to the Local Hiring Requirements will enter into a Memorandum of Understanding with the City’s First Source Hiring Administration in the form attached as Attachment B under which Developer must include in their contracts with Construction Contractors for Construction Work a requirement that the applicable Construction Contractor enter into a First Source Hiring Agreement in the form attached as Exhibit B, and to provide a signed copy of the relevant Form exhibits to the FSHA.
- 4. Local Business Enterprise Requirements.** Developer and their respective Contractors and Consultants (as defined in Attachment C) must comply with the Local Business Enterprise Utilization Program set forth in Attachment C.
- 5. Obligations; Limitations on Liability.** Developer shall use good faith efforts, working with the OEWD or its designee, to enforce the applicable Construction Workforce Requirements with respect to its Construction Contractors (as defined above), Contractors and Consultants (as defined in Attachment C), and each Construction Contractor, Contractor and Consultant, as applicable, shall use good faith efforts, working with OEWD or its designee, to enforce the Construction Workforce Requirements with respect to its Subcontractors and Subconsultants (regardless of tier). However, Developer shall not be liable for the failure of their respective Construction Contractors, Contractors and Consultants, and Construction Contractors, Contractors and Consultants shall not be liable for the failure of their respective Subcontractors and Subconsultants.
- 6. Prevailing Wages and Working Conditions.** Developer agrees that all workers performing labor in the construction of Public Improvements that will be dedicated to the City under this Agreement will: (1) pay workers performing that work not less than the Prevailing Rate of Wages as defined in Administrative Code section 6.22 and established under Administrative Code section 6.22(e), (2)

provide the same hours, working conditions, and benefits as in each case are provided for similar work performed in San Francisco County in Administrative Code section 6.22(f), and (3) employ Apprentices in accordance with San Francisco Administrative Code Section 23.61. Any contractor or subcontractor performing a public work or constructing Public Improvements must make certified payroll records and other records required under Administrative Code section 6.22(e)(6) available for inspection and examination by the City with respect to all workers performing covered labor. OLSE enforces labor laws, and OLSE shall be the lead agency responsible for ensuring that prevailing wages are paid and other payroll requirements are met in connection with the work, as more particularly described in the Workforce Agreement.

C. GENERAL PROVISIONS

1. **Enforcement.** OEWD shall have the authority to enforce the Construction Workforce Requirements and the Operations Workforce Requirements. OEWD staff agree to work cooperatively to create efficiencies and avoid redundancies and to implement this Workforce Agreement in good faith, and to work with all of the Project's stakeholders, including Developer, and Construction Contractors (and Subcontractors) and Permanent Employers, in a fair, nondiscriminatory and consistent manner.
2. **Third Party Beneficiaries.** Each contract for Construction Work and Covered Operations shall provide that OEWD shall have third party beneficiary rights thereunder for the limited purpose of enforcing the requirements of this Workforce Agreement applicable to such party directly against such party.
3. **Flexibility.** Some jobs will be better suited to meeting or exceeding the hiring goals than others, hence all workforce hiring goals under a Construction Contract will be cumulative, not individual, goals for that Construction Contract or Permanent Employer. In addition, Developer shall have the right to reasonably spread the workforce goals, in different percentages, among separate Construction Contracts so long as the cumulative goals among all of the Construction Contracts at any given time meet the requirements of this Workforce Agreement. The parties shall make such modifications to the applicable First Source Hiring Agreements consistent with Developers' allocation. This acknowledgement does not alter in any way the requirement that Developer, Construction Contractors and Permanent Employers comply with good faith effort obligations to meet their respective participation goals for the Construction Work and Covered Operations.
4. **Exclusivity.** OEWD and Developer have agreed that this Workforce Agreement will constitute the exclusive workforce requirements for the Project.

Attachment A

Local Hiring Requirements

Workforce Agreement
Exhibit I

[see attached]

ATTACHMENT A

LOCAL HIRING PLAN FOR CONSTRUCTION

1.1 SUMMARY

- A. This Attachment A to the Balboa Reservoir Workforce Agreement (“**Local Hiring Plan**”) governs the obligations of the Project to comply with the City’s Local Hiring Policy for Construction pursuant to Chapter 82 of the San Francisco Administrative Code (the “**Policy**”). In the event of any conflict between Administrative Code Chapter 82 and this Attachment, this Attachment shall govern.
- B. The provisions of this Local Hiring Plan are hereby incorporated as a material term of the Development Agreement. Developer performing any work on City Property under the Development Agreement shall require any Contractor performing Construction Work on City Property to agree that (i) the Contractor shall comply with all applicable requirements of this Local Hiring Plan; (ii) the provisions of this Local Hiring Plan and the Policy are reasonable and achievable by Contractor and its Subcontractors; and (iii) they have had a full and fair opportunity to review and understand the terms of the Local Hiring Plan.
- C. The Office of Economic and Workforce Development (OEWD) is responsible for administering the Local Hiring Plan and will be administering its applicable requirements. For more information on the Policy and its implementation, please visit the OEWD website at: www.workforcedevelopmentsf.org.
- D. Capitalized terms not defined herein shall have the meanings ascribed to them in the Development Agreement or the Policy, as applicable.

1.2 DEFINITIONS. For purposes of this Attachment B, the following definitions apply:

- A. “Apprentice” means any worker who is indentured in a construction Apprenticeship program that maintains current registration with the State of California's Division of Apprenticeship Standards.
- B. “Area Median Income (AMI)” means unadjusted median income levels derived from the Department of Housing and Urban Development (“HUD”) on an annual basis for the San Francisco area, adjusted solely for household size, but not high housing cost area.
- C. “Construction Work” means the construction of all buildings and improvements located on the property under the Development Agreement.
- D. “Covered Project” means Construction Work with an estimated cost in excess of the Threshold Amount.

- E. “Contractor” means a prime contractor, general contractor, or construction manager contracted by a Developer who performs Construction Work
- F. “Disadvantaged Worker” as defined in Administrative Code Section 82.3 (as that Code Section is amended from time to time, except to the extent that future changes to the definition are prohibited under the terms of Section 5.3(b)(xi) of the Development Agreement).
- G. "Job Notification" means the written notice of any Hiring Opportunities from Contractor to CityBuild. Contractor shall provide Job Notifications to CityBuild with a minimum of 3 business days' notice.
- H. “Local Resident” means an individual who is domiciled, as defined by Section 349(b) of the California Election Code, within the City at least seven (7) days prior to commencing work on the project.
- I. “Non-Covered Project” means any construction projects not covered by the San Francisco Local Hiring Policy.
- J. “Project Work” means Construction Work performed as part of a Covered Project.
- K. “Project Work Hours” means the total onsite work hours worked on a construction contract for a Covered Project by all Apprentices and journey-level workers, whether those workers are employed by the Contractor or any Subcontractor.
- L. “Subcontractor” means any person, firm, partnership, owner operator, limited liability company, corporation, joint venture, proprietorship, trust, association, or other entity that contracts with a Contractor or another subcontractor to provide services to a Contractor or another subcontractor in fulfillment of the Contractor’s or that other subcontractor’s obligations arising from a contract for construction work on a Covered Project who performs Construction Work on the 28 Acre site.
- M. “Targeted Worker” means any Local Resident or Disadvantaged Worker.
- N. “Threshold Amount” as defined in Section 6.1 of the San Francisco Administrative Code.

1.3 LOCAL HIRING REQUIREMENTS

- A. Total Project Work Hours By Trade. For all construction contracts for Covered Projects, the mandatory participation level in terms of Project Work Hours within each trade to be performed by Local Residents is 30%, with a goal of no less than 15% of Project Work Hours within each trade to be performed by Disadvantaged Workers. The mandatory participation levels required under this Local Hire

Program will be determined by OEWD for each Phase under the Development Agreement, and in no event shall be greater than 30%; however, the Parties acknowledge that Developer intends to require each construction contract for Covered Projects to meet the mandatory participation levels on an individual contract level.

- B. Apprentices. For all construction contracts for Covered Projects, at least 50% of the Project Work Hours performed by Apprentices within each trade is required to be performed by Local Residents. Hiring preferences shall be given to Apprentices who are referred by the CityBuild program. This document also establishes a goal of no less than 25% of Project Work Hours performed by Apprentices within each trade to be performed by Disadvantaged Workers.
- C. Out-of-State Workers. For all Covered Projects, Project Work Hours performed by residents of states other than California will not be considered in calculation of the number of Project Work Hours to which the local hiring requirements apply. Contractors and Subcontractors shall report to OEWD the number of Project Work Hours performed by residents of states other than California.
- D. Pre-construction or other Local Hire Meeting. Prior to commencement of Construction Work on Covered Projects, Contractor and its Subcontractors whom have been engaged by contract and identified in the Local Hiring Forms as contributing toward the mandatory local hiring requirement shall attend a preconstruction or other Local Hire meeting(s) convened by Developer or OEWD staff. Representatives from Contractor and the Subcontractor(s) who attend the pre-construction or other Local Hire meeting must have hiring authority. Contractor and its Subcontractors who are engaged after the commencement of Construction Work on a Covered Project shall attend a future preconstruction meeting or meetings as mutually agreed by Contractor and OEWD staff.
- E. This Local Hiring Plan does not limit Contractor's or its Subcontractors' ability to assess qualifications of prospective workers, and to make final hiring and retention decisions. No provision of this Local Hiring Plan shall be interpreted so as to require a Contractor or Subcontractor to employ a worker not qualified for the position in question, or to employ any particular worker.
- F. Construction Work for Non-Covered Projects will be subject to the First Source Hiring Program for Construction Work in accordance with Section III.C.3 of the Workforce Agreement.

1.4 CITYBUILD WORKFORCE DEVELOPMENT PROGRAM: EMPLOYMENT NETWORKING SERVICES

- A. OEWD administers the CityBuild Program. Subject to any collective bargaining agreements in the building trades and applicable law, CityBuild shall be a primary

resource available for Contractor and Subcontractors to meet Contractors' local hiring requirements under this Local Hiring Plan. CityBuild has two main goals:

1. Assist with local hiring requirements under this Local Hiring Plan by connecting Contractor and Subcontractors with qualified journey-level, Apprentice, and pre-Apprentice Local Residents.
2. Promote training and employment opportunities for disadvantaged workers of all ethnic backgrounds and genders in the construction work force.

B. Where a Contractor's or its Subcontractors' preferred or preexisting hiring or staffing procedures for a Covered Project do not enable Contractor to satisfy the local hiring requirements of this Local Hiring Plan, the Contractor or Subcontractor shall use other procedures to identify and retain Targeted Workers, including the following:

1. Requesting to connect with workers through CityBuild, with qualifications described in the request limited to skills directly related to performance of job duties.
2. Considering Targeted Workers networked through CityBuild within three business days of the request and who meet the qualifications described in the request. Such consideration may include in-person interviews. All workers networked through CityBuild will qualify as Disadvantaged Workers under this Local Hiring Plan. Neither Contractor nor its Subcontractors are required to make an independent determination of whether any worker is a "Disadvantaged Worker" as defined above.

C. **CONDITIONAL WAIVER FROM LOCAL HIRING REQUIREMENTS**

A. Contractor or the Subcontractor may use one or more of the following pipeline and retention compliance mechanisms to receive a conditional waiver from the Local Hiring Requirements of Section 1.3 on a project-specific basis. All requests for conditional waivers must be submitted to OEWD for approval.

1. Specialized Trades: OEWD has published a list of trades designated as "Specialized Trades" for which the local hiring requirements of this Local Hiring Plan will not apply. The list is available on the OEWD website. Contractor and its Subcontractors shall report to OEWD the Project Work Hours utilized in each designated Specialized Trade and in each OEWD-approved project-specific Specialized Trade.
2. Credit for Hiring on Non-Covered Projects: Contractor and its Subcontractors may accumulate credit hours for hiring Targeted Workers on Non-Covered Projects in the nine-county San Francisco Bay Area and apply those credit hours to contracts for Covered Projects to meet the mandatory local hiring requirement. For hours performed by Targeted Workers on Non-Covered Projects, the hours shall be credited toward the local hiring requirement for this Contract provided that:

- a. the Targeted Workers are paid the prevailing wages or union scale for work on the Non-Covered Projects; and
 - b. such credit hours shall be committed to by the Contractor on future projects to satisfy any short fall the Contractor may have on a Covered Project. Such commitment shall be in writing by the Contractor, shall extend for a period of time negotiated between the contractor and OEWD, and shall commit to satisfying any assessed penalties should Contractor fail to achieve the required credit hours.
3. Sponsoring Apprentices: Contractor or a Subcontractor may agree to sponsor an OEWD-specified number of new Apprentices in trades in which noncompliance is likely and retaining those Apprentices for the period of Contractor's or a Subcontractor's work on the project. OEWD will verify with the California Department of Industrial Relations that the new Apprentices are registered and active Apprentices. Contractor will be required to write a sponsorship letter on behalf of the identified candidate to the appropriate Local Union and will make the necessary arrangements with the Union to hire the candidate as soon as s/he is indentured.
 4. Direct Entry Agreements: OEWD is authorized to negotiate and enter into direct entry agreements with Apprenticeship programs that are registered with the California Department of Industrial Relations' Division of Apprenticeship Standards. Contractor may avoid assessment of penalties for non-compliance with this Local Hiring Plan by Contractor or its Subcontractors hiring and retaining Apprentices who are enrolled through such direct entry agreements. Contractor may also utilize OEWD-approved organizations with direct entry agreements with Local Unions, including District 10 based organizations to hire and retain Targeted Workers. To the extent that Contractor or its Subcontractors have hired Apprentices or Targeted Workers under a direct entry agreement entered into by OEWD or reasonably approved by OEWD, OEWD will not assess penalties for non-compliance with this Local Hiring Plan.
 5. Corrective Actions: Should local employment conditions be such that adequate Targeted Workers for a craft, or crafts, are not available to meet the requirements and Contractor can document their efforts to achieve the requirements through the mechanisms and processes in this document, a corrective action plan must be negotiated between Contractor and OEWD.

1.5 LOCAL HIRING FORMS

- A. Utilizing the City's online Project Reporting System, Contractors for Covered Projects shall submit the following forms, as applicable, to the Contracting City Agency and OEWD:
 1. Form 1: Local Hiring Workforce Projection. OEWD Form 1 (Local Hiring Workforce Projection), a copy of which is attached, shall be initially

submitted prior to the start of construction and updated quarterly by the Contractor until all subcontracting is completed.

2. Job Notifications. Upon commencement of work, Contractor and its Subcontractors may submit Job Notifications to CityBuild to connect with local trades workers.
3. Form 4: Conditional Waivers. If a Contractor or a Subcontractor believes the local hiring requirements cannot be met, it will submit OEWD Form 4 (Conditional Waiver), a copy of which is attached, as more particularly described in Articles 1.4 and 1.5 above.

1.6 ENFORCEMENT, RECORD KEEPING, NONCOMPLIANCE AND PENALTIES

- A. Subcontractor Compliance. Each Contractor and Subcontractor shall ensure that all Subcontractors agree to comply with applicable requirements of this document. All Subcontractors agree as a term of participation on the Project that the City shall have third party beneficiary rights under all contracts under which Subcontractors are performing Project Work. Such third-party beneficiary rights shall be limited to the right to enforce the requirements of this Local Hiring Plan directly against the Subcontractors. All Subcontractors on the Project shall be responsible for complying with the recordkeeping and reporting requirements set forth in this Local Hiring Plan. Subcontractors with work in excess of the of \$600,000 shall be responsible for ensuring compliance with the Local Hiring Requirements set forth in Section 1.3 of this Local Hiring Plan based on Project Work Hours performed under their Subcontracts, including Project Work Hours performed by lower tier Subcontractors with work less than the Threshold Amount.
- B. Reporting. Contractor shall submit certified payrolls to the City electronically using the Project Reporting System. OEWD and will monitor compliance with this Local Hiring Plan electronically.
- C. Recordkeeping. Contractor and each Subcontractor shall keep, or cause to be kept, for a period of four years from the date of Substantial Completion of Construction Work, certified payroll and basic records, including time cards, tax forms, and superintendent and foreman daily logs, for all workers within each trade performing work on a Covered Project.
 1. Such records shall include the name, address and social security number of each worker who worked on the covered project, his or her classification, a general description of the work each worker performed each day, the Apprentice or journey-level status of each worker, daily and weekly number of hours worked, the self-identified race, gender, and ethnicity of each worker, whether or not the worker was a Local Resident, and the referral source or method through which the contractor or subcontractor hired or retained that worker for work on the Covered Project (e.g., core workforce,

name call, union hiring hall, City-designated referral source, or recruitment or hiring method) as allowed by law.

2. Contractor and Subcontractors may verify that a worker is a Local Resident by following OEWD's domicile policy.
3. All records described in this subsection shall at all times be open to inspection and examination by the duly authorized officers and agents of the City, including representatives of the OEWD.

D. Monitoring. From time to time and in its sole discretion, OEWD may monitor and investigate compliance of Contractor and Subcontractors working on a Covered Project with requirements of this Local Hiring Plan. Contractor shall allow representatives of OEWD, in the performance of their duties, to engage in random inspections of Covered Projects. Contractor and all Subcontractors shall also allow representatives of OEWD to have access to employees of the Contractor and Subcontractors and the records required to be maintained under this document.

E. Noncompliance and Penalties. Failure of Contractor and/or its Subcontractors to comply with the requirements of this document and the obligations set forth in this Local Hiring Plan may subject Contractor to the consequences of noncompliance, including but not limited to the assessment of penalties, but only if City determines that the failure to comply results from willful actions of Contractor and/or its Subcontractors, and not by reason of unavailability of sufficient qualified Local Residents and Disadvantaged Workers to meet the goals required hereunder. The assessment of penalties for noncompliance shall not preclude the City from exercising any other rights or remedies to which it is entitled.

1. **Penalties Amount.** If any Contractor or Subcontractor fails to satisfy the Local Hiring Requirements of this Local Hiring Plan applicable to Project Work Hours performed by Local Residents, and the applicable Contractor or Subcontractor is unable to provide evidence reasonably satisfactory to the City that such failure arose solely due to unavailability of qualified Local Residents despite Contractors or Subcontractors good faith efforts in accordance with this Local Hiring Program, then the Contractor, and in the case of any Subcontractor so failing, and Subcontractor shall jointly and severally forfeit to the City, an amount equal to the Journeyman or Apprentice prevailing wage rate, as applicable, with such wage as established by the Board of Supervisors or the California Department of Industrial Relations under subsection [6.22\(e\)\(3\)](#) of the Administrative Code, for the primary trade used by the Contractor or Subcontractor on the Covered Project for each hour by which the Contractor or Subcontractor fell short of the Local Hiring Requirement. The assessment of penalties under this subsection shall not preclude the City from exercising any other rights or remedies to which it is entitled.

2. **Assessment of Penalties.** OEWD shall determine whether a Contractor and/or any Subcontractor has failed to comply with the Local Hire Requirement. If after conducting an investigation, OEWD determines that a violation has occurred, it shall issue and serve an assessment of penalties to the Contractor and/or any Subcontractor that sets forth the basis of the assessment and orders payment of penalties in the amounts equal to the Journeyman or Apprentice prevailing wage rates, as applicable, for the primary trade used by the Contractor or Subcontractor on the Project for each hour by which the Contractor or Subcontractor fell short of the Local Hiring Requirement. Assessment of penalties under this subsection shall be made only upon an investigation by OEWD and upon written notice to the Contractor or Subcontractor identifying the grounds for the penalty and providing the Contractor or Subcontractor with the opportunity to respond pursuant to the recourse procedures prescribed in this Local Hiring Plan.
3. **Recourse Procedure.** If the Contractor or Subcontractor disagrees with the assessment of penalties, then the following procedure applies:
 - a. The Contractor or Subcontractor may request a hearing in writing within 15 days of the date of the final notification of assessment. The request shall be directed to the City Controller. Failure by the Contractor or Subcontractor to submit a timely, written request for a hearing shall constitute concession to the assessment and the forfeiture shall be deemed final upon expiration of the 15-day period. The Contractor or Subcontractor must exhaust this administrative remedy prior to commencing further legal action.
 - b. Within 15 days of receiving a proper request, the Controller shall appoint a hearing officer with knowledge and not less than five years' experience in labor law, and shall so advise the enforcing official and the Contractor or Subcontractor, and/or their respective counsel or authorized representative.
 - c. The hearing officer shall promptly set a date for a hearing. The hearing must commence within 45 days of the notification of the appointment of the hearing officer and conclude within 75 days of such notification unless all parties agree to an extended period.
 - d. Within 30 days of the conclusion of the hearing, the hearing officer shall issue a written decision affirming, modifying, or dismissing the assessment. The decision of the hearing officer shall consist of findings and a determination. The hearing officer's findings and determination shall be final.
 - e. The Contractor or Subcontractor may appeal a final determination under this by filing in the San Francisco Superior Court a petition for a writ of

mandate under California Code of Civil Procedure Section 1084 *et seq.*, as applicable and as may be amended from time to time.

1.8 COLLECTIVE BARGAINING AGREEMENT

Nothing in this Local Hiring Plan shall be interpreted to prohibit the continuation of existing workforce training agreements or to interfere with consent decrees, collective bargaining agreements, project labor agreements or existing employment contracts (Collective Bargaining Agreements"). In the event of a conflict between this Local Hiring Plan and a Collective Bargaining Agreement, the terms of the Collective Bargaining Agreement shall supersede this Local Hiring Plan.

END OF DOCUMENT

FORM 1: LOCAL HIRING WORKFORCE PROJECTION

Contractor: _____ **Project Name:** _____ **Contract #:** _____

The Contractor must complete and submit this Local Hiring Workforce Projection (Form 1) prior to the start of construction and quarterly until all subcontracting is complete. The Contractor must include information regarding all of its Subcontractors who will perform construction work on the project regardless of Tier and Value Amount.

Will you be able to meet the mandatory Local Hiring Requirements?

- YES (Please provide information for all contractors performing construction work in Table 1 below.)**
- NO (Please complete Table 1 below and Form 4: Conditional Waivers.)**

INSTRUCTIONS FOR COMPLETING TABLE 1:

1. Please organize the contractors' information based on their Trade Craft work.
2. For contractors performing work in various Trade Craft, please list contractor name in each Trade Craft (i.e. if Contractor X will perform two trades, list Contractor X under two Trade categories.)
3. If you anticipate utilizing Apprentices on this project, please note the requirement that 30% of Apprentice hours must be performed by San Francisco residents.
4. Additional blank form is available at our Website: www.workforcedevelopsf.org. For assistance or questions in completing this form, contact (415) 701-4894 or Email @ Local.hire.ordinance@sfgov.org.

TABLE 1: WORKFORCE PROJECTION

Trade Craft	Contractor <i>List contractors by Trade Craft</i>		Est. Total Work Hours	Est. Total Local Work Hours	Est. Total Local Work Hours %
<i>Example:</i> Laborer	Contractor X	Journey	800	250	31%
		Apprentice	200	100	50%
<i>Example:</i> Laborer	Contractor Y	Journey	500	100	20%
		Apprentice	0	0	0
<i>Example:</i>	TOTAL LABORER	Journey	1300	350	27%
		Apprentice	200	100	50%
<i>Example:</i>	TOTAL		1500	450	30%
		Journey			
		Apprentice			
		Journey			
		Apprentice			

DISCLAIMER: If the Total Work Hours for a Trade Craft are less than 5% of the Total Project Work Hours, the Trade Craft is exempt from the Mandatory Requirement. Subsequently, if the Trade Craft exceeds 5% of the Total Project Work Hours at any time during the project, the Trade Craft is subject to the Mandatory Requirement.

Name of Authorized Representative Signature Date Phone Email



FORM 4: CONDITIONAL WAIVERS

Contractor: _____ **Project Name:** _____ **Contract #:** _____

Upon approval from OEWD, Contractors and Subcontractors may use one or more of the following pipeline and retention compliance mechanisms to receive a Conditional Waiver from the Local Hiring Requirements on a project-specific basis. Conditional Waivers must be approved by OEWD. If applicable, each subcontractor must submit their individual Waiver request to OEWD and copy their Prime Contractor. This form can be submitted at any time.

TRADE WAIVER INFORMATION: Please provide information on the Trades you are requesting Waivers for:

Laborer Trade Craft	Est. Total Work Hours	Projected Deficient Local Work Hours	Laborer Trade Craft	Est. Total Work Hours	Projected Deficient Local Work Hours
1.			3.		
2.			4.		

Please check any of the following Conditional Waivers and complete the appropriate boxes for approval:

1. SPECIALIZED TRADES 2. SPONSORING APPRENTICES 3. CREDIT FOR NON-COVERED PROJECTS

1. **SPECIALIZED TRADES:** Will your firm be requesting Conditional Waivers for "Specialized Trades" designated by OEWD and listed on OEWD's website or project-specific Specialized Trades approved by OEWD during the bid period? Yes No

Please CHECK off the following Specialized Trades you are claiming for Condition Waiver:

MARINE PILE DRIVER HELICOPTER, CRANE, OR DERRICK BARGE OPERATOR IRONWORKER CONNECTOR
 STAINLESS STEEL WELDER TUNNEL OPERATING ENGINEER ELECTRICAL UTILITY LINEMAN MILLWRIGHT
 TRADE CRAFT IS LESS THAN 5% OF TOTAL WORK HOURS. **LIST:**

a. List OEWD-approved project-specific Specialized Trades approved during the bid period:

OEWD APPROVAL: Yes No OEWD Signature: _____

2. **SPONSORING APPRENTICES:** Will you be able to work with OEWD to sponsor an OEWD-specified number of new apprentices in the agreeable trades into California Department of Industrial Relations' Division of Apprenticeship Standards approved apprenticeship programs? Yes No

PLEASE PROVIDE DETAILS:

Construction Trade	Est. # of Sponsor Positions	Union (Yes / No)	If Yes, Local #	Est. Start Date	Est Duration of Working Days	Est Total Work Hours Performed
		Y <input type="checkbox"/> N <input type="checkbox"/>				
		Y <input type="checkbox"/> N <input type="checkbox"/>				

OEWD APPROVAL: Yes No OEWD Signature: _____

3. **CREDIT for HIRING on NON-COVERED PROJECTS:** If your firm cannot meet the mandatory local hiring requirement, will you be requesting credit for hiring Targeted Workers on Non-covered Projects? Yes No

PLEASE PROVIDE DETAILS:

Labor Trade, Position, or Title	Est. # of Off-site Hires	Est Total Work Hours Performed	Offsite Project Name	Project Address
Journey				
Apprentice				

OEWD APPROVAL: Yes No OEWD Signature: _____

ATTACHMENT B
FORM OF FIRST SOURCE HIRING AGREEMENT FOR CONSTRUCTION

[see attached]

City and County of San Francisco First Source Hiring Program



Office of Economic and Workforce Development
Workforce Development Division

First Source Hiring Agreement For Construction

MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding (“MOU”) is entered into as of _____, by and between the City and County of San Francisco (the “City”) through its First Source Hiring Administration (“FSHA”) and _____ (“Project Sponsor”).

WHEREAS, Project Sponsor, as developer, proposes to construct _____ new dwelling units, with up to _____ square feet of commercial space and _____ accessory, off-street parking spaces (“Project”) at _____, Lots _____ in Assessor’s Block _____, San Francisco California (“Site”); and

WHEREAS, the Administrative Code of the City provides at Chapter 83 for a “First Source Hiring Program” which has as its purpose the creation of employment opportunities for qualified Economically Disadvantaged Individuals (as defined in Exhibit A); and

WHEREAS, the Project requires a building permit for a commercial activity of greater than 25,000 square feet and/or is a residential project greater than ten (10) units and therefore falls within the scope of the Chapter 83 of the Administrative Code; and

WHEREAS, Project Sponsor wishes to make a good faith effort to comply with the City's First Source Hiring Program.

Therefore, the parties to this Memorandum of Understanding agree as follows:

- A. Project Sponsor, upon entering into a contract for the construction of the Project with Contractor after the date of this MOU, will include in that contract a provision requiring the Contractor to enter into a First Source Hiring Agreement in the form attached as Exhibit A. It is the Project Sponsor’s responsibility to provide a signed copy of Exhibit A to First Source Hiring program and CityBuild within 10 business days of execution.
- B. CityBuild shall represent the First Source Hiring Administration and will provide referrals of Qualified (as defined in Exhibit A) Economically Disadvantaged Individuals for employment on the construction phase of the Project as required under Chapter 83. The First Source Hiring Program will provide referrals of Qualified Economically Disadvantaged Individuals for the permanent jobs located within the commercial space of the Project.

- C. The owners or residents of the residential units within the Project shall have no obligations under this MOU, or the attached First Source Hiring Agreement.
- D. FSHA shall advise Project Sponsor, in writing, of any alleged breach on the part of the Project's contractor and/or tenant(s) with regard to participation in the First Source Hiring Program at the Project prior to seeking an assessment of liquidated damages pursuant to Section 83.12 of the Administrative Code.
- E. As stated in Section 83.10(d) of the Administrative Code, if Project Sponsor fulfills its obligations as set forth in Chapter 83, it shall not be held responsible for the failure of a contractor or commercial tenant to comply with the requirements of Chapter 83.
- F. This MOU is an approved "First Source Hiring Agreement" as referenced in Section 83.11 of the Administrative Code. The parties agree that this MOU shall be recorded and that it may be executed in counterparts, each of which shall be considered an original and all of which taken together shall constitute one and the same instrument.
- G. Except as set forth in Section E, above: (1) this MOU shall be binding on and inure to the benefit of all successors and assigns of Project Sponsor having an interest in the Project and (2) Project Sponsor shall require that its obligations under this MOU shall be assumed in writing by its successors and assigns. Upon Project Sponsor's sale, assignment or transfer of title to the Project, it shall be relieved of all further obligations or liabilities under this MOU.

Signature: _____ Date: _____
 Name of Authorized Signer: _____ Email: _____
 Company: _____ Phone: _____
 Address: _____

Project Sponsor: _____
 Contact: _____ Phone: _____
 Address: _____ Email: _____

First Source Hiring Administration
 OEWD, 1 South Van Ness 5th Fl. San Francisco, CA 94103
 Attn: Ken Nim, CityBuild Director, ken.nim@sfgov.org

Date: _____

**Exhibit A:
First Source Hiring Agreement**

This First Source Hiring Agreement (this "Agreement"), is made as of _____, by and between _____, the First Source Hiring Administration, (the "FSHA"), and the undersigned contractor _____ ("Contractor"):

RECITALS

WHEREAS, Contractor has executed or will execute an agreement (the "Contract") to construct or oversee a portion of the project to construct _____ new dwelling units, with up to _____ square feet of commercial space and _____ accessory, off-street parking spaces ("Project") at _____, Lots _____ in Assessor's Block _____, San Francisco California ("Site"), and a copy of this Agreement is attached as an exhibit to, and incorporated in, the Contract; and

WHEREAS, as a material part of the consideration given by Contractor under the Contract, Contractor has agreed to execute this Agreement and participate in the San Francisco Workforce Development System established by the City and County of San Francisco, pursuant to Chapter 83 of the San Francisco Administrative Code;

WHEREAS, as a material part of the consideration given by Contractor under the Contract, Contractor has agreed to execute this Agreement and participate in the San Francisco Workforce Development System established by the City and County of San Francisco, pursuant to Chapter 83 of the San Francisco Administrative Code;

NOW, THEREFORE, in consideration of the mutual covenants set forth herein and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties covenant and agree as follows:

1. DEFINITIONS

For purposes of this Agreement, initially capitalized terms shall be defined as follows:

- a. "Core" or "Existing" workforce. Contractor's "core" or "existing" workforce shall consist of any worker who appears on the Contractor's active payroll for at least 60 days of the 100 working days prior to the award of this Contract.
- b. "Economically Disadvantaged Individual". An individual who is either (a) eligible for services under the Workforce Investment Act of 1998 (29 U.S.C.A. 2801, *et seq.*), as may be amended from time to time, or (b) designated as "economically disadvantaged" by the OEWD/First Source Hiring Administration as an individual who is at risk of relying upon, or returning to, public assistance.
- c. "Hiring opportunity". When a Contractor adds workers to its existing workforce for the purpose of performing the work under this Contract, a "hiring opportunity" is created. For example, if the carpentry subcontractor has an existing crew of five carpenters and needs seven carpenters to perform the work, then there are two

hiring opportunities for carpentry on the Project.

- d. "Job Notification". Written notice of job request from Contractor to CITYBUILD for any hiring opportunities. Contract shall provide Job Notifications to CITYBUILD with a minimum of 3 business days' notice.
- e. "New hire". A "new hire" is any worker who is not a member of Contractor's core or existing workforce.
- f. "Referral". A referral is an individual member of the CITYBUILD Referral Program who has received training appropriate to entering the construction industry workforce.
- g. "Workforce participation goal". The workforce participation goal is expressed as a percentage of the Contractor's and its Subcontractors' new hires for the Project.
- h. "Entry Level Position". A position that requires less than two (2) years training or specific preparation, and shall include temporary and permanent jobs, and construction jobs related to the development of a commercial activity.
- i. "First Opportunity". Consideration by Contractor of System Referrals for filling Entry Level Positions prior to recruitment and hiring of non-System Referral job applicants.
- j. "Job Classification". Categorization of employment opportunity or position by craft, occupational title, skills, and experience required, if any.
- k. "Job Notification". Written notice, in accordance with Section 2(b) below, from Contractor to FSHA for any available Entry Level Position during the term of the Contract.
- l. "Publicize". Advertise or post available employment information, including participation in job fairs or other forums.
- m. "Qualified". An Economically Disadvantaged Individual who meets the minimum bona fide occupational qualifications provided by Contractor to the System in the job availability notices required this Agreement.
- n. "System". The San Francisco Workforce Development System established by the City and County of San Francisco, and managed by the Office of Economic and Workforce Development (OEWD), for maintaining (1) a pool of Qualified individuals, and (2) the mechanism by which such individuals are certified and referred to prospective employers covered by the First Source Hiring requirements under Chapter 83 of the San Francisco Administrative Code. Under this agreement, CityBuild will act as the representative of the San Francisco Workforce Development System.
- o. "System Referrals". Referrals by CityBuild of Qualified applicants for Entry

Level Positions with Contractor.

- p. “Subcontractor”. A person or entity who has a direct contract with Contractor to perform a portion of the work under the Contract.

2. PARTICIPATION OF CONTRACTOR IN THE SYSTEM

- a. The Contractor agrees to work in Good Faith with the Office of Economic and Workforce Development (OEWD)’s CityBuild Program to achieve the goal of 50% of new hires for employment opportunities in the construction trades and Entry-level Position related to providing support to the construction industry.

The Contractor shall provide CityBuild the following information about the Contractor’s employment needs under the Contract:

- i. On Exhibit A-1, the CityBuild Workforce Projection Form 1, Contractor will provide a detailed numerical estimate of journey and apprentice level positions to be employed on the project for each trade.
 - ii. Contractor is required to ensure that a CityBuild Workforce Projection Form 1 is also completed by each of its Subcontractors.
 - iii. Contractor will collaborate with CityBuild staff to identify, by trade, the number of Core workers at project start and the number of workers at project peak; and the number of positions that will be required to fulfill the First Source local hiring expectation.
 - iv. Contractor and Subcontractors will provide documented verification that its “core” employees for this contract meet the definition listed in Section 1.a.
- b. The Contractor shall perform the following in its good faith efforts to meet the hiring goals set forth in this Agreement:
 - i. Contractor must (A) give good faith consideration to all CityBuild Referrals, (B) review the resumes of all such referrals, (C) conduct interviews for posted Entry Level Positions in accordance with the non-discrimination provisions of this contract, and (D) affirmative obligation to notify CityBuild of any new entry-level positions throughout the life of the project.
 - ii. Contractor must provide constructive feedback to CityBuild on all System Referrals in accordance with the following:

- (A) If Contractor meets the criteria in Section 5(a) below that establishes “good faith efforts” of Contractor, Contractor must only respond orally to follow-up questions asked by the CityBuild account executive regarding each System Referral; and
 - (B) After Contractor has filled at least 5 Entry Level Positions under this Agreement, if Contractor is unable to meet the criteria in Section 5(b) below that establishes “good faith efforts” of Contractor, Contractor will be required to provide written comments on all CityBuild Referrals.
- c. Contractor must provide timely notification to CityBuild as soon as the job is filled, and identify by whom.

3. CONTRACTOR RETAINS DISCRETION REGARDING HIRING DECISIONS

Contractor agrees to offer the System the first opportunity to provide qualified applicants for employment consideration in Entry Level Positions, subject to any enforceable collective bargaining agreements. Contractor shall consider all applications of Qualified System Referrals for employment. Provided Contractor utilizes nondiscriminatory screening criteria, Contractor shall have the sole discretion to interview and hire any System Referrals.

4. COMPLIANCE WITH COLLECTIVE BARGAINING AGREEMENTS

Notwithstanding any other provision hereunder, if Contractor is subject to any collective bargaining agreement(s) requiring compliance with a pre-established applicant referral process, Contractor’s only obligations with regards to any available Entry Level Positions subject to such collective bargaining agreement(s) during the term of the Contract shall be the following:

- a. Contractor shall notify the appropriate union(s) of the Contractor’s obligations under this Agreement and request assistance from the union(s) in referring Qualified applicants for the available Entry Level Position(s), to the extent such referral can conform to the requirements of the collective bargaining agreement(s).
- b. Contractor shall use “name call” privileges, in accordance with the terms of the applicable collective bargaining agreement(s), to seek Qualified applicants from the System for the available Entry Level Position(s).
- c. Contractor shall sponsor Qualified Apprenticeship applicants, referred through the

System, for applicable union membership.

5. CONTRACTOR'S GOOD FAITH EFFORT TO COMPLY WITH ITS OBLIGATIONS
HEREUNDER

Contractor will make good faith efforts to comply with its obligations to participate in the System under this Agreement. Determinations of Contractor's good faith efforts shall be in accordance with the following:

- a. Contractor shall be deemed to have used good faith efforts if Contractor accurately completes and submits prior to the start of demolition and/or construction Exhibit A-1: CityBuild Workforce Projection Form 1; and
- b. Contractor's failure to meet the criteria set forth from Section 5(c) to 5(m) does not impute "bad faith." Failure to meet the criteria set forth in Section 5(c) to 5(m) shall trigger a review of the referral process and the Contractor's efforts to comply with this Agreement. Such review shall be conducted by FSHA in accordance with Section 11(c) below.
- c. Meet with the Project's owner, developer, general contractor, or CityBuild representative to review and discuss your plan to meet your local hiring obligations under San Francisco's First Source Hiring Ordinance (Municipal Code- Chapter 83) or the City and County of San Francisco Administrative Code Chapter 6.
- d. Contact a CityBuild representative to review your hiring projections and goals for the Project. The Project developer and/or Contractor must take active steps to advise all of its Subcontractors of the local hiring obligations on the Project, including, but not limited to providing CityBuild access and presentation time at each pre-bid, each pre-construction, and if necessary, any progress meeting held throughout the life of the project
- e. Submit to CityBuild a "Projection of Entry Level Positions" form or other formal written notification specifying your expected hiring needs during the Project's duration.
- f. Notify your respective union(s) regarding your local hiring obligations and request their assistance in referring qualified San Francisco residents for any available position(s). This step applies to the extent that such referral would not violate your union's collective bargaining agreement(s).
- g. Be sure to reserve your "name call" privileges for qualified applicants referred through the CityBuild system. This should be done within the terms of applicable collective bargaining agreement(s).

- h. Provide CityBuild with up-to-date list of all trade unions affiliated with any work on the Project in a timely matter in order to facilitate CityBuild's notification to these unions of the Project's workforce requirements.
- i. Submit a "Job Request" in the form attached as Attachment A-1, Form 3, to CityBuild for each apprentice level position that becomes available. Please allow a minimum of 3 Business Days for CityBuild to provide appropriate candidate(s). You should simultaneously contact your union about the position as well, and let them know that you have contacted CityBuild as part of your local hiring obligations.
- j. Developer has an ongoing, affirmative obligation and must advise each of its Subcontractors of their ongoing obligation to notify CityBuild of any/all apprentice level openings that arise throughout the duration of the project, including openings that arise from layoffs of original crew. Developer/contractor shall not exercise discretion in informing CityBuild of any given position; rather, CityBuild is to be universally notified, and a discussion between the developer/contractor and CityBuild can determine whether a CityBuild graduate would be an appropriate placement for any given apprentice level position.
- k. Hire qualified candidate(s) referred through the CityBuild system. In the event of the firing/layoff of any CityBuild graduate, Project developer and/or Contractor must notify CityBuild staff within two days of the decision and provide justification for the layoff; ideally, Project developer and/or Contractor will request a meeting with the Project's employment liaison as soon as any issue arises with a CityBuild placement in order to remedy the situation before termination becomes necessary.
- l. Provide a monthly report and/or any relevant workforce records or data from contractors to identify workers employed on the Project, source of hire, and any other pertinent information as pertain to compliance with this Agreement.
- m. Maintain accurate records of your efforts to meet the steps and requirements listed above. Such records must include the maintenance of an on-site First Source Hiring Compliance binder, as well as records of any new hire made by the Contractor and/or Project developer through a San Francisco community-based organization whom the Contractor believes meets the First Source Hiring criteria. Any further efforts or actions agreed upon by CityBuild staff and the Project developer and/or Contractor on a project-by-project basis.

6. COMPLIANCE WITH THIS AGREEMENT OF SUBCONTRACTORS

In the event that Contractor subcontracts a portion of the work under the Contract, Contractor shall determine how many, if any, of the Entry Level Positions are to be employed by its Subcontractor(s) using Form 1: the CityBuild Workforce Projection Form and the City's online project reporting system (currently Elation), provided,

however, that Contractor shall retain the primary responsibility for meeting the requirements imposed under this Agreement. Contractor shall ensure that this Agreement is incorporated into and made applicable to such Subcontract.

7. EXCEPTION FOR ESSENTIAL FUNCTIONS

Nothing in this Agreement precludes Contractor from using temporary or reassigned existing employees to perform essential functions of its operation; provided, however, the obligations of this Agreement to make good faith efforts to fill such vacancies permanently with System Referrals remains in effect. For these purposes, “essential functions” means those functions absolutely necessary to remain open for business.

8. CONTRACTOR’S COMPLIANCE WITH EXISTING EMPLOYMENT AGREEMENTS

Nothing in this Agreement shall be interpreted to prohibit the continuation of existing workforce training agreements or to interfere with consent decrees, collective bargaining agreements, or existing employment contracts. In the event of a conflict between this Agreement and an existing agreement, the terms of the existing agreement shall supersede this Agreement.

9. HIRING GOALS EXCEEDING OBLIGATIONS OF THIS AGREEMENT

Nothing in this Agreement shall be interpreted to prohibit the adoption of hiring and retention goals, first source hiring and interviewing requirements, notice and job availability requirements, monitoring, record keeping, and enforcement requirements and procedures which exceed the requirements of this Agreement.

10. OBLIGATIONS OF CITYBUILD

Under this Agreement, CityBuild shall:

- a. Upon signing the CityBuild Workforce Hiring Plan, immediately initiate recruitment and pre-screening activities.
- b. Recruit Qualified individuals to create a pool of applicants for jobs who match Contractor’s Job Notification and to the extent appropriate train applicants for jobs that will become available through the First Source Program;
- c. Screen and refer applicants according to qualifications and specific selection criteria submitted by Contractor;
- d. Provide funding for City-sponsored pre-employment, employment training, and support services programs;
- e. Follow up with Contractor on outcomes of System Referrals and initiate

corrective action as necessary to maintain an effective employment/training delivery system;

- f. Provide Contractor with reporting forms for monitoring the requirements of this Agreement; and
- g. Monitor the performance of the Agreement by examination of records of Contractor as submitted in accordance with the requirements of this Agreement.

11. CONTRACTOR'S REPORTING AND RECORD KEEPING OBLIGATIONS

Contractor shall:

- a. Maintain accurate records demonstrating Contractor's compliance with the First Source Hiring requirements of Chapter 83 of the San Francisco Administrative Code including, but not limited to, the following:
 - (1) Applicants
 - (2) Job offers
 - (3) Hires
 - (4) Rejections of applicants
- b. Submit completed reporting forms based on Contractor's records to CityBuild quarterly, unless more frequent submittals are reasonably required by FSHA. In this regard, Contractor agrees that if a significant number of positions are to be filled during a given period or other circumstances warrant, CityBuild may require daily, weekly, or monthly reports containing all or some of the above information.
- c. If based on complaint, failure to report, or other cause, the FSHA has reason to question Contractor's good faith effort, Contractor shall demonstrate to the reasonable satisfaction of the City that it has exercised good faith to satisfy its obligations under this Agreement.

12. DURATION OF THIS AGREEMENT

This Agreement shall be in full force and effect throughout the term of the Contract. Upon expiration of the Contract, or its earlier termination, this Agreement shall terminate and it shall be of no further force and effect on the parties.

13. NOTICE

All notices to be given under this Agreement shall be in writing and sent by: certified mail, return receipt requested, in which case notice shall be deemed delivered three (3) business days after deposit, postage prepaid in the United States Mail, a nationally recognized overnight courier, in which case notice shall be deemed delivered one (1)

business day after deposit with that courier, or hand delivery, in which case notice shall be deemed delivered on the date received, all as follows:

If to FSHA: First Source Hiring Administration
OEWD, 1 South Van Ness 5th Fl.
San Francisco, CA 94103
Attn: Ken Nim, CityBuild Director,
ken.nim@sfgov.org

If to CityBuild: CityBuild Compliance Manager
OEWD, 1 South Van Ness 5th Fl.
San Francisco, CA 94103
Attn: Ken Nim, CityBuild Director,
ken.nim@sfgov.org

If to Developer:

Attn:

If to Contractor:

Attn:

- a. Any party may change its address for notice purposes by giving the other parties notice of its new address as provided herein. A “business day” is any day other than a Saturday, Sunday or a day in which banks in San Francisco, California are authorized to close.
- b. Notwithstanding the forgoing, any Job Notification or any other reports required of Contractor under this Agreement (collectively, “Contractor Reports”) shall be delivered to the address of FSHA pursuant to this Section via first class mail, postage paid, and such Contractor Reports shall be deemed delivered two (2) business days after deposit in the mail in accordance with this Subsection.

14. ENTIRE AGREEMENT

This Agreement contains the entire agreement between the parties to this Agreement and shall not be modified in any manner except by an instrument in writing executed by the parties or their respective successors in interest.

15. SEVERABILITY

If any term or provision of this Agreement shall, to any extent, be held invalid or unenforceable, the remainder of this Agreement shall not be affected.

16. COUNTERPARTS

This Agreement may be executed in one or more counterparts. Each shall be deemed an original and all, taken together, shall constitute one and the same instrument.

17. SUCCESSORS

This Agreement shall inure to the benefit of and shall be binding upon the parties to this Agreement and their respective heirs, successors and assigns. If there is more than one person comprising Seller, their obligations shall be joint and several.

18. HEADINGS

Section titles and captions contained in this Agreement are inserted as a matter of convenience and for reference and in no way define, limit, extend or describe the scope of this Agreement or the intent of any of its provisions

19. GOVERNING LAW

This Agreement shall be governed and construed by the laws of the State of California.

IN WITNESS WHEREOF, the following have executed this Agreement as of the date set forth above.

CONTRACTOR:

Date: _____

Signature: _____

Name of Authorized Signer: _____

Company: _____

Address: _____

Phone: _____

Email: _____

Table 2: List all construction trades projected to perform work

Construction Trades	Journey or Apprentice	Union (Yes or No)	Total Work Hours	Total Number of Workers on the Project	Total Number of New Hires
	J <input type="checkbox"/> A <input type="checkbox"/>	Y <input type="checkbox"/> N <input type="checkbox"/>			
	J <input type="checkbox"/> A <input type="checkbox"/>	Y <input type="checkbox"/> N <input type="checkbox"/>			
	J <input type="checkbox"/> A <input type="checkbox"/>	Y <input type="checkbox"/> N <input type="checkbox"/>			
	J <input type="checkbox"/> A <input type="checkbox"/>	Y <input type="checkbox"/> N <input type="checkbox"/>			
	J <input type="checkbox"/> A <input type="checkbox"/>	Y <input type="checkbox"/> N <input type="checkbox"/>			
	J <input type="checkbox"/> A <input type="checkbox"/>	Y <input type="checkbox"/> N <input type="checkbox"/>			
	J <input type="checkbox"/> A <input type="checkbox"/>	Y <input type="checkbox"/> N <input type="checkbox"/>			
	J <input type="checkbox"/> A <input type="checkbox"/>	Y <input type="checkbox"/> N <input type="checkbox"/>			

Table 3: List your core or existing employees projected to work on the project

- Please provide information on your projected core or existing employees that will perform work on the jobsite.
- "Core" or "Existing" workers are defined as any worker appearing on the Contractor's active payroll for at least 60 out of the 100 working days prior to the award of this Contract. If necessary, continue on a separate sheet.

Name of Core or Existing Employee	Construction Trade	Journey or Apprentice	City	Zip Code
		J <input type="checkbox"/> A <input type="checkbox"/>		
		J <input type="checkbox"/> A <input type="checkbox"/>		
		J <input type="checkbox"/> A <input type="checkbox"/>		
		J <input type="checkbox"/> A <input type="checkbox"/>		
		J <input type="checkbox"/> A <input type="checkbox"/>		
		J <input type="checkbox"/> A <input type="checkbox"/>		
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		J <input type="checkbox"/> A <input type="checkbox"/>		
		J <input type="checkbox"/> A <input type="checkbox"/>		
		J <input type="checkbox"/> A <input type="checkbox"/>		
		J <input type="checkbox"/> A <input type="checkbox"/>		
		J <input type="checkbox"/> A <input type="checkbox"/>		

FOR CITY USE ONLY: CityBuild Staff: _____ Approved: Yes No Date: _____
Reason: _____



FORM 3: CITYBUILD JOB NOTICE FORM

INSTRUCTIONS: To meet the requirements of the First Source Hiring Program (San Francisco Administrative Code Chapter 83), the Contractor shall notify CityBuild, the First Source Hiring Administrator, of all new hiring opportunities with a minimum of 3 business days prior to the start date.

1. Complete the form and fax to CityBuild 415-701-4896 or EMAIL: workforce.development@sfgov.org
2. Contact Workforce Development at 415-701-4848 or by email: local.hire.ordinance@sfgov.org

OR call the main line of the Office of Economic and Workforce Development (OEWD) at 415-701-4848 to confirm receipt of fax or email.

ATTENTION: Please also submit this form to your union or hiring hall if you are required to do so under your collective bargaining agreement or contract. CityBuild is not a Dispatching Hall, nor does this form act as a Request for Dispatch. All formal Requests for Dispatch will be conducted through your union or hiring hall.

Section A. Job Notice Information

Trade _____ # of Journeymen _____ # of Apprentices _____

Start Date _____ Start Time _____ Job Duration _____

Brief description of your scope of work: _____

Section B. Union Information (Union contractors complete Section B. Otherwise, leave Section B blank)

Local # _____ Union Contact Name _____ Union Phone # _____

Section C. Contractor Information

Project Name: _____

Jobsite Location: _____

Contractor: _____ Prime Sub

Contractor Address: _____

Contact Name: _____ Title: _____

Office Phone: _____ Cell Phone: _____ Email: _____

Alt. Contact: _____ Phone #: _____

Contractor Contact Signature _____ Date _____

OEWD USE ONLY Able to Fill Yes No

ATTACHMENT C
LBE UTILIZATION PLAN

[see attached]

ATTACHMENT C

LBE UTILIZATION PLAN

1. Purpose and Scope. This Attachment C ("**LBE Utilization Plan**") governs the Local Business Enterprise obligations of the Project pursuant to San Francisco Administrative Code Section 14B.20 and satisfies the obligations of each Project Sponsor and its Contractors and Consultants for a LBE Utilization Plan as set forth therein. Capitalized terms not defined herein shall have the meanings ascribed to them in the Workforce Plan or Section 14B.20 as applicable. Developer will seek to, whenever practicable, conduct outreach to contracting teams that reflect the diversity of the City and include participation of both businesses and residents from the City's most disadvantaged communities such as, but not limited to the Bayview/Hunters Point, Chinatown, Mission, South of Market, Tenderloin, Visitacion Valley and Western Addition neighborhoods.. In the event of any conflict between Administrative Code Chapter 14B and this Attachment, this Attachment shall govern.

2. Roles of Parties. In connection with the design and construction phases of all Construction Work (as defined in the Workforce Plan), the Project will provide community benefits designed to foster employment opportunities for disadvantaged individuals by offering contracting and consulting opportunities to local business enterprises ("LBEs"). Each Project Sponsor shall participate in a local business enterprise program, and the City's Contract Monitoring Division will serve the roles as set forth below.

3. Definitions. For purposes of this Attachment, the definitions shall be as follows:
- a. "CMD" shall mean the Contract Monitoring Division of the City Administrator's Office.
 - b. "Commercially Useful Function" shall mean that the business is directly responsible for providing the materials, equipment, supplies or services to the Contracting Party as required by the solicitation or request for quotes, bids or proposals. Businesses that engage in the business of providing brokerage, referral or temporary employment services shall not be deemed to perform a "commercially useful function" unless the brokerage, referral or temporary employment services are those required and sought by the Contracting Party.
 - c. "Consultant" shall mean a person or company that has entered into a professional services contract for monetary consideration with a Project Sponsor to provide advice or services to the Project Sponsor directly related to the architectural or landscape design, physical planning, and/or civil, structural or environmental engineering of an LBE Improvement.
 - d. "Contract(s)" shall mean an agreement, whether a direct contract or subcontract, for Consultant or Contractor services for all or a portion of an LBE Improvement.
 - e. "Contracting Party" means a Project Sponsor, Contractor or Consultant retained to work on LBE Improvements, as the case may be.

- f. "Contractor" shall mean a prime contractor, general contractor, or construction manager contracted by a Project Sponsor who performs construction work on an LBE Improvement.
- g. "Follow-on Tenant Improvements" means tenant improvements within commercial spaces in residential or commercial buildings (office, retail) that are constructed pursuant to an approved building permit or site permit/addenda issued after the building permit or site permit/addenda for the Initial Tenant Improvements.
- h. "Good Faith Efforts" shall mean procedural steps taken by the Project Sponsor, Contractor or Consultant with respect to the attainment of the LBE participation goals, as set forth in Section 7 below.
- i. "Initial Tenant Improvements" means tenant improvements within commercial spaces in residential or commercial buildings (office, retail) that are constructed pursuant to the first building permit or site permit/addenda issued for such spaces after completion of building core and shell.
- j. "Local Business Enterprise" or "LBE" means a business that is certified as an LBE under Chapter 14B.3.
- k. "LBE Liaison" shall mean the Project Sponsor's primary point of contact with CMD regarding the obligations of this LBE Utilization Plan. Each prime Contractor(s) shall likewise have a LBE Liaison.
- l. "LBE Improvements" means, as applicable, (a) all Horizontal Improvements required or permitted to be made to the Project Site to be carried out by Developer under the Development Agreement and (b) Workforce Buildings.
- m. "Project Sponsor" shall mean the Developer of Horizontal Improvements or of Buildings constructed pursuant to the Development Agreement.
- n. "Subconsultant" shall mean a person or entity that has a direct Contract with a Consultant to perform a portion of the work under a Contract for an LBE Improvement.
- o. "Subcontractor" shall mean a person or entity that has a direct Contract with a Contractor to perform a portion of the work under a Contract for Construction Work.
- p. "Workforce Buildings" means the following: (i) residential buildings, including associated residential units, common space, amenities, parking and back of house construction; (ii) commercial office, retail, parking buildings core & shell; (iii) tenant improvement for all commercial spaces in residential or commercial buildings (office, retail) which are 15,000 square feet (per square footage on building permit application) and above; and (iv) all construction related to standalone affordable housing buildings. Workforce Buildings shall expressly exclude residential owner-contracted improvements in for-sale residential units. Developer will use good faith efforts to hire LBEs for ongoing service contracts (e.g. maintenance, janitorial,

landscaping, security etc.) within Workforce Buildings and advertise such contracting opportunities with CMD except to the extent impractical or infeasible. If a master association is responsible for the operation and maintenance of publicly owned improvements within the Project Site, CMD shall refer LBEs to such association for consideration with regard to contracting opportunities for such improvements. Such association will consider, in good faith such LBE referrals, but hiring decisions shall be entirely at the discretion of such association.

4. LBE Participation Goal. Project Sponsor agrees to participate in this LBE Utilization Plan and CMD agrees to work with Project Sponsor in this effort, as set forth in this Attachment C. As long as this Attachment C remains in full force and effect, each Project Sponsor shall make good faith efforts as defined below to achieve an overall LBE participation goal of percent (%) of the total cost of all Contracts for an LBE Improvement awarded to LBE Contractors, Subcontractors, Consultants or Subconsultants that are Small and Micro-LBEs, as set forth in Administrative Code Section 14B.8(A); Follow-on Tenant Improvements and services are not included in the numerical goal. Notwithstanding the foregoing, CMD's Director may, in his or her discretion, provide for a downward adjustment of the LBE participation requirement, depending on LBE participation data presented by the Project Sponsor and its team in quarterly and annual reports and meetings. Where, based on reasonable evidence presented to the Director by a party attempting to achieve the LBE Participation goals, that there are not sufficient qualified Small and Micro-LBEs available, the Director may authorize the applicable party to satisfy the LBE participation goal through the use of Small, Micro or SBA-LBEs (as each such term is defined is employed in Chapter 14B of the Administrative Code), or may set separate subcontractor participation requirements for Small and Micro- LBEs, and for SBA-LBEs.

5. Project Sponsor Obligations. For each LBE Improvement, the Project Sponsor shall comply with the requirements of this Attachment C as follows: Upon entering into a Contract with a Contractor or Consultant, each Project Sponsor will include each such Contract a provision requiring the Contractor or Consultant to comply with the terms of this Attachment C, and setting forth the applicable percentage goal for such Contract, and provide a signed copy thereof to CMD within 10 business days of execution. Such Contract shall specify the notice information for the Contractor or Consultant to receive notice pursuant to Section 17. Each Project Sponsor shall identify a "LBE Liaison" as its main point of contact for outreach/compliance concerns. The LBE Liaison shall be a LBE Consultant with the experience in and responsible for making recommendations on how to maximize engagement of local small businesses/LBEs from disadvantaged communities including but not limited to the Bayview/Hunters Point, Chinatown, Mission, South of Market, Tenderloin, Visitacion Valley and Western Addition neighborhoods.. The LBE Liaison shall be available to meet with CMD staff on a regular basis or as necessary regarding the implementation of this Attachment C. For the term of the Development Agreement, at least once per year, each Project Sponsor shall hold a public workshop for applicable contractor communities to publicize anticipated contracting opportunities for LBE Improvements for the succeeding year, which workshops may be held independently or in conjunction with each other. Each Project Sponsor will use good faith efforts to hire Small, Micro or SBA-LBEs for ongoing service contracts including janitorial, security and parking management contracts and advertise these contracting opportunities with the CMD except to the extent impractical or infeasible (e.g., a parking management contract

cannot be broken down to allow two parking operators). Each Project Sponsor agrees to utilize a “subguard” policy or other means (i.e., OCIP or CCIP) to provide bonding capacity or assistance for LBEs working on the Project at the developer or contractor’s option, should the firm be required to bond. Developer agrees to work in good faith with CMD to set aside at least 50% of eligible contracts that are under the City’s Threshold Amount or Minimum Competitive Amounts (for formal contracting)¹ to be let as Micro-LBE set-aside contracts.

If a Project Sponsor fulfills its obligations as set forth in this Section 6 and otherwise cooperates in good faith at CMD's request with respect to any meet and confer process or enforcement action against a non-compliant Contractor, Consultant, Subcontractor or Subconsultant, then it shall not be held responsible for the failure of a Contractor, Consultant, Subcontractor or Subconsultant or any other person or party to comply with the requirements of this Attachment C.

7. Good Faith Efforts. City acknowledges and agrees that each Project Sponsor, Contractor, Subcontractor, Consultant and Subconsultant shall have the sole discretion to qualify, hire or not hire LBEs. If a Contractor or Consultant does not meet the LBE hiring goal set forth above, it will nonetheless be deemed to satisfy the good faith effort obligation of this Section 7 and thereby satisfy the requirements and obligations of this Attachment C if the Contractor, Consultants and their Subcontractors and Subconsultants, as applicable, perform the good faith efforts set forth in this Section 7 as follows:

- a. Advance Notice. Notify CMD in writing of all upcoming solicitations of proposals for work under a Contract at least 15 business days before issuing such solicitations to allow opportunity for CMD to identify and outreach to any LBEs that it reasonably deems may be qualified for the Contract scope of work.
- b. Contract Size. Where practicable, the Project Sponsor, Contractor, Consultant, Subcontractor or Subconsultant, in their sole discretion, may divide the work in order to encourage maximum LBE participation or, encourage joint venturing. The Contracting Party will identify specific items of each Contract that may be performed by Subcontractors. Developer agrees to work with CMD to set aside at least 50% of eligible contracts that are under the City’s Threshold Amount or Minimum Competitive Amounts to be let as Micro-LBE set-aside contracts.
- c. Advertise. The Project Sponsor, Contractor, Consultant, Subcontractor or Subconsultant may advertise for at least 30 days professional services and contracting opportunities in media focused on small businesses including the City’s SF City Partners Website (<https://sfcitypartner.sfgov.org/pages/index.aspx>) and other local and trade publications, and allowing subcontractors to attend outreach

¹ The Threshold Amount for the procurement of construction services and general services is currently \$706,000, effective January 1, 2020. The Minimum Competitive Amounts for the procurement of Professional Services and Commodities is \$129,000, effective January 1, 2020. (Note: The Controller’s Office is charged with recalculating the CPI, inflation-adjusted “Threshold Amounts” and the “Minimum Competitive Amounts” as defined in Chapter 6 and Chapter 21 of the San Francisco Administrative Code)

events, pre-bid meetings, and inviting LBEs to submit bids to Project Sponsor or its prime Contractor or Consultant, as applicable. As Contractor deems necessary, convene pre-bid or pre-solicitation meetings no less than 15 days prior to the opening of bids and proposals for LBEs to ask questions about the selection process and technical specifications/requirements.

- d. CMD Invitation. If a pre-bid meeting or other similar meeting is held with proposed Contractors, Subcontractors, Consultants or Subconsultants, invite CMD to the meeting to allow CMD to explain proper LBE utilization.
- e. Public Solicitation. The Project Sponsor or its prime Contractor(s) and/or Consultants, as applicable, will work with CMD to follow up on initial solicitations of interest by contacting LBEs to determine with certainty whether they are interested in performing specific items in a project.
- f. Outreach and Other Assistance. The Project Sponsor or its prime Contractor (s) and/or Consultants, as applicable, will a) provide LBEs with plans, specifications and requirements for all or part of the project; b) notify LBE trade associations that disseminate bid and contract information and provide technical assistance to LBEs. The designated LBE Liaison(s) will work with CMD to conduct outreach to LBEs for all consulting/contracting opportunities in the applicable trades and services in order to encourage them to participate on the project.
- g. Contacts. Make contacts with LBEs, associations or development centers, or any agencies, which disseminate bid and contract information to LBEs and document any other efforts undertaken to encourage participation by LBEs.
- h. Good Faith/Nondiscrimination. Make good faith efforts to enter into Contracts with LBEs and give good faith consideration to bids and proposals submitted by LBEs. Use nondiscriminatory selection criteria (for the purpose of clarity, exercise of subjective aesthetic taste in selection decisions for architect and other design professionals shall not be deemed discriminatory and the exercise of its commercially reasonable judgment in all hiring decisions shall not be deemed discriminatory).
- i. Incorporation into contract provisions. Project Sponsor shall include in Contracts provisions that require prospective Contractors and Consultants that will be utilizing Subcontractors or Subconsultants to follow the above good faith efforts to subcontract to LBEs, including the overall LBE participation goal and any LBE percentage that may be required under such Contract (Note: Developer/applicable tenants shall follow this programs Good Faith Efforts for Follow-on Tenant Improvements and services, but such work is not subject to the numerical LBE goal).
- j. Monitoring. Allow CMD Contract Compliance unit to monitor Consultant/Contractor selection processes and, when necessary give suggestions as to how best to maximize LBEs ability to complete and win procurement opportunities.

- k. **Maintain Records and Cooperation.** Maintain records of LBEs that are awarded Contracts, not discriminate against any LBEs, and, if requested, meet and confer with CMD as reasonably required in addition to the meet and confer sessions described in Section 10 below to identify a strategy to meet the LBE goal;
- l. **Quarterly and Annual Reports.** During construction, the LBE Liaison(s) shall prepare a quarterly and annual report of LBE participation goal attainment and submit to CMD as required by Section 10 herein; and
- m. **Meet and Confer.** Attend the meet and confer process described in Section 10.

8. **Good Faith Outreach.** Good faith efforts shall be deemed satisfied solely by compliance with Section 7. Contractors and Consultants, and Subcontractors and Subconsultants as applicable shall also work with CMD to identify from CMD's database of LBEs those LBEs who are most likely to be qualified for each identified opportunity under Section 7.a, and following CMD's notice under Section 9.a, shall undertake reasonable efforts at CMD's request to support CMD's outreach identified LBEs as mutually agreed upon by CMD and each Contractor or Consultant and its Subcontractors and Subconsultants, as applicable.

9. **CMD Obligations.** The following are obligations of CMD to implement this LBE Utilization Plan:

- a. During the fifteen (15) business day notification period for upcoming Contracts required by Section 7.a, CMD will work with the Project Sponsor and its Contractor and/or Consultant as applicable to send such notification to qualified LBEs to alert them to upcoming Contracts.
- b. Provide assistance to Contractors, Subcontractors, Consultants and Subconsultants on good faith outreach to LBEs.
- c. Review quarterly reports of LBE participation goals; when necessary give suggestions as to how best to maximize LBEs ability to compete and win procurement opportunities.
- d. Perform other tasks as reasonably required to assist the Project Sponsor and its Contractors, Subcontractors, Consultants and Subconsultants in meeting LBE participation goals and/or satisfying good faith efforts requirements.
- e. **Insurance and Bonding.** Recognizing that lines of credit, insurance and bonding are problems common to local businesses, CMD staff will be available to explain the applicable insurance and bonding requirements, answer questions about them, and, if possible, suggest governmental or third-party avenues of assistance.

10. **Meet and Confer Process.** Commencing with the first Contract that is executed for an LBE Improvement, and every six (6) months thereafter, or more frequently if requested by either CMD, Project Sponsor or a Contractor or Consultant and the CMD shall engage in an informal meet and confer to assess compliance of such Contractor and Consultants and its

Subcontractors and Subconsultants as applicable with this Attachment C. When deficiencies are noted, meet and confer with CMD to ascertain and execute plans to increase LBE participation.

11. Prohibition on Discrimination. Project Sponsors shall not discriminate in its selection of Contractors and Consultants, and such Contractors and Consultants shall not discriminate in their selection of Subcontractors and Subconsultants against any person on the basis of race, gender, or any other basis prohibited by law. As part of its efforts to avoid unlawful discrimination in the selection of Subconsultants and Subcontractors, Contractors and Consultants will undertake the Good Faith Efforts and participate in the meet and confer processes as set forth in Sections 7 and 10 above.

12. Collective Bargaining Agreements. Nothing in this Attachment C shall be interpreted to prohibit the continuation of existing workforce training agreements or to interfere with consent decrees, collective bargaining agreements, project labor agreement, project stabilization agreement, existing employment contract or other labor agreement or labor contract ("Collective Bargaining Agreements"). In the event of a conflict between this Attachment C and a Collective Bargaining Agreement, the terms of the Collective Bargaining Agreement shall supersede this Attachment C.

13. Reporting and Monitoring. Each Contractor, Consultant, and its Subcontractors and Subconsultants as applicable shall maintain accurate records demonstrating compliance with the LBE participation goals, including keeping track of the date that each response, proposal or bid that was received from LBEs, including the amount bid by and the amount to be paid (if different) to the non-LBE contractor that was selected, documentation of any efforts regarding good faith efforts as set forth in Section 7. Project Sponsors shall create a reporting method for tracking LBE participation. Data tracked shall include the following (at a minimum):

- a. Name/Type of Contract(s) let (e.g. civil engineering contract, environmental consulting, etc.)
- b. Name of Contractors (including identifying which are LBEs and non-LBEs)
- c. Name of Subcontractors (including identifying which are LBEs and non-LBEs)
- d. Scope of work performed by LBEs (e.g. under an architect, an LBE could be procured to provide renderings)
- e. Dollar amounts associated with both LBE and non-LBE Contractors at both prime and Subcontractor levels.
- f. Total LBE participation is defined as a percentage of total Contract dollars.
- g. Outcomes with respect to Developer's efforts to engage (hire) local small businesses/LBEs from disadvantaged communities including the 94124, 94134 and 94107 zip codes.

14. Written Notice of Deficiencies. If based on complaint, failure to report, or other cause, the CMD has reason to question the good faith efforts of a Project Sponsor, Contractor,

Subcontractor, Consultant or Subconsultant, then CMD shall provide written notice to the Project Sponsor, each affected Contractor or Consultant and, if applicable, also to its Subcontractor or Subconsultant. The Contractor or Consultant and, if applicable, the Subcontractor or Subconsultant, shall have a reasonable period, based on the facts and circumstances of each case, to demonstrate to the reasonable satisfaction of the CMD that it has exercised good faith to satisfy its obligations under this Attachment C. When deficiencies are noted CMD staff will work with the appropriate LBE Liaison(s) to remedy such deficiencies.

15. Remedies. Notwithstanding anything to the contrary in the Development Agreement, the following process and remedies shall apply with respect to any alleged violation of this Attachment C:

Mediation and conciliation shall be the administrative procedure of first resort for any and all compliance disputes arising under this Attachment C. The Director of CMD shall have power to oversee and to conduct the mediation and conciliation.

Non-binding arbitration shall be the administrative procedure of second resort utilized by CMD for resolving the issue of whether a Project Sponsor, Contractor, Consultant, Subcontractor or Subconsultant discriminated in the award of one or more LBE Contracts to the extent that such issue is not resolved through the mediation and conciliation procedure described above. Obtaining a final judgment through arbitration on LBE contract related disputes shall be a condition precedent to the ability of the City or the Project Sponsor, Contractor, Consultant, Subcontractor or Subconsultant to file a request for judicial relief.

If a Project Sponsor, Contractor, Consultant, Subcontractor or Subconsultant is found to be in willful breach of the obligations set forth in this Attachment C, assess against the noncompliant Project Sponsor, Contractor, Consultant, Subcontractor or Subconsultant liquidated damages not to exceed \$25,000 or 5% of the Contract, whichever is less, for each such willful breach. In determining the amount of any liquidated damages to be assessed within the limits described above, the arbitrator or court of competent jurisdiction shall consider the financial capacity of the Project Sponsor, Contractor, Consultant, Subcontractor or Subconsultant. For purposes of this paragraph, “willful breach” means a knowing and intentional breach.

For all other violations of this Attachment C, the sole remedy for violation shall be specific performance, without the limits with respect thereto in Section 9.3 of the Development Agreement.

16. Duration of this Agreement. This Attachment C shall terminate (i) as to each work of Horizontal Improvement where work has commenced under the Development Agreement, upon a determination by the City that such Horizontal Improvement is complete; and (ii) as to each Workforce Building, upon the issuance of the last Certificate of Occupancy for such Workforce Building (i.e., upon completion of the Workforce Building); and (iii) as to all Initial Tenant Improvements and Follow-on Tenant Improvements, ten (10) years after issuance of the last Temporary Certificate of Occupancy for the Buildings in which the Initial Tenant

Improvements or Follow-on Tenant Improvements are located. Upon such termination, this Attachment C shall be of no further force and effect.

17. Notice. All notices to be given under this Attachment C shall be in writing and sent by: certified mail, return receipt requested, in which case notice shall be deemed delivered three (3) business days after deposit, postage prepaid in the United States Mail, a nationally recognized overnight courier, in which case notice shall be deemed delivered one (1) business day after deposit with that courier, or hand delivery, in which case notice shall be deemed delivered on the date received, all as follows:

If to CMD: _____

Attn: _____

If to Project Sponsor: _____

Attn: _____

If to Contractor: _____

Attn: _____

If to Consultant: _____

Attn: _____

Any party may change its address for notice purposes by giving the other parties notice of its new address as provided herein. A "business day" is any day other than a Saturday, Sunday or a day in which banks in San Francisco, California are authorized to close.

EXHIBIT J

TRANSPORTATION

This Exhibit J (the “Transportation Exhibit”) outlines the Project’s transportation commitments in four areas: transportation demand management, public parking (including permanent, interim, and parking garage analysis), Transportation Sustainability Fee, and SFMTA contact. All capitalized terms used in this Transportation Exhibit and not specifically defined herein will have the meanings ascribed to them in the Development Agreement by and between the City and County of San Francisco, a municipal corporation, and Reservoir Community Partners LLC, a Delaware limited liability company (the “Agreement”).

A. Transportation Demand Management Plan

Developer will comply with the Transportation Demand Management Program described in Planning Code Section 169-169.6. Developer will implement the Transportation Demand Management Plan attached as Exhibit J-1 (the “TDM Plan”).

Developer will implement the TDM Plan for each Building on the Project Site upon the issuance of the first certificate of occupancy, including any temporary certificate of occupancy, for that Building.

Developer will comply with its obligations under the TDM Plan throughout the life of the Project. Developer will monitor and submit monitoring reports as described in the Transportation Demand Management Program. TDM Plan monitoring and reporting, and any required TDM Plan adjustments, will be carried out in accordance with the TDM Plan.

B. Public Parking

Developer will provide interim public parking during construction of the Project and permanent public parking, both in accordance with this Transportation Exhibit. The interim and permanent parking will be available to the general public, including to students, faculty, and staff of the San Francisco Community College District (the “College”) during weekday daytime hours.

Developer will charge market rate parking fees for all public parking. Developer (or other garage operator) will establish a fee structure with the commitment of not inducing demand through discounted rates. Strategies to manage demand can include a pricing plan where weekly and monthly parking rates are charged a price equivalent to the base hourly rate. The exact pricing structure will be proposed in the Parking Garage Analysis. Developer will have the option to offer hourly, daily and monthly parking. Daily or hourly rates may be raised above base rate level to address increased demand, for instance during special events. Developer may negotiate discounted rates for priority College populations.

a. Public Parking Requirement

The Project addresses the transformation of parking on the Project Site from College-oriented parking uses to residential uses by permanently replacing up to 450 public parking spaces. The Project will do this through building one or more public parking facilities beneath or within the

residential buildings that will be owned and operated by Developer. The process for determining the phasing and number of public spaces in any garage will be determined through the Parking Garage Analysis process described in Section C of this Transportation Exhibit. In no event will the total number of public, non-accessory parking spaces in the Project exceed 450 parking spaces, and, as described in the Project SUD, the maximum number of public parking spaces will be reduced by the number of parking spaces for dwelling units or group housing that are allowed to be used as public parking during any part of the day. Developer, through the Parking Garage Analysis process, will use best efforts to minimize the number of parking spaces provided, consistent with the City's Transit First Policy.

City, acting through the Planning Director in consultation with the Director of Transportation, may modify in whole or in part the Public Parking Requirement in this Section B after a written request from Developer, environmental review as required, and if Developer establishes to the satisfaction of City that either of the following conditions is met:

- Developer will construct parking facilities to be used jointly by residential tenants of the site and the College, to be owned and operated by Developer; or
- Developer will contribute funds to the College equal to the number of spaces established through the Parking Garage Analysis process for a College-sponsored parking facility, to be owned and operated by the College.

b. Interim Parking

During the initial site-wide grading phase of construction of the Project no publicly-available parking spaces will be provided. Developer will make good faith efforts to make parking spaces available for public use during the remaining construction phases of the Project. Availability of public parking space is dependent on construction activity, staging needs, safety considerations, and relevant operational considerations.

Developer (or other parking operator) will establish and offer hourly, daily, and monthly parking rates at market rate. Developer (or other garage operator) will establish a fee structure with the commitment of not inducing demand through discounted rates. Strategies to manage demand can include a pricing plan where weekly and monthly parking rates are charged a price equivalent to the base hourly rate. An additional goal of the interim parking operations is to provide data on the demand for long term public parking on the site. Accordingly, the developer (or other parking operator) may alter pricing structures to better understand demand, to the extent that the pricing structure does not intend to induce demand through discounts. Daily or hourly rates may be raised above base rate level to address increased demand, for instance during special events. Developer may negotiate discounted rates for priority College populations.

As described in the Phasing Plan and Community Benefits Linkages attached as Schedule 1 to this Agreement, permanent public parking will be made available to the public, including the College community, no later than the completion of phase two of construction of the Project.

C. Parking Garage Analysis

a. Parking Report. Not less than six months before submitting a development phase application for any phase of the Project that includes a permanent non-accessory parking facility, Developer will submit to the Planning Director, with copies provided to the Director of Transportation, a Parking Report prepared by a City-approved third-party transportation consultant that contains the following information.

- i. The status of vertical build-out in prior Development Phases of the Project, if any;
- ii. A summary of best available information on TDM efforts then being implemented by the College, including the most recently available data from surveys of College faculty, staff, and students and their transportation mode to and from the College, parking utilization associated with the College, and a discussion of how these travel behaviors are expected to change over the following five to ten years;
- iii. The current inventory of parking that is accessory to Project uses and public parking available at the Project Site;
- iv. Any parking use data collected during the interim parking period, including a full report of pricing structures tested during the interim period.
- v. The SFMTA shall furnish a description of current transit services and any transit service changes budgeted for implementation by the anticipated date of occupancy for the proposed Development Phase. The report shall also include information from BART, as available;
- vi. A conceptual analysis of the parking garage(s), including the expected capacity of the garage(s) at completion, a discussion of any features of the design(s) that would allow for adaptability of portions of the garage(s), and any requirements for future adaptation;
- vii. A narrative description of the approach to parking management and garage operations, including pricing structure, any joint use of parking spaces, and plans for queue abatement measures to avoid any excessive recurring queuing that could affect the operation of any Muni routes that operate on Frida Kahlo Way or on Ocean Avenue;
- viii. A description of how the information presented within the Parking Report will be reflected in the Development Phase Application.

b. Parking Recommendations.

- i. The Planning Director and the Director of Transportation will have 45 days after their receipt of the Parking Report to provide to Developer a combined set of written recommendations regarding, operations, or

management of the proposed parking garage, including the number of public spaces that Developer is required to provide.

- ii. Developer will meet and confer with the Director of Planning and Director of Transportation within 15 days of Developer's receipt of their written recommendations.
- iii. Developer will incorporate the public parking space requirement into the Project, and make commercially reasonable efforts to incorporate the written recommendations of the Director of Planning and Director of Transportation, and will respond to their written recommendations with a document that includes:
 1. The manner in which Developer will incorporate accepted recommendations into the development phase application; and
 2. A reasoned narrative setting forth the reasons it did not accept any parking recommendations.

C. Transportation Sustainability Fee

As described in Schedule 2-1, Developer will pay the Transportation Sustainability Fee ("TSF") in accordance with Planning Code section 411A, and subject to any annual escalation as permitted by the Development Agreement. The TSF must meet all requirements of, and will be payable on all Buildings in accordance with, Planning Code sections 411A.1-411A.8 and the Development Agreement.

D. SFMTA Contact

SFMTA commits to designating a staff person to follow up on the transportation-related components of the Project, including this Exhibit, the DA, and the FEIR. This staff person will be a point person for the Developer and the community.

EXHIBIT J-1
TRANSPORTATION DEMAND MANAGEMENT PLAN

[see attached]



BALBOA RESERVOIR TDM PLAN

APRIL 2020

RESERVOIR COMMUNITY PARTNERS

BALBOA RESERVOIR A TRANSIT ORIENTED DEVELOPMENT AND TDM

Balboa Reservoir is a transit oriented development, including 1,100 units of housing with a range of affordability which are designed to encourage multiple modes of transportation, including walking, bicycling and public transportation. Balboa Reservoir will provide onsite amenities, such as a childcare center, a community room, a playground, a dog park and a community garden. All of these amenities will serve to reduce vehicle trips to off-site locations.

The site is located proximate to several major transportation lines including Bart, Muni train lines, and several major bus lines. The site is proximate to a neighborhood commercial corridor which includes a groceries, restaurants, coffee shops and other neighborhood serving retail. The site is also proximate to many educational resources including public and private high schools and City College.

TRANSPORTATION DEMAND MANAGEMENT (TDM) PROGRAM

The Balboa Reservoir project will implement a comprehensive TDM program that includes family friendly measures. The program will include physical improvements to the site as well as programmatic offerings to residents. The Project team will implement the program for each phase of development (see Balboa Reservoir Phasing Plan). Notices of special restrictions will be recorded for each building. The initiating implementation of each measure shall be controlled by the development agreement, especially the documents describing project phasing and community improvements linkages, and later live on for the Life of the Project.

The following inputs were used in the SF TDM Tool to determine the point goal Balboa Reservoir needs to achieve to be in compliance with the city's TDM ordinance. The land use summary below results in a goal of 30 points, as shown in detail in Appendix A.

- APN: 3180/190
- Residential
- 1,100 units (980 rental units in multi-family buildings; 20 affordable homeownership units; and 100 town houses)
- 25% two bedroom or larger and 10% 3 bedroom or larger
- 18% affordable (55% AMI or lower)
- 32% affordable to moderate income (between 55% and 120% AMI)
- 550 Accessory Parking Spaces
- TAZ zone number 915; Neighborhood Parking Rate: 1.19

Balboa Reservoir will implement a set of the strategies detailed in this plan to achieve the 30-point goal. Specific TDM measures will be selected by the developer from this approved tool kit. Should

the land use profile of the project change, as permitted by the development agreement the TDM program points target and scoring shall be updated accordingly.

Some measures require an upfront investment in infrastructure, while others propose ongoing Programmatic measures. Physical Measures are marked with ,

while Programmatic measures are marked with . A table at the end of the document summarizes the proposed TDM program and sorts them by physical measures and programmatic measures.

PROPOSED TDM STRATEGIES

ACTIVE - 1: Improve Walking Conditions (Option A or B: 1 Point)

Option B: Balboa Reservoir will provide the recommended sidewalk width adjacent to the property and all required streetscape elements, as well as 50 feet of additional recommended sidewalk.

- **Mixed-use street:** Recommended width to achieve point: 15'
- **Neighborhood residential street:** Recommended width to achieve point: 12'
- Required streetscape elements in the neighborhood residential category typically include:
 - Curb ramps
 - Marked crosswalks
 - Pedestrian signals - countdown and advanced pedestrian signal
 - Street trees
 - Sidewalk planter strip
 - Stormwater control
 - Pedestrian lighting (at corners)

Option A: Should Option B not be feasible, Balboa Reservoir will provide the recommended sidewalk width adjacent to the property and all required streetscape elements, as well as implement five additional streetscape elements from the following options (listed in the Better Streets Plan, page 90) in addition to the required streetscape elements.

- Pedestrian-priority signal devices and timings
- High-visibility crosswalks
- Special crosswalk treatments
- Restrictions on vehicle turning movements at crosswalks
- Removal or reduction of permanent crosswalk closures
- Mid-block crosswalks
- Raised Crosswalks
- Extended bulb-outs
- Mid-block bulb-outs
- Center or side medians
- Pedestrian or refuge islands
- Transit bulb-outs
- Transit boarding islands
- Flexible use of the parking lane
- Parking lane planters

- Chicanes
- Sidewalk or median pocket parks
- Reuse of 'pork chops' and excess right-of-way
- Shared public ways
- Pedestrian-only streets
- Public stairs

The Balboa Reservoir Infrastructure Plan and Balboa Reservoir Design Guidelines include the proposed streetscape plan and sections that show the location, design, and dimensions of existing and proposed pedestrian-oriented streetscape elements along the project frontage(s).

 **ACTIVE-2: Bicycle Parking (Option B or Option C – 2 or 3 Points)**

Ample and easily accessible bicycle parking, secure Class 1 bicycle parking, has been associated with an increase in bicycling and a corresponding decrease in driving alone. Balboa Reservoir will provide Class 1 and Class 2 bicycle parking spaces beyond the Planning Code requirements at the rates identified below.

OPTION B Points: 2 points

Residential: One Class 1 Bicycle Parking space for each multi-family Dwelling Unit up to 100, plus one Class 1 space for every two multi-family Dwelling Units over 100. Two Class 2 Bicycle Parking spaces for every 20 multi-family Dwelling Units.

550 class one parking spaces

100 class two parking spaces

OR

OPTION C: 3 points

Residential: One and a half Class 1 Bicycle Parking spaces for each multi-family Dwelling Unit up to 100, plus one Class 1 space for every 1.33 multi-family Dwelling Units over 100. Three Class 2 Bicycle Parking spaces for every 20 multi-family Dwelling Units.

827 Class one (150 plus 677)

150 class two parking spaces

Both Class 1 and Class 2 bicycle parking spaces in multi-unit buildings will conform with all standards governing bicycle parking detailed in Planning Code Section 155.1, ensuring they will be easy to use and are located in convenient, safe and accessible locations. Class 1 bicycle parking will include at least 30 spaces for non-traditional bicycles, such as cargo bikes and bike trailers, as well

as outlets for charging electric bicycles. Approximate locations are identified in the bike parking plan in Appendix B.

☐ ACTIVE-5-A: Bike Repair Station (1 Point)

Balboa Reservoir will include one bicycle repair station in each multi-unit building to allow residents to maintain and fix their bicycles without having to purchase their own tools. The repair stations will be located in bicycle rooms or cages and include, at a minimum, a bicycle pump, wrenches, a chain tool, lubricants, tire levers, hex keys/Allen wrenches, torx keys, screwdrivers, and spoke wrenches.

☐ DELIVERY – 1: Delivery-Supportive Amenities (1 Point)

Balboa will offer temporary storage for package deliveries, laundry delivery or other deliveries for site residents. Being able to easily accept and securely store deliveries may reduce trips otherwise taken by residents driving alone. Storage will be made available in each of the multi-family buildings using a secure storage room or storage lockers. The site plan in the Design Guidelines shows approximate locations for each multi-unit building.

☐ FAMILY – 1: Family TDM Amenities (Option A, 1 Point)

Option A (1points):

- One storage unit per 20 multi-family dwelling units located in each garage/building that has carshare spaces. Storage units will have an interior space that is at least 35 inches high, 25 inches wide and 30 inches deep.
- 30 cargo bike parking spaces (count towards required bike parking spaces) with access to outlets for charging. Per the description for ACTIVE-2, Class 1 bicycle parking will include at least 30 spaces for non-traditional bicycles

☐ FAMILY – 2: On-site Childcare (2 Points)

The Balboa Reservoir development program includes an on-site childcare facility. The stand-alone facility is expected to significantly reduce vehicle trips due to its location adjacent to 1,100 residential units, 50 percent of which will be low income and more than half of which will be 2 or more bedrooms. In addition, this childcare facility will attract clients among adjacent City College of San Francisco (CCSF) employees and students, reducing trip lengths to access childcare options. The facility will meet licensing standards and requirements in local and state codes.

Outreach efforts for childcare providers will follow city best practices, including review by the Mayor’s Office of Housing and Community Development (MOHCD), as detailed in the Balboa Reservoir Childcare Plan to ensure there is a competitive process.

 **INFO-1: Multimodal Wayfinding Signage (1 Point)**

Effective wayfinding guides residents, visitors and employees to the wide variety of transportation options and infrastructure available to them. Balboa Reservoir will install pedestrian-scale, permanent signage in key locations directing people to the nearest transit stops, carshare parking, bikeshare location, bicycle parking and amenities, and taxi/Lyft/Uber/carpool pick-up and drop-off locations. Wayfinding signage will meet City standards for any on-street wayfinding signage, in particular for bicycle and car-share parking.

The site plan in Infrastructure Master Plan shows the general preliminary locations for wayfinding signage.

 **INFO-2: Real Time Transportation Information Displays (1 Point)**

Balboa Reservoir will install real time transportation information displays in all multi-family building lobbies. Information displayed will, at a minimum, include real time information for area transit options, walk time to transit locations, and availability of on-site car-share vehicles. Planned locations are shown in the Infrastructure Master Plan.

 **LU-2: Onsite Affordable Housing (Option C - 4 points)**

Fifty percent of all the units on site will be permanently affordable housing. Affordable housing generates fewer auto trips and related emissions.

- Eighteen percent of the dwelling units at Balboa Reservoir will be set aside for low-income housing (30 to 80 % of area median income (AMI)).
- An additional 15% of units will be available for moderate income residents with incomes between 80% and 120% AMI.
- An additional 17% of units will be provided as either low or moderate income units.

 **PKG-4: Parking Supply: Right sized parking (Option F – 6 Points)**

Balboa Reservoir will provide accessory parking at a maximum rate of 0.5 parking spaces per unit, which equals to 42% of the neighborhood parking ration of 1.19 and yields 6 points.

 **CCSF designated faculty and staff housing (1 point)**

Balboa Reservoir will collaborate with CCSF on reserving up to 150 housing units for CCSF staff and faculty. Assuming a 50% drive alone mode share¹ and four workdays per week for Balboa residents and, housing 150 faculty and staff could reduce an estimated 120 vehicle trips. Given the projected total number of daily trips generated at Balboa Reservoir from all land uses (10,985 daily), a reduction of 120 trips would equal 1.1% (the equivalent of one point)². If CCSF trip reductions were taken into account as well, the number of vehicle trips reduced through this measure would be higher. CCSF staff and faculty are expected to live in affordable housing units dedicated to moderate income households. The anticipated trip reduction is in addition to that anticipated due to onsite affordable housing.

  **CSHARE - 1: Car-share Parking and Membership (Option E - 5 Points)**

Balboa will designate one car-share parking space for every 40 provided dwelling units. The car-share parking spaces will be located in easily accessed locations within publicly accessible parking facilities. Car-share parking will be made highly visible through signage, which will serve both a directional and an educational/marketing purpose. Balboa Reservoir will comply with the quantity, location and related standards governing carshare parking detailed in San Francisco Planning code Sections 151.1 and 166. The planned locations of carshare vehicle parking are shown in Appendix B.

In addition to providing car-share parking, Balboa Reservoir will offer car-share memberships to households at a rate of one per multi-family dwelling unit on an annual basis, for the life of the project.

  **FAMILY 3- Family TDM Package – (2 Points)**

The Balboa Reservoir is a family friendly development that will prioritize amenities for families in the TDM program. The project will provide carshare amenities (CSHARE-1, Option E) and family friendly amenities (Family 1A and Family 1B) which when combined offer a compelling suite of

¹ Per a 2018 online survey of CCSF employees 66% of employees drove alone to work, 22% took transit; 5% walk or bike; 4% carpool and 3% took other modes. Fehr and Peers, CCSF TDM and Parking Plan, March 15, 2019.

² This estimate is based on an estimated total vehicle trip generation of 10,985 (Balboa Reservoir DSEIR, Appendix C, Table 3). We estimate that 150 housing units for CCSF staff and faculty would reduce 120 daily vehicle trips (assuming the average Balboa resident takes 2 commute trips per day, 4 days per week at an SOV rate of 50% and that CCSF faculty and staff would not drive to work at CCSF). The reduction of 120 trips would equal a percentage reduction of 1.1% or the equivalent of 1 point). This reduction does not take into account the trips reduced on the CCSF side.

family friendly transportation demand management amenities. If the project elects to provide at least 40% two bedroom or larger units, the project would qualify for 2 points under this category.



FAMILY – 1: Family TDM Amenities (Option B, 1 Point)

Option B (1 point) Balboa Specific Option:

- **21** electric cargo bikes or electric bikes with bike trailer, 3 per rental building, to be checked out on a trip-by-trip basis by residents.
- One collapsible shopping/utility cart for every 10 Dwelling Units. Carts shall be available for use to any unit by advanced reservation on an hourly basis (e.g., pen and paper sign up system, online, etc.).



BALBOA SPECIFIC: ACTIVE-4: Bike Share Membership (Location B – 2 Points)

On an annual basis, for the life of the project or as long as a bike sharing program is available, Balboa Reservoir will offer bike sharing benefits, described here, for approximately 980 multi-family rental dwelling units. The bike sharing benefits will include 50% of an annual bike share membership subsidy and 50% in ride credits equivalent for a 50% enrollment fee. Example: if an annual membership is \$100 then the Reservoir Community Partners (RCP) funded bike sharing benefits would include \$50 towards membership and \$50 credit towards rides on the bike share program, and the residents would be responsible for a \$50 enrollment fee. Requiring an enrollment fee ensures that only residents who intend to use the service sign up, leading to maximum return on investment. Should Bay Wheels cease service, RCP will amend the TDM program and offer bike/scooter sharing benefits with other bike or scooter share providers in the area, at a similar value.

PKG-1: Unbundle Parking (Location A – 1 Point)

Balboa Reservoir will lease or sell all accessory parking spaces associated with multi-family buildings separately from the unit rental or purchase fees. This reduces housing costs for residents who do not own a car and rewards the use of alternative modes of transportation. With the neighborhood parking rate being 1.19, the project qualifies for one point.



BALBOA SPECIFIC ACTIVE: Host a Bike Share Docking Station (1 Point)

RCP will host a bikeshare docking station on the project site, if deemed useful and desirable by SFMTA when the final infrastructure master plan is approved for construction (draft location

shown on site plan in Appendix B). RCP will locate the station off the public right of way, in an area operated by the Homeowners Association. Bike share companies would be responsible for maintenance and operations of the dock, including any utilities.

ADDITIONAL TRANSPORTATION DEMAND MANAGEMENT MEASURES

The Balboa Reservoir project is designed as a transit oriented and sustainable development. In addition to Transportation Demand Management measures identified above to meet the requirements of San Francisco's Planning Code, the project will include amenities and programming that will further reduce necessary vehicle trips for residents.

Additional Onsite amenities

Onsite playground, a dog park/run and community garden plots. As the closest playground and dog park are more than a mile away – outside of the typical walking radius - these amenities are expected to reduce vehicle trips, in particular in the afternoon and evening peak hour. Community garden plots reduce vehicle trips in two ways: residents are expected to take fewer trips to the grocery store and produce does not have to be delivered to the store, thereby reducing regional and local freight trips. The community garden trip reductions are included in the requested two points, as they are more difficult to forecast and expected to be small.

Additional Infrastructure Improvements

In addition to streetscape improvements onsite, the project will provide bicycle amenities on Lee Avenue and transit improvements on Frieda Kahlo Way, as part of a mitigation measure. These measures will support Balboa Reservoir residents as well as neighbors who choose to walk, bicycle or use public transit in the area.

Additional Onsite Programming

The project may offer programming to encourage children to walk or bike to school. This could include providing safe walking and biking directions and maps to resident families, promoting annual Walk & Roll to School Day and facilitate formation of walking school buses or bike trains, where parents take turns walking or biking children to nearby schools. In addition, carpooling to schools that are farther away could be facilitated/encouraged.

IMPLEMENTATION OF THE BALBOA RESERVOIR TDM PROGRAM

Onsite Transportation Demand Management (TDM) Coordinator

Balboa Reservoir will employ an onsite TDM coordinator who will be responsible for implementing and marketing TDM strategies, coordinate with CCSF on joint efforts, serve as the liaison with City staff regarding all aspects of TDM plan, including implementation, verification, monitoring and reporting. The transportation coordinator will also be responsible for ensuring that all physical elements are implemented according to City's TDM Program Standards and maintained and replaced as needed. The TDM Coordinator will attend trainings/workshops offered by the City on a regular basis.

MONITORING AND REPORTING

This document provides an overview of the TDM Program's three monitoring and reporting processes. The first process occurs prior to issuance of the First Certificate of Occupancy (San Francisco Department of Building Inspection) for a Vertical Improvement. This process will ensure that all physical improvements are completed in accordance with the plan. The second process occurs after the First Certificate of Occupancy is issued by the San Francisco Department of Building Inspection and the Vertical Improvement is operational. It includes monitoring of physical measures, as well as ongoing programmatic measures. An optional third process to revise an approved TDM Plan is also provided, which may occur at any point after approval of the Development Agreement.

Pre-Occupancy Monitoring and Reporting

Before construction starts the TDM requirements will be recorded on the deed of the property through a Notice of Special Restrictions (NSR). Once construction is complete, the city shall conduct a site visit to confirm that all applicable physical measures in the TDM plan have been implemented. Prior to the site visit, the TDM Coordinator shall provide to Planning Department staff a Pre-Occupancy Monitoring and Reporting Form including 1) a copy of the TDM Plan 2) the TDM Coordinator contact information 3) a copy of a signed letter stating that the TDM Coordinator agrees to distribute a copy of the TDM Plan tenant lease documents, and/or deeds to each new resident and 4) documentation that approved programmatic measures in the TDM Plan have or will be implemented as required. Within 30 days of the Pre-Occupancy Monitoring and Reporting Form submittal, Planning Department staff will review the documentation of the programmatic measures in the TDM Plan and schedule a site visit. During the site visit, Planning Department staff will verify that physical measures are provided as specified in the TDM Plan and complete corresponding sections of a Pre-Occupancy Monitoring and Reporting Form for programmatic measures. Planning Department staff will then review the documentation and finalize a Pre-Occupancy Monitoring and Reporting Form. This process, starting from the scheduled site visit date, shall not take longer than

30 days. The First Certificate of Occupancy from the Department of Building Inspection shall not be issued until the TDM Coordinator receives an approved Pre-Occupancy Monitoring and Reporting Form. The administrative fee associated with the TDM Plan Review Application covers the cost of pre-occupancy monitoring and reporting.

Ongoing Monitoring, Evaluation, and Refinement

During the established monitoring period, Planning Department staff will verify that the TDM Coordinator is maintaining physical measures and continuing to provide programmatic measures as specified in the TDM Plan. The TDM Coordinator will submit annual Ongoing Monitoring and Reporting Forms and supporting documentation, along with the associated administrative fee. The first Ongoing Monitoring and Reporting Form shall be due within 30 calendar days of the 18 month anniversary of the issuance of the First Certificate of Occupancy. Subsequent Ongoing Monitoring and Report Forms shall also be due within 30 calendar days of the 18 month anniversary of the issuance of the First Certificate of Occupancy.

Planning Department staff will conduct a site visit once every three years to confirm all approved physical measures in the TDM Plan continue to be implemented and/or installed. TDM coordinators will be informed in advance of these site visits. The project shall submit annual monitoring reports. If the Project is in good standing (i.e., submits satisfactory Ongoing Monitoring and Reporting Forms for five consecutive years), then the annual requirement will shift to one submittal every three years. If, at any time, the Project fails to demonstrate satisfactory ongoing monitoring and reporting, the Project may be required to revert back to an annual submittal schedule until the Project again demonstrates five consecutive years of satisfactory monitoring and reporting.

TDM PROGRAM UPDATES

At any time after the Planning Department approves a Development Project's building permit, the property owner may propose an update to the TDM Plan by submitting a TDM Plan Update Application. The Planning Department shall ensure that the amended TDM Plan meets the TDM Program Standards that were in effect at the time that the Development Project's first Development Application was filed or the TDM Program Standards in effect at the time that the TDM Plan Update Application is filed, if elected by the project sponsor. Possible reasons that a property owner may request review of a TDM Plan by the Planning Department include altering the TDM measures within the TDM Plan¹ or reducing or increasing the number of Accessory Parking spaces associated with the Development.

TDM MEASURES SUMMARY

The table below summarizes the proposed TDM measures. In addition, to the TDM Tool output, which does not capture the Balboa Specific or otherwise modified points.

TDM Measure			
Physical/Upfront Investment	Category	Option	Points
Provide wide sidewalks, extend sidewalks beyond property, streetscape elements that encourage active transportation	ACTIVE-1	A or B	1
Provide secure and public bike parking above code requirements	ACTIVE-2	B or C	2 or 3
Provide bike repair station	ACTIVE-5A	-	1
Provide bike share docking station		Balboa Specific	1
Provide package delivery lockers in each building	DELIVERY-1	-	1
Provide car seat storage near carshare spaces & cargo bike parking	FAMILY-1	A	1
Provide on-site childcare facilities and services	FAMILY-2	-	2
Multimodal wayfinding signage	INFO-1	-	1
Real-time transportation information in lobbies	INFO-2	-	1
Provide on-site affordable housing	LU-2		4
Parking Supply: Right sized parking	PKG-4	F	6
CCSF staff/faculty housing (1 point per 100 units)		BALBOA SPECIFIC	1
Provide parking spaces for on-site vehicle share vehicles and memberships	CSHARE-1	E	5
			26 to 28
Operational			
Provide bike share memberships to each unit	ACTIVE-4	B, MODIFIED	2
Host a bike share docking station	BALBOA SPECIFIC		1
Provide vehicle share vehicles and memberships	CSHARE-1	E	(above)
Provide cargo bikes or electric bikes	FAMILY-1	B, MODIFIED	1
Tailored marketing, including new resident kits, including one-time transit incentive	INFO-3	B	2
Unbundle parking from all tenant leases	PKG-1	A	1
Dedicated on-site transportation coordinator			7
	Total		33 to 35

REFERENCES

DESIGN GUIDELINES AND INFRASTRUCTURE MASTER PLAN

- The location, design, and dimensions of existing and proposed pedestrian-oriented streetscape elements along the project frontage(s)
- Approximate location of delivery amenities (lockers/mail room) in the lobby of each building
- Car-Share Parking, Bike Parking Locations and Wayfinding Plan
 - Class 1 bike parking locations
 - Class 2 bike parking locations
 - Possible new bike share station location
 - Use bike/ped plan as a base map
- Car-share parking locations
- Wayfinding signage
- Real-time transportation information locations

BALBOA RESERVOIR CHILDCARE PLAN

TDM TOOL OUTPUT

This appendix includes the TDM Tool output for the strategies Balboa Reservoir selected from the menu of options. Balboa Reservoir intends to claim points for Family-1, Option A and B, which is not reflected in the total point count due to a glitch in the tool.

EXHIBIT K
SCHEDULE TEMPLATE FOR LATER APPROVALS

Milestone Schedule #2 for Executive Directive on Housing:
First post-entitlement Schedule Requirements

Development partners will submit a project schedule with Basis of Design or no later than 30 days after entitlement upon request from the City, via the housing delivery agencies (OEWD/TIDA/OCII). This schedule is intended to support and guide City review and staff capacity planning between entitlement and temporary certificate of occupancy (TCO). This schedule should include the following major milestones and be in the format described below. Public Works Infrastructure Taskforce and housing delivery agencies will review this schedule and then share this schedule with City departments for feedback. With department feedback in hand, Public Works Infrastructure Taskforce and housing delivery agencies will call a meeting with development partners for schedule confirmation.

Milestones to be included:

City approvals:

- **Subdivision/mapping actions**
- **Phase application**
- **Transaction documents** (any easements, street vacations, etc.)
- **Infrastructure engineering/permit applications**
 - Example: Street Improvement Plan (SIP), major systems, like AWSS
- **Vertical design review**
 - Examples: Site permit, building permit, schematic design/detailed design, construction docs
- **Any necessary commission approvals**
- **Start of construction** (demolition/site prep, horizontal and/or vertical)
- **Substantial completion**
- **City acceptance of infrastructure**
- **Opening of horizontal infrastructure**
- **TCO**
- **Any other relevant major milestones**

Non-City approvals:

- **Any associated non-San Francisco approvals** (i.e. Navy, Caltrans, Caltrain, State lands, etc.)
 - Example: Caltrans encroachment permit

Schedule format:

- The schedule should be in Gantt chart format
 - Time should be in in fiscal years via months or quarters at the top
 - Milestones should be in rows on the left

- Start dates (day/month/year) and durations in days should be indicated for each milestone
- Project should be broken out into major Phases and sub Phases, if applicable
- The planning horizon should include: 1st Phase app, Tent./Final Map, vertical design review, start of horizontal/vertical construction, substantial completion, City acceptance, TCO
- The preferred schedule software is Microsoft Project

Milestone Schedule #3 for Executive Directive on Housing:
Phase Application Preliminary Information

Development partners will submit pre-Phase Application information to the Planning Department with accompanying schedule upon request from the City, via the housing delivery agencies (OEWD/TIDA/OCII). The schedule must include the Phase Application milestones listed below, as applicable. The City will require a more detailed schedule during Phase Application review, but this high-level pre-Phase Application schedule will support and guide City design review and staff capacity planning.

This schedule should be in the format described below. Planning and the housing delivery agencies will review this schedule and then share this schedule with City departments for feedback. With department feedback in hand, Planning and Managing Agency will call a meeting with development partners for schedule confirmation.

Milestones to be included:

City approvals:

- **Phase application submittal**
- **Transaction documents** (any easements, street vacations, etc.)
- **Subdivision/mapping actions**
- **Horizontal Design review** (Street Plan, Infrastructure, and Community Benefits Plan)
- **Infrastructure engineering/permit applications**
- **Vertical Design Review**
- **Submittal/approval of Site Permit/Building Permit**
- **Start of horizontal/vertical construction**
- **Public infrastructure acceptance**
- **Building permits processes, building construction/occupancy (TCO)**
- **Any other relevant major milestones**

Non-City approvals:

- **Any associated non-San Francisco approvals** (i.e. Navy, Caltrans, Caltrain, State lands, etc.)

Schedule format:

- The schedule should be in Gantt chart format
 - Time should be in in fiscal years via months or quarters at the top
 - Milestones should be in rows on the left

- Project should be broken out into major Phases and sub Phases, if applicable
- The planning horizon for post-entitlement should include at least the first two post-entitlement years (five years for Development Agreements)
- The preferred schedule software is Microsoft Project, but the City will accept Microsoft Excel format, if that is the development team's preference

Milestone Schedule #4 for Executive Directive on Housing:
Improvement Plan Schedule Requirements

Development partners will submit a project schedule with any Street Improvement Permit (SIP) submittal. This schedule is intended to support and guide City review and staff capacity planning between SIP and Final Map(s), or other final City pre-construction approvals.

This schedule should include the following major milestones and be in the format described below. Public Works Infrastructure Taskforce and housing delivery agencies will review this schedule and then share this schedule with City departments for feedback. With department feedback in hand, Public Works Infrastructure Taskforce and housing delivery agencies will call a meeting with development partners for schedule confirmation.

Milestones to be included:

City approvals:

- **Subdivision/mapping actions**
- **Phase application and approvals**
- **Transaction documents** (any easements, street vacations, etc.)
- **Infrastructure engineering/permit applications**
 - Example: Street Improvement Plan (SIP), storm water plan, and other major systems, like AWSS or backwater system
- **Vertical design review**
 - Examples: Site permit, building permit, schematic design/detailed design, construction docs
- **Any necessary commission approvals**
- **Start of construction** (demolition/site prep, horizontal and/or vertical)
- **Substantial completion**
- **City acceptance of infrastructure**
- **Opening of horizontal infrastructure**
- **TCO**
- **Any other relevant major milestones**

Non-City approvals:

- **Any associated non-San Francisco approvals** (i.e. Navy, Caltrans, Caltrain, State lands, etc.)
 - Example: Caltrans encroachment permit

Schedule format:

- The schedule should be in Gantt chart format

- Time should be in in fiscal years via months or quarters at the top
- Milestones should be in rows on the left
- Start dates (day/month/year) and durations in days should be indicated for each milestone
- Project should be broken out into major Phases and sub Phases, if applicable
- The planning horizon should include: SIP, Transactional Documents, Tent./Final Map, Vertical Design, SoC, TCO
- The preferred schedule software is Microsoft Project

Milestone Schedule #5 for Executive Directive on Housing:
Post-Final map(s) Schedule Requirements

Development partners will submit a project schedule no more than two weeks after Final Map approvals (or other pre-construction phase final City approval) upon request from the City, via the housing delivery agencies (OEWD/TIDA/OCII). This schedule is intended to support and guide City review and staff capacity planning between final pre-construction approvals and start of construction.

This schedule should include the following major milestones and be in the format described below. Public Works Infrastructure Taskforce and housing delivery agencies will review this schedule and then share this schedule with City departments for feedback. With department feedback in hand, Public Works Infrastructure Taskforce and housing delivery agencies will call a meeting with development partners for schedule confirmation.

Milestones to be included:

City approvals:

- **Subdivision/mapping actions**, if any remain
 - Example: Operations and maintenance manual
- **Transaction documents** (any easements, street vacations, etc.), if any tasks remain
 - Example: Release parcels from loan collateral
- **Infrastructure engineering/permit applications**
 - Example: SIP permit plan set, permit to enter
- **Infrastructure construction**
 - Contractor to mobilize
- **Start of construction**
- **Any other relevant major milestones**

Non-City approvals:

- **Any associated non-San Francisco approvals** (i.e. Navy, Caltrans, Caltrain, State lands, etc.)
 - Example: Caltrans encroachment permit

Schedule format:

- The schedule should be in Gantt chart format

- Time should be in in fiscal years via months or quarters at the top
- Milestones should be in rows on the left
- Start dates (day/month/year) and durations in days should be indicated for each milestone
- Project should be broken out into major Phases and sub Phases, if applicable
- The planning horizon should include: Final map(s) (or other final pre-construction City action), start of construction, substantial completion, City acceptance, opening of horizontal infrastructure, TCO
- The preferred schedule software is Microsoft Project.

Milestone Schedule #6 for Executive Directive on Housing:
Start of Construction (Horizontal and/or Vertical) Schedule Requirements

Development partners will submit a project schedule no more than four weeks before start of construction date upon request from the City, via the housing delivery agencies (OEWD/TIDA/OCII). This schedule is intended to support and guide City review and staff capacity planning between start of construction and start and opening of horizontal infrastructure and/or temporary certificate of occupancy (TCO).

This schedule should include the following major milestones and be in the format described below. Public Works Infrastructure Taskforce and housing delivery agencies will review this schedule and then share this schedule with City departments for feedback. With department feedback in hand, Public Works Infrastructure Taskforce and housing delivery agencies will call a meeting with development partners for schedule confirmation.

Milestones to be included:

City approvals:

- **Subdivision/mapping actions**, if any remain
- **Transaction documents** (any easements, street vacations, etc.), if any tasks remain
- **Infrastructure engineering/permit applications**
- **Infrastructure construction**
- **Start of construction**
- **Substantial completion**
- **City acceptance of infrastructure**, if any, including Board of Supervisor approvals
- **Opening of horizontal infrastructure**
- **TCO**
- **Any other relevant major milestones**

Non-City approvals:

- **Any associated non-San Francisco approvals** (i.e. Navy, Caltrans, Caltrain, State lands, etc.)
 - Example: Caltrans encroachment permit

Schedule format:

- The schedule should be in Gantt chart format
 - Time should be in in fiscal years via months or quarters at the top
 - Milestones should be in rows on the left
 - Start dates (day/month/year) and durations in days should be indicated for each milestone
- Project should be broken out into major Phases and sub Phases, if applicable
- The planning horizon should include: Final map(s) (or other final pre-construction City action), start of construction, substantial completion, City acceptance, opening of horizontal infrastructure, TCO
- The preferred schedule software is Microsoft Project.

EXHIBIT L CHILD CARE PROGRAM

This Exhibit L describes the child care program for the Project (the “**Child Care Program**”). All capitalized terms used in this Child Care Program and not specifically defined herein will have the meanings ascribed to them in the Development Agreement by and between the City and County of San Francisco, a municipal corporation, and Reservoir Community Partners LLC, a Delaware limited liability company (the “**Agreement**”).

1. Developer will provide approximately 7,500 gross square feet of rentable area for a child care facility intended to serve approximately 100 children, currently anticipated to be built on Parcel B with an adjacent open space for child care use (as required by local/State law). Developer will deliver the child care facility in warm shell condition, with the space demised to meet occupancy separation requirements (minus finishes on wall, floor and ceiling), stubs for standard utilities, path to a location for mechanical equipment, storefront and rear access as required, and other items required to obtain a temporary certificate of occupancy to allow a tenant to proceed with its improvements. The child care provider will be a nonprofit public benefit corporation. The child care provider will specify the tenant improvements necessary for the space, which Developer will not be responsible for providing under this Agreement.

2. A State-licensed child care provider will operate in the space under the following terms, provided that all Later Approvals and applicable operating and licensing and other requirements as may be necessary are first obtained.

a. Provider will comply with all State guidelines and applicable local guidelines for operating a child care facility.

b. Provider will operate a facility licensed to serve approximately 100 children with the final number to be determined based on state and any local licensing requirements.

c. Developer or subsequent owner of the building in which it is located will include (and require compliance with) a provision in its lease with the child care provider requiring the provider to reserve at least fifty percent (50%) of the maximum capacity of the child care facility to be affordable to children of households of low income (as determined and defined by the license for the facility issued by the California Department of Social Services), and subject to availability of operating subsidy. Operators are encouraged to work with the San Francisco Office of Early Care and Education to learn about Early Learning Scholarships for low- and moderate-income families as well as other operator resources.

d. Programs will serve a broad range of age groups, including infants and toddlers.

e. Openings will be made available to the general public on the same terms and conditions as those for Project residents, employees and users.

3. The operating term for the child care facility will equal the “**life of the Project**,” as such term is defined in the “**NSR**” (defined in Section 5). Subject to the provisions of this Exhibit L, the Developer will use commercially reasonable efforts to lease the space to a child care operator at all times for the life of the Project. The operating term may be fulfilled by more than one child care operator over the life of the Project. The Developer will comply with the terms below during initial leasing and periods of operator turnover and/or vacancy periods.

a. (i) On the earlier to occur of (A) applying for a First Construction Document (as defined in San Francisco Building Code Section 107A.13.1(a)(8)) for the building in which the child care facility is located, and (B) 15 business days before initially offering the facility for rent and (ii) within 15 business days following the expiration or termination of a child care operator’s lease for the facility, the owner of the facility will notify governmental and nonprofit entities that can assist in publicizing the availability of the facility of the opportunity to lease it, including, at a minimum, the following entities: the San Francisco Office of Early Care and Education (or any successor agency), the Family Child Care Association of San Francisco, the Children's Council, [City College Childcare Program Operator] and Wu Yee Children's Services.

b. If the child care space remains vacant for more than three years after DBI has issued of a first certificate of occupancy (including any temporary certificate of occupancy) for the building in which the facility is located, despite Developer’s commercially reasonable efforts to lease it at prevailing child care facility market terms (comparable to other similarly-sized and geographically proximate licensed child care facilities) to an initial child care operator, and Developer wishes to be released from its obligation to lease the facility to a child care operator, then Developer will have the right to pay City an amount equal to \$ _____ [in lieu child care facility fee that would otherwise be due at the Effective Date if the fee was not waived], proportionately adjusted to reflect any increase between the published CPI Index in effect as of the Effective Date and the published CPI Index in effect at the time such payment is made (as adjusted, the “**Base Fee**”), plus an amount equal to 10% of the Base Fee, for deposit in the Child Care Capital Fund established under Planning Code Section 414.14. On paying such amount to City, the Developer may use the facility for any use permitted under the Project SUD after receiving required approvals and permits pursuant to the Project SUD.

c. If after having leased the facility to at least one child care operator, the child care space remains vacant for more than three years after the termination or earlier expiration of the most recent child care operator's lease despite Developer's commercially reasonable efforts to lease the facility at prevailing child care facility market terms (comparable to other similarly-sized and geographically proximate licensed child care facilities operated by a nonprofit public benefit corporation) to a child care operator, and Developer wishes to be released from its obligation to lease the facility to a child care operator, then Developer will have the right to pay City an amount equal to the Base Fee prorated over a twenty-five (25) year period, with a credit for any time the facility was operated by a child care provider in compliance with this Child Care Program. On paying such amount to City, the Developer may use the facility for any use permitted under the Project SUD after receiving required approvals and permits pursuant to the Project SUD.

4. Developer or subsequent owner of the building in which the child care facility is located cannot charge rent (including security, common building charges and utilities, etc.) to the child care operator that exceeds prevailing market rent comparable to other similarly-sized and geographically proximate licensed child care facilities.

5. Developer or subsequent owner of the building in which the child care facility is located will execute the Notice of Special Restrictions included in the Approvals to dedicate the space for child care use and to incorporate the terms of this Child Care Program in form and substance approved by Planning ("NSR"). The NSR will be recorded against the applicable parcel within the Project Site at the earlier to occur of the final map that includes the child care facility is recorded or the date the First Construction Document is issued for the building that will contain the child care facility.

6. In consideration of this Child Care Program community benefit and except as provided in Section 3.b, Section 3.c, and Section 7, the Project will not be subject to the residential child care fee (Planning Code Sec. 414A) and that fee will be waived. For the avoidance of doubt, this waiver applies to all of the buildings constructed on the Project Site pursuant to this Agreement.

7. Phasing/performance requirements for the child care facility will be detailed in Schedule 1 (Phasing Plan and Community Benefits Linkages). If DBI has not issued a certificate of occupancy (including any temporary certificate of occupancy) for the child care facility prior to the expiration of the Term but Developer has received a First Construction Document for any Building, then Developer shall pay to City an amount equal to the Base Fee plus 20% of the Base Fee at the end of the Term.

EXHIBIT M
MASTER INFRASTRUCTURE PLAN

BALBOA RESERVOIR INFRASTRUCTURE PLAN

JUNE 12, 2020

Prepared by



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TABLE OF CONTENTS

1. INTRODUCTION	1
1.1 Purpose	1
1.2 Design Standards and Guidelines.....	1
1.3 Land Use Program	1
1.4 Property Acquisition, Dedication, and Easements	2
1.5 Project Datum	3
1.6 Conformance with EIR/EIS & Entitlements.....	3
1.7 Applicability of Uniform Codes and Infrastructure Standards	3
1.8 Master Utility Plans.....	3
1.9 Project Phasing	3
1.10 Phases of Infrastructure Construction	4
1.11 Operation and Maintenance	5
1.12 Companion Documents	5
2. SUSTAINABILITY	12
2.1 Sustainable Infrastructure	12
3. SITE DEMOLITION.....	14
3.1 Scope of Demolition.....	14
3.2 Phases of Demolition.....	14
4. GEOTECHNICAL CONDITIONS	15
4.1 Existing Site Geotechnical Conditions.....	15
4.2 Existing Site Geotechnical Constraints	15
4.3 Site Grading	16
4.4 Foundations	16
4.5 Stormwater Infiltration	16
4.6 Geotechnical Approaches	16
4.6.1 Site Grading Approach	16
4.6.2 Foundation Approach.....	17
4.6.3 Stormwater Infiltration Approach.....	17
4.7 Schedule for Additional Geotechnical Studies.....	17
5. SITE GRADING	19
5.1 Project Datum.....	19

5.2	Existing Site Conditions	19
5.3	Site Geotechnical Constraints and Approaches.....	19
5.4	Project Grading Overview	20
5.5	Proposed Grading Designs.....	20
5.5.1	Building Areas	20
5.5.2	Proposed Roadways.....	20
5.5.3	Overland Release.....	21
5.6	Proposed Site Earthwork	21
5.7	Cut/Fill Quantities	21
5.8	Phases of Grading Activities and Approvals.....	21
6.	STREET, MOBILITY AND CIRCULATION DESIGNS.....	26
6.1	Plan Overview.....	26
6.2	Public Street Modes of Travel and Access	26
6.2.1	Pedestrian Circulation and Accessibility.....	26
6.2.2	Bicycle Circulation.....	26
6.2.3	Vehicular Circulation and Intersections.....	27
6.2.4	Fire Department Access.....	27
6.2.5	Parking, Loading, and Service.....	28
6.2.6	Large Vehicle Access	28
6.3	Public Street System	29
6.3.1	Public Street Layout and Parcelization	29
6.3.2	Roadway Dimensions.....	30
6.4	Public Street Network and Hierarchy.....	30
6.4.1	Street Zones and Designs.....	30
6.5	Components of Public Streets	31
6.5.1	Curb Heights.....	31
6.5.2	Paving.....	31
6.5.3	Street Planting.....	31
6.5.4	Sustainable Water Strategies.....	31
6.5.5	Lighting	31
6.5.6	Accessible Loading.....	32
6.5.7	Utility, Driveway, and Streetscape Coordination.....	33

6.6	Traffic Calming	33
6.6.1	Raised Mid-Block Crosswalks.....	33
6.6.2	Street Chicane.....	34
6.6.3	Intersection Bulb-Outs.....	34
6.7	Off-Site Traffic Signalization	34
6.7.1	Frida Kahlo Way and North Street Intersection.....	35
6.8	On-Site Traffic Controls.....	35
6.9	Public Transportation System.....	35
6.10	SFMTA Infrastructure	35
6.11	Acceptance and Maintenance of Street Improvements	36
6.12	Phasing of New Roadway Construction	36
6.13	Lee Avenue Right-of-Way	36
7.	OPEN SPACE AND PARKS	60
7.1	Proposed Open Space and Parks to be built by Developer	60
7.2	Phasing, Ownership, Operation, and Maintenance	60
8.	UTILITY LAYOUT AND SEPARATION	62
8.1	Utility Systems	62
8.2	Utility Layout and Separation Criteria	62
8.3	Conceptual Utility Layout	62
8.4	Utility Layout and Clearance Design Modifications and Exceptions	62
9.	LOW PRESSURE WATER SYSTEM.....	70
9.1	Existing Low Pressure Water System.....	70
9.2	Proposed Low Pressure Water System	70
9.2.1	Project Water Supply	70
9.2.2	Project Water Demands.....	70
9.2.3	Project Water Distribution System.....	71
9.2.4	Low Pressure Water Design Criteria.....	72
9.2.5	Proposed Fire Hydrant Locations	72
9.2.6	Proposed Fire Department Standpipe Outlets.....	72
10.	NON-POTABLE WATER SYSTEM.....	76
10.1	Existing Non-Potable Water System	76
10.2	Proposed Non-Potable Water System	76

10.3 Non-Potable Water System Phasing	76
11. AUXILIARY WATER SUPPLY SYSTEM (AWSS).....	78
11.1 Existing AWSS Infrastructure.....	78
11.2 AWSS Regulations and Requirements.....	78
11.3 Proposed AWSS Infrastructure	78
12. COMBINED SEWER SYSTEM.....	81
12.1 Existing Combined Sewer.....	81
12.1.1 Existing Conditions	81
12.1.2 Existing Drainage Area	81
12.1.3 Existing Sewer Demands	81
12.1.4 Existing Combined Sewer System	81
12.2 Proposed Combined Sewer System	81
12.2.1 Proposed Sewer Demands.....	81
12.2.2 Proposed Stormwater Flows	82
12.2.3 Proposed Combined Sewer Capacity and Design Criteria	82
12.2.4 Proposed Combined Sewer System.....	83
12.2.5 Pipe Material.....	83
12.2.6 Combined Sewer Construction and Phasing	83
13. STORMWATER MANAGEMENT SYSTEM.....	87
13.1 Existing Stormwater Management System.....	87
13.2 Proposed Stormwater Management System	87
13.2.1 San Francisco Stormwater Management Requirements and Design Guidelines...	87
13.2.2 Proposed Site Conditions and Baseline Assumptions	87
13.2.3 Private Parcel Stormwater Management Design Concepts.....	88
13.2.4 Public ROW Stormwater Management Design Concepts	88
13.2.5 Stormwater Management Phasing.....	89
13.2.6 Conceptual Stormwater Management Sizing	89
13.3 Stormwater Control Plan	89
13.4 Phases for Stormwater Management System Construction.....	90
13.4.1 Phase 1 Stormwater Management Construction	91
13.4.2 Phase 2 Stormwater Management Construction	91

14. DRY UTILITY SYSTEMS 94

- 14.1 Existing Dry Utility Systems 94**
 - 14.1.1 Electric 94**
 - 14.1.2 Natural Gas 94**
 - 14.1.3 Communications..... 94**
- 14.2 Project Power Providers and Requirements 94**
- 14.3 Proposed Joint Trench..... 95**
- 14.4 Street Lights 95**
- 14.5 Public Utility Easements 95**
- 14.6 Phases for Dry Utility Systems Construction 96**

15. EXISTING CITY COLLEGE OF SAN FRANCISCO UTILITIES 100

- 15.1 Existing Private Utilities 100**
 - 15.1.1 Fire Water..... 100**
 - 15.1.2 Sanitary Sewer 100**
 - 15.1.3 Storm Drain..... 100**
 - 15.1.4 Geothermal Wells..... 100**
- 15.2 Relocation of Private Utilities 100**

FIGURES

Figure 1.0	Site Location
Figure 1.1A	Project Boundary
Figure 1.1B	Project Limits
Figure 1.2A	Existing Property Lines & Easements
Figure 1.2B	Proposed Property Lines & Easements
Figure 1.3	Project Phasing
Figure 5.1	Existing Site Topography
Figure 5.2	Proposed Grading
Figure 5.3	Proposed Watershed
Figure 5.4	Proposed Overland Release
Figure 6.1	Proposed Street System
Figure 6.2	Proposed Bike Facility
Figure 6.3	Traffic Calming Measure
Figure 6.4A-F	Raised Crosswalks
Figure 6.5A-F	Intersection Geometry
Figure 6.6	Frida Kahlo Way Intersection
Figure 6.7	Pavement Surfaces
Figure 6.8	Fire Access Diagram
Figure 6.9	Loading and Service Plan
Figure 6.10	Alternative Lee Avenue Cross Section
Figure 7.1	Proposed Open Spaces
Figure 8.1	Utility Separation Criteria
Figure 8.2A-F	Typical Utility Cross Sections
Figure 9.1	Proposed Low Pressure Water System
Figure 9.2A	Proposed Low Pressure Water Fire Hydrant Locations
Figure 9.2B	Proposed Standpipe Outlet Locations
Figure 11.1	Proposed AWSS System
Figure 12.1	Proposed Combined Sewer System
Figure 12.2	Proposed Drainage Areas
Figure 12.3	Example Stormwater Detention Alternatives
Figure 13.1	Stormwater Drainage Management Areas
Figure 13.2	Stormwater Control Plan
Figure 14.1A	Proposed Joint Trench System – Option 1
Figure 14.1B	Proposed Joint Trench System – Option 2
Figure 14.2	Proposed Gas System
Figure 15.1A	Existing City College Utilities
Figure 15.1B	Proposed City College Utility Connections

APPENDICES

Appendix A	Balboa Reservoir Design Standards and Guidelines, Chapter 5
Appendix B	Preliminary Geotechnical Report
Appendix C	SU-30 and WB-40 Design Vehicle Movements
Appendix D	Fire Engine and Fire Truck Turning Movements
Appendix E	Passenger Vehicle Turning Movements
Appendix F	Fire Flow Evaluation
Appendix G	"Balboa Reservoir Hydrologic and Hydraulic Modeling" memo by BKF, dated June 12, 2020
Appendix H	Balboa Reservoir Design Standards and Guidelines, Sustainable Neighborhoods Framework

The appendices are for reference only and are not approved as part of the Infrastructure Plan approval.

1. INTRODUCTION

1.1 Purpose

This Infrastructure Plan is an exhibit to the Development Agreement (DA) between Balboa Community Partners, LLC (Developer) and City and County of San Francisco (City). The Infrastructure Plan describes the infrastructure to be constructed for the Balboa Reservoir Project (Project), associated with Project sustainability, demolition, grading, street and transportation improvements, open space and park improvements, low pressure water system, combined sewer system, auxiliary water supply system (AWSS), stormwater management system and dry utility system. Initially capitalized terms unless separately defined in this Infrastructure Plan have the meanings and content set forth in the DA. Initially capitalized terms unless separately defined in this Infrastructure Plan have the meanings and content set forth in the DA.

1.2 Design Standards and Guidelines

The Balboa Reservoir Design Standards and Guidelines (DSG) is a separate document that establishes the design framework and detailed standards that guide the design of open spaces and buildings. The DSG is approved by the Planning Commission and is a companion document to the Infrastructure Plan. Chapter 5 of the DSG has been included as Appendix A to the Infrastructure Plan as it is relevant to the design of the streets, pedestrian network, loading zones and other features within the public right of way.

1.3 Land Use Program

The Project Site is located north of Ocean Avenue, West of Frida Kahlo Way, Southwest of Riordan High School and east of Plymouth Avenue as shown in Figure 1.0. The project boundary includes approximately 17.6 acres (Block 3180, Lot 190) as shown on Figure 1.1A. The proposed Project includes the redevelopment of the Project Site into a mixed-use development including residential, community room, limited retail, and parking. The proposed Project will also include public access areas and open spaces as well as public and private streets which extend beyond the project boundary. The limits of proposed improvements are shown in Figure 1.1B.

Overall the proposed Project will construct up to approximately 1,640,400 gross square feet (gsf) including approximately 1,100 residential units, approximately 7,500 gsf of retail use, approximately 339,900 gsf of parking, and approximately 10,000 gsf of daycare facilities.

Table 1.1: Proposed Development Program Scenarios

Proposed Building Use	Preferred Development Program
Residential	1,100 total units <i>450 market-rate units</i> <i>550 affordable units</i> <i>100 townhomes</i>
Retail	7,500 sf
Day Care	10,000 sf
Parking	339,900 sf
Public Open Space	4 acres

The land use program may be adjusted in the future provided that it remains within the limits analyzed under the Project EIR. The Project utility demands and infrastructure requirements have been evaluated based on the Development Program that results in the highest utility demand. Accordingly, future adjustments are not anticipated to significantly change the overall Project utility demands or general infrastructure requirements outlined in this Plan.

1.4 Property Acquisition, Dedication, and Easements

The mapping, dedication and acceptance of streets and other infrastructure improvements is anticipated to occur through the subdivision mapping process. Except as otherwise noted, infrastructure described in this Infrastructure Plan shall be constructed within the public right-of-way or dedicated easements to provide for access and maintenance of infrastructure facilities. Existing and Proposed Property lines and easements are shown on Figure 1.2A and Figure 1.2B respectively.

Public service easements will be allowed within the Project as necessary to provide infrastructure and services to the Project and are subject to review and approval by the affected City agency. Proposed public water, combined sewer, auxiliary water supply system (AWSS), and power easements benefitting the San Francisco Public Utilities Commission (SFPUC) on the property will be reviewed on a case-by-case basis. Full access for vehicles and equipment for the maintenance and repair of utility mains will be provided. Public utilities within easements will be installed in accordance with applicable City regulations for public acquisition and acceptance within public utility easement areas, including provisions for maintenance access. Where improvement standards proposed herein differ from the City and County of San Francisco Subdivision Regulations (Subdivision Regulations), such standards and infrastructure shall

be subject to design modification or exception requests and reviewed by the affected City Agencies during the Project Phase application or construction document approval process. The City strongly prefers public utilities be installed within public rights-of-way. With the exception of those easement areas shown herein, public utilities in easements will only be allowed at the City's sole discretion during detailed design.

1.5 Project Datum

Elevations referred to herein, are based on the CCSF 2013 NAVD88 Vertical Datum.

1.6 Conformance with EIR/EIS & Entitlements

This Infrastructure Plan has been developed to be consistent with Project mitigation measures required by the Draft Environmental Impact Report (EIR) and other entitlement documents. Regardless of the status of their inclusion in this Infrastructure Plan, the mitigation measures of the EIR shall apply to the Project.

1.7 Applicability of Uniform Codes and Infrastructure Standards

The Infrastructure Plan is intended to comply with the current City of San Francisco Subdivision Regulations. The Infrastructure Plan may be modified in the future to the extent that future modifications are in accordance with the current City of San Francisco Subdivision Regulations and the DA. Approval of future modifications will require approval from the relevant City agencies.

1.8 Master Utility Plans

Each publicly-owned or accepted infrastructure system described herein will be more fully described and evaluated in Master Utility Plans (MUPs), which will be submitted to the City Agencies after approval of the Infrastructure Plan. The MUPs provide detailed layouts and modeling of each infrastructure system. The Infrastructure Plan is to be approved by the City Agencies as part of the DA approval processes. Approval of this Infrastructure Plan does not imply approval of the MUPs, which will be approved after DA execution and prior to the submittal of the Basis of Design.

1.9 Project Phasing

It is anticipated that the Project will be developed in two phases (Development Phase(s)) subject to the approval process outlined in the DA. See Figure 1.3. Each Development Phase would include a Development Parcel or Parcels and associated infrastructure and open space areas. Phased Improvements are the street, access, utility and open space improvements necessary to accommodate development of a particular Development Parcel or Parcels.

The parties acknowledge that certain improvements of the Infrastructure Plan, such as site preparation, grading, soil compaction and stabilization, may be required or desired at an earlier stage of development and in advance of such Phase Improvements. As described in the DA, the parties will cooperate in good faith in determining the scope and timing of such advance improvements, so as not to delay the construction of Development Parcels and associated Phase Improvements, or affect the criteria for the proportional scope of Phase Improvements.

1.10 Phases of Infrastructure Construction

The construction of infrastructure, as described in the Infrastructure Plan, Tentative Map and other Project approvals, can be phased to serve the incremental build-out of the Project in accordance with the Project approvals. Each phase of construction will result in a functioning infrastructure system. Phase Improvements will be described in subsequent Improvement Plans and associated Public Improvement Agreements or permits approved prior to filing a Final Map for the associated Development Parcels.

For each Development Parcel proposed for development, the associated adjacent and as needed infrastructure to provide access and utilities to serve that development, such as streets, and improvements therein and thereon, will be constructed. As described in the DA, adjacent infrastructure refers to infrastructure that is necessary and near to and may share a common border or end point with the proposed Development Parcel or Parcels.

The limits of the existing infrastructure to be demolished as well as conceptual layouts of the permanent and/or temporary infrastructure systems for each Development Parcel will be provided as part of the construction document submittals for that Development Parcel or Phase. Repairs and/or replacement of the existing facilities necessary to serve the Development Parcel will be designed and constructed by the Developer.

Where requested by Developer, and if the City Agency(s) with jurisdiction over the affected infrastructure determines it is appropriate in connection with the phased development of the Project, portions of the Phase Improvements may be constructed or installed as interim improvements to be owned and maintained by the Developer. Interim improvements would be removed or abandoned, as determined by the City Agency, when substitute permanent Phase Improvements are provided to serve a subsequent Development Parcel. Infrastructure within the right of way will not be constructed in phases.

Demolition of existing Project area infrastructure and construction of each proposed Development Parcel and associated Phase Improvements will impact site accessibility. During construction of each Development Parcel and associated Phase Improvements, interim access shall be provided and maintained for emergency vehicles, subject to San Francisco Fire Department (SFFD) approval, as well as pedestrian access on at least one side of the street around the construction perimeter that is American with Disabilities Act (ADA) compliant. Interim access to the existing parking will also be maintained and coordinated between the Developer and City, as required.

At all phases of development prior to full build out, the Developer shall demonstrate to the City Agency that functioning utility systems are in place at all times and comply with applicable City laws, codes and regulations.

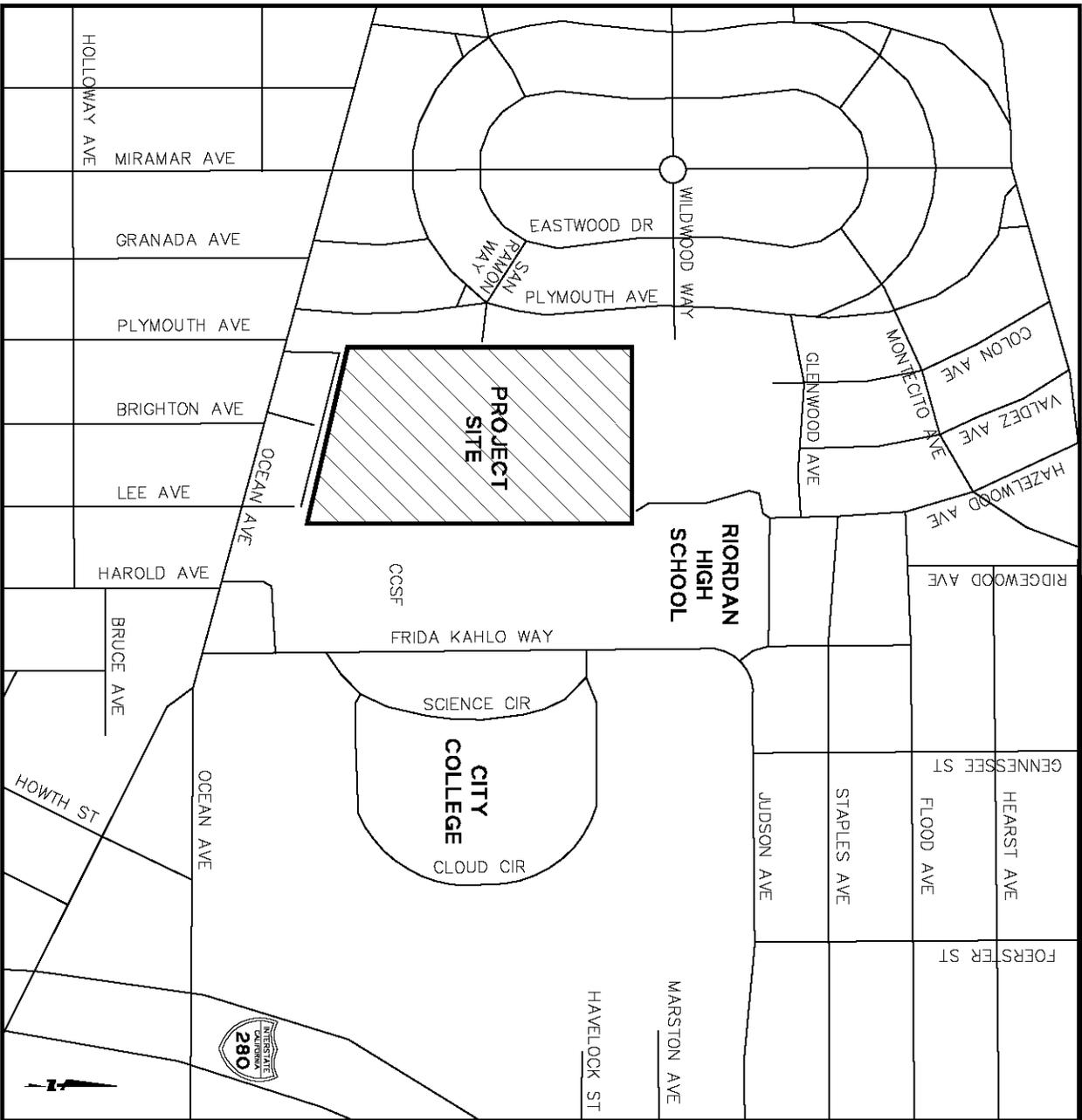
1.11 Operation and Maintenance

After formal acceptance of public infrastructure installed by the Developer, the City will be responsible for maintenance of the infrastructure installed by the Developer, except as otherwise agreed to in writing by the Developer and the City. A maintenance agreement, as required by the Public Improvement Agreement (PIA), will be prepared in conjunction with the first phase of the Improvement Plans and may be subject to a Major Encroachment Permit (MEP).

1.12 Companion Documents

The following attachment and appendices contain reference documents that are referenced by the Infrastructure Plan:

- Appendix A Balboa Reservoir Design Standards and Guidelines, Chapter 5
- Appendix B Preliminary Geotechnical Report
- Appendix C SU-30 and WB-40 Design Vehicle Movements
- Appendix D Fire Engine and Fire Truck Turning Movements
- Appendix E Passenger Vehicle Turning Movements
- Appendix F Balboa Reservoir – Fire Flow Evaluation
- Appendix G “Balboa Reservoir Hydrologic and Hydraulic Modeling” memo by BKF
- Appendix H Balboa Reservoir Design Standards and Guidelines, Sustainable Neighborhoods Framework

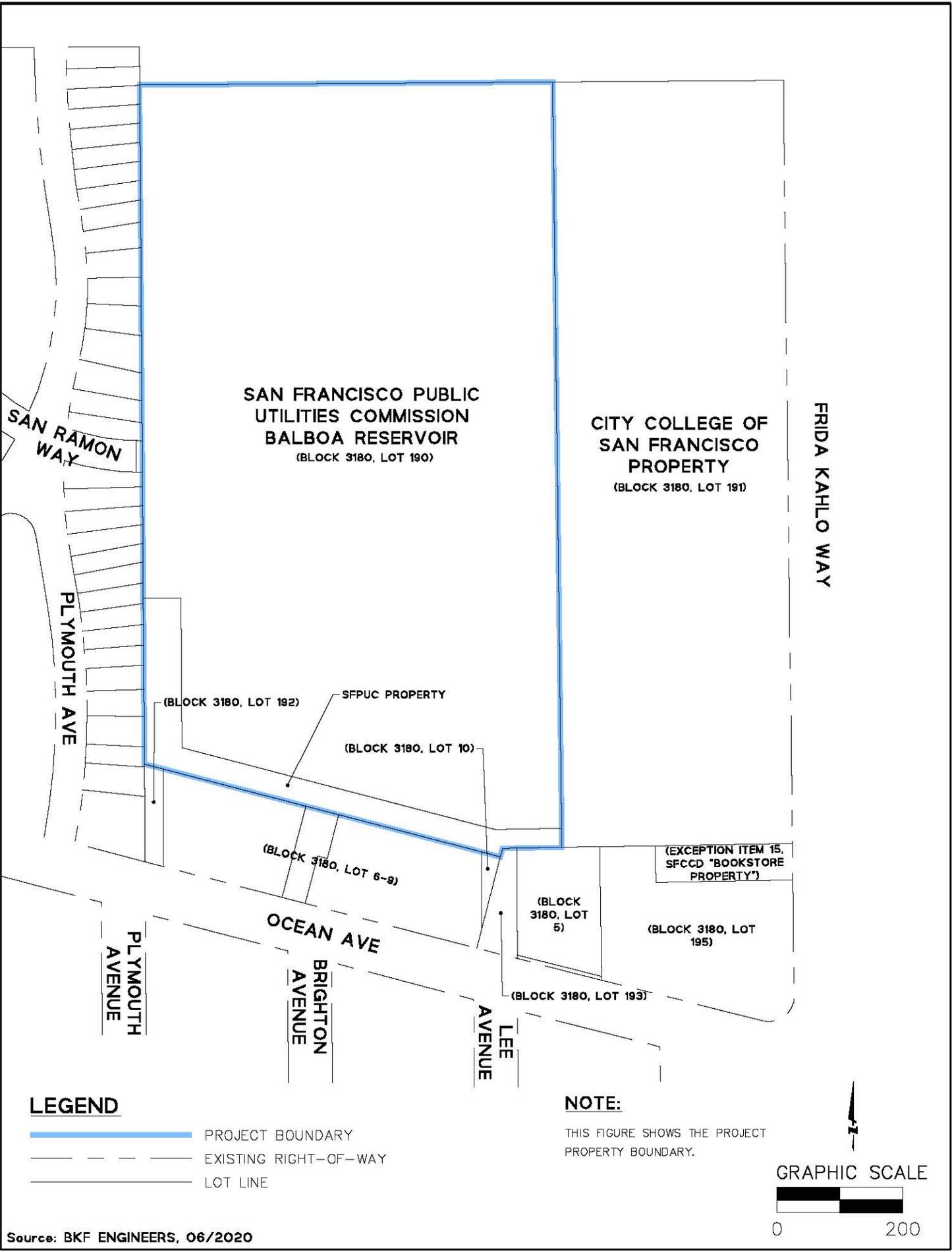


Source: BKF ENGINEERS, 06/2020

BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 1.0 - SITE LOCATION

DRAWING NAME: K:\2016\160367_Balboa_Reservoir\Docs\05-Planning_Entitlements\H-Infrastructure_Plan\Exhibits\BR-EX-Project-Area.dwg
 PLOT DATE: 06-10-20 PLOTTED BY: pasc

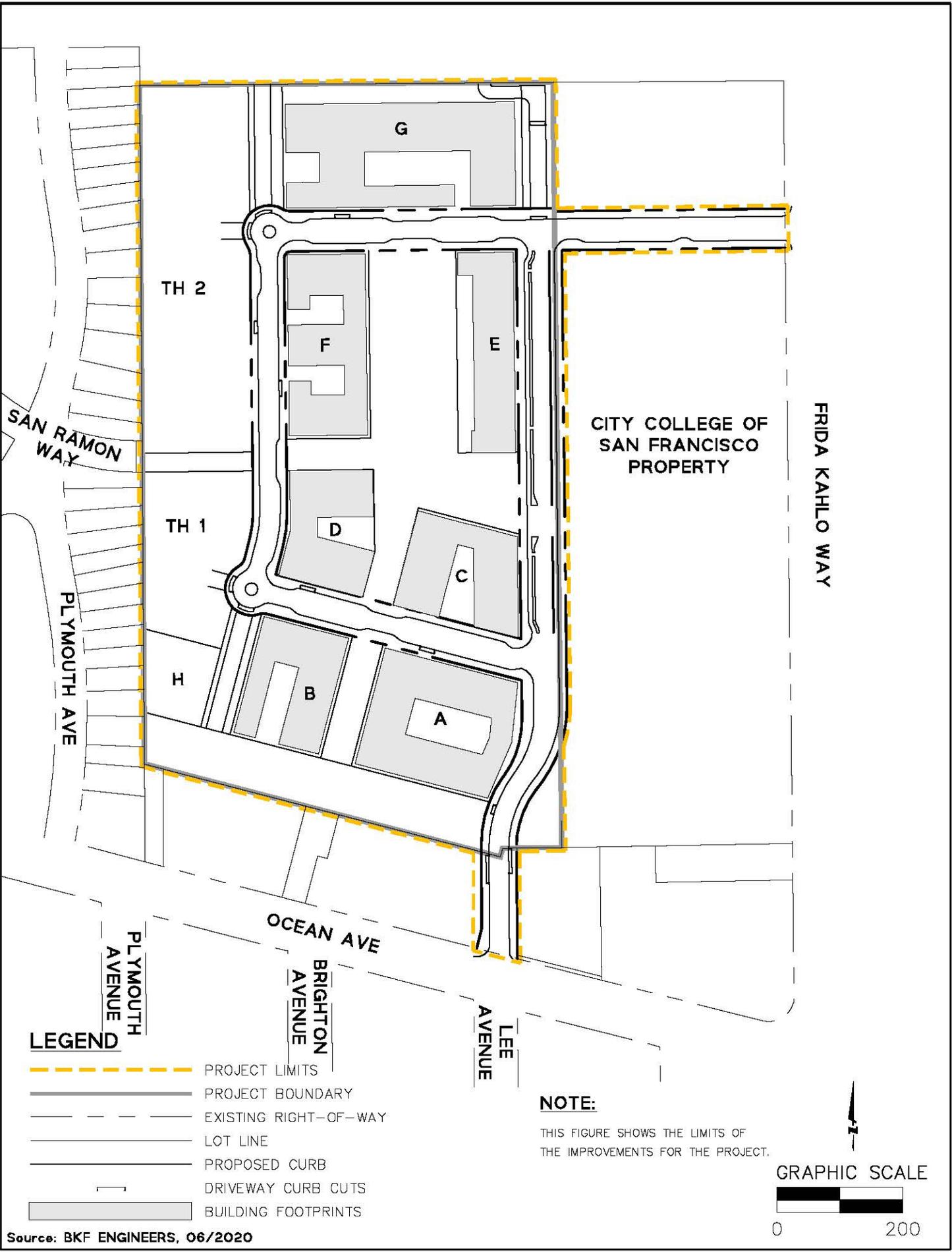


Source: BKF ENGINEERS, 06/2020

BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 1.1A - PROJECT BOUNDARY

DRAWING NAME: K:\2016\160367_Balboa_Reservoir\Docs\05-Planning_Entitlements\H-Infrastructure_Plan\Exhibits\BR-EX-Project-Area.dwg
 PLOT DATE: 06-10-20 PLOTTED BY: pasc

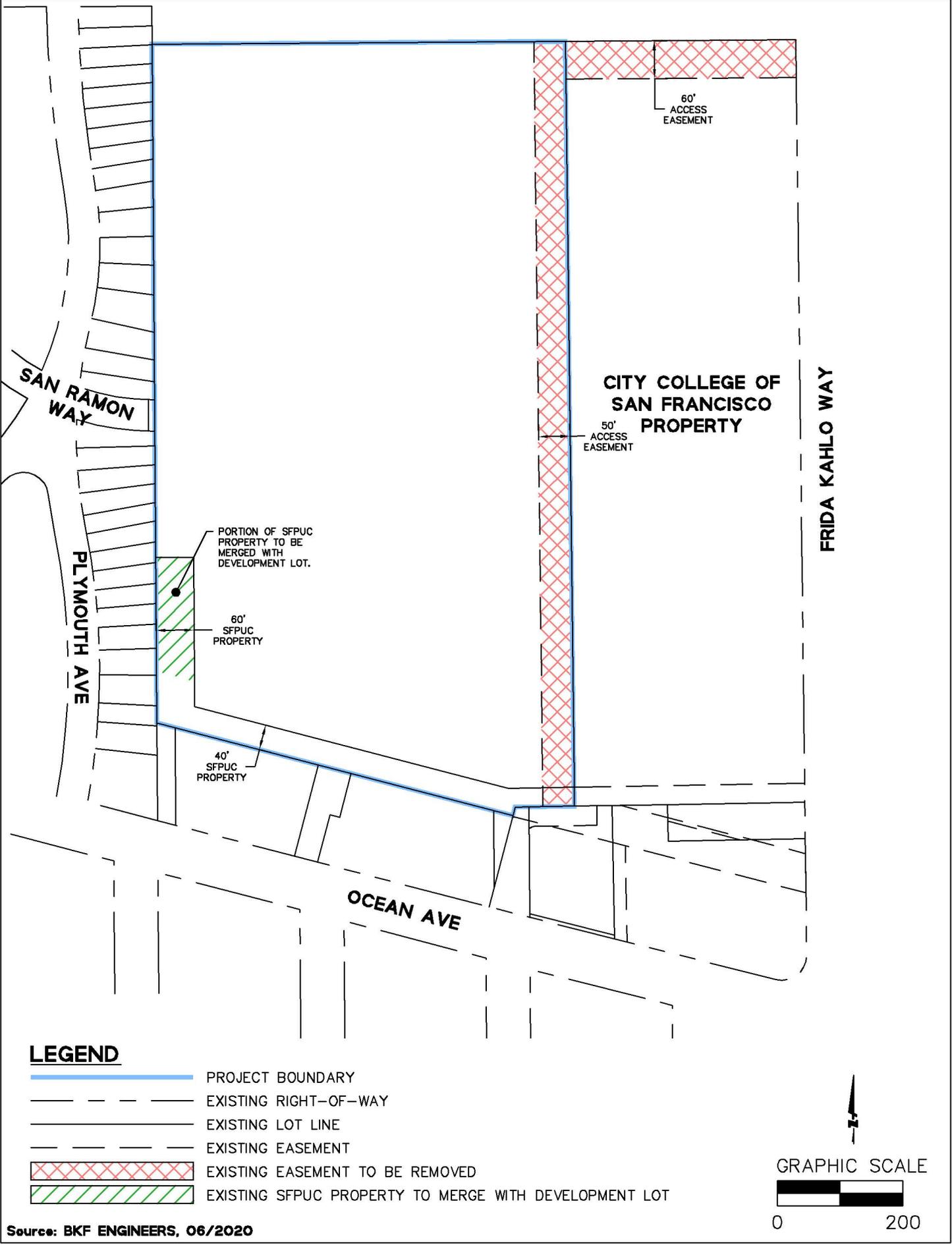


Source: BKF ENGINEERS, 06/2020

BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 1.1B - PROJECT LIMITS

DRAWING NAME: K:\2016\160367_Balboa_Reservoir\DOCS\05-Planning_Entitlements\VI-Infrastructure_Plan\Exhibits\BR-PR-Property-Dedication-Easements.dwg
 PLOT DATE: 06-10-20 PLOTTED BY: pasc



BALBOA RESERVOIR INFRASTRUCTURE PLAN FIGURE 1.2A - EXISTING PROPERTY LINES & EASEMENTS

DRAWING NAME: K:\2016\160367_Balboa_Reservoir\DOCS\05-Planning_Entitlements\VI-Infrastructure_Plan\Exhibits\BR-PR-Property-Dedication-Easements.dwg
 PLOT DATE: 06-10-20 PLOTTED BY: pas

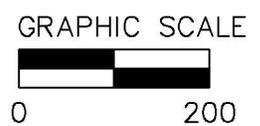


LEGEND

- PROJECT BOUNDARY
- EXISTING RIGHT OF WAY
- PROPOSED PUBLIC RIGHT OF WAY
- EXISTING EASEMENT
- PUBLIC ACCESS
- PUBLIC ACCESS SUBJECT TO AN MOU BETWEEN PUC AND DPW
- SAN FRANCISCO PUBLIC UTILITY COMMISSION RETAINED PROPERTY
- PRIVATE STREET WITH PUBLIC ACCESS
- PRIVATE STREET WITH PUBLIC ACCESS & PUBLIC UTILITY EASEMENT

NOTE:

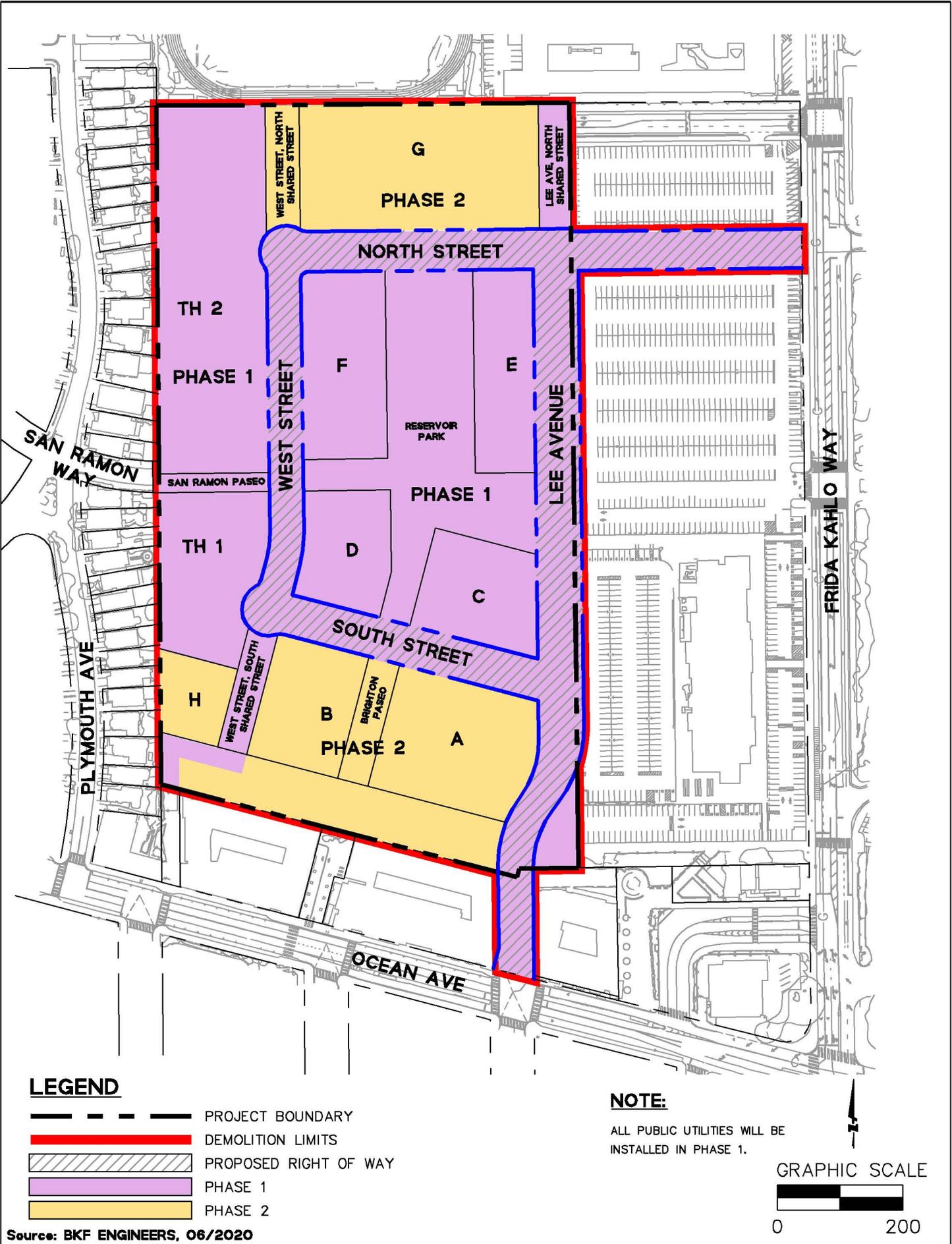
1. PRIVATE STREETS WITHIN TOWNHOME LOTS SUBJECT TO FINAL DESIGN BY TOWNHOME DEVELOPER.
2. LEE AVENUE EXTENSION WILL REQUIRE AGREEMENTS WITH CITY COLLEGE OF SAN FRANCISCO.



Source: BKF ENGINEERS, 06/2020

BALBOA RESERVOIR INFRASTRUCTURE PLAN FIGURE 1.2B - PROPOSED PROPERTY LINES & EASEMENTS

DRAWING NAME: K:\2016\160367_Balboa_Reservoir\DOCS\05-Planning_Entitlements\VI-Infrastructure_Plan\Exhibits\BR-PR-Project-Phasing.dwg
 PLOT DATE: 06-10-20 PLOTTED BY: pasc



BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 1.3 - PROJECT PHASING

2. SUSTAINABILITY

2.1 Sustainable Infrastructure

The Balboa Reservoir Project includes sustainable design development through modern infrastructure and attention to community health and prosperity. Improvements will comply with the City and County of San Francisco and State sustainability requirements including Title 24 (Divisions 6 and 11) and The San Francisco Green Building Code. A summary of the key sustainable infrastructure design strategies are as follows:

Section 4 – Site Demolition

- Recycle materials on-site where feasible.

Section 6 – Site Grading

- Erosion and sedimentation control measures during construction will be implemented consistent with an approved Erosion and Sediment Control Plan for the site during grading and construction to protect and control runoff.

Section 6 – Street, Mobility, and Circulation Designs

- New infrastructure and facilities to improve circulation and safely support all transportation modes such as walking and cycling to regional transit hubs.
- Establish an accessible neighborhood that prioritizes walking and biking.
- New public bicycle and pedestrian paths to provide connection to open spaces to support safety of bicycles and pedestrians.
- Selection of street trees that support Site ecosystems.

Section 7 – Open Space and Parks

- New parks and recreation facilities that will complement the existing surrounding neighborhood and citywide open space network.
- Selection of plants and trees that support Site ecosystems and habitats.

Section 9 – Low Pressure Water System

- New reliable potable water system.
- Use of water conservation fixtures.

Section 10 – Non-Potable Water System

- Non-potable water system for toilet flushing and irrigation uses.

Section 11 – Auxiliary Water Supply System (AWSS)

- New AWSS to improve reliability of fire suppression systems and improve site resiliency during a seismic event.

Section 13 – Stormwater Management System

- Stormwater management controls included in the buildings, streets, and open spaces to reduce runoff volume and rate affecting the City Combined Sewer System.

Section 14 – Dry Utility Systems

- New power, gas and communication systems to serve the Development.
- Refer to the DSG for discussion on photovoltaics and solar preheat systems on building rooftops in accordance with the Better Roofs Ordinance and energy efficient equipment and fixtures to reduce energy demands.

Please refer to Appendix H: Balboa Reservoir DSG Sustainable Neighborhood Framework and Chapter 4 of the DSG for a thorough discussion of the project’s sustainability and resilience goals, standards and guidelines.

3. SITE DEMOLITION

3.1 Scope of Demolition

The Developer will be responsible for the demolition and deconstruction of all non-retained existing buildings and infrastructure features. Demolition and deconstruction will include removal and disposal of hardscape, landscape and utilities. The demolition limit of work consists of the existing surface parking lot, earthen berm on the west side of the site, and road on the east side. Project demolition and grading activities will comply with City Ordinance 175-91 for use of non-potable water for soil compaction and dust control. Where feasible, concrete and asphalt pavements will be recycled and used on-site or made available for use elsewhere. Soil removal associated with demolition activities will comply with the Project environmental permit requirements.

As part of the vegetation grubbing and clearing operation, trees and other plant materials will be removed, relocated or protected in place, as required. Trees and plant materials removed as part of the demolition process will be recycled by composting or similar methods for on-site uses associated with the planting of new vegetation and erosion control to the extent feasible.

The Developer shall be responsible for providing for the infrastructure permanent improvements proposed to replace the existing infrastructure in accordance with approved building and construction permits issued by the City Agency. The extent of these improvements and associated demolition will be finalized during the construction document approval process.

3.2 Phases of Demolition

Demolition will occur in one phase for the entire site. Demolition will be staged to allow the existing utility services, vehicular and pedestrian access areas, and landscaped spaces to remain in place as long as possible and reduce disruption of existing uses on the site and adjacent facilities. Project demolition activities will comply with City Ordinance 175-91 for use of non-potable water for soil compaction and dust control. The project will also meet City Ordinance 27-06 by recycling a minimum of 65% of its construction and demolition debris. As feasible, a 75% recycling rate will be achieved to meet LEED thresholds and align with municipal building requirements.

4. GEOTECHNICAL CONDITIONS

4.1 Existing Site Geotechnical Conditions

The site is currently owned by the San Francisco Public Utilities Commission and was originally planned for use as a municipal water reservoir. Although the site was never used as a reservoir, the central portion of the site was excavated down approximately 15 feet and an embankment approximately 30 feet tall was constructed along the western and southern boundary. The southern embankment was removed in 2008, and a new embankment was constructed along the eastern site boundary between 2008 and 2009. The central, depressed portion of the site is currently occupied by an asphalt parking lot.

A preliminary geotechnical investigation was performed at the site by Rockridge Geotechnical, Inc. (Rockridge) on January 3, 2017. The investigation consisted of advancing four borings to depths of between 6 and 26 feet below ground surface (bgs) and advancing six cone penetrations tests (CPTs) until practical refusal in very dense sand, which occurred at depths between 5 and 46 feet bgs.

The site is mapped in a zone of early-Pleistocene alluvium (Qoa) (Graymer, 2006). Based on the results of the preliminary geotechnical investigation, the non-embankment portion of the site is underlain by a deposit of medium dense to very dense silty sand with occasional clay interbeds, known locally as the Colma formation. The Colma formation extends to a depth of at least 46 feet bgs at location CPT-6, the maximum depth explored. The embankment consists of sand fill which was likely excavated onsite and re-worked. Documentation of the embankment construction was not available; however, the results of the preliminary investigation indicates that the fill appears to have been well-compacted and is generally dense to very dense in consistency.

Free groundwater was not observed in the borings drilled for the preliminary investigation. A geotechnical investigation was previously performed in 2010 for a development on Phelan Loop immediately southeast of the site. In that investigation, groundwater was encountered in one boring at a depth of about 22 feet bgs, while a second boring drilled to 40 feet did not encounter groundwater.

4.2 Existing Site Geotechnical Constraints

Based on the results the preliminary geotechnical investigation, Rockridge concludes there are no major geotechnical or geological issues that would preclude development of the site as proposed. The primary geotechnical issues affecting the proposed development include site grading and support of the proposed structures.

4.3 Site Grading

Conceptual development plans include removing the western berm and raising grades across the remainder of the site. In some areas, grades may be raised 20 feet or more. Even where fill is properly placed and compacted, some minor settlement of the new fill is expected. During final design, the anticipated settlement will be determined so the site improvements can be designed to accommodate minor differential settlement. If necessary, building entrance slabs can be designed to accommodate settlement of the fill and building utility connections can be designed with a flexible connection. These and other approaches to manage site settlement will be reviewed during final design. The SFPUC's maximum threshold for differential settlement is ½-inch post-construction. The SFPUC may require settlement monitoring during the warranty period of installed improvements.

4.4 Foundations

Foundations should be designed to provide adequate foundation support and limit total and differential settlements of the proposed buildings to acceptable levels.

4.5 Stormwater Infiltration

Conceptual development plans include incorporating infiltration facilities to manage stormwater runoff from impervious surfaces.

4.6 Geotechnical Approaches

4.6.1 Site Grading Approach

Fill should be placed and compacted in accordance with the recommendations of the final geotechnical report. In general, fill should consist of on-site soil or imported soil (select fill) that is free of organic matter, contains no rocks or lumps larger than three inches in greatest dimension, has a liquid limit of less than 40 and a plasticity index lower than 12, and is approved by the Geotechnical Engineer. It is anticipated that the embankment material will meet these criteria.

Where proposed buildings or infrastructure will span different fill thicknesses, the Geotechnical Engineer should evaluate the need of overexcavating and recompacting in-place soil to reduce potential for differential performance.

4.6.2 Foundation Approach

Rockridge preliminarily concluded the proposed buildings could be supported on shallow foundations bearing on firm native soil or properly placed and compacted engineered fill.

4.6.3 Stormwater Infiltration Approach

Where explored in the preliminary geotechnical investigation, the soil at the site primarily consists of silty sand. The silty sand is anticipated to have moderate to high infiltration rates, depending on the exact gradation and mineralogy of soil exposed at designated infiltration areas. Infiltration facilities, including determination of infiltration rates, will be designed and constructed in accordance with SFPUC standards.

4.7 Schedule for Additional Geotechnical Studies

Prior to starting final design of the new infrastructure, the Geotechnical Engineer should perform additional borings/CPTs and prepare a final geotechnical report based on the supplemental field investigation. The geotechnical report should provide information about the soil and groundwater conditions at the site and include design-level recommendations regarding:

- site seismicity and seismic hazards, including the potential for liquefaction and liquefaction-induced ground failure
- the most appropriate foundation type for the proposed buildings
- design criteria for the recommended foundation type, including vertical and lateral capacities
- estimates of foundation settlement
- lateral earth pressures (static and seismic) for design of below-grade walls
- design groundwater level
- subgrade preparation for floor slabs, pavements, and exterior concrete flatwork
- flexible and rigid pavement design
- site grading and excavation, including criteria for fill quality and compaction
- temporary slopes
- temporary shoring and underpinning of adjacent structures, if required
- 2016 San Francisco Building Code (SFBC) site class and design spectral response acceleration parameters
- soil corrosivity
- construction considerations

In addition, infiltration rates should be determined in accordance with SFPUC guidelines¹ after the locations of infiltration facilities have been finalized. Approved infiltration testing methods for a development of this size include "Large Pilot Infiltration Test (PIT)" and "Soil Grain Size Analysis", as appropriate.

¹ *Determination of Design Infiltration Rates for the Sizing of Infiltration-based Green Infrastructure Facilities*, April 2017

5. SITE GRADING

5.1 Project Datum

Site elevations, referred to herein are on the CCSF 2013 NAVD88, unless identified otherwise.

5.2 Existing Site Conditions

The existing grade within the Project Site slopes gradually north, south, and west, away from the roadway to the north east with ground elevations ranging from approximately 315 feet elevation at the roadway to approximately 292 feet elevation to the south of the existing berm. The northern border is bounded by the track and field of Riordan High School with elevations between 315 and 325. The eastern border is bounded by the City College of San Francisco (City College) parking lot and drive aisle with grades varying between elevation 307 and 315. Along the southern border, there is a grade different of approximately 10 feet at the termination of Lee Avenue with elevation change from 308 on the Project Site to 298 at the termination of Lee Avenue. Mixed-use buildings border the south boundary. The elevation differential is reduced at the southwest corner of the site at elevation 289 where it conforms to the adjacent parcel. Along the western border, the site is bounded by and conforms to the existing grades along the backyards of residences fronting Plymouth Ave with ground elevations ranging from 286 feet to 320 feet in elevation. The existing site elevations are shown in Figure 5.1.

5.3 Site Geotechnical Constraints and Approaches

The Preliminary Geotechnical Report was prepared for the Project by Rockridge Geotechnical. Although the site was intended to be used as a reservoir, it never fulfilled that purpose as it was converted into a parking lot. The central of the portion of the site was excavated down approximately 15 feet and an embankment approximately 30 feet tall was constructed along the west and east boundaries. The southern embankment was removed in 2008 and a new embankment was constructed on the east boundary between 2008 and 2009.

The Project Site sits on sufficiently dense soil which is able to resist liquefaction, and associated manifestations such as settlement, loss of bearing capacity, sand boils, and lateral spreading. Furthermore, as the soil above the groundwater table consists primarily of dense to very dense silty sand, the Project Site is not susceptible to cyclic densification (also referred to as differential compaction).

5.4 Project Grading Overview

The Developer will be responsible for the design and construction of the proposed grading for the Project. Below is a description of the grading design for the different areas of the site. The proposed Project conceptual grading plan is shown in Figure 5.2.

The Project is comprised of a street network with North Street, West Street, and South Street located as described in their name and Lee Avenue occupying the eastern leg of the loop. The street network connects to Ocean Avenue to the south via Lee Avenue and Frida Kahlo Way at the northeast via North Street. Development areas are divided into Blocks with Block A and B south of South Street, Blocks C, D, E, and F occupying the center, Block G to the north, and Block H and townhomes to the west.

Proposed grading for the Project raises the development area to approximate elevations of 299.6 feet to 315.5 feet at the center of the site. The street grades will slope generally to the southwest through a private street into the existing SFPUC easement. The streets and sidewalks will be designed to provide ADA compliant accessible pathways throughout the site and adjacent parcels. The proposed looped street with interconnected open space and accessible pathways will be constructed to link San Ramon Way and City College in the west-east direction and Ocean Avenue and North Street in the north-south direction. Throughout the site longitudinal street grades less than 5 percent will be provided. Proposed watershed boundaries are shown in Figure 5.3.

5.5 Proposed Grading Designs

5.5.1 Building Areas

Proposed finished floors will be set at highest adjacent grades. Project development and grading designs will be developed to comply with the City requirements for ADA accessible paths of travel.

5.5.2 Proposed Roadways

Proposed slopes along public streets and private streets will be set at a maximum longitudinal slope of 5 percent to provide ADA accessible pathways of travel without requiring handrails as shown in Figure 5.2. The proposed public street system is designed in linear grading pattern from north to south and generally east to west as illustrated in Figure 5.2. At conforms, the site conforms or slopes down to the existing adjacent streets. Handrails will be provided for stairs and accessible areas exceeding 5 percent, where required.

At street intersections, grades will be designed at a maximum slope of 2% to provide an accessible path of travel in crosswalks. In addition, vertical curves within the streets will be designed to both begin and end outside the limits of the crosswalk areas.

5.5.3 Overland Release

The drainage design will be examined in the project's Grading, Sewer, and Stormwater Master Plan to ensure project designs contain the 100-year HGL below top of curb, consistent with the requirements of the San Francisco Subdivision Regulations. If necessary to avoid any potential adverse effects from overland release, stormwater will be detained onsite, including a variance request to contain flows from the 100-year storm within the pipe network for the Project Site. The proposed drainage system will route the 100-year runoff through the pipe network to the two points of connection to the existing combined sewer in Ocean Avenue. See Figure 5.4.

5.6 Proposed Site Earthwork

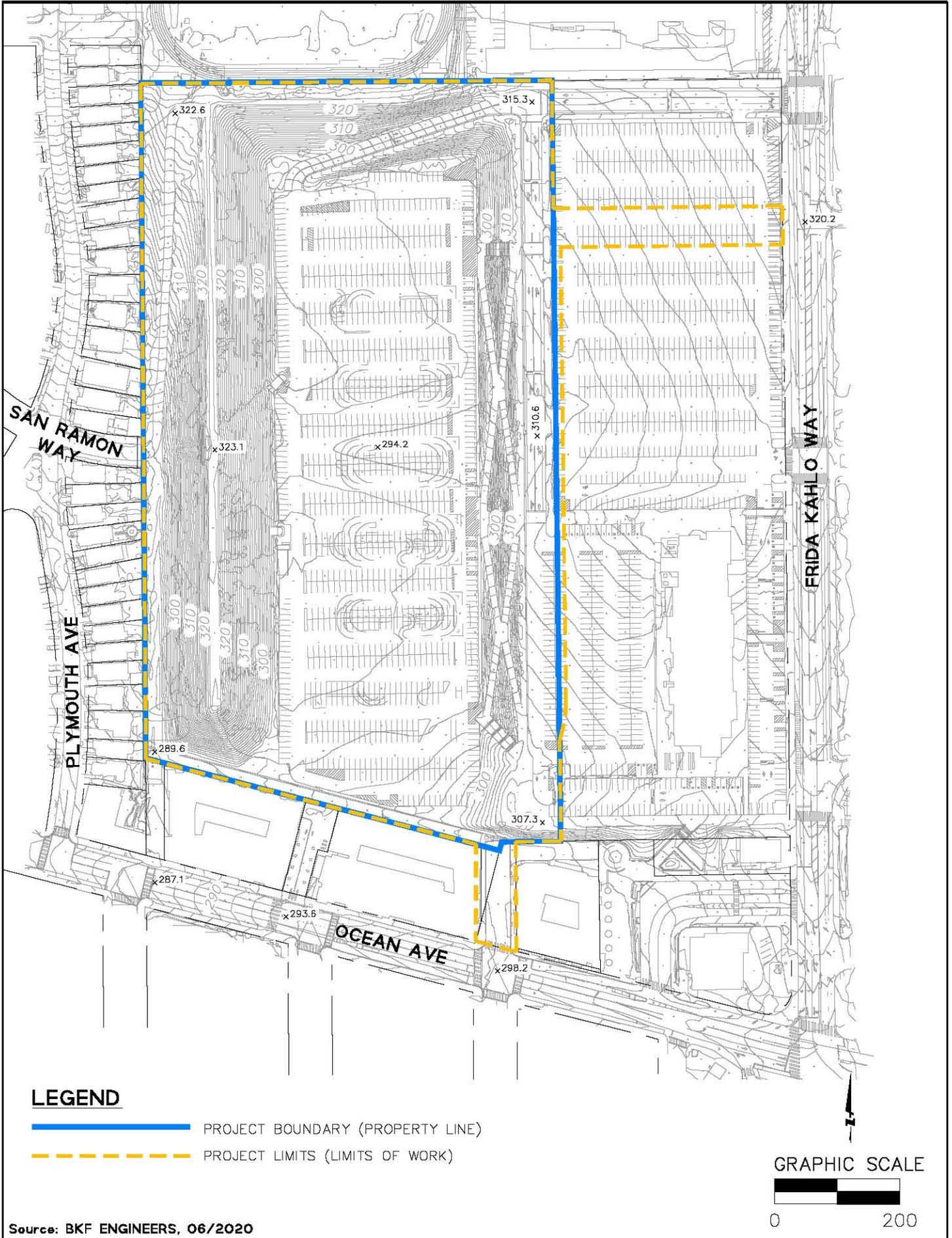
The conceptual grading plan for the Project will require approximately 171,000 CY of gross earthwork. To support grading activities, an Erosion and Sediment Control Plan (ESCP) will be submitted in parallel with future grading permits. Grading in conjunction with site remediation efforts will be performed by the Developer.

5.7 Cut/Fill Quantities

Approximate total quantity of soil to be exported is 56,000 CY. The remaining excavated material will be reused on site to eliminate the need to import additional fill.

5.8 Phases of Grading Activities and Approvals

The Developer will grade the site based on the principle of adjacency and as-needed to facilitate a specific proposed Development Phase and consistent with the requirements of the DA. The amount and location of the grading proposed will be the minimum necessary to support the Development Phase. The new Development Phase will conform to the existing grades as close to the edge of the Development Phase area as possible while maintaining the integrity of the remainder of the Project. Repairs and/or replacement of the existing facilities necessary to support the proposed Development Phase will be designed and constructed by the Developer. Interim grading will be constructed and maintained by the Developer as necessary to maintain existing facilities impacted by proposed Development Phases. Project grading activities will comply with City Ordinance 175-91 for use of non-potable water for soil compaction and dust control.

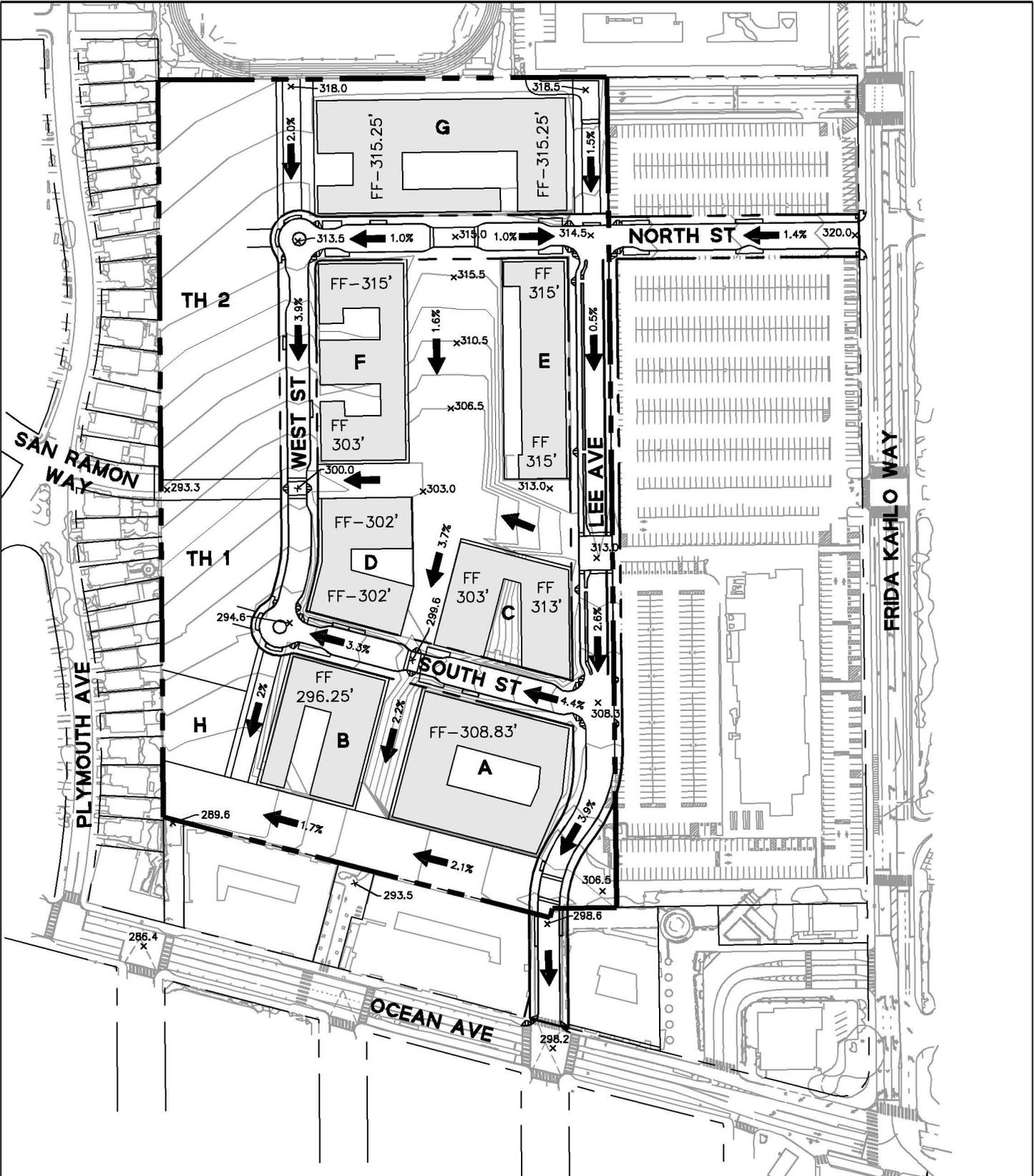


Source: BKF ENGINEERS, 06/2020

BALBOA RESERVOIR INFRASTRUCTURE PLAN

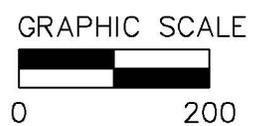
FIGURE 5.1 - EXISTING SITE TOPOGRAPHY

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LEGEND

- ➔ SITE SLOPE DIRECTION
- FF FINISHED FLOOR ELEVATION AT GROUND LEVEL

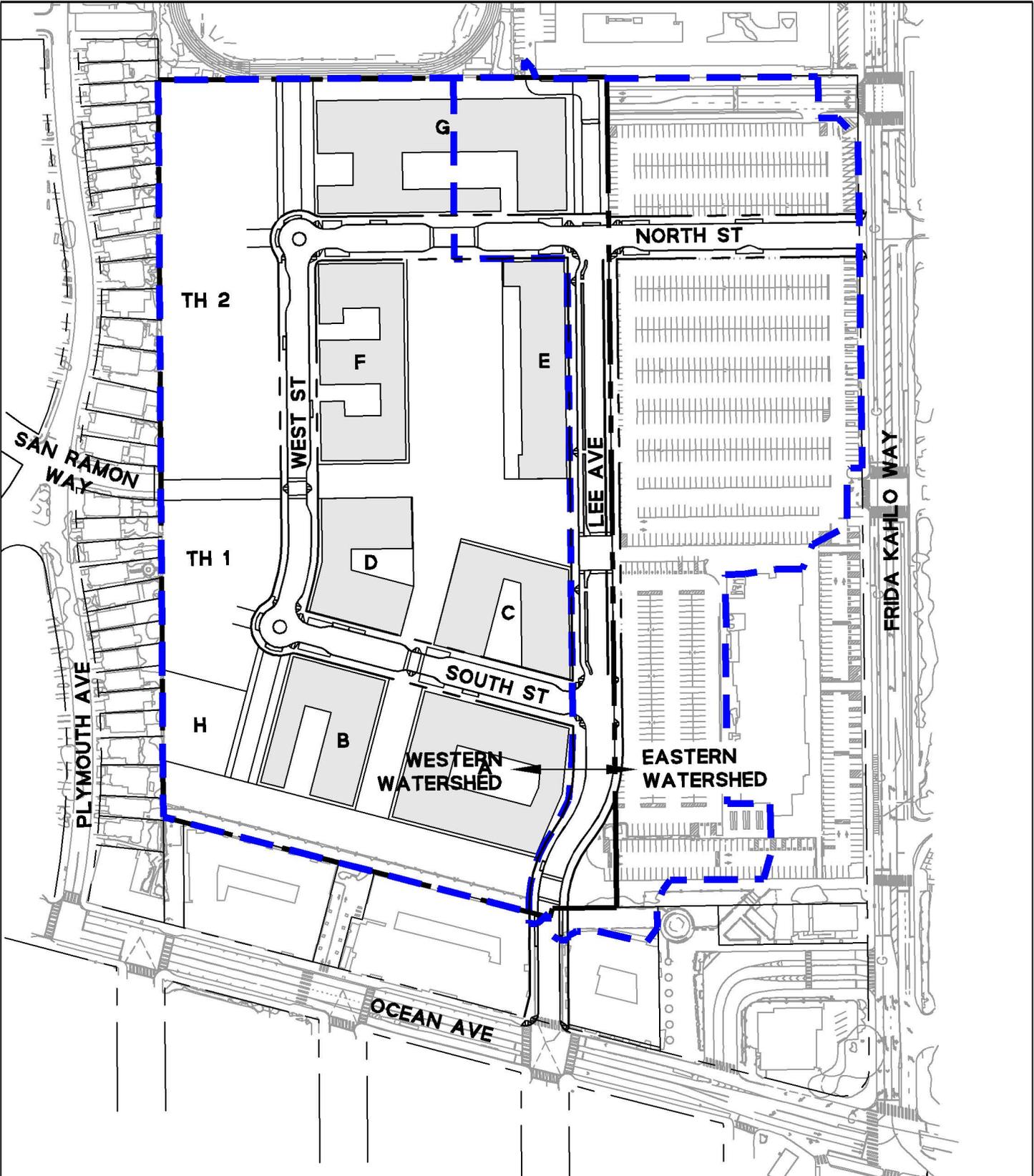


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BALBOA RESERVOIR INFRASTRUCTURE PLAN

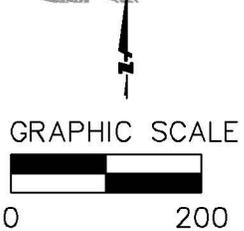
FIGURE 5.2 - PROPOSED GRADING

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LEGEND

-  PROJECT BOUNDARY
-  WATERSHED BOUNDARY
-  CONCEPTUAL BUILDING FOOTPRINT

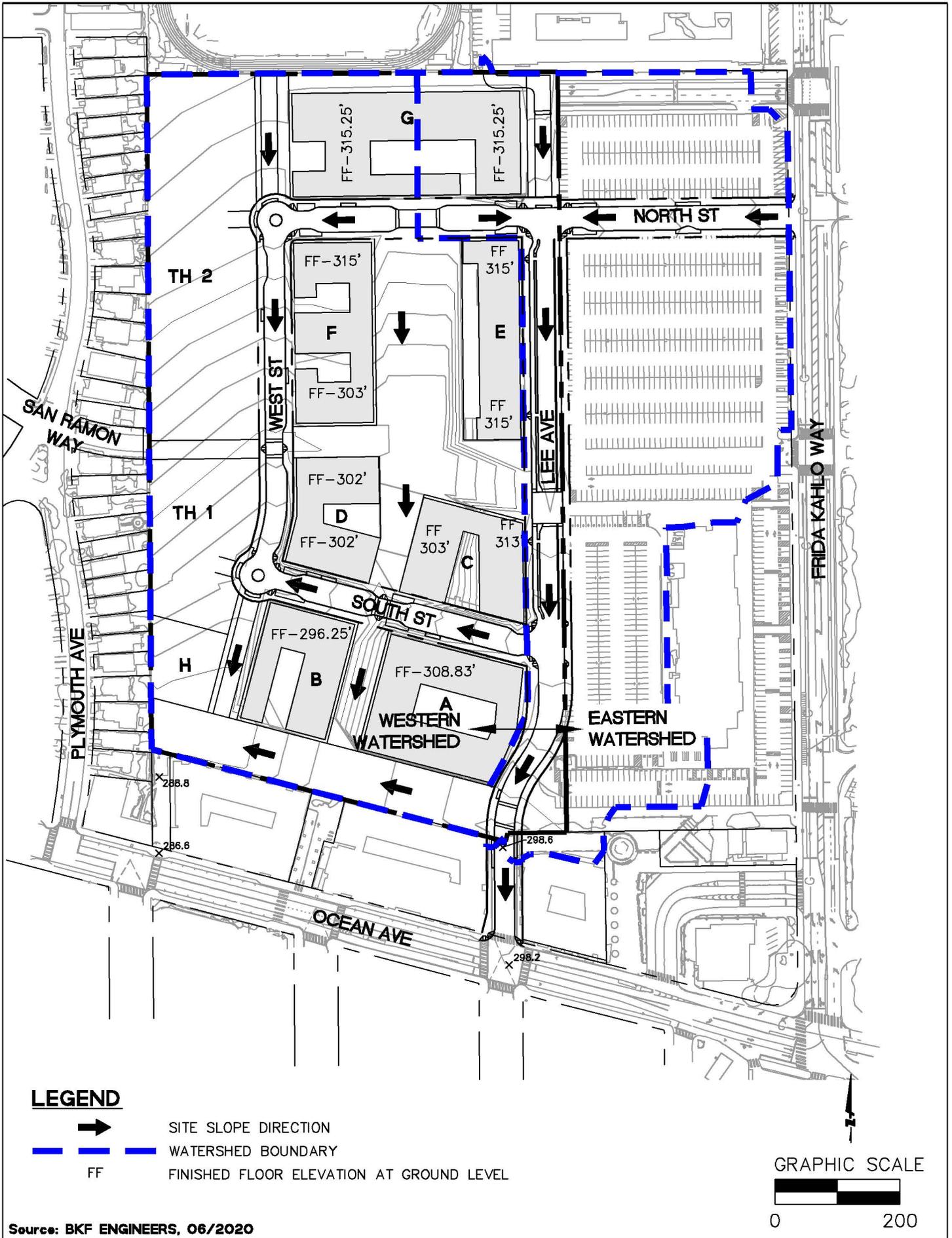


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BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 5.3 - PROPOSED WATERSHED

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BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 5.4 - PROPOSED OVERLAND RELEASE

6. STREET, MOBILITY AND CIRCULATION DESIGNS

Balboa Reservoir's street network will be comprised of short, walkable blocks that connect to the existing neighborhoods, City College, and adjacent streets. The Project will prioritize pedestrian and bicycle safety and access to the buildings, streets, and open spaces through careful consideration of transit and transportation connections, accessibility, traffic calming measures, and on-street parking. The bicycle network will provide safe and convenient access within the Project and connections to nearby Ocean Avenue and Frida Kahlo Way. These facilities will be integral to the character of Balboa Reservoir's streets.

The report makes reference to specific sections of Chapter 5 of the DSG which is included as Attachment A to this report. The reviewer shall review both Chapter 6 of the Infrastructure Plan and Chapter 5 of the DSG concurrently.

6.1 Plan Overview

As a pedestrian-priority development, the street network will provide safe and easy access to open spaces, building entrances, and retail, with unique street types designed to the scale of the pedestrian experience. A combination of traffic calming strategies will discourage unnecessary vehicle traffic and ensure that internal traffic will be low-speed and low-volume. The public realm will be fully integrated with the design and scale of the ground floor of the buildings.

6.2 Public Street Modes of Travel and Access

6.2.1 Pedestrian Circulation and Accessibility

Creating a safe, accessible, and comfortable pedestrian experience will be a priority on all streets, with safe pedestrian street crossings and connections to open spaces and surrounding streets. All of the proposed internal streets will have raised crosswalks which raise pedestrians slightly above the adjoining vehicle traveled way and simultaneously providing a vehicle traffic calming measure. Passenger loading and building servicing strategies will be designed to minimize conflicts between pedestrians and vehicles, and to maximize the special street-life elements that create a rich pedestrian experience.

The pedestrian network is further defined in Section 5.3 of the DSG.

6.2.2 Bicycle Circulation

The Project is dedicated to improving bicycle transportation throughout the area by providing infrastructure for improved cyclist safety. Bicycle lanes of various class designations will be

incorporated into the public streets throughout the site. Lee Avenue will accommodate the majority of bicycle traffic traveling north and south through the site via Class II and Class IV bike lanes providing a safe environment that separates bicycles from vehicular traffic and prioritizes bicycle travel. Due to limited right-of-way and curb-to-curb widths, dedicated bike lanes cannot be accommodated in North, South, and West Streets. These streets will incorporate Class III bike routes. Figure 6.2 shows the conceptual strategy for bicycle facilities at a network scale. Refer to Section 6.4 for specific street designs, bicycle facilities, and safety strategies.

The bicycle network and bikeway design guidelines are further defined in the DSG.

6.2.3 Vehicular Circulation and Intersections

All streets shall have two-way, low-volume, posted low-speed limit traffic circulation. Streets should be designed for a 25 mph design speed and posted for 20 mph. Controlled intersections are shown on Figures 6.5A – 6.5D. Alternate options for implementing mountable traffic circles at the north and south ends of West Street are shown on Figure 6.5B2 and 6.5C2.

Refer to Section 5.14 of the DSG for additional information on traffic circle implementation.

All intersections shall adhere to City standards for signage and street markings. Where crosswalks at uncontrolled intersections are proposed at Open Space connections, an appropriate combination of traffic control strategies, including crosswalk markings, shall be employed to maximize visibility and safe pedestrian crossing. Refer to Section 6.8 for more detailed information on intersection design and controls.

The vehicle design guidelines are further defined in Section 5.3 of the DSG.

6.2.4 Fire Department Access

Based on the planning efforts undertaken during the initial meetings with the San Francisco Fire Department, intersection radii, land widths, street widths from curb to curb, and right-of-way layouts have been designed to accommodate fire truck turning movements at the Project intersections shown in Appendix D. Per the SFFD requirements, intersections are designed to accommodate the truck turning movements of the City of San Francisco 57-foot Articulated Fire Truck (Fire Truck). Other emergency vehicles turning movements analyzed include the SFFD Engine. The SFFD 57-foot Articulated Fire Truck shown in Figures D.6-D.9 was the most restricted vehicle and thus was the basis for street layout designs. At intersection approaches and within

intersections, the Fire Truck may encroach into the opposing vehicular travel lane to complete turning movements, but a minimum of 7-feet of refuge area is provided for any cars within these lanes. Appendix D shows enlargements of the fire truck turning movements for the San Francisco 57-foot Articulated Fire Truck at the site intersections.

Where aerial ladder access is required, a 26-foot wide unobstructed clear width within 15-feet to 30-feet from the building façade will be provided.

Dead ends shall have an unobstructed clear width without parking of not less than 26-feet for aerial ladder access and shall be capable of supporting the imposed load of fire apparatus weighing at least 75,000 pounds.

Buildings H shall be provided with an unobstructed fire access road clear width of not less than 26-feet and will be provided under separate submittal.

The townhome building sites will be provided with a minimum 20-foot wide fire access road without parking for all streets where the townhome buildings are less than 40-feet in height. This will be provided under separate submittal.

Low pressure water system fire hydrant, stand pipe inlet, and auxiliary water supply system fire hydrant layout is shown on Figure 6.8.

6.2.5 Parking, Loading, and Service

Parking, loading, and service will be distributed to minimize impact on the public realm pedestrian experience. Passenger loading across the site will be accommodated in dedicated areas. Servicing needs for Development Parcels will be accommodated on all streets in time-limited or dedicated zones that will be either on-street or off-street. Commercial loading, trash pickup, mail drop-off and residential move-in and move-outs will require careful coordination in an active pedestrian environment. Loading and service areas are shown on Figure 6.9.

Refer to Section 5.12-5.16 of the DSG for more detailed information on parking, loading, and service.

6.2.6 Large Vehicle Access

All Project streets within the public right-of-way shall accommodate commercial vehicle circulation. Access through the public right-of-way shall be designed for the SU-30 truck and accommodate the WB-40 trucks. Refer to Appendix C for truck turning studies.

6.3 Public Street System

The Developer will be responsible for the design and construction of the public streets as shown on Figure

6.1. Improvements will generally include the following:

- Pavement structural sections
- Concrete curbs and gutters
- Concrete sidewalk and curb ramps
- Traffic control signage and striping
- Traffic signal
- Street chicane for traffic calming
- Street lighting and pedestrian-scale lighting
- Street landscaping and trees
- Stormwater management facilities (may include such methods as landscape strips, permeable pavements, and bioretention areas)
- Street furnishings (includes, but are not limited to, benches, trash cans and bike support facilities)
- Accessible on-street passenger loading zones with adjacent street level passenger loading aisles and curb ramps.
- Accessible curb ramps
- Accessible Pedestrian Signal (APS) at traffic signal
- Raised crosswalks
- Sidewalk bulb-outs
- Class II, III, and IV bikeways
- Enhanced Paving
- Utility Clearance Requirements
- Flashing Beacon

Approval of and responsibility for maintenance and liability for non-standard facilities, if any, shall be as described in the DA.

Refer to Chapter 5 of the DSG for additional information on Streetscape and landscape improvements.

6.3.1 Public Street Layout and Parcelization

A system of street and parcel numbers has been created to facilitate planning and design coordination and is shown on Figure 6.1. The new grid network of public streets includes two

streets oriented north to south: the Lee Avenue and West Street. Lee Avenue will conform to the existing dead-end street just north of Ocean Avenue. Property frontage improvements will result in partial renovation of the existing City College parking lots to the east. North Street and South Street will be oriented east to west. North Street will tie into Frida Kahlo Way at a new intersection. The existing intersection just north of North Street will be closed.

6.3.2 Roadway Dimensions

Street widths—curb to curb—are designed to accommodate emergency access, utility clearances, bicycle facilities, passenger loading and building servicing, and vehicular access throughout the site. Typical vehicular travel lanes within streets will range from 10-feet to 13-feet in width. Travel lanes are measured from the face of curb or outside edge of bicycle facilities. All streets will provide for two-way traffic and fire access, with street widths varying from a minimum of 26-feet to 40-feet. Additional roadway dimension information at intersections is shown in Figure 6.5A-D and detailed cross section information is shown on the utility cross section exhibits in Figures 8.2A-G.

6.4 Public Street Network and Hierarchy

The Balboa Reservoir street network will include several street types with distinctive character, traffic speed, and street-life elements – site furniture, street trees, special paving, and understory planting that combine with active ground floor uses to enrich the pedestrian experience.

Refer to Chapter 5.3 of the DSG for detailed information about the public street network and hierarchy.

6.4.1 Street Zones and Designs

The streets will contribute to a varied public realm while satisfying above- and under-ground infrastructure needs at the Project. Proposed streets shall conform to the Subdivision Regulations. The public right-of-way must be open to the sky with the exception of permitted landscape and street-wall encroachments per the DSG, and publicly accessible at all times unless subject to maintenance, operations, security and safety rights, or closure by Master Developer for events. Street closure by Master Developer or others shall be subject to all applicable City permitting and authorizations. Ownership and maintenance and liability for streetscape elements and encroachments shall be addressed as set forth in the DA including, but not limited to non-standard design features, such as lighting, stormwater gardens, and other stormwater treatments.

6.5 Components of Public Streets

6.5.1 Curb Heights

The curb heights shall be 6-inches unless at a raised crosswalk where they are reduced to 4-inches.

6.5.2 Paving

Final pavement design for the roadway sections will be designed for the anticipated traffic load and equivalent single axial loads (ESAL) for a design life coordinated with the City Agency per the terms of the DA. See Figure 6.7 for pavement surfaces.

The Pedestrian Throughway defined on each street shall be an accessible path of travel that is unobstructed by non-ADA-compliant paving or material treatments. Paving and built-in site elements shall be comprised of high-quality materials and finishes that are durable to withstand high-intensity use. All material textures in designated clear path of travel and accessible use areas shall be ADA-compliant.

Refer to Section 5.9 of the DSG for street paving materials.

6.5.3 Street Planting

Planting will function ecologically to help achieve the Project's goals for sustainability and contribute to a healthy environment. Composition and distribution of a diverse, adapted urban forest, stormwater gardens, and planted areas will create a resilient ecological framework to shape varied sensory experiences across the site and urban habitat.

Refer to Section 5.5 and 5.8 of the DSG for more detailed information about the public street trees and planting palette respectively.

6.5.4 Sustainable Water Strategies

The Project's landscape and building systems will work together and be designed to conserve, re-use, and filter water. Site hydrology will be intertwined with daily life in a unique and systematic way, with stormwater management gardens that are a part of the public experience in every streetscape and open space. Irrigation is an essential element of plant health and should be considered as part of the site hydrology strategy.

6.5.5 Lighting

Lighting will be an important component of nighttime identity, experience, and safety. Lighting of special, unique character should reinforce key pedestrian routes along the streetscapes. SFPUC

acceptable lighting fixtures will work together to create a warm, inviting, and safe nighttime environment. Energy efficient LED street lighting will also be designed to limit light pollution within the streets.

6.5.5.1 Lighting Design Intent

Lighting design shall follow SFPUC – Streetlight Guidelines and IES-RP8, Illuminating Engineering Society standards appropriate to the subject street type. The street type classifications will be determined as part the MUPs. Metal finishes and colors shall be coordinated with other site furnishings and building color palette. Streetlight plans will be subject to review and approval by SFPUC – Streetlights.

6.5.5.2 Location

All street lights shall be located within the furnishing zone per SFPUC – Streetlight Guidelines and the SF Better Streets Plan. Streetlights shall not be installed in pavers, planters, or be surround by dirt. Streetlight infrastructure shall be in the sidewalk.

6.5.5.3 Fixtures

Light fixtures within the ROW shall comply with SFPUC – Streetlight Guidelines and shall be selected from the SFPUC catalogue of acceptable fixtures. Streetlight fixtures will be subject to review and approval by SFPUC – Streetlights.

6.5.5.4 Scale of Light Fixtures

Lighting shall satisfy functional needs of auto circulation but also be scaled to the pedestrian and bicycle experience. Lighting shall be coordinated with the design of the open space lighting, and glare shall not be created at eye level. Pole heights shall follow SFPUC – Streetlight Guidelines.

Refer to Section 5.11 of the DSG for additional information on public street lighting.

6.5.6 Accessible Loading

Loading zones for vehicular and paratransit loading and unloading will be distributed across the site to enable access to all Development Parcels and open spaces, with priority given to significant pedestrian connections. See Figure 6.9. Proposed configurations for loading stalls are described for integration with DPW-Standard Curb, 6-inches typical.

Refer to Sections 5.12-5.15, of the DSG for detailed information about the accessible loading zones.

6.5.7 Utility, Driveway, and Streetscape Coordination

The project will ensure that locations of above-grade utility structures, where provided, are coordinated with streetscape elements. These locations shall be coordinated with tree spacing to ensure City Standards are applied to the greatest extent possible. Driveway locations shall be coordinated with placement of streetscape elements.

Refer to Sections 5.4 and 5.7 of the DSG for additional information on streetscape coordination.

Full-street cross-sections with utilities are shown in Figures 8.2A-8.2F in Section 8

6.6 Traffic Calming

As part of the pedestrian and bicycle focused development plan, traffic calming elements are proposed to improve non-vehicular traffic safety and access. Proposed traffic calming elements for the Project street rights-of-way are identified in Figure 6.3 and include raised crosswalks, chicanes, bulb-outs, narrowed lane widths to accommodate bicycle infrastructure.

Refer to Section 5.6 of the DSG for additional information traffic calming strategies.

6.6.1 Raised Mid-Block Crosswalks

Raised mid-block pedestrian crosswalks are proposed along all streets except the portion of North Street east of Lee Avenue. At raised crosswalk locations, the street pavement areas will be raised as much as 3.5-inches to reduce the adjacent curb heights to 4-inches and will change paving material for a more effective visual cue to motorists. Final grades are dependent on overland release studies.

Where raised crossings are proposed, striped continental crosswalks shall be provided unless the project elects to use decorative crosswalk treatments that comply with the 2014 SFMTA Crosswalk Guidelines and required review. Any potential decorative crosswalks or ground mural require approval from SFMTA and must be in accordance with FHWA regulations. Proposed decorative treatments shall meet ADA standards for slip-resistance. Each mid-block crossing will also have a Rectangular Rapid Flashing Beacon (RRFB). The design for these crosswalks will be coordinated with and are subject to the approval of the SFPUC, SFPDW, the SFMTA, and the San Francisco Fire Department (SFFD). Refer to Section 5: Site Grading for additional information about Project

grading and overland release requirements. Raised crossing configurations are shown on Figure 6.4A-E.

The Developer or HOA will be responsible for maintenance and restoration of the street pavement sections, including pavement markings, within the raised crosswalk. Designs will incorporate measures to minimize maintenance and reduce the potential for dirt, silt and other debris to settle within the crosswalks.

6.6.2 Street Chicane

A chicane is integrated at the northern end of West Street to calm traffic and reduce vehicle speeds approaching and departing from the intersection at North Street and West Street. The chicane offset is 8-feet and maintains a 12.5-foot travel lane consistent with the land widths of West Street. Layout of the chicane is shown on Figure 6.5B.

6.6.3 Intersection Bulb-Outs

Bulb-outs have been incorporated at all intersections. These locations are expected to have a high concentration of pedestrian traffic. Bulb-outs will narrow driving lanes, create a shorter pedestrian crossing, make pedestrians more visible to motorists and require vehicles to reduce speeds. The final design for the bulb-outs will be coordinated with the SFMTA, SFDPW, SFPUC, and the SFFD. Bulb-out improvements will be constructed if the designs can meet the City Agency's requirements for overland drainage release, utility clearances, and accessibility for persons with disabilities. Overland release at these locations will be studied in the Sewer, Stormwater and Grading Master Utility Plan. Typical intersection bulb-out details are shown on Figures 6.5A-D.

6.7 Off-Site Traffic Signalization

The Developer will be responsible for design and construction funding, either as partial contribution or in full, of traffic signal modifications or new traffic signals, as well as striping. Where possible, the electrical service for traffic signals will be located within the joint trench (see Section 17). Traffic signals shall be designed by and constructed to the specifications of the SFMTA and SFDPW. Relocation of the traffic signal will require approval by the SFMTA Board of Directors. If determined feasible, planned off-site intersection improvements include, but may not be limited to the following:

6.7.1 Frida Kahlo Way and North Street Intersection

A new signalized intersection will be constructed at the proposed intersection of North Street and Frida Kahlo Way. The existing signalized intersection at the northern access road to the existing surface parking lot will be removed. See Figure 6.6 for the proposed intersection geometry.

6.8 On-Site Traffic Controls

Traffic calming and stop-controlled intersections, rather than signalization, are the primary strategy for on-site traffic control. Stop signs will be added at all intersections, with final locations to be determined by traffic sight distance requirements and coordination with the City. If implemented, stop signs on city streets will require legislation from SFMTA Board and traffic calming may also require SFMTA Board and/or public hearing.

6.9 Public Transportation System

No public transportation is envisioned within the Project Site. The site is not being designed to accommodate large passenger buses, which includes both large public buses and private transportation buses. However the site is located within a 1/4 mile of bus and streetcar service and less than 1 mile from the Balboa BART Station.

6.10 SFMTA Infrastructure

Where required, the following list of infrastructure items includes items to be owned, operated and maintained by the SFMTA within public right-of-ways:

- Signals and Signal Interconnects, including Muni Bus Prioritization signals
- TSP signal preempt detectors
- Conduit containing TSP signal cables
- Shelters (Via Vendor)
- Paint – poles and asphalt delineating coach stops
- Asphalt painting for transit lanes
- Departure prediction (“NextBus”) monitors and related communications equipment
- Bicycle racks
- Crosswalk striping, except for areas with a raised crosswalk or with painted concrete special striping or other special decorative treatment
- Bike lane and traffic striping
- APS/Pedestrian crossing signals

- Street, traffic and parking signs
- Parking meters
- Colored curbs
- Rectangular Rapid Flash Beacon (RRFB)

6.11 Acceptance and Maintenance of Street Improvements

Upon acceptance of the new and/or improved public streets by the Board of Supervisors, responsibility for the operation and maintenance of the roadway and streetscape elements will be designated to the appropriate City Agency as defined in the City of San Francisco Municipal Code and related ordinances, and the Project DA. Conflicts between proposed public utility infrastructure and the surface improvements proposed as part of the Project, including but not limited to dedicated transportation routes, trees, bulb-outs, and medians, shall be minimized in the design of the infrastructure and surface improvements. The City Agency responsible for said utility infrastructure will review all proposals for surface improvements above proposed public utility infrastructure on a case-by-case basis to ensure that future access for maintenance is preserved. Stormwater management infrastructure installed as part of the streetscape to meet the Stormwater Management Requirements and Design Guidelines (SMR) will be maintained by the Master Developer and/or City Agency subject to the terms of the Project DA. The SFPUC will maintain stormwater controls located in the public ROW that receive stormwater runoff from the public ROW only. Parcel developer or Master HOA will be required to maintain any stormwater control that manages private parcel runoff, or a blend of private parcel and public ROW runoff.

As outlined in the DA, the Master Developer will be responsible for maintenance and restoration of the non-standard materials and design features, including decorative paving and hardscape elements, as well as specific streetscape elements and encroachments. Restoration will include replacement of the pavement markings within areas with non-standard materials.

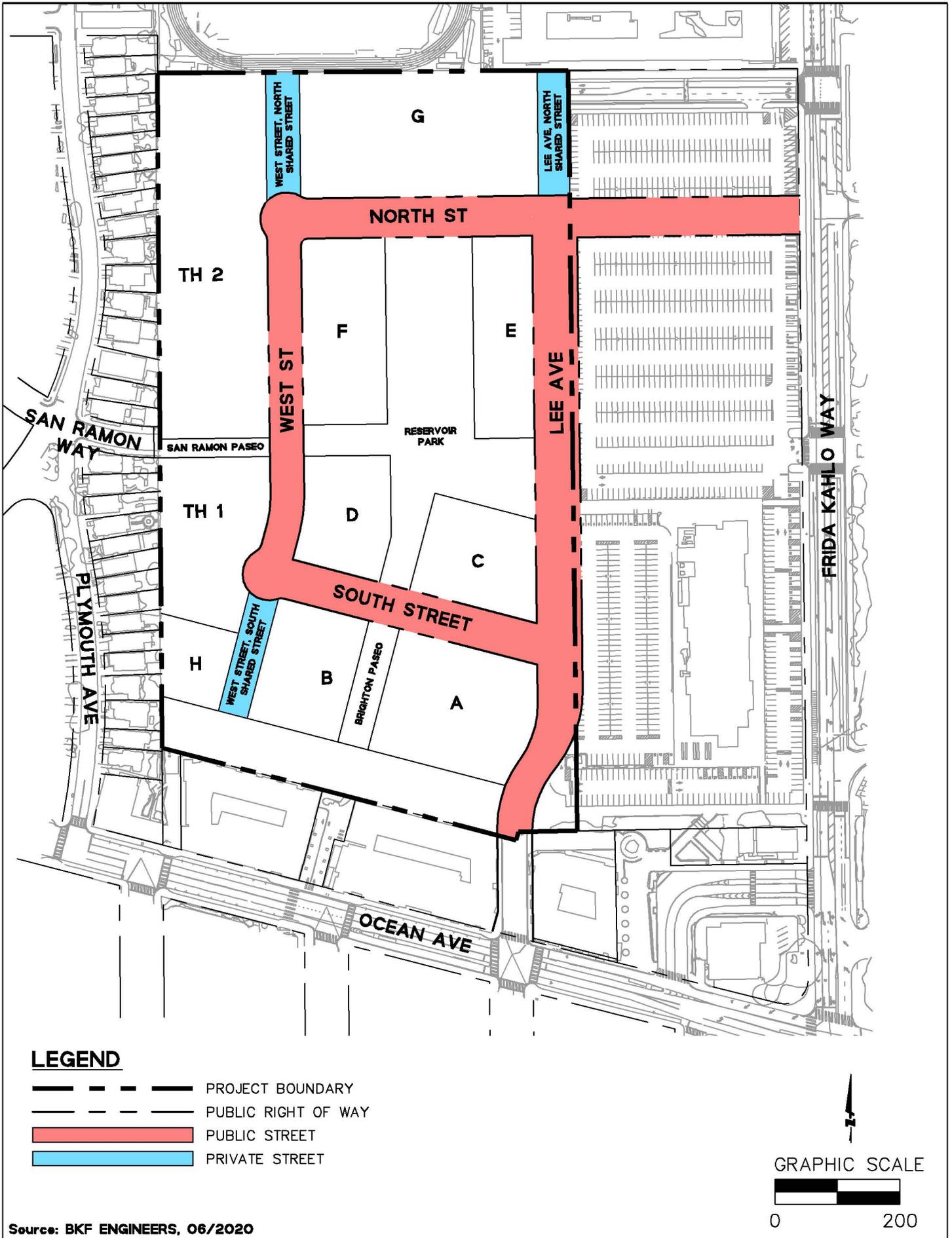
6.12 Phasing of New Roadway Construction

All new public roadways will be constructed in Phase 1.

6.13 Lee Avenue Right-of-Way

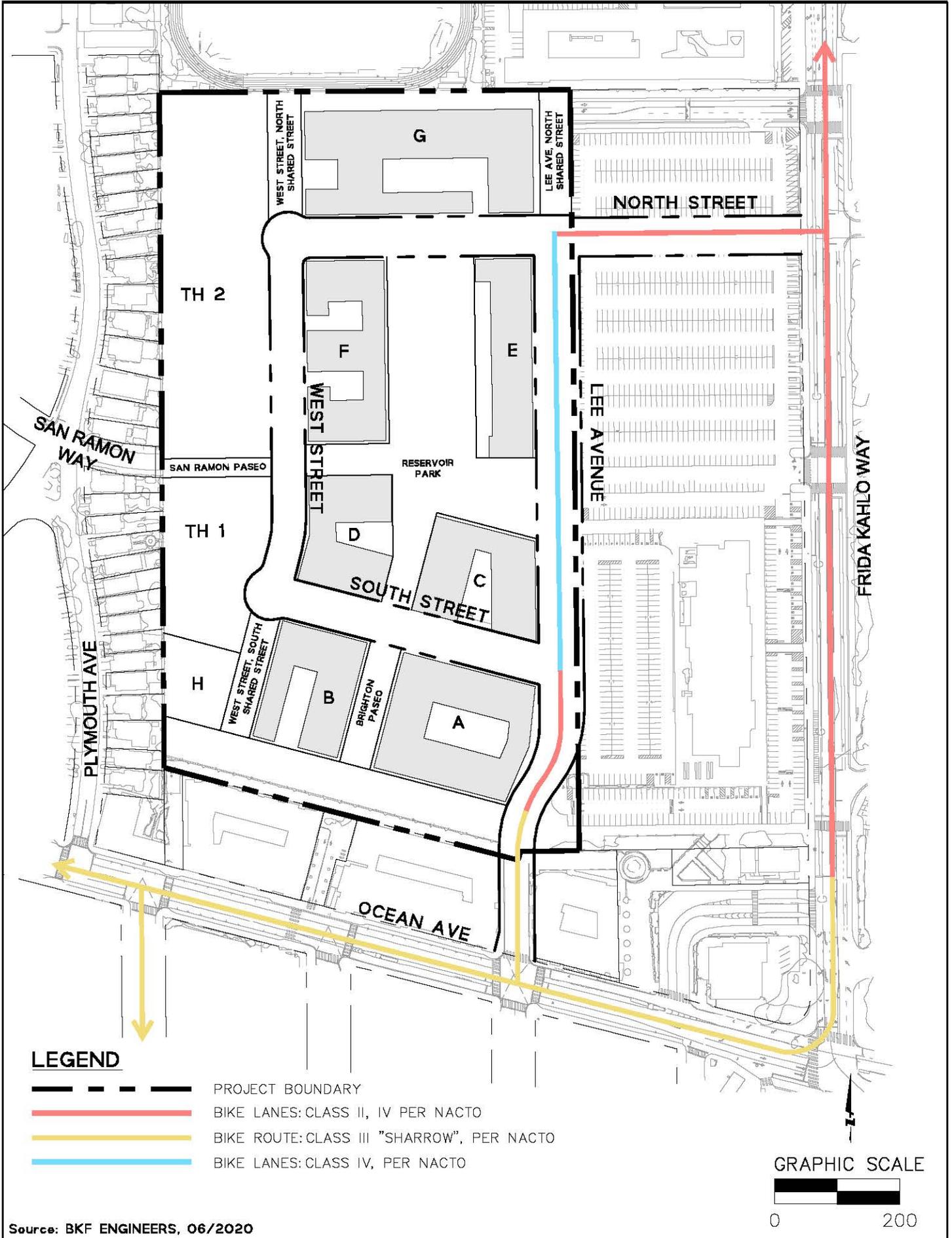
On the east side of the proposed 72-foot wide Lee Avenue right-of-way, approximately 11-feet of land needs to be dedicated from City College. At this time, the developer and City are negotiating this land dedication with City College. Should the land dedication not occur, the Lee Avenue street cross section

would need to be revised to fit within a narrower 61-foot wide right-of-way. The alternate street cross section for Lee Avenue is shown on Figure 6.10.



BALBOA RESERVOIR INFRASTRUCTURE PLAN

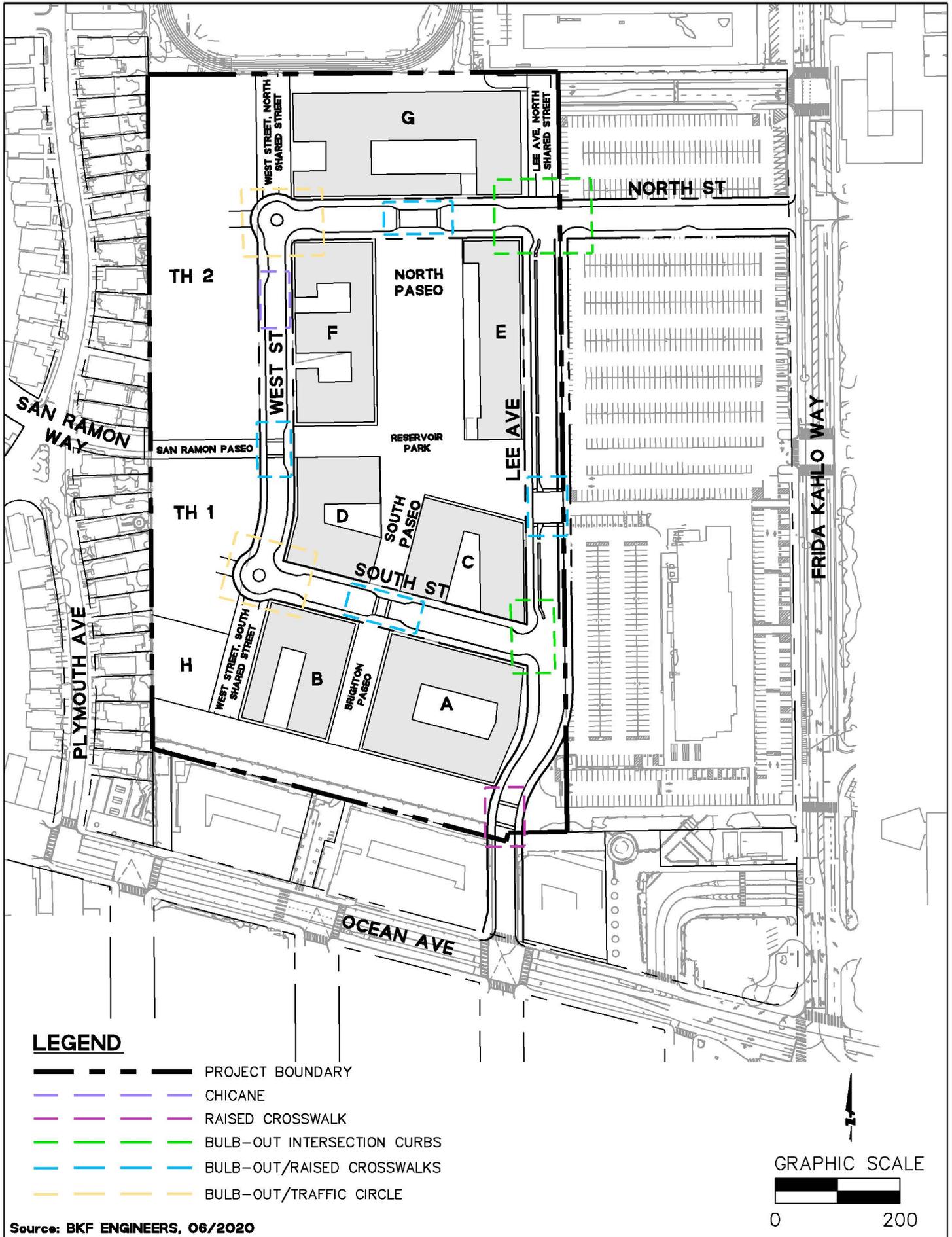
FIGURE 6.1 – PROPOSED STREET SYSTEM



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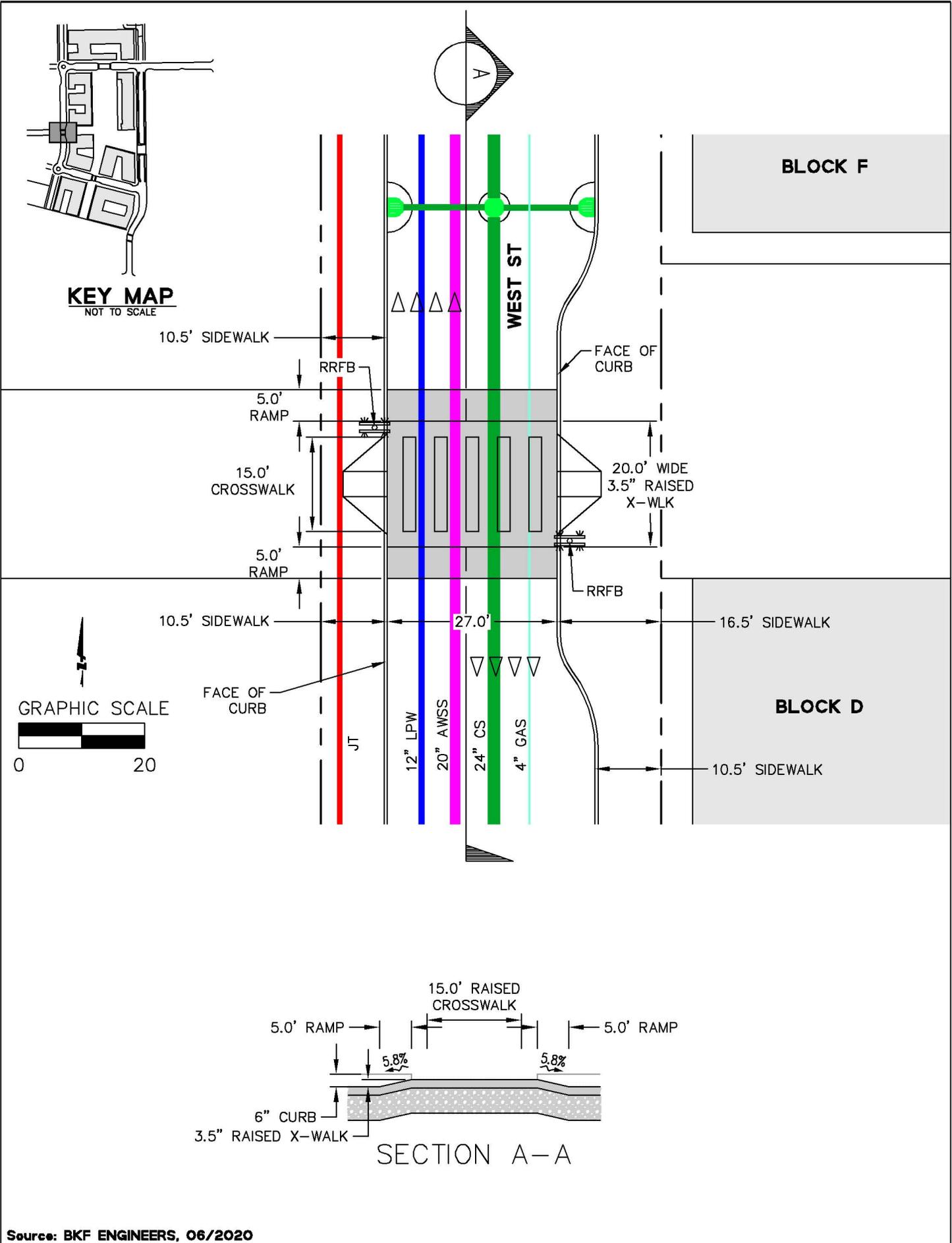
FIGURE 6.2 - PROPOSED BICYCLE FACILITIES



BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 6.3 – TRAFFIC CALMING MEASURES

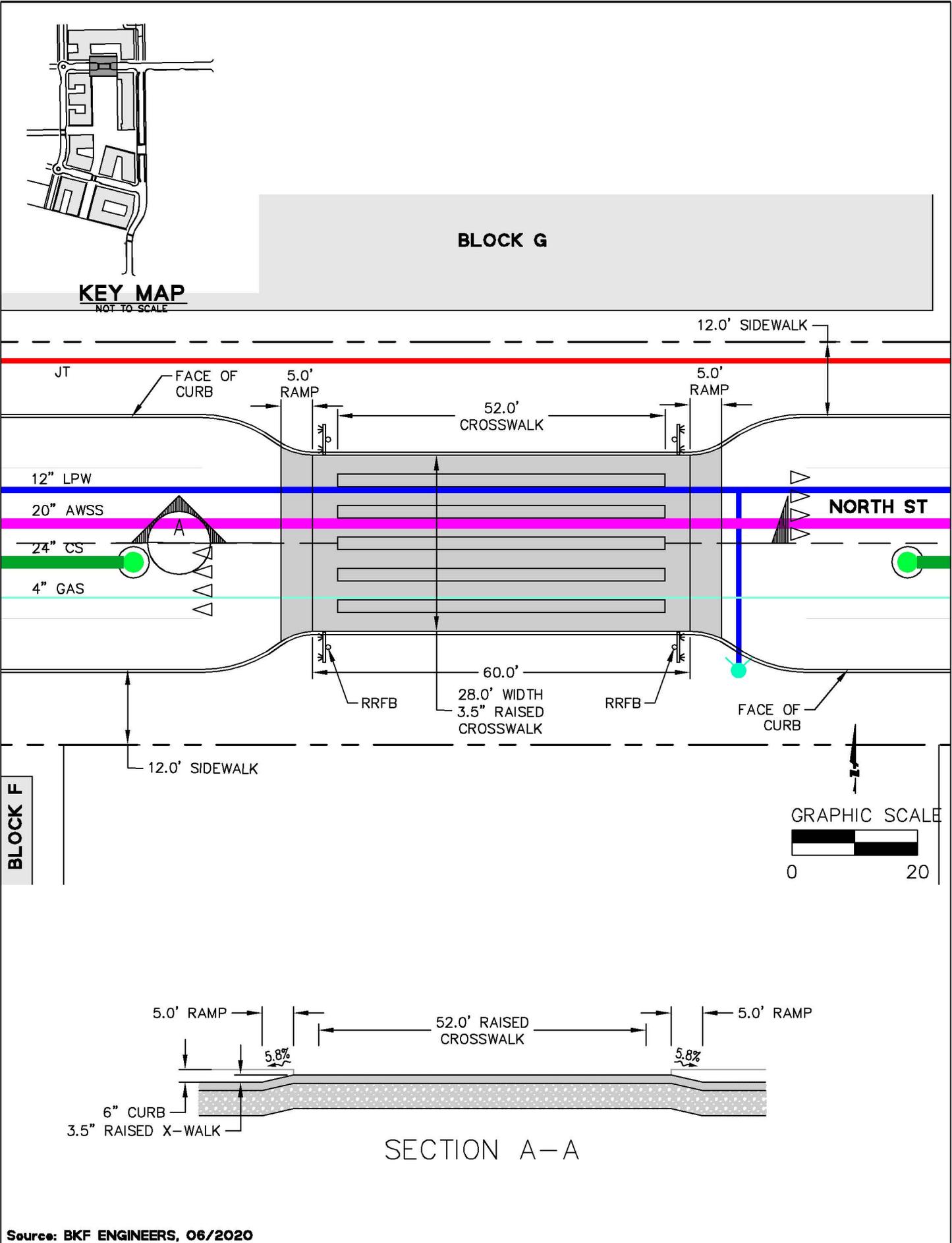
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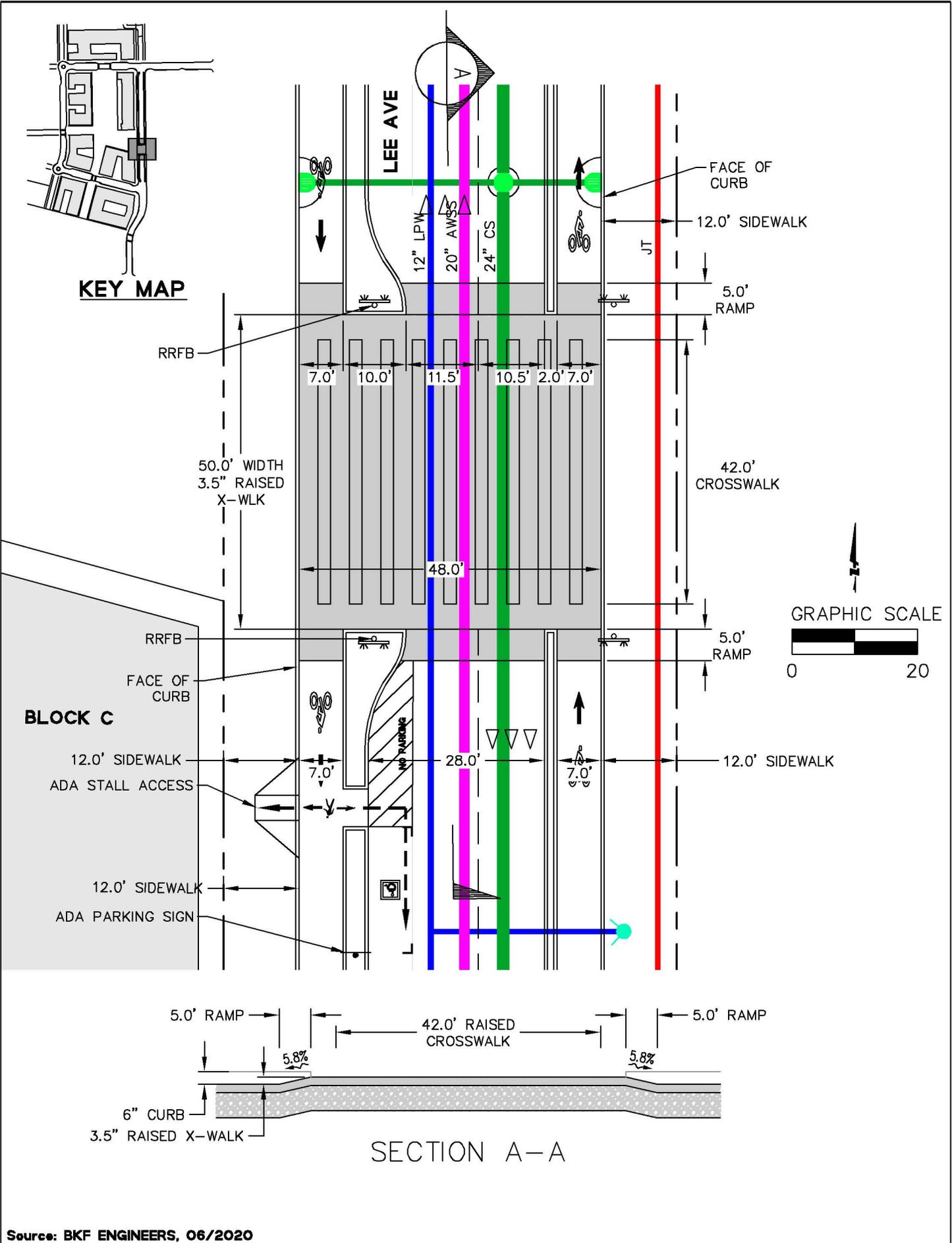
BALBOA RESERVOIR INFRASTRUCTURE PLAN FIGURE 6.4A - RAISED STREET CROSSING (WEST STREET)

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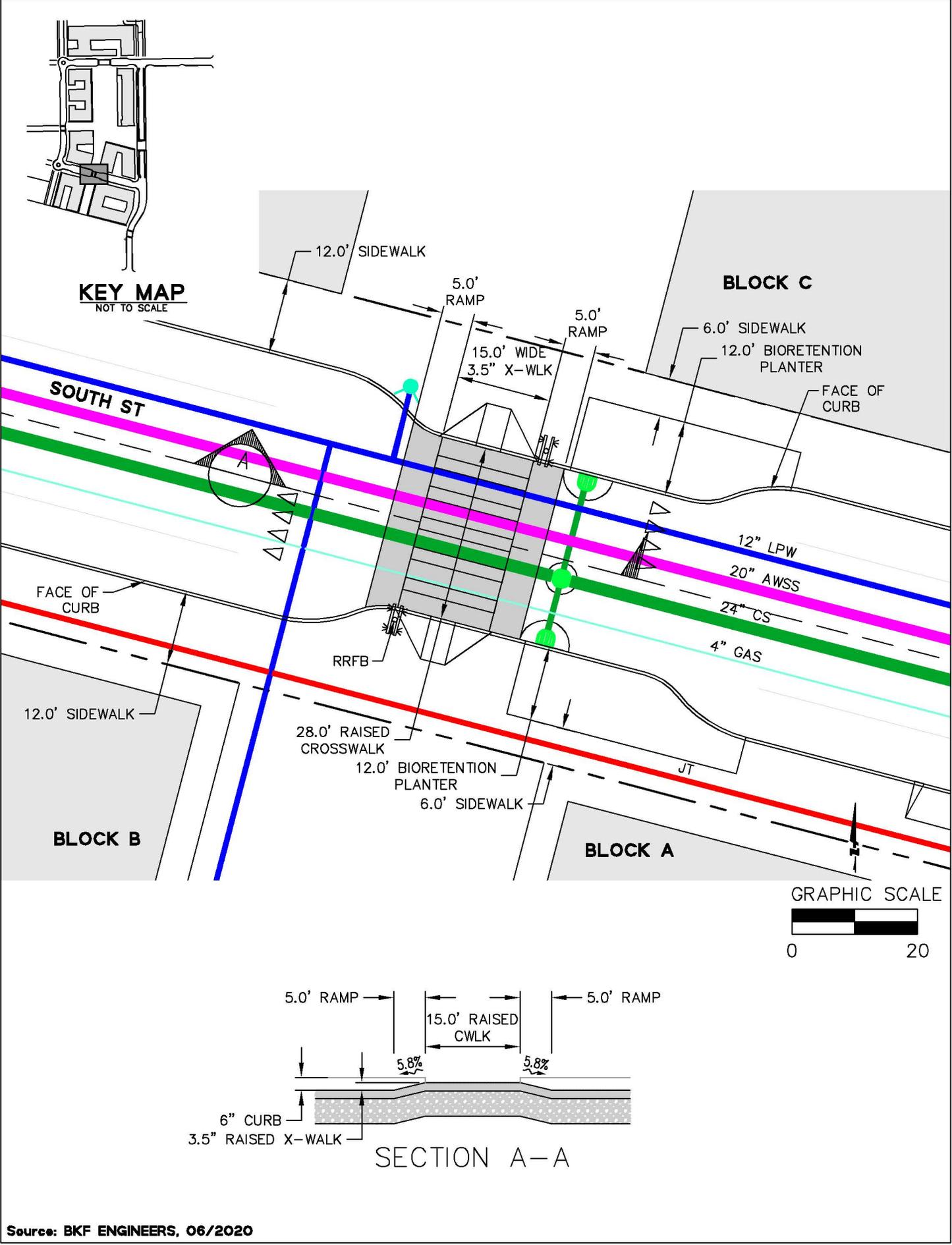
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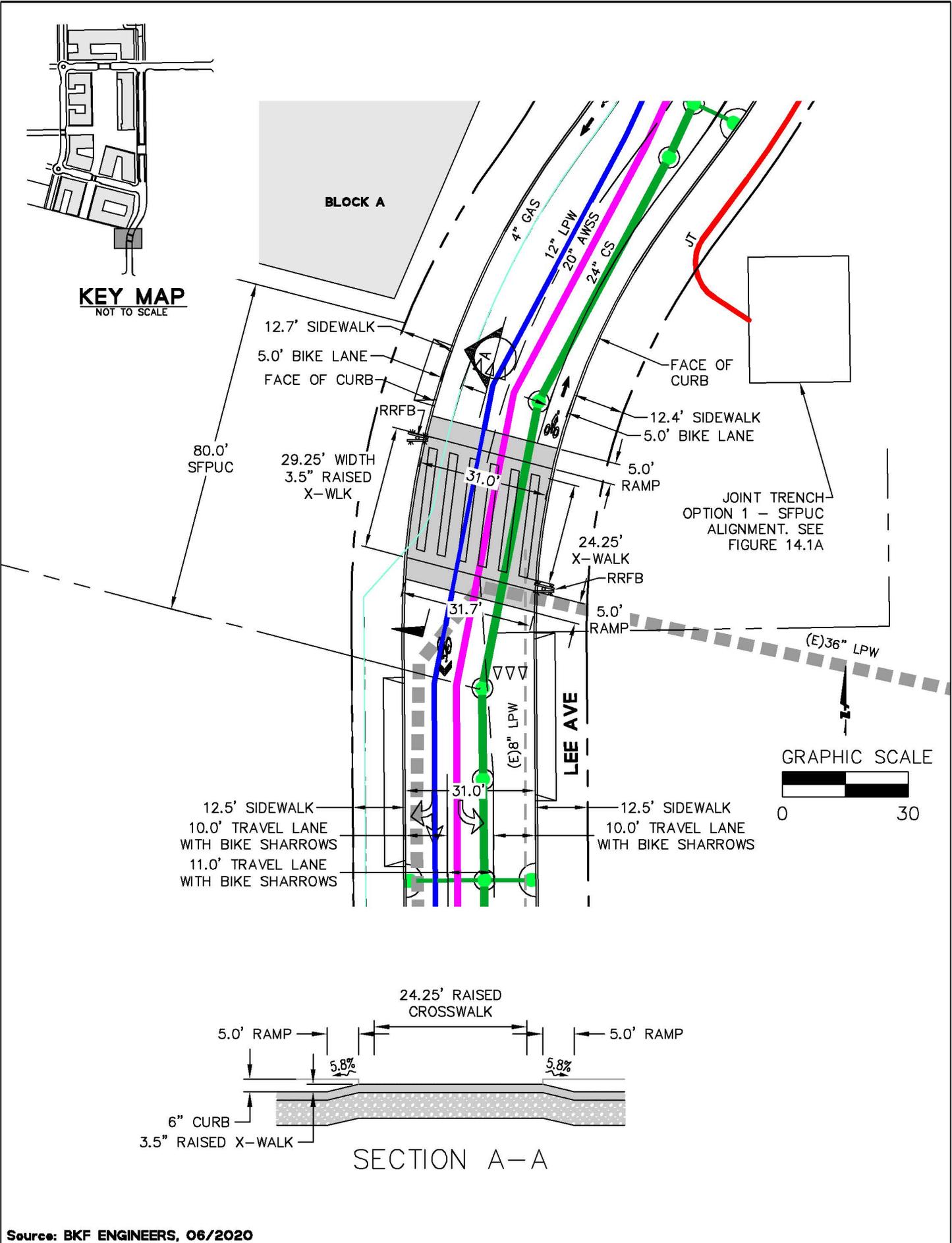
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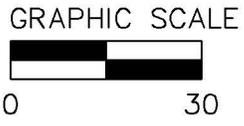
BALBOA RESERVOIR INFRASTRUCTURE PLAN FIGURE 6.4D - RAISED STREET CROSSING (SOUTH STREET)

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KEY MAP
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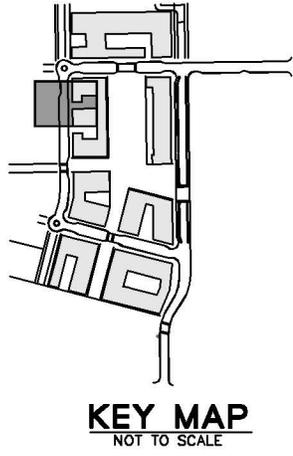
BLOCK A



SECTION A-A

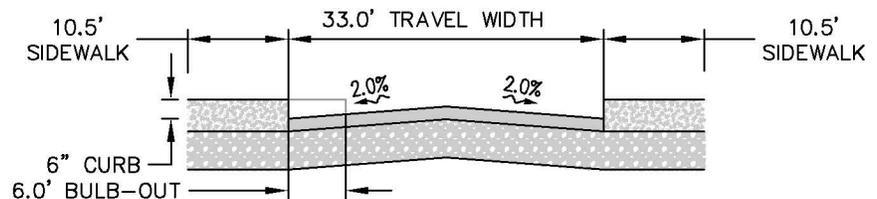
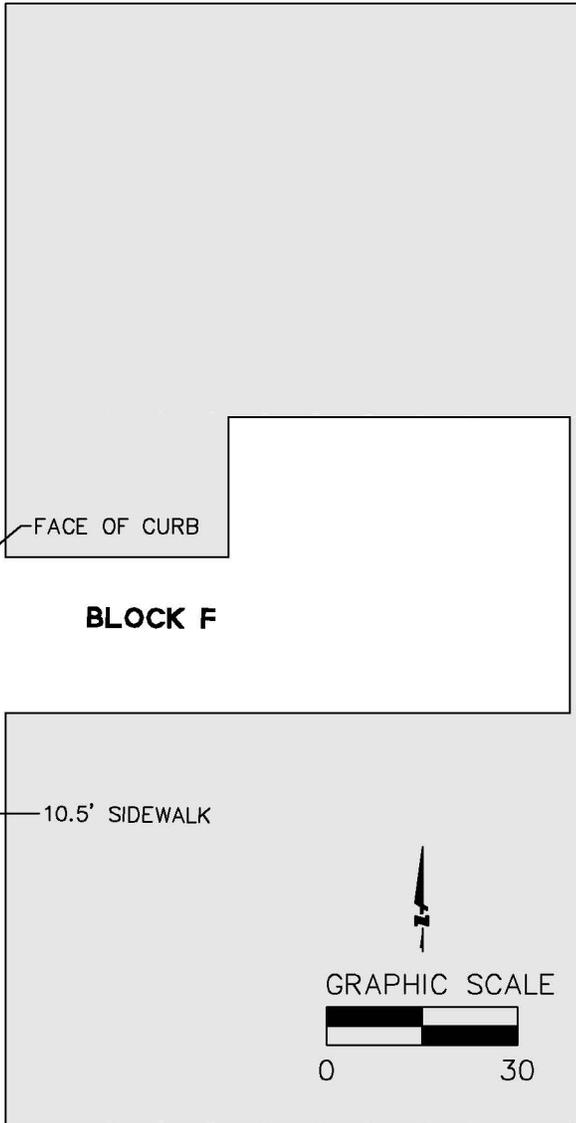
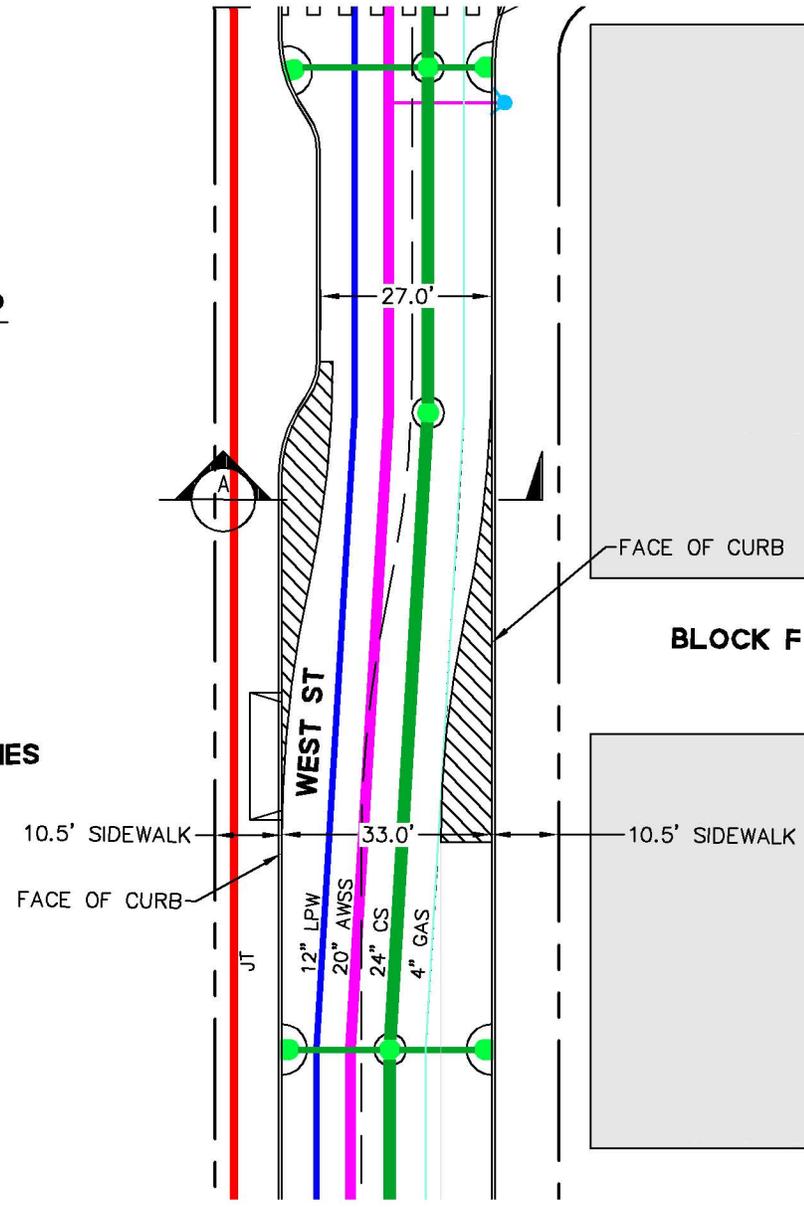
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KEY MAP
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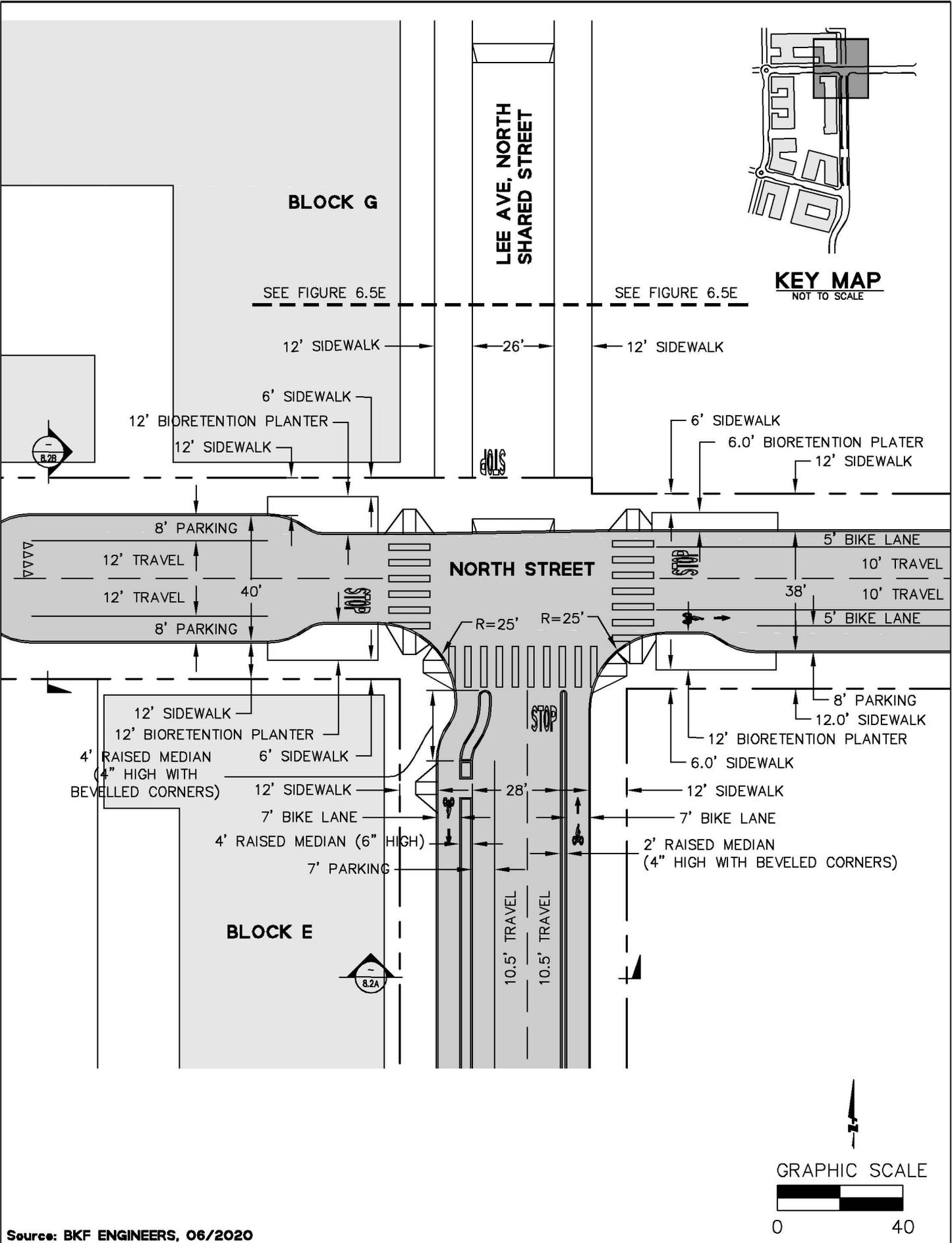
TOWNHOMES



SECTION A-A

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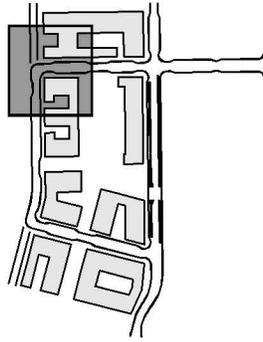
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BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 6.5A - INTERSECTION GEOMETRY (NORTH ST & LEE AVE)

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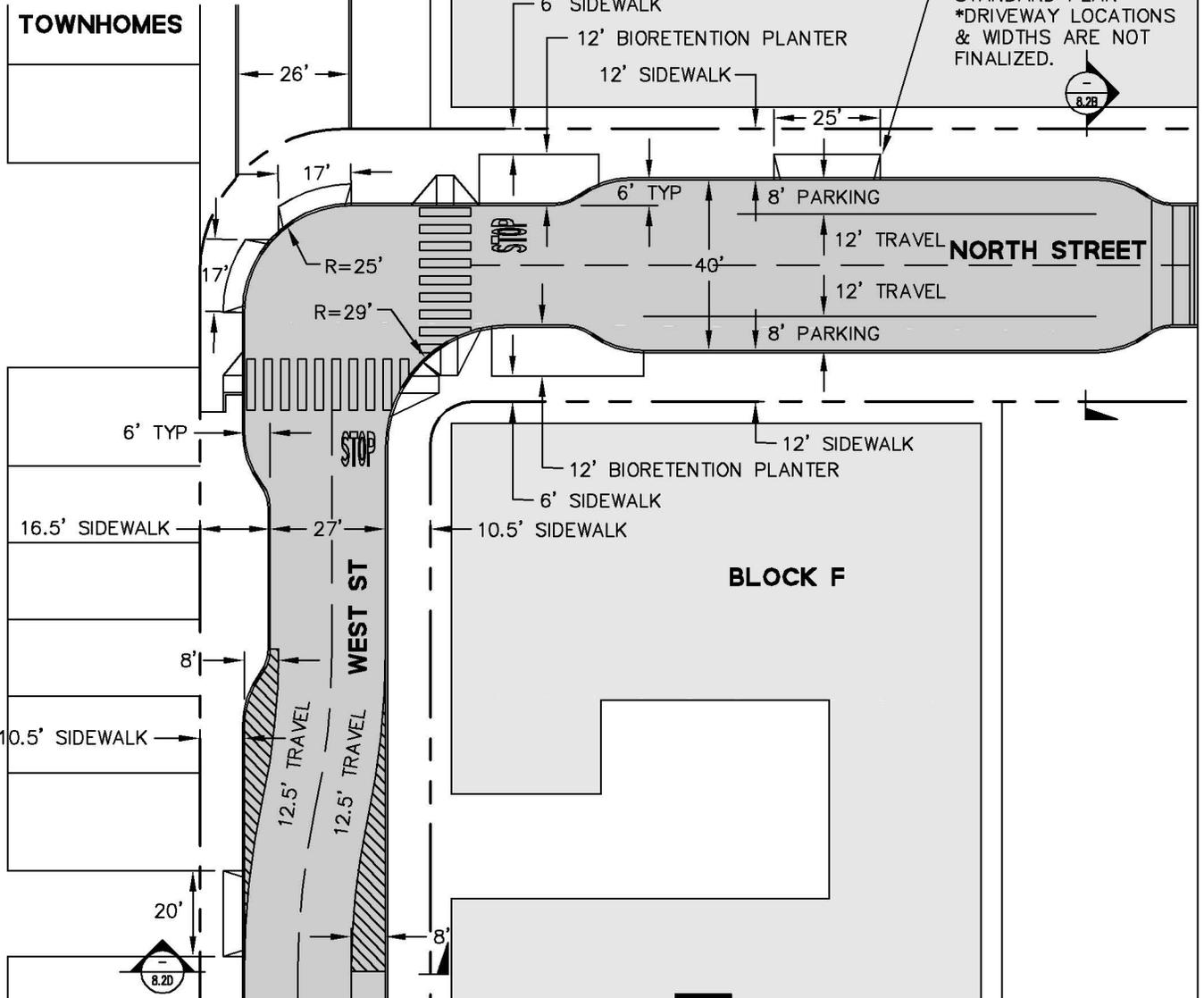
KEY MAP
NOT TO SCALE

TOWNHOMES

WEST STREET, NORTH SHARED STREET

BLOCK G

DRIVEWAY PER CITY STANDARD PLAN
*DRIVEWAY LOCATIONS & WIDTHS ARE NOT FINALIZED.



BLOCK F

GRAPHIC SCALE

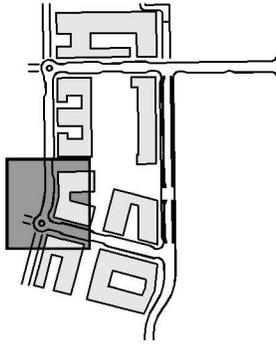
OPTION 2



0 40

Source: BKF ENGINEERS, 06/2020

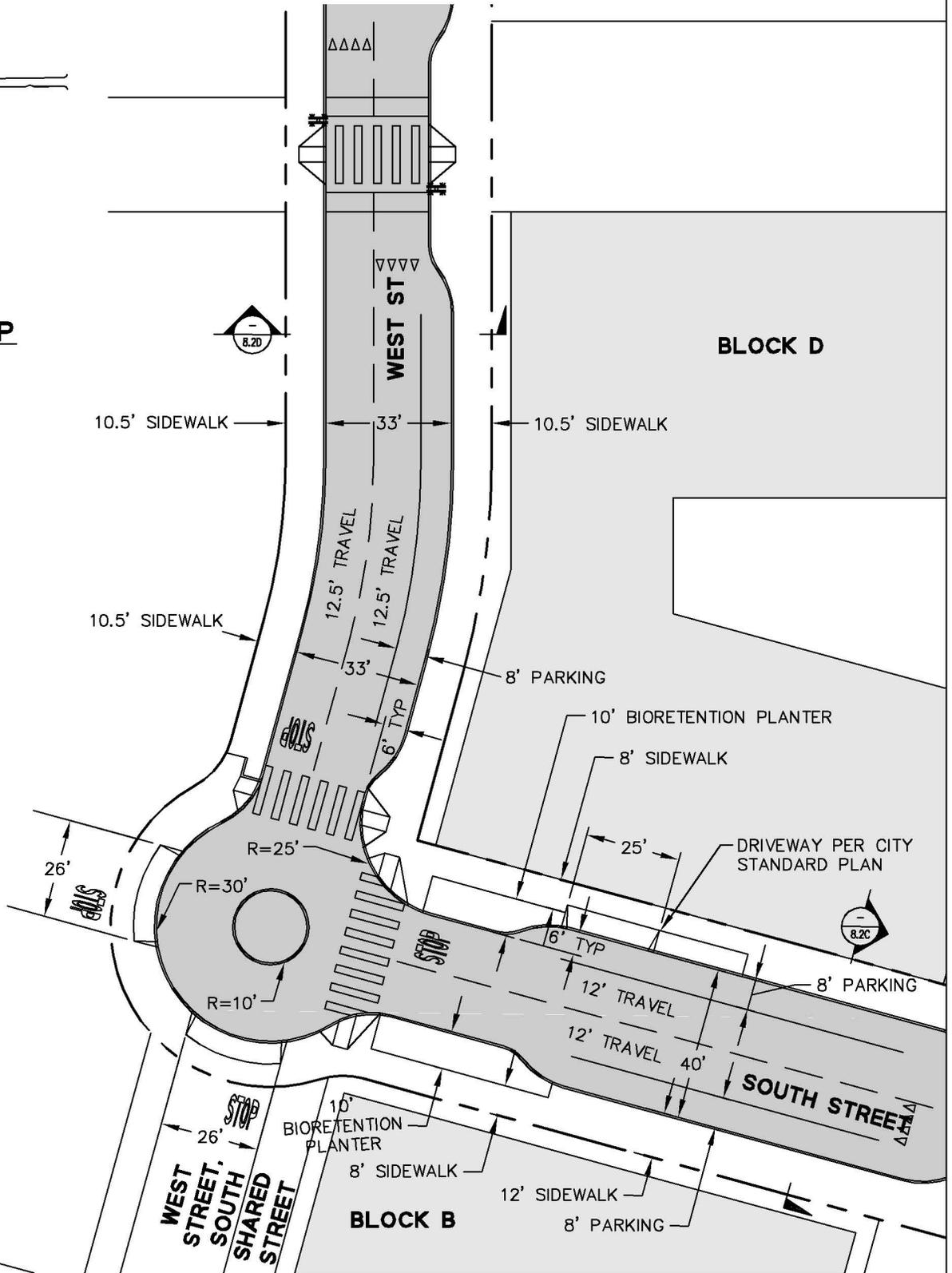
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 PLOT DATE: 06-10-20 PLOTTED BY: pasc



KEY MAP
NOT TO SCALE

TOWNHOMES

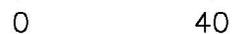
BLOCK D



NOTE:
 1. DRIVEWAY LOCATIONS & WIDTHS HAVE NOT BEEN FINALIZED.

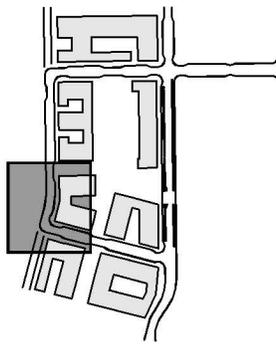
GRAPHIC SCALE

OPTION 1

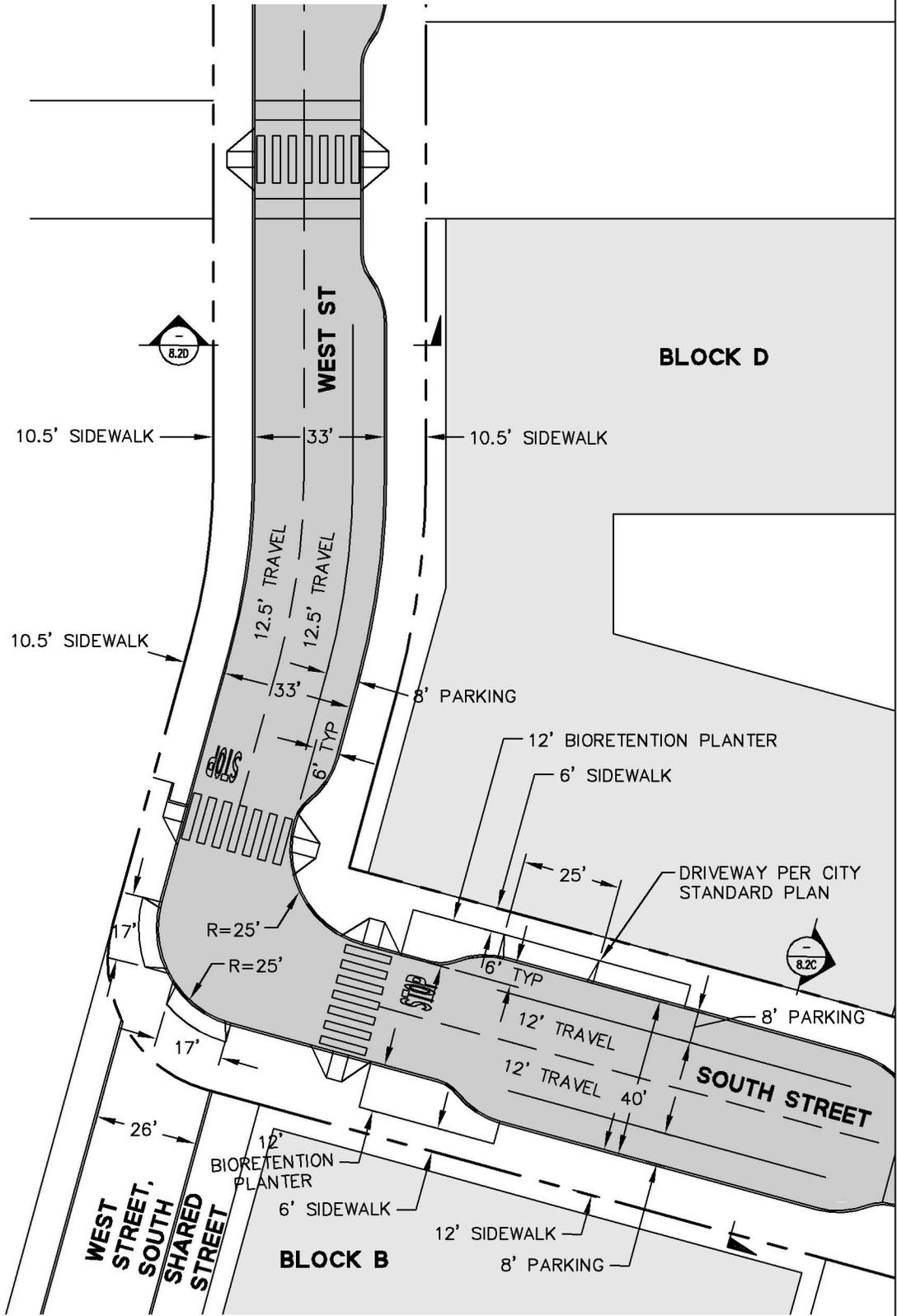


Source: BKF ENGINEERS, 06/2020

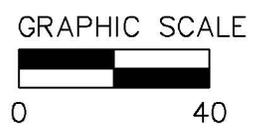
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KEY MAP
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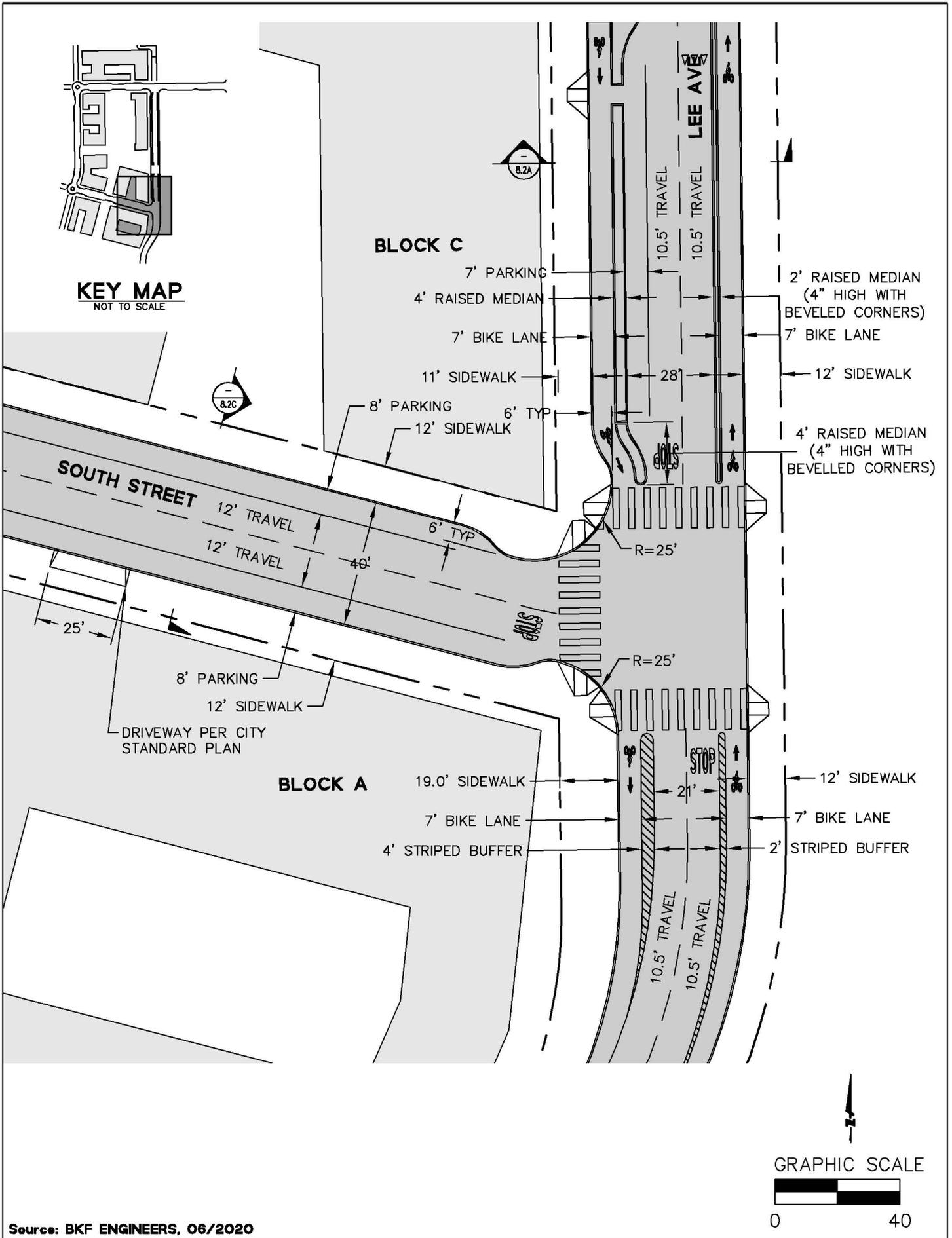
NOTE:
 1. DRIVEWAY LOCATIONS & WIDTHS HAVE NOT BEEN FINALIZED.



Source: BKF ENGINEERS, 06/2020

BALBOA RESERVOIR INFRASTRUCTURE PLAN **FIGURE 6.5C2 - INTERSECTION GEOMETRY (SOUTH ST & WEST ST)**

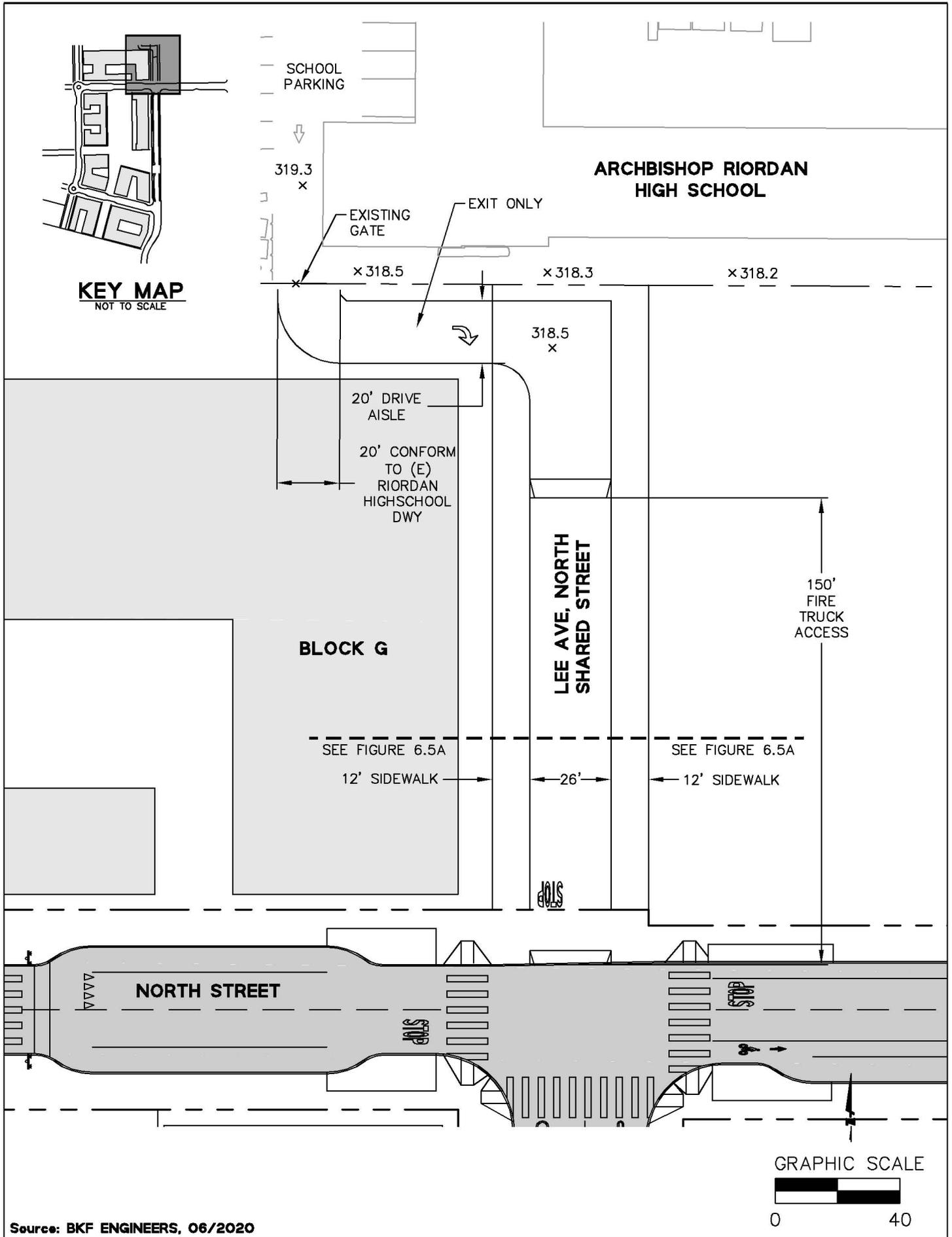
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 PLOT DATE: 06-10-20 PLOTTED BY: pasc



BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 6.5D - INTERSECTION GEOMETRY (SOUTH ST & LEE AVE)

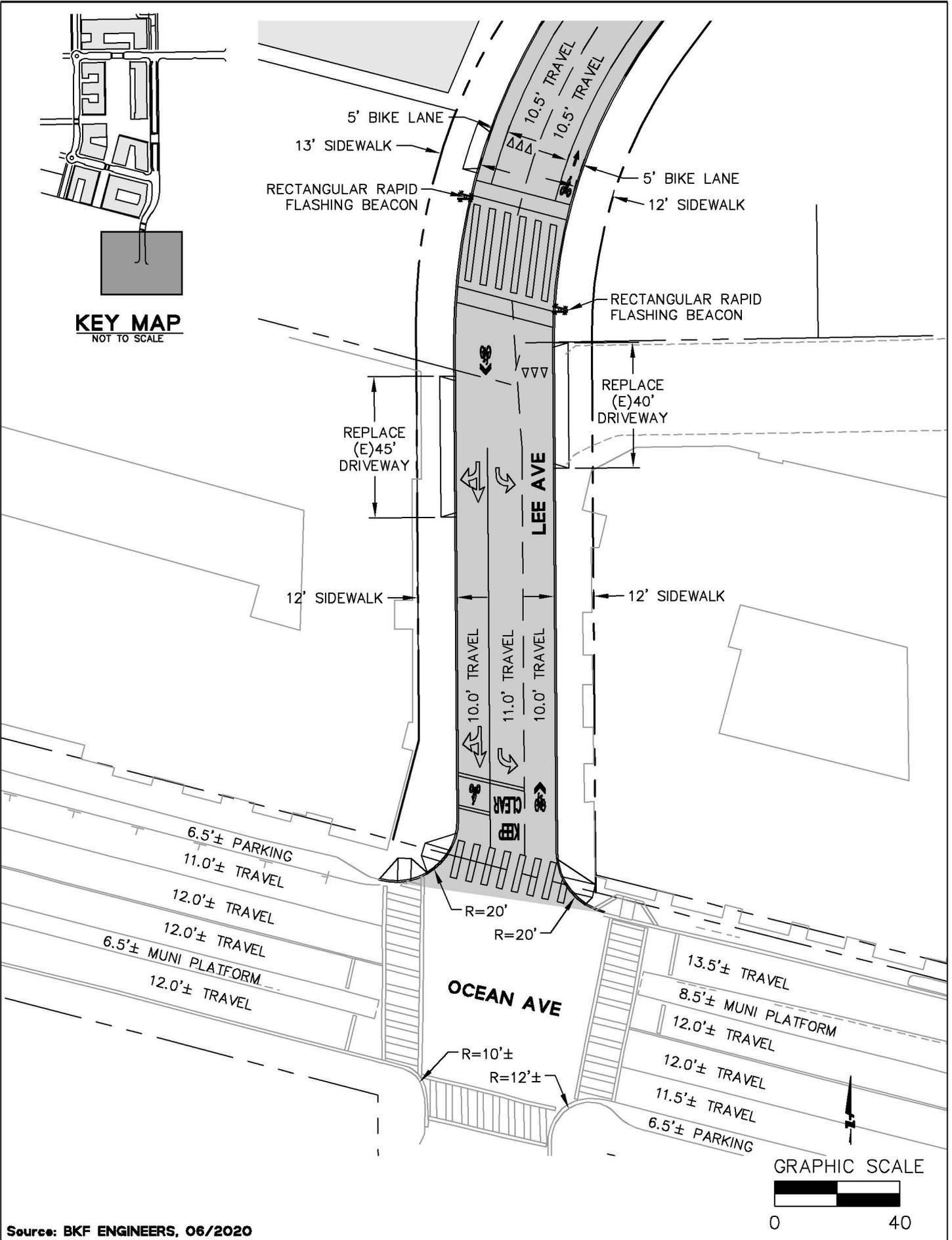
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PLOT DATE: 06-10-20 PLOTTED BY: pasc



Source: BKF ENGINEERS, 06/2020

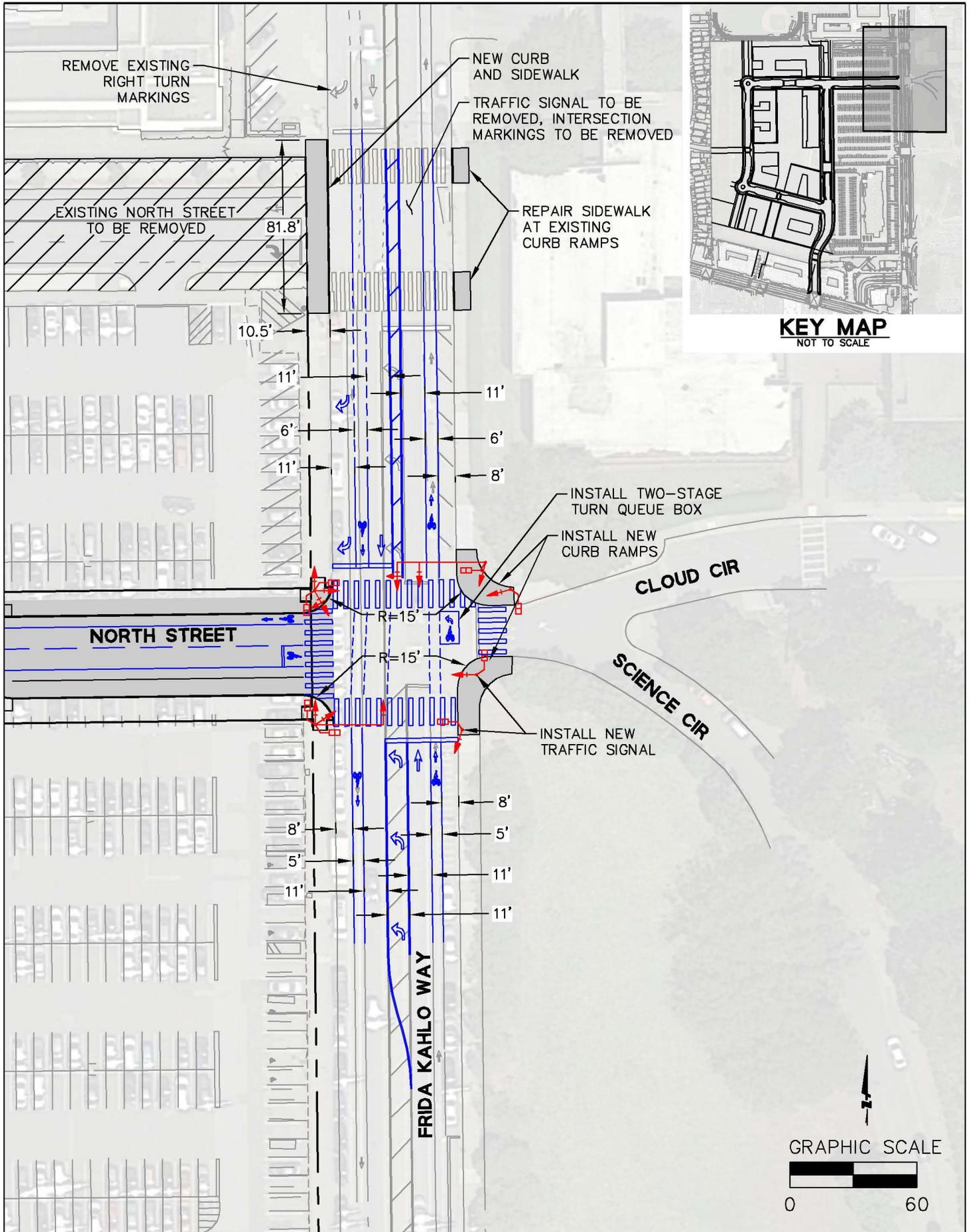
BALBOA RESERVOIR INFRASTRUCTURE PLAN FIGURE 6.5E - INTERSECTION GEOMETRY (LEE AVE & RIORDAN HS)

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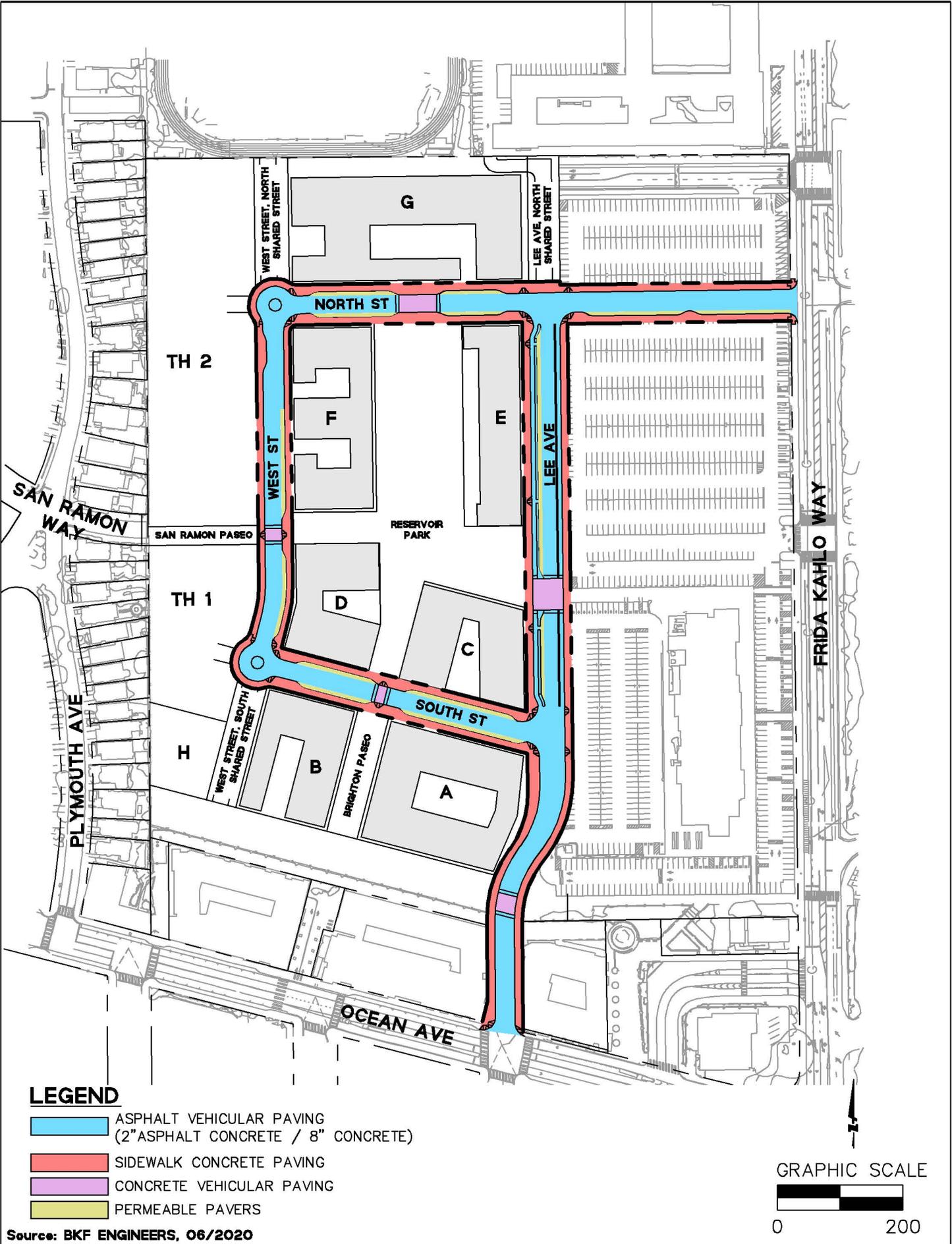
Source: BKF ENGINEERS, 06/2020

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PLOT DATE: 06-10-20 PLOTTED BY: pasc



Source: BKF ENGINEERS, 06/2020

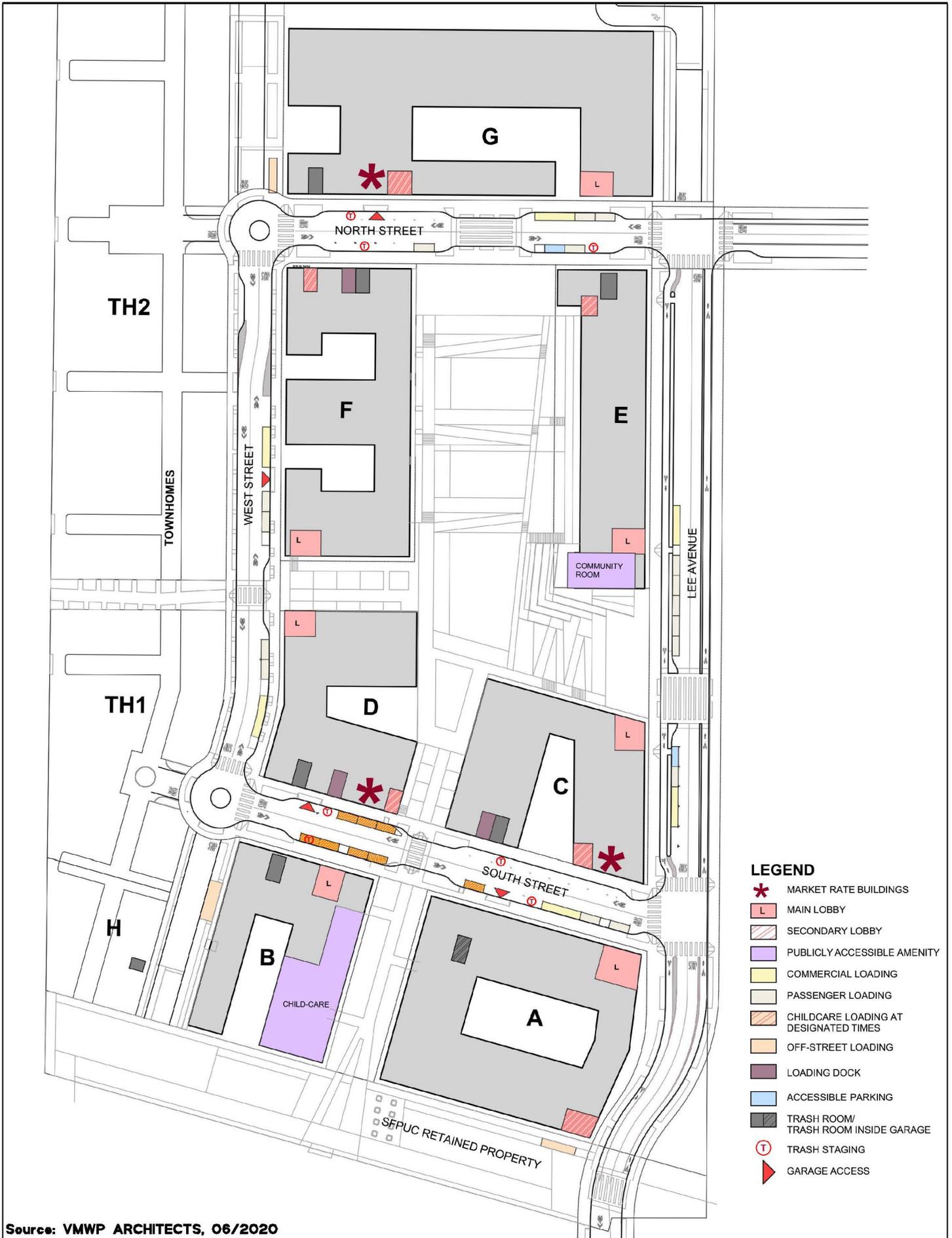
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 PLOT DATE: 06-10-20 PLOTTED BY: pasc



BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 6.7 - PAVEMENT SURFACES

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Source: VMWP ARCHITECTS, 06/2020

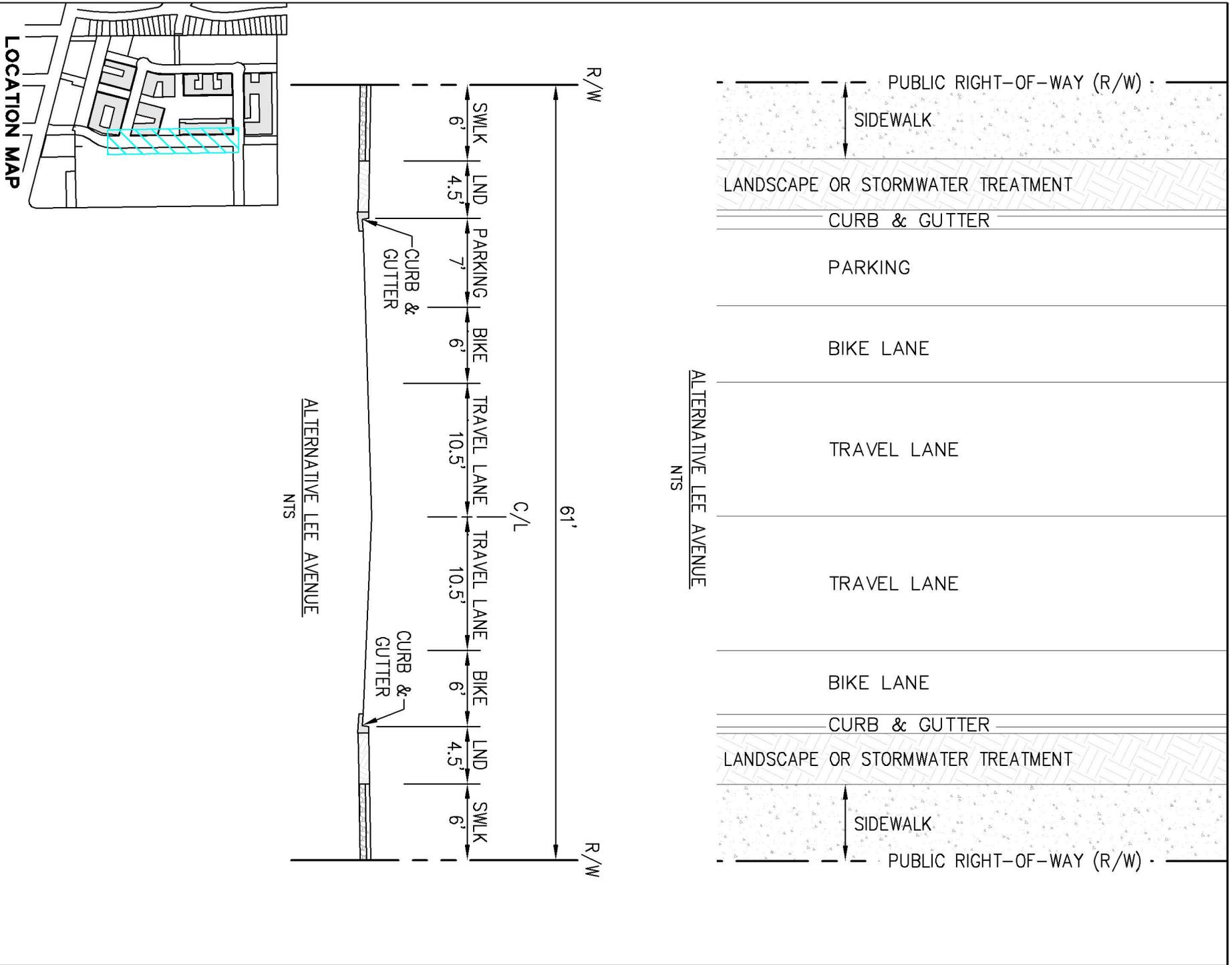
BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 6.9 - PROPOSED SERVICE & LOADING PLAN

BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 6.10 - ALTERNATIVE LEE AVE CROSS SECTION

Source: BKF ENGINEERS, 06/2020



7. OPEN SPACE AND PARKS

The proposed Project will provide approximately 4.0 acres of publicly accessible open space. The following is a summary of the major components of the open space network. See Figure 7.1 for an overview of the Open Space System and the corresponding DSG Open Space section for a detailed description. These improvements are intended to extend the connection from San Ramon Way to City College, and create a connection from the SFPUC easement south of the project to the centralized public open space. The Developer's infrastructure obligations include the design, construction, and maintenance of the open space and park improvements. Key components of the open space program area are described below.

Refer to Chapter 6 of the Balboa Reservoir DSG for detailed information about the open space design.

7.1 Proposed Open Space and Parks to be built by Developer

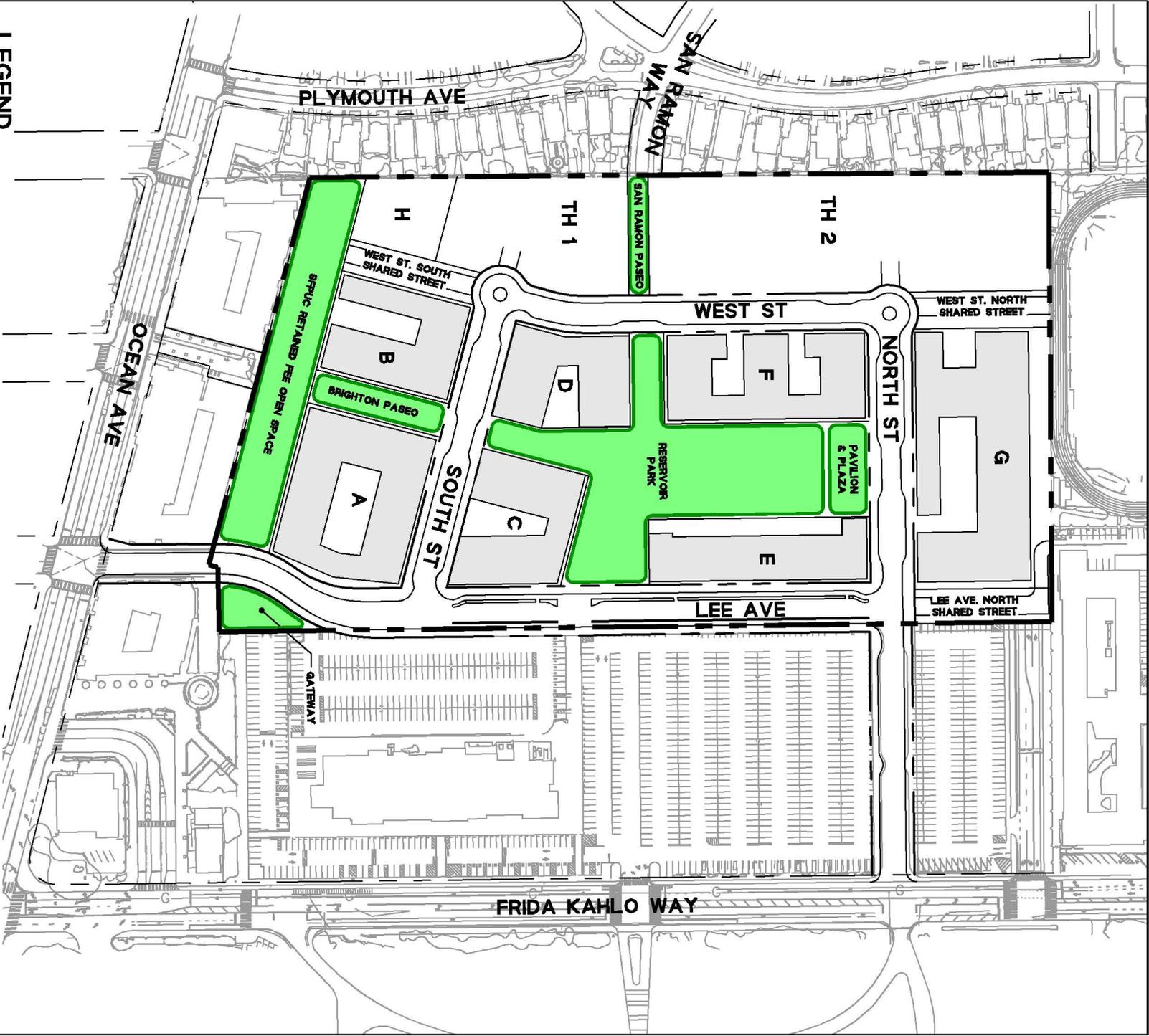
Open space to be built by the Developer shall be substantially completed consistent with the following schedule:

Reservoir Park	2.0 acres	Phase 1
PUC Open Space	1.2 acres	Phase 2
Paseos	0.8 acres	Phase 1 and 2

7.2 Phasing, Ownership, Operation, and Maintenance

New open space and parks system will be constructed in phases to match the Phases of the Project and as depicted on the Phasing Plan, Figure 1.3. The Phase will connect to the existing open space and parks as close to the edge of the Phase area as possible where a logical transition line can be established within the open space improvement features.

Reservoir Park and the Paseos will be owned and maintained by the Master Homeowner's Association. The SFPUC is and will remain the property owner of the Retained Fee and will issue a revocable license to the Developer and later, to any assignee homeowner's association, to allow for construction, management, and operations of the public open area. The Infrastructure Plan does not approve any use in the SFPUC retained fee. All uses (including infrastructure installed on the retained fee) will be permitted through the open space license issued by PUC Real Estate.



LEGEND
--- PROJECT BOUNDARY
OPEN SPACE

Source: BKF ENGINEERS, 06/2020

BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 7.1 - OPEN SPACES

8. UTILITY LAYOUT AND SEPARATION

8.1 Utility Systems

The Project proposes to install public utility systems, including the combined sewer system, low pressure water (LPW) system, auxiliary water supply system (AWSS), and dry utility systems. Ownership, maintenance, and acceptance responsibilities of utility infrastructure will be documented in the DA.

8.2 Utility Layout and Separation Criteria

Utility main layout and separations will be designed in accordance with the Subdivision Regulations and SFPUC Utility Standards. Utility main separation requirements are presented in Figure 8.1 Utility Separation Criteria.

8.3 Conceptual Utility Layout

The Project utility layout is designed to connect the proposed Project utility infrastructure to the existing adjacent public utility infrastructure facilities. The proposed LPW system, shown on Figure 9.1, will be a looped system and have two connections to the existing SFPUC LPW system on Frida Kahlo Way and Ocean Avenue. The proposed AWSS, shown on Figures 11.1A and B, will have a single connection point to the existing AWSS at the intersection of Ocean Avenue and Lee Avenue. The Project studied the feasibility of installing a second AWSS connection through the SFPUC property at the southwest corner of the project (Block 318 Lot 192) to create a looped system but was deemed infeasible by SFPUC. The proposed combined sewer system, shown on Figure 12.1, will have two connections to the existing SFPUC combined sewer system in Ocean Avenue via Lee Avenue and the SFPUC property.

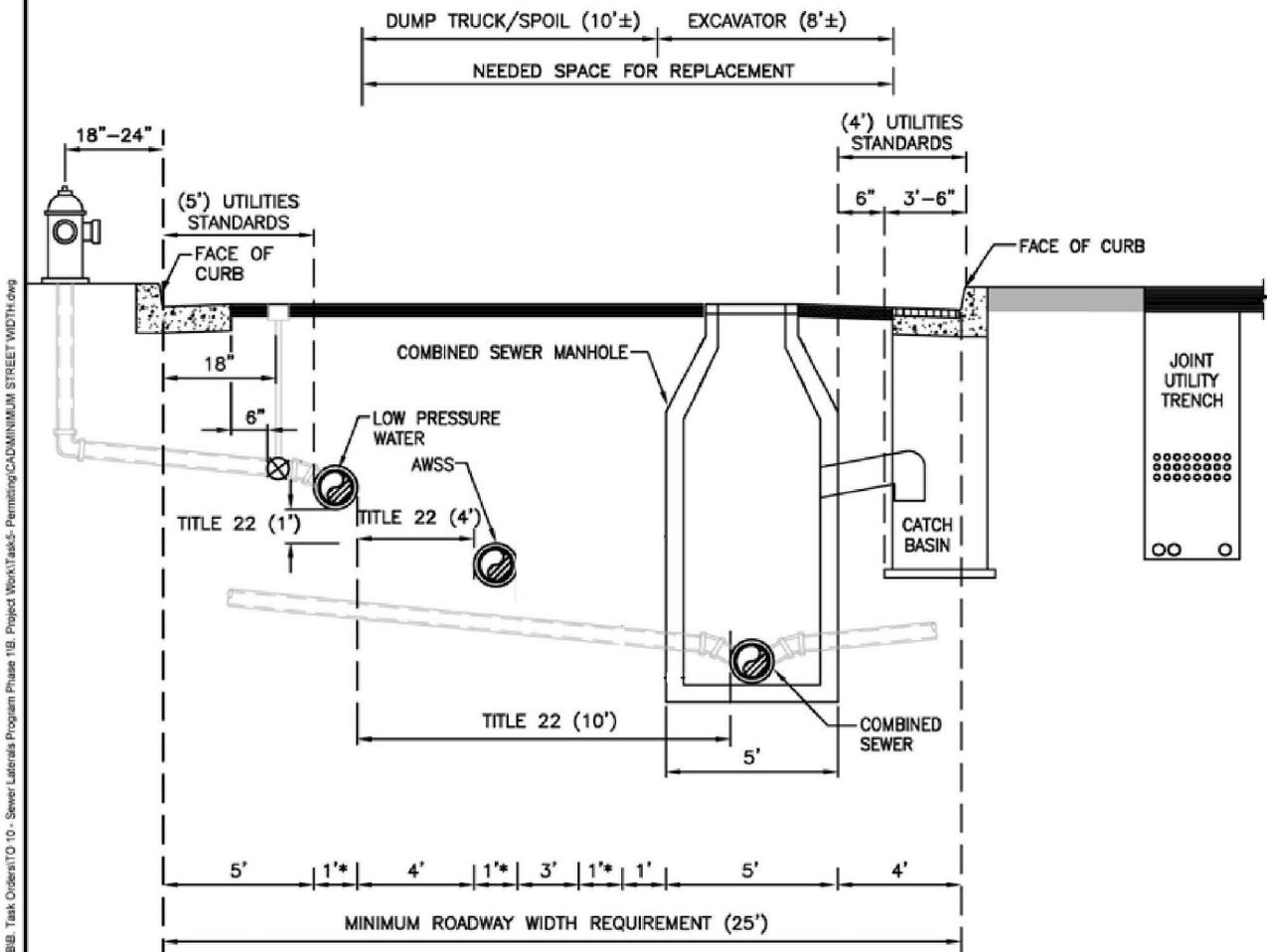
8.4 Utility Layout and Clearance Design Modifications and Exceptions

Due to constraints within the Project Site, design modifications and exceptions to standard sizing, spacing, and locations of utilities may be requested. A design modification and exception request to utility standards and requirements is subject to the review and approval by the department with authority over each utility. The combined sewer system, LPW system, and AWSS design modifications and exceptions receive authorization per the process outlined in the Subdivision Regulations. Potential locations for the design modifications and exceptions will be identified in the future. Approval of this Infrastructure Plan does not constitute authorization of utility-related design modifications and exceptions.

- * ASSUME 1' OUTSIDE DIAMETER FOR ALL PIPES
- ** MINIMUM HORIZONTAL CLEARANCE BETWEEN SEWER MAIN AND OTHER UTILITIES SHALL BE 3.5' FOR FUTURE REPAIR AND REPLACEMENT (IE. EXCVACATION/SHORING)

NOTES:

1. ALL DIMENSIONS REPRESENT MINIMUM SEPARATION REQUIREMENTS.
2. SFPUC NEEDS TO REVIEW AND APPROVE A VARIANCE FOR UTILITY CLEARANCES FOR PROPOSALS OF ROADWAY WIDTHS LESS THAN INDICATED IN DRAWING.
3. MINIMUM ROADWAY WIDTH REQUIREMENT WILL INCREASE FOR LARGER MAINS.
4. A 15' MINIMUM SURFACE AREA IS REQUIRED FOR BASIC VEHICLE AND EQUIPMENT ACCESS, SERVICING, AND MAINTENANCE OF WASTEWATER ASSETS.
5. TITLE 22 CA CODE OF REGULATIONS REQUIRES MINIMUM 10' HORIZONTAL AND 1' VERTICAL SEPARATION BETWEEN PARALLEL POTABLE WATER AND SEWER LINES; MINIMUM 4' HORIZONTAL AND 1' VERTICAL SEPARATION BETWEEN PARALLEL POTABLE WATER AND STORM DRAIN, RECYCLED WATER AND OTHER NON-POTABLE WATER LINES.
6. MINIMUM HORIZONTAL CLEARANCE OF LOW PRESSURE WATER, AWSS, AND RECYCLED WATER WITH OTHER DRY UTILITIES SHALL BE 3'.
7. MINIMUM OUTSIDE DIAMETER MANHOLE IS 5' FOR MAIN SEWER SIZES UP TO 24"Ø. MANHOLE DIMENSION INCREASES FOR MAIN SEWERS LARGER THAN 24"Ø. (EX. 9.75' WIDE FOR 72"Ø MAIN)



NOT TO SCALE

APPROVED: _____
 APPROVED: _____
 APPROVED: _____



SAN FRANCISCO PUBLIC UTILITIES COMMISSION
 MINIMUM UTILITIES SEPARATION REQUIREMENTS FOR
 WASTEWATER AND WATER - COMBINED SEWER SYSTEM

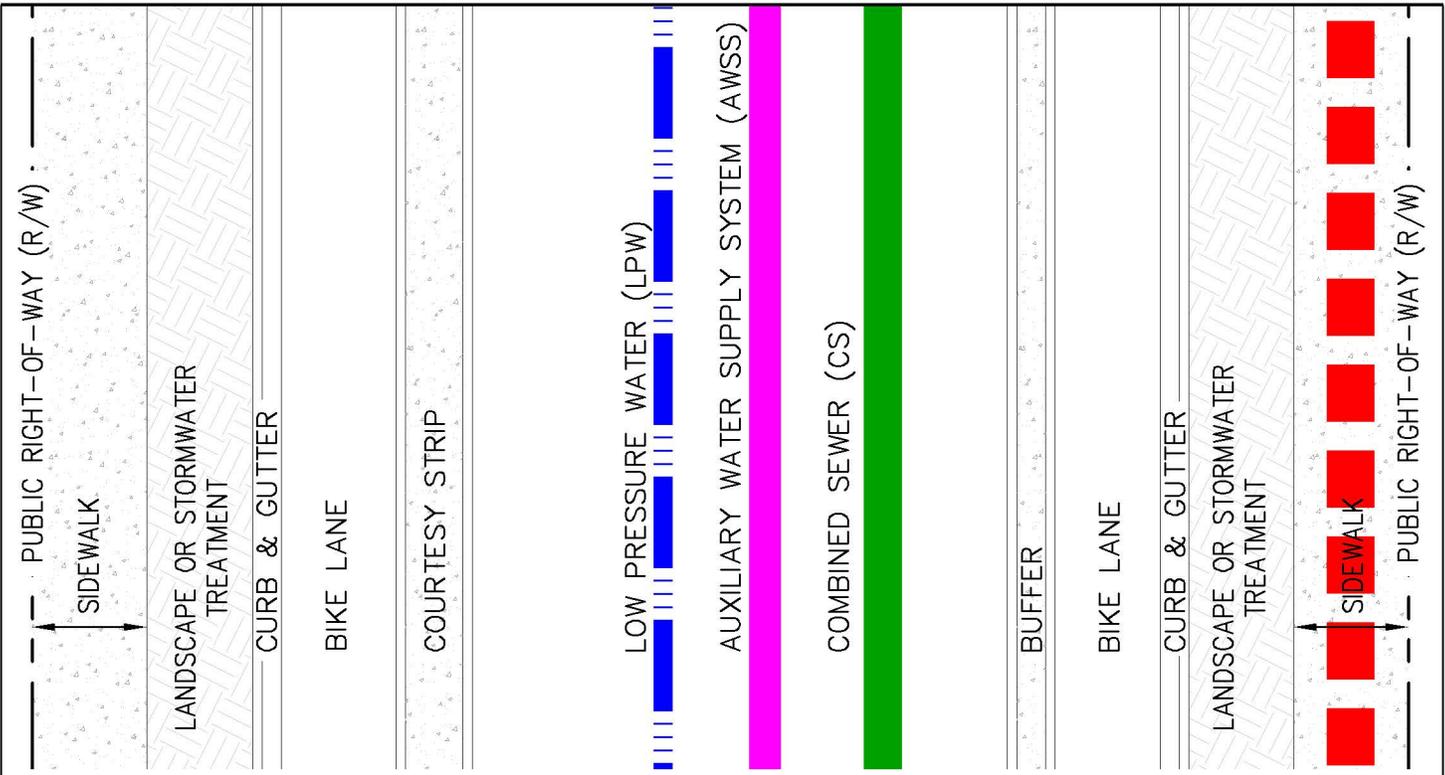
DATE: OCTOBER 2014 REVISION: 1.0 REVISED:

DWG NO.
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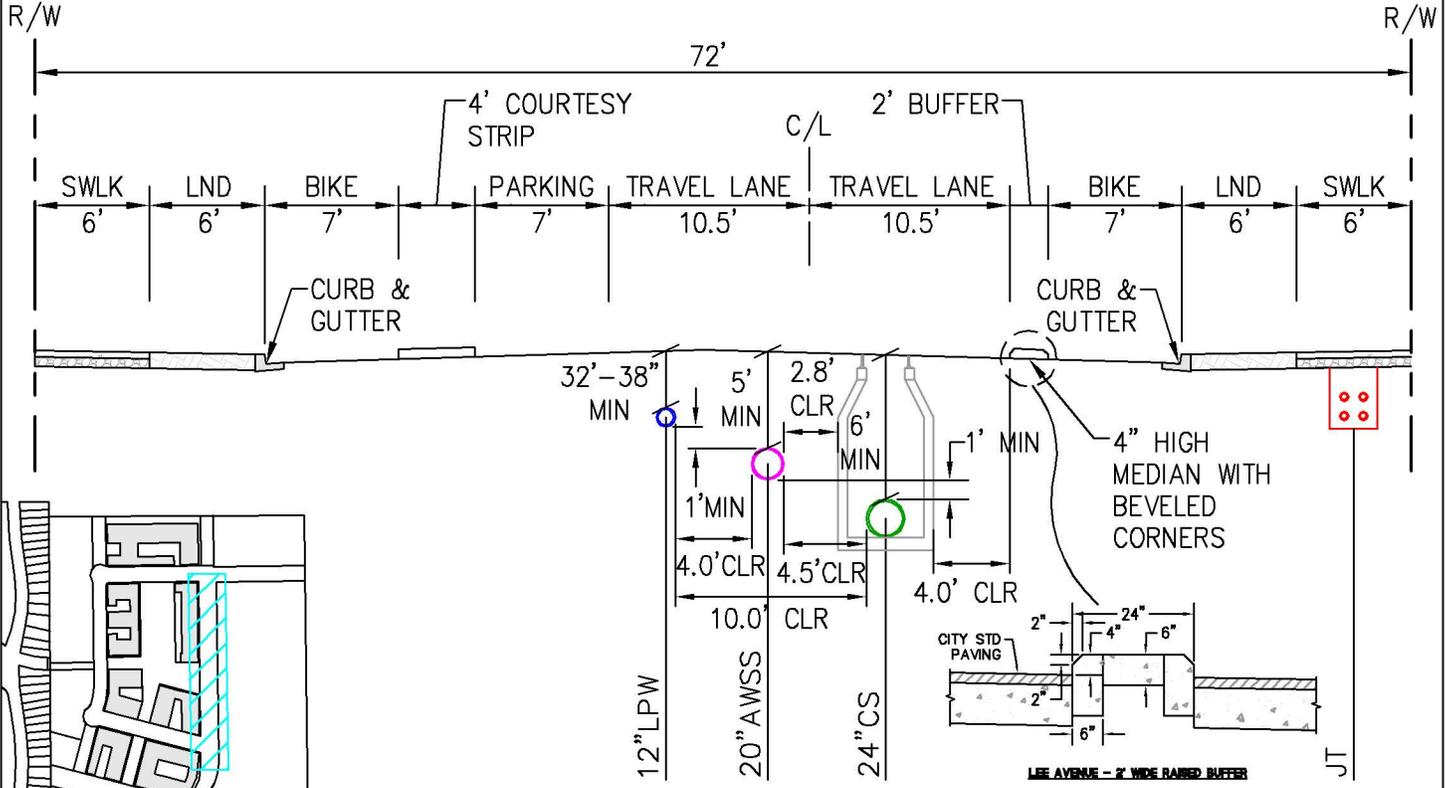
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Source: BKF ENGINEERS, 06/2020

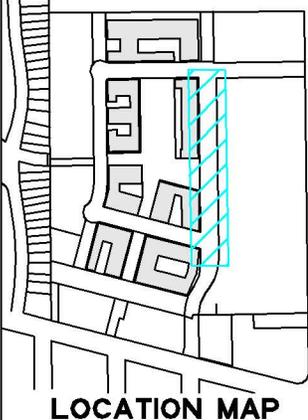
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 PLOT DATE: 06-10-20 PLOTTED BY: pasc



LEE AVENUE TYPICAL UTILITY PLAN
 NTS



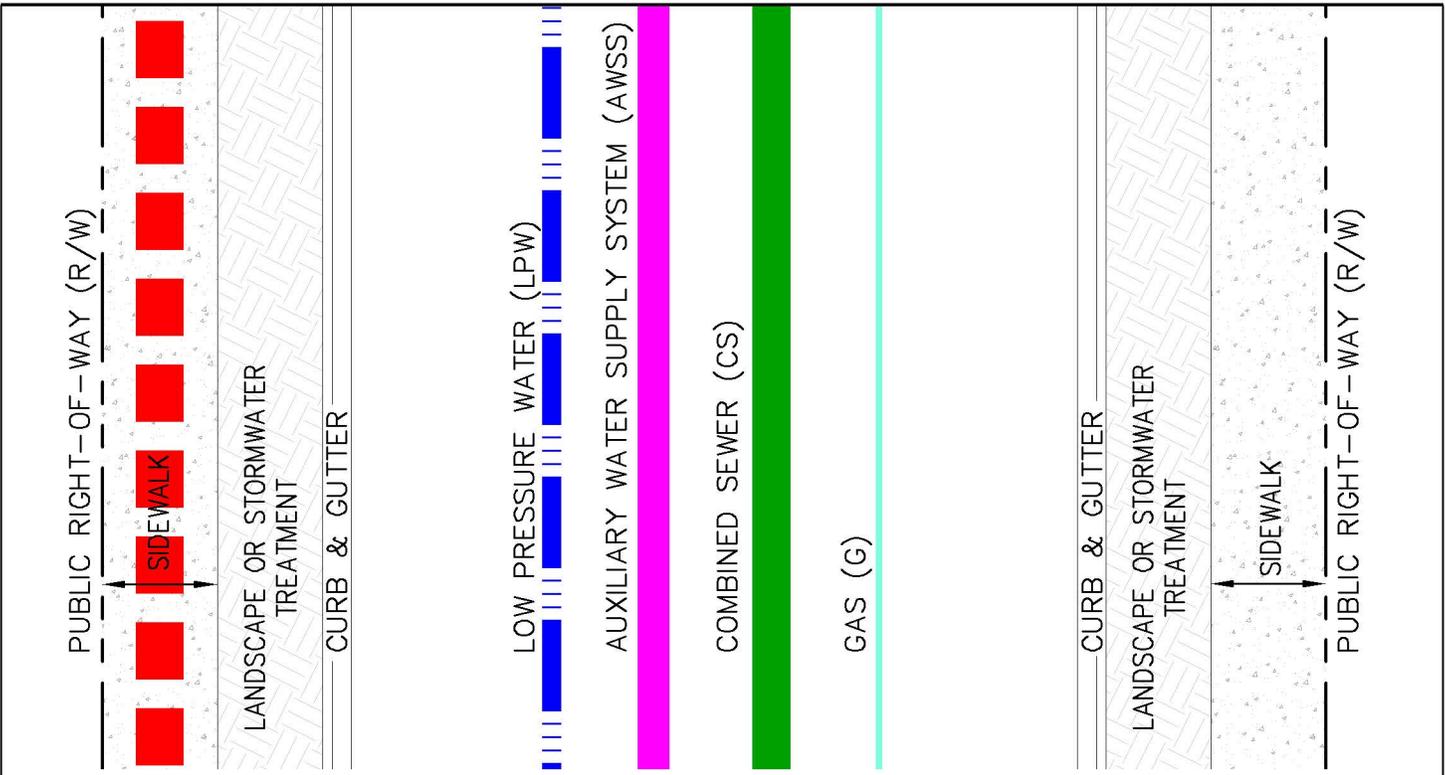
LEE AVENUE TYPICAL UTILITY CROSS SECTION
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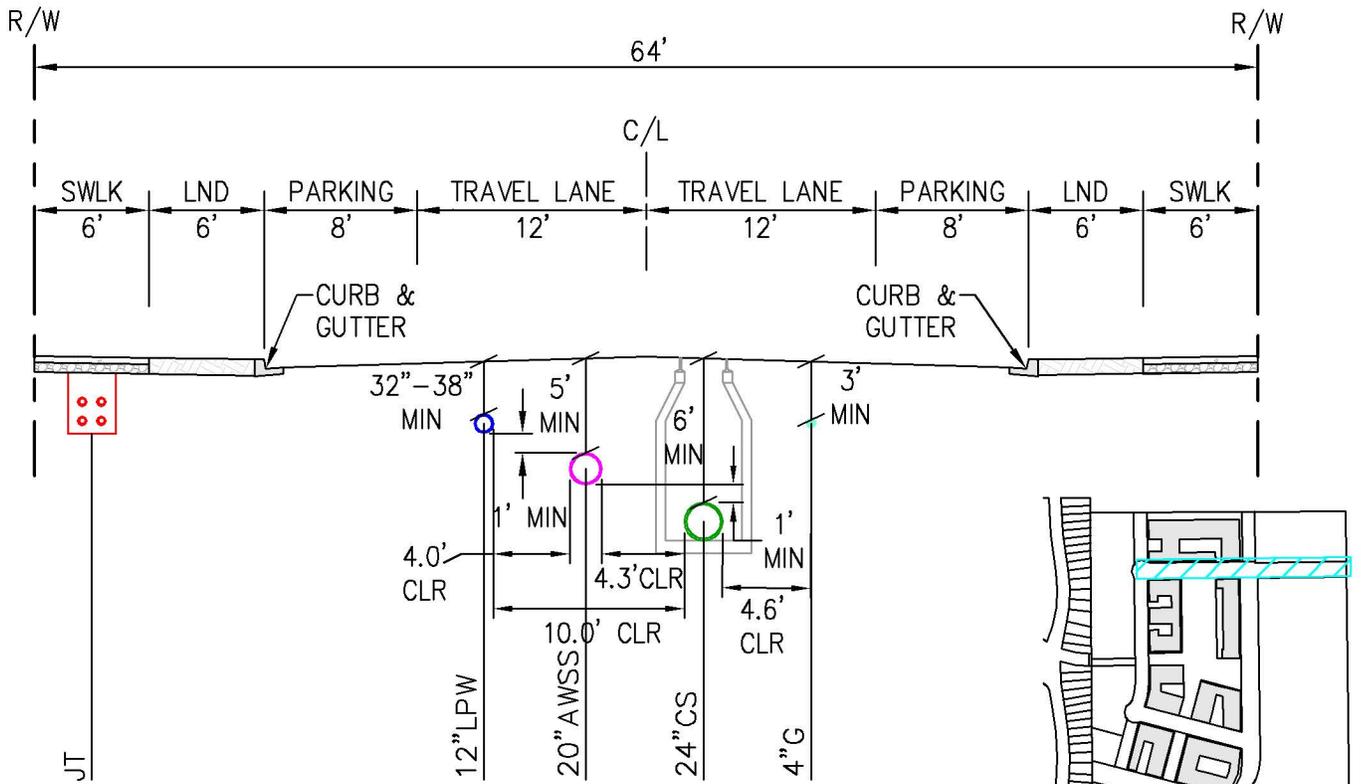
LOCATION MAP

Source: BKF ENGINEERS, 06/2020

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NORTH STREET TYPICAL UTILITY PLAN
 NTS

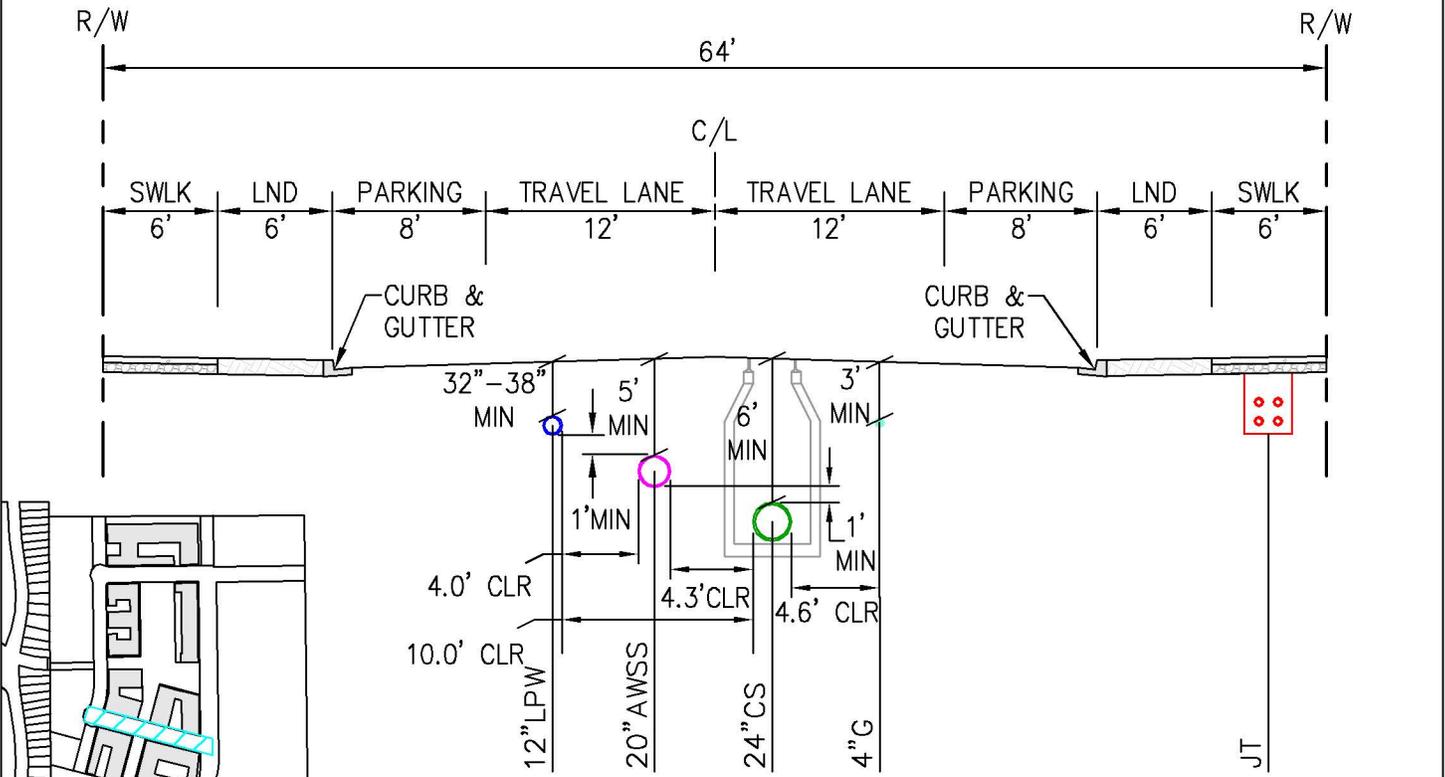
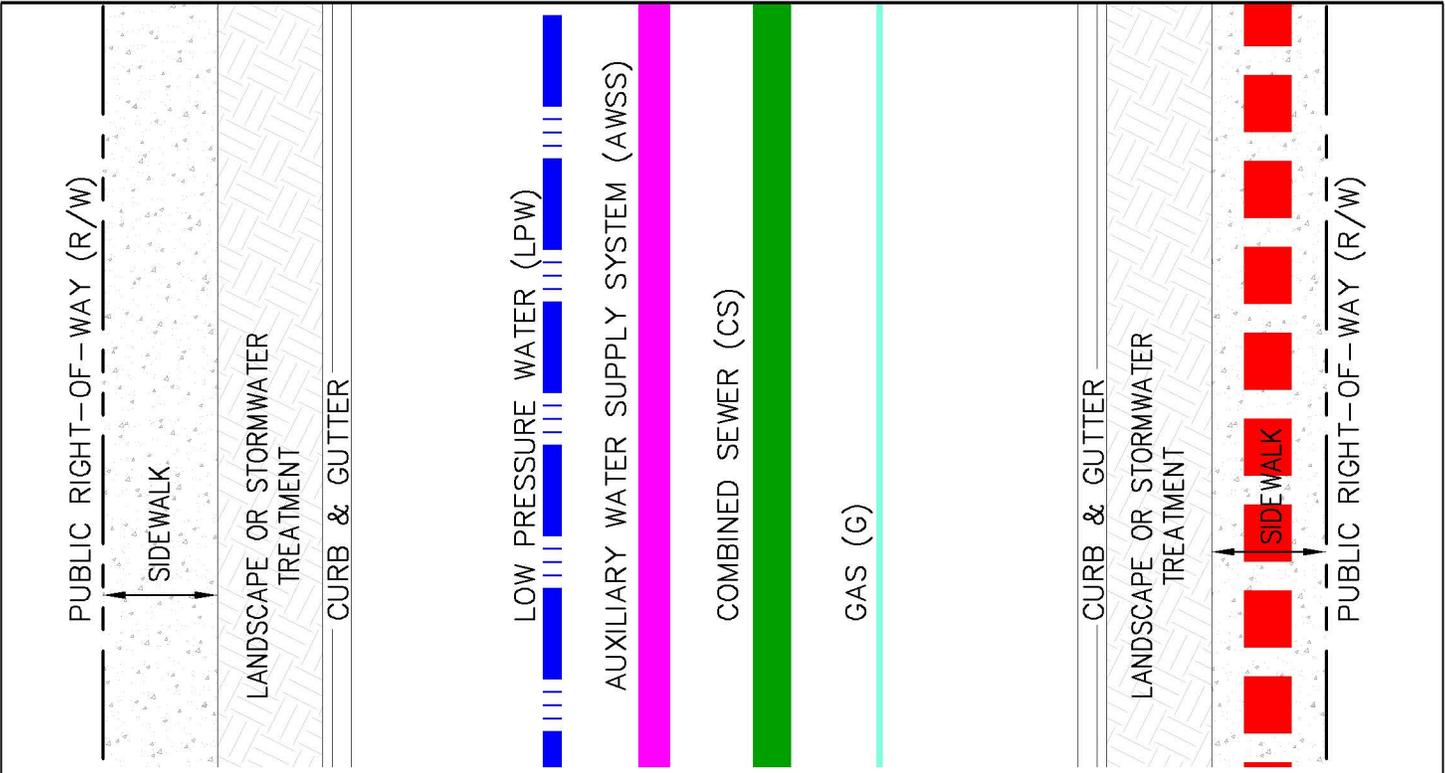


NORTH STREET TYPICAL UTILITY CROSS SECTION
 NTS

LOCATION MAP

Source: BKF ENGINEERS, 06/2020

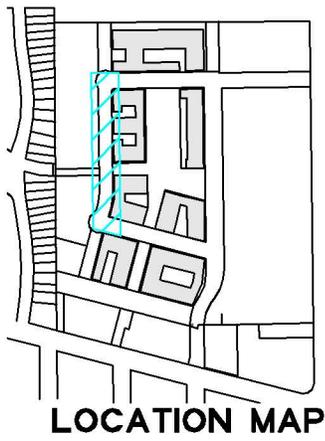
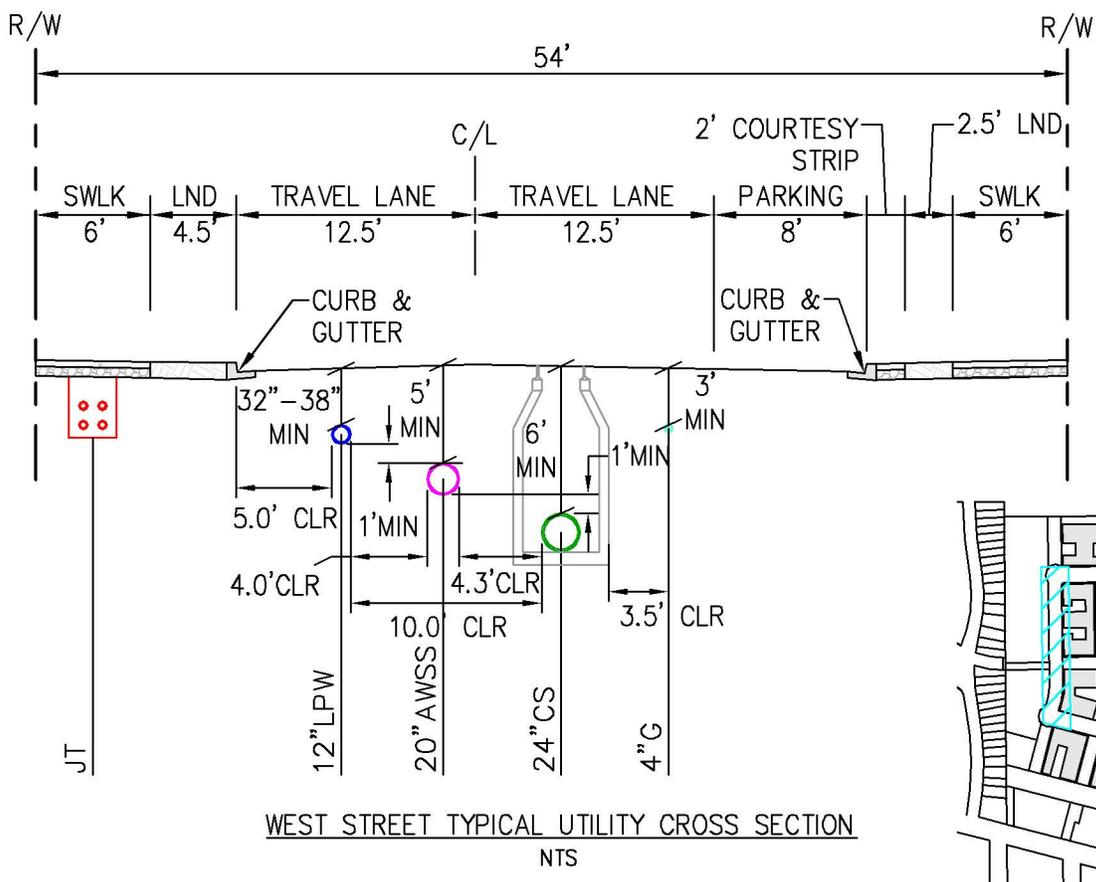
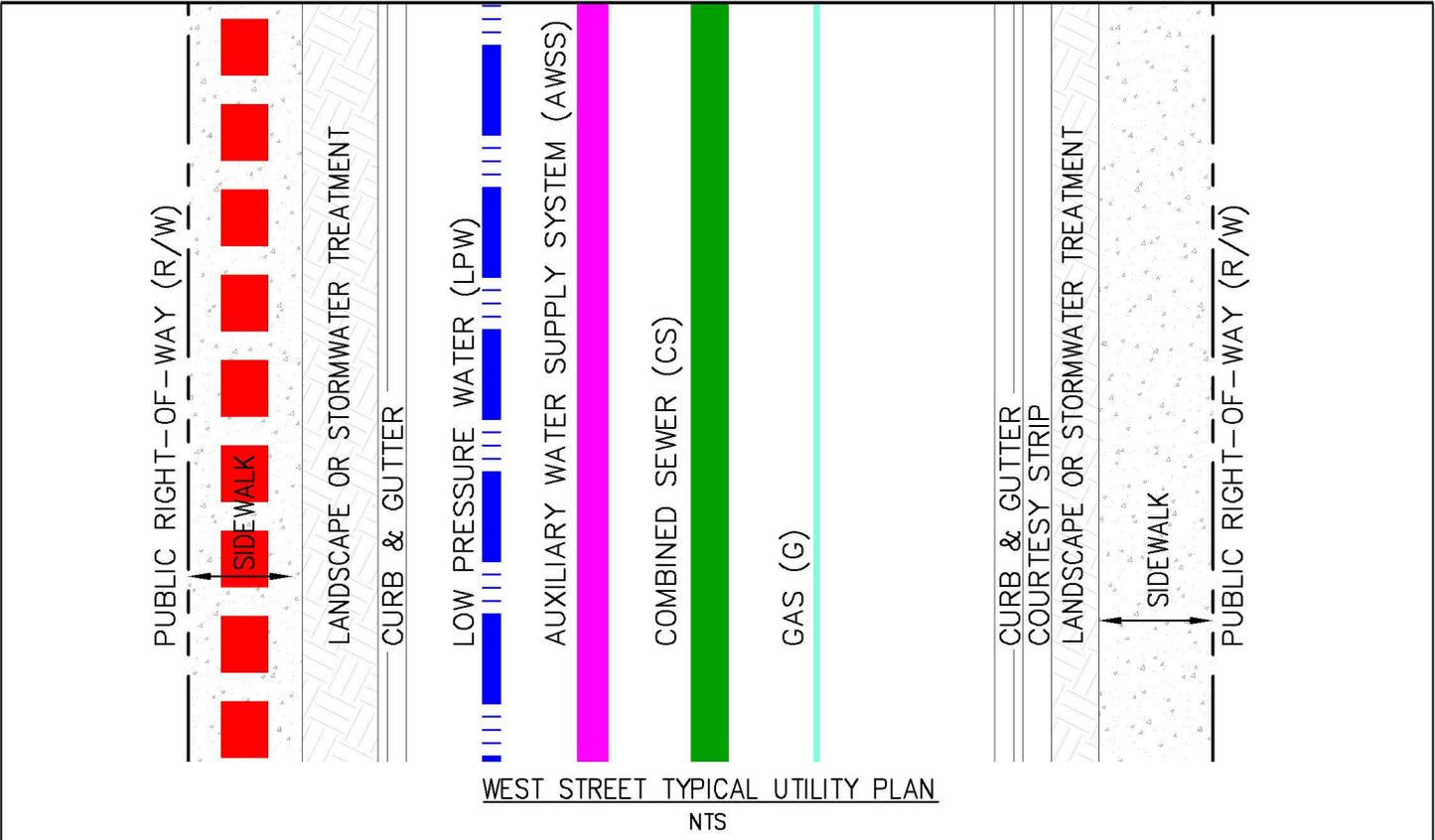
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 PLOT DATE: 06-10-20 PLOTTED BY: pasc



Source: BKF ENGINEERS, 06/2020

BALBOA RESERVOIR INFRASTRUCTURE PLAN **FIGURE 8.2C - TYPICAL UTILITY CROSS SECTION (SOUTH STREET)**

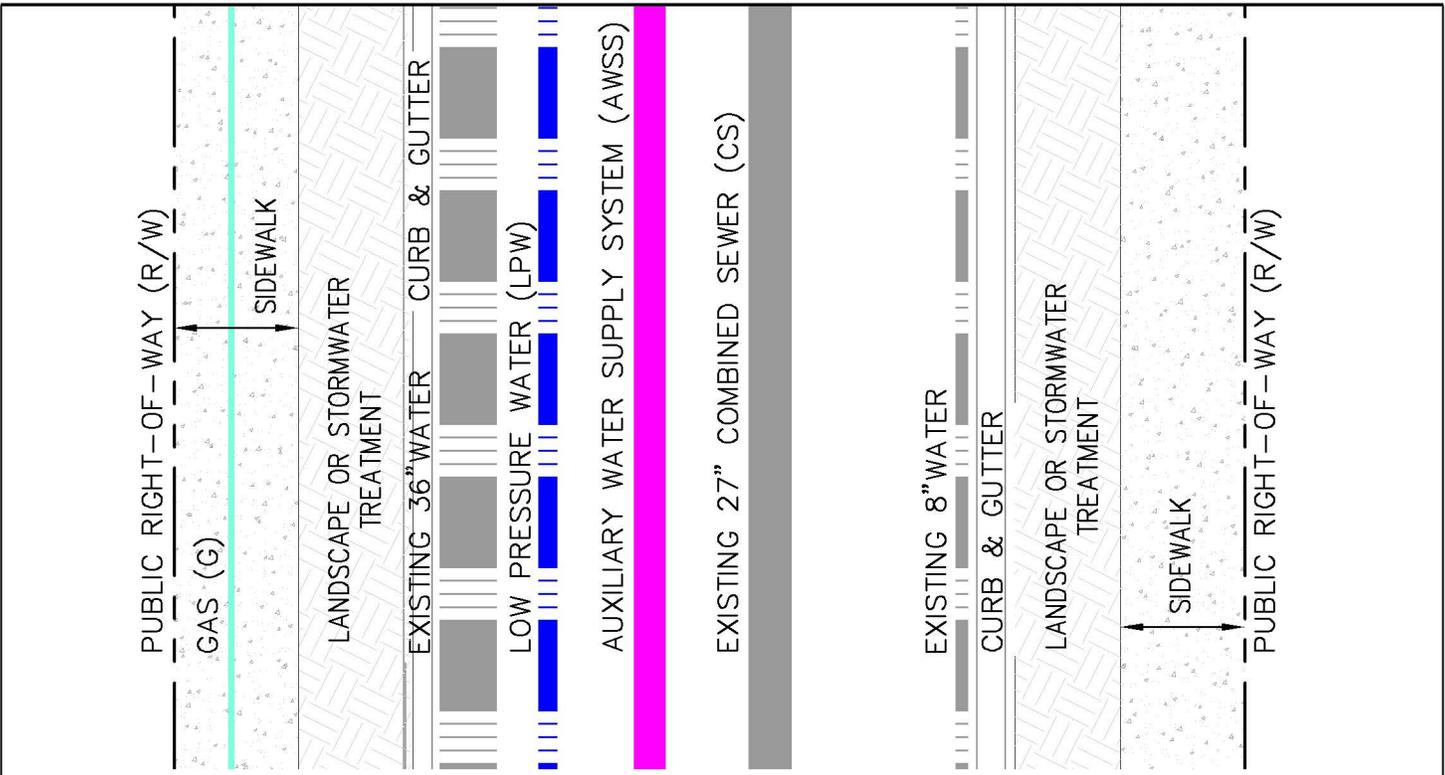
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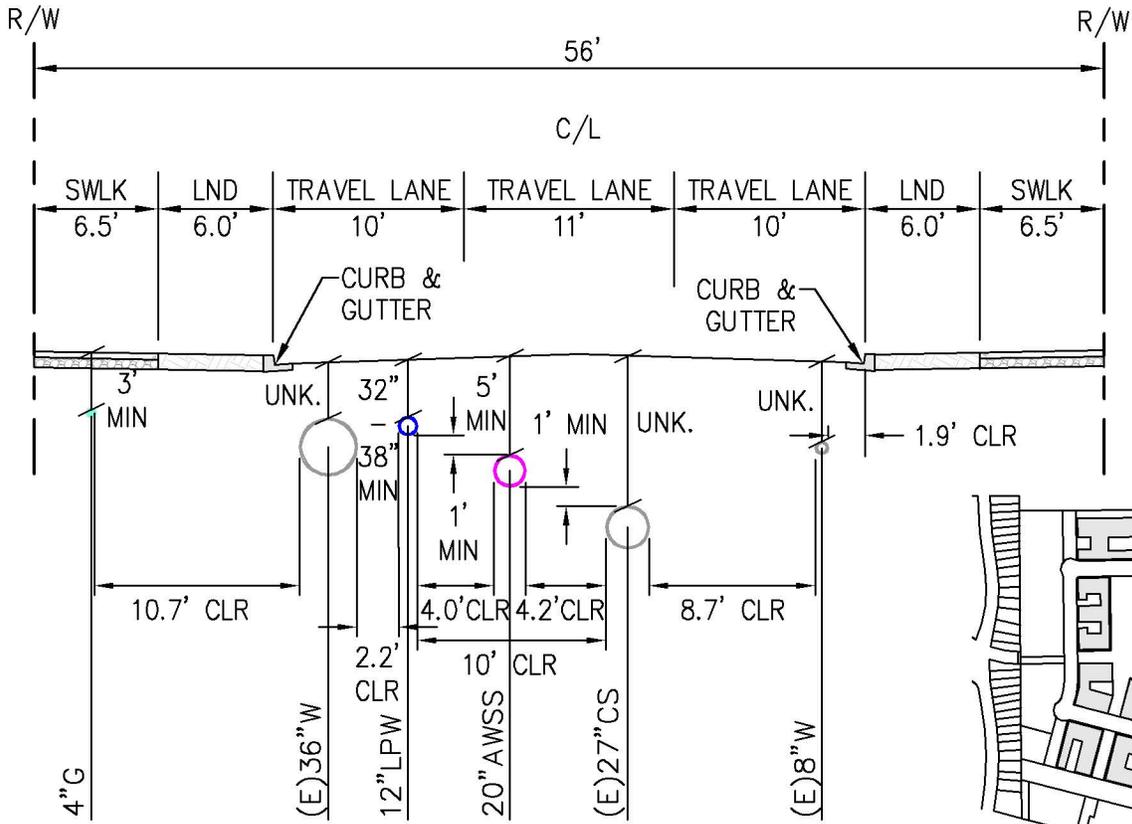
Source: BKF ENGINEERS, 06/2020

BALBOA RESERVOIR INFRASTRUCTURE PLAN FIGURE 8.2D - TYPICAL UTILITY CROSS SECTION (WEST STREET)

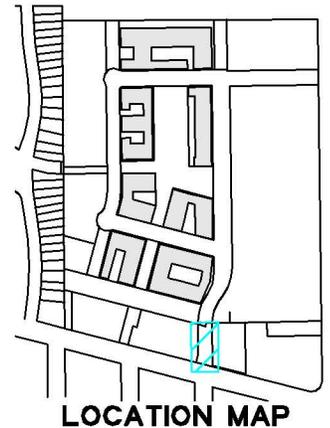
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 PLOT DATE: 06-10-20 PLOTTED BY: pas



EXISTING LEE AVENUE TYPICAL UTILITY PLAN
 NTS



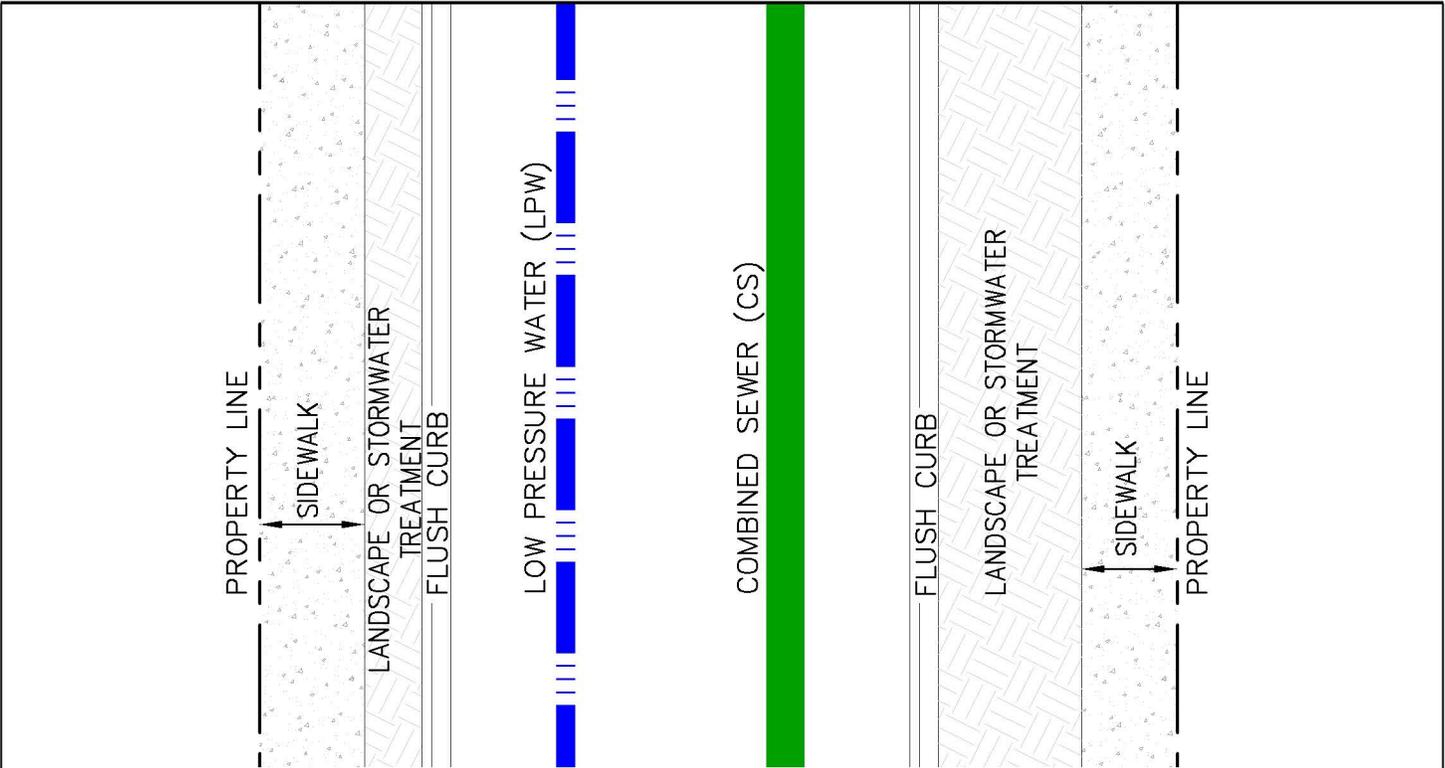
EXISTING LEE AVENUE TYPICAL UTILITY CROSS SECTION
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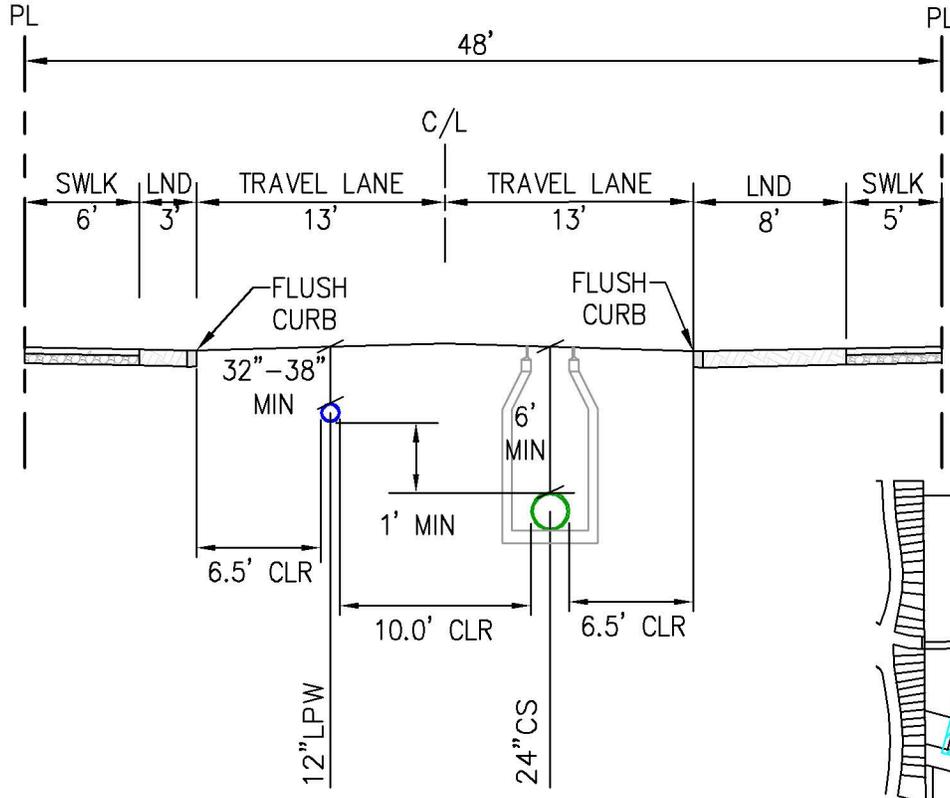
LOCATION MAP

Source: BKF ENGINEERS, 06/2020

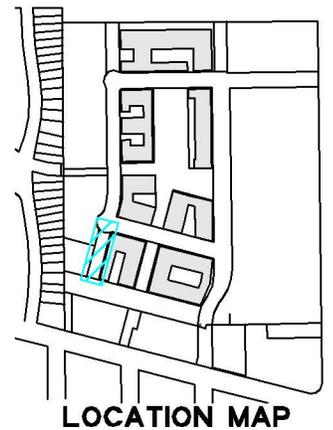
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 PLOT DATE: 06-10-20 PLOTTED BY: pasc



WEST STREET (PRIVATE) TYPICAL UTILITY PLAN
 NTS



WEST STREET (PRIVATE) TYPICAL UTILITY CROSS SECTION
 NTS



LOCATION MAP

Source: BKF ENGINEERS, 06/2020

9. LOW PRESSURE WATER SYSTEM

9.1 Existing Low Pressure Water System

Potable water service will be provided by a water supply, storage, transmission, and distribution system that is metered with back flow preventers operated by the SFPUC. The proposed Project will connect to the SFPUC's Low Pressure Water (LPW) system for domestic supply and fire protection. The existing LPW system within the project vicinity includes 8 and 12-inch diameter distribution pipelines and low pressure fire hydrants within Frida Kahlo Way and Ocean Avenue. Existing potable water and fire protection infrastructure near the Project Site are located along Frida Kahlo Way and on Lee Avenue.

Fire hydrant flow information was obtained for the 12-inch main in Ocean Avenue and the 8-inch main in Frida Kahlo Way. Both of these mains are located within the Sutro Pressure Zone.

	12-inch Main in Ocean Ave	8-inch Man in Frida Kahlo Way
Static Pressure (psi)	80	69
Residual Pressure (psi)	62	51
Observed Flow (gpm)	1,197	947
Available Flow at 20 psi (gpm)	2,290	1,630

9.2 Proposed Low Pressure Water System

9.2.1 Project Water Supply

In accordance with the California Water Code, SFPUC is preparing a Water Supply Assessment for the proposed Project. The Water Supply Assessment was approved by the SFPUC Commission on May 28, 2019.

9.2.2 Project Water Demands

The proposed Project water demands are summarized in Table 9.1 below. The Project's water demands have been calculated using the SFPUC's Non-Potable Water Program District Scale water calculator. The proposed Project will include building-based recycled water treatment plants in certain buildings that will divert, treat and reuse graywater (and potentially rainwater) for non-potable uses within the project, such as toilet flushing and irrigation. The annual non-potable water demand will be calculated as part of the master utility plan once the final system is determined.

9.2.2.1 Fire Flows

The required fire flows will be according to Appendix B of the California Fire Code and approved by SFFD. Fire flows are based on the building area and the type of construction. The proposed buildings will be Type I-A, II-A and V-A construction. See Appendix F for Fire Flow Evaluation which presents the CFC required fire flow for each building.

Table 9.1. Water Demands

Annual Potable Water Demand	39,543,600 gpy
-----------------------------	----------------

Project Potable Water Demands	
Design Scenario	Demand
Domestic Average Day Demand (ADD)	108,300 gpd
Maximum Day Demand (MDD) = 1.2 x ADD	130,000 gpd
Peak-Hour Demand (PHD) = 2.65 x ADD	287,000 gpd
Required Fire-Flow ² (FF) = 1,500 gpm x 4 hours	360,000 gpd
Maximum Potable Water Demand (Maximum Day Demand + Required Fire Flow)	490,000 gpd

9.2.3 Project Water Distribution System

The proposed Project will include the design and construction of the proposed LPW system by the Developer. The proposed LPW system will be owned and maintained by the SFPUC upon completion and acceptance of the improvements. The proposed LPW system is depicted on Figure 9.1. The proposed LPW system pipeline sizes will be verified by the PUC's review of the hydraulic modeling in the Low Pressure Water Master Plan (LPWMP) that will be prepared after Project approvals.

The project will connect to the existing 12-inch LPW line in Ocean Avenue and the existing 8-inch line in Frida Kahlo Way. The Project will install new 12-inch LPW lines in the new proposed streets while meeting the necessary separation requirements to other utilities and proposed improvements as outlined in Section 10. The vertical and horizontal separation distances to other utilities will be consistent with the requirements outlined in Title 22 of the California Code of

² The required fire flow will be determined by SFFD based on final building areas and construction type.

Regulations, the SFDPW Subdivision Regulations and the State of California Department of Health Services Guidance Memorandum 2003-02. The typical utility cross sections for each street are depicted on Figures 8.2A-G.

SFPUC will perform the required disinfections of new mains and connections to existing mains at the Developer's cost.

9.2.4 Low Pressure Water Design Criteria

The proposed LPW system will be designed to maintain a minimum system pressure of 20 psi and a maximum velocity of 14 fps during MDD plus Fire Flow design scenario. The LPW system will also maintain 40 psi minimum residual pressure and 8 fps maximum velocity during PHD. The proposed LPW system will be modeled in the LPWMP to confirm the proposed system meets the pressure and flow requirements in each design scenario.

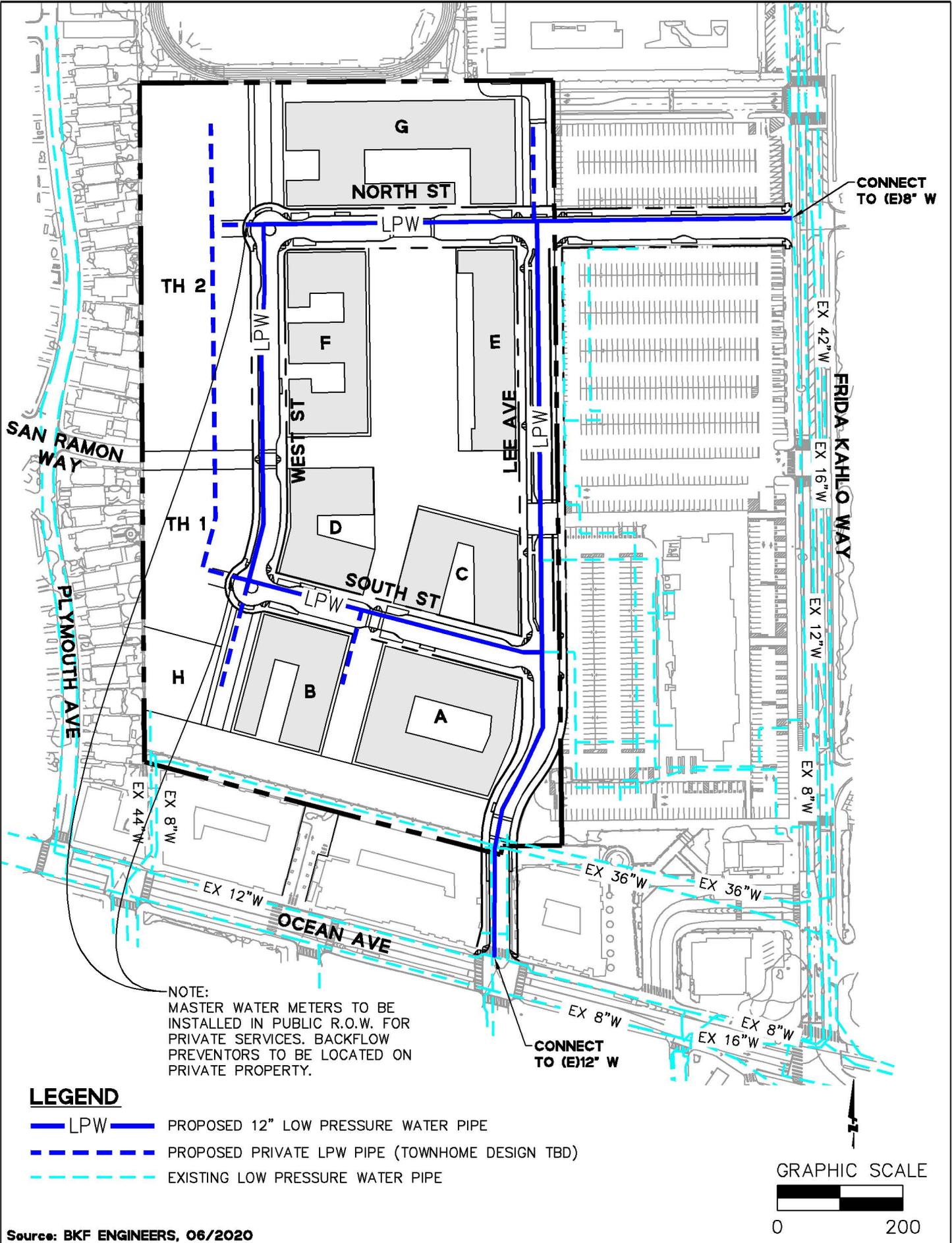
9.2.5 Proposed Fire Hydrant Locations

The LPW system will be the secondary fire water supply for the Project Site. The proposed LPW fire hydrants will have a maximum radial separation of 300-feet between hydrants, or as specified in Appendix C of the California Fire Code. Additionally, the LPW hydrants will be placed within 100-feet of building fire department connections. The proposed LPW fire hydrant locations are depicted on Figure 9.2A. The required fire flow will provide adequate fire protection for new and reuse construction per Appendix B of the California Fire Code. The project will coordinate with the SFFD for the final locations of new LPW fire hydrants within the Project.

9.2.6 Proposed Fire Department Standpipe Outlets

As shown on Figure 9.2B, fire department standpipe outlets will be provided on the exterior of the buildings. The outlets will be connected to the building sprinkler system and will provide a location where the fire department can connect a hose and provide hose coverage to the sides of the buildings.

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 PLOT DATE: 06-10-20 PLOTTED BY: pas



NOTE:
 MASTER WATER METERS TO BE
 INSTALLED IN PUBLIC R.O.W. FOR
 PRIVATE SERVICES. BACKFLOW
 PREVENTORS TO BE LOCATED ON
 PRIVATE PROPERTY.

LEGEND

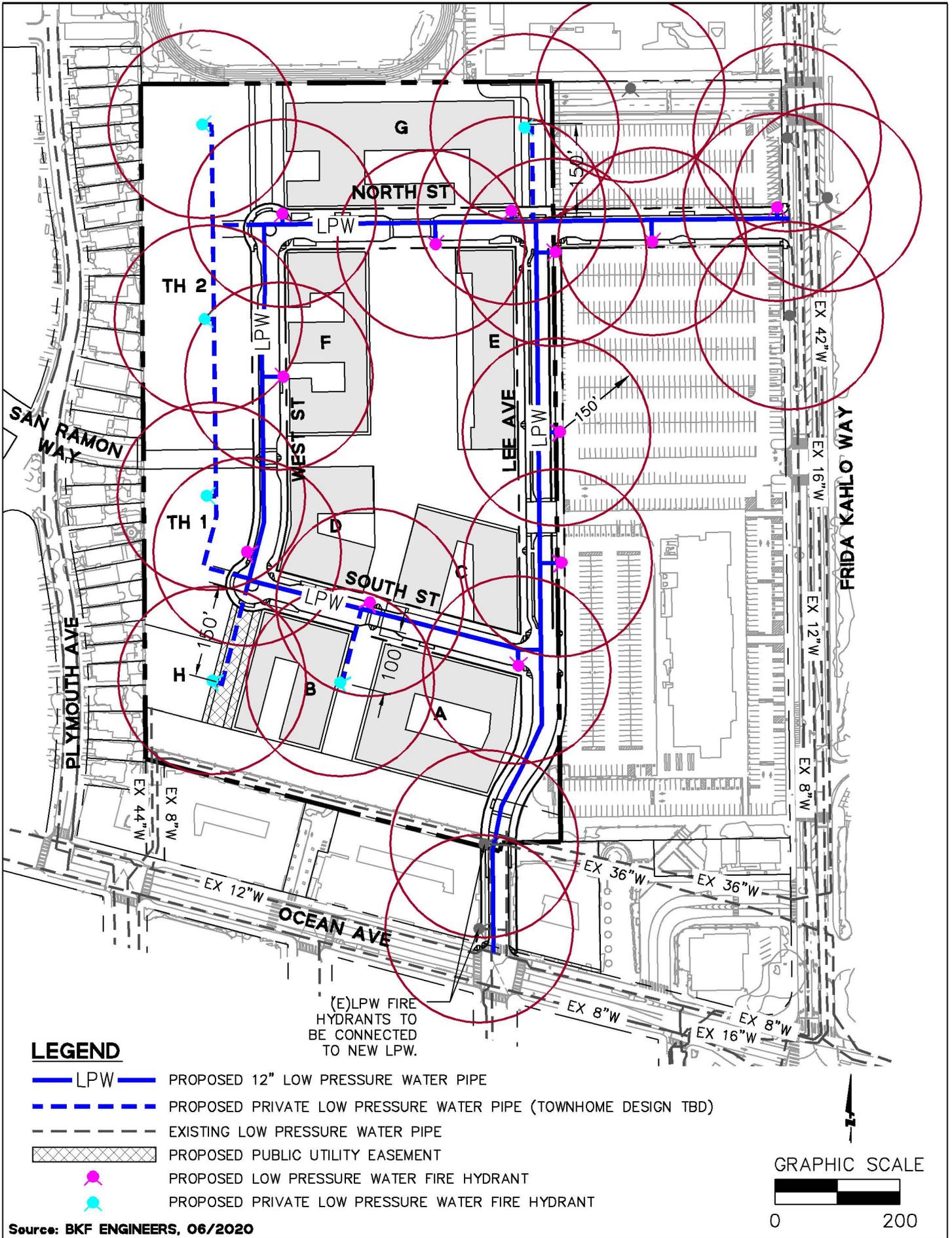
- LPW — PROPOSED 12" LOW PRESSURE WATER PIPE
- - - PROPOSED PRIVATE LPW PIPE (TOWNHOME DESIGN TBD)
- - - EXISTING LOW PRESSURE WATER PIPE



Source: BKF ENGINEERS, 06/2020

BALBOA RESERVOIR INFRASTRUCTURE PLAN FIGURE 9.1 - PROPOSED LOW PRESSURE WATER SYSTEM

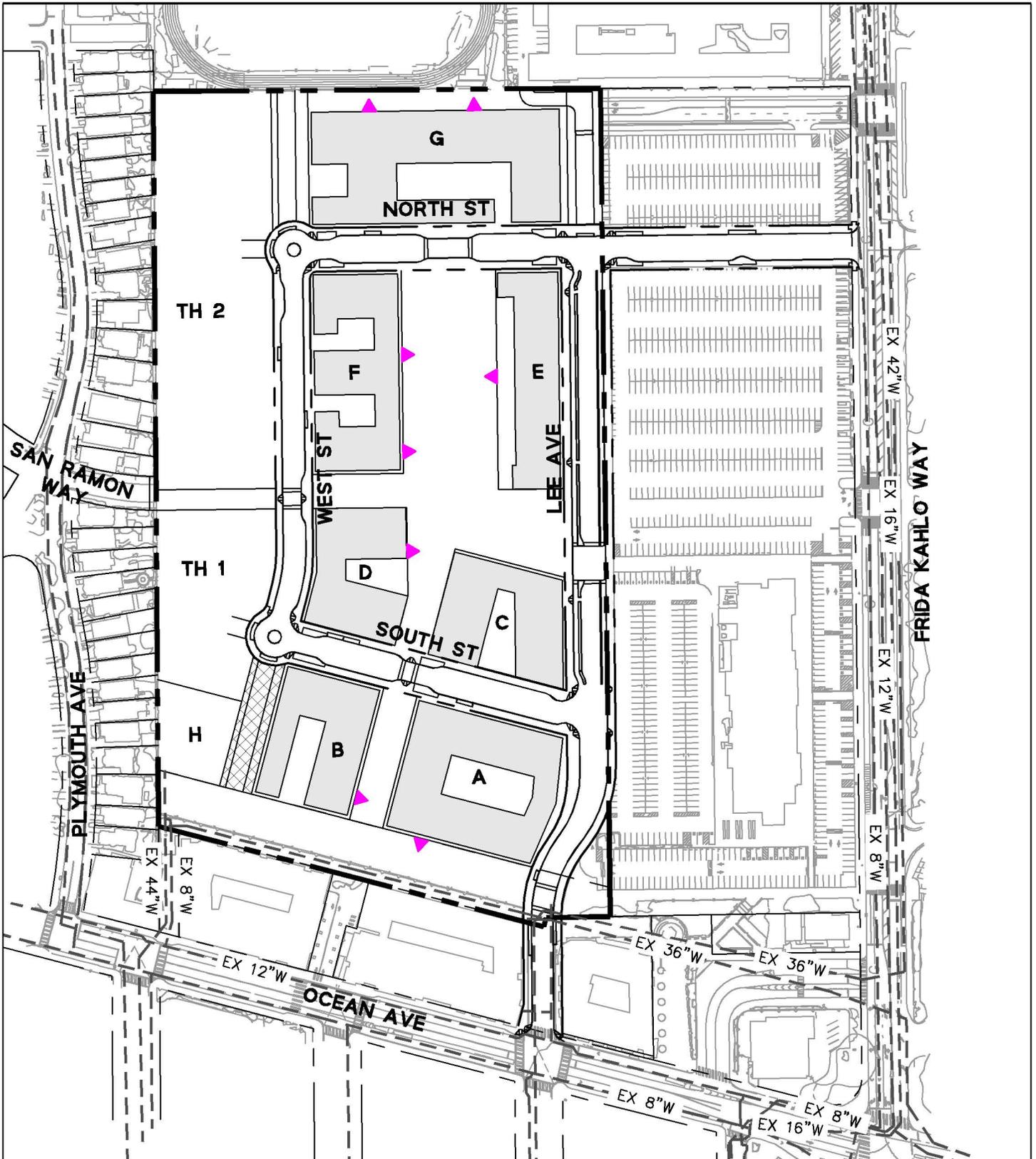
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 PLOT DATE: 06-10-20 PLOTTED BY: pas



BALBOA RESERVOIR INFRASTRUCTURE PLAN

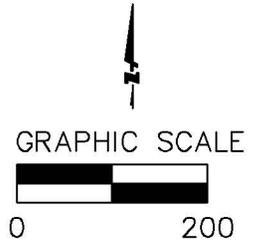
FIGURE 9.2A - PROPOSED FIRE HYDRANT LOCATIONS

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LEGEND

- EXISTING LOW PRESSURE WATER PIPE
- ▨ PROPOSED PUBLIC UTILITY EASEMENT
- ▲ PROPOSED FIRE DEPARTMENT STAND PIPE OUTLETS



Source: BKF ENGINEERS, 06/2020

BALBOA RESERVOIR INFRASTRUCTURE PLAN FIGURE 9.2B - PROPOSED STANDPIPE OUTLET LOCATIONS

10. NON-POTABLE WATER SYSTEM

In September 2012, the City and County of San Francisco adopted the Non-Potable Water Ordinance (NPO) allowing the collection, treatment, and use of alternative water sources for non-potable applications. In October 2013, the ordinance was amended to allow district-scale water systems consisting of two or more building sharing a non-potable water system. The ordinance was further amended in July 2015 to mandate the installation of onsite non-potable water systems in new developments 250,000 sf or more (the "Non-Potable Water Ordinance", Ordinance 109-15 – Mandatory Use of Alternate Water Supplies in New Construction).

The Project will comply with the NPO per the terms of the DA.

10.1 Existing Non-Potable Water System

The City's non-potable water system does not currently extend to or serve the Project Site. The City does not have existing non-potable water facilities within the vicinity of the Project Site.

10.2 Proposed Non-Potable Water System

The Project will either implement parcel-based graywater reuse systems or a district wide non-potable water system to comply with the City's Non-Potable Water Program. The decision between parcel-based or district-wide system will be made prior to construction of Phase 1 and documented in the Water System Masterplan. For the potential district wide system, the Project would only consider distributing non-potable water between adjacent market-rate buildings and landscape areas. The Project is not considering installing non-potable water infrastructure within the public right-of-ways.

Graywater from the residential showers, bathroom sinks and bathtubs will be collected and stored in a tank for treatment and reuse. The non-potable water will be reused for toilet flushing and landscape irrigation. The Project is not considering collecting and treating blackwater.

10.3 Non-Potable Water System Phasing

The new NPW system will be installed as-needed to facilitate a specific proposed Development Phase. The amount and location of the proposed NPW system installed will be the minimum necessary to support the Development Phase. Each phase will be operational prior to occupancy of proposed buildings to be constructed as a part of that phase. The Operator of the NPW distribution system will be responsible for the new, phased NPW facilities once construction of the improvements is complete.

For each Development Phase, the Developer will provide the City a Non-Potable Water Utility Report describing and depicting the existing NPW infrastructure and the proposed phased improvements and demonstrate that the Development Phase will provide the required pressure and flow.

11. AUXILIARY WATER SUPPLY SYSTEM (AWSS)

11.1 Existing AWSS Infrastructure

The SFPUC, in cooperation with the SFFD, owns and operates the Auxiliary Water Supply System (AWSS). The AWSS is a high pressure, non-potable water distribution system dedicated to fire suppression specifically designed for reliable operation after a major seismic event. The existing AWSS system within the vicinity of the project includes a 20-inch diameter main in Ocean Avenue.

11.2 AWSS Regulations and Requirements

The proposed Project will meet the fire protection requirements established by the SFFD to meet their City-wide objectives for fire protection following a seismic event. This includes the extension and installation of AWSS facilities to and within the Project. The proposed AWSS facilities will be located in the proposed streets that are within the public right-of-way, as approved by the SFPUC.

The AWSS facilities will be placed with vertical and horizontal separation distances to other utilities as shown in Section 8.

11.3 Proposed AWSS Infrastructure

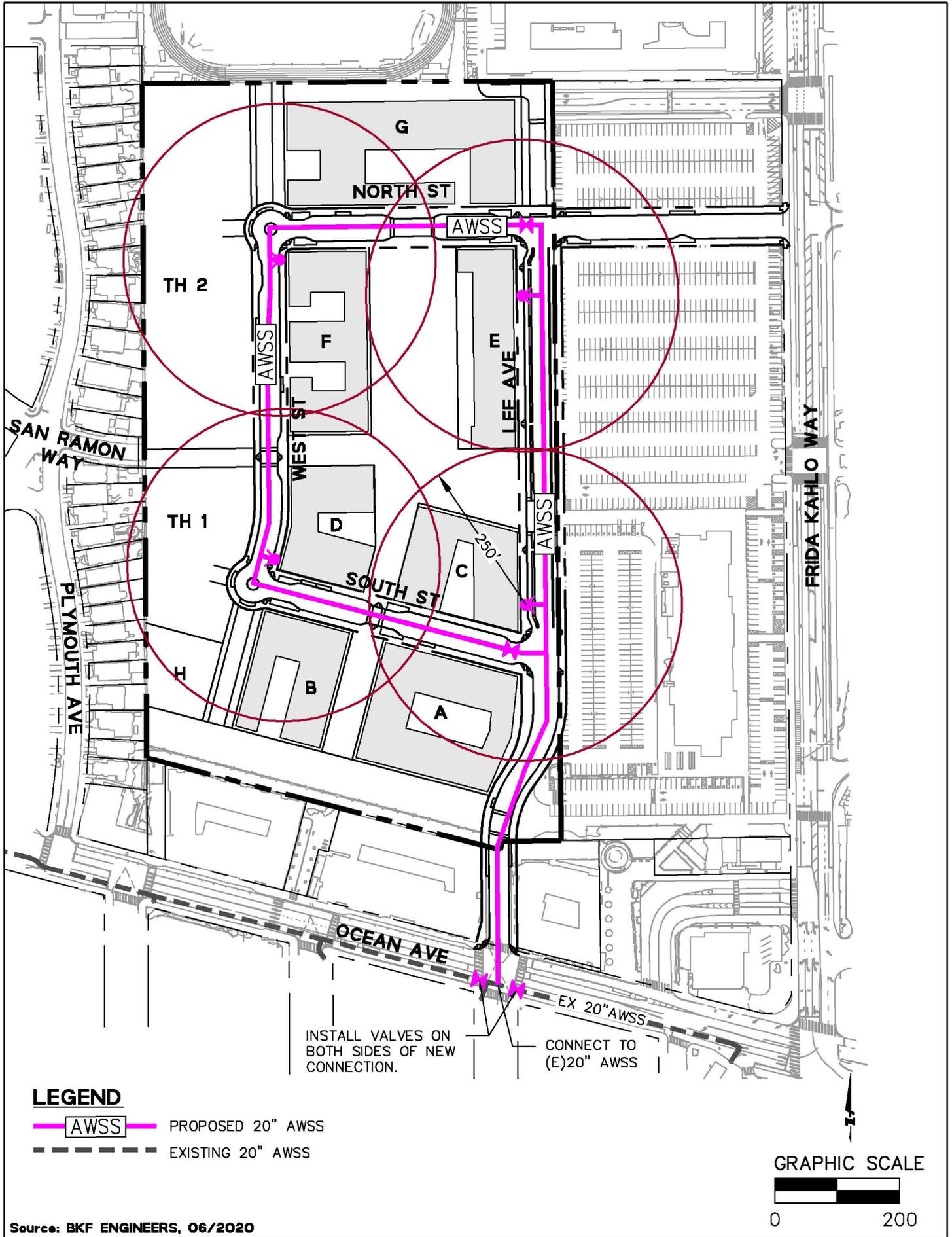
The proposed Project will install new AWSS facilities within the Project, extending and connecting to the existing AWSS main in Ocean Avenue.

The project shall provide a single point of connection to the existing AWSS main in Ocean Avenue. Two valves will be installed on the existing AWSS line in Ocean Ave on both sides of the new connection. The alignment will run north on Lee Avenue, west on North Street, south on West Street, and east on South Street and connect back to the main in Lee Avenue creating a loop within the Project Site. This option has been deemed the most feasible option to supply AWSS to the Project Site.

The proposed Project will design and install the new AWSS facilities in a single phase consistent with the Project Phasing Plan. The proposed 20-inch pipeline will be earthquake resistant ductile iron pipe material. The Project will also install AWSS fire hydrants, at a maximum spacing of 500 feet, at locations determined by the SFPUC and SFFD. The proposed AWSS facilities for both options, including proposed hydrant locations, are depicted on Figure 11.1.

The SFPUC will be responsible for maintenance of existing AWSS facilities. The SFPUC will be responsible for the new AWSS facilities once construction of a new AWSS facility is complete and accepted by the SFPUC. Impacts to improvements installed with previously constructed portions of the Development due

to the designs of subsequent blocks will be the responsibility of the Developer and will be addressed prior to approval of construction documents for each subsequent block. The SFPUC and SFFD will provide flow and pressure capacities of the existing AWSS that the proposed AWSS will connect to.



BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 11.1 - PROPOSED AWSS SYSTEM

12. COMBINED SEWER SYSTEM

12.1 Existing Combined Sewer

12.1.1 Existing Conditions

The existing conditions within the Project Site consists of a parking lot that is used under contract by City College which is enclosed by three sides of the old Balboa Reservoir embankments. The Project Site is roughly 75% impervious. The site is adjacent to the City College Multi-Use Building built in 2010 and has private sanitary sewer and stormwater pipelines that collect and discharge the wastewater into a 27-inch combined sewer gravity pipeline located at the dead end segment of Lee Avenue.

12.1.2 Existing Drainage Area

The Project is comprised of one stormwater watershed defined by the existing topography in Figure 5.1 of the Project Site. The stormwater runoff on the raised side of the East reservoir embankment is collected in the private storm drain inlets located behind the City College Multi-Use Building, and the lower parking lot drains to the South West corner of the site.

12.1.3 Existing Sewer Demands

The existing sewer demands on the Project Site are at a minimum as there is only the existing City College building present in the nearby lot.

12.1.4 Existing Combined Sewer System

There is an existing 30-inch diameter combined sewer main in Frida Kahlo Way that flows south into a 3-foot by 4.5-foot concrete sewer at the intersection with Ocean Avenue. It then runs west along Ocean Avenue to the intersection of Lee Avenue, where it transitions to a 2-foot by 3-foot concrete sewer and continues west down Ocean Avenue. There is also a private 8-inch sewer line on the west side of the City College Multi-Use Building which connects to the 27-inch combined sewer in Lee Avenue and which discharges into the 2-foot by 3-foot concrete sewer in Ocean Avenue.

12.2 Proposed Combined Sewer System

12.2.1 Proposed Sewer Demands

The proposed Project estimated sewer flow assumes a return of 95% on the indoor potable water demand and 100% on the indoor non-potable water for the Average Day Demands. The potable

and non-potable water demand calculations associated with the proposed Project are estimated using the SFPUC's Non-Potable Water Program District Scale Water Calculator.

Project Sewage Generation	
Design Scenario	Demand
Average Dry Weather Flow (ADWF)	102,900 gpd
Peak Dry Weather Flow (PDWF) = 3 x ADWF	308,700 gpd

12.2.2 Proposed Stormwater Flows

Runoff from the Project Site is divided into two main watersheds as shown on Figure 12.2. Runoff from both of these watersheds will be conveyed by the new combined sewer system to the existing system in Ocean Avenue. Due to existing capacity limitations in the Ocean Avenue combined sewer system, the proposed Project will not increase peak stormwater discharge from the project site during the 5-year, 3-hour and 100-year, 3-hour storm events, including stormwater flow amounts equal to the estimated project peak sanitary flow, as a requirement of the SFPUC for project implementation. Onsite detention and retention will be provided to limit the peak discharge to existing conditions. Preliminary modeling and stormwater calculations have been prepared and are included in Appendix G and example stormwater detention alternatives are outlined in Figure 12.3. The conceptual stormwater detention alternatives will be further examined and the SFPUC-approved alternative will be identified prior to submittal for review in the Grading, Sewer, and Stormwater Master Plan.

The approximate existing 5-year and 100-year peak flows for each watershed are listed below:

	Area (acre)	5-year Flow (cfs)	100-year Flow (cfs)
Western Watershed	14.3	8.5	9.4
Eastern Watershed	11.3	17.2	28.8

12.2.3 Proposed Combined Sewer Capacity and Design Criteria

Design criteria, pipe sizes and flow velocities will conform to the requirements of the San Francisco Subdivision Regulations and the San Francisco Public Works Standard Specifications and Plans, subject to SFPUC review and approval.

12.2.4 Proposed Combined Sewer System

The wastewater and stormwater from the Project will be collected and conveyed by a proposed combined sewer system. The proposed combined sewer system is depicted on Figure 12.1. The combined sewer system will be designed and constructed by the Developer. The combined sewer design will be reviewed and approved by the SFPUC. The proposed combined system will consist of a diameter pipe size to be finalized in the Grading, Sewer, and Stormwater Master Plan and to convey sanitary sewer and stormwater by gravity to existing 24-inch and 27-inch pipes connecting to the combined sewer facilities in Ocean Avenue.

Prior to issuance of the draft basis of design, the Developer will conduct inspections of these existing connection pipes and SFPUC will determine if the pipes require repair or replacement by the Developer. As appropriate, the project's Grading, Sewer, and Stormwater Master Plan may also contemplate flows from other entitled projects connecting in the future Lee Avenue.

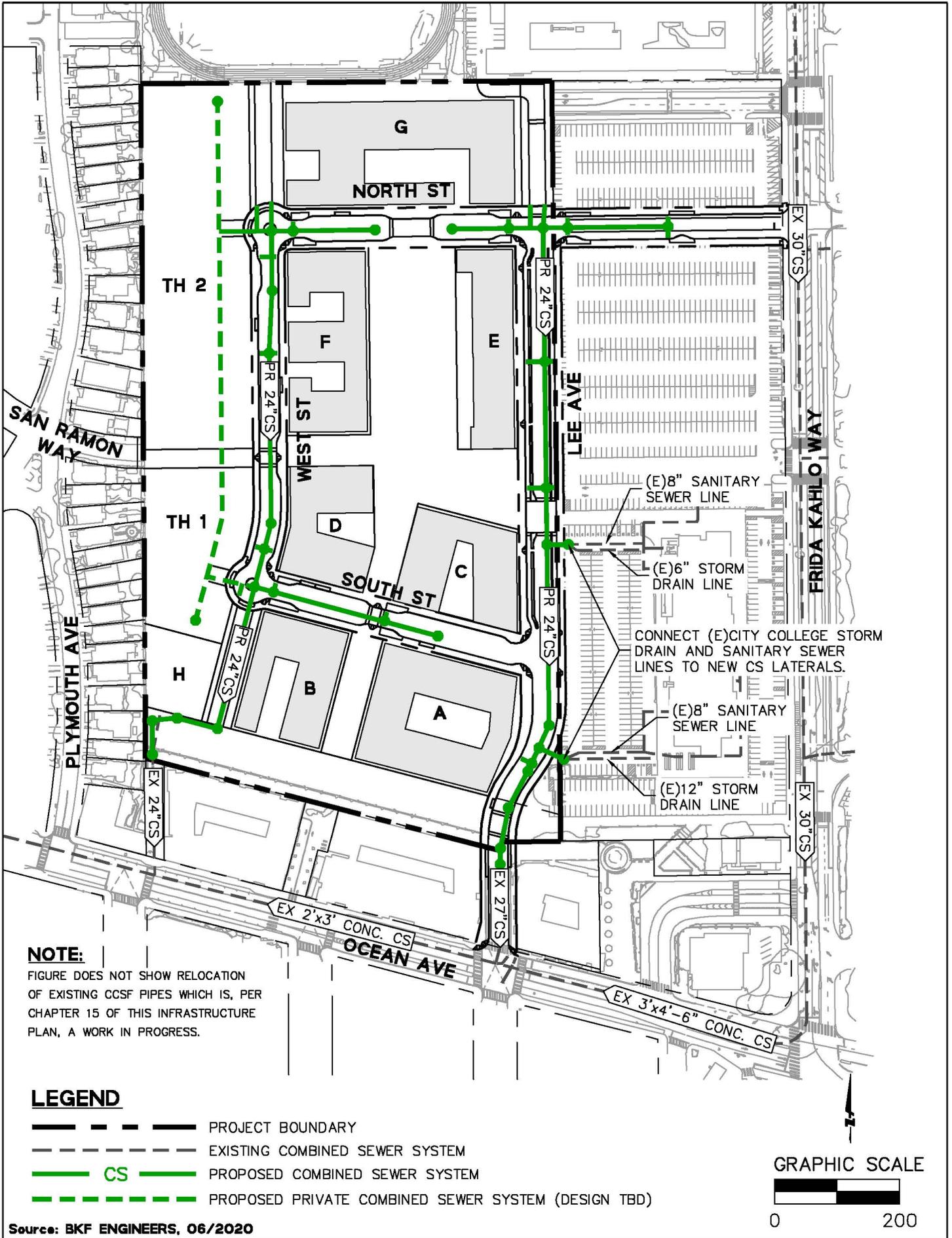
12.2.5 Pipe Material

HDPE will be the pipe material proposed by the Developer pending approval by the San Francisco Public Utilities Commission, Collection System Division.

12.2.6 Combined Sewer Construction and Phasing

The new combined sewer system will be installed with Phase 1 of the improvements which includes the street improvements and infrastructure to serve the entire project.

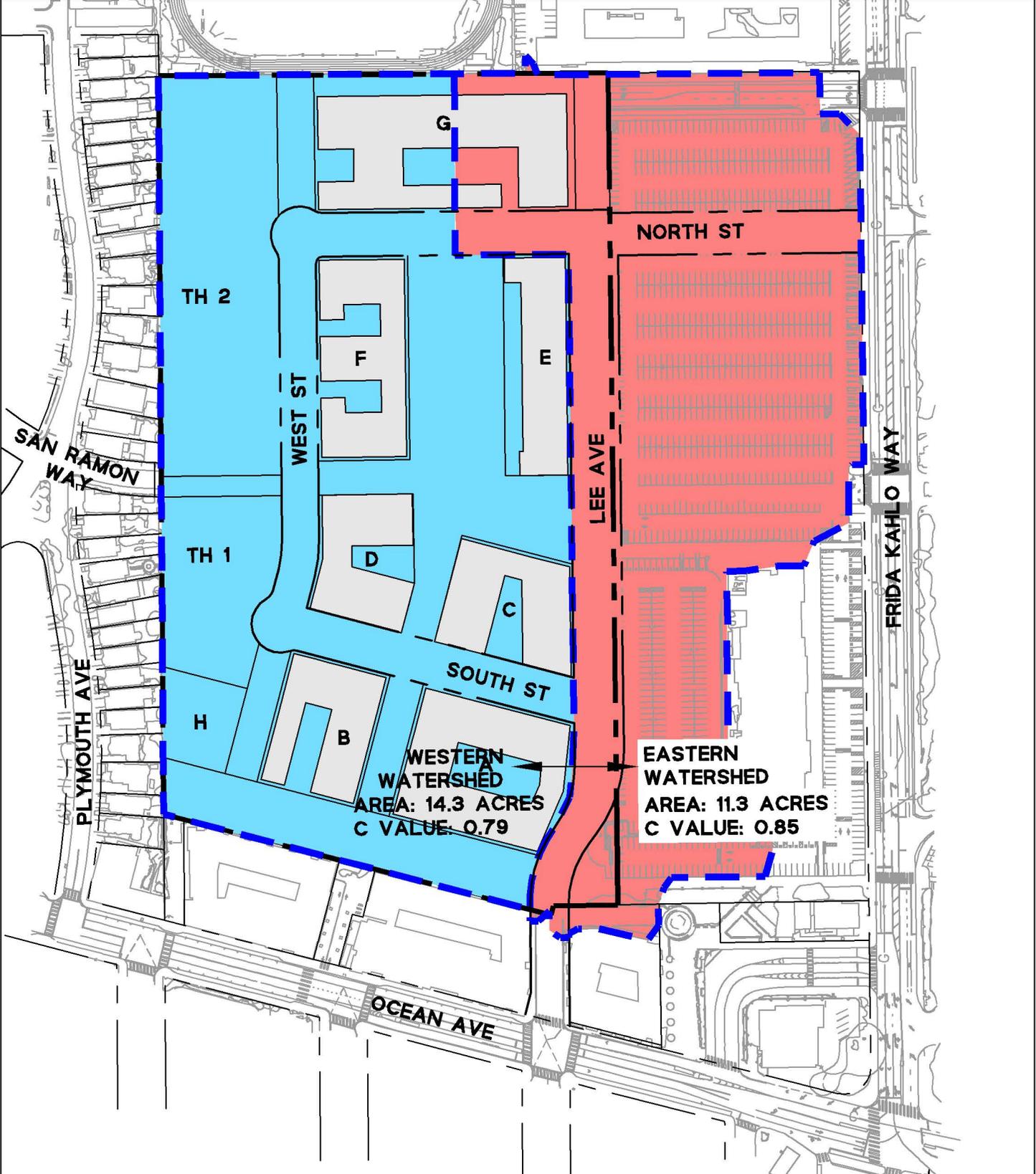
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FIGURE 12.1 - PROPOSED COMBINED SEWER SYSTEM

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WESTERN WATERSHED
AREA: 14.3 ACRES
C VALUE: 0.79

EASTERN WATERSHED
AREA: 11.3 ACRES
C VALUE: 0.85

LEGEND

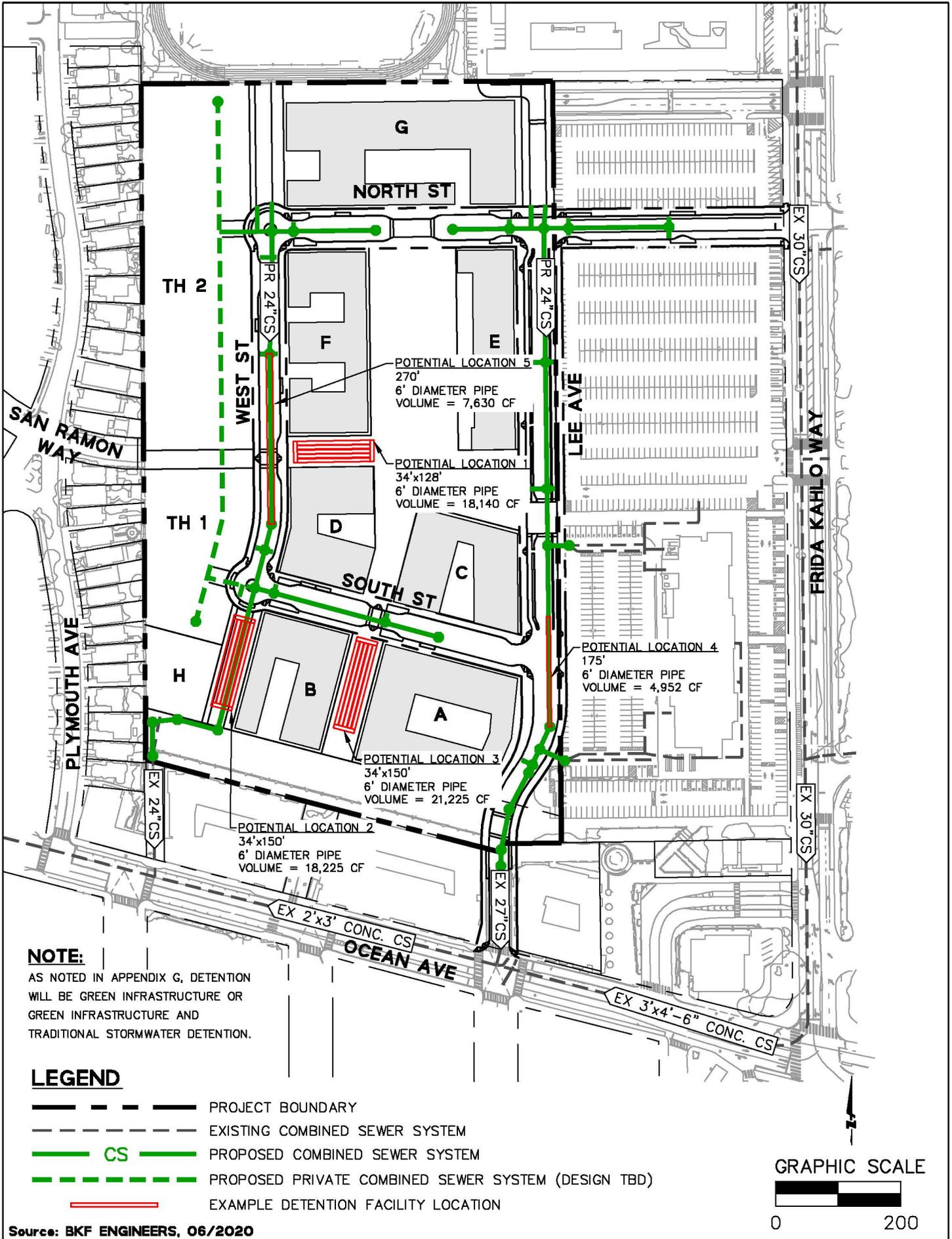
- PROJECT BOUNDARY
- - - WATERSHED BOUNDARY



Source: BKF ENGINEERS, 06/2020

BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 12.2 - PROPOSED WATERSHED



BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 12.3 - EXAMPLE STORMWATER DETENTION ALTERNATIVES

13. STORMWATER MANAGEMENT SYSTEM

13.1 Existing Stormwater Management System

The existing site is approximately 76.2% impervious, mostly covered in asphalt pavement. The existing site drains to the City's combined sewer system that drains to the Oceanside Water Pollution Control Plant which discharges to the Pacific Ocean.

13.2 Proposed Stormwater Management System

13.2.1 San Francisco Stormwater Management Requirements and Design Guidelines

The Project is located in a combined sewer area and is subject to the Combined Sewer Area Performance Requirements of the San Francisco Stormwater Management Requirements (SMR). A Grading, Sewer, and Stormwater Master Plan will be provided prior to the submittal of the Basis of Design and the Improvement Plans. Since the site was previously more than 50% impervious, the Project must reduce from the existing condition the runoff rate and volume of stormwater going into the combined system for the 2-year, 24-hour design storm. The Developer's Infrastructure obligations include the design and construction of the proposed stormwater management system. Typically, the SMR require projects to reduce runoff rate and volume of stormwater by 25% each.

Due to existing capacity limitations in the Ocean Avenue combined sewer system, the Project may not increase the peak discharge to the Ocean Avenue sewer system in the 5-year, 3-hour and 100-year, 3-hour storm events. Additional onsite detention and retention (above what is required to the SMR) will be provided to limit the peak discharge to existing conditions.

13.2.2 Proposed Site Conditions and Baseline Assumptions

The Project includes public streets, parks and plaza open space areas, and Private Development Parcels. The Project will be designed to integrate Low Impact Development (LID) elements with stormwater best management practices (BMPs) to create a sustainable environment at the site and achieve compliance with the SMR. Stormwater BMPs considered for the Project include flow-through planters, bioretention areas, rain gardens and infiltration galleries to manage and reduce stormwater runoff prior to discharging to the public combined sewer system.

Public streets will consist of at-grade streets with a combination of landscape strips, tree wells, and flow-through planters. Reservoir Park will include landscape strips, tree wells, and centralized

bioretention areas. Brighton Paseo, San Ramon Paseo, West Street, North and South Paseo will likely include either bioretention areas or infiltration galleries, or a combination of both. Development parcels covered entirely with podium structures will include a combination of flow-through planters, landscape planters, tree wells, and pedestrian pathways.

13.2.3 Private Parcel Stormwater Management Design Concepts

The SMR requires the Project to implement BMPs to reduce the flow and volume of runoff from the Project Site. To be included with the Grading, Sewer, and Stormwater Master Plan, a process flow diagram illustrating the limits of the drainage management areas (DMAs), location of runoff discharge to existing combined sewer system, and existing combined sewer system will be developed to illustrate compliance with the SMR.

The conceptual stormwater management plan for the Project includes DMAs with either localized or centralized management facilities. Localized stormwater management occurs in DMAs that are able to direct surface runoff to BMPs that are sized to manage stormwater runoff from impervious areas per the given design storm event. Private development parcels located within DMAs with localized stormwater management will allocate a space to implement BMP measures and manage stormwater for the design storm event prior to discharging into the adjacent public combined sewer system. Alternatively, Development Parcels also have the option to collect and reuse stormwater on-site for non-potable uses to meet the SMO requirements.

Centralized stormwater management facilities will be implemented to collect runoff from larger site areas and from different properties to manage stormwater with a larger scale BMP. Adjacent private parcels to Reservoir Park plan to direct stormwater runoff to the centralized bioretention facility within Reservoir Park. These parcels could include C, D, E and F. Runoff from the new public streets could be directed to a centralized BMP located on private property. The centralized facility is planned to be sized to meet parcel C, D, E, & F SMO compliance as well as partial SMO compliance for the proposed public ROW. This option will be explored and included in the Grading, Sewer, and Stormwater Master Plan.

13.2.4 Public ROW Stormwater Management Design Concepts

The primary BMP within the public ROW will be flow through planters that will manage runoff from the streets and sidewalks. However, it is anticipated that the public streets will be unable to

meet the 25% reduction for rate and volume on their own due to lack of space for flow through planters. Therefore, the centralized stormwater management facilities located in Reservoir Park will be oversized to ensure stormwater management requirements of the public streets are met providing additional reductions for rates and volume beyond the 25% required by the SMRs.

13.2.5 Stormwater Management Phasing

Each phase of the Project as a whole, including the public right-of-way, private streets, development parcels, and open spaces, will meet the 25% rate and volume reductions. Phase 1 currently includes all of the public ROW, parcels C, D E and F and the townhome site. Phase 2 currently includes parcels A, B, G, and H. Refer to Figure 1.3 for phasing of parks and open space.

13.2.6 Conceptual Stormwater Management Sizing

The conceptual stormwater management approach for the Project is presented in Figures 13.1 and 13.2. Figure 13.1 shows the large scale DMAs that are used for the conceptual BMP sizing calculations.

Figure 13.2 presents the conceptual location and size of the BMPs for each DMA. The BMP sizes were determined for planning purposes using the SFPUC's latest CSS BMP sizing calculator.

Table 13.1. Estimating BMP Sizing

DMA	DMA area (acre)	Permeable Pavement (sf)	Bioretention or Infiltration Gallery (sf)	Lined Private Bioretention (sf)	Unlined Public Bioretention (sf)	Unlined Private Bioretention (sf)
1	2.22	3,500	0	5,100	0	0
2	4.84	12,600	7,400	5,800	0	7,200
3	2.55	6,000	2,000	4,300	0	7,700
4	1.15	0	0	0	3,100	0
5	3.39	12,400	0	0	0	7,400
6	1.02	16,100	0	0	0	0
7	0.32	0	0	570	0	0
8	0.51	0	0	0	1,200	0
9	0.16	0	0	0	0	280

13.3 Stormwater Control Plan

Based on the designs to be reviewed and approved by the SFPUC as part of the Grading, Sewer, and Stormwater Master Plan and Basis of Design, the stormwater management strategies for the Project will be documented in a series of Stormwater Control Plans (SCP) in compliance with SFPUC stormwater management regulations and the requirements of the SMR. The selected modeling methodology will be

per the SFPUC accepted hydrologic calculation methods. A Preliminary SCP will be submitted for the public right-of-way and public open space improvement with proposed ROW and centralized BMP stormwater controls to the SFPUC at, or before, the 60% Improvement Plan milestone. The Final SCP approval by SFPUC shall occur prior to issuance of the Street Improvement Permit. When full stormwater compliance is not met within a public ROW SIP, the Preliminary SCP of the corresponding centralized bioretention facility project (i.e. Reservoir Park) will be approved prior to issuance of the subject ROW SIP project permit.

Private parcels will submit the SCP for SFPUC review and approval per the standard SCP Project Review process. The Townhome parcel and SFPUC open space parcel will independently comply with the SMO and submit separate SCPs. When full stormwater compliance is not fully met within a public ROW SIP, the Preliminary SCP of the corresponding centralized bioretention facility project (i.e. Reservoir Park) will be approved prior to issuance of the subject ROW SIP project permit. Where private parcels discharge stormwater to the centralized bioretention facility to comply with their stormwater management requirements, the centralized facility must be fully operation prior to the issuance of the Certificate of Final Completion of any subject connecting private parcels.

13.4 Phases for Stormwater Management System Construction

The Developer will design and install the new stormwater management system as-needed to ensure SMO compliance during each proposed Development Phase. The amount and location of the proposed stormwater management systems shall be installed to ensure full compliance by the end of each completed Development Phase(s). The new Development Phase will connect to the existing utility systems as close to the boundary of the Development Phase area as possible. Development phasing with regard to stormwater management system is conceptual and remains under design. The phasing and simplification of the stormwater management systems will be further coordinated with the SFPUC prior to approval of the Grading, Sewer, and Stormwater Master Plan and Basis of Design.

At all phases of the development, the Developer must provide functioning and adequate stormwater management in compliance with the SFPUC's post-construction stormwater management requirements and the SMR. In addition, the Developer must complete the construction of the approved stormwater management improvements required for each development phase prior to receiving a Certification of Completion for the development phase.

Centralized stormwater management facilities necessary to achieve SMR compliance within a development phase will be constructed and operational prior to or in conjunction with that phase.

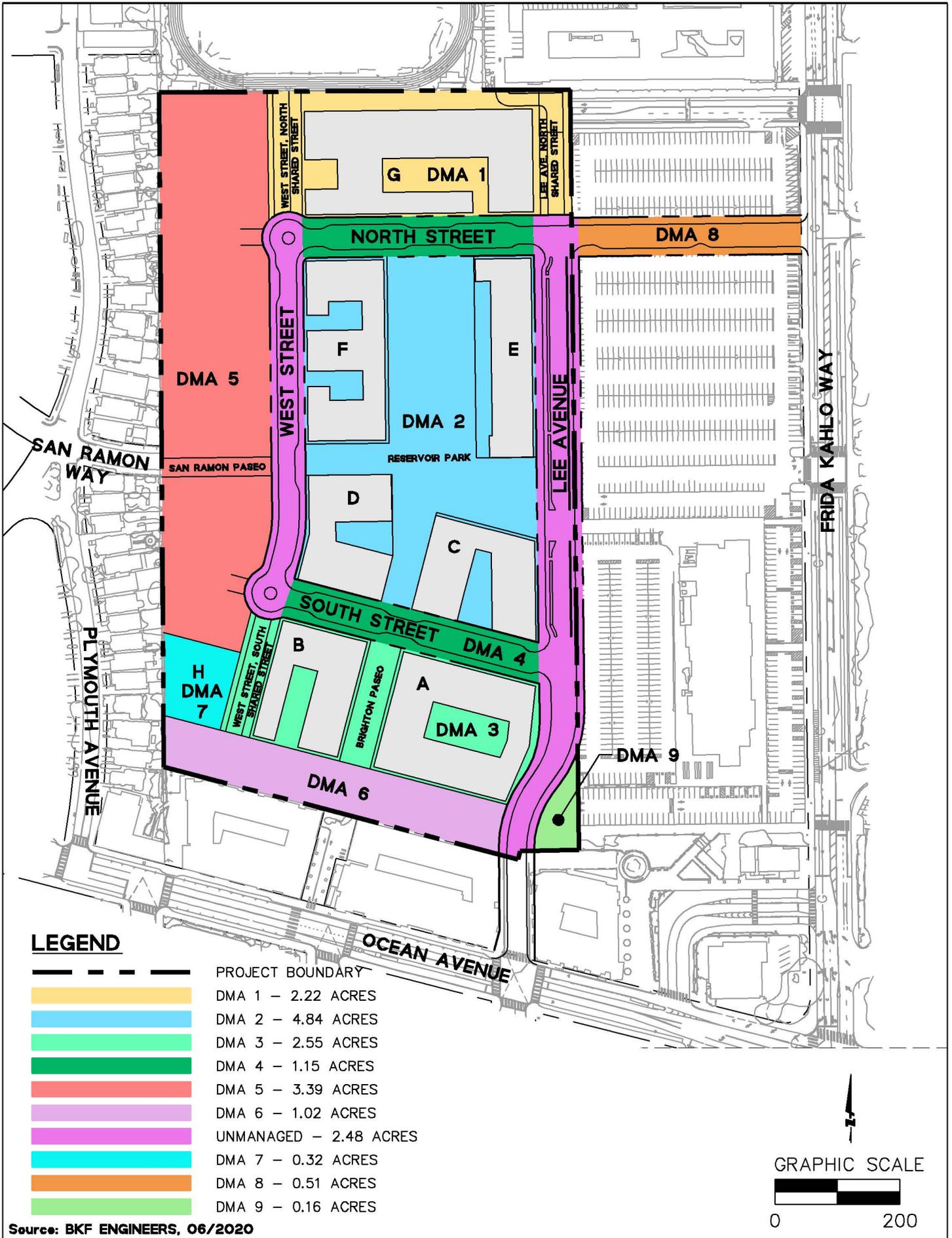
Stormwater management systems, which may include bioretention areas, street flow-through planters, infiltration galleries, and retention areas located on public or private property within the Project, will be constructed and maintained by the City Agency, Developer, or its Assignees, where applicable, per the terms of the DA. SFPUC will only maintain stormwater control facilities that receive public ROW runoff, only. The Developer or Master HOA will maintain any stormwater control facility managing private parcel runoff, or a blend of private parcel and public ROW runoff.

13.4.1 Phase 1 Stormwater Management Construction

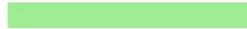
Phase 1 will include all the public ROWs, the townhome site, Lots C, D, E and F and Reservoir Park. All parcel and public ROW BMPs within the phase boundary will be constructed in this phase. The centralized stormwater management area in Reservoir Park will be constructed in this phase. This will likely be over-sized to manage future runoff from Phase 2.

13.4.2 Phase 2 Stormwater Management Construction

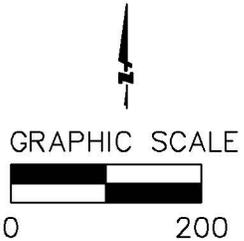
Phase 2 will include Lots A, B, H and G. Parcel BMPs needed to meet the SMR requirements for these lots will be constructed in this phase.



LEGEND

-  PROJECT BOUNDARY
-  DMA 1 - 2.22 ACRES
-  DMA 2 - 4.84 ACRES
-  DMA 3 - 2.55 ACRES
-  DMA 4 - 1.15 ACRES
-  DMA 5 - 3.39 ACRES
-  DMA 6 - 1.02 ACRES
-  UNMANAGED - 2.48 ACRES
-  DMA 7 - 0.32 ACRES
-  DMA 8 - 0.51 ACRES
-  DMA 9 - 0.16 ACRES

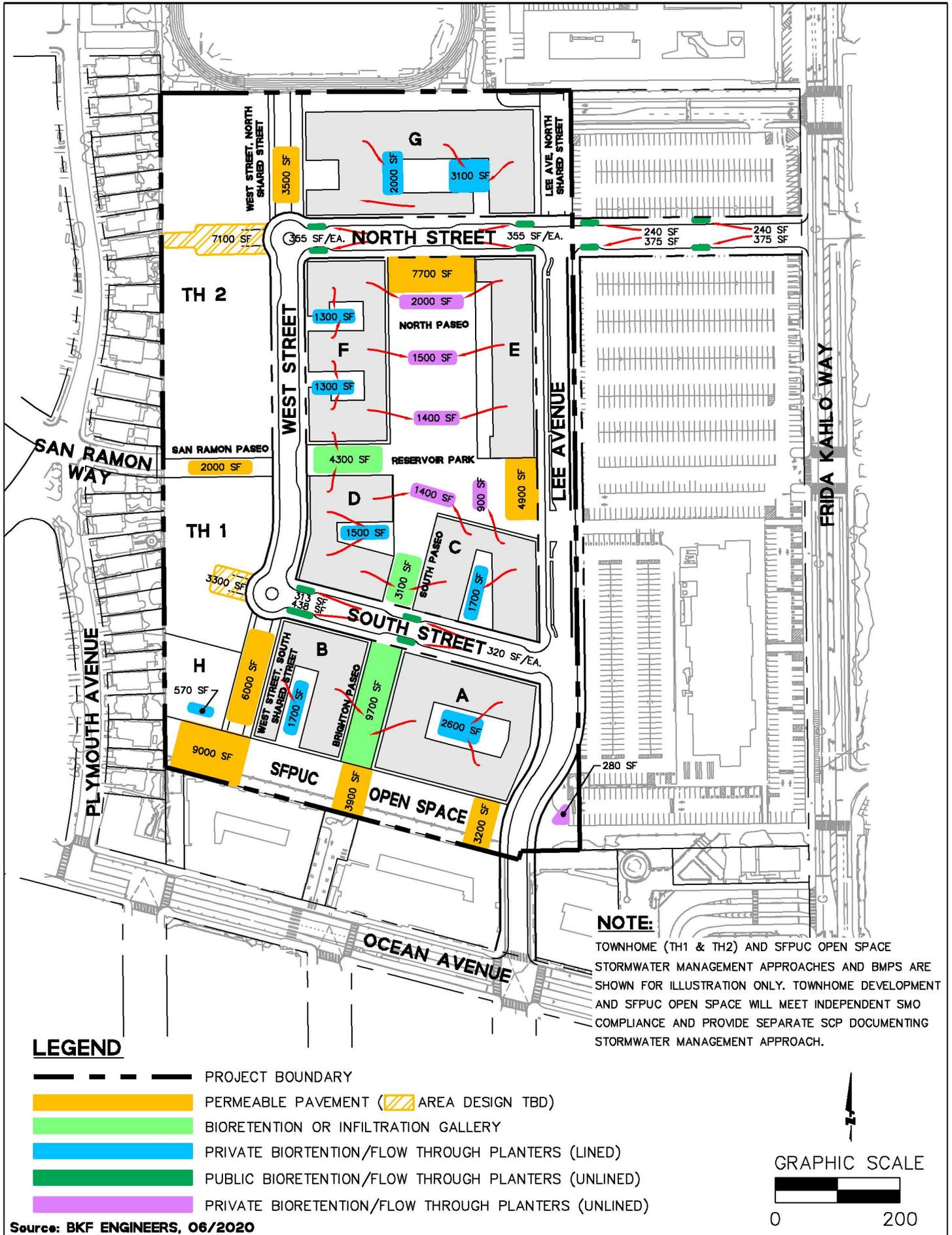
Source: BKF ENGINEERS, 06/2020



BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 13.1 - STORMWATER DRAINAGE MANAGEMENT AREAS

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BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 13.2 - STORMWATER CONTROL PLAN

14. DRY UTILITY SYSTEMS

14.1 Existing Dry Utility Systems

14.1.1 Electric

Balboa Reservoir project area is surrounded by Ocean Ave. on the south, Plymouth Ave. on the west and across a parking lot to remain, Frida Kahlo Way on the east. According to record maps provided by PG&E, Ocean Ave. includes 4kV and 12kV underground electrical distribution. On Plymouth Ave., overhead electrical lines with 4kV run along the backyards of existing properties. Finally, underground electrical distribution has been established on Frida Kahlo Way as well.

14.1.2 Natural Gas

Per record maps provided by PG&E, there are existing high pressure distribution gas mains running along Ocean Ave on the south and north sides. Additionally, the record maps show a deactivated gas line cutting through Ingleside branch of San Francisco Public Library near the intersection of Plymouth Ave. and Ocean Ave. On the west side, a high pressure distribution main line begins (capped with an electronic marker, EM) approximately 50' north off the corner of Plymouth Ave. and Ocean Ave. and runs along Plymouth Ave. Along Frida Kahlo Way, there is a high pressure distribution main line in the westerly side of the street.

14.1.3 Communications

Based on visual inspection at the Project Site, AT&T and Comcast operate existing communication facilities along Ocean Ave., Plymouth Ave. and Frida Kahlo Way. Ocean Ave. and Frida Kahlo Way consist of underground low voltage distribution systems while Plymouth Ave. consists of joint poles carrying the AT&T, Comcast, and San Francisco Department of Technology (DT) overhead lines along the backyards of the properties

14.2 Project Power Providers and Requirements

Per Chapter 99 of the San Francisco Administrative Code, the Developer will provide the SFPUC with all Project information the SFPUC requires to determine the feasibility of providing electric service to the Project Site (the "Feasibility Study"). The SFPUC will complete the Feasibility Study within thirty (30) days after the date that Developer provides to the SFPUC all Project information needed to complete the Feasibility Study. Developer agrees that if the SFPUC determines it is feasible to provide electricity for the Project Site, then the SFPUC will be the exclusive power provider to the Project Site. The SFPUC electrical power will be provided under the SFPUC's Rules

and Regulations Governing Electric Service and at rates that are comparable to rates in San Francisco for comparable service from other providers. SFPUC requires adequate space for the Wholesale Distribution Tariff (WDT) intervening facilities be provided as an easement or fee title land rights at the time of the Final Map for each applicable phase.

14.3 Proposed Joint Trench

The proposed joint trench for dry utilities (that lie in public streets and in the sidewalk area if at all possible) consists of trench excavation and installation of conduit ducts for gas, electric, voice / data, and fire and police alarm. Additionally, utility vaults, splice boxes, street lights and bases, wire and backfill are included. The utility owner/franchisee (voice / data companies) will be responsible for installing their own facilities such as transformers and wire. Options for a proposed joint trench system are shown on Figures 14.1A-C depending on provider and proposed point of connection.

All necessary and properly authorized public utility improvements for which franchises are authorized by the City shall be designed and installed in the public right-of way in accordance with governing codes, rules and regulations, and permits approved by San Francisco Public Works (SFPW). Joint trenches or utility corridors will be utilized wherever feasible. The location and design of joint trenches and utility corridors in the right-of way must be approved by SFPW during the street improvement review process. All subsurface vaults serving one building shall be placed behind the property line. If a subsurface vault serves the distribution system, it may be placed in the right of way. Other facilities (e.g., traffic signal controllers) shall be located above ground as necessary for operational reasons. The precise location of the joint trench in the right of way will be determined prior to recording the applicable final map and identified in the street improvement plans. Nothing in this Infrastructure Plan shall be deemed to preclude Owner from seeking reimbursement for or causing others to obtain consent for the utilization of such joint trench facilities where such reimbursement or consent requirement is otherwise permitted by law.

14.4 Street Lights

Secondary power for street lighting may be installed in the joint trench or separate trench with proper separation as a street light utility. Service points are limited to one point per side of the street per block.

14.5 Public Utility Easements

Public Utility Easements are not necessarily allowed by the City for public facilities. The SFPUC must approve each PUE on a case-by-case basis, otherwise it is assumed that all facilities will be in the public right-of-ways.

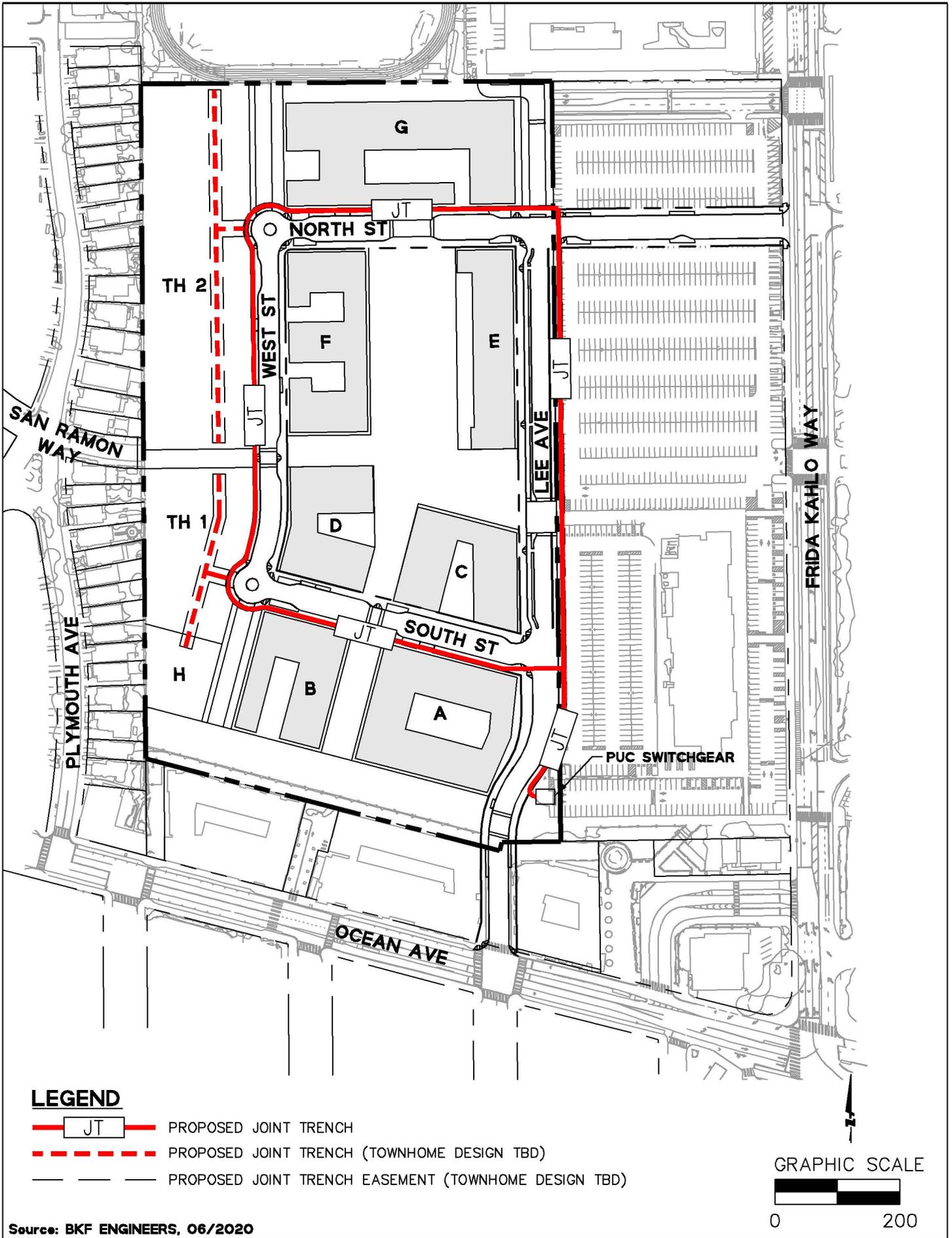
Public utilities in easements will be installed in accordance with the standards in this Infrastructure Plan and applicable City Regulations for public acquisition and acceptance within public utility easement areas, including provisions for maintenance, but such areas shall not be required to be dedicated as public right of ways or improved to public right of way standards but may including paving, street furnishings, lighting, landscaping and irrigation.

14.6 Phases for Dry Utility Systems Construction

Joint trench design and installation will occur in phases based on the principle of adjacency and as-needed to facilitate a specific proposed Development Phase and consistent with the requirements of the DA. The amount of existing system replaced, and new infrastructure installed along Lee Avenue, North Road, West Road, and South Road will be the minimum necessary to support the Development Phases. The new infrastructure will connect to the existing systems as close to the proposed development as possible while maintaining the integrity of the existing system. Repairs and/or replacement of the existing facilities necessary to serve the Development Phase will be designed and constructed by the Developer. Such phased dry utility installation will allow the existing utility services to remain in place as long as possible and reduce disruption of existing uses on the site and adjacent facilities. Temporary or interim electric or dry utility infrastructure may be constructed and maintained as necessary to support service to existing buildings.

The service providers will be responsible for maintenance of existing facilities until replaced by the Developer. In the interim, the service provider is responsible for any power facilities installed under any agreement with the Developer and City Agency. The service provider will also be responsible for any new power facilities once the improvements for the Development phase or the new power facility is complete and accepted by the City Agency.

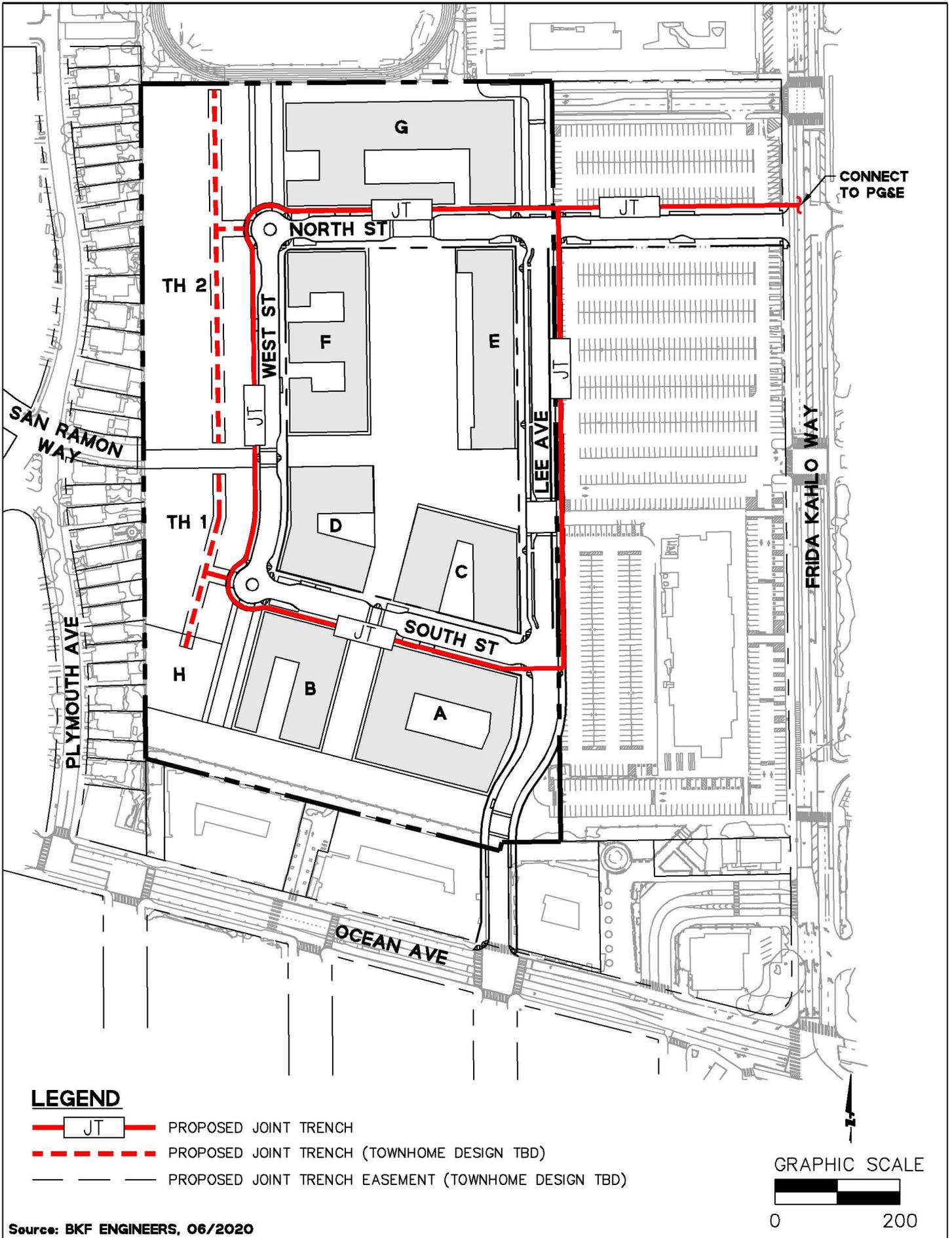
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PLOT DATE: 06-10-20 PLOTTED BY: pasc



BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 14.1A - PROPOSED JOINT TRENCH SYSTEM (OPTION 1 - SFPUC)

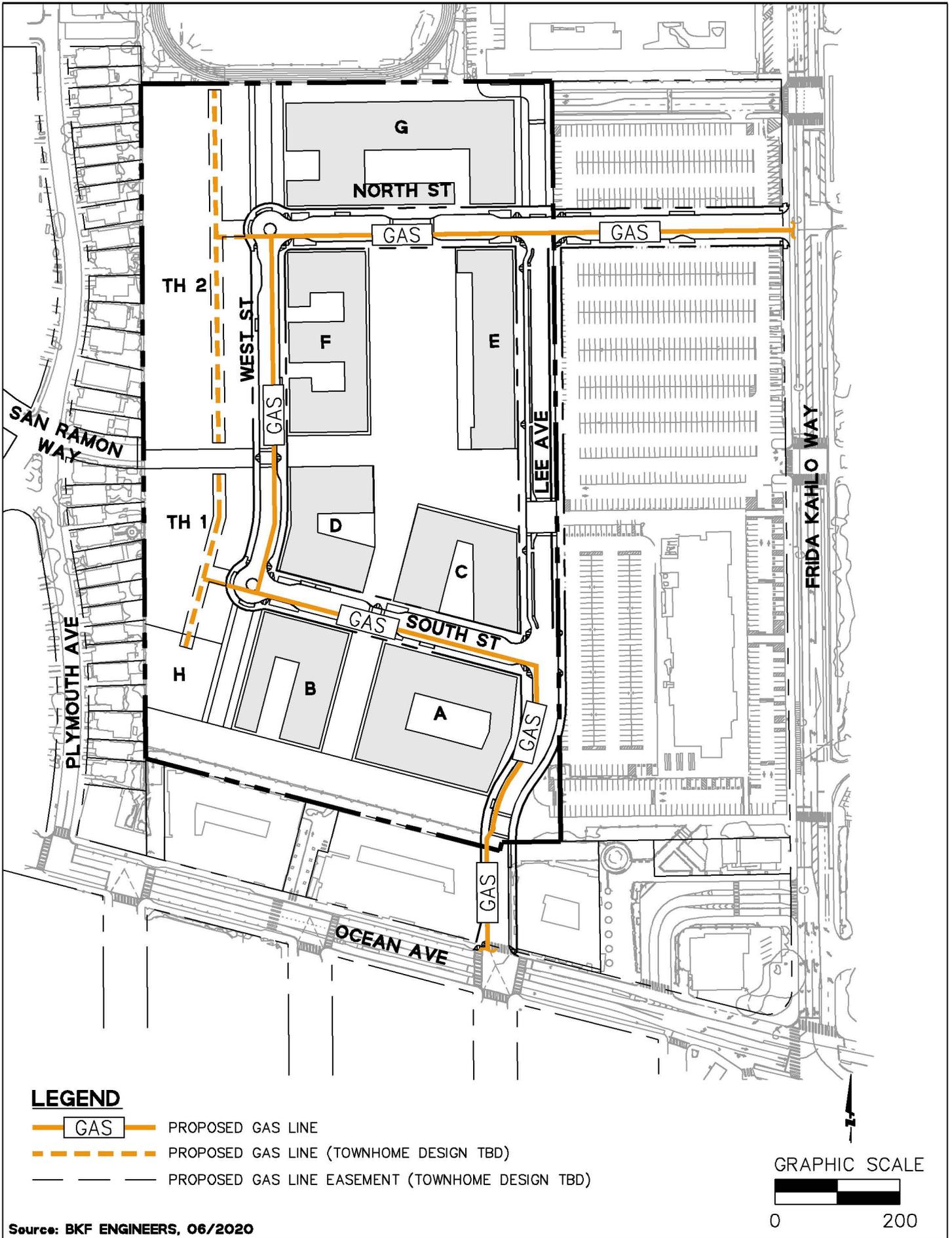
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BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 14.1B - PROPOSED JOINT TRENCH SYSTEM (OPTION 2 - PG&E)

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BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 14.2 - PROPOSED GAS SYSTEM

15. EXISTING CITY COLLEGE OF SAN FRANCISCO UTILITIES

15.1 Existing Private Utilities

Within the proposed right-of-way of Lee Avenue, there are currently private utilities owned by the City College of San Francisco (City College). These utilities primarily serve City College's multi-use building, located east of the Project Site. See Figure 15.1A.

15.1.1 Fire Water

There is an existing 8-inch private fire water line that runs in the proposed Lee Avenue right-of-way. This line has two points of connection to the City water system in Frida Kahlo Way. It serves several on site, private fire hydrants.

15.1.2 Sanitary Sewer

There is an existing 8-inch private sanitary sewer line that runs in the proposed Lee Avenue right-of-way. This line flows south and connects to the existing 27-inch City combined sewer line at the dead end of Lee Avenue.

15.1.3 Storm Drain

There are existing 18-inch and 60-inch private storm drain lines that run in the proposed Lee Avenue right-of-way. These lines collect storm water runoff and flow south towards Ocean Avenue. The 18-inch line collects runoff from the northern portion of the City College site and conveys it to the 60-inch line. The 60-inch line is a detention pipe that holds storm water and slowly releases it to the City's 27-inch combined sewer line in Lee Avenue. On the downstream end of the 60-inch line, there is a weir structure which controls the rate of discharge from the line.

15.1.4 Geothermal Wells

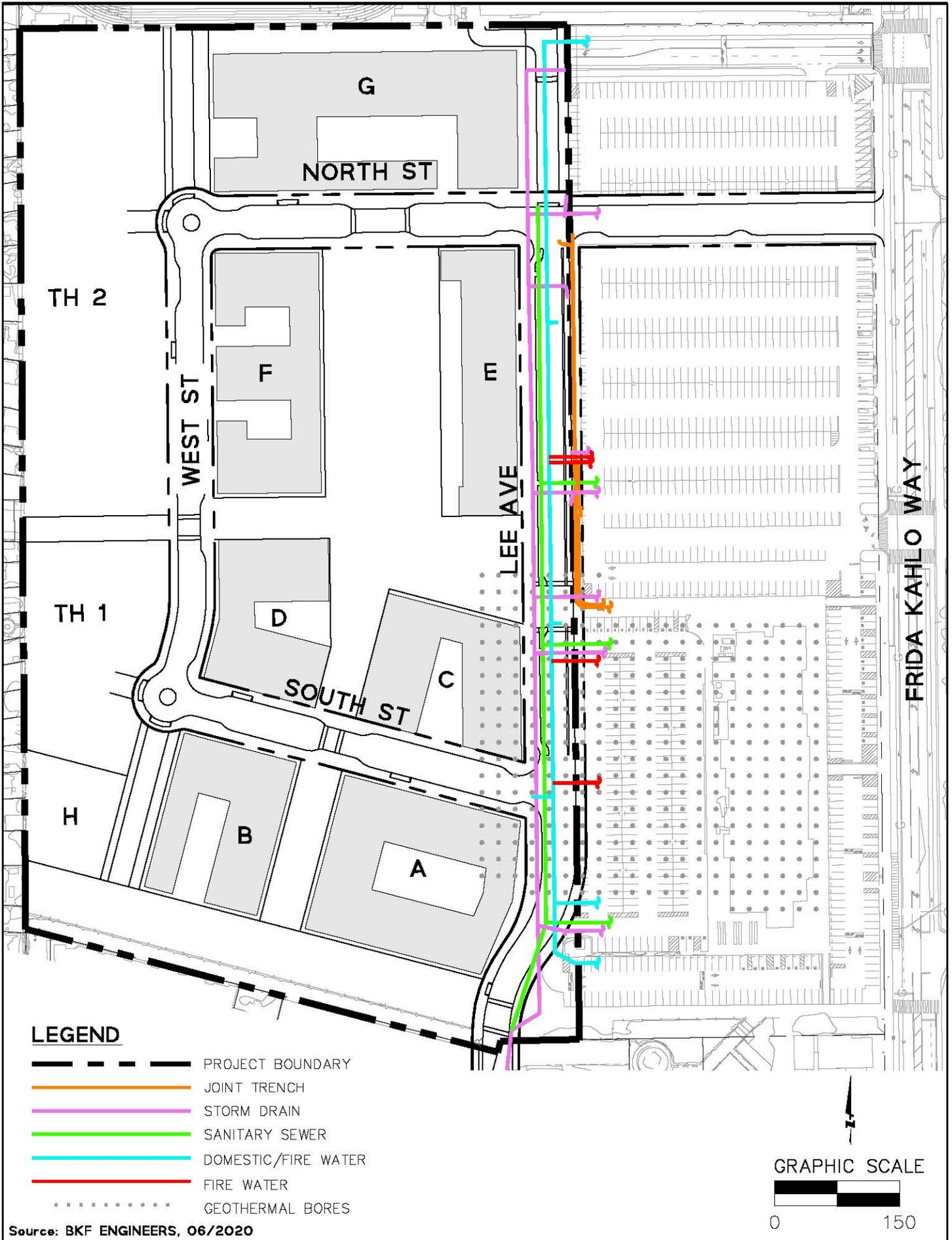
There is a field of geothermal wells owned by City College that extend under a portion of the future Lee Avenue right-of-way and into the Project Site. These wells are part of the heating and cooling system for the multi-use building which has a central plant that uses hydronic heating for climate control. Water is pumped through the wells and then returned to the building where it either heats or cools the building.

15.2 Relocation of Private Utilities

The private utilities will need to be relocated or abandoned to construct Lee Avenue. Proposed City College utility reconnections to the new utilities in Lee Avenue are shown in Figure 15.1B.

- The City College storm drain and sanitary sewer laterals will be connected to the new public CS line in Lee Avenue.
- The City College fire service laterals will be connected to the new 12-inch LPW in Lee Avenue. Backflow preventors will be installed on the fire service laterals.
- The 60-inch detention pipe in Lee Avenue will need to be either relocated out of the right-of-way or removed. At this time, the final direction is not known. This issue will be studied as part of the Grading, Sewer, and Stormwater Master Plan.

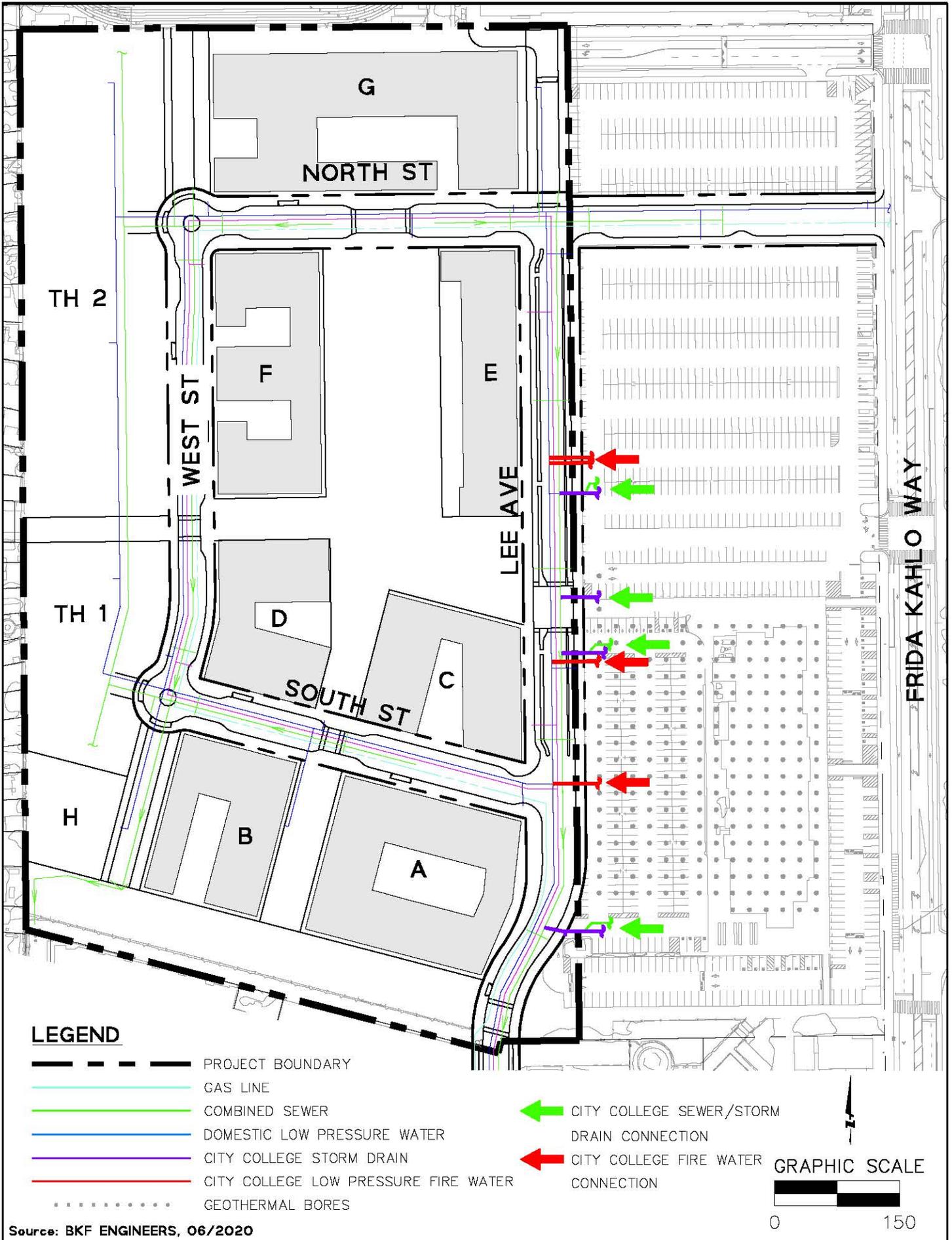
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BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 15.1A - EXISTING CITY COLLEGE UTILITIES

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BALBOA RESERVOIR INFRASTRUCTURE PLAN

FIGURE 15.1B - PROPOSED CITY COLLEGE UTILITY CONNECTIONS

APPENDICES

APPENDIX A – BALBOA RESERVOIR DESIGN STANDARDS AND GUIDELINES
CHAPTER 5

OVERVIEW

- 5.1 Street Design Overview60
- 5.2 Street Typology.....62
- 5.3 Circulation Networks63

STREET DESIGN STANDARDS AND GUIDELINES

- 5.4 Overview67
- 5.5 Street Trees70
- 5.6 Traffic Calming Strategies72
- 5.7 Street Utilities and Parking Meters.....74

STREET PALETTE

- 5.8 Overview75
- 5.9 Street Planting Palette76
- 5.10 Street Paving Materials85
- 5.11 Street Furniture87
- 5.12 Street Lighting88

STREET DESIGN BY INDIVIDUAL CASE

- 5.13 Lee Avenue90
- 5.14 North Street and South Street100
- 5.15 West Street107
- 5.16 West Streets North and South, Shared Streets111
- 5.17 Townhouse Entry Courts and Private Drives.....117



Overview

5.1 STREET DESIGN OVERVIEW

Circulation Overview

If the heart of the new Balboa Reservoir neighborhood is the park and open space network, then the streets are the circulatory system that brings vitality to and from the surrounding neighborhoods. The Balboa Reservoir neighborhood is located in close proximity to local and regional transit lines, and therefore the Balboa Reservoir DSG prioritizes walking and biking over driving through the use of traffic calming measures, in coordination with the SFMTA and City College of San Francisco.

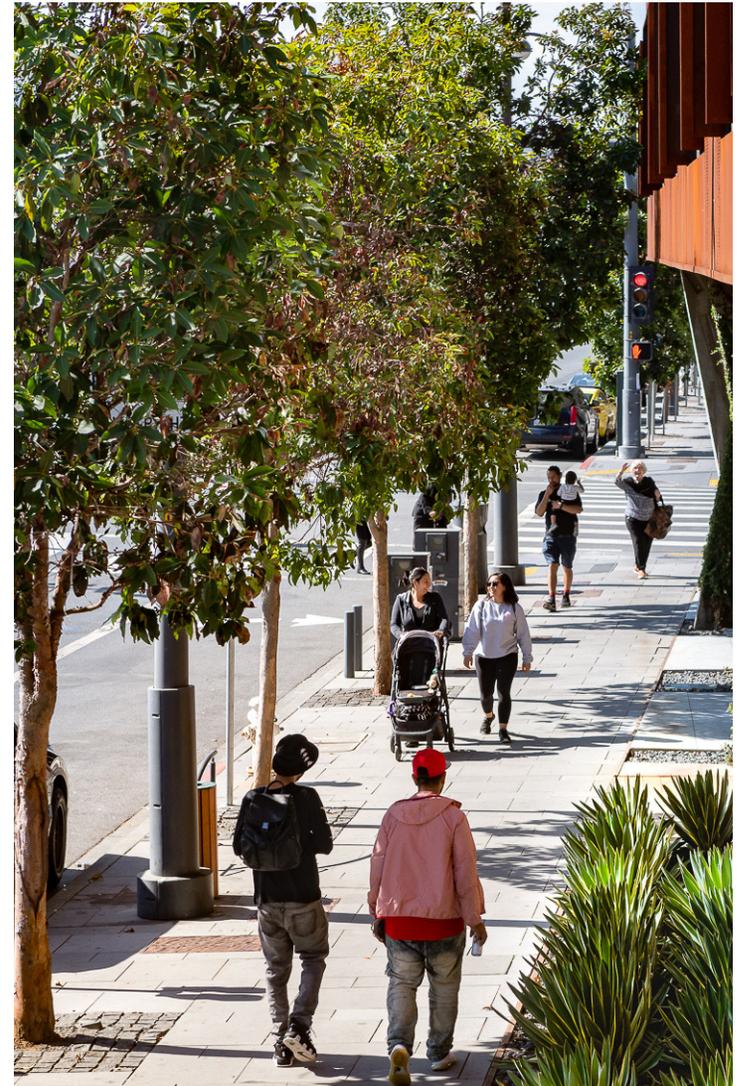
Design Context and Concept

The Balboa Reservoir neighborhood's streets conform to the geometry of adjacent streets such as Frida Kahlo Way, Lee Avenue, and Ocean Avenue. Except for Lee Avenue, all streets will have lower and slower moving traffic volumes than is typical. The neighborhood will also have a more pedestrian character, and will be an ideal destination for families, dog owners, residents, and neighbors walking to transit.

Design Principles and Objectives

All streets should be designed according to the requirements of SF Public Works and the design principles of the San Francisco Better Streets Plan (BSP). The Balboa Reservoir neighborhood streets shall achieve the following objectives:

- Streets should accommodate a comprehensive set of mobility, infrastructure, and streetscape elements, with facilities for diverse users including pedestrians, bicyclists, disabled persons, and drivers (cars, service, and emergency vehicles).
- Streets provide an array of horizontal elements: utilities, stormwater management infrastructure, furnishings, planting, and traffic calming.
- Streets should be designed to create a cohesive visual and physical connection between the public realm and private spaces.
- The streetscape palette should include regularly planted street trees, for creating a canopy for shade and shelter from wind as well as contributing to a pleasant walking and cycling environment.



- Streets should be accessible to all modes of transportation via Lee Avenue, North Street, South Street, and West Street. Figure 5.1-1 (Site Illustrative Plan) shows the designation for each street within the site boundary.

Specific street designs and characteristics are described further in Section 6.18 (Dog Relief Area) through Section 5.17 (Townhouse Entry Courts and Private Drives).

The street names "North Street," "South Street," and "West Street" are placeholders to be renamed at a later date.



Note: building footprints are for illustrative purposes only

Figure 5.1-1: Site Illustrative Plan

5.3 CIRCULATION NETWORKS

Four circulation-related networks are illustrated on the following pages:

- Transit Network
- Pedestrian Network
- Bicycle Network
- Vehicular Network

Transit Network

The Balboa Reservoir neighborhood is ideally situated with multiple transit services nearby, including the MUNI K Line on Ocean Avenue, bus connections at the City College Terminal and Frida Kahlo Way, and the Balboa Park BART Station. In order to further develop an area-wide transportation strategy, the Balboa Reservoir team will continue developing its partnership with SFMTA and City College. The Balboa Reservoir neighborhood will implement cost-effective residential strategies that also meet the City's TDM ordinance.

LEGEND

- K Muni Metro Rail
- 8 49 Bus Route 8 & 49 (Every 10 min or less)
- 29 43 Bus Route 29 & 43 (Every 10-20 mins)
- 8BX Bus Route 8BX (Peak Services, Limited Hour)
- K Muni/Bus Stop

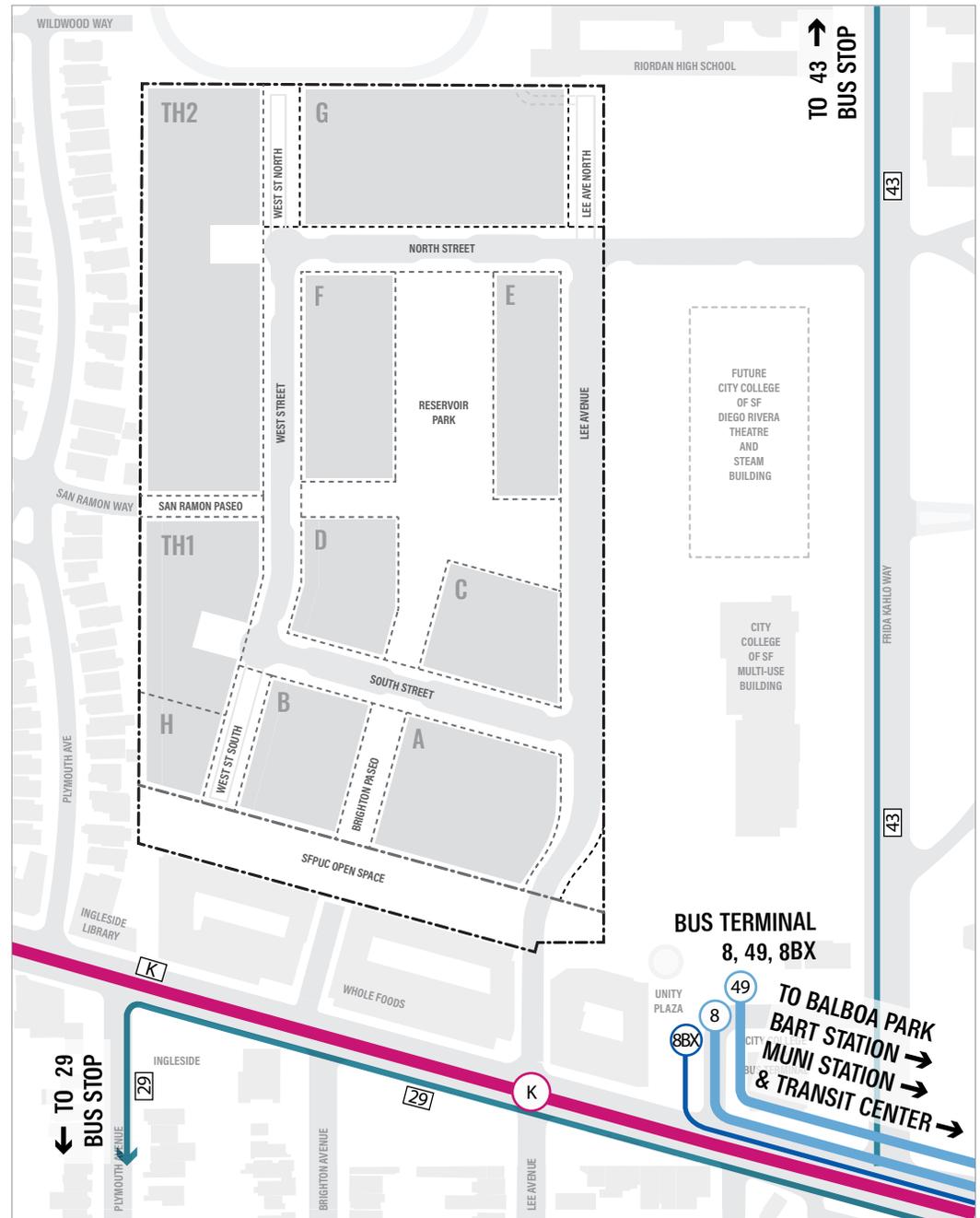


Figure 5.3-1: Transit Network Diagram



Pedestrian Network

The Balboa Reservoir neighborhood prioritizes walking and biking. The surrounding street network creates direct access points, for residents and neighbors, to the central open space and connects to a family-friendly pedestrian and bike network. Raised crossings are located at key open space intersections, prioritizing pedestrians. Additionally, there are multiple pedestrian connections to public transportation and neighborhood services on Ocean Avenue.

LEGEND

-  Raised Pedestrian Crossings
-  Standard Pedestrian Crossings
-  Primary Pedestrian Flow
-  Secondary Pedestrian Flow
-  MUNI Bus Stop
-  MUNI Bus Terminal
-  MUNI Metro Stop

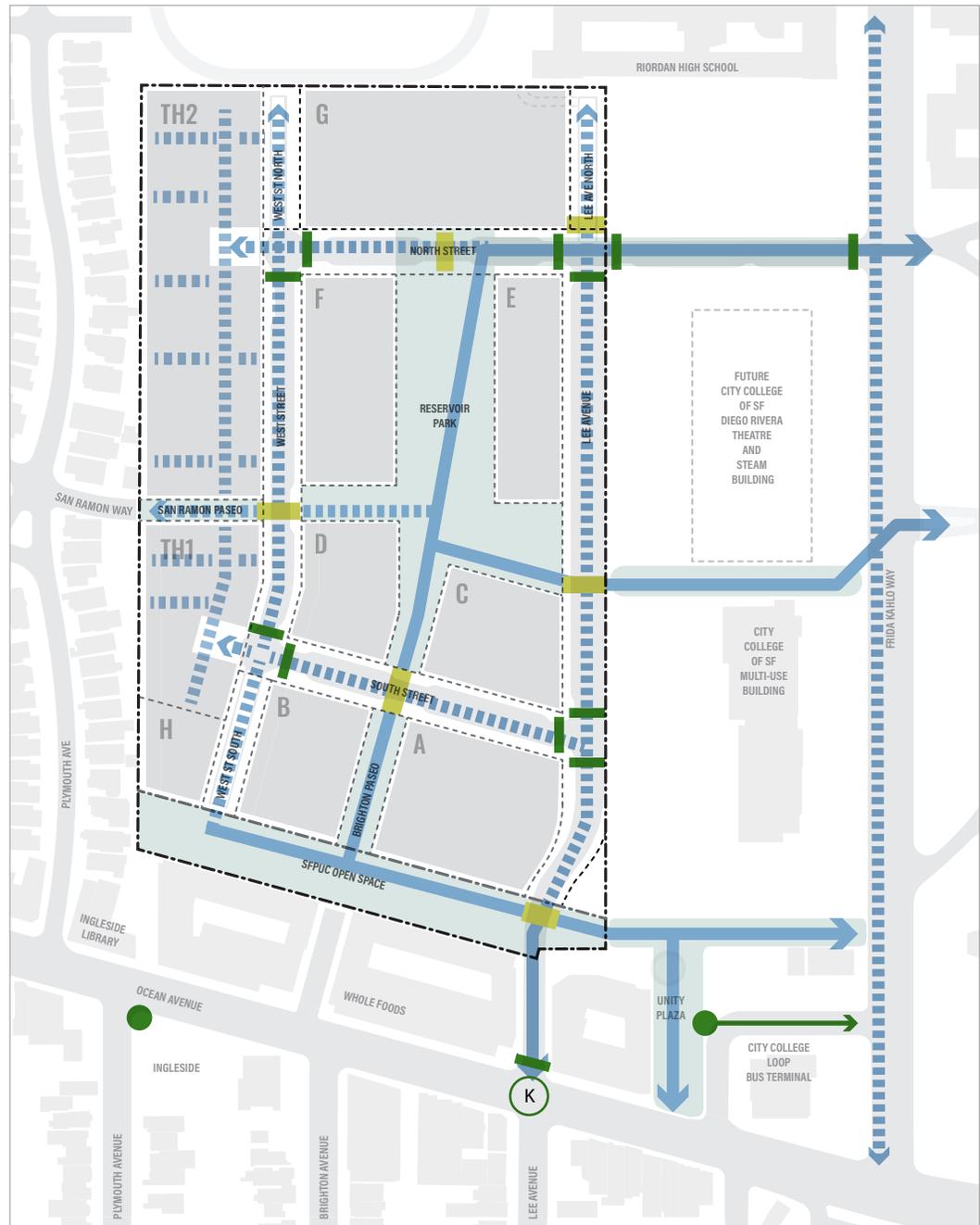


Figure 5.3-2: Pedestrian Network Diagram

Bicycle Network

The Balboa Reservoir bicycle network provides dedicated bike lanes on Lee Avenue linking to the Holloway Avenue Bike Route to Park Merced, as well as to the bike lanes on Frida Kahlo Way to Sunnyside and Ocean Avenue. Internal bike circulation is provided on North, South, and West Streets.

Each building will house a Class I bike storage room and Class II bike parking near building entries. A bike share station will be proposed at the intersection of the SFPUC Retained Fee Open Space and Lee Avenue.

Also, refer to Chapter 3 (Land Use) and Section 7.23 (On-Site Bicycle Parking) for bike parking requirements for buildings.

LEGEND

- Potential Bike Share Station
- Class II Bike Parking for Building
- Bike Lanes: Class II*
- Internal Bike Circulation
- Bike Lanes: Class IV*
- Class II Bike Parking for Open Space Users
- Bike Route: Class III "Sharrow"*
- Existing Bike Route
- Bike Box Improvement

*NACTO Bike Facilities Definition

- Class II: a portion of road reserved for the preferential or exclusive use of biking, indicated by road markings
- Class III: travel lanes shared by bicyclists and vehicles
- Class IV: bike lanes separated from traffic by physical barriers

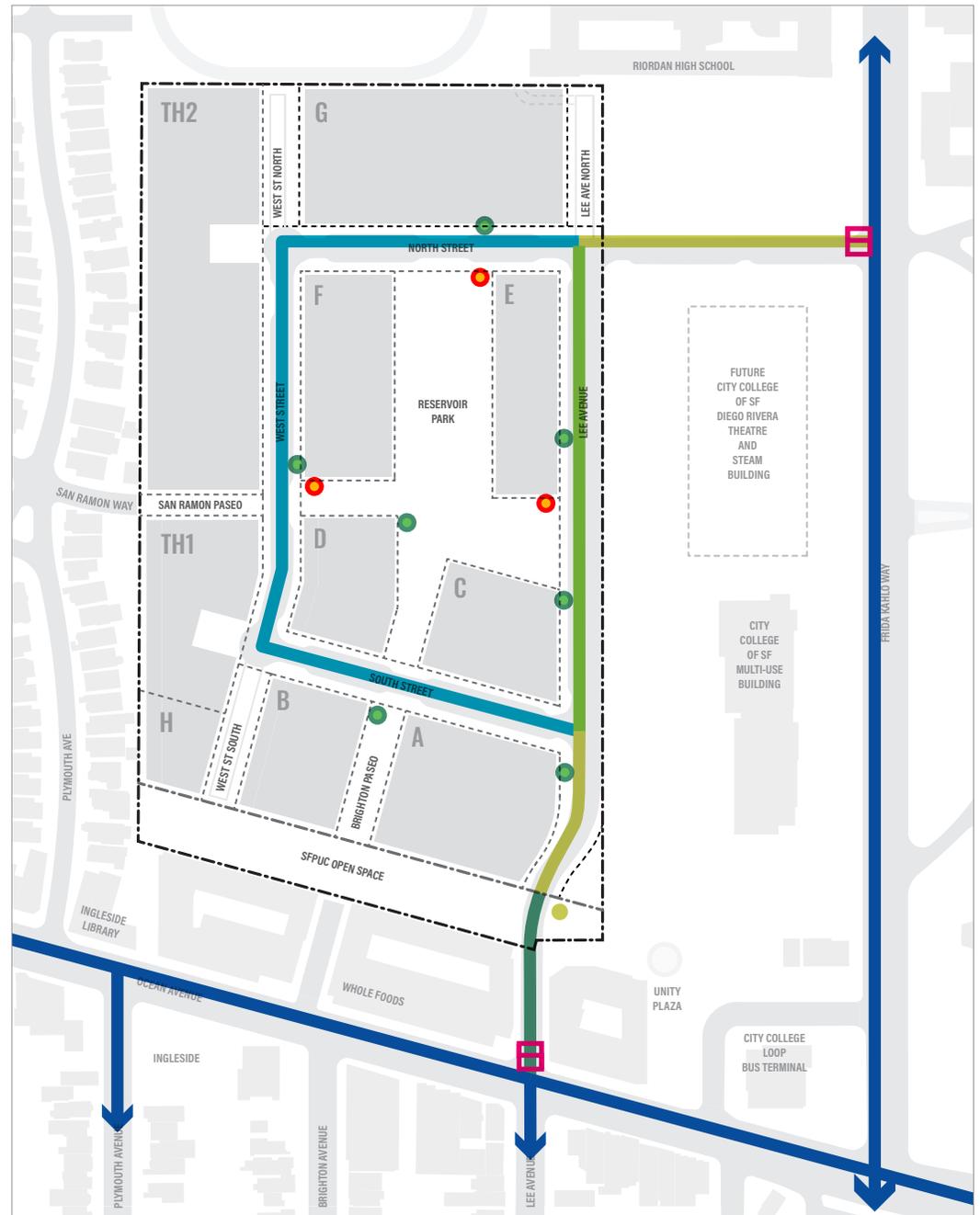


Figure 5.3-3: Bicycle Network Diagram



Vehicle Network

Vehicular connections to the site shall be located at two access points: Lee Avenue at Ocean Avenue and Frida Kahlo Way at North Street.

The loop formed by North, West and South Streets at the interior of the site provides vehicle access to each building entry, loading zone, and garage. Streets are designed to slow down vehicles and support safe pedestrian and bicycle movement. Shared streets will provide access to townhouse units.

An above-grade public parking garage may potentially be located at either the northern or southern block of the site. Refer to [Section 7.20 \(Private Parking Garages\)](#) and [Section 7.21 \(Public Parking Garages\)](#) for additional information.

For a detailed study of streets and intersections, see [Section 5.13 \(Lee Avenue\)](#) through [Section 5.17 \(Townhouse Entry Courts and Private Drives\)](#).

LEGEND

-  Streets and auto access
-  Shared street
-  Entry courts and private drives at townhouses
-  One-way exit drive from Riordan High School
-  Signalized intersection
-  Signalized intersection with no left turn into Lee Ave.

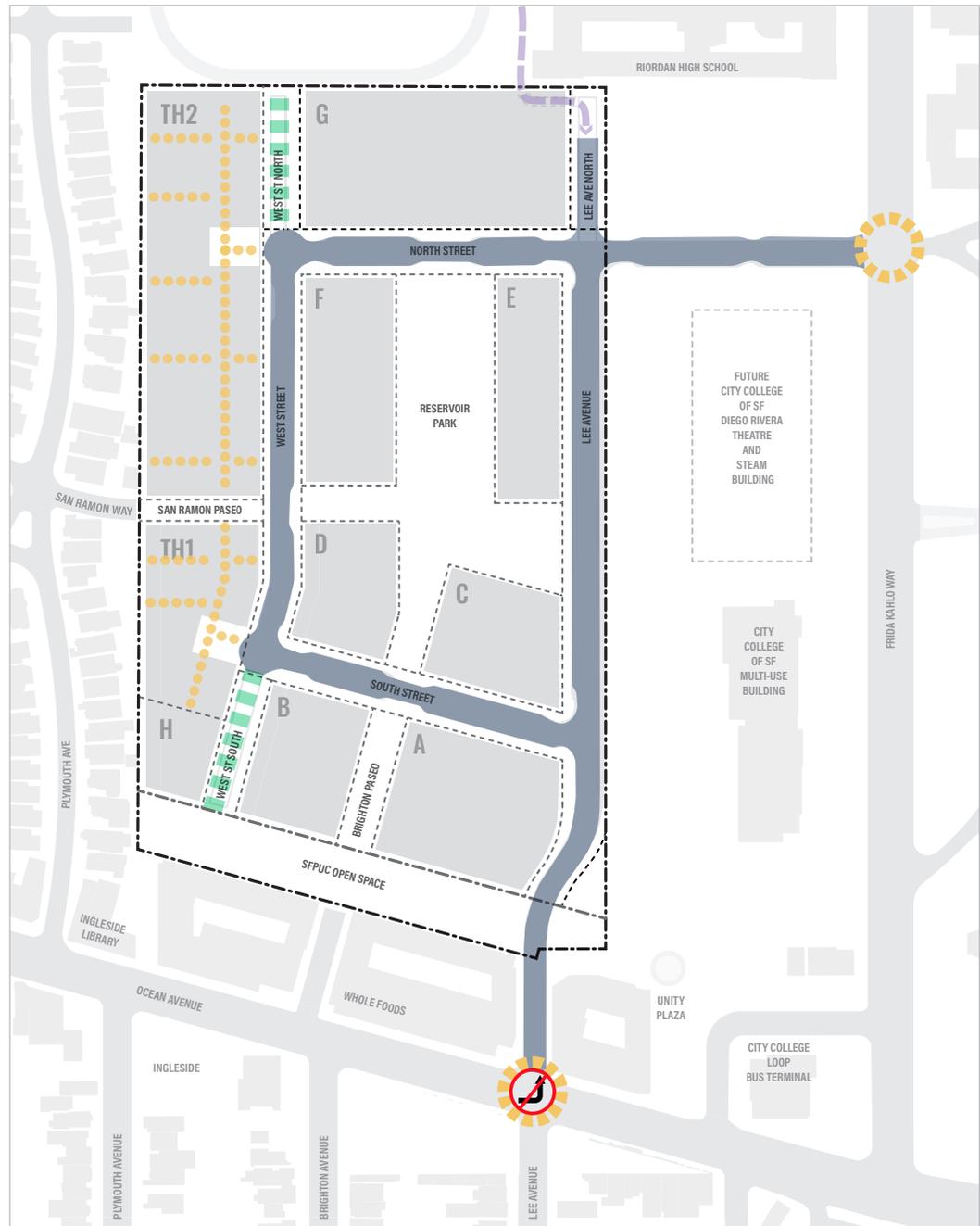


Figure 5.3-4: Vehicle Network Diagram



Street Design Standards and Guidelines

5.4 OVERVIEW

Streetscape is defined as the zone between the faces of buildings, including the publicly accessible right-of-way and the building setbacks. There are six streetscape zones referenced throughout the following Street Standards and Guidelines. Except for the drive lane zone, the categories are derived from the San Francisco Better Streets Plan.

Setback Zone

The setback zone is the area between the property line and the face of the building where transitions between public use at the sidewalk and private use inside the building occur. The adjacent users may occupy this zone for outdoor display, seating, and planting with appropriate permits.

Architectural elements that protrude into the street such as awnings, canopies, and marquees may also occupy this zone.

Pedestrian Throughway Zone

The pedestrian throughway zone is intended for accessible pedestrian travel only and should be clear of obstacles, including driveway aprons or other changes to cross slope. The walking surface should be stable, firm and slip-resistant.

Furnishing Zone

The furnishing zone provides a buffer between pedestrian and vehicular traffic. It also contains street trees, lighting, planting and site furnishings such as benches, trash receptacles, and bike racks.

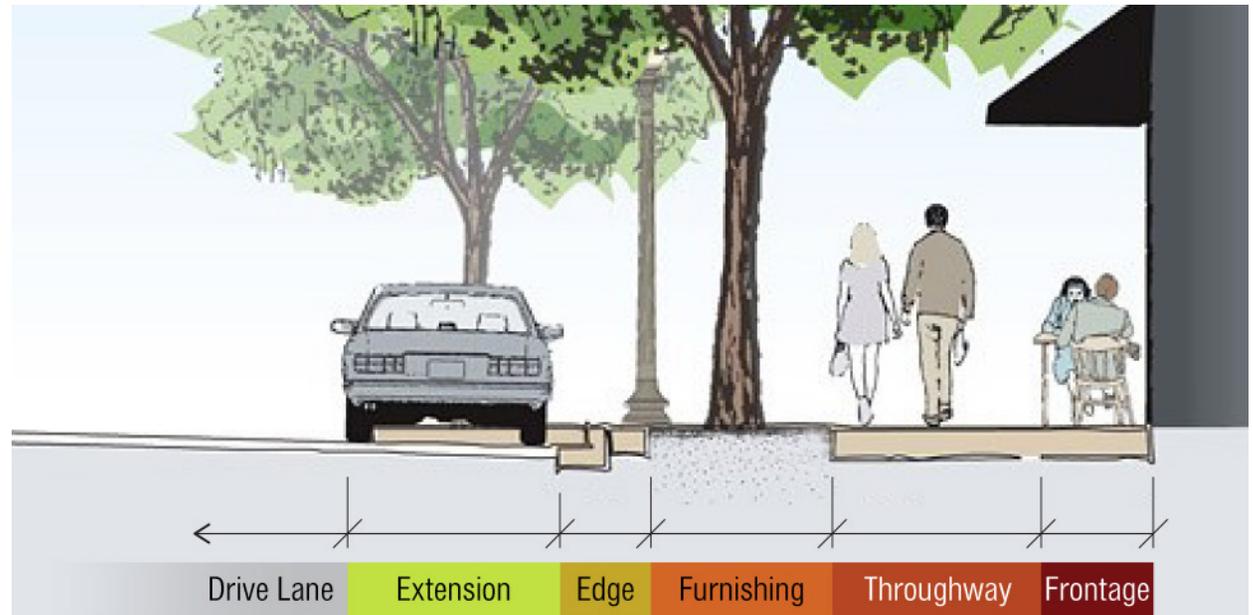


Figure 5.4-1: Source: SF Better Streets Plan

Edge Zone

The edge zone is the area intended to provide access to parallel parking from the sidewalk. The surface of the edge zone should be stable, firm and slip-resistant.

Extension Zone

The extension zone refers to specific conditions where the sidewalk extends into the parking lanes. Applications include curb extension, flexible use of parking lanes and bicycle parking, tree planting, and stormwater features in the parking lane.

Drive Lane Zone

The drive lane zone is allocated to vehicular travel. In this pedestrian and bicycle-prioritized neighborhood, the width of the vehicular drive lane should be minimized but should still provide fire access.

STANDARDS

S.5.4.1 Pedestrian Throughway Zone

- All streets shall provide at minimum a 6-foot-wide pedestrian throughway.
- At sidewalks where there is a continuous planting zone, a minimum of 3-foot by 5-foot passing zone at a maximum of 200-feet on center shall be provided.
- SF Public Works standard concrete paving shall be used at throughway zones.

S.5.4.2 Furnishing Zone

- Furnishing zones shall be surfaced with cast-in-place concrete or accessible permeable paving to allow rainfall to supplement street tree irrigation. For furnishing zones located adjacent to parking, a minimum of a 4-foot-wide accessible pathway should be provided centered to the parking space.
- See [Section 5.9 \(Street Planting Palette\)](#) for street planting requirements at furnishing zones.
- See [Section 5.12 \(Street Lighting\)](#) for street lighting requirements at furnishing zones.
- See [Section 5.11 \(Street Furniture\)](#) for site furnishing requirements at furnishing zones.

S.5.4.3 Extension Zone

- See [Section 5.6 \(Traffic Calming Strategies\)](#) for bulb-out and chicane design requirements.
- Accessible loadings zones and associated curb ramps shall be designed according to the Balboa Reservoir Infrastructure Plan (Figure 6.9 Proposed Service & Loading Plan). Post-entitlement, the ADA coordinator and SFMTA curb management staff shall provide final approval of loading zones.

S.5.4.4 Drive Lane

- All streets shall comply with SF Fire Department fire access requirements. For more information see the Balboa Reservoir Infrastructure Plan (Section 6.2.4 Fire Department Access).

S.5.4.5 Curb Cut

- See [Section 7.20 \(Private Parking Garages\)](#), [Section 7.21 \(Public Parking Garages\)](#), and [Section 7.22 \(Facilities for Residential Moving\)](#) for garage/loading access curb cuts.

Typical Streetscape Accessibility Requirements and Layout

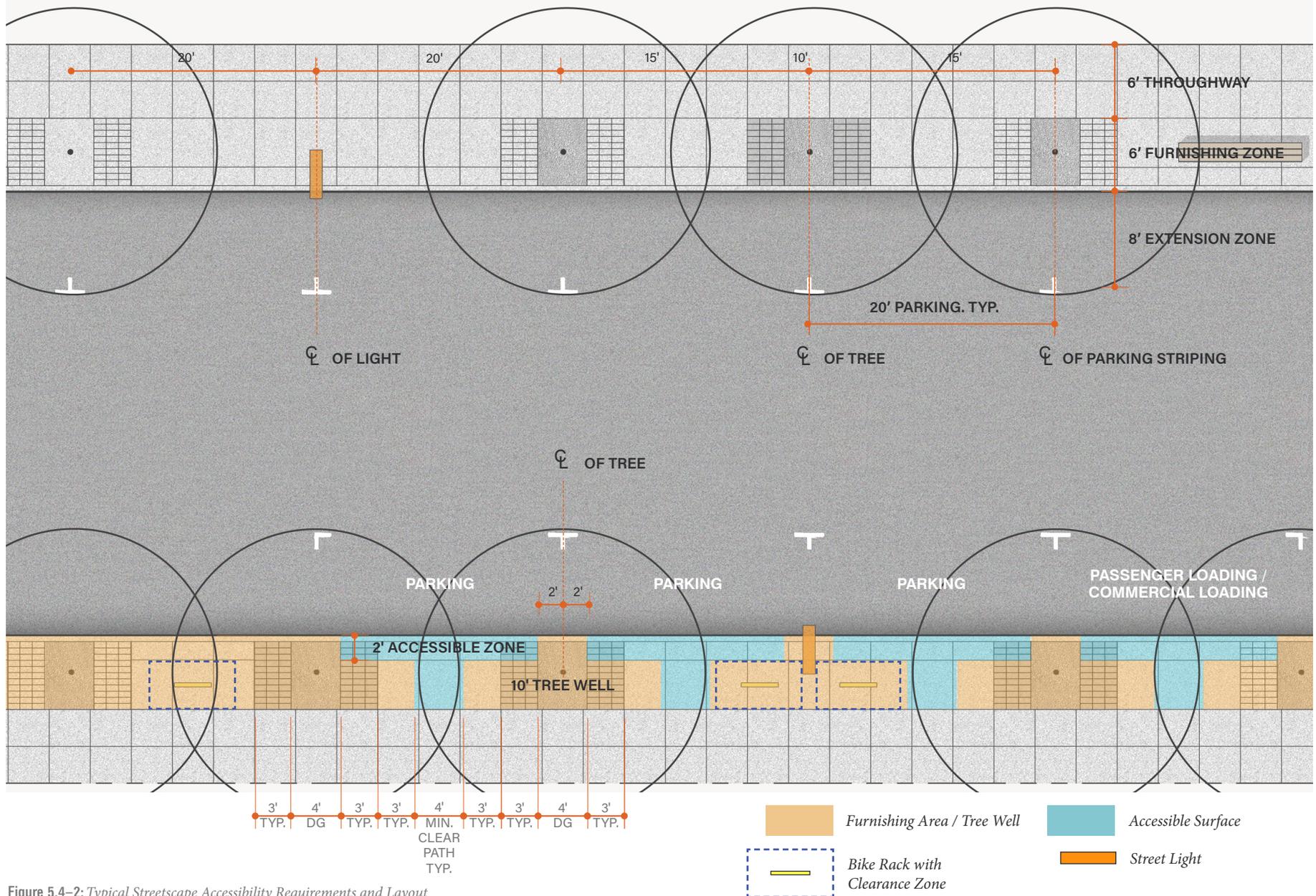


Figure 5.4-2: Typical Streetscape Accessibility Requirements and Layout

5.5 STREET TREES

City Policies

As the Better Streets Plan describes, street trees offer benefits such as traffic calming, shade, stormwater runoff reduction, support for ecological habitats, air quality improvements, and the potential to enhance property values and retail activity by creating a comfortable pedestrian environment. They are also a reminder of natural cycles and changing seasons.

City codes require new development projects to plant a 24-inch box tree for every 20 feet along the property's street frontage. The following City Codes apply to the Balboa Reservoir site:

- SF Planning Code – Section 138.1: Streetscape and Pedestrian Improvements
- SF Public Works Code – Article 16: Urban Forestry Ordinance
- SF Administrative Code – Chapter 98: The Better Streets Policy
- SF Environment Code – Chapter 12: Urban Forestry Council

For a complete a street tree species list, see [Section 5.9 \(Street Planting Palette\)](#).

STANDARDS

S.5.5.1 Street Trees

Street trees shall be in a minimum 24-inch box at installation and spaced at max 20 feet on center along the property street frontage. See [Figure 5.5–2](#) for additional tree planting requirements.

S.5.5.2 Tree Spacing and Utility Coordination

Although regular tree spacing is not always possible due to curb cuts, sub-grade utilities, or other sidewalk elements, regular spacing shall be maintained to the extent possible. Utility planning and street tree layouts shall be carefully coordinated to minimize tree gaps. See [Figure 5.5–2](#) for typical street layout. See also the Balboa Reservoir Master Infrastructure Plan (Section 8: Utility Layout and Separation) for more details.

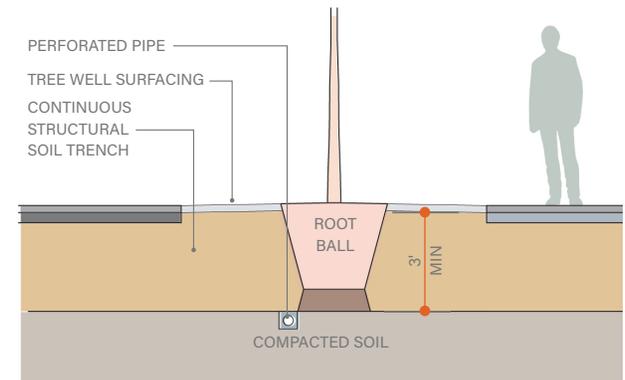


Figure 5.5–1: Typical Section of Sand-Based Structural Soil

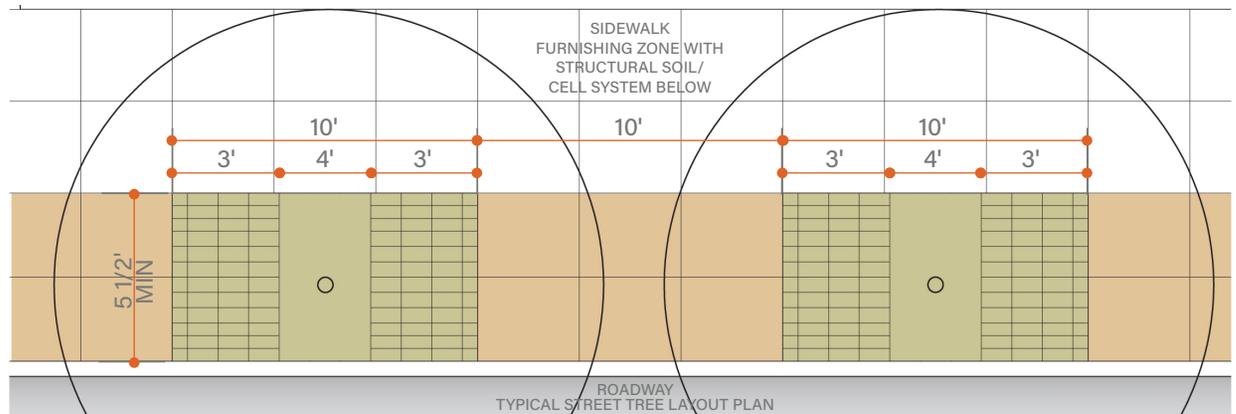


Figure 5.5–2: Tree Well Diagram

S.5.5.3 Soil Preparation for Street Trees

In order to maintain healthy growing conditions, each tree shall have at least 500 cubic feet of growing medium 3 feet deep. This can be achieved in several ways including structural cells placed under the sidewalk or continuous trenches of sand-based structural soils in the furnishing zone. See Figure 5.5-1.

S.5.5.4 Tree Wells and Sand-Based Structural Soil

Where trees are spaced 20 feet on-center, successive tree wells should be connected with a structural soil trench in the furnishing zone. Sand-based structural soil involves a blend of soil and sand, which is not "trademarked" and is uniformly graded. This blend provides structural strength and high levels of compaction, while allowing for aeration, fertility, and percolation.

S.5.5.5 Streetscape Planting

Landscape material shall be planted up to the crosswalk edge on sidewalks, provided it does not exceed 3 feet in height as measured from the street.

S.5.5.6 Street Trees, Intersection Design, and Visibility

Sight line clearance requirements for the placement of trees and plantings shall comply with the 'Street Tree Planting' guidelines by SF Public Works.

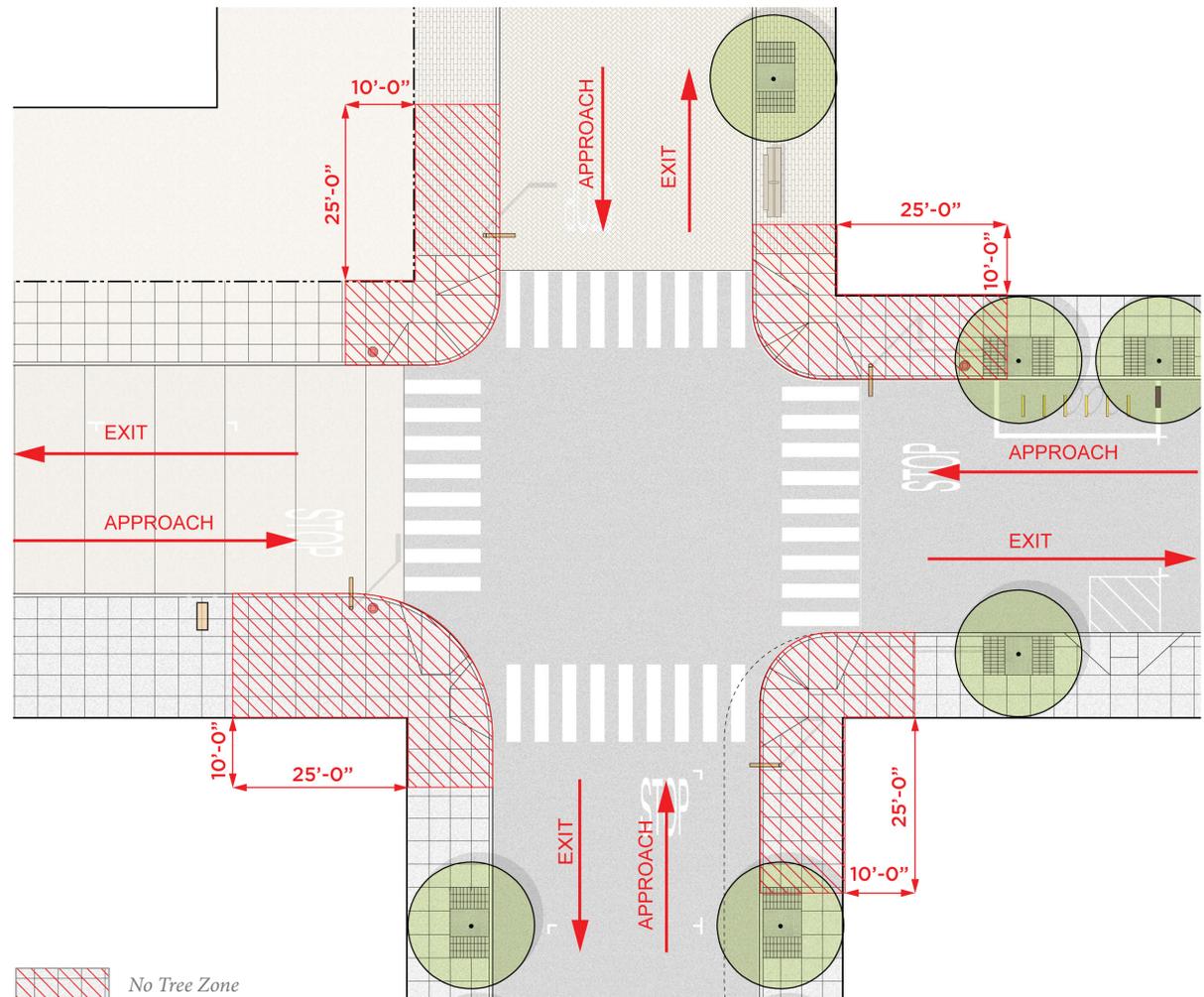


Figure 5.5-3: Typical Intersection Sight Line Clearance

provided it does not exceed 3 feet in height as measured from the street

S.5.5.7 Tree Distance at Intersection

On the approach to any intersection, trees shall be planted no closer than 25 feet from the corner of the property line.

On the far side of any intersection, trees shall be planted no closer than 10 feet from the corner of the property line.

S.5.5.8 Tree Vertical Clearance

Trees shall have a vertical clearance of 84 inches over the sidewalk measured from the lowest branch, and 14 feet of vertical clearance for any portion of the tree that hangs over the roadway.

5.6 TRAFFIC CALMING STRATEGIES

As a transit-oriented development with low traffic volume, the Balboa Reservoir neighborhood can be a model for a pedestrian-oriented environment, and for implementation of the guidelines in the Better Streets Plan. The following strategies have been incorporated into the DSG where appropriate. For more information see **Balboa Reservoir Infrastructure Plan, Section 6.6: Traffic Calming.**

Standards

S.5.5.9 Chicane

A chicane is a form of bulb-out added to the roadway to shift the alignment and slow down vehicles. It provides additional sidewalk space, and thus opportunities for additional landscaping at the street, while visually reducing the width of drive lane. A chicane is one of the potential traffic calming measures that can be used for the treatment of West Street. SFMTA shall have final authority on the location and design of the chicane.

S.5.5.10 Mountable Traffic Circle

A mountable traffic circle shall be provided at the intersection of West Street and North Street and at the intersection of West Street and South Street. Mountable traffic circles provide an opportunity to create neighborhood identity while facilitating the childcare drop-off at South Street.



Figure 5.6–2: Mountable Traffic Circle



Figure 5.6–1: Chicane

Each mountable traffic circle shall accommodate the turning radius of a typical passenger vehicle while allowing large vehicles such as firetrucks to drive over the raised traffic circle. Highly textured traffic-rated paving material shall be used in the traffic circle. The final layout and design shall be subject to SF Public Works and SFMTA approval.

S.5.5.11 Raised Crossings

Raised pedestrian crosswalks prioritize pedestrians in the vehicular traffic zone by slowing down vehicles. A raised crosswalk shall be provided at the locations shown on **Figure 5.3-2**.

S.5.5.12 Bulb-Outs

Bulb-outs (also known as curb extensions) shall be provided at intersections and mid-block crossings to shorten pedestrian crossings, and to provide opportunities for stormwater management and streetscape planting. The width of each bulb-out shall be maximized based on vehicle turning radius and adjacent bike lane requirements. SFMTA shall have final authority on the location and design of bulb-outs.

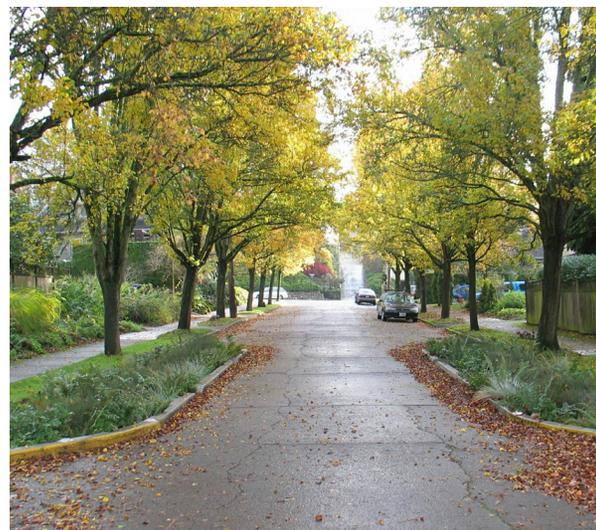


Figure 5.6-4: Bulb-Out



Figure 5.6-5: Raised Street Crosswalk

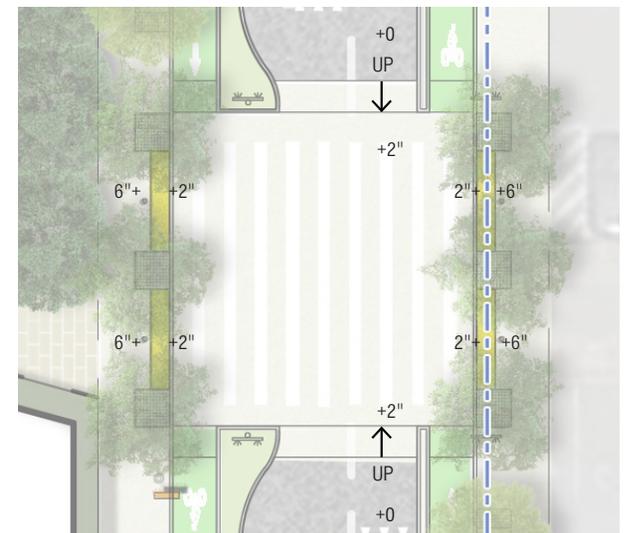


Figure 5.6-3: Raised Crosswalk at Lee Avenue and Reservoir Park

5.7 STREET UTILITIES AND PARKING METERS

The layout of street utilities and parking meters will be carefully coordinated with street tree placement to minimize potential conflict between trees and street furniture.

STANDARDS

S.5.7.1 Above-Grade Utilities Location

All above-grade utilities within the right-of-way shall be located within the furnishing zone and shall not interfere with the clear throughway zone. All laterals and appurtenances must be outside of any driveway curb cuts.

S.5.7.2 Parking Meters and Other Street Elements

All parking meters and other street elements, including pay and display machines and multi-space meters, shall be placed in the furnishing zone. Street elements shall be organized and consolidated where possible.

S.5.7.3 Parking Meters

SFMTA standard parking meters shall be provided per SFMTA standards. Legislation will be required from SFMTA to install parking meters and establish time limits.

GUIDELINES

G.5.7.1 Location and Access

All utilities should be placed below grade wherever feasible or be clustered around driveway curb cuts. When possible, utilities should be grouped and should allow clear access to the throughway zone adjacent to street furnishing elements.

Street Palette

5.8 OVERVIEW

Streets serve as the primary realm for daily pedestrian life and vehicular circulation throughout the Balboa Reservoir neighborhood. The following sections outline the materials and planting palettes that help define the Balboa Reservoir neighborhood's public realm identity.

Most of the streets will be publicly owned except for the dead end sections of West Street and Lee Avenue and the driveways and entry courts within the townhouse blocks. These private streets are primarily used as loading, garage access, and driveway access for buildings. Privately owned streets allow for more flexibility on material selection and streetscape amenities to create a pedestrian-prioritized streetscape. Privately owned streets will be maintained by the HOA and will remain accessible to the public. Publicly owned streets are subject to City standards and material requirements.

The following diagram identifies the streets where City standard materials and lighting palettes will be used. The street planting palette is applicable for all streets within the Balboa Reservoir neighborhood.

LEGEND

- Publicly Owned Street with City-Standard Materials and Lighting Fixtures
- Privately Owned and Publicly Accessible Street with Non-City-Standard Materials and Lighting Fixtures

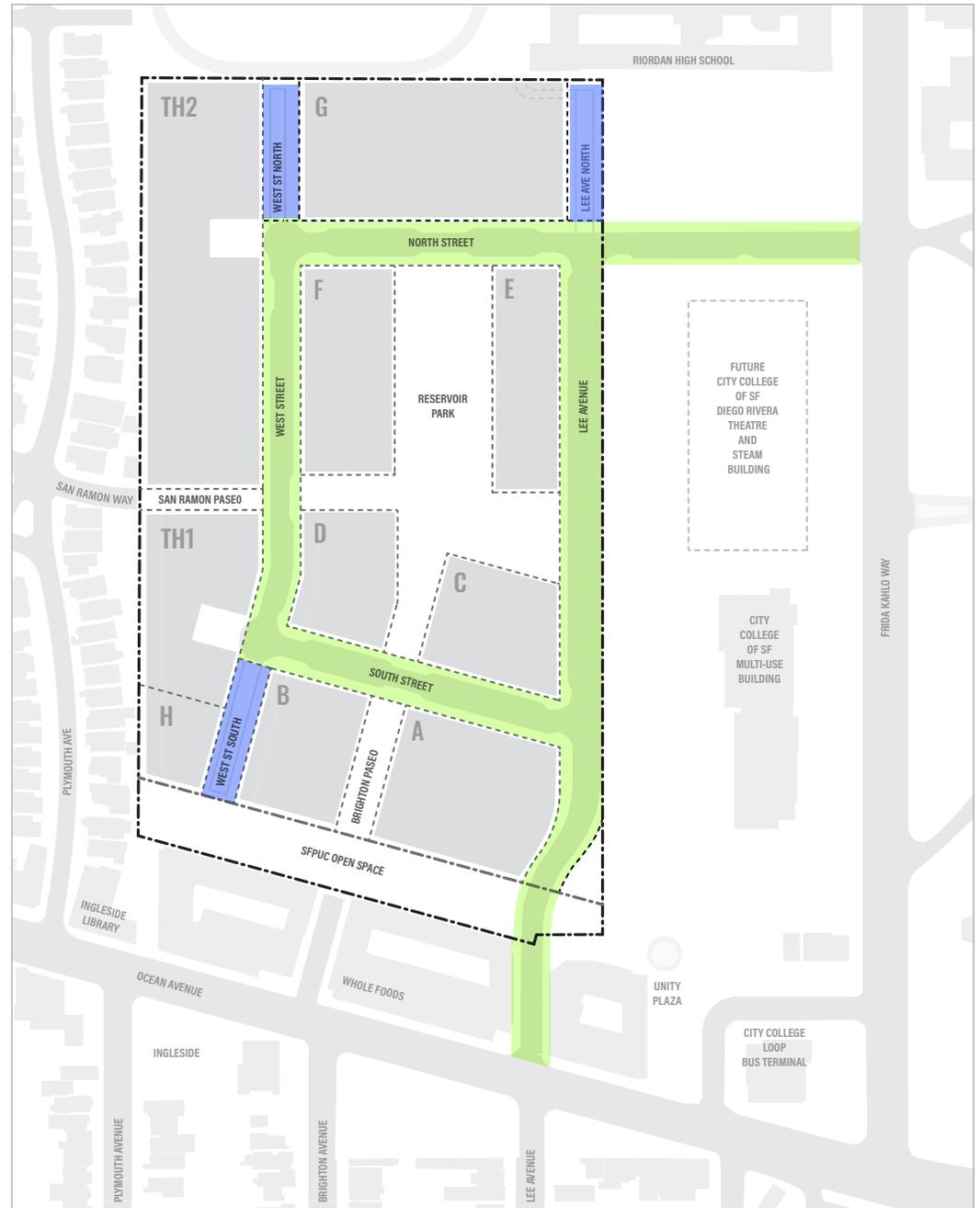


Figure 5.7-1: Street Ownership & Material Application Diagram



5.9 STREET PLANTING PALETTE

Sustainable plant choices are those that are climate-adapted and that favor relatively large tree canopies that can capture carbon, hold rainwater, provide shade, mitigate wind, enhance local biodiversity, and encourage pedestrian activity. Plants shall be selected according to standards approved by the City of San Francisco (sfplantfinder.org) for adaptability to urban soil conditions.

There are three types of plantings in the right-of-way:

- Street trees
- Low shrubs and groundcovers
- Low shrubs and groundcovers for stormwater treatment.

The following symbols, adapted from sfplantfinder.org, are used throughout the planting palette to denote place of origin:

-  San Francisco native species
-  California native species
-  Exotic species, not native to the region or state

Street Trees

Street trees are chosen for their ability to withstand San Francisco's strong wind and fog, compaction, limited soil volumes, and the harsh alkaline soil conditions found in urban settings. All trees, except the Southern California native Catalina ironwood, are from Australia where growing conditions most closely resemble urban conditions in San Francisco. See Section 4.8 (Biodiversity) for more information on Balboa Reservoir neighborhood's biodiversity goal

LEGEND

-  Street Tree Type 1 – Evergreen Large Size Tree with Rounded Shape
-  Street Tree Type 2 – Evergreen Medium Size Tree with Oval Shape
-  Street Tree Type 3 – Evergreen Large Tree with Oval Shape
-  Street Tree Type 4 – Evergreen Small Flowering Tree
-  Street Tree Type 5 – Evergreen Large Focal Point Tree

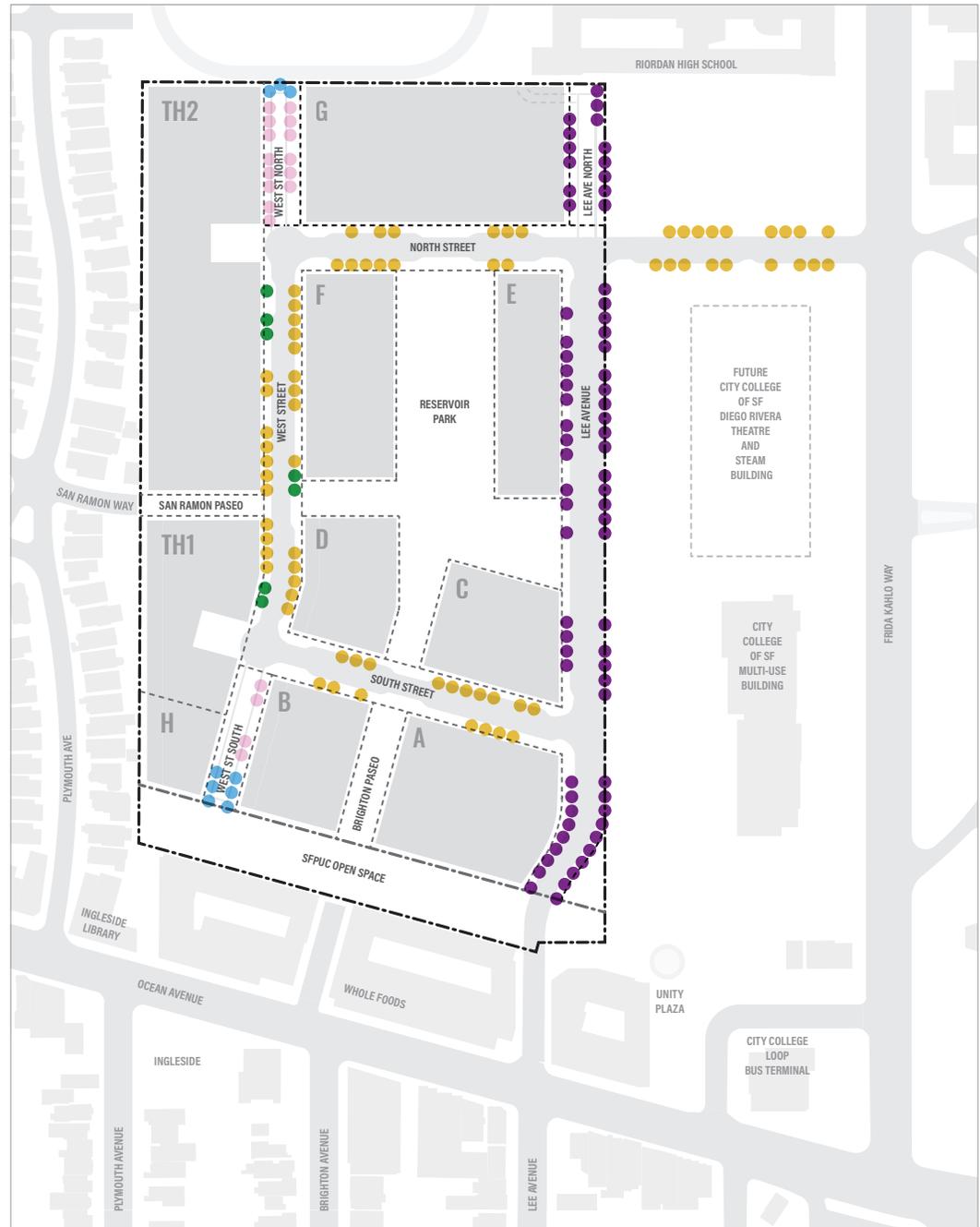


Figure 5.9-1: Street Trees Type Diagram

Low Shrubs and Groundcovers

Plantings in the right-of-way and the associated irrigation systems are encouraged when regular maintenance and replacement can be guaranteed by the adjacent property owner. Low plantings need to be sturdy and low-maintenance and should be resistant to trampling and other environmental conditions. Woody shrubs and large-leaved succulents are discouraged. Plants that have proven to do well are a very few selected monocots that withstand a wide range of soil, drainage, and compaction conditions, and are crush resistant and drought-tolerant, such as *Diets* and *Lomandra*. Additional species are *Muhlenbergia lindheimeri* and *Muhlenbergia emerslyii*. Those plantings can be supplemented with climate-adapted desert and subtropical species, such as *Yucca*, *Beschorneria*, *Agave*, and *Aloe arborescens*. These right-of-way shrubs and groundcovers will have some overlap with those used in the open space to establish continuity.

LEGEND

- Low Shrubs and Groundcovers
- Low Shrubs and Groundcovers for Stormwater Treatment

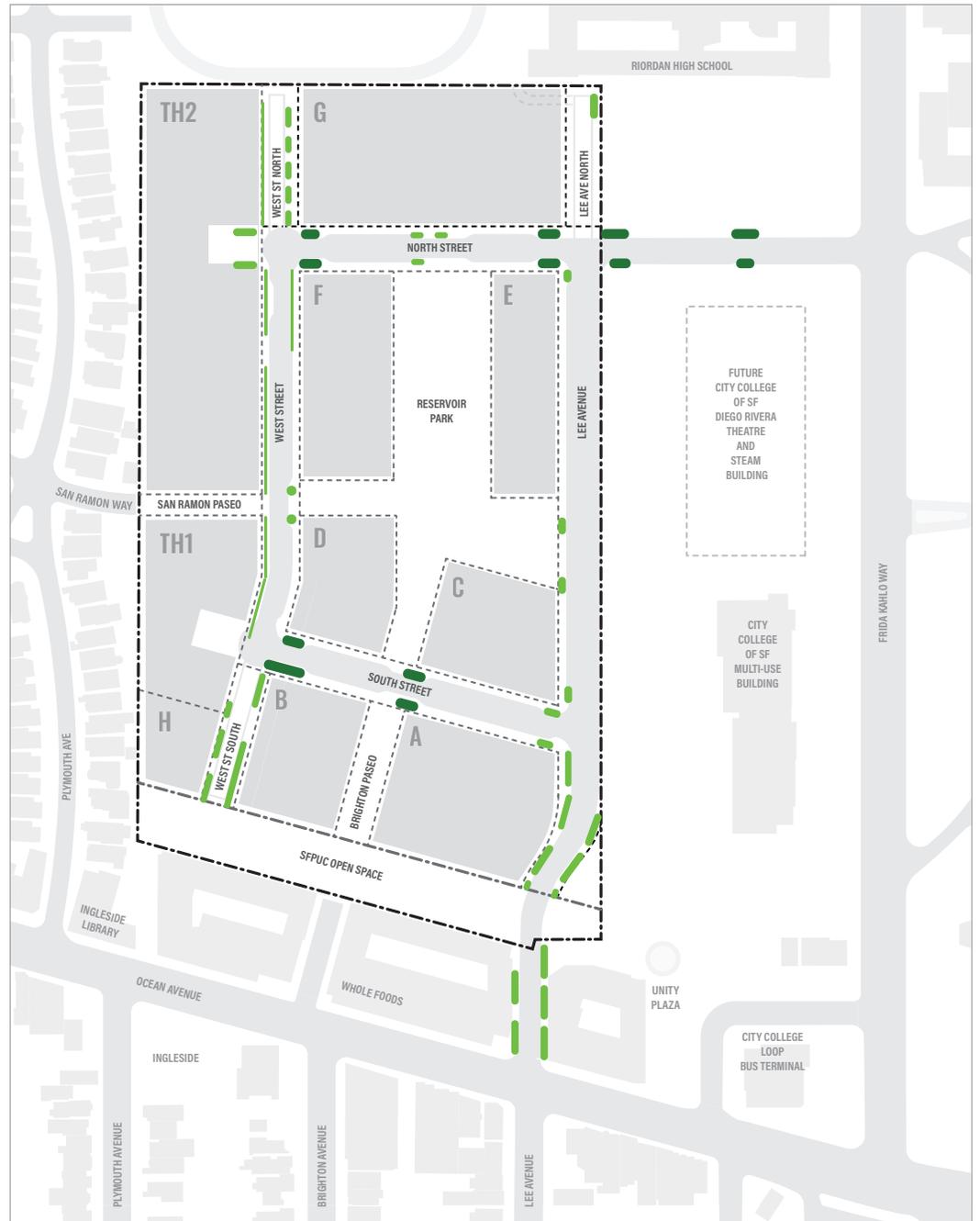


Figure 5.9-2: Low Shrubs and Groundcover Planting Diagram



Low Shrubs and Groundcover Planting for Stormwater Treatment

Stormwater plantings within the right-of-way are selected to withstand all the above conditions in addition to seasonal flooding. Some limited use of natives is possible.

A preliminary list of stormwater plantings are:

- *Elymus glaucus* (Blue Wild Rye)
- *Cornus sericea* (Redtwig Dogwood)
- *Fragaria chiloensis* (Beach Strawberry)
- *Lomandra longifolia* (Spiny Head Mat Rush)
- *Carex tumulicola* (Berkeley Sedge)
- *Chondropetalum elephantinum* (Giant Cape Rush)
- *Muhlenbergia emersleyi* (Emersly's Muhley Grass)

STANDARDS

S.5.9.1 Native Plant Ratio

100% of non-turf green areas must be climate appropriate plants, within which 75% must be native species.



Figure 5.9–3: Drought Tolerant and Low Maintenance Low Planting at Street

STREET TREES, preferred species



Catalina Ironwood
Lyonothamnus

Type 1 ●

Climate Appropriateness
CA

Bloom Time
Summer

Water Needs
None

Associated Wildlife
Birds

Habitat Value
Fruit

Size Determined by SF Urban Forestry Council
Large Street Tree



Native Frangipani
Hymenosporum flavum

Type 2 ●

Climate Appropriateness
EX

Bloom Time
Spring, Summer

Water Needs
Moderate

Associated Wildlife
Birds, Bees

Habitat Value
Fruit

Size Determined by SF Urban Forestry Council
Large Street Tree



Primrose Tree
Lagunaria patersonii

Type 1 ●

Climate Appropriateness
EX

Bloom Time
June to September

Water Needs
Moderate

Associated Wildlife
Bees, Butterflies, Birds

Habitat Value
Fruit, Seeds

Size Determined by SF Urban Forestry Council
Large Street Tree



Brisbane Box
Lophostemon confertus

Type 2 ●

Climate Appropriateness
EX

Bloom Time
Spring

Water Needs
None

Associated Wildlife
Birds, Butterflies

Habitat Value
Fruit

Size Determined by SF Urban Forestry Council
Large Street Tree

STREET TREES, preferred species



Paperbark Tea Tree
Melaleuca quinquenervia

Type 3 ●

Climate Appropriateness
(EX)

Bloom Time
Summer, Fall

Water Needs
None

Associated Wildlife
Birds, Bees

Habitat Value
Fruit, Shelter

Size Determined by
SF Urban Forestry Council
Medium Street Tree



Toyon
Heteromeles arbutifolia

Type 4 ●

Climate Appropriateness
(CA)

Bloom Time
Summer

Water Needs
Low

Associated Wildlife
Birds, Bees

Habitat Value
Pollinators, Fruit

Size Determined by
SF Urban Forestry Council
Small Street Tree



Water Gum
Tristanopsis laurina

Type 3 ●

Climate Appropriateness
(EX)

Bloom Time
Spring, Summer

Water Needs
Moderate

Associated Wildlife
Butterflies

Habitat Value
Fruit, Shelter

Size Determined by
SF Urban Forestry Council
Medium Street Tree



Mountain Lilac
Ceanothus 'Ray Hartman'

Type 4 ●

Climate Appropriateness
(CA)

Bloom Time
Winter

Water Needs
Low

Associated Wildlife
Birds, Bees

Habitat Value
Fruit, Pollinators

Size Determined by
SF Urban Forestry Council
Small Street Tree

STREET TREES, preferred species



Climate
Appropriateness



Bloom Time
Fall

Water Needs
Low

Associated Wildlife
Birds

Habitat Value
Fruit

Note
Used at Private Shared Street

Monterey Cypress
Hesperocyparis macrocarpa

Type 5 ●



Climate
Appropriateness



Bloom Time
Spring

Water Needs
None

Associated Wildlife
Birds, Bees

Habitat Value
Pollinators

Silk Oak
Grevillea robusta

Type 5 ●

LOW SHRUBS AND GROWDCOVERS, preferred species



Climate Appropriateness
 (CA)
 Bloom Time
 Summer, Spring, Fall
 Water Needs
 Low
 Associated Wildlife
 Bees, Butterflies
 Habitat Value
 Pollinators, Buds/Greens

California Buckwheat
Eriogonum fasciculatum



Climate Appropriateness
 (EX)
 Bloom Time
 July-Nov
 Water Needs
 Low
 Associated Wildlife
 Birds
 Habitat Value
 Buds/Greens, Cover

Gooding's Muhly
Muhlenbergia emersleyi



Climate Appropriateness
 (SF) (CA)
 Bloom Time
 Spring, Summer
 Water Needs
 Low
 Associated Wildlife
 Bees, Birds, Butterflies
 Habitat Value
 Pollinators, Cover

California Poppy
Eschscholzia californica



Climate Appropriateness
 (SF) (CA)
 Bloom Time
 Spring, Summer, Fall
 Water Needs
 Low
 Associated Wildlife
 Birds, Butterflies
 Habitat Value
 Buds/Greens, Cover, Pollinators

California Sagebrush
Artemisia californica



Climate Appropriateness
 (SF) (CA)
 Bloom Time
 Summer, Fall
 Water Needs
 Low
 Associated Wildlife
 Butterflies, Bees, Hummingbirds
 Habitat Value
 Buds/Greens, Pollinators

Sage and Variety
Salvia "Bee Bliss" and Variety



Climate Appropriateness
 (EX)
 Bloom Time
 Spring, Fall
 Water Needs
 Low
 Associated Wildlife
 Butterflies, Bees, Hummingbirds
 Habitat Value
 Buds/Greens, Pollinators

Striped Fortnight Lily
Dietes grandiflora 'variegata'

Figure 5.9-4: Regular Planting Palette for Bulb-Outs and Sidewalks

LOW SHRUBS AND GROUNDCOVER, preferred species



Cedros Island Verbena
Verbena lilacina "De La Mina"

Climate Appropriateness



Bloom Time
Spring/Summer

Water Needs
Moderate

Associated Wildlife
Butterflies

Habitat Value
Buds/Greens



Idaho Fescue
Festuca idahoensis

Climate Appropriateness



Bloom Time
Summer

Water Needs
Low

Associated Wildlife
Butterflies, Insects

Habitat Value
Buds/Greens



Yellow/Red Yucca
Hesperaloe parviflora

Climate Appropriateness



Bloom Time
Summer

Water Needs
Low

Associated Wildlife
Butterflies, Insects

Habitat Value
Pollinators



Torch Aloe and Aloe Variety
Aloe arborescens

Climate Appropriateness



Bloom Time
February to September

Water Needs
Low

Associated Wildlife
Bees, Birds

Habitat Value
Pollinators, Buds/Greens



Smooth Agave and Agave Variety
Agave desmettiana

Climate Appropriateness



Bloom Time
Rarely Flowers

Water Needs
Moderate

Associated Wildlife
Bees, Birds

Habitat Value
Pollinators, Buds/Greens

LOW SHRUBS AND GROUNDCOVERS FOR STORMWATER TREATMENT, preferred species



Climate Appropriateness
 (CA)
 Bloom Time
 Summer
 Water Needs
 Low
 Associated Wildlife
 Butterflies, Bees, Insects
 Habitat Value
 Buds/Greens, Cover

Blue Wild-Rye
Elymus glaucus



Climate Appropriateness
 (EX)
 Bloom Time
 Spring to Fall
 Water Needs
 Low
 Associated Wildlife
 Butterflies, Birds
 Habitat Value
 Fruit, Cover

American Dogwood
Cornus sericea



Climate Appropriateness
 (CA)
 Bloom Time
 Winter, Spring
 Water Needs
 Low
 Associated Wildlife
 Birds
 Habitat Value
 Buds/Greens, Cover

Berkeley Sedge
Carex tumulicola



Climate Appropriateness
 (SF) (CA)
 Bloom Time
 Spring, Winter
 Water Needs
 Low
 Associated Wildlife
 Bees, Birds, Butterflies
 Habitat Value
 Cover, Fruit

Fragaria chiloensis
 Coast Strawberry



Climate Appropriateness
 (EX)
 Bloom Time
 Summer/Fall
 Water Needs
 Low
 Associated Wildlife
 None
 Habitat Value
 Cover

Large Cape Rush
Chondropetalum elephantinum



Climate Appropriateness
 (SF) (CA)
 Bloom Time
 Winter, Spring
 Water Needs
 Low
 Associated Wildlife
 Bees, Birds, Butterflies
 Habitat Value
 Buds/Greens, Nesting

Douglas Iris
Iris douglasiana

5.10 STREET PAVING MATERIALS

Paving materials are selected to withstand extensive wear and to signify the circulation hierarchy. The street network in the Balboa Reservoir neighborhood consists of publicly owned and privately owned streets which will be maintained by SF Public Works and private developers respectively and will have different standards and guidelines.

Publicly Owned/Maintained Streets

STANDARDS

S.5.10.1 Public Works Specification

The design of the public right-of-way sidewalk and roadway shall be compliant with SF Public Works standard specifications and shall deploy the latest approved list of paving materials.

S.5.10.2 Roadway

Standard roadway asphalt shall be used on roadways. Vehicular concrete paving shall be used at key raised crosswalks to prioritize pedestrians and enhance open space network connections.

S.5.10.3 Sidewalk

Concrete paving shall be used and designed to meet load-bearing requirements. The materials shall be able to provide level surfaces onto which furnishings, stages and elements can be secured. At the intersections of mid-block crossings, unit paving shall be used at 18 inches in length

(in the direction of travel). Where a sidewalk abuts a plaza, sidewalk paving materials shall be coordinated with the plaza paving to create a continuous public space.

S.5.10.4 Warning Paving

City standard detectable warning paving shall be used at raised crosswalks and curb ramps.

GUIDELINES

G.5.10.1 Raised Crosswalk

Custom crossing design using materials in compliance with SF Public Works approved material palette should be encouraged in all key street intersections and park entrances to signify pedestrian priority, add neighborhood character, and enhance place-making.

G.5.10.2 Unit Paving at Parallel Parking

Unit paving should be used at parallel parking. Where possible, permeable unit paving should be considered for stormwater management subject to City approval.

Crosswalks



Thermoplastic crossing



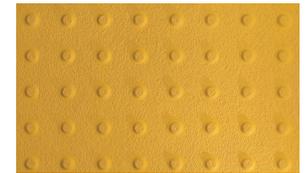
Thermoplastic crossing with custom pattern inlay

Traffic Lane



City standard asphalt

Warning Pavers



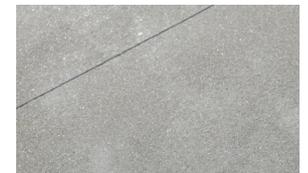
Warning pavers, cast intact

Parallel Parking



4"x 8" dark grey paver

Pedestrian Throughway/ Protected Bike Lane Median



Cast-in-place concrete; medium gray w/ silica carbide and water jet finish

Tree Well Surfacing



Cobble stone with split sides and flamed top or split top and sides

Tree Well Mulch



¾" minimum crushed black basalt

Figure 5.10–1: City-Approved Materials for Publicly Owned Streets

Privately Owned/Maintained Streets

In privately owned and maintained streets, paving materials are not limited to the SF Public Works standard paving palette. Privately owned streets provide an opportunity to feature unique materials and details to introduce variation within the design of the public realm.

STANDARDS

S.5.10.5 Sidewalk and Roadway

The materials used for sidewalk and roadway in shared streets shall be durable enough to withstand extensive use, wear-and-tear, and load-bearing requirements for all types of vehicles. Materials, colors and finishes used for both pedestrian and vehicular zones create a unified pedestrian priority auto space.

S.5.10.6 Warning Paving

Detectable warning paving shall be used at shared streets to signify pedestrian priority. Cast iron or white precast detectable warning pavers are recommended for durability and aesthetic quality and variation.

S.5.10.7 Vehicular Unit Paving

When unit pavers are used for roadway applications, smaller unit pavers and a bituminous setting bed shall be used to withstand heavy loads and extend longevity of the paving system.

GUIDELINES

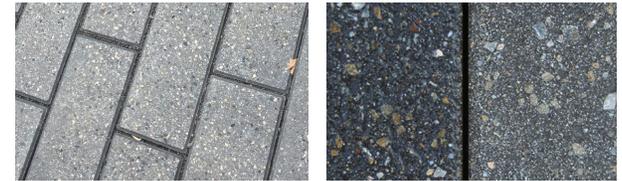
G.5.10.3 Permeable Paving

Permeable paving should be used to reduce impervious surface for stormwater management, should meet SFPUC stormwater management requirements, and to conform to DPW's Better Streets Plan.

G.5.10.4 Paving Patterns

Special paving pattern designs and material variations are recommended to define spatial identity.

Concrete Unit Paving



6x12 concrete unit paver, ground and blasted finish

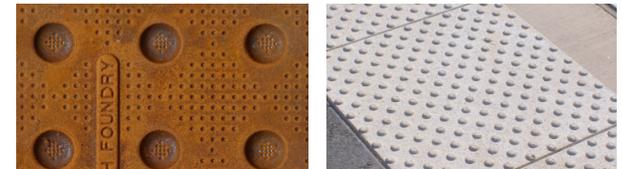
Permeable Paving



Pedestrian permeable paving

Vehicular permeable paving

Warning Paving



Warning pavers, cast iron

Warning pavers, precast concrete (alt 1)

Tree Well Surfacing



4x4 cobble stone with flamed finish

Tree Well Mulch



Gravel mulch

Figure 5.10–2: Street Material Examples for Privately Owned Street

5.11 STREET FURNITURE

Seating, Receptacles, Bike Racks, and Other Amenities

Street furniture is intended to be an amenity that supports a wide variety of activities. The primary materials for furnishings are steel and wood, for durability and comfort. Pictured to the right is suggested street furniture that shows the recommended character of naturally-weathered materials and finishes which should be coordinated across the site to ensure a consistent palette. The standards and guidelines outlined in this chapter are for both private and public streets.

STANDARDS

S.5.11.1 Location

Site furnishings shall be located within the furnishing zones parallel to the curb per the Better Streets Plan. Site furnishings shall be located in areas where they are likely to be used, such as low traffic shared streets or at the Reservoir Park entrance. Their locations are also determined by ADA access and loading zones. Use of non-DPW standard furniture on public right-of-ways requires a special permit

S.5.11.2 Bike Racks

- Selected bike racks shall have a rectangular section, be securely mounted, and employ durable materials that do not require maintenance. They shall also meet all additional requirements as noted in the SFMTA Bicycle Rack Specifications.

- The Balboa Reservoir neighborhood shall provide Class II bike parking for each building and open space at the right-of-way or in the publicly accessible open space.
- The placement of bike racks shall comply with SFMTA Bicycle Parking Standards, Guidelines, and Recommendations. The total Class II bike parking requirement shall be defined according to the final TDM plan. See additional bike parking requirements see [Section 7.23 \(On-Site Bicycle Parking\)](#) and [Section 7.39 \(On-Site Bicycle Parking\)](#) at townhouses.

S.5.11.3 Bollards

Fixed bollards shall be provided at mid-block crossings.

GUIDELINES

G.5.11.1 Litter and Recycling Receptacles

Litter and recycling receptacles should be provided when regular maintenance and cleaning is available. They should be attractive site furnishings which contribute to the character of the street and provide options for landfill, recycling, and compost. Waste receptacles shall be located in areas of high pedestrian traffic, such as near pedestrian crossings. SF Public Works shall have final authority on trash receptacle selection and locations.

Bollards



Bollard, metal finish or similar

Bike Racks



Square stainless or galvanized steel tube section

Litter + Recycling Receptacles



Trash and recycling receptacles, for metal finish

Benches



Manufactured bench with back, metal and wood finish



Manufactured backless bench, metal and wood finish



Manufactured bench with reclaimed wood or similar

Figure 5.11–1: Street Furnishing Examples

5.12 STREET LIGHTING

Street lighting at the Balboa Reservoir neighborhood is an important component of the streetscape design. It helps to establish a sense of continuity and cohesiveness in the neighborhood and a hierarchy of primary and secondary streets. The quality and intensity of the light provides neighborhood character, as well as a sense of safety and security. Lighting design intent shall follow IES-RP8, Illuminating Engineering Society standards appropriate to the subject street type.

STANDARDS

S.5.12.1 Location

All street lights shall be located within the furnishing zone and should not obstruct pedestrian throughways or the loading and unloading of people and goods.

S.5.12.2 Public Street Pole Lights

Street lighting design for public right-of-ways shall be in compliance with SFPUC guidelines and the light fixtures shall be selected from the SFPUC Street Light Catalogue. See MIP (Section 6.5.5: Lighting) for more information.

S.5.12.3 Privately Owned Shared Street Pole Lights

Street pole lights at privately owned shared public ways shall be pedestrian in scale to emphasize pedestrian priority. Colors and finishes shall be coordinated with other site furnishings and building color palettes. The same pedestrian poles shall be used at both the shared public way and the public open space. Street light fixtures in privately owned streets are not required to be selected from the SFPUC Street Light Catalogue.

GUIDELINES

G.5.12.1 Suspended Lights

Suspended lights are recommended for the privately owned shared streets.

Privately Owned Shared Street Pole Lights



Manufactured pedestrian light, metal finish



Louis Poulsen Abertslund Maxi Post or similar

Public Street Pole Light



Manufactured pole light from SFPUC catalogue of acceptable fixtures, metal finish

Figure 5.12-1: Street Lighting Palette

Street Design by Individual Case

Given the number of unique conditions at Balboa Reservoir, maintaining a simple and coherent street design is essential to providing a unifying framework for development over time. In order to support implementation of the Streetscape Design Guidelines, the following sections will provide detailed standards and guidelines for individual streets. The streets are listed per Section 5.2 (Street Typology).

LEGEND

-  Publicly Owned Streets
-  Privately Owned Streets with Public Access
- 5.XX** Section Number in Chapter 5
- 5.XX** Section Number in Chapter 5

Note: building footprints are for illustrative purposes only

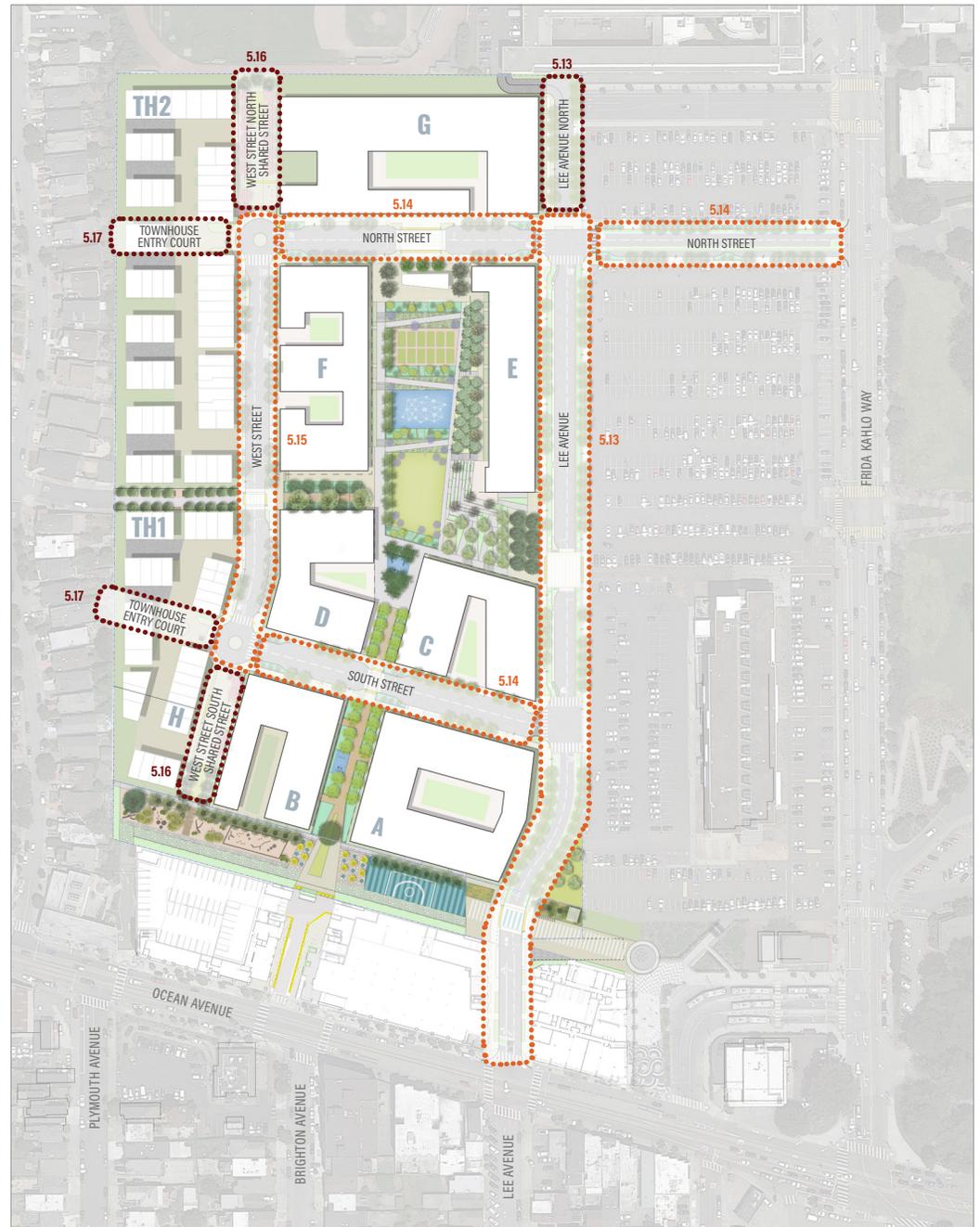


Figure 5.12–2: Street Ownership & Key Plan

5.13 LEE AVENUE

Lee Avenue is a primary mixed-use street connecting the project site to the adjacent neighborhood. Lee Avenue will serve nonresidential and residential uses including potential future housing on City College property. The extension of Lee Avenue is a tree-lined bicycle boulevard that provides a gateway to Reservoir Park and a complementary edge to the City College Master Plan. It will be the primary bicycle connection south to the Class III bike route to Holloway Avenue and to Frida Kahlo Way. The treatment of Lee Avenue is divided into three main zones, with five total segments. See [Figure 5.13–1 \(Lee Avenue, Key Map\)](#).

Lee Avenue North of North Street (L.1)

The section of Lee Avenue north of North Street provides a one-way exit route for Riordan High School, a possible garage exit for Block G, and a potential parking garage exit from the City College property. This segment will be a conventional two-way street with a minimum 12-foot sidewalk on both sides. The right-of-way for this segment is 50-foot wide. This segment of Lee Avenue will be privately owned with public access. See [Figure 5.13–2 \(Lee Avenue, Site Plan Enlargement L.1\)](#).

Lee Avenue at Central Block (L.2 & L.3)

The section of Lee Avenue between North Street and South Street will have an asymmetric profile within a 72-foot-wide-right-of-way. It will have one travel lane in each direction and a protected Class IV bike lane and a minimum of 12-foot-wide sidewalks on both sides. Parallel parking and loading areas are provided only on the west side of the street. See [Figure 5.13–4 \(Lee Avenue, Site Plan L.2\)](#) and [Figure 5.13–5 \(Lee Avenue, Site Plan L.3\)](#).

Note: building footprints are for illustrative purposes only

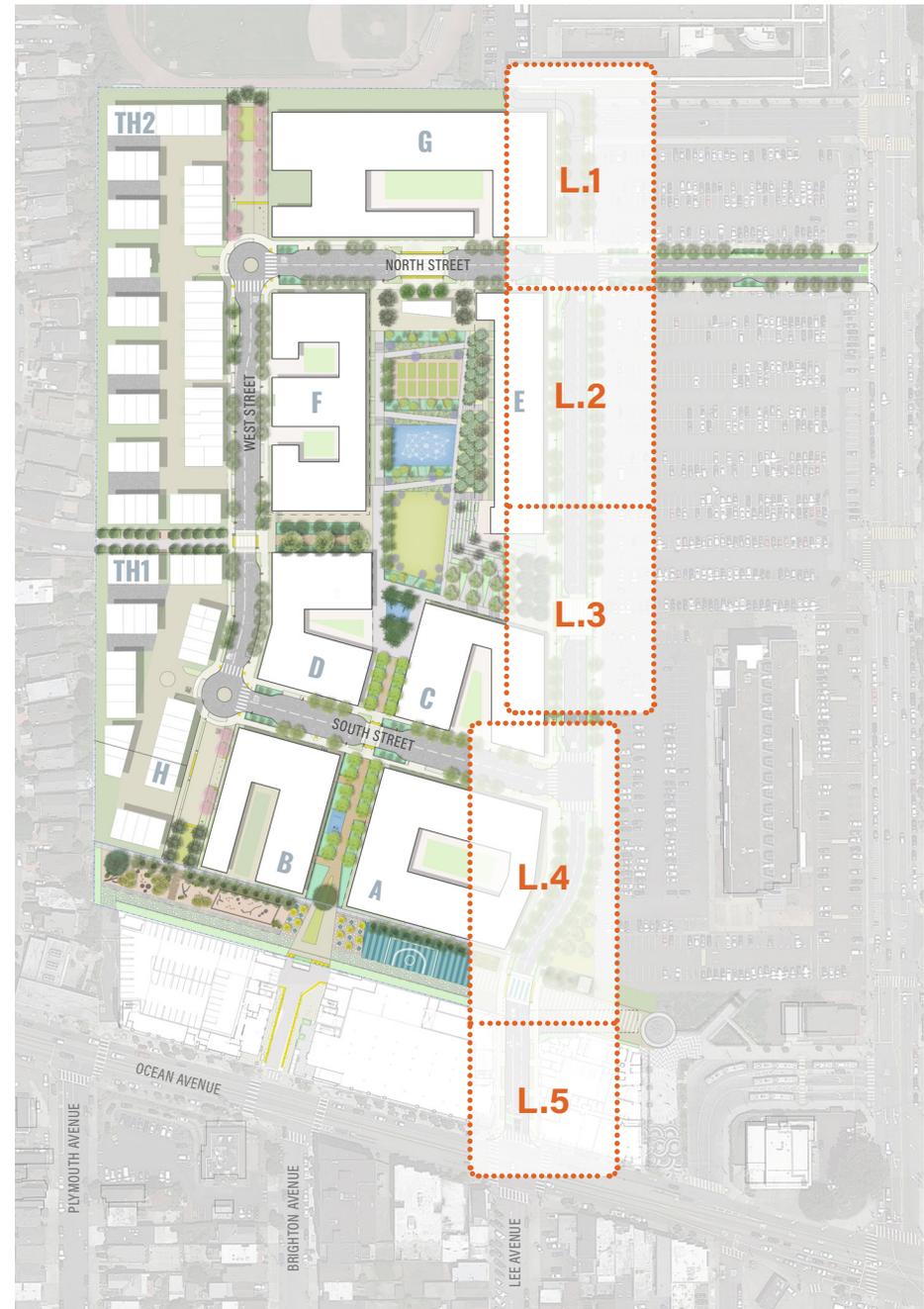


Figure 5.13–1: Lee Avenue, Key Map



Lee Avenue South of South Street (L.4 & L.5)

Lee Avenue south of South Street will taper from a 72-foot-wide right-of-way to a 56-foot-wide right-of-way to match the existing width between 1110 and 1150 Ocean Avenue. At this segment, there will be no parking on either side of the street and one travel lane and bike lane in each direction. Class II bike lanes run from South Street to the SFPUC Retained Fee Open Space and transition into Class III bike lanes through Ocean to Holloway Avenue Class III bike route. There will be bulb-outs at intersections and midblock crossings at the Reservoir Park and SFPUC Retained Fee Open Space to emphasize pedestrian priority and traffic calming. A vehicular left turn lane on the southern most end of Lee Avenue will assist with traffic control at the intersection of Lee Avenue and Ocean Avenue. See [Figure 5.13–7 \(Lee Avenue, Site Plan L.4\)](#) and [Figure 5.13–9 \(Lee Avenue, Site Plan L.5\)](#).

STANDARDS

S.5.13.1 Street Zone Dimensions

Right-of-way cross-section dimensions shall be as shown in [Figure 5.13–2](#) through [Figure 5.13–10](#).

S.5.13.2 Element and Material Specification

Landscape elements shall be provided per [Figure 5.13–2](#) through [Figure 5.13–9](#). Dimensions vary.

S.5.13.3 Raised Crosswalk

The crosswalk at the intersection of Lee Avenue and the Reservoir Park entry and the intersection of Lee Avenue and the SFPUC Retained Fee Open Space shall be raised and a minimum of 50 feet long. High quality paving materials such as unit paving are encouraged. See Balboa Reservoir Infrastructure Plan (Section 6.6: Traffic Calming) and [Section 5.6 \(Traffic Calming Strategies\)](#) for more details.

S.5.13.4 Loading

Loading per Balboa Reservoir Infrastructure Plan, ([Figure 6.9: Proposed Service and Loading Plan](#)).

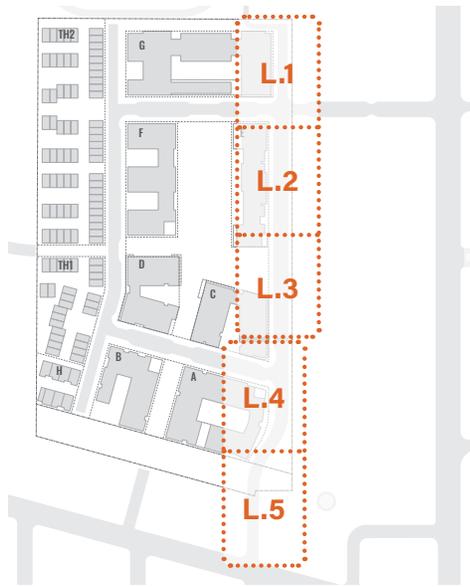
S.5.13.5 SFPUC Asset Protection Standards

Street trees are not allowed where the roadway and sidewalk cross the SFPUC Retained Fee parcel. Refer to SFPUC Asset Protection Standards for tree restrictions over transmission distribution assets at this parcel.

GUIDELINES

G.5.13.1 Stormwater Management

Some of the Lee Avenue stormwater requirements will be offset in the open space stormwater management areas. See Chapter 6 ([Open Space Network](#)) for more information. This enables flexibility in the design of Lee Avenue including managing challenging grading, potential inclusion of protected bike ways, and other pedestrian amenities. The open space stormwater management area will be sized over the 25% requirement to offset the Lee Avenue stormwater requirement.



Key Map

LEGEND

- | | |
|---|--------------------------|
| 1 Tree Well | 13 Bench |
| 2 Concrete Sidewalk | 14 Bollard |
| 3 Street Light | 15 Concrete Unit Pavers |
| 4 Litter + Recycling Receptacle | 16 Roadway - Asphalt |
| 5 Bioretention Planting | 17 Curb Cut for Driveway |
| 6 Regular Planting | 18 Bike Share |
| 7 Warning Paver | |
| 8 Curb Cut for Accessible Loading/Parking | BL bike lane |
| 9 Raised Crosswalk | P parking |
| 10 Traffic Island | SW sidewalk |
| 11 Curb Cut for Garage | TL travel lane |
| 12 Bike Rack | M median |
| | BO bulb-out |

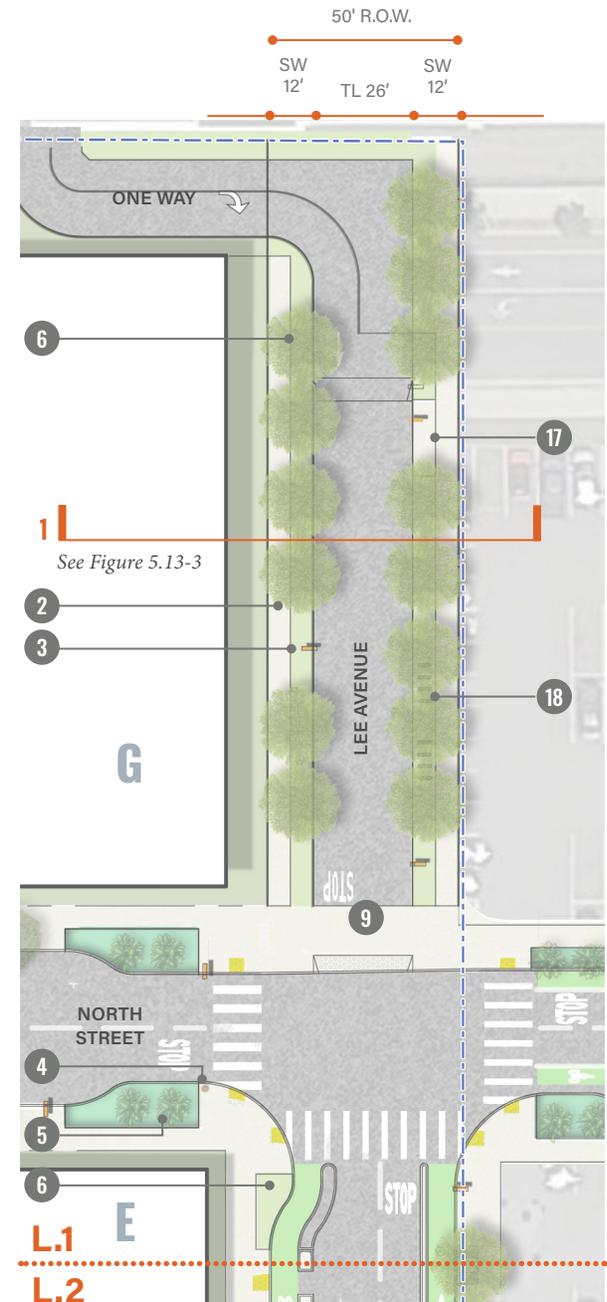
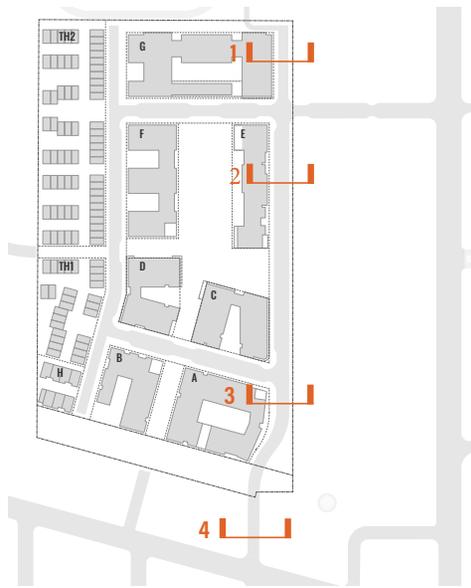


Figure 5.13-2: Lee Avenue, Site Plan Enlargement L.1



Key Map

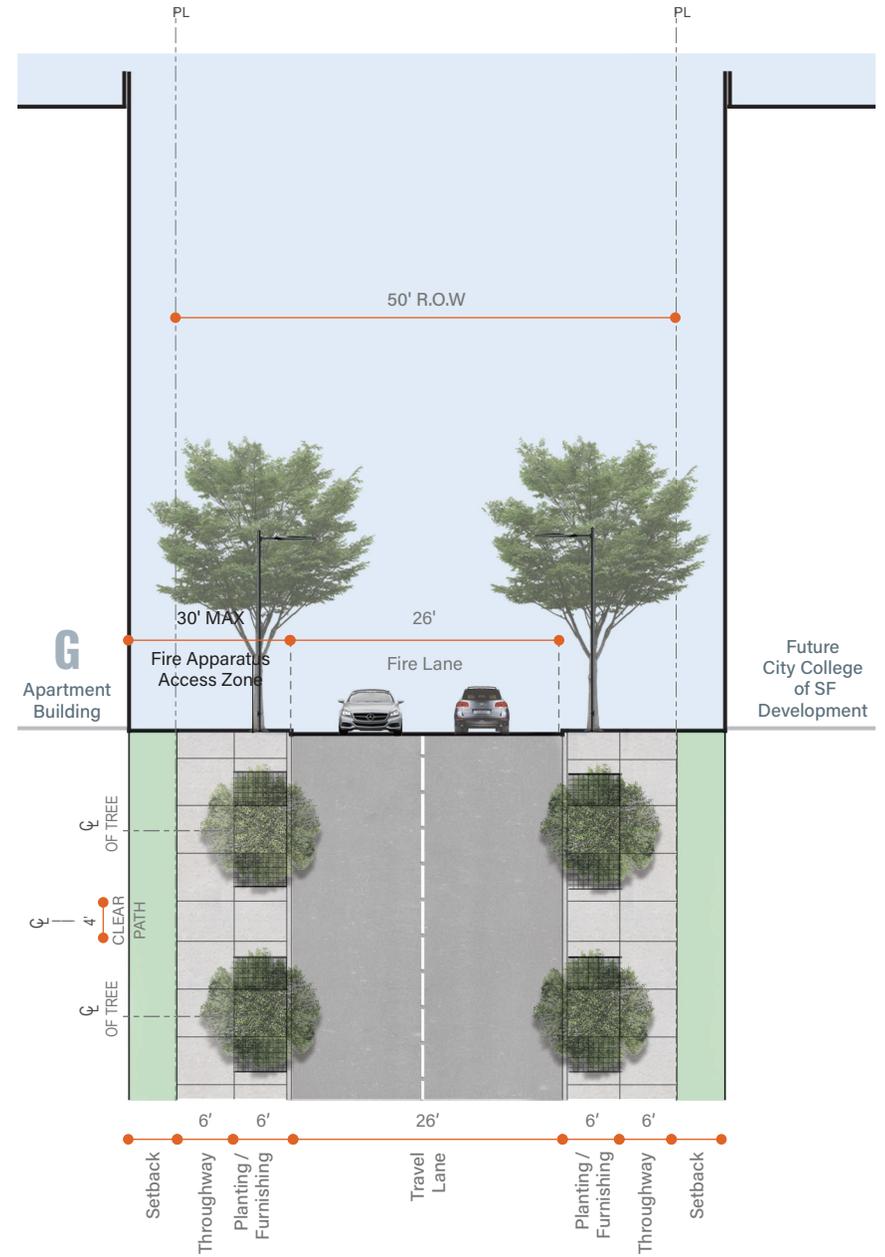
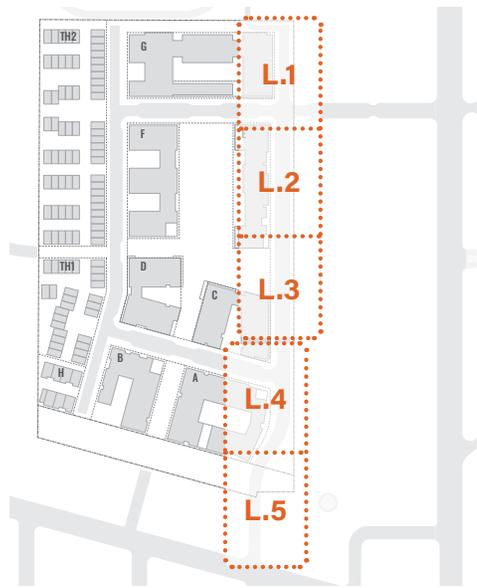


Figure 5.13-3: Lee Avenue, Section 1 *See Figure 5.13-2: Lee Avenue, Site Plan Enlargement L.1.



Key Map

LEGEND

- | | |
|---|--------------------------|
| 1 Tree Well | 13 Bench |
| 2 Concrete Sidewalk | 14 Bollard |
| 3 Street Light | 15 Concrete Unit Pavers |
| 4 Litter + Recycling Receptacle | 16 Roadway - Asphalt |
| 5 Bioretention Planting | 17 Curb Cut for Driveway |
| 6 Regular Planting | 18 Bike Share |
| 7 Warning Paver | BL bike lane |
| 8 Curb Cut for Accessible Loading/Parking | P parking |
| 9 Raised Crosswalk with Special Treatment | SW sidewalk |
| 10 Traffic Island | TL travel lane |
| 11 Curb Cut for Garage | M median |
| 12 Bike Rack | BO bulb-out |

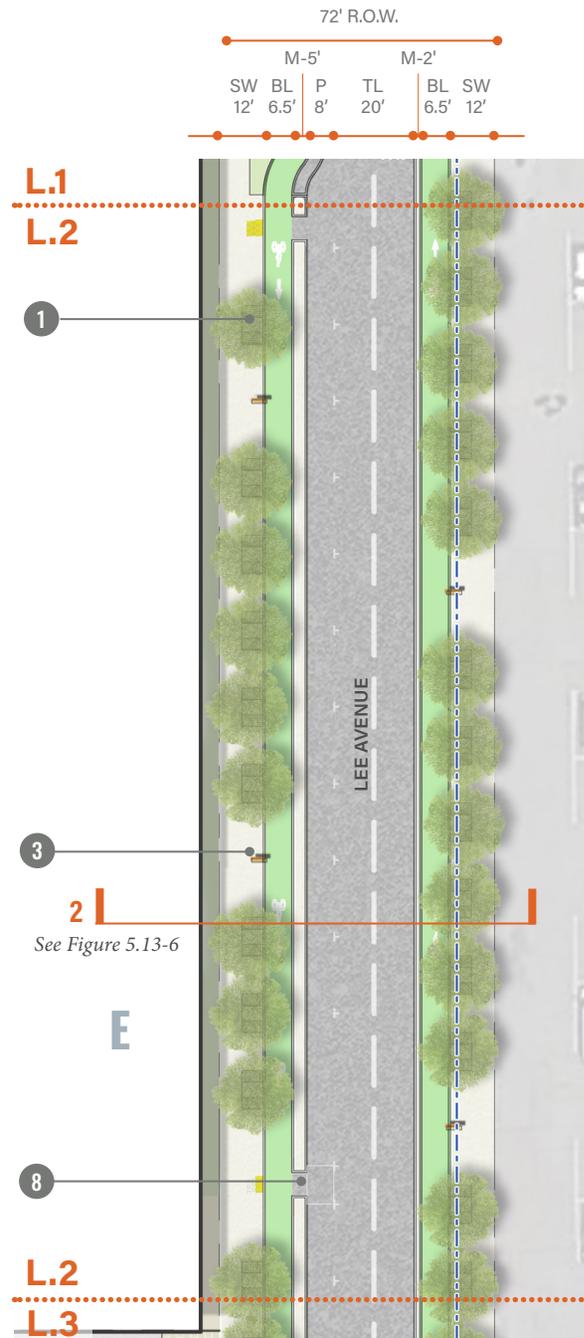
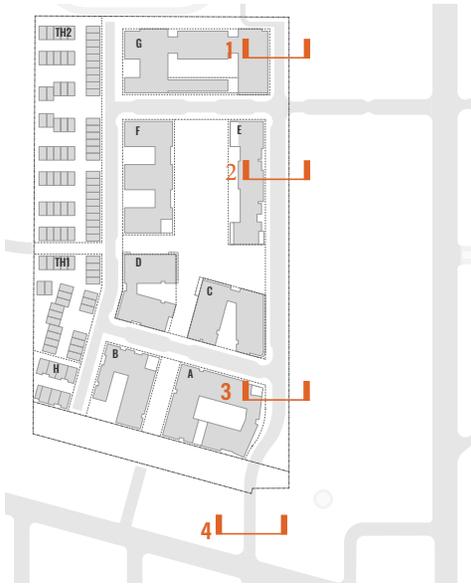


Figure 5.13-4: Lee Avenue, Site Plan L.2



Figure 5.13-5: Lee Avenue, Site Plan L.3



Key Map

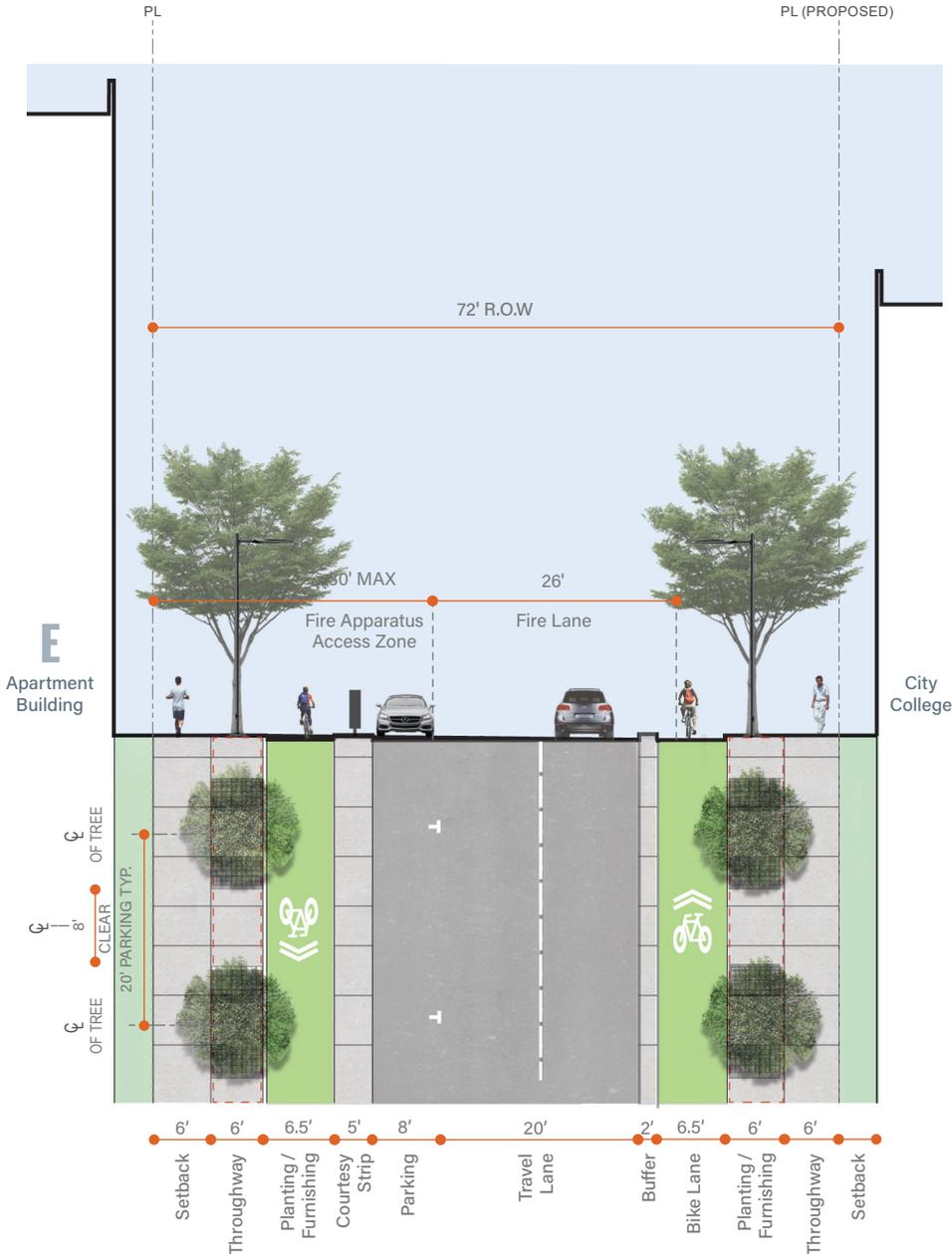
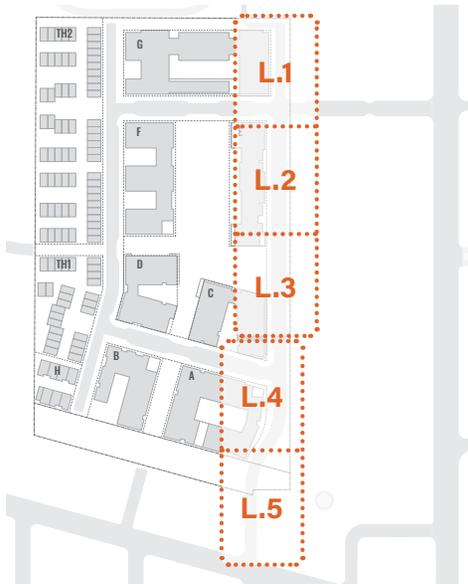


Figure 5.13-6: Lee Avenue, Section 2 *see "Figure 5.13- 4 & 5: Lee Avenue, Plan Enlargements L.2 & L.3



Key Map

LEGEND

- | | |
|---|--------------------------|
| 1 Tree Well | 13 Bench |
| 2 Concrete Sidewalk | 14 Bollard |
| 3 Street Light | 15 Concrete Unit Pavers |
| 4 Litter + Recycling Receptacle | 16 Roadway - Asphalt |
| 5 Bioretention Planting | 17 Curb Cut for Driveway |
| 6 Regular Planting | 18 Bike Share |
| 7 Warning Paver | |
| 8 Curb Cut for Accessible Loading/Parking | BL bike lane |
| 9 Raised Crosswalk | P parking |
| 10 Traffic Island | SW sidewalk |
| 11 Curb Cut for Garage | TL travel lane |
| 12 Bike Rack | M median |
| | BO bulb-out |

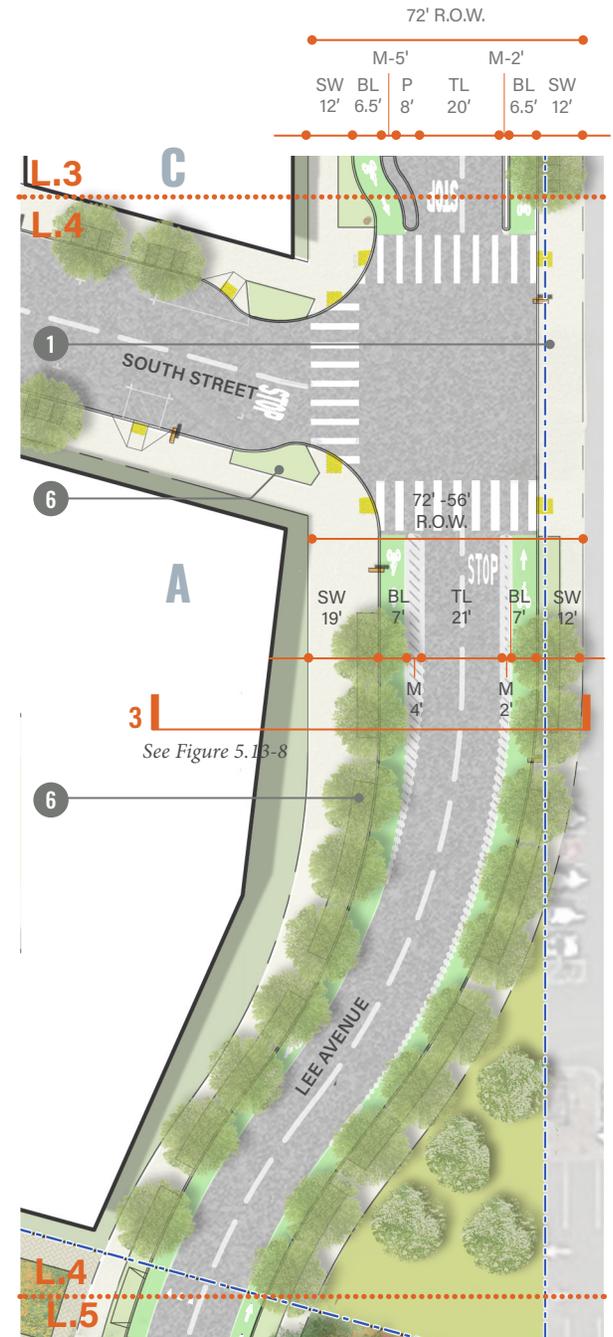
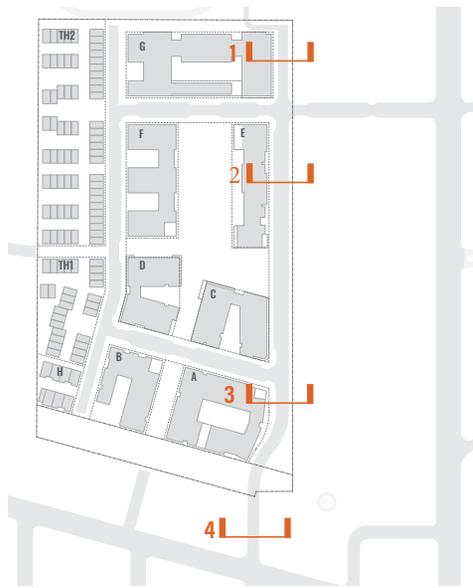


Figure 5.13-7: Lee Avenue, Site Plan L.4



Key Map

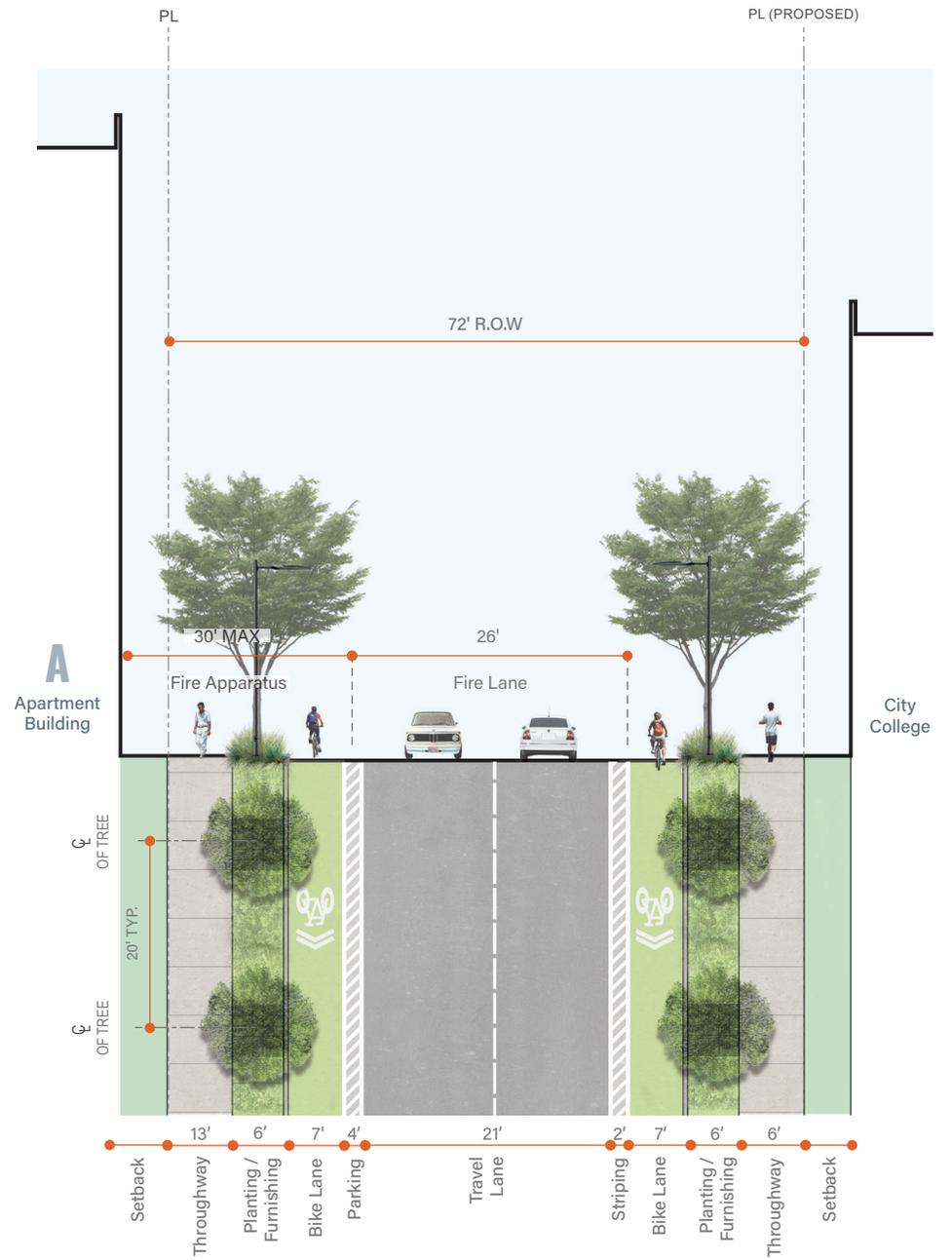
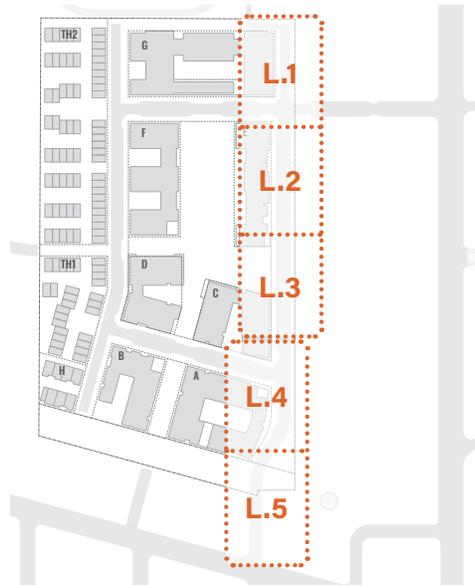


Figure 5.13-8: Lee Avenue, Section 3

*see "Figure 5.13-2: Lee Avenue, Site Plan Enlargement L.1".4



Key Map

LEGEND

- | | |
|---|--------------------------|
| 1 Tree Well | 13 Bench |
| 2 Concrete Sidewalk | 14 Bollard |
| 3 Street Light | 15 Concrete Unit Pavers |
| 4 Litter + Recycling Receptacle | 16 Roadway - Asphalt |
| 5 Bioretention Planting | 17 Curb Cut for Driveway |
| 6 Regular Planting | 18 Bike Share |
| 7 Warning Paver | |
| 8 Curb Cut for Accessible Loading/Parking | BL bike lane |
| 9 Raised Crosswalk with Special Treatment | P parking |
| 10 Traffic Island | SW sidewalk |
| 11 Curb Cut for Garage | TL travel lane |
| 12 Bike Rack | M median |
| | BO bulb-out |

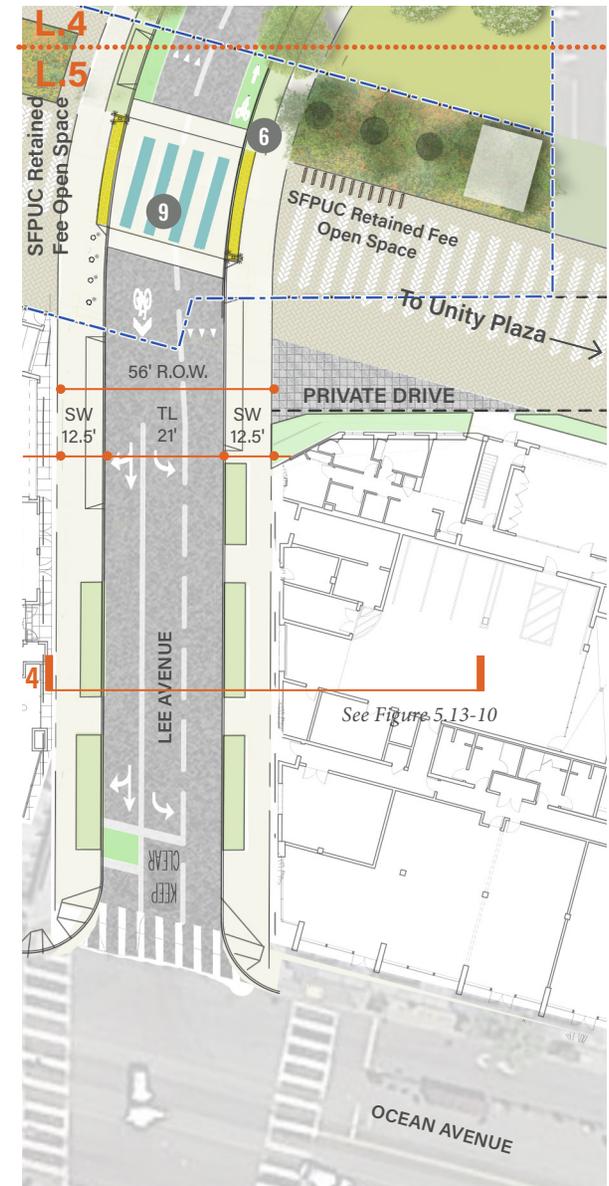


Figure 5.13-9: Lee Avenue, Site Plan L.5

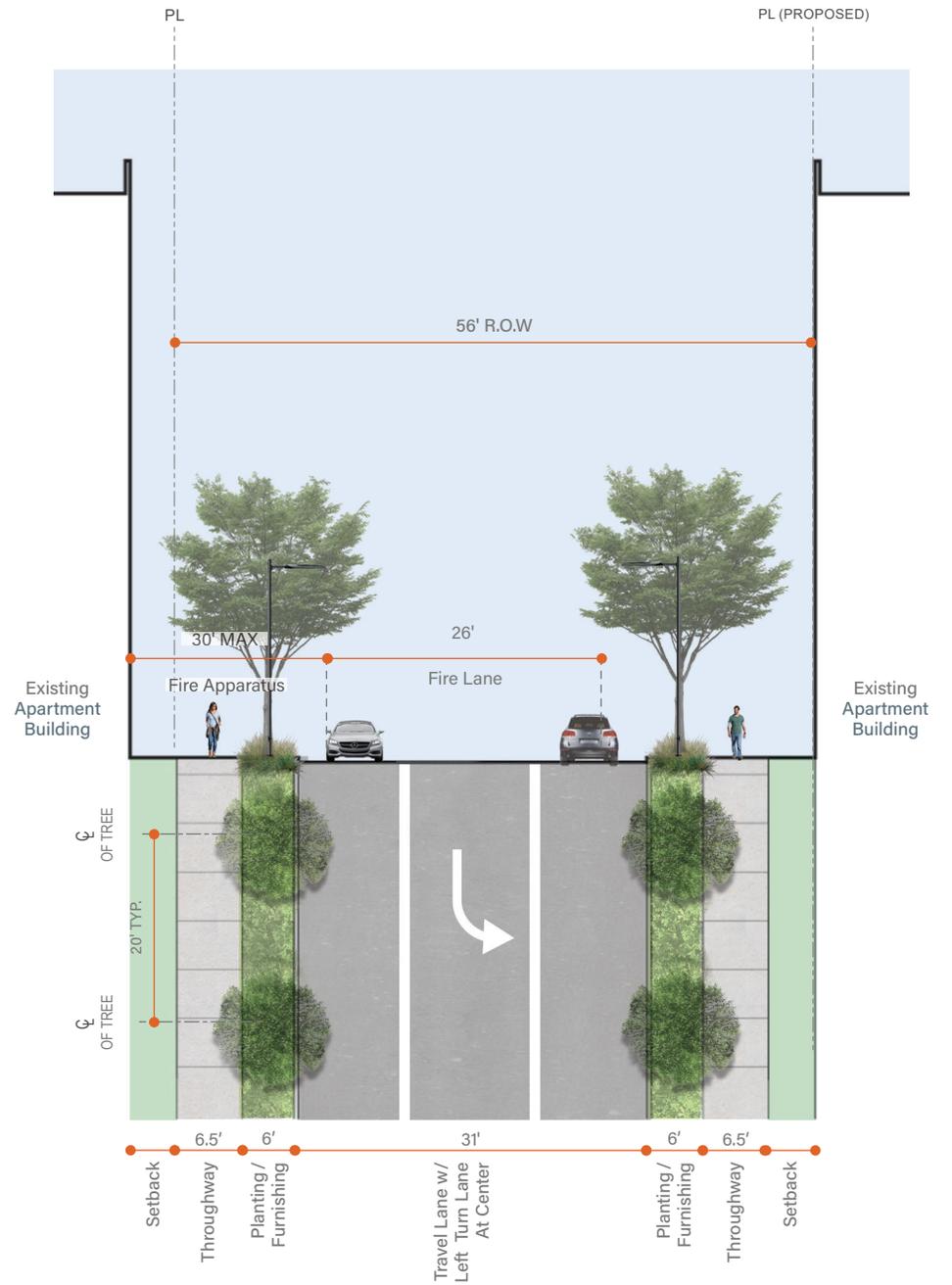
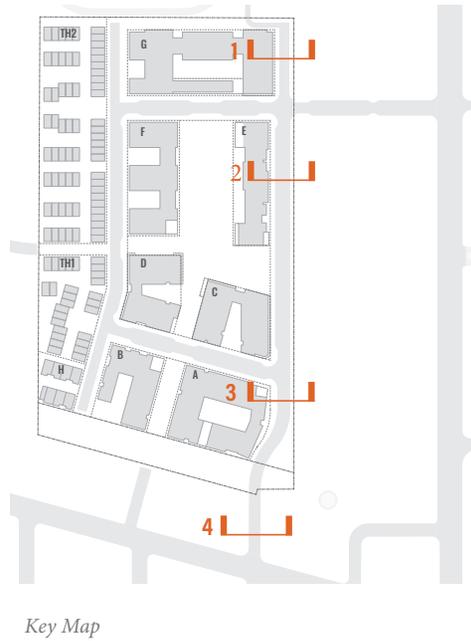


Figure 5.13-10: Lee Avenue, Section 4 *see "Figure 5.13-2: Lee Avenue, Site Plan Enlargement L.1"5

5.14 NORTH STREET AND SOUTH STREET

North Street (N.1 and N.2)

North Street will be an east-west neighborhood residential street with a 64-foot-wide right-of-way providing vehicular, bike, pedestrian and service access to buildings and to Reservoir Park. Parallel parking and 12-foot-wide sidewalks are provided on both sides of the street. North Street will also extend eastward connecting Lee Avenue to the existing Frida Kahlo Way and provide access to the future Performing Arts Education Center at City College. The portion of North Street between Lee Avenue and Frida Kahlo Way will be narrowed to a 62-foot-wide right-of-way to accommodate designated bike lanes on both sides of the street and parallel parking on the south side. There will be bulb-outs at intersections and a raised midblock crossing at Reservoir Park to strengthen pedestrian connections to the central public space. Street stormwater will be treated with rain gardens in bulb-outs or pervious paving in vehicular areas.

South Street (S.1)

South Street will be an east-west neighborhood residential lane with a 64-foot-wide right-of-way. It will provide vehicular, pedestrian and bike access to individual buildings, childcare, Brighton Paseo, and Reservoir Park. Loading zones and 12-foot-wide sidewalks are provided on both sides of the street. South Street will have slower traffic and will accommodate bicycles on the street. There will be bulb-outs at intersections and, as in the case of North Street, a midblock raised crossing to create safe connections to Reservoir Park and Brighton Paseo. Stormwater will be treated through bioswales located in the bulb-out areas and through pervious paving in vehicular areas.

Note: building footprints are for illustrative purposes only

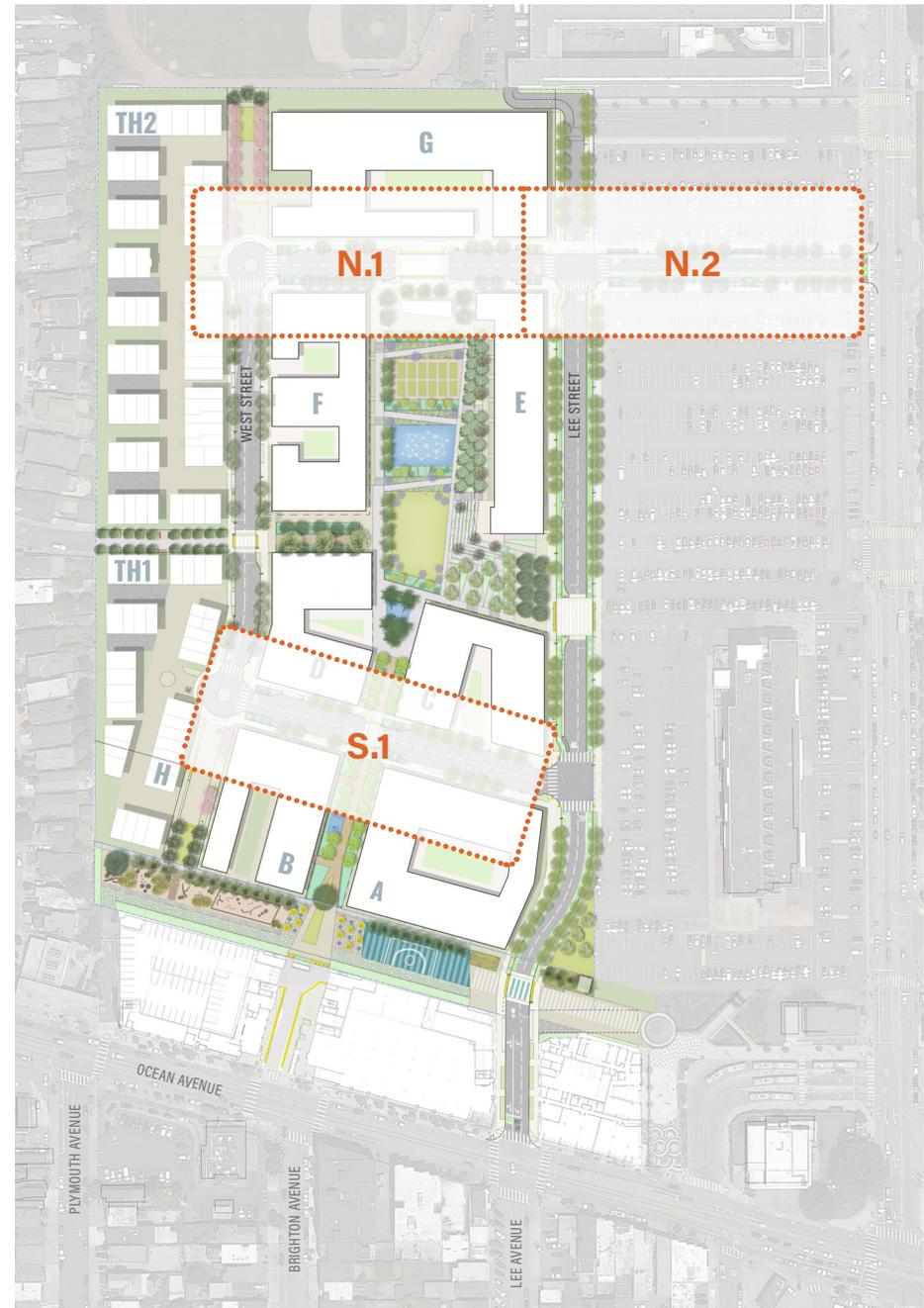


Figure 5.14-1: North & South Street Key Map

STANDARDS

S.5.14.1 Street Zone Dimensions

Right-of-way cross-section dimensions shall be as shown in [Figure 5.14–2](#) to [Figure 5.14–6](#).

S.5.14.2 Element and Material Specification

Elements shall be included per [Figure 5.14–2](#) to [Figure 5.14–5](#). All elements shown shall be included.

S.5.14.3 Raised Crosswalk

Crosswalks at the intersection of North Street and the Reservoir Park entrance, and South Street and the Reservoir Park entrance shall be raised and at minimum 60 feet long at North Street and 15 feet long at South Street. High quality paving materials such as unit paving are recommended. See Balboa Reservoir Infrastructure Plan (Section 6.6: Traffic Calming) and [Section 5.6 \(Traffic Calming Strategies\)](#) for more details.

GUIDELINES

G.5.14.1 Stormwater Management

To the extent possible, stormwater generated within the North Street and South Street right-of-ways shall be treated within the right-of-way in centralized linear bioretention treatment areas adjacent to the sidewalk. The bioretention planters adjacent to the sidewalk shall have a 6-inch curb for fall protection. An alternate treatment option is to route North Street and South Street stormwater to Reservoir Park. A Brighton Paseo stormwater area is also under consideration.

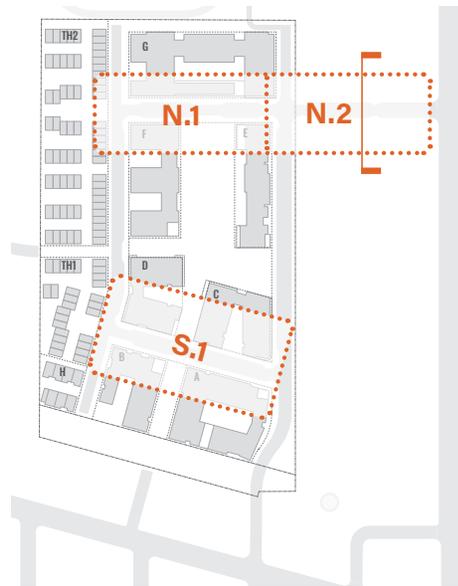
G.5.14.2 Mountable Traffic Circle

High quality paving such as unit paving is encouraged around the mountable traffic circles at the intersection of North Street and West Street and the intersection of South Street and West Street. See Balboa Reservoir Infrastructure Plan (Section 6.6: Traffic Calming) and [Section 5.6 \(Traffic Calming Strategies\)](#) for more details.



N.1 : **N.2**

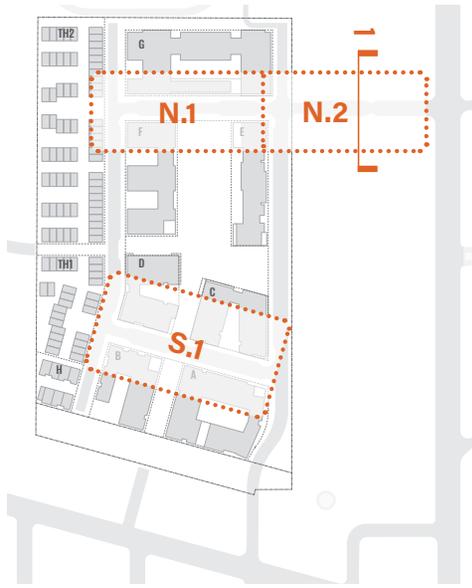
Figure 5.14-2: North Street Site Plan N.2



Key Map

LEGEND

- | | |
|---|--------------------------|
| 1 Tree Well | 13 Bench |
| 2 Concrete Sidewalk | 14 Bollard |
| 3 Street Light | 15 Concrete Unit Pavers |
| 4 Litter + Recycling Receptacle | 16 Roadway - Asphalt |
| 5 Bioretention Planting | 17 Curb Cut for Driveway |
| 6 Regular Planting | 18 Bike Share |
| 7 Warning Paver | BL bike lane |
| 8 Curb Cut for Accessible Loading/Parking | P parking |
| 9 Raised Crosswalk | SW sidewalk |
| 10 Traffic Island | TL travel lane |
| 11 Curb Cut for Garage | M median |
| 12 Bike Rack | BO bulb-out |



Key Map

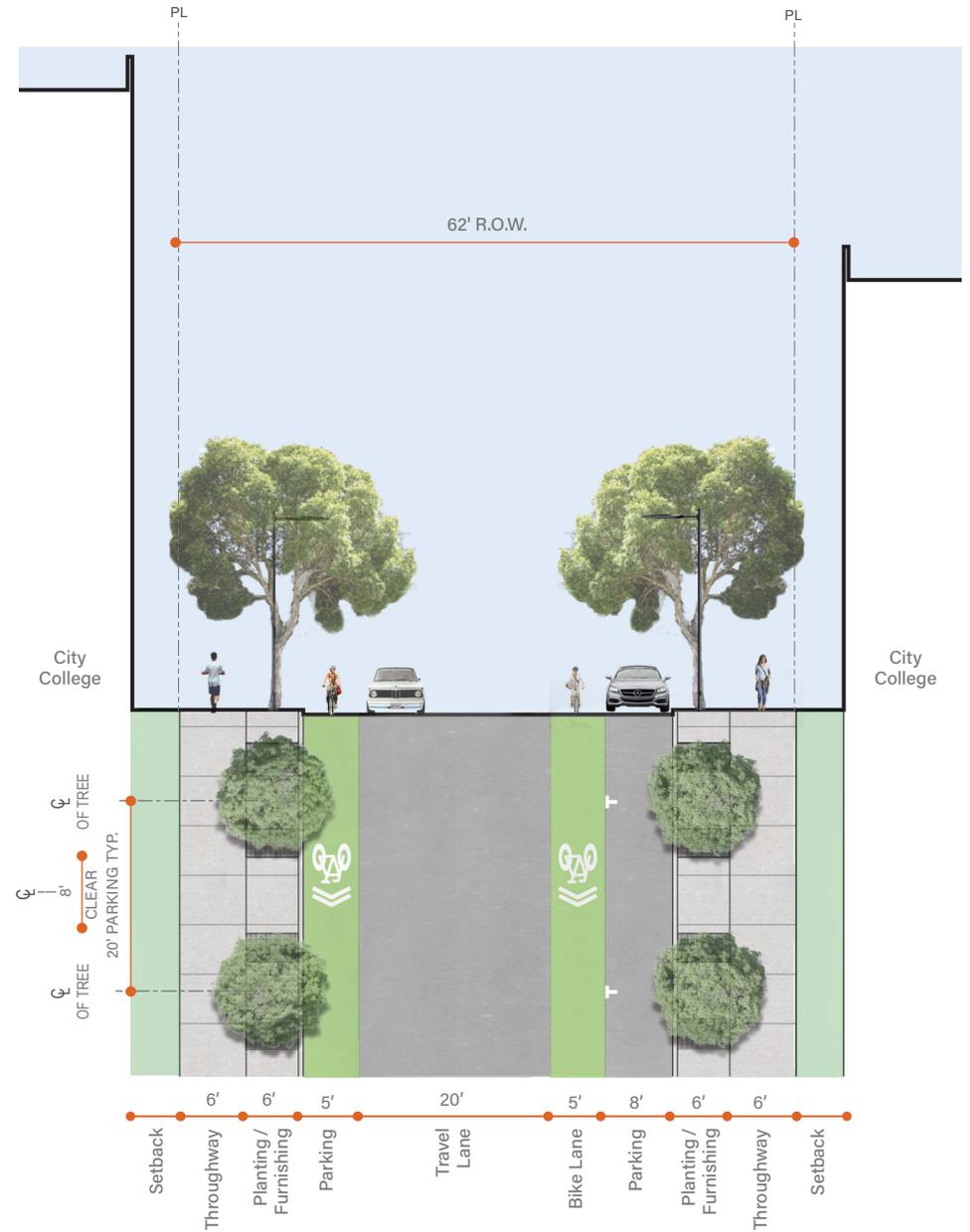


Figure 5.14-3: North Street N.2 Section

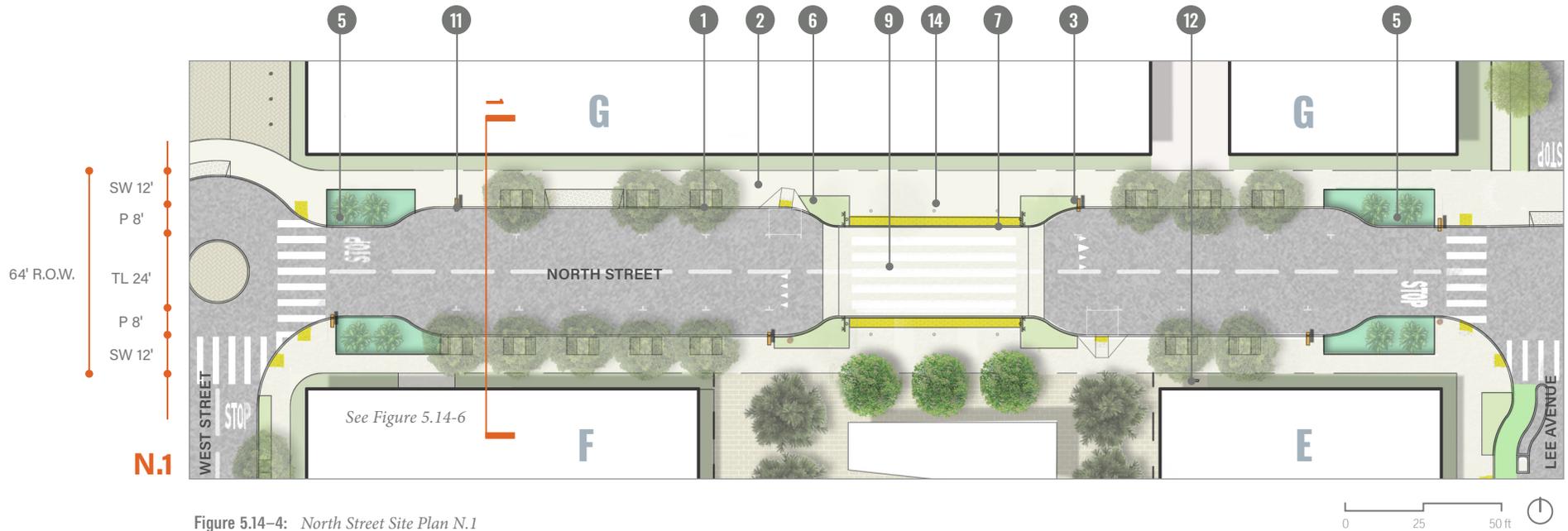
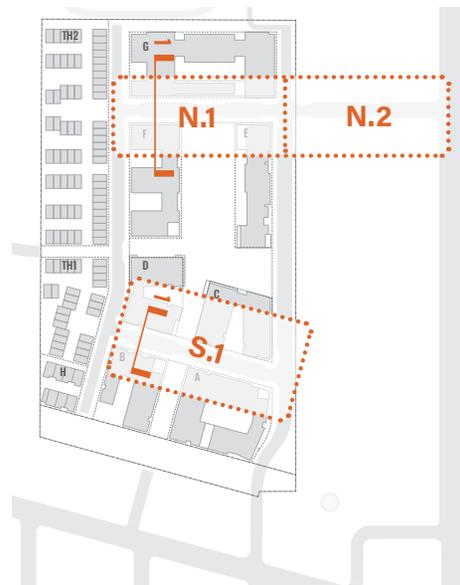


Figure 5.14-4: North Street Site Plan N.1



Key Map

LEGEND

- | | |
|---|--------------------------|
| 1 Tree Well | 13 Bench |
| 2 Concrete Sidewalk | 14 Bollard |
| 3 Street Light | 15 Concrete Unit Pavers |
| 4 Litter + Recycling Receptacle | 16 Roadway - Asphalt |
| 5 Bioretention Planting | 17 Curb Cut for Driveway |
| 6 Regular Planting | 18 Bike Share |
| 7 Warning Paver | |
| 8 Curb Cut for Accessible Loading/Parking | BL bike lane |
| 9 Raised Crosswalk with Special Treatment | P parking |
| 10 Traffic Island | SW sidewalk |
| 11 Curb Cut for Garage | TL travel lane |
| 12 Bike Rack | M median |
| | BO bulb-out |

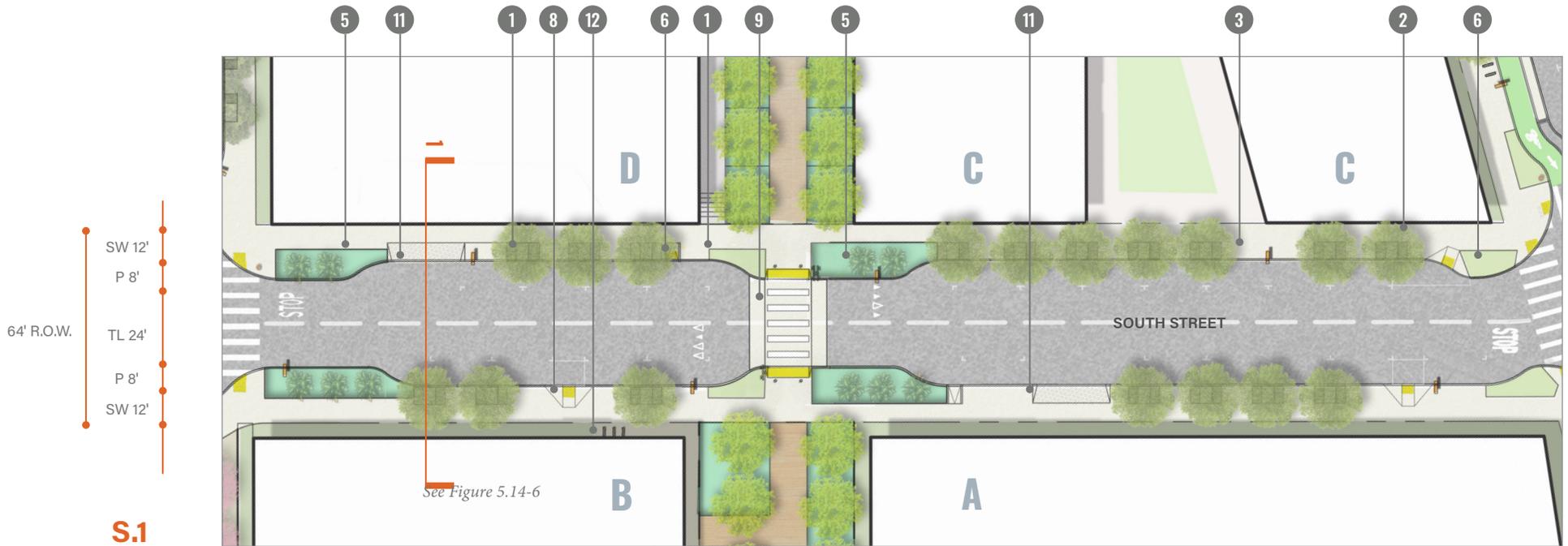
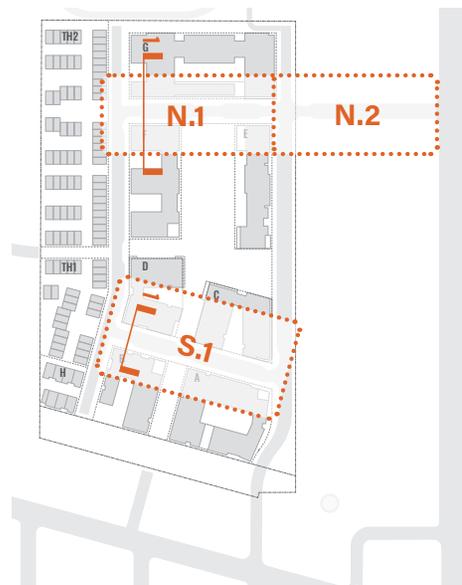


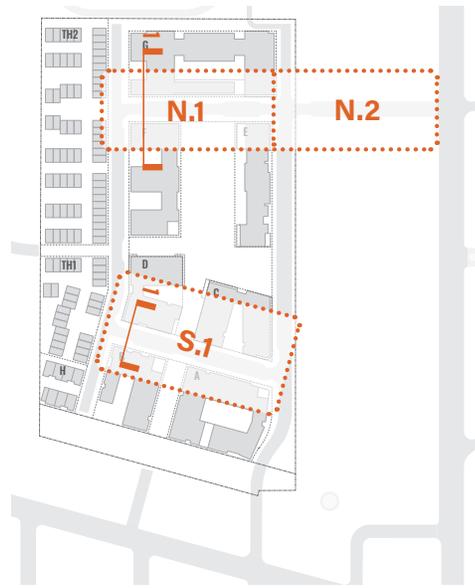
Figure 5.14-5: South Street Site Plan S.1



Key Map

LEGEND

- | | |
|---|--------------------------|
| 1 Tree Well | 13 Bench |
| 2 Concrete Sidewalk | 14 Bollard |
| 3 Street Light | 15 Concrete Unit Pavers |
| 4 Litter + Recycling Receptacle | 16 Roadway - Asphalt |
| 5 Bioretention Planting | 17 Curb Cut for Driveway |
| 6 Regular Planting | 18 Bike Share |
| 7 Warning Paver | BL bike lane |
| 8 Curb Cut for Accessible Loading/Parking | P parking |
| 9 Raised Crosswalk with Special Treatment | SW sidewalk |
| 10 Traffic Island | TL travel lane |
| 11 Curb Cut for Garage | M median |
| 12 Bike Rack | BO bulb-out |



Key Map

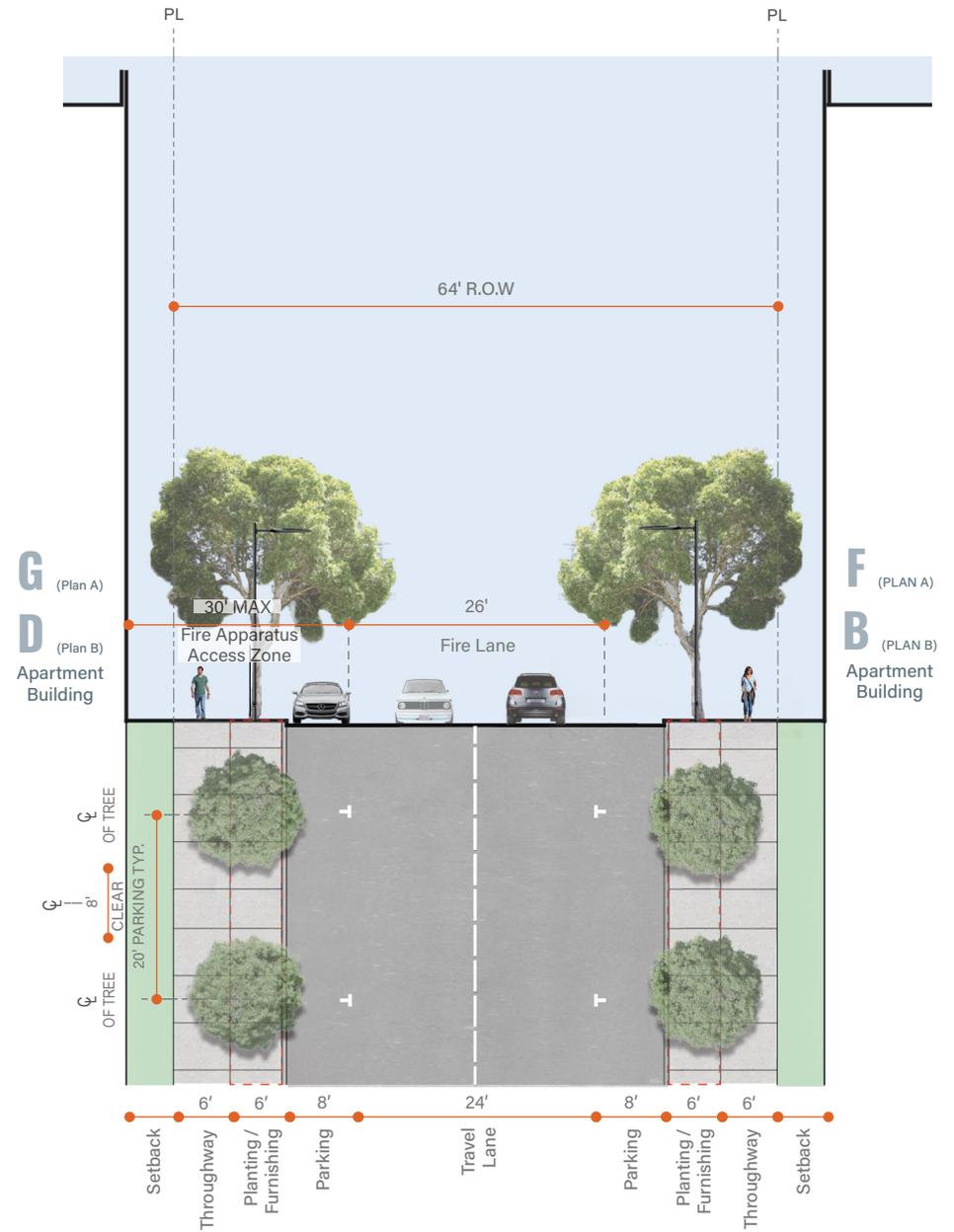


Figure 5.14-6: North & South Street N.1 & S.2 Section

5.15 WEST STREET

West Street will be a north-south neighborhood residential street with a 54-foot-wide right-of-way providing vehicular, pedestrian, and bike access to individual buildings, townhouses, San Ramon Paseo, and Reservoir Park. This street will have an asymmetrical profile with parallel parking on the east side. There will be one travel lane in each direction with a 10.5-foot-wide sidewalk on both sides of the street. Since there will be no parallel parking at the townhouse side of the street, a continuous 4-foot-wide tree and planting buffer with 8-foot-wide breaks every 60 feet will be provided along this frontage. The streetscape design will feature traffic calming elements such as chicanes, raised crosswalks, and mountable traffic circles.

Note: building footprints are for illustrative purposes only

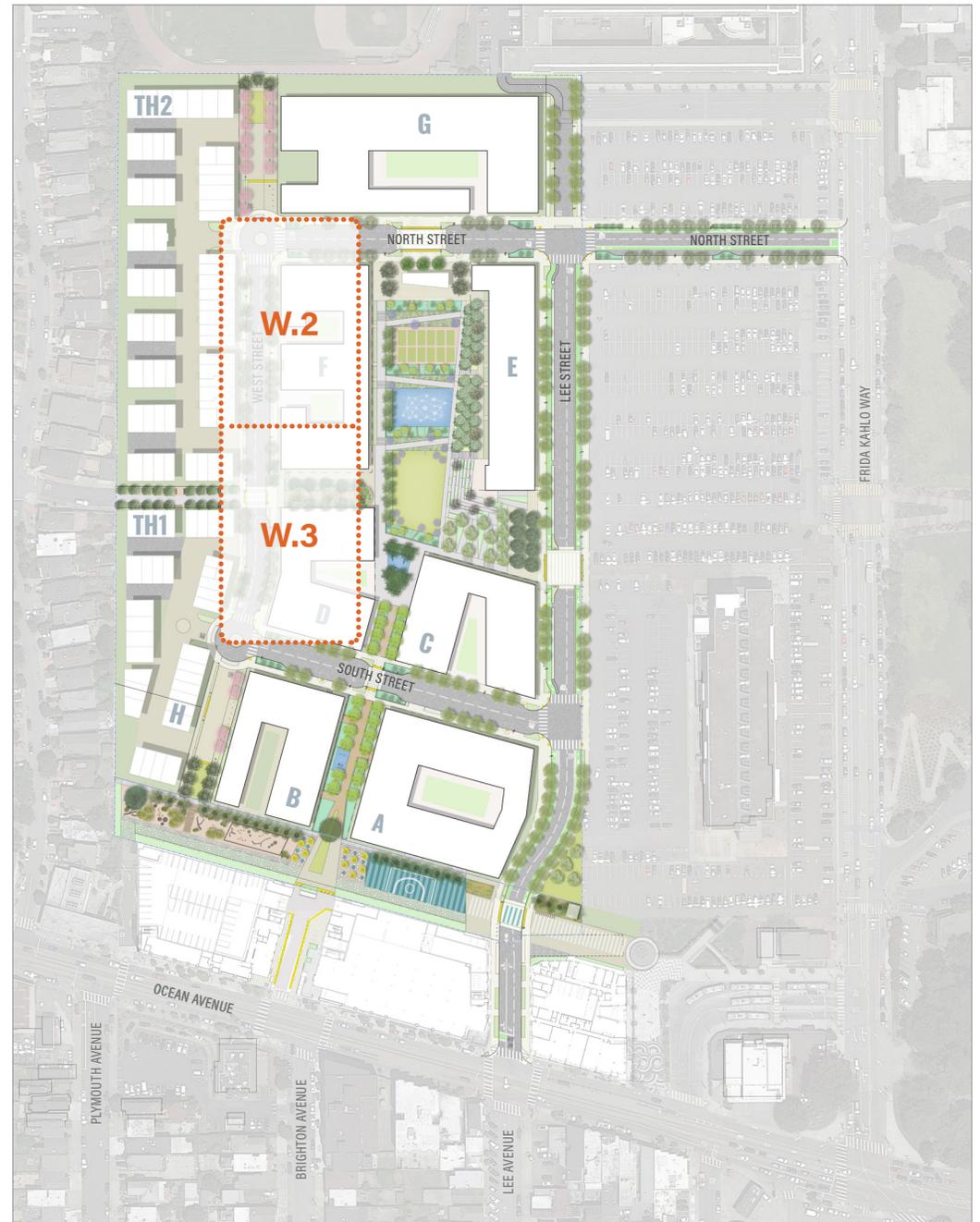


Figure 5.15-1: West Street, Key Map



STANDARDS

S.5.15.1 Street Zone Dimensions

Right-of-way cross-section dimensions shall be as shown in [Figure 5.15–2](#) through [Figure 5.15–3](#).

S.5.15.2 Element and Material Specification

Elements per [Figure 5.15–2](#). All elements shown shall be included. Dimensions vary to meet site-specific conditions.

S.5.15.3 Raised Crosswalk

The crosswalk at the intersection of West Street and the Reservoir Park entry shall be raised and 30 feet long at minimum. High quality paving materials such as unit paving is recommended. See MIP (Section 6.6: Traffic Calming) and [Section 5.6 \(Traffic Calming Strategies\)](#) for more details.

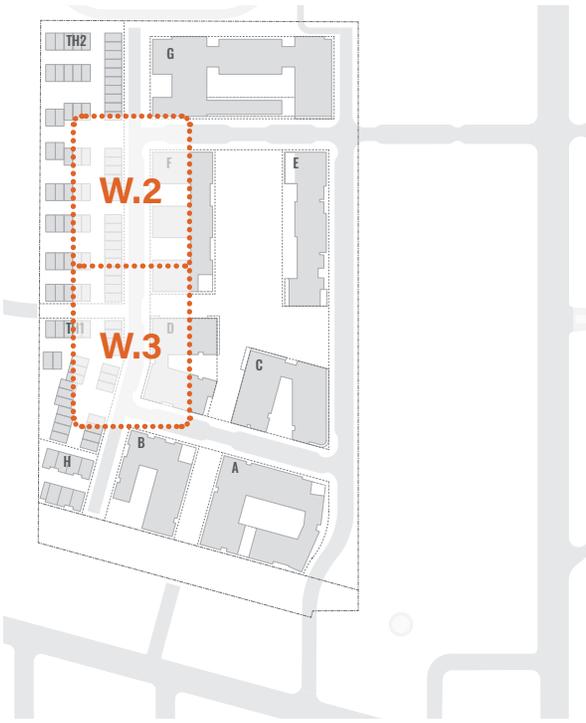
GUIDELINES

G.5.15.1 Stormwater Management

Due to grading challenges and spatial constraints, West Street will not be able to meet the 25% reduction in stormwater rate and volume. The open space stormwater management area will be oversized beyond the 25% requirement to offset the West Street stormwater requirement. See Chapter 6 ([Open Space Network](#)) for more information.

G.5.15.2 Mountable Traffic Circle

High-quality paving such as unit paving is recommended at the mountable traffic circle at the intersection of North Street and West Street and the intersection of South Street and West Street.



Key Map

LEGEND

- | | |
|---|-----------------------------|
| 1 Tree Well | 13 Bench |
| 2 Concrete Sidewalk | 14 Bollard |
| 3 Street Light | 15 Concrete Unit Pavers |
| 4 Litter + Recycling Receptacle | 16 Roadway – Asphalt |
| 5 Bioretention Planting | 17 Curb Cut for Driveway |
| 6 Regular Planting | 18 Mountable Traffic Circle |
| 7 Warning Paver | |
| 8 Curb Cut for Accessible Loading/Parking | BL bike lane |
| 9 Raised Crosswalk | P parking |
| 10 Traffic Island | SW sidewalk |
| 11 Curb Cut for Garage | TL travel lane |
| 12 Bike Rack | M median |
| | BO bulb-out |

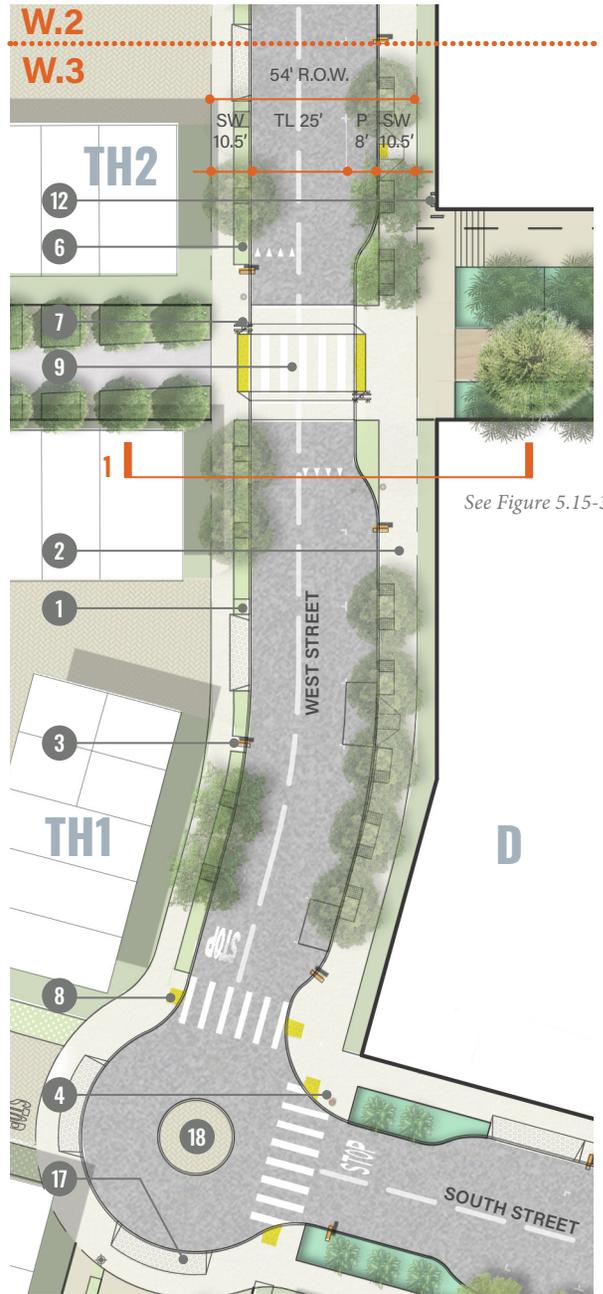
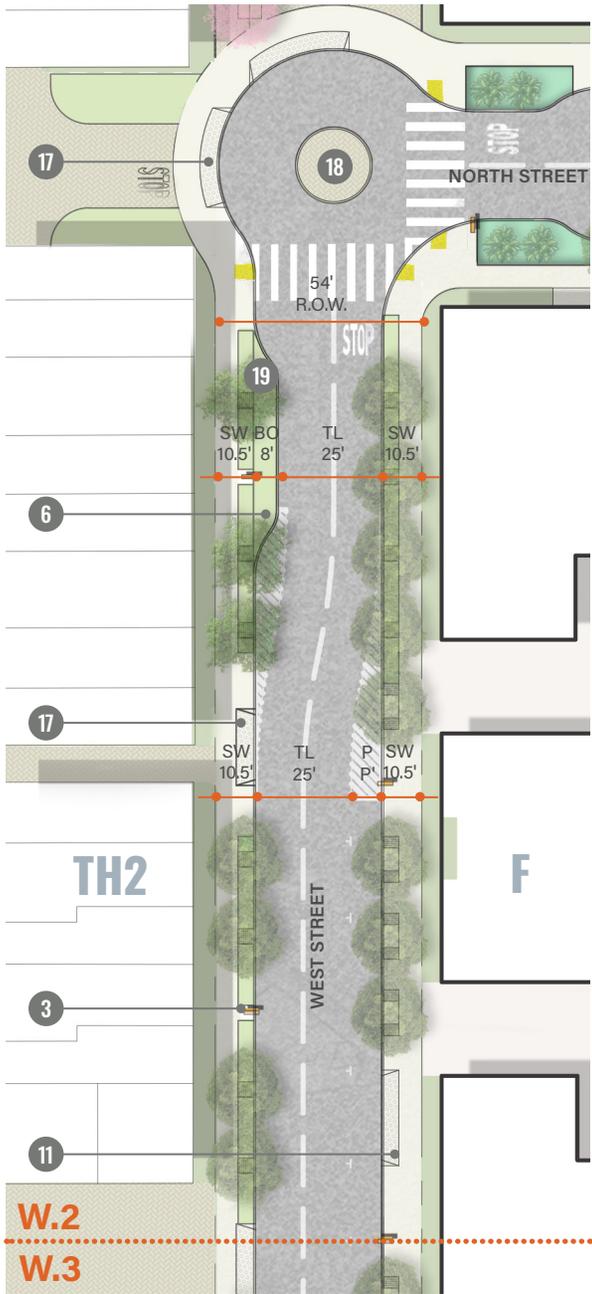


Figure 5.15-2: West Street, Site Plan W.2 & W.3



Key Map

*Planting zone to contain 500 cubic feet of verified growing media at a 3-foot depth per street tree

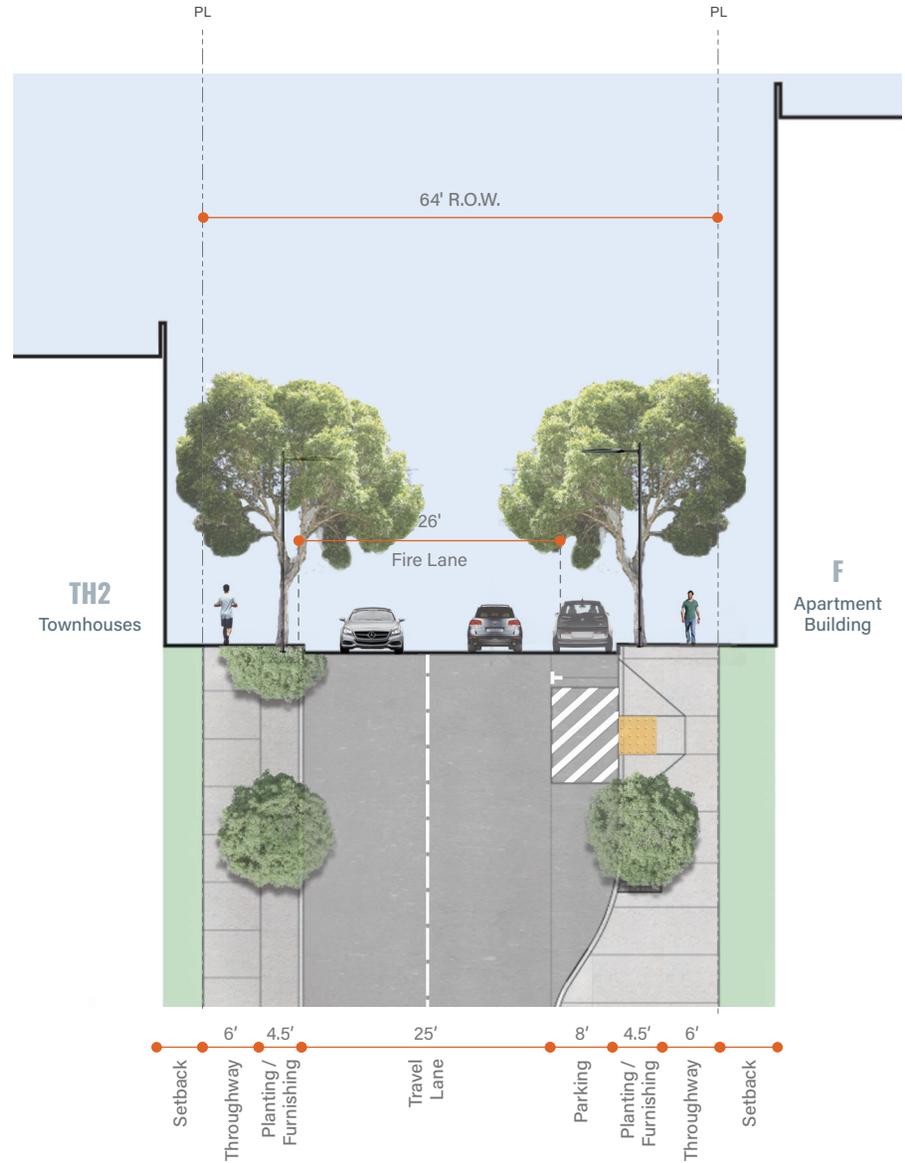


Figure 5.15-3: West Street, Section 1 *see "Figure 5.15-2: West Street, Site Plan W.2 & W.3".

5.16 WEST STREETS NORTH AND SOUTH, SHARED STREETS

West Street North Shared Street (W.1)

The privately managed, pedestrianized raised street at the north end of West Street has a 54-foot-wide right-of-way. 28-feet outside the fire lane will serve as a usable open space with attractive paving that provides supplemental fire access and signifies pedestrian priority, and at the seating area with large trees at the end of the street to terminate the view. The streets will be flanked by townhouse entries on the west side and stoops on the east side. Off-street loading for Block G will be accommodated on the West Street North Shared Street.

West Street South Shared Street (W.4)

The West Street South shared street will also be a privately operated street. The south end of West Street will provide fire access, vehicular access, and off-street loading for Block B and the townhouse area. This curbsless street will be flanked by plantings and stoops on both sides and will be curbsless with permeable paving and warning pavers to emphasize its pedestrian nature of the street.

The pocket park at the West Street North is one of the possible dog relief area locations currently under consideration. See [Section 6.18 \(Dog Relief Area\)](#) for additional information.

Note: building footprints are for illustrative purposes only

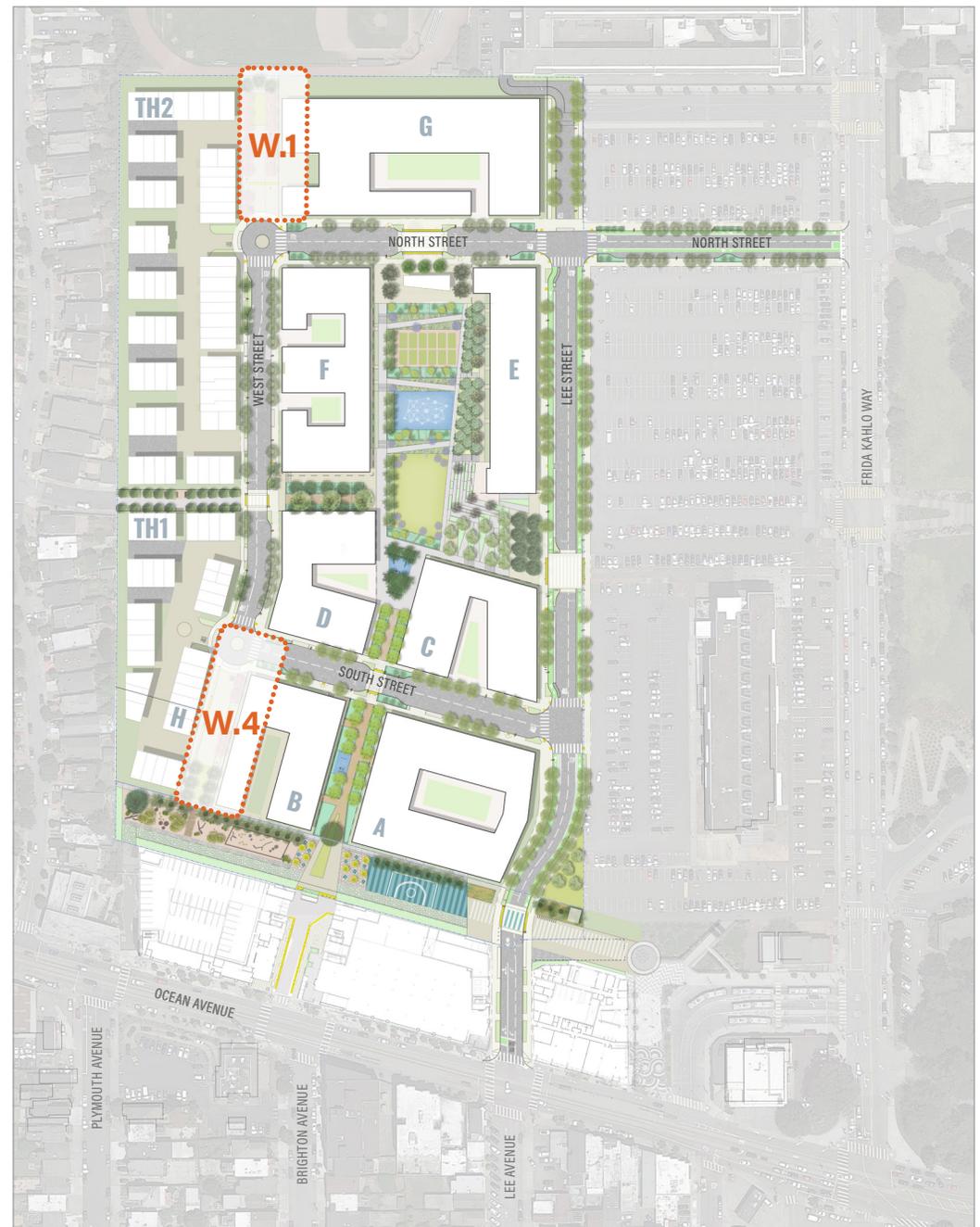


Figure 5.16-1: West Street, Shared Street Key Map



STANDARDS

S.5.16.1 Street Zone Dimensions

Right-of-way cross-section dimensions shall be as shown in [Figure 5.16-2 \(West Street North, Site Plan W.1\)](#).

S.5.16.2 Element and Material Specification

Elements are per [Figure 5.16-2](#) and [Figure 5.16-5](#). All elements shown shall be included. Dimensions vary.

S.5.16.3 Street Profile

The street shall be curbless and paved with ADA accessible, H-20 load-bearing special paving to emphasize pedestrian priority.

S.5.16.4 Fire Access

26-foot-clear fire access zones shall be provided. See Balboa Reservoir Infrastructure Plan (Section 6.2.4: Fire Department Access) for more details.

S.5.16.5 Loading

Shared public ways at the north and south end of West Street shall accommodate auto access and loading to adjacent townhouses. See Balboa Reservoir Infrastructure Plan (Figure 6.9: Proposed Service & Loading Plan) for more details.

S.5.16.6 Street Furnishing and Lighting

Since West Street has limited auto access at the north and the south ends, the termini can double-up as usable outdoor space. They should be developed to have a plaza-like character with furnishings and street lighting which serves pedestrians as well as autos.

GUIDELINES

G.5.16.1 Vehicular Access

At West Street South, vehicular access shall be limited to 2/3 of the street so a mini park can be accommodated at the end of the street to serve as a gateway to the SFPUC Open Space and to provide a visual terminus at the end of street at West Street North. Special paving shall be used for the entire roadway to distinguish the shared zone from vehicular driveway in public streets.

G.5.16.2 Planting

Planting should maximize habitat creation and stormwater management. See [Section 5.9 \(Street Planting Palette\)](#).

G.5.16.3 Stormwater Management

Stormwater generated within West Street South should be treated within the right-of-way. Permeable paving is recommended.



High quality paving creates a plaza-like environment to serve slow vehicles, bike and pedestrian circulation



Fire access lane serves as pedestrian pathway

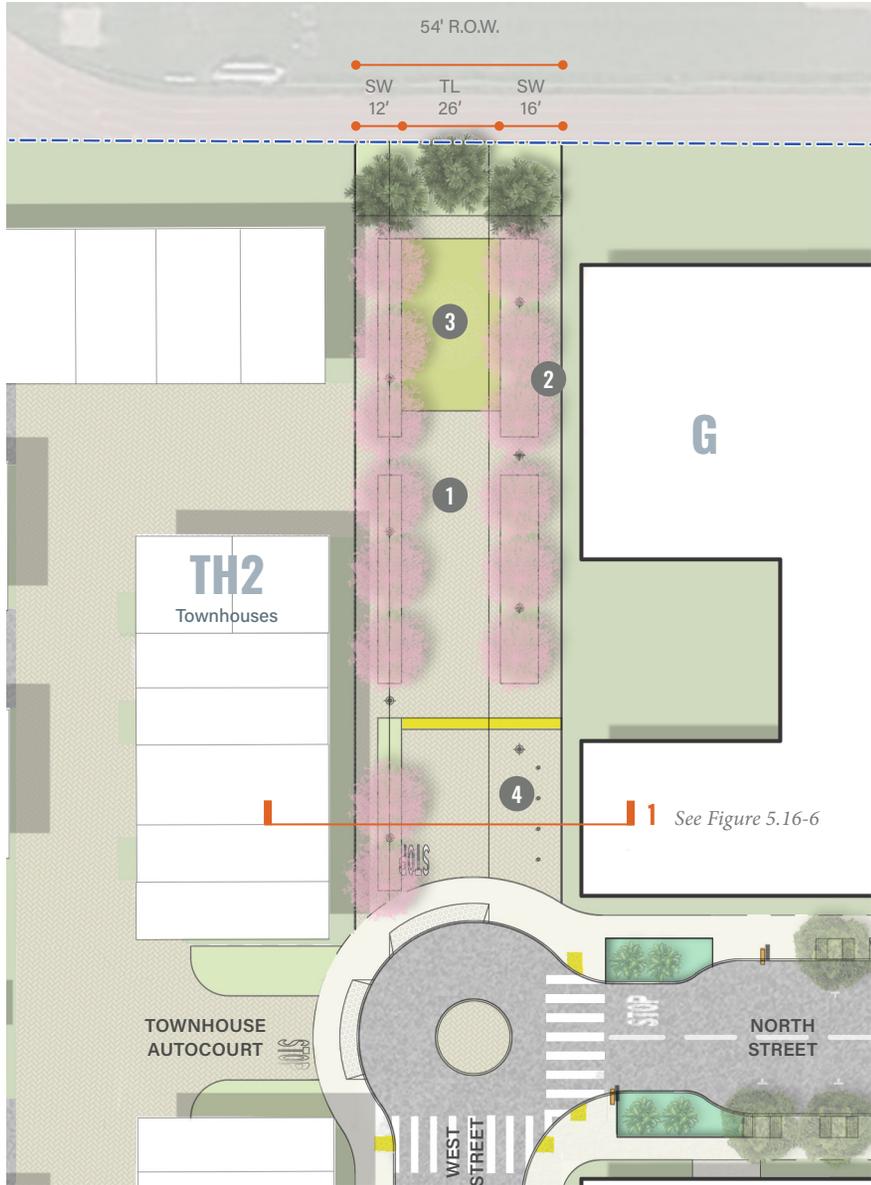
WEST STREET NORTH, SHARED STREET



Key Map

LEGEND

- 1 Firelane
- 2 Stoop Entrances
- 3 Mini Park / Dog Relief Area
- 4 Off-Street Loading Zone
- P parking
- SW sidewalk
- TL travel lane
- BL bike lane
- M median
- BO bulb-out
- FL fire lane



W.1

Figure 5.16-2: West Street North, Site Plan W.1

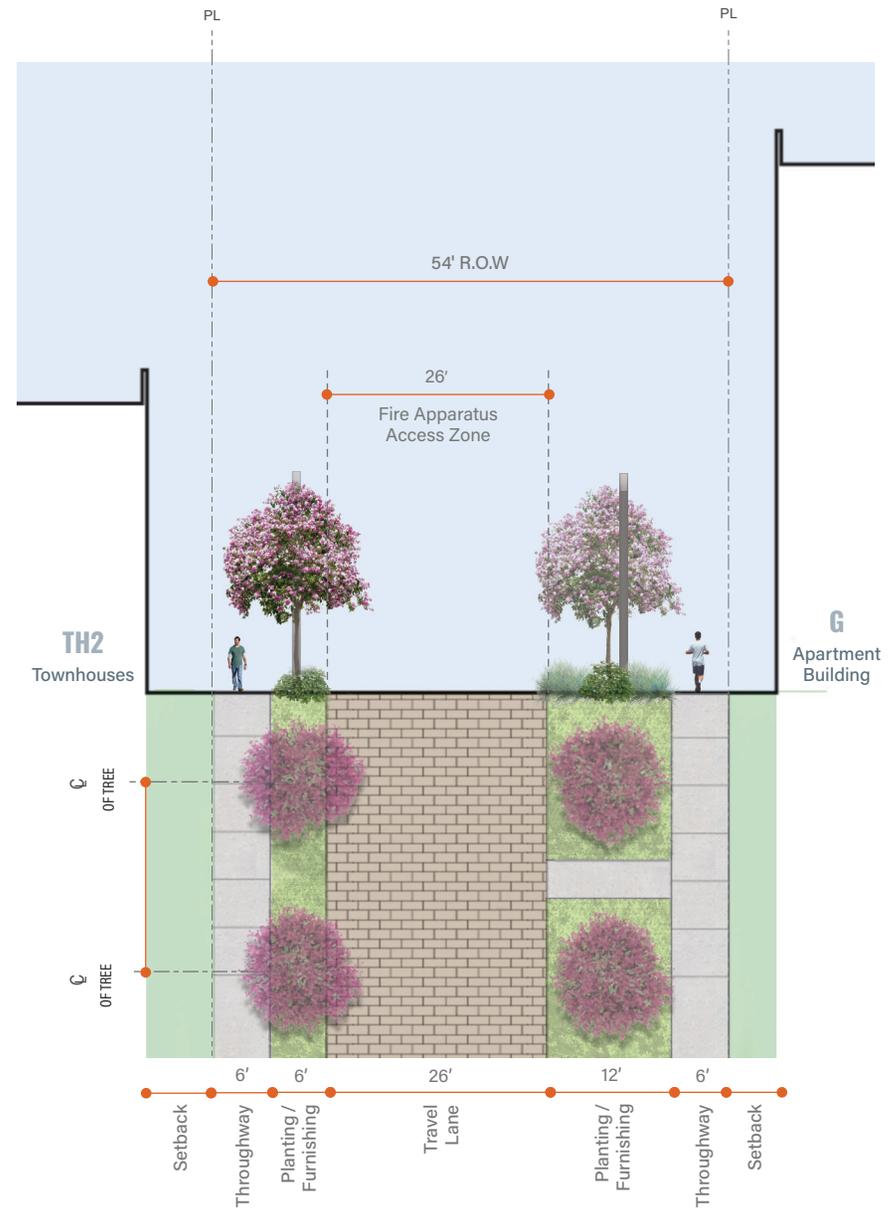
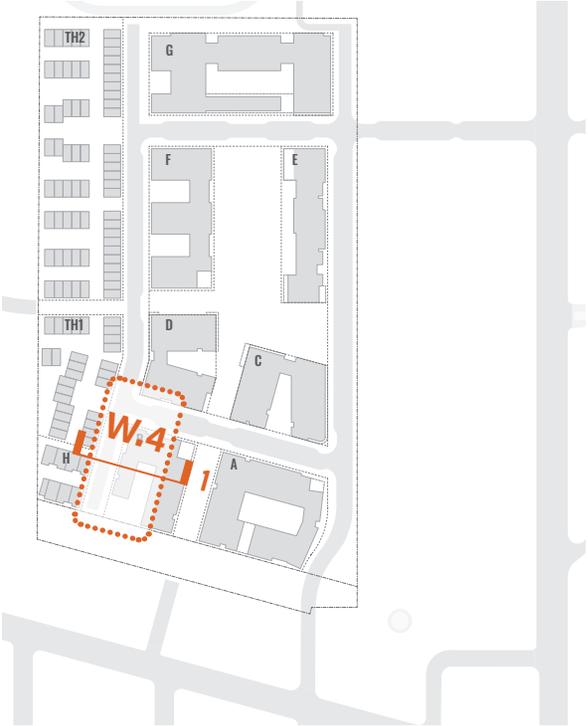


Figure 5.16-3: West Street North, Section 1 *see "Figure 5.15.2: West Street North, Plan Enlargement", Site Plan W.1

WEST STREET SOUTH, SHARED STREET



Key Map

LEGEND

- 1 Off-Street Loading Zone
- 2 Raised Street / Fire Lane With Permeable Paving
- 3 Warning Paving
- 4 Stoop Entrances
- 5 Mini Park
- BL bike lane
- P parking
- SW sidewalk
- TL travel lane
- M median
- BO bulb-out



W.4

Figure 5.16-4: West Street South, Site Plan W.4

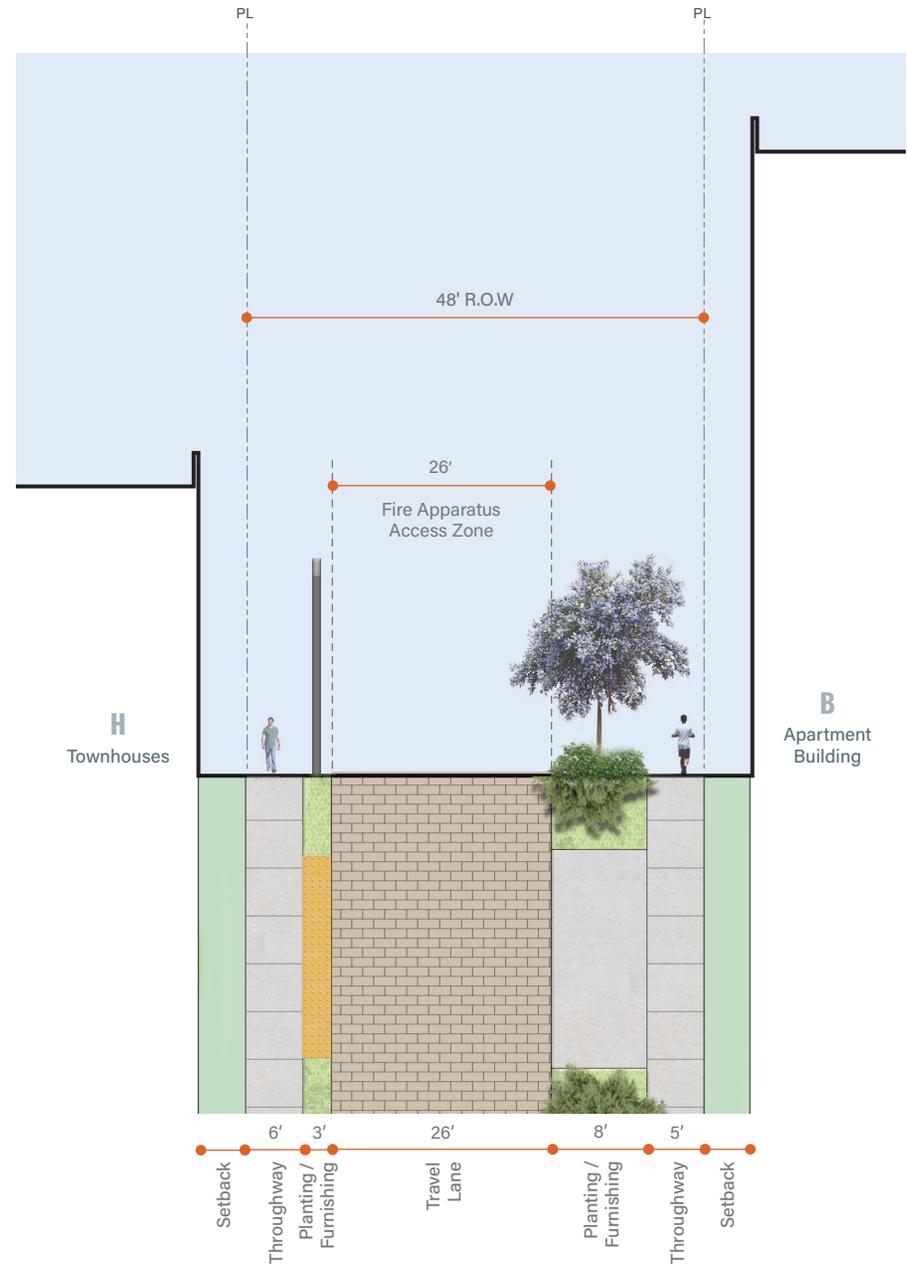
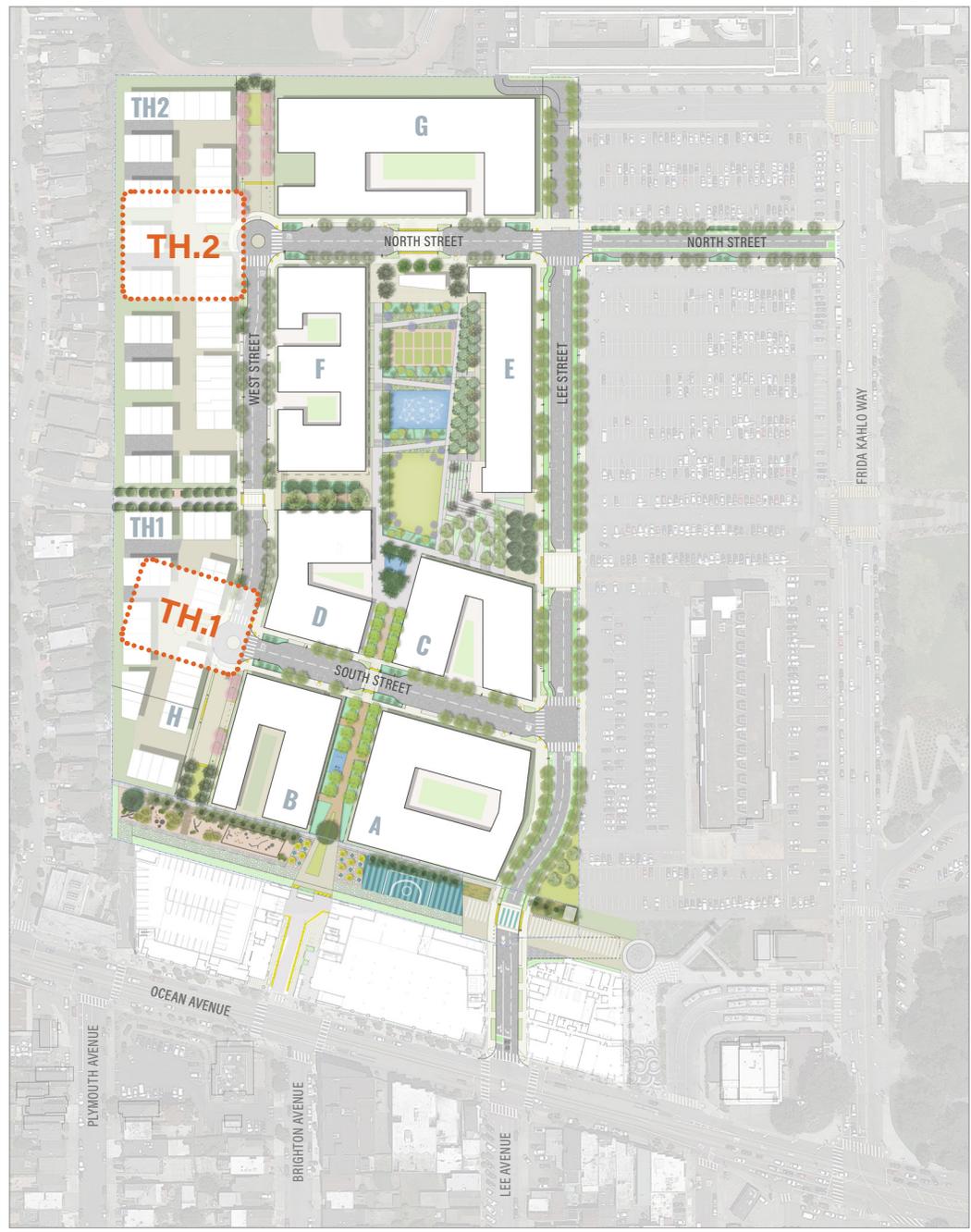


Figure 5.16-5: West Street South, Section 1 *see "Figure 5.15.6: West Street South, Plan Enlargement", Site Plan W.4

5.17 TOWNHOUSE ENTRY COURTS AND PRIVATE DRIVES

The intent of the townhouse entry courts is to provide a strong visual terminus to North and South Streets, and to integrate the townhouses into the rest of the project. Entry courts and private drives within the townhouse neighborhood will be designed to accommodate pedestrian and cyclists as well as low speed vehicle circulation.



Note: configuration of private drives and buildings are for illustrative purposes only.

Figure 5.17-1: Townhouse Entry Courts, Key Map



STANDARDS

S.5.17.1 Entry Courts

Entry courts shall be designed as auto/ pedestrian courts and shall be located at the ends of North Street and South Street. Special paving and curbless treatment shall be used to emphasize their pedestrian character. No gates or fences are allowed at the auto court entries. Refer to Section 7.29 (Entry Courts) for additional standards at entry courts and private drives.

S.5.17.2 Private Drives

Special paving and curbless treatment shall be provided at private drives within the townhouse neighborhood to emphasize the pedestrian character. Planting shall be maximized to enhance the pedestrian character and to slow vehicle traffic.

S.5.17.3 Stormwater Management

Stormwater that is generated within the right-of-way of townhouse driveways shall be treated within the townhouse development parcel. Permeable paving is recommended as a driveway and auto court treatment to increase pervious surface area.

GUIDELINES

G.5.17.1 Planting

Planting should maximize habitat creation and stormwater management. See Section 5.9 (Street Planting Palette).



Permeable and vehicular rated paving is used to maximize pervious surface for stormwater management

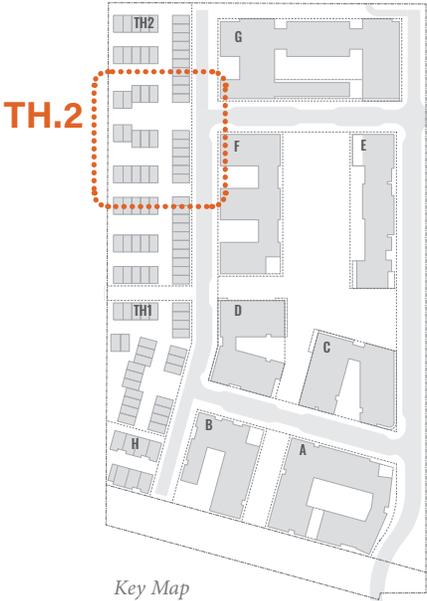


Planting is maximized wherever possible to scale down the width of the driveway and for traffic calming.



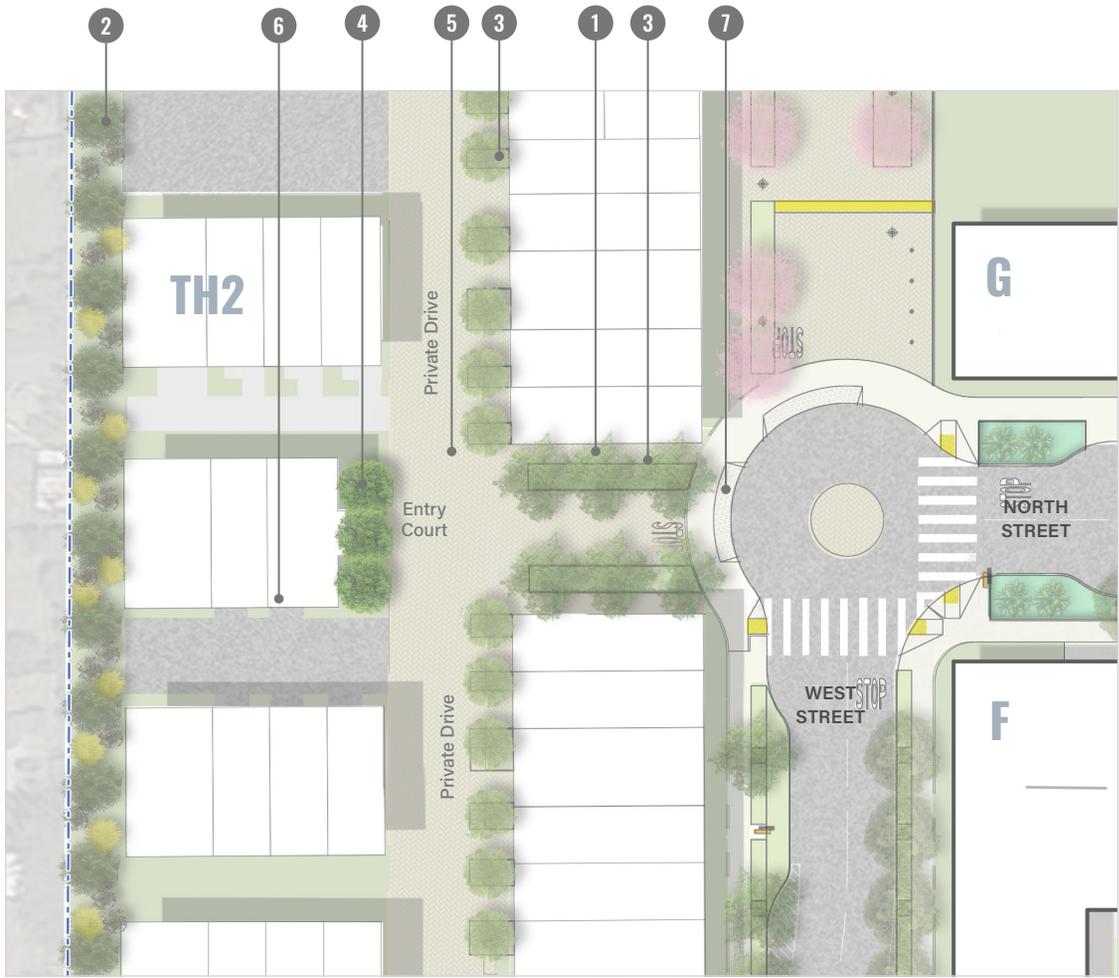
High quality paving material, planting and accent lighting create a pedestrian environment.

Figure 5.17–2: Auto Court and Private Drive Precedents



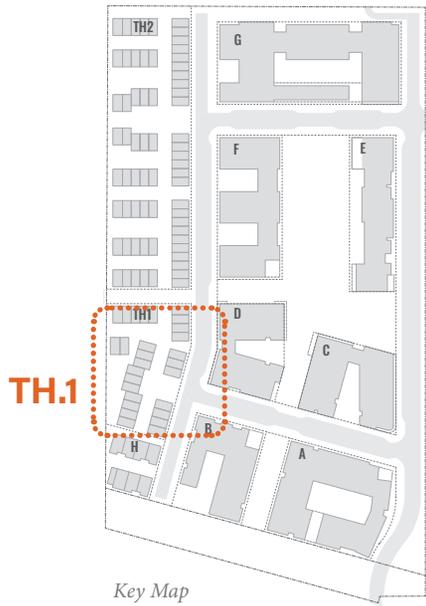
LEGEND

- 1 Pedestrian Walkway
- 2 Buffer Planting
- 3 Tree Planting
- 4 Focal Tree Planting
- 5 Concrete Unit Paver
- 6 Townhouse Garage Entrance
- 7 Curb Cut for Private Drives



TH.2

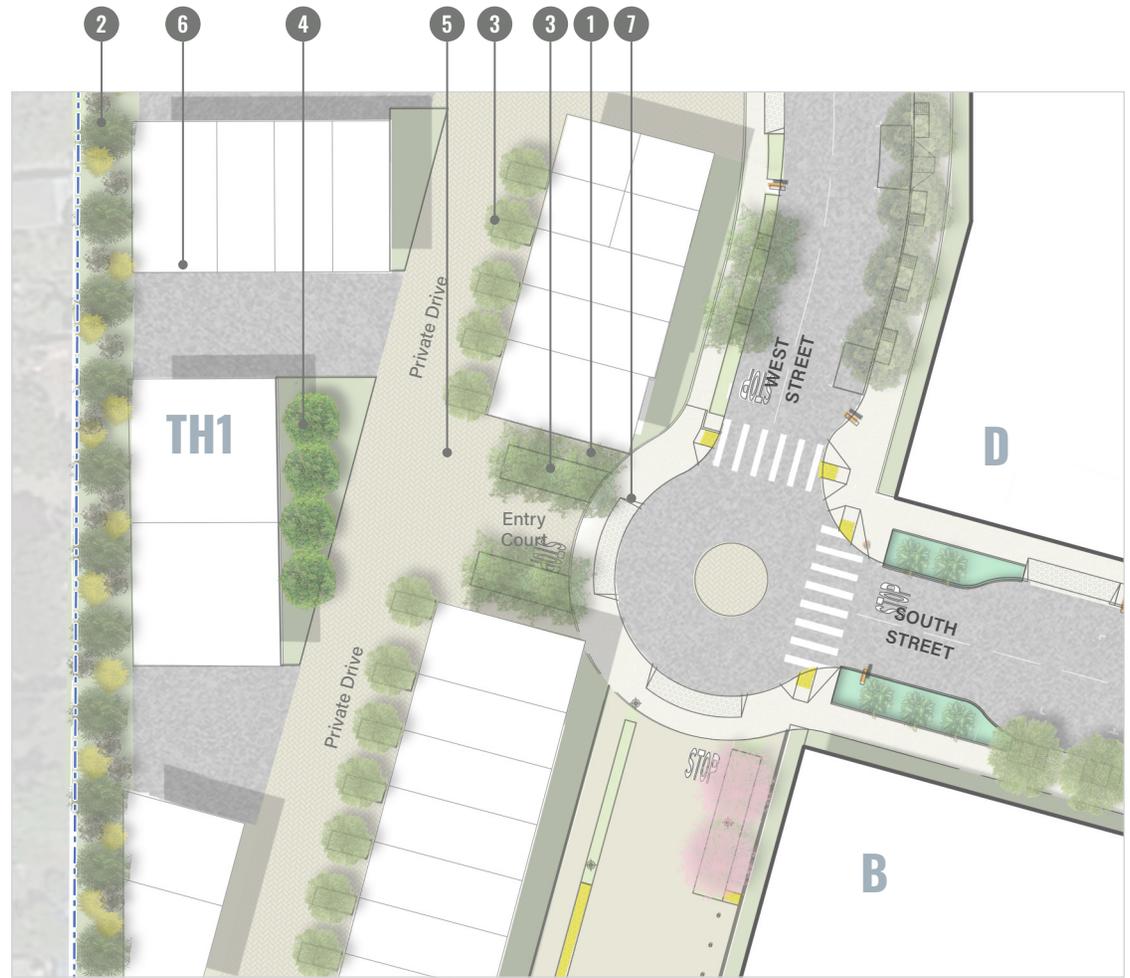
Figure 5.17-3: Townhouse Entry Court, Site Plan TH.2



TH.1

LEGEND

- 1 Pedestrian Walkway
- 2 Buffer Planting
- 3 Tree Planting
- 4 Focal Tree Planting
- 5 Concrete Unit Paver
- 6 Townhouse Garage Entrance
- 7 Curb Cut for Private Drives



TH.1

Figure 5.17-4: Townhouse Entry Court, Site Plan TH.1

APPENDIX B – PRELIMINARY GEOTECHNICAL REPORT

DRAFT



Prepared for **BRIDGE Housing Corporation**

**PRELIMINARY GEOTECHNICAL INVESTIGATION
PROPOSED RESIDENTIAL DEVELOPMENT AT BALBOA RESERVOIR
PHELAN AND OCEAN AVENUES
SAN FRANCISCO, CALIFORNIA**

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PROJECT***

January 22, 20118
Project No. 17-1425

January 22, 2018
Project No. 17-1425

Mr. Justin Lai
Investment Analyst
BRIDGE Housing Corporation
600 California Street, Suite 900
San Francisco, California 94108

Subject: Preliminary Geotechnical Investigation
Proposed Residential Development at Balboa Reservoir Site
Phelan and Ocean Avenues
San Francisco, California

Dear Mr. Lai:

We are pleased to present the results of our preliminary geotechnical investigation for the proposed residential development to be constructed at the Balboa Reservoir site in San Francisco. Our services were provided in accordance with our proposal dated October 26, 2017 and a Budget Increase Request dated January 2, 2018.

The project site consists of a rectangular-shaped, 17-acre lot on the western side of Phelan Avenue, north of its intersection with Ocean Avenue. The site is bordered by Riordan High School to the north, single-family residential developments to the west, multi-story mixed-used buildings to the south, and a parking lot and multi-use building for the City College of San Francisco (CCSF). The site, which was previously excavated up to 15 feet below original grades for a planned reservoir, is currently an asphalt-paved parking lot used for CCSF student parking.

Current plans are to construct a 1,100-unit residential development which will consist of clusters of residential buildings separated by landscaped areas, walkways and parks. The buildings will be constructed near the existing grades and will consist of residential units of Type 5 construction over one-story concrete (Type I) podiums.

From a geotechnical standpoint, we conclude the site can be developed as planned, provided the recommendations presented in this report are incorporated into the project plans and specifications and implemented during construction. The primary geotechnical issues affecting the proposed development include site grading and support of the proposed structures. We preliminarily conclude the proposed buildings should be supported on conventional spread footings that gain support on undisturbed native soil or engineered fill.

DRAFT



Mr. Justin Lai
BRIDGE Housing Corporation
January 22, 2018
Page 2

This report presents our preliminary conclusions and recommendations regarding foundation design, earthwork and grading, seismic design, and other geotechnical aspects of the project. The recommendations contained in our report are based on limited subsurface exploration and review of available data for the site, and are not intended for final design. Final geotechnical design values should be confirmed by a detailed geotechnical investigation. In addition, variations between expected and actual soil conditions may be found in localized areas during construction. Therefore, we should be engaged to observe shoring and foundation installation, and fill placement, during which time we may make changes in our recommendations, if deemed necessary.

We appreciate the opportunity to provide our services to you on this project. If you have any questions, please call.

Sincerely,
ROCKRIDGE GEOTECHNICAL, INC.

DRAFT

DRAFT

Clayton J. Proto, P.E.
Project Engineer

Craig S. Shields, P.E., G.E.
Principal Engineer

Enclosure

TABLE OF CONTENTS

1.0 INTRODUCTION1

2.0 SCOPE OF SERVICES1

3.0 FIELD INVESTIGATION2

 3.1 Test Borings2

 3.2 Cone Penetration Tests3

4.0 SITE AND SUBSURFACE CONDITIONS4

5.0 SEISMIC CONSIDERATIONS5

 5.1 Regional Seismicity and Faulting5

 5.2 Geologic Hazards7

 5.2.1 Ground Shaking7

 5.2.2 Liquefaction and Liquefaction-Induced Settlement8

 5.2.3 Cyclic Densification9

 5.2.4 Ground Surface Rupture9

6.0 PRELIMINARY CONCLUSIONS AND RECOMMENDATIONS10

 6.1 Foundations and Settlement10

 6.2 Construction Considerations11

 6.3 Soil Corrosivity12

 6.4 Seismic Design13

7.0 ADDITIONAL GEOTECHNICAL SERVICES13

REFERENCES

FIGURES

APPENDIX A - Cone Penetration Test Results and Logs of Borings

APPENDIX B – Corrosivity Test Results

LIST OF FIGURES

Figure 1	Site Location Map
Figure 2	Site Plan
Figure 3	Regional Geologic Map
Figure 4	Regional Fault Map
Figure 5	Seismic Hazard Zones Map

APPENDIX A

Figures A-1 through A-6	Cone Penetration Test Results CPT-1 through CPT-6
Figures A-7 through A-10	Logs of Borings B-1 through B-4 through A-10
Figures A-11	Classification Chart

APPENDIX B

Corrosivity Test Results

**PRELIMINARY GEOTECHNICAL INVESTIGATION
PROPOSED RESIDENTIAL DEVELOPMENT AT BALBOA RESERVOIR
PHELAN AND OCEAN AVENUES
San Francisco, California**

1.0 INTRODUCTION

This report presents the results of the preliminary geotechnical investigation performed by Rockridge Geotechnical, Inc. (Rockridge) for the proposed residential development to be constructed at the Balboa Reservoir site in San Francisco, California.

The project site consists of a rectangular-shaped, 17-acre lot on the western side of Phelan Avenue, north of its intersection with Ocean Avenue, as shown on Figure 1, Site Location Map. The site is bordered by Riordan High School to the north, single-family residences to the west, multi-story mixed-used buildings to the south, and a parking lot and multi-use building for the City College of San Francisco (CCSF) to the east. The site is currently an asphalt-paved parking lot used for CCSF student parking. The central portion of the site was previously excavated up to 15 feet below original grades for a planned reservoir, and an embankment up to about 30 feet tall was constructed along the western portion of the site.

Plans are to construct a 1,100-unit residential development which will consist of clusters of residential buildings separated by landscaped areas, walkways and parks. The buildings will consist of residential units of Type 5 construction over one-story concrete (Type I) podiums.

2.0 SCOPE OF SERVICES

Our investigation was performed in accordance with our Proposal for Preliminary Geotechnical Investigation with BRIDGE Housing, dated October 27, 2017, and a subsequent Budget Increase Request dated January 2, 2018. Our scope of services consisted of reviewing available geologic maps and geotechnical reports of the site and vicinity, exploring subsurface conditions at the site by performing six cone penetration tests (CPTs), advancing four exploratory borings, and performing engineering analyses to develop preliminary conclusions and recommendations regarding:

- site seismicity and seismic hazards, including the potential for liquefaction and liquefaction-induced ground failure
- the most appropriate foundation type(s) for the proposed structures
- preliminary design criteria for the recommended foundation type(s)
- estimates of foundation settlement
- 2016 San Francisco Building Code (SFBC) site class and design spectral response acceleration parameters
- construction considerations.

3.0 FIELD INVESTIGATION

Prior to performing the subsurface field investigation, we obtained a permit from the San Francisco Department of Public Health (SFDPH) and contacted Underground Service Alert (USA) to notify them of our work, as required by law. We also retained Precision Locating LLC, a private utility locator, to minimize the likelihood that an underground utility was encountered during our investigation. Details of the field exploration are described below.

3.1 Test Borings

Four borings, designated B-1 through B-4, were drilled on January 3, 2018 by Benevent Building of Concord, California at the approximate locations shown on Figure 2. Borings B-1, B-2, B-3, and B-4 were drilled to depths of about 26, 26, 11, and 6 feet bgs, respectively, using a limited-access drill rig equipped with solid flight augers. During drilling, our field engineer logged the soil encountered and obtained representative samples for visual classification and laboratory testing. The logs of the borings are presented on Figures A-1 through A-4 in Appendix A. The soil encountered in the borings was classified in accordance with the classification chart shown on Figure A-5.

Soil samples were obtained using a Standard Penetration Test (SPT) split-barrel sampler with a 2.0-inch outside and 1.5-inch inside diameter, without liners. The sampler was driven with an above-ground, 140-pound, hammer falling 30 inches per drop using a rope and cathead. The samplers were driven up to 18 inches and the hammer blows required to drive the samplers were

recorded every six inches and are presented on the boring logs. A “blow count” is defined as the number of hammer blows per six inches of penetration or 50 blows for six inches or less of penetration. The blow counts required to drive the SPT samplers were converted to approximate SPT N-values using factors of 1.2, respectively, to account for approximate hammer energy and the fact that the sampler was sized to accommodate liners, but was driven without liners. The blow counts used for this conversion were: (1) the last two blow counts if the sampler was driven more than 12 inches, (2) the last one blow count if the sampler was driven more than six inches but less than 12 inches, and (3) the only blow count if the sampler was driven six inches or less. The converted SPT N-values are presented on the boring logs.

Upon completion of drilling, the boreholes were backfilled with cement grout in accordance with SFDPH standards. The soil cuttings generated by the borings were spread in landscaping areas.

3.2 Cone Penetration Tests

Six CPTs, designated CPT-1 through CPT-6, were advanced on January 3, 2017 by Middle Earth GeoTesting of Orange, California at the approximate locations shown on the Site Plan, Figure 2. The CPTs were advanced until practical refusal was met in very dense sand, which occurred at depths ranging from approximately 5 to 46 feet below ground surface (bgs). The CPTs were performed with a truck-mounted rig hydraulically pushing a 1.7-inch-diameter cone-tipped probe into the ground. The probe measured tip resistance, pore water pressure, and frictional resistance on a sleeve behind the cone tip. Electrical sensors within the cone continuously measured these parameters for the entire depth advanced, and the readings were digitized and recorded by a computer. Accumulated data were processed by computer to provide engineering information such as soil behavior types, correlated strength characteristics, and estimated liquefaction resistance of the soil encountered. The CPT logs, showing tip resistance, friction ratio, pore water pressure, and soil behavior type, are shown on Figures A-6 through A-12 in Appendix A. Upon completion, the CPT holes backfilled with neat cement grout in accordance with SFDPH requirements.

4.0 SITE AND SUBSURFACE CONDITIONS

We understand the site is currently owned by the San Francisco Public Utilities Commission, and was originally planned for use as a municipal water reservoir. Although the site was never used as a reservoir, the central portion of the site was excavated down approximately 15 feet and an embankment approximately 30 feet tall was constructed along the western and southern boundary. The southern embankment was removed in 2008, and a new embankment was constructed along the eastern site boundary between 2008 and 2009. The central, depressed portion of the site is currently occupied by an asphalt parking lot.

As presented on the Regional Geologic Map (Figure 3), the site is mapped in a zone of early-Pleistocene alluvium (Qoa) (Graymer, 2006). Based on the results of our investigation and our understanding of the site history, we conclude the non-embankment portion of the site is underlain by a deposit of medium dense to very dense silty sand with occasional clay interbeds, known locally as the Colma formation. The Colma formation extends to a depth of at least 46 feet bgs at location CPT-6, the maximum depth explored. The embankment consists of sand fill which was likely excavated onsite and re-worked. Documentation of the embankment construction was not available; however, the results of our investigation indicates that the fill appears to have been well-compacted and is generally dense to very dense in consistency.

Free groundwater was not observed in our borings. We reviewed the results of a 2010 geotechnical investigation performed by Fugro, Inc for a development on Phelan Loop immediately southeast of the site. In this investigation, groundwater was encountered in one boring at a depth of about 22 feet bgs, while a second boring drilled to 40 feet did not encounter groundwater. To better estimate the highest potential groundwater level at the site, we also reviewed information on the State of California Water Resources Control Board GeoTracker website (<http://geotracker.waterboards.ca.gov/>). The closest site with groundwater information on the GeoTracker website is at 1490 Ocean Avenue, which is about 600 feet west of the subject property. Recorded depths to groundwater at the 1490 Ocean Avenue site has fluctuated from about 18 to 33 feet bgs during the time period of 2002 to 2012. Ground surface elevations at 1490 Ocean Avenue are approximately 20 feet below existing grades at the Balboa Reservoir

site. The groundwater level at the site is expected to fluctuate several feet seasonally with potentially larger fluctuations annually, depending on the amount of rainfall. Based on available data, we conclude a design high groundwater level of 20 feet bgs could be used for preliminary design.

5.0 SEISMIC CONSIDERATIONS

The San Francisco Bay Area is considered to be one of the more seismically active regions in the world. We preliminarily evaluated the potential for earthquake-induced geologic hazards including ground shaking, ground surface rupture, liquefaction,¹ lateral spreading,² and cyclic densification³. The results of our evaluation regarding seismic considerations for the project site are presented in the following sections.

5.1 Regional Seismicity and Faulting

The major active faults in the area are the Hayward, San Andreas, and Calaveras faults. These and other faults of the region are shown on Figure 4. The fault systems in the Bay Area consist of several major right-lateral strike-slip faults that define the boundary zone between the Pacific and the North American tectonic plates. Numerous damaging earthquakes have occurred along these fault systems in recorded time. For these and other active faults within a 50-kilometer radius of the site, the distance from the site and estimated mean characteristic moment magnitude⁴ [Working Group on California Earthquake Probabilities (WGCEP, 2008) and Cao et al. (2003)] are summarized in Table 2.

¹ Liquefaction is a phenomenon where loose, saturated, cohesionless soil experiences temporary reduction in strength during cyclic loading such as that produced by earthquakes.

² Lateral spreading is a phenomenon in which surficial soil displaces along a shear zone that has formed within an underlying liquefied layer. Upon reaching mobilization, the surficial blocks are transported downslope or in the direction of a free face by earthquake and gravitational forces.

³ Cyclic densification is a phenomenon in which non-saturated, cohesionless soil is compacted by earthquake vibrations, causing ground-surface settlement.

⁴ Moment magnitude is an energy-based scale and provides a physically meaningful measure of the size of a faulting event. Moment magnitude is directly related to average slip and fault rupture area.

**TABLE 2
Regional Faults and Seismicity**

Fault Segment	Approximate Distance from Site (km)	Direction from Site	Mean Characteristic Moment Magnitude
N. San Andreas - Peninsula	5	West	7.20
N. San Andreas (1906 event)	5	West	8.05
San Gregorio Connected	12	West	7.50
N. San Andreas - North Coast	12	West	7.51
Total Hayward	24	Northeast	7.00
Total Hayward-Rodgers Creek	24	Northeast	7.33
Monte Vista-Shannon	37	Southeast	6.50
Mount Diablo Thrust	40	East	6.70
Rodgers Creek	40	North	7.07
Total Calaveras	41	East	7.03
Point Reyes	41	Northwest	6.90
Green Valley Connected	45	East	6.80

Since 1800, four major earthquakes (i.e., Magnitude > 6) have been recorded on the San Andreas fault. In 1836, an earthquake with an estimated maximum intensity of VII on the Modified Mercalli (MM) Intensity Scale occurred east of Monterey Bay on the San Andreas fault (Topozada and Borchardt 1998). The estimated moment magnitude, M_w , for this earthquake is about 6.25. In 1838, an earthquake occurred on the Peninsula segment of the San Andreas fault. Severe shaking occurred with an MM of about VIII-IX, corresponding to an M_w of about 7.5. The San Francisco Earthquake of 1906 caused the most significant damage in the history of the Bay Area in terms of loss of lives and property damage. This earthquake created a surface rupture along the San Andreas fault from Shelter Cove to San Juan Bautista approximately 470 kilometers in length. It had a maximum intensity of XI (MM), an M_w of about 7.9, and was felt 560 kilometers away in Oregon, Nevada, and Los Angeles. The Loma Prieta Earthquake of

October 17, 1989 had an M_w of 6.9 and occurred about 92 kilometers southeast of the site. On August 24, 2014 an earthquake with an estimated maximum intensity of VIII (severe) on the MM scale occurred on the West Napa fault. This earthquake was the largest earthquake event in the San Francisco Bay Area since the Loma Prieta Earthquake. The M_w of the 2014 South Napa Earthquake was 6.0.

In 1868, an earthquake with an estimated maximum intensity of X on the MM scale occurred on the southern segment (between San Leandro and Fremont) of the Hayward fault. The estimated M_w for the earthquake is 7.0. In 1861, an earthquake of unknown magnitude (probably an M_w of about 6.5) was reported on the Calaveras fault. The most recent significant earthquake on this fault was the 1984 Morgan Hill earthquake ($M_w = 6.2$).

The U.S. Geological Survey's 2014 Working Group on California Earthquake Probabilities has compiled the earthquake fault research for the San Francisco Bay area in order to estimate the probability of fault segment rupture. They have determined that the overall probability of moment magnitude 6.7 or greater earthquake occurring in the San Francisco Region during the next 30 years (starting from 2014) is 72 percent. The highest probabilities are assigned to the Hayward fault, Calaveras fault, and the northern segment of the San Andreas fault. These probabilities are 14.3, 7.4, and 6.4 percent, respectively.

5.2 Geologic Hazards

During a major earthquake on a segment of one of the nearby faults, strong to very strong ground shaking is expected to occur at the project site. Strong shaking during an earthquake can result in ground failure such as that associated with soil liquefaction, lateral spreading, and cyclic densification. We used the results of the CPTs and borings performed for this investigation to evaluate the potential of these phenomena occurring at the project site.

5.2.1 Ground Shaking

The ground shaking intensity felt at the project site will depend on: 1) the size of the earthquake (magnitude), 2) the distance from the site to the fault source, 3) the directivity (focusing of

earthquake energy along the fault in the direction of the rupture), and 4) site-specific soil conditions. The site is 5 kilometers from the San Andreas fault. Therefore, the potential exists for a large earthquake to induce strong to violent ground shaking at the site during the life of the project.

5.2.2 Liquefaction and Liquefaction-Induced Settlement

When a saturated, cohesionless soil liquefies, it experiences a temporary loss of shear strength created by a transient rise in excess pore pressure generated by strong ground motion. Soil susceptible to liquefaction includes loose to medium dense sand and gravel, low-plasticity silt, and some low-plasticity clay deposits. Flow failure, lateral spreading, differential settlement, loss of bearing strength, ground fissures and sand boils are evidence of excess pore pressure generation and liquefaction. The site mapped outside of a liquefaction hazard zone, as shown on Figure 5 from the map titled *State of California, Seismic Hazard Zones, City and County of San Francisco, Official Map*, prepared by the California Geological Survey (CGS) and dated November 17, 2000.

Liquefaction susceptibility was assessed using the software CLiq v2.1 (GeoLogismiki, 2017). CLiq uses measured field CPT data and assesses liquefaction potential, including post-earthquake vertical settlement, given a user-defined earthquake magnitude and peak ground acceleration (PGA). We performed a liquefaction triggering analysis using our CPT data in accordance with the methodology by Boulanger and Idriss (2014).

Our analyses were performed using a “during earthquake” groundwater depth of 20 feet bgs. In accordance with the 2016 San Francisco Building Code (SFBC), we used a peak ground acceleration of 0.76 times gravity (g) in our liquefaction evaluation; this peak ground acceleration is consistent with the Maximum Considered Earthquake Geometric Mean (MCE_G) peak ground acceleration adjusted for site effects (PGA_M). We also used a moment magnitude of 8.05, corresponding to the mean characteristic moment magnitude of the San Andreas fault (Table 2).

The results of our liquefaction analysis indicate the soil at the site is sufficiently dense to resist liquefaction. Therefore, we preliminarily conclude that the potential for liquefaction and associated surface manifestations, such as settlement, loss of bearing capacity, sand boils, and lateral spreading, are nil.

5.2.3 Cyclic Densification

Cyclic densification (also referred to as differential compaction) of non-saturated sand (sand above groundwater table) can occur during an earthquake, resulting in settlement of the ground surface and overlying improvements. The CPTs indicate that the soil above the groundwater table at the site consists predominantly of dense to very dense silty sand, which is not susceptible to cyclic densification. Therefore, we preliminarily conclude that the potential for cyclic densification is nil.

5.2.4 Ground Surface Rupture

Historically, ground surface displacements closely follow the trace of geologically young faults. The site is not within an Earthquake Fault Zone, as defined by the Alquist-Priolo Earthquake Fault Zoning Act, and no known active or potentially active faults exist on the site. We therefore conclude the risk of fault offset at the site from a known active fault is very low. In a seismically active area, the remote possibility exists for future faulting in areas where no faults previously existed; however, we conclude the risk of surface faulting and consequent secondary ground failure from previously unknown faults is also very low.

6.0 PRELIMINARY CONCLUSIONS AND RECOMMENDATIONS

Based on the results of our engineering analyses using the data from the CPTs, we conclude there are no major geotechnical or geological issues that would preclude development of the site as proposed. The primary geotechnical issues affecting the proposed development include site grading and support of the proposed structures. These issues, as well as construction considerations and seismic design, are discussed in more detail in the following sections.

6.1 Foundations and Settlement

The results of borings and CPTs performed at the site indicate the central portion of the site is underlain by dense to very dense silty sand of the Colma formation. The western portion of the site is currently occupied by an embankment which measures approximately 30 feet high and has a footprint approximately 180 feet wide (east-west) and 1000 feet long (north-south). The embankment was likely constructed using soil excavated from the central portion of the site. We understand that current plans are to remove the western embankment and use the material to raise grades across the site. If spread uniformly, we estimate that this grading would raise site grades by approximately 4 to 5 feet; therefore, it is likely that some or all of the proposed structures will bottom in the newly placed fill. Provided that this fill is properly placed and well-compacted, we conclude conventional spread footings are appropriate for foundation support.

We preliminarily recommend that spread footings be designed using an allowable bearing pressure of 7,000 pounds per square foot (psf) for dead-plus-live loads; this pressure may be increased by one-third for total design loads, which include wind or seismic forces. Estimated total settlements will be on the order of 3/4 inch and differential settlement will be on the order of 1/2 inch over a 30-foot horizontal distance. Continuous footings should be at least 18 inches wide and isolated spread footings should be at least 36 inches wide. Footings should extend at least 18 inches below the lowest adjacent soil subgrade.

Lateral loads may be resisted by a combination of friction along the base of the footing and passive resistance against the vertical faces of the footing. To compute lateral resistance, we recommend using an equivalent fluid weight of 330 pounds per cubic foot (pcf); the upper foot

of soil should be ignored unless confined by a slab or pavement. Frictional resistance should be computed using a base friction coefficient of 0.40 where the footing is in direct contact with soil. The passive pressure and frictional resistance values include a factor of safety of at least 1.5 and may be used in combination without reduction.

6.2 Construction Considerations

Site demolition should include the removal of all existing improvements, including pavements, underground utilities, and buried foundations. In general, abandoned underground utilities should be removed to the property line or service connections and properly capped or plugged with concrete. Where existing utility lines are outside of the proposed building footprint and will not interfere with the proposed construction, they may be abandoned in-place provided the lines are filled with lean concrete or cement grout to the property line. Voids resulting from demolition activities should be properly backfilled with compacted fill following the recommendations provided later in this section.

The exposed soil subgrade is expected to generally consist of dense to very dense sand. However, if loose sand or weak clay is encountered, those materials should be removed and replaced with either properly compacted fill or lean concrete.

In areas that will receive fill, the soil subgrade exposed should be scarified to a depth of at least eight inches, moisture-conditioned to above optimum moisture content, and compacted to at least 90 percent relative compaction⁵. The soil subgrade should be compacted to at least 95 percent relative compaction if the soil consists of clean sand or gravel (defined as soil with less than 10 percent fines passing the No. 200 sieve). The soil subgrade should be kept moist until it is covered by fill.

Fill should consist of on-site soil or imported soil (select fill) that is free of organic matter, contains no rocks or lumps larger than three inches in greatest dimension, has a liquid limit of

⁵ Relative compaction refers to the in-place dry density of soil expressed as a percentage of the maximum dry density of the same material, as determined by the ASTM D1557 laboratory compaction procedure.

less than 40 and a plasticity index lower than 12, and is approved by the Geotechnical Engineer. It is anticipated that the embankment material will meet these criteria. Samples of proposed imported fill material should be submitted to the Geotechnical Engineer at least three business days prior to use at the site. The grading contractor should provide analytical test results or other suitable environmental documentation indicating the imported fill is free of hazardous materials at least three days before use at the site. If this data is not available, up to two weeks should be allowed to perform analytical testing on the proposed imported material.

Fill should be placed in horizontal lifts not exceeding eight inches in uncompacted thickness, moisture-conditioned to above optimum moisture content, and compacted to at least 90 percent relative compaction. Fill consisting of clean sand or gravel (defined as soil with less than 10 percent fines by weight) should be compacted to at least 95 percent relative compaction. Fill greater than five feet in thickness, fill placed below proposed foundations, or fill placed within the upper foot of vehicular pavement soil subgrade should also be compacted to at least 95 percent relative compaction.

6.3 Soil Corrosivity

Corrosivity analyses were performed by Project X Corrosion Engineering on a sample of the native soil from boring B-2 at a depth of 15 feet bgs. The results of the tests are presented in Appendix B of this report. Based on the results of the laboratory corrosivity analyses performed on the samples, we conclude the soil is “negligibly corrosive” to metal with respect to resistivity, sulfate ion concentration, and pH. The chloride ion concentration classifies as “mildly corrosive”. Accordingly, all buried metallic structures and reinforcing steel in concrete structures should be protected against corrosion depending upon the critical nature of the structure. If it is necessary to have metal in contact with soil, a corrosion engineer should be consulted to provide recommendations for corrosion protection.

6.4 Seismic Design

We anticipate the proposed building will be designed using the seismic provisions in the 2016 San Francisco Building Code (SFBC). We preliminarily conclude a Site Class D designation should be used for seismic design. The latitude and longitude of the site are 37.7238° and -122.4553° , respectively. In accordance with the 2016 CBC, we recommend the following:

- $S_S = 1.937g$, $S_I = 0.907g$
- $S_{MS} = 1.937g$, $S_{M1} = 1.361g$
- $S_{DS} = 1.291g$, $S_{D1} = 0.907g$
- Seismic Design Category E for Risk Categories I, II, and III.

7.0 ADDITIONAL GEOTECHNICAL SERVICES

The preliminary conclusions and recommendations presented within are based on a preliminary field investigation and not intended for final design. Prior to final design, we should be retained to provide a final geotechnical report based on a supplemental field investigation. Additional borings and CPTs will be required to further evaluate the subsurface conditions beneath the site and develop final foundation design recommendations. After our final report has been completed and the design team has selected a foundation system, we should review the project plans and specifications prior to construction to check their conformance with the intent of our final recommendations. During construction, we should observe site preparation, foundation installation, and the placement and compaction of backfill. These observations will allow us to compare the actual with the anticipated soil conditions and to check if the contractor's work conforms with the geotechnical aspects of the plans and specifications.

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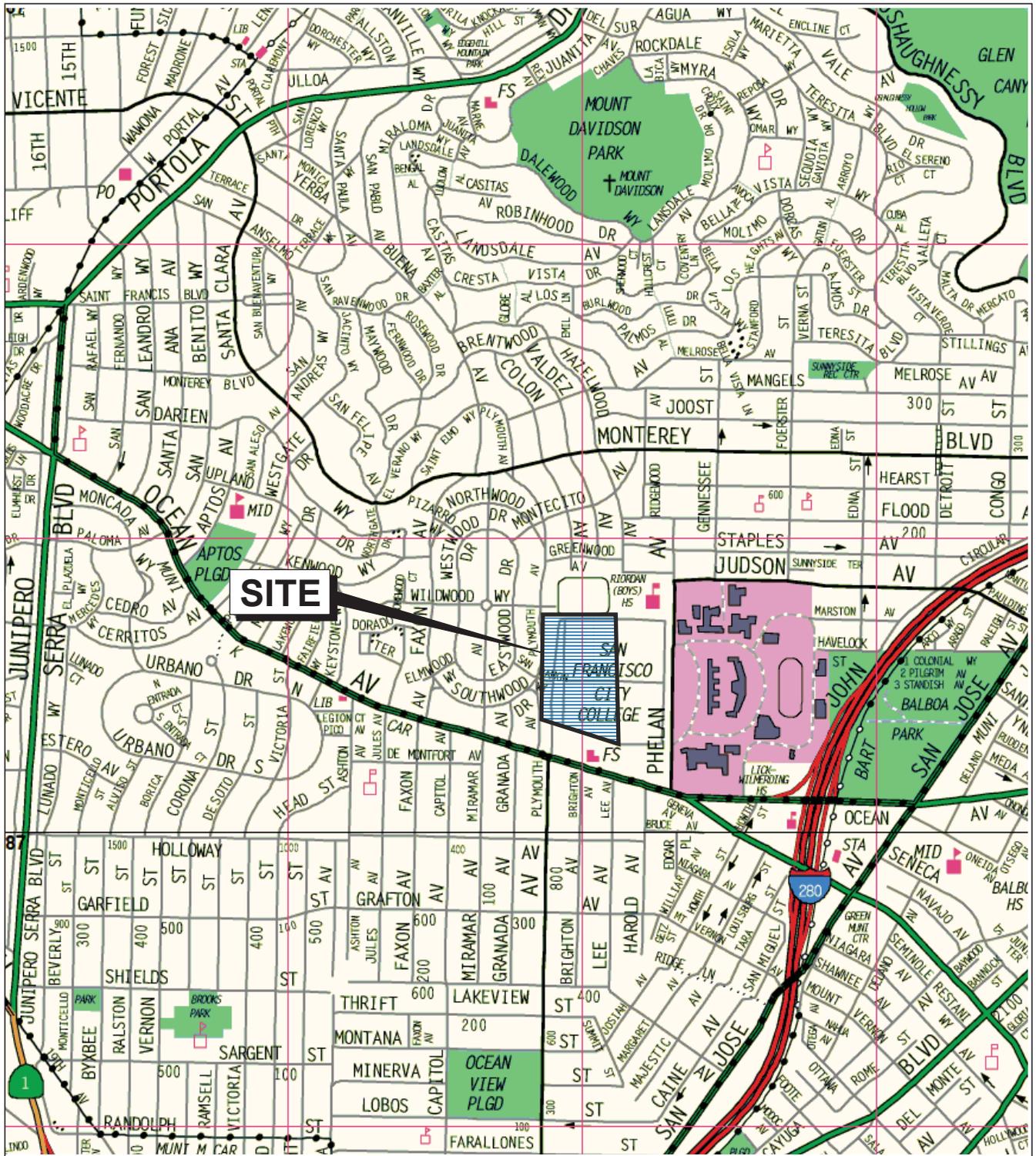
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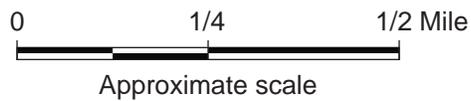
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FIGURES



Base map: The Thomas Guide
San Francisco County
2002



BALBOA RESERVOIR
San Francisco, California

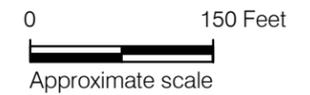
SITE LOCATION MAP





EXPLANATION

- B-1  Approximate location of boring by Rockridge Geotechnical Inc., January 3, 2018
- CPT-1  Approximate location of cone penetration test by Rockridge Geotechnical Inc., January 3, 2018
-  Project limits



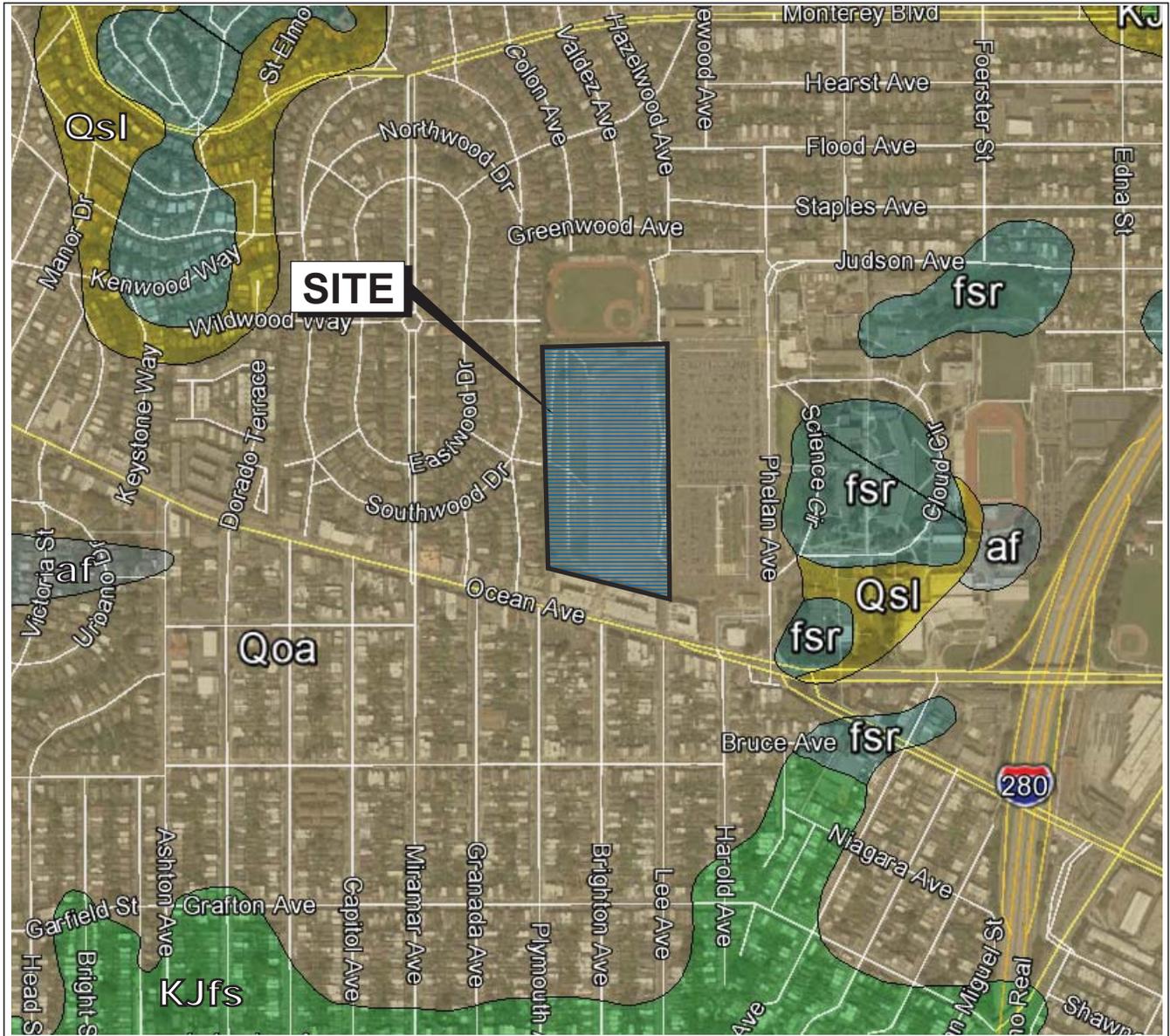
Base map: Google Earth, 2017.

BALBOA RESERVOIR
San Francisco, California

SITE PLAN

Date 01/10/18	Project No. 17-1425	Figure 2
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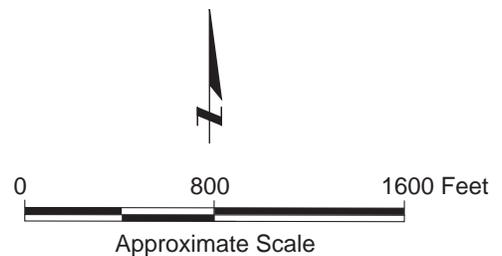


Base map: Google Earth with U.S. Geological Survey (USGS), San Francisco County, 2016.

EXPLANATION

- af Artificial Fill
- QsI Hillslope Deposits (Quaternary)
- Qoa Alluvium (early Pleistocene)
- KJfs Franciscan Complex sedimentary rocks (Early Cretaceous and (or) Late Jurassic)
- fsr Franciscan Complex melange (Eocene, Paleocene, and (or) Late Cretaceous)

— Geologic contact: dashed where approximate and dotted where concealed, queried where uncertain



BALBOA RESERVOIR
San Francisco, California

REGIONAL GEOLOGIC MAP

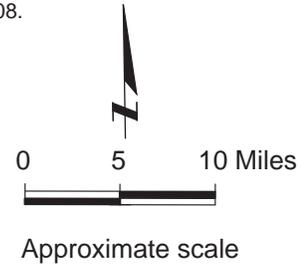




Base Map: U.S. Geological Survey (USGS), National Seismic Hazards Maps - Fault Sources, 2008.

EXPLANATION

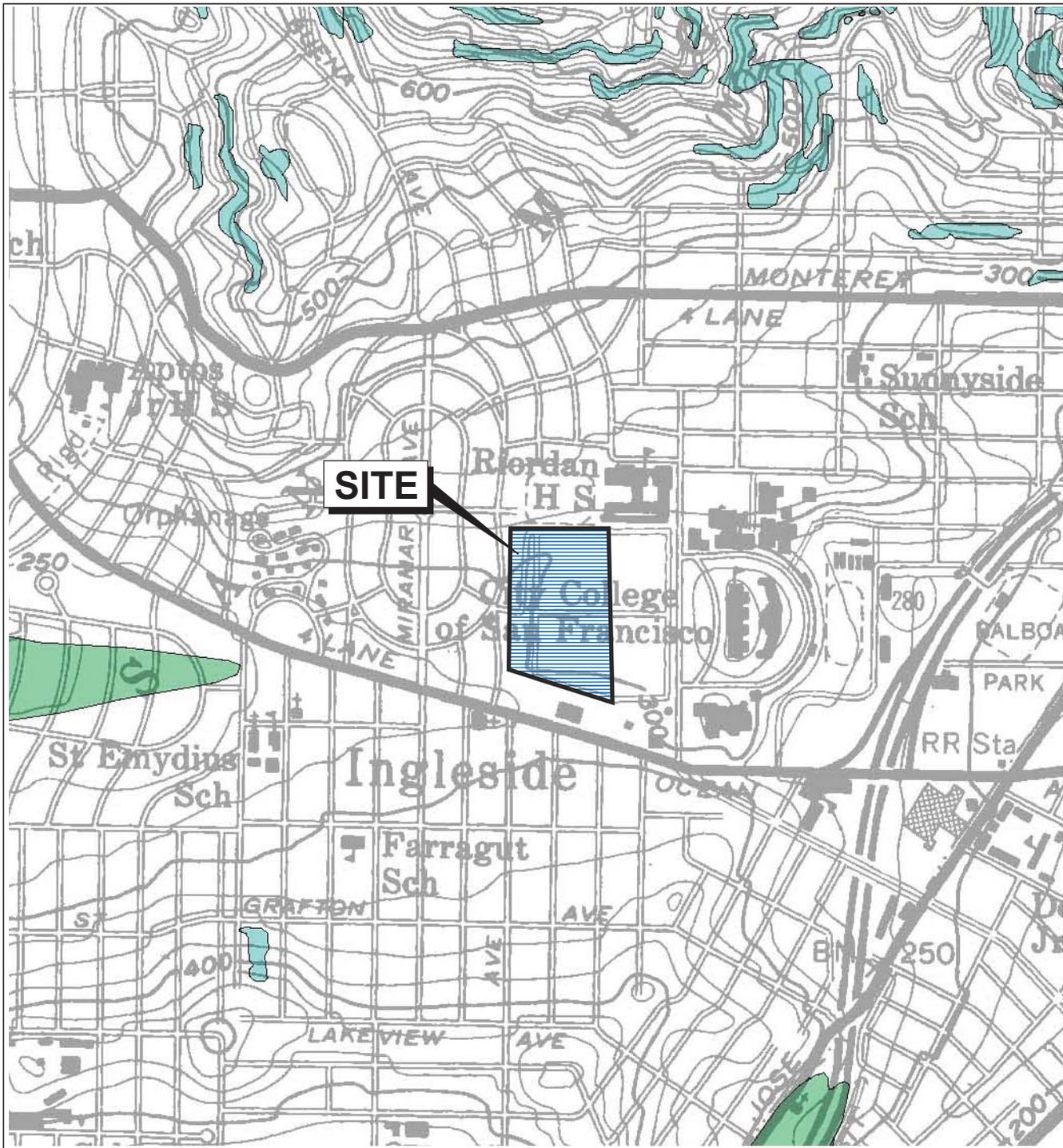
-  Strike slip
-  Thrust (Reverse)
-  Normal



BALBOA RESERVOIR
San Francisco, California

REGIONAL FAULT MAP





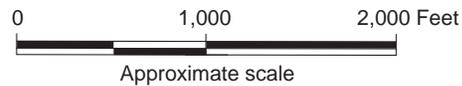
EXPLANATION



Liquefaction; Areas where historic occurrence of liquefaction, or local topographic, geological, geotechnical, and subsurface water conditions indicate a potential for permanent ground displacements.



Earthquake-Induced Landslides; Areas where previous occurrence of landslide movement, or local topographic, geological, geotechnical, and subsurface water conditions indicate a potential for permanent ground displacements.



Reference:
State of California "Seismic Hazard Zones"
City and County of San Francisco
Released on November 17, 2000

BALBOA RESERVOIR
San Francisco, California

SEISMIC HAZARDS ZONE MAP



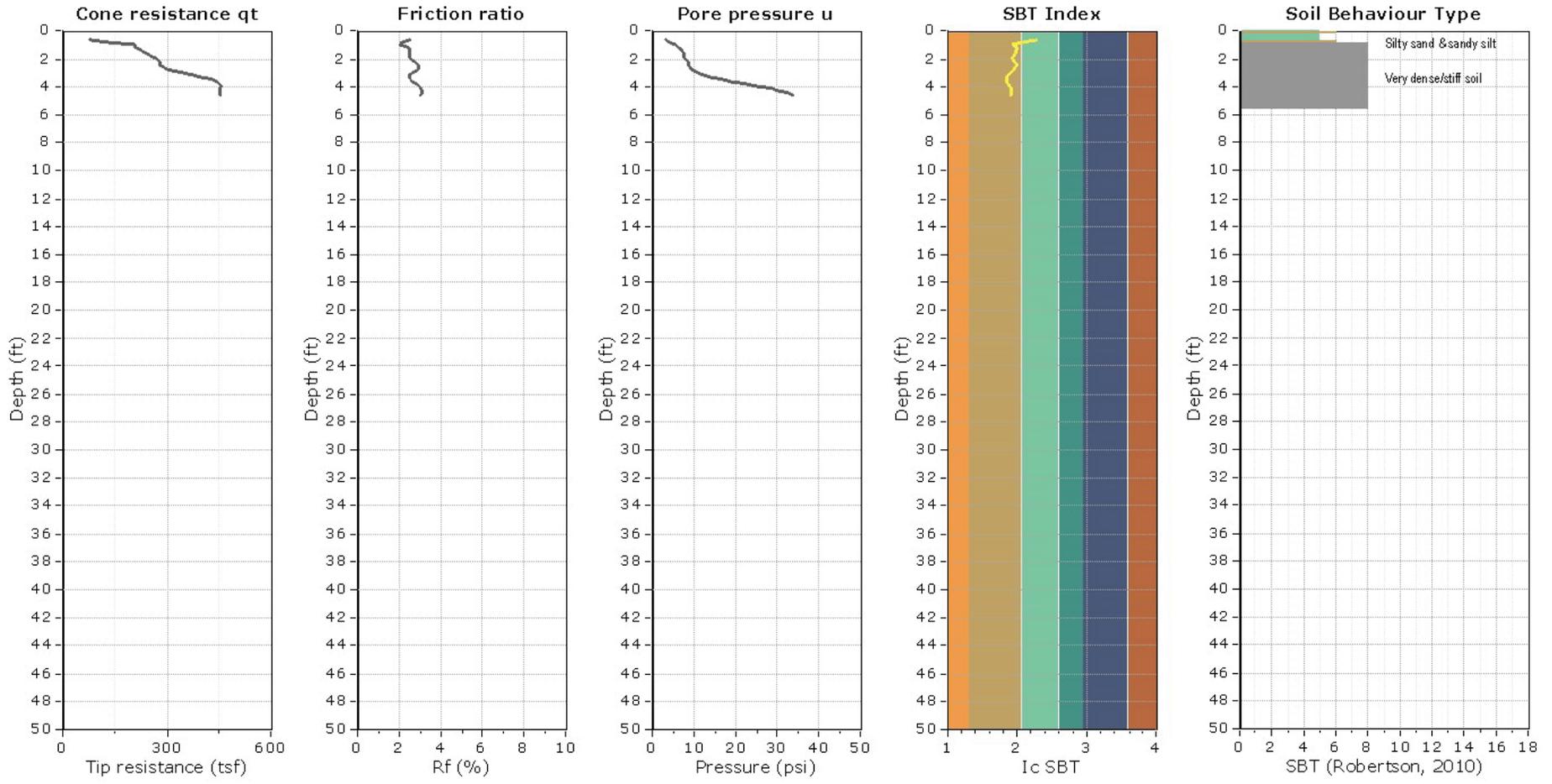
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APPENDIX A

Cone Penetration Test Results and Logs of Borings

DRAFT



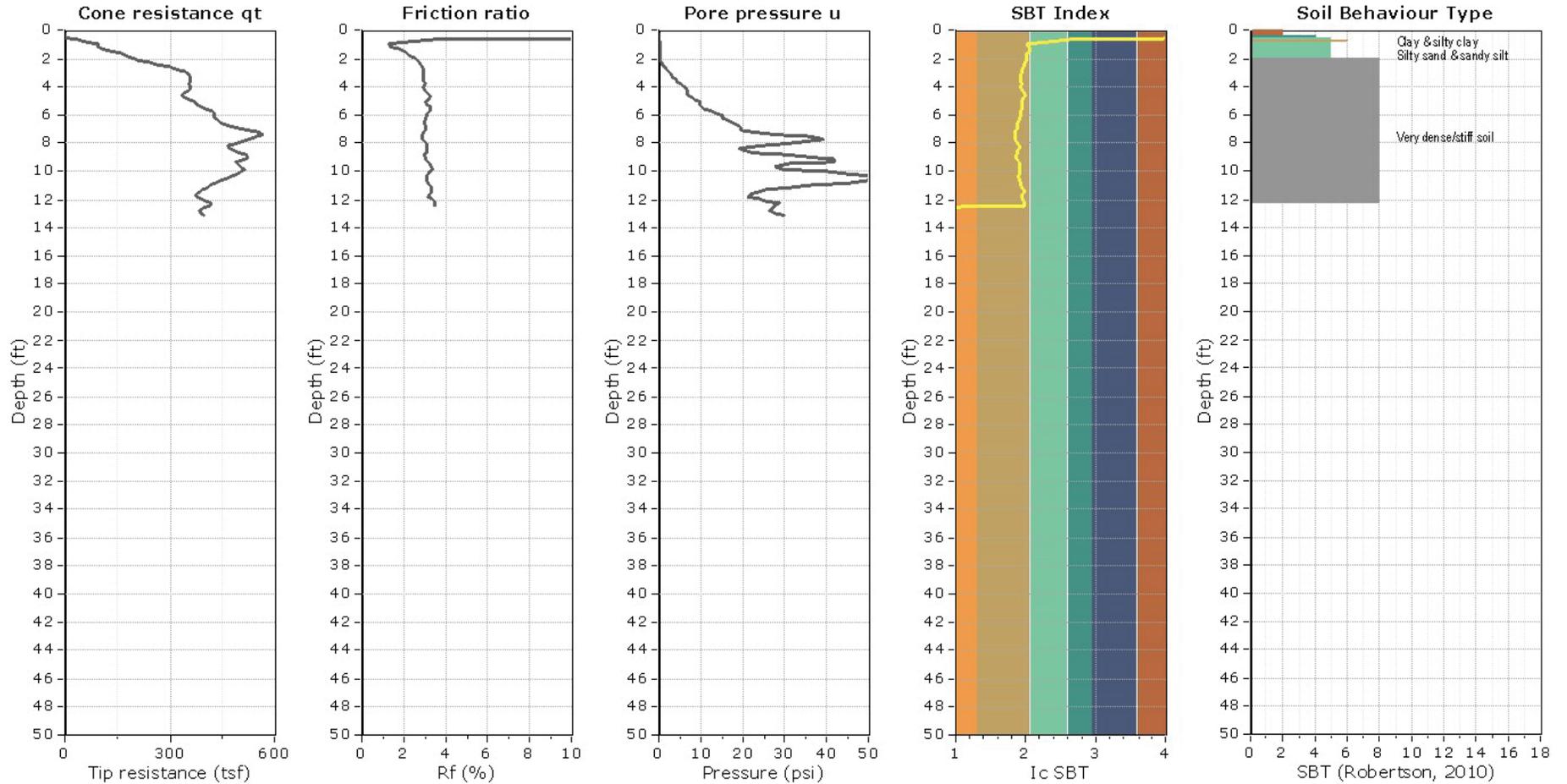
Total depth: 4.59 ft, Date: 1/3/2018 (Refusal at 4.6 on second attempt)
 Groundwater not measured
 Cone Operator: Middle Earth Geo Testing, Inc.

SBT legend

- 1. Sensitive fine grained
- 4. Clayey silt to silty clay
- 7. Gravely sand to sand
- 2. Organic material
- 5. Silty sand to sandy silt
- 8. Very stiff sand to clayey sand
- 3. Clay to silty clay
- 6. Clean sand to silty sand
- 9. Very stiff fine grained

BALBOA RESERVOIR San Francisco, California	CONE PENETRATION TEST RESULTS CPT-1		
ROCKRIDGE GEOTECHNICAL	Date 01/16/18	Project No. 17-1425	Figure A-1

DRAFT



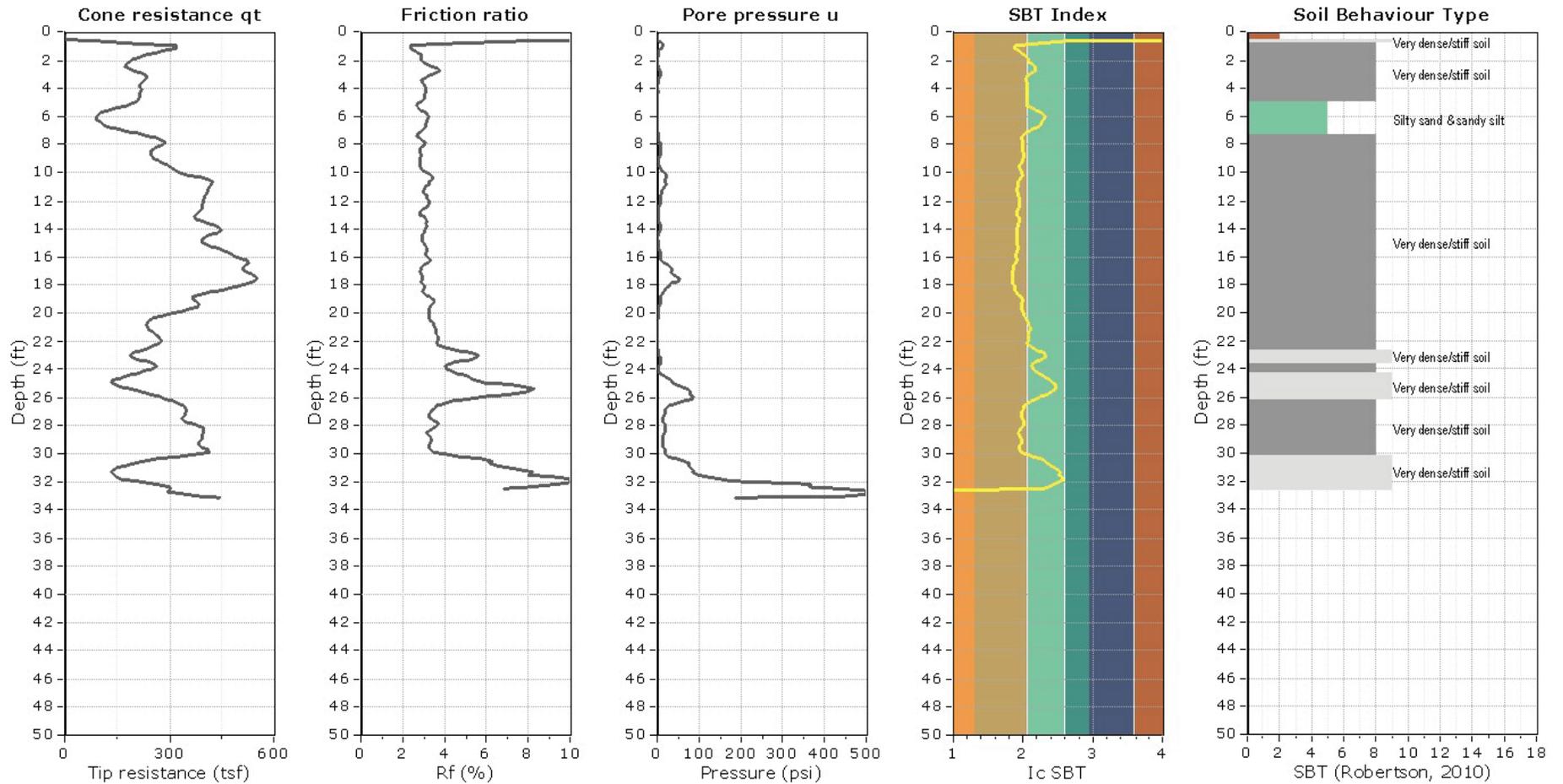
Total depth: 13.12 ft, Date: 1/3/2018
 Groundwater not measured
 Cone Operator: Middle Earth Geo Testing, Inc.

SBT legend

- 1. Sensitive fine grained
- 2. Organic material
- 3. Clay to silty clay
- 4. Clayey silt to silty clay
- 5. Silty sand to sandy silt
- 6. Clean sand to silty sand
- 7. Gravely sand to sand
- 8. Very stiff sand to clayey sand
- 9. Very stiff fine grained

BALBOA RESERVOIR San Francisco, California	CONE PENETRATION TEST RESULTS CPT-2		
ROCKRIDGE GEOTECHNICAL	Date 01/16/18	Project No. 17-1425	Figure A-2

DRAFT



Total depth: 33.14 ft, Date: 1/3/2018
 Groundwater not measured
 Cone Operator: Middle Earth Geo Testing, Inc.

SBT legend

- 1. Sensitive fine grained
- 4. Clayey silt to silty clay
- 7. Gravely sand to sand
- 2. Organic material
- 5. Silty sand to sandy silt
- 8. Very stiff sand to clayey sand
- 3. Clay to silty clay
- 6. Clean sand to silty sand
- 9. Very stiff fine grained

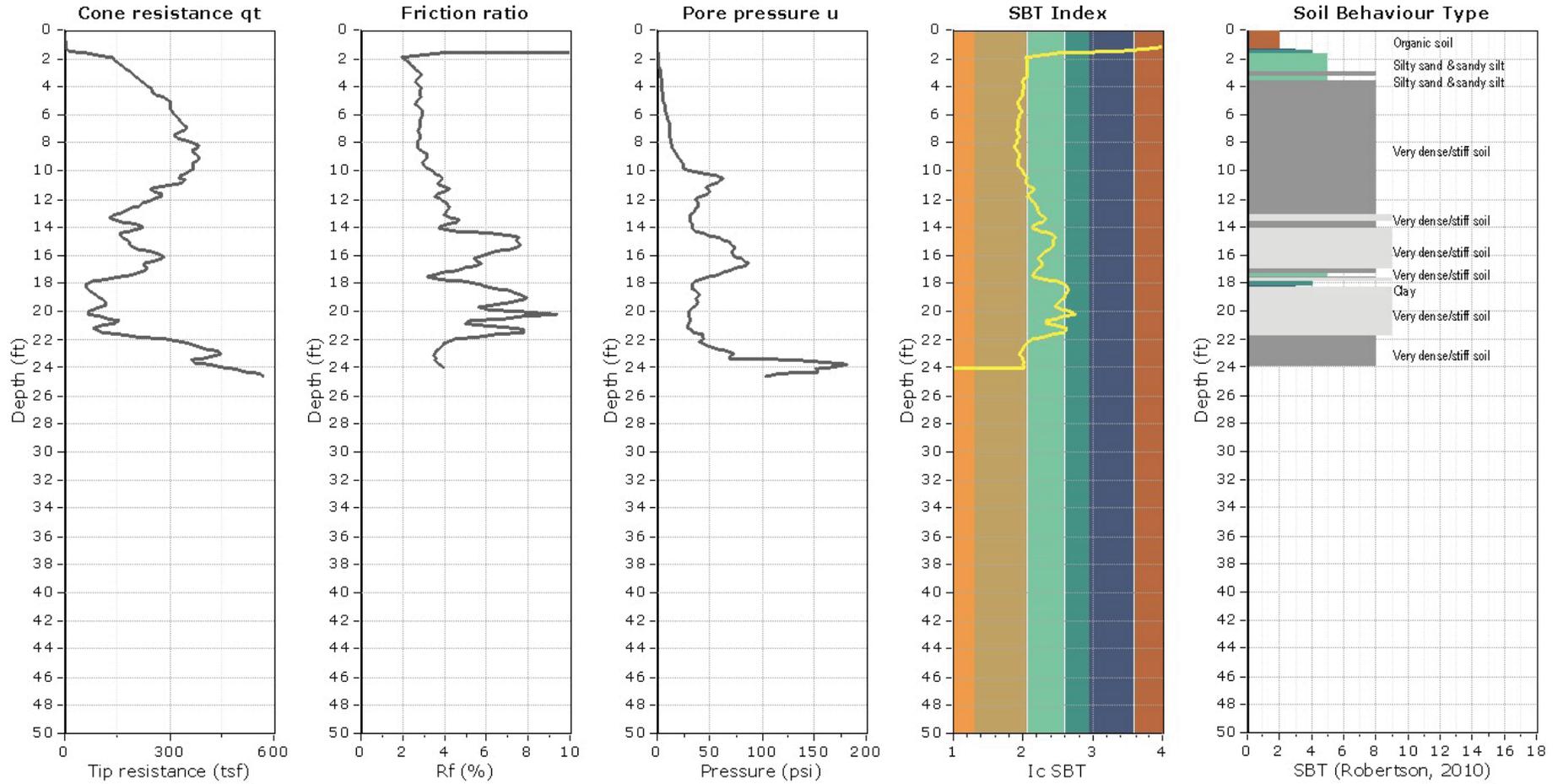
BALBOA RESERVOIR
 San Francisco, California



CONE PENETRATION TEST RESULTS
CPT-3

Date 01/16/18 | Project No. 17-1425 | Figure A-3

DRAFT



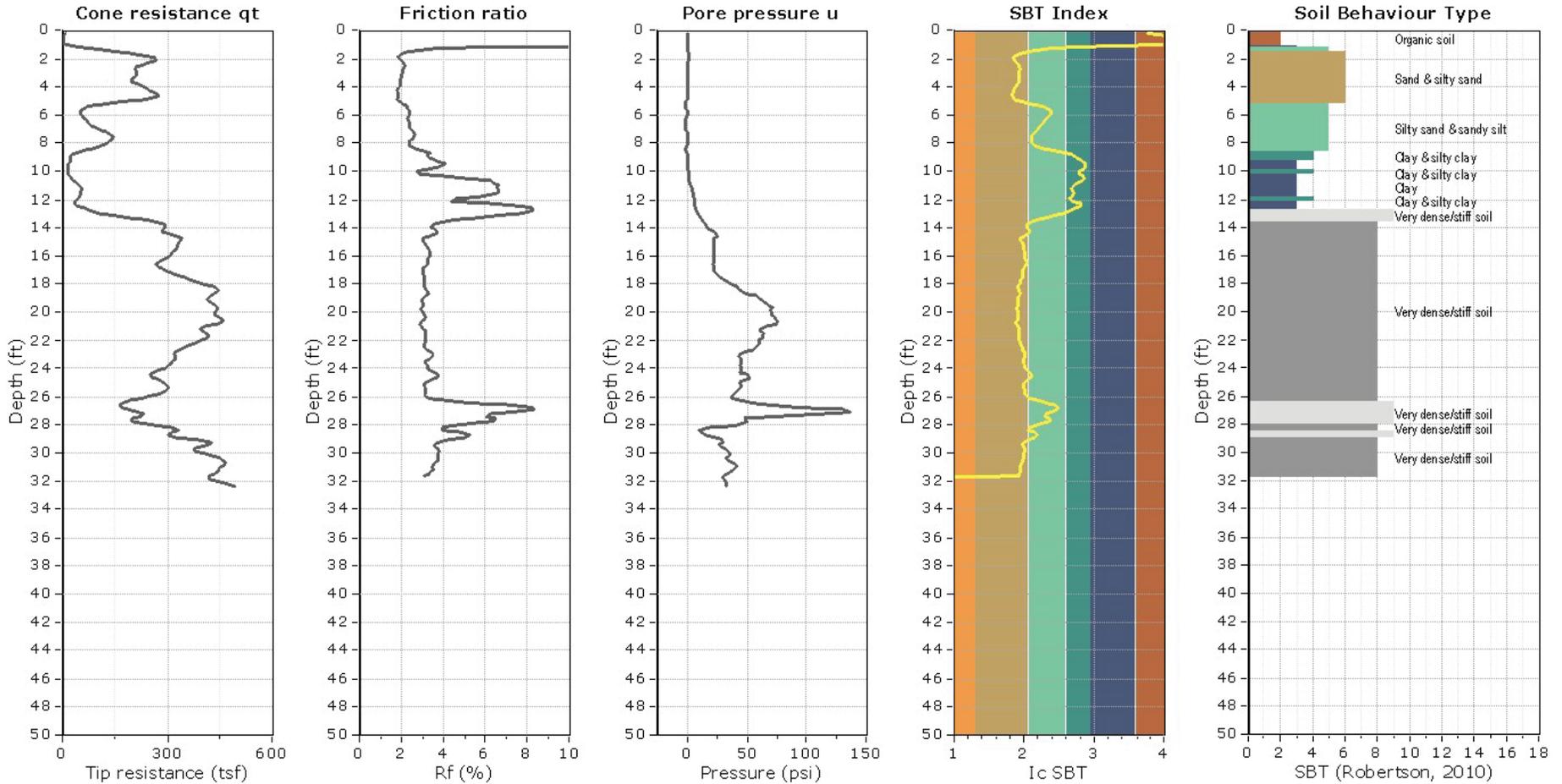
Total depth: 24.61 ft, Date: 1/3/2018
 Groundwater not measured
 Cone Operator: Middle Earth Geo Testing, Inc.

SBT legend

- 1. Sensitive fine grained
- 4. Clayey silt to silty clay
- 7. Gravely sand to sand
- 2. Organic material
- 5. Silty sand to sandy silt
- 8. Very stiff sand to clayey sand
- 3. Clay to silty clay
- 6. Clean sand to silty sand
- 9. Very stiff fine grained

BALBOA RESERVOIR San Francisco, California	CONE PENETRATION TEST RESULTS CPT-4		
ROCKRIDGE GEOTECHNICAL	Date 01/16/18	Project No. 17-1425	Figure A-4

DRAFT



Total depth: 32.32 ft, Date: 1/3/2018
 Groundwater not measured
 Cone Operator: Middle Earth Geo Testing, Inc.

SBT legend

- 1. Sensitive fine grained
- 4. Clayey silt to silty clay
- 7. Gravely sand to sand
- 2. Organic material
- 5. Silty sand to sandy silt
- 8. Very stiff sand to clayey sand
- 3. Clay to silty clay
- 6. Clean sand to silty sand
- 9. Very stiff fine grained

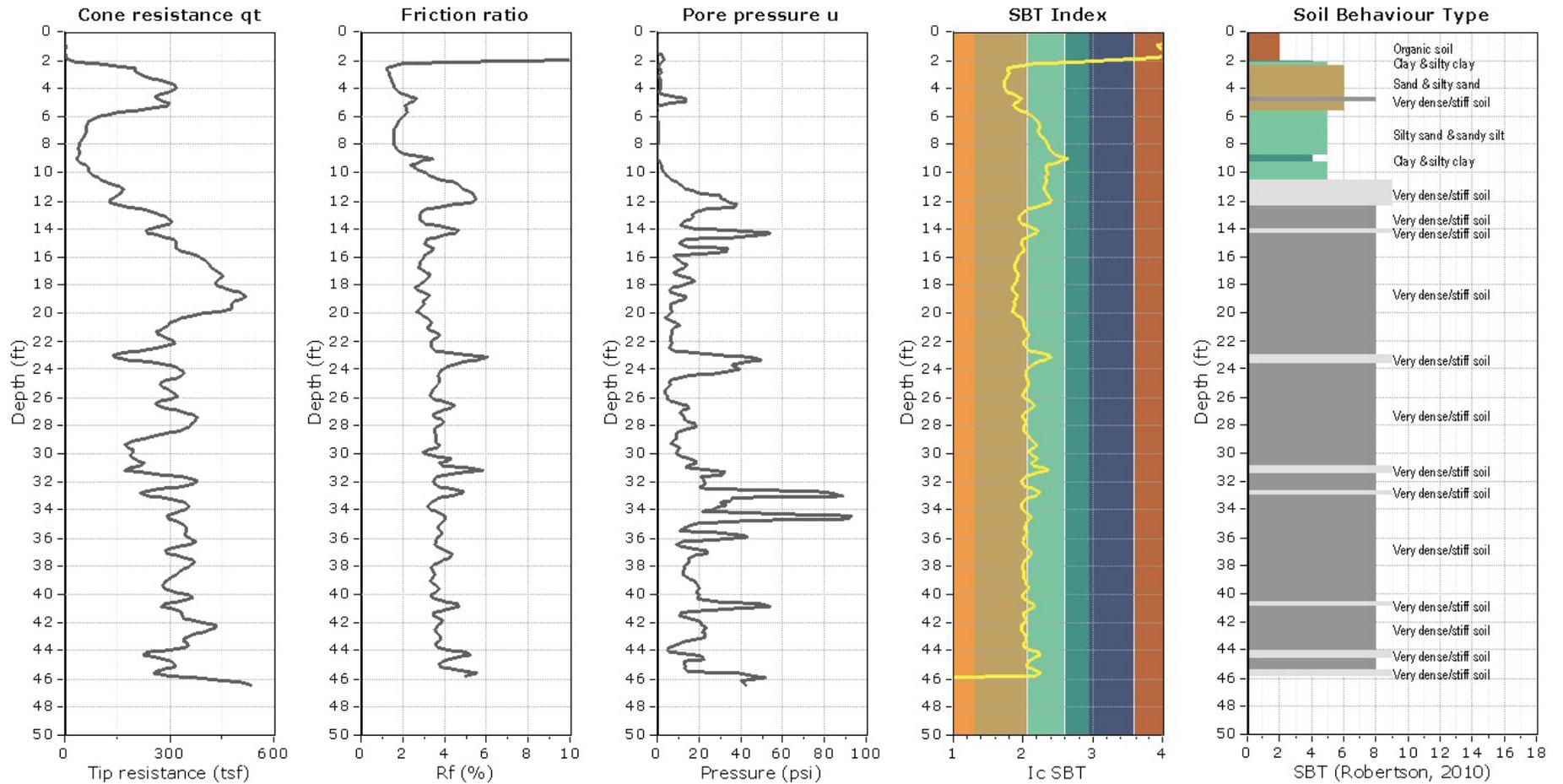
BALBOA RESERVOIR
 San Francisco, California



CONE PENETRATION TEST RESULTS
CPT-5

Date 01/16/18 | Project No. 17-1425 | Figure A-5

DRAFT



Total depth: 46.42 ft, Date: 1/3/2018
 Groundwater not measured
 Cone Operator: Middle Earth Geo Testing, Inc.

SBT legend

- 1. Sensitive fine grained
- 2. Organic material
- 3. Clay to silty clay
- 4. Clayey silt to silty clay
- 5. Silty sand to sandy silt
- 6. Clean sand to silty sand
- 7. Gravely sand to sand
- 8. Very stiff sand to clayey sand
- 9. Very stiff fine grained

BALBOA RESERVOIR San Francisco, California	CONE PENETRATION TEST RESULTS CPT-6		
ROCKRIDGE GEOTECHNICAL	Date 01/16/18	Project No. 17-1425	Figure A-6

PROJECT:		BALBOA RESERVOIR San Francisco, California		Log of Boring B-1 PAGE 1 OF 1															
Boring location:		See Site Plan, Figure 2		Logged by: D. Landkamer															
Date started:		1/3/18	Date finished:		1/3/18														
Drilling method:		Solid Stem Auger																	
Hammer weight/drop:		140 lbs./30 inches	Hammer type:		Safety/Rope & Cathead														
Sampler:		Standard Penetration Test (SPT)																	
DEPTH (feet)	SAMPLES				LITHOLOGY	MATERIAL DESCRIPTION	Type of Strength Test	Confining Pressure Lbs/Sq Ft	Shear Strength Lbs/Sq Ft	Fines %	Natural Moisture Content, %	Dry Density Lbs/Cu Ft							
	Sampler Type	Sample	Blows/6"	SPT N-Value ¹															
1	SPT		13	48	SM	SILTY SAND (SM) olive-brown, dense, dry, fine-grained sand, with clay, weak cementation, trace rootlets													
2			22										orange-brown						
3			18																
4	SPT		16	53		6 inches gravel layer very dense, moist, no cementation													
5			21																
6			23																
7	SPT		13	36		dense													
8			16																
9			14																
10	SPT		6	14		red-brown, medium dense, decreased silt content, no clay													
11			5																
12			7																
13	SPT		13	35		orange-brown, dense													
14			14																
15			15																
16	SPT		18	58		very dense, increased silt content													
17			20																
18			28																
19	SPT		24	82		yellow-brown													
20			30																
21			38																
22																			
23																			
24																			
25																			
26																			
27																			
28																			
29																			
30																			

ROCKRIDGE 17-1425.GPJ TR.GDT 1/10/18

Boring terminated at a depth of 26.5 feet below ground surface.
Boring backfilled with cement grout.
Groundwater not encountered during drilling.

¹ SPT blow counts for the last two increments were converted to SPT N-Values using a factor of 1.2 to account for sampler type and hammer energy.



PROJECT:		BALBOA RESERVOIR San Francisco, California			Log of Boring B-2 PAGE 1 OF 1							
Boring location: See Site Plan, Figure 2					Logged by: D. Landkamer							
Date started: 1/3/18		Date finished: 1/3/18										
Drilling method: Solid Stem Auger												
Hammer weight/drop: 140 lbs./30 inches		Hammer type: Safety/Rope & Cathead			LABORATORY TEST DATA							
Sampler: Standard Penetration Test (SPT)												
DEPTH (feet)	SAMPLES				LITHOLOGY	MATERIAL DESCRIPTION	Type of Strength Test	Confining Pressure Lbs/Sq Ft	Shear Strength Lbs/Sq Ft	Fines %	Natural Moisture Content, %	Dry Density Lbs/Cu Ft
	Sampler Type	Sample	Blows/6" SPT N-Value ¹									
1					SM	SILTY SAND (SM) orange-brown, very dense, moist, fine-grained sand, trace clay						
2	SPT		21 22 21	52								
3												
4	SPT		11 22 22	53								
5												
6	SPT		17 23 26	54								
7						SM						
8												
9												
10												
11	SPT		10 19 23	50								
12												
13						SC						
14												
15												
16	SPT		14 16 22	46								
17												
18												
19						SM						
20												
21	SPT		16 18 27	54								
22												
23												
24												
25						SM						
26	SPT		10 13 22	42								
27												
28												
29												
30												

ROCKRIDGE 17-1425.GPJ TR.GDT 1/10/18

Boring terminated at a depth of 26.5 feet below ground surface.
 Boring backfilled with cement grout.
 Groundwater not encountered during drilling.

¹ SPT blow counts for the last two increments were converted to SPT N-Values using a factor of 1.2 to account for sampler type and hammer energy.



PROJECT:		BALBOA RESERVOIR San Francisco, California		Log of Boring B-3 PAGE 1 OF 1														
Boring location: See Site Plan, Figure 2			Logged by: D. Landkamer															
Date started: 1/3/18		Date finished: 1/3/18																
Drilling method: Solid Stem Auger																		
Hammer weight/drop: 140 lbs./30 inches		Hammer type: Safety/Rope & Cathead		LABORATORY TEST DATA														
Sampler: Standard Penetration Test (SPT)																		
DEPTH (feet)	SAMPLES				LITHOLOGY	MATERIAL DESCRIPTION	Type of Strength Test	Confining Pressure Lbs/Sq Ft	Shear Strength Lbs/Sq Ft	Fines %	Natural Moisture Content, %	Dry Density Lbs/Cu Ft						
	Sampler Type	Sample	Blows/6"	SPT N-Value ¹														
1	SPT		7	40	SP-SM	SAND with SILT (SP-SM) olive gray, dense, dry to moist, fine-grained sand												
2			13															
3			20															
4	SPT		13	34			SP-SM	yellow-brown and olive-gray										
5			13															
6	SPT		15	55					SP-SM	very dense, moist								
7			21															
8			25															
9																		
10	SPT		21	59							SP-SM							
11			23															
12			26															
13																		
14																		
15																		
16																		
17																		
18																		
19																		
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29																		
30																		

ROCKRIDGE 17-1425.GPJ TR.GDT 1/10/18

Boring terminated at a depth of 11.5 feet below ground surface.
Boring backfilled with cement grout.
Groundwater not encountered during drilling.

¹ SPT blow counts for the last two increments were converted to SPT N-Values using a factor of 1.2 to account for sampler type and hammer energy.



PROJECT:		BALBOA RESERVOIR San Francisco, California		Log of Boring B-4				PAGE 1 OF 1				
Boring location: See Site Plan, Figure 2						Logged by: D. Landkamer						
Date started: 1/3/18			Date finished: 1/3/18									
Drilling method: Solid Stem Auger												
Hammer weight/drop: 140 lbs./30 inches			Hammer type: Safety/Rope & Cathead			LABORATORY TEST DATA						
Sampler: Standard Penetration Test (SPT)												
DEPTH (feet)	SAMPLES				LITHOLOGY	MATERIAL DESCRIPTION	Type of Strength Test	Confining Pressure Lbs/Sq Ft	Shear Strength Lbs/Sq Ft	Fines %	Natural Moisture Content, %	Dry Density Lbs/Cu Ft
	Sampler Type	Sample	Blows/6"	SPT N-Value ¹								
1	SPT		7	38	SC	CLAYEY SAND with GRAVEL (SC) brown to red-brown, medium dense, moist, fine- to medium-grained sand						
2			14									
3	SPT		6	23	SM	SILTY SAND (SM) brown, dense, moist, fine- to medium-grained sand						
4			7									
5	SPT		14	48		orange-brown, medium dense, with clay						
6			20									
7						brown, no clay						
8												
9												
10												
11												
12												
13												
14												
15												
16												
17												
18												
19												
20												
21												
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30												

ROCKRIDGE 17-1425.GPJ TR.GDT 1/10/18

Boring terminated at a depth of 6.5 feet below ground surface.
Boring backfilled with cement grout.
Groundwater not encountered during drilling.

¹ SPT blow counts for the last two increments were converted to SPT N-Values using a factor of 1.2 to account for sampler type and hammer energy.

Project No.	Figure
17-1425	A-10

UNIFIED SOIL CLASSIFICATION SYSTEM		
Major Divisions	Symbols	Typical Names
Coarse-Grained Soils (more than half of soil > no. 200 sieve size)	Gravels (More than half of coarse fraction > no. 4 sieve size)	GW Well-graded gravels or gravel-sand mixtures, little or no fines
		GP Poorly-graded gravels or gravel-sand mixtures, little or no fines
		GM Silty gravels, gravel-sand-silt mixtures
		GC Clayey gravels, gravel-sand-clay mixtures
	Sands (More than half of coarse fraction < no. 4 sieve size)	SW Well-graded sands or gravelly sands, little or no fines
		SP Poorly-graded sands or gravelly sands, little or no fines
		SM Silty sands, sand-silt mixtures
		SC Clayey sands, sand-clay mixtures
Fine-Grained Soils (more than half of soil < no. 200 sieve size)	Silts and Clays LL = < 50	ML Inorganic silts and clayey silts of low plasticity, sandy silts, gravelly silts
		CL Inorganic clays of low to medium plasticity, gravelly clays, sandy clays, lean clays
		OL Organic silts and organic silt-clays of low plasticity
	Silts and Clays LL = > 50	MH Inorganic silts of high plasticity
		CH Inorganic clays of high plasticity, fat clays
		OH Organic silts and clays of high plasticity
Highly Organic Soils	PT Peat and other highly organic soils	

GRAIN SIZE CHART		
Classification	Range of Grain Sizes	
	U.S. Standard Sieve Size	Grain Size in Millimeters
Boulders	Above 12"	Above 305
Cobbles	12" to 3"	305 to 76.2
Gravel coarse fine	3" to No. 4	76.2 to 4.76
	3" to 3/4"	76.2 to 19.1
Sand coarse medium fine	3/4" to No. 4	19.1 to 4.76
	No. 4 to No. 200	4.76 to 0.075
	No. 4 to No. 10	4.76 to 2.00
	No. 10 to No. 40	2.00 to 0.420
	No. 40 to No. 200	0.420 to 0.075
Silt and Clay	Below No. 200	Below 0.075

SAMPLE DESIGNATIONS/SYMBOLS

- Sample taken with Sprague & Henwood split-barrel sampler with a 3.0-inch outside diameter and a 2.43-inch inside diameter. Darkened area indicates soil recovered
- Classification sample taken with Standard Penetration Test sampler
- Undisturbed sample taken with thin-walled tube
- Disturbed sample
- Sampling attempted with no recovery
- Core sample
- Analytical laboratory sample
- Sample taken with Direct Push sampler
- Sonic

- Unstabilized groundwater level
- Stabilized groundwater level

SAMPLER TYPE

- | | |
|---|--|
| <ul style="list-style-type: none"> C Core barrel CA California split-barrel sampler with 2.5-inch outside diameter and a 1.93-inch inside diameter D&M Dames & Moore piston sampler using 2.5-inch outside diameter, thin-walled tube O Osterberg piston sampler using 3.0-inch outside diameter, thin-walled Shelby tube | <ul style="list-style-type: none"> PT Pitcher tube sampler using 3.0-inch outside diameter, thin-walled Shelby tube S&H Sprague & Henwood split-barrel sampler with a 3.0-inch outside diameter and a 2.43-inch inside diameter SPT Standard Penetration Test (SPT) split-barrel sampler with a 2.0-inch outside diameter and a 1.5-inch inside diameter ST Shelby Tube (3.0-inch outside diameter, thin-walled tube) advanced with hydraulic pressure |
|---|--|

BALBOA RESERVOIR San Francisco, California	CLASSIFICATION CHART			
	<table style="width: 100%; border: none;"> <tr> <td style="border: none;">Date 01/05/18</td> <td style="border: none;">Project No. 17-1425</td> <td style="border: none;">Figure A-11</td> </tr> </table>	Date 01/05/18	Project No. 17-1425	Figure A-11
Date 01/05/18	Project No. 17-1425	Figure A-11		

DRAFT



APPENDIX B
Corrosivity Test Results



Results Only Soil Testing for Balboa Reservoir

January 15, 2018

**Prepared for:
Clayton Proto
Rockridge Geotechnical
270 Grand Ave,
Oakland, CA 94610
cjproto@rockridgegeo.com**

**Project X Job#: S180112A
Client Job or PO#: 17-1425**



Soil Analysis Lab Results

Client: Rockridge Geotechnical
 Job Name: Balboa Reservoir
 Client Job Number: 17-1425
 Project X Job Number: S180112A
 January 15, 2018

	Method	ASTM G187		ASTM D516		ASTM D512B		SM 4500-NO3-E	SM 4500-NH3-C	SM 4500-S2-D	ASTM G200	ASTM G51
Bore# / Description	Depth	Resistivity		Sulfates		Chlorides		Nitrate	Ammonia	Sulfide	Redox	pH
	(ft)	As Rec'd	Minimum	(mg/kg)	(wt%)	(mg/kg)	(wt%)	(mg/kg)	(mg/kg)	(mg/kg)	(mV)	
B-2 #5	15.0	12,060	10,050	120	0.0120	255	0.0255	165	97.5	5.70	211	7.99

Unk = Unknown
 NT = Not Tested
 mg/kg = milligrams per kilogram (parts per million) of dry soil weight
 mg/L - milligrams per liter of liquid volume
 Chemical Analysis performed on 1:3 Soil-To-Water extract

Please call if you have any questions.

Prepared by,



Nathan Jacob,
 Lab Technician

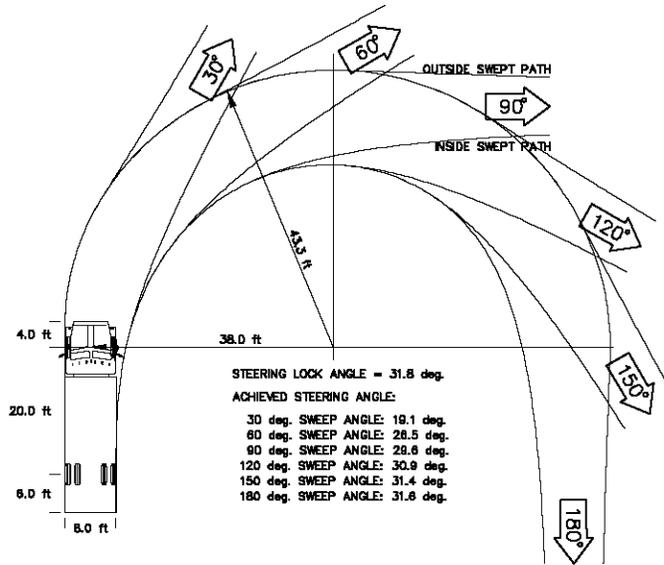
Respectfully Submitted,



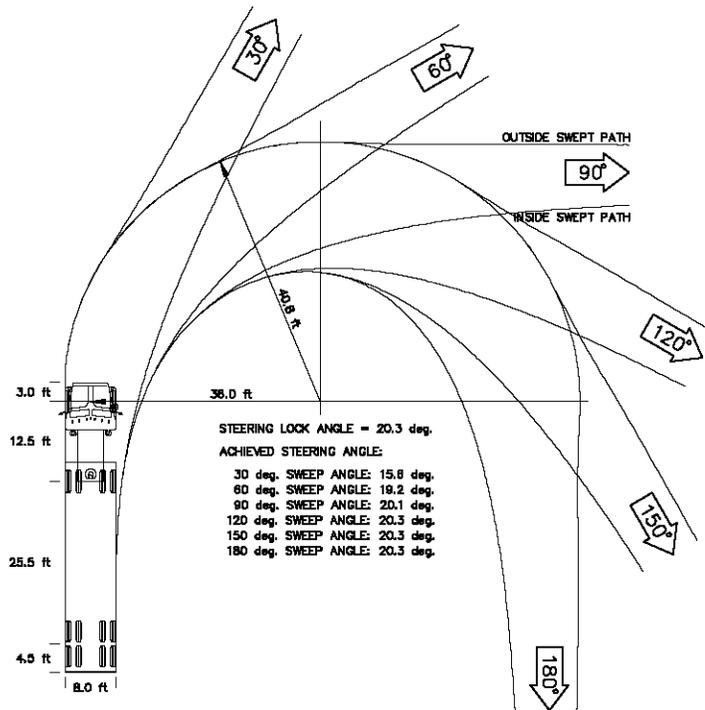
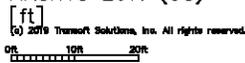
Eddie Hernandez, M.Sc., P.E.
 Sr. Corrosion Consultant
 NACE Corrosion Technologist #16592
 Professional Engineer
 California No. M37102
ehernandez@projectxcorrosion.com



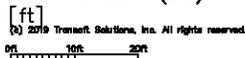
APPENDIX C – SU-30 AND WB-40 DESIGN VEHICLE MOVEMENTS



SU-30
AASHTO 2011 (US)



WB-40
AASHTO 2011 (US)



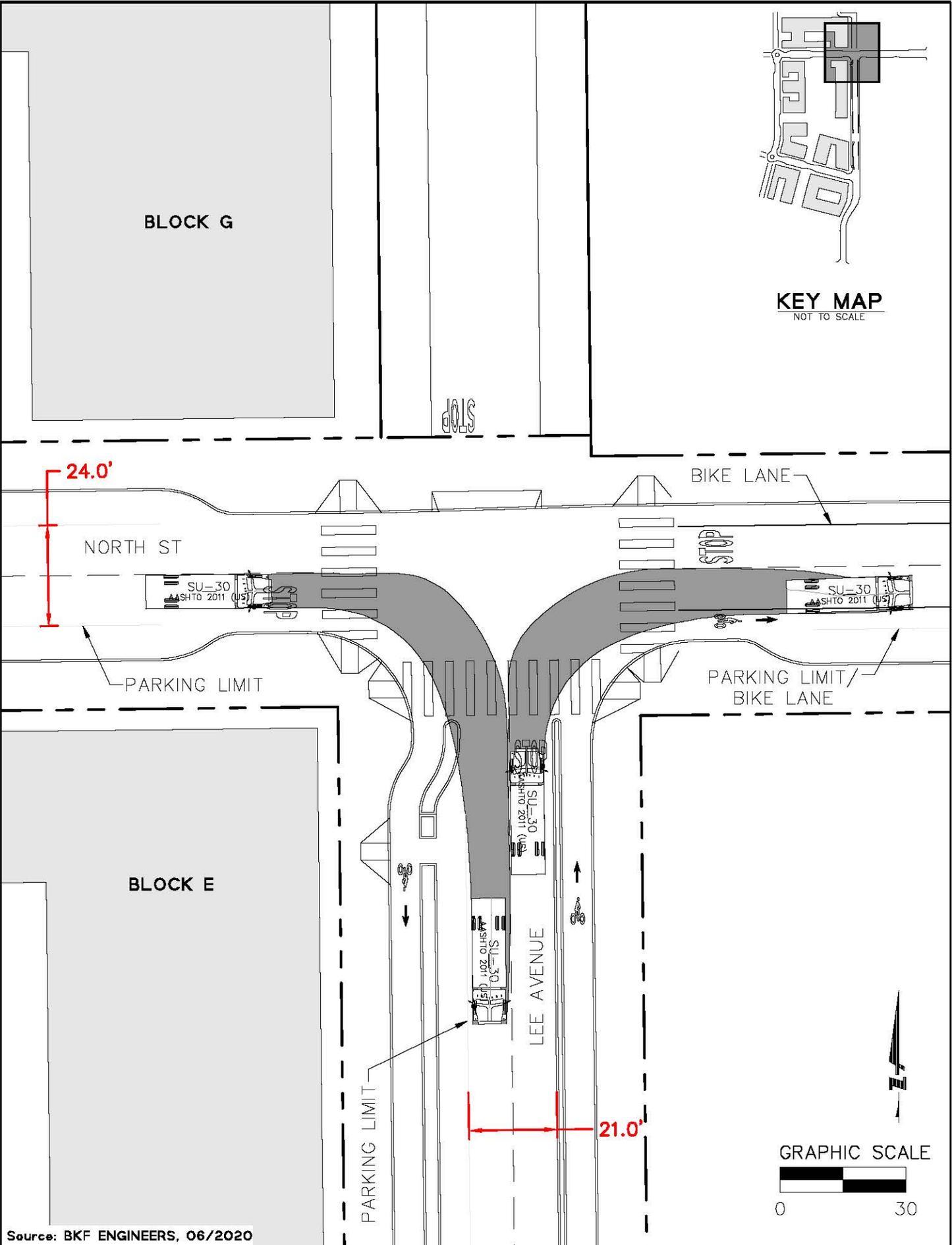
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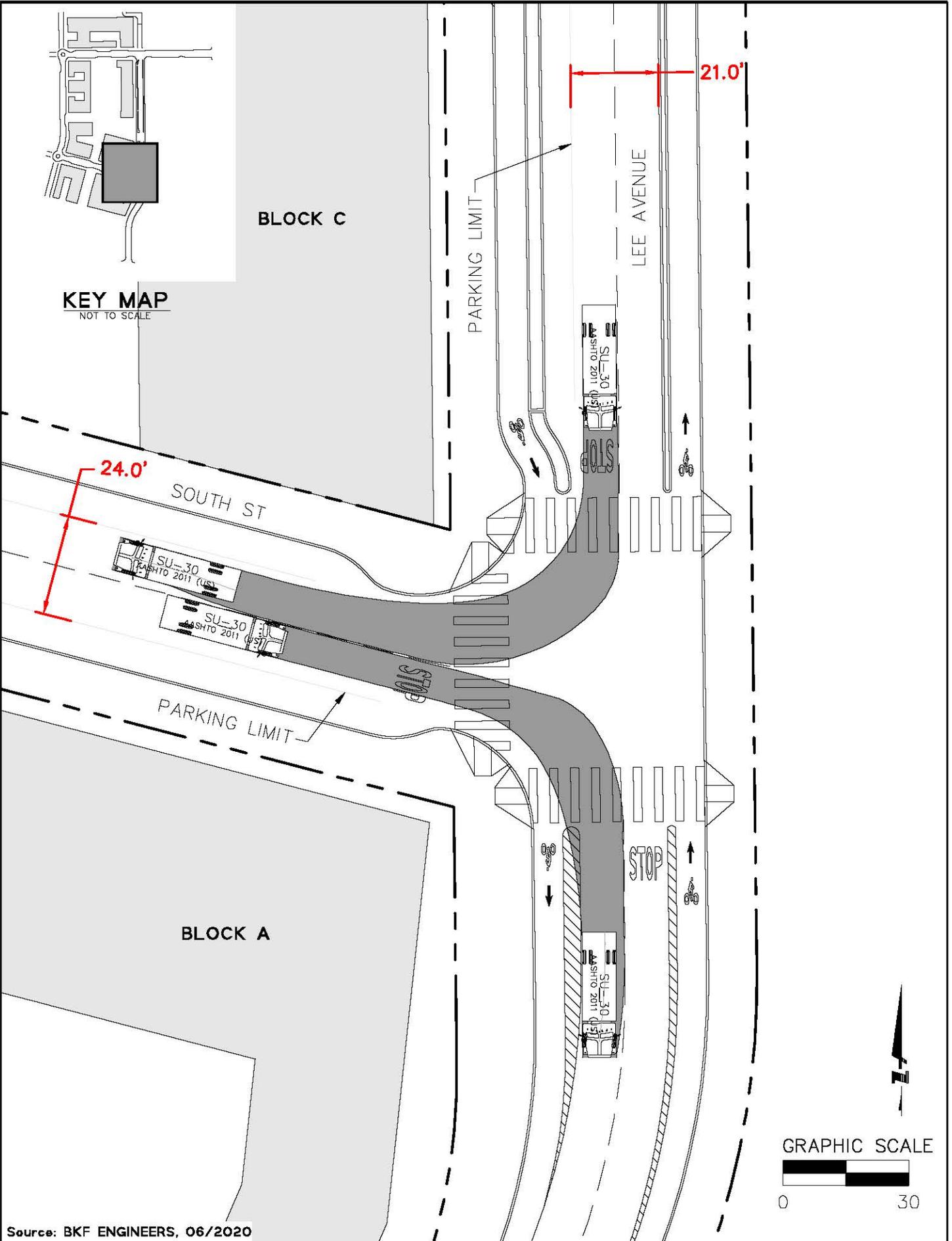
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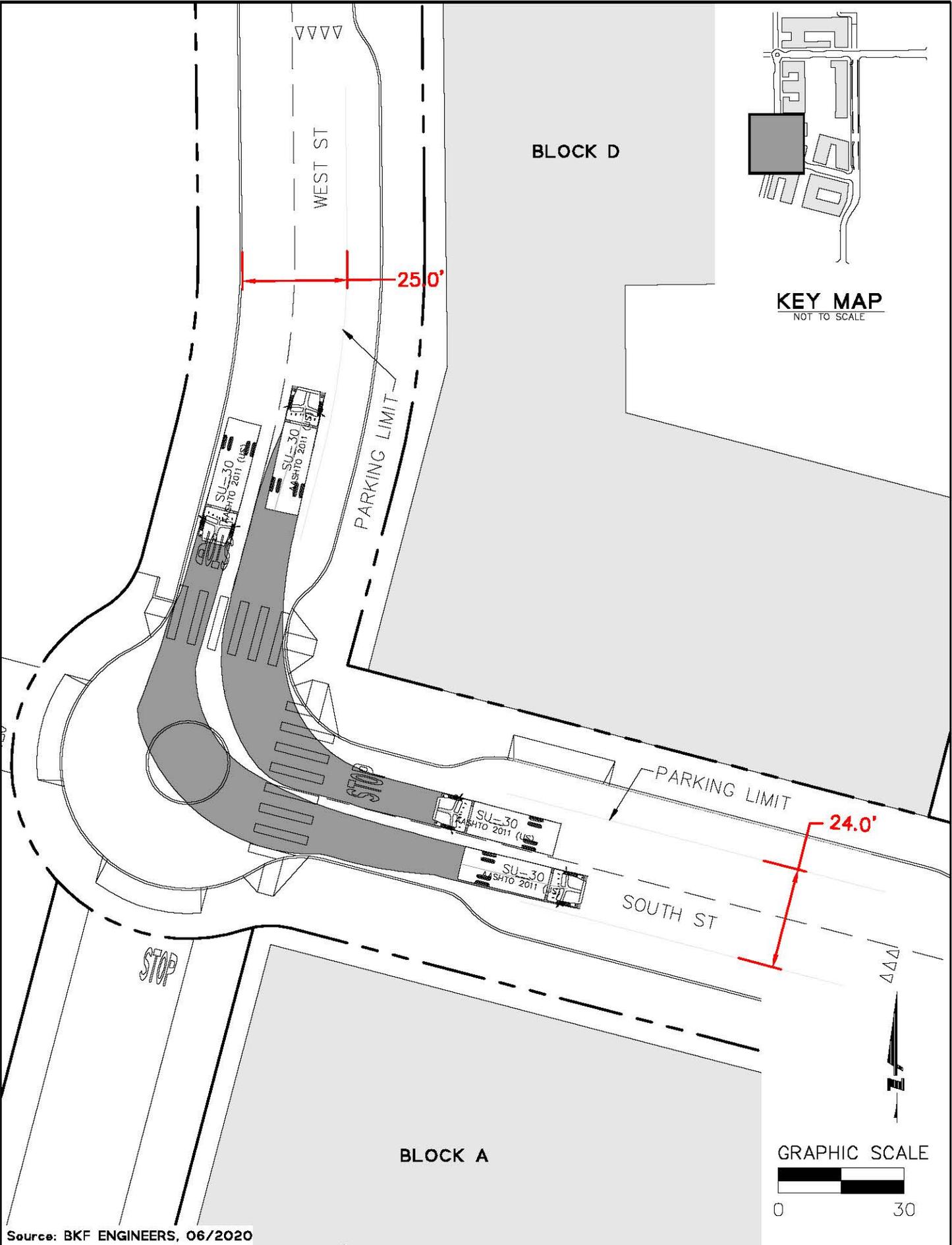
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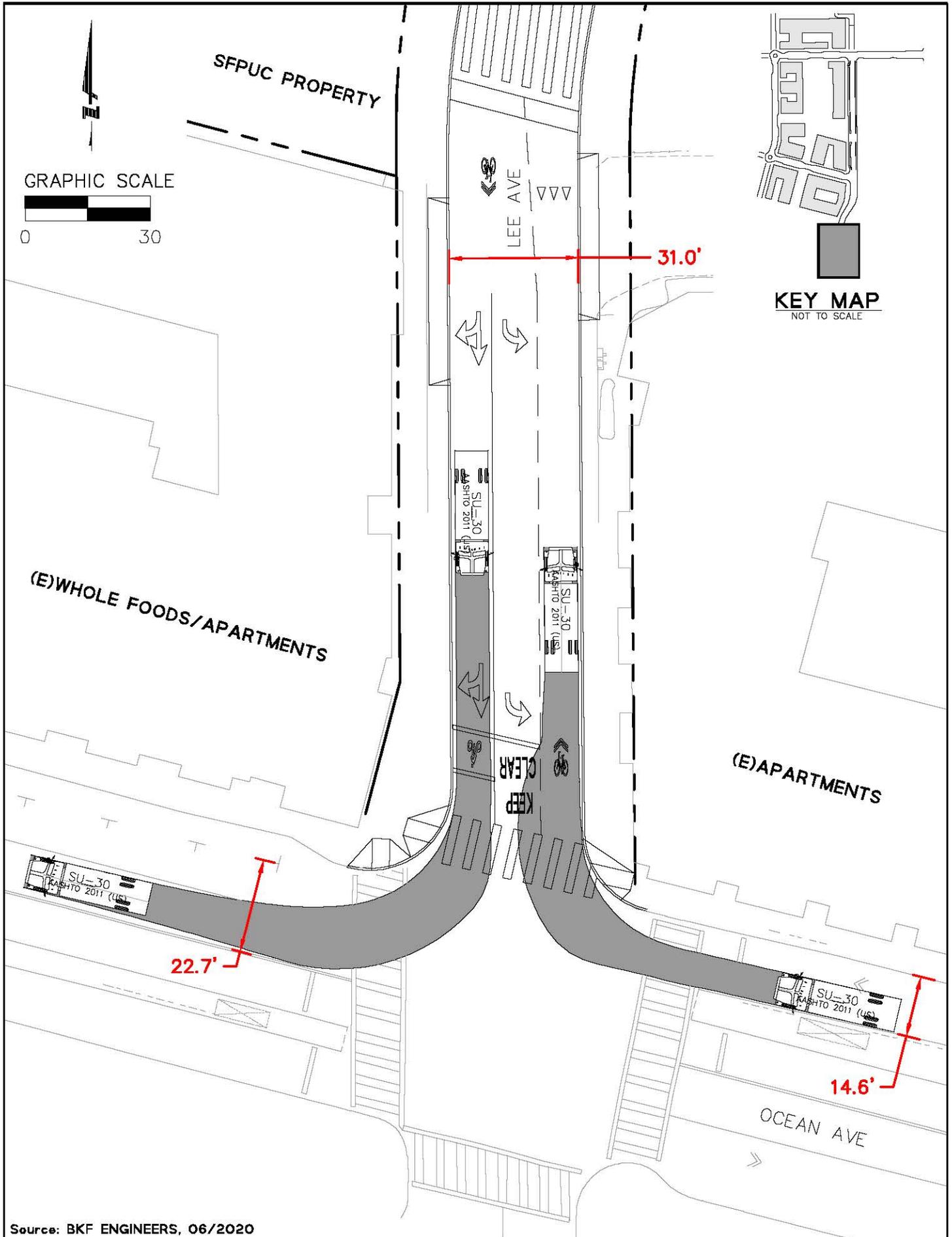


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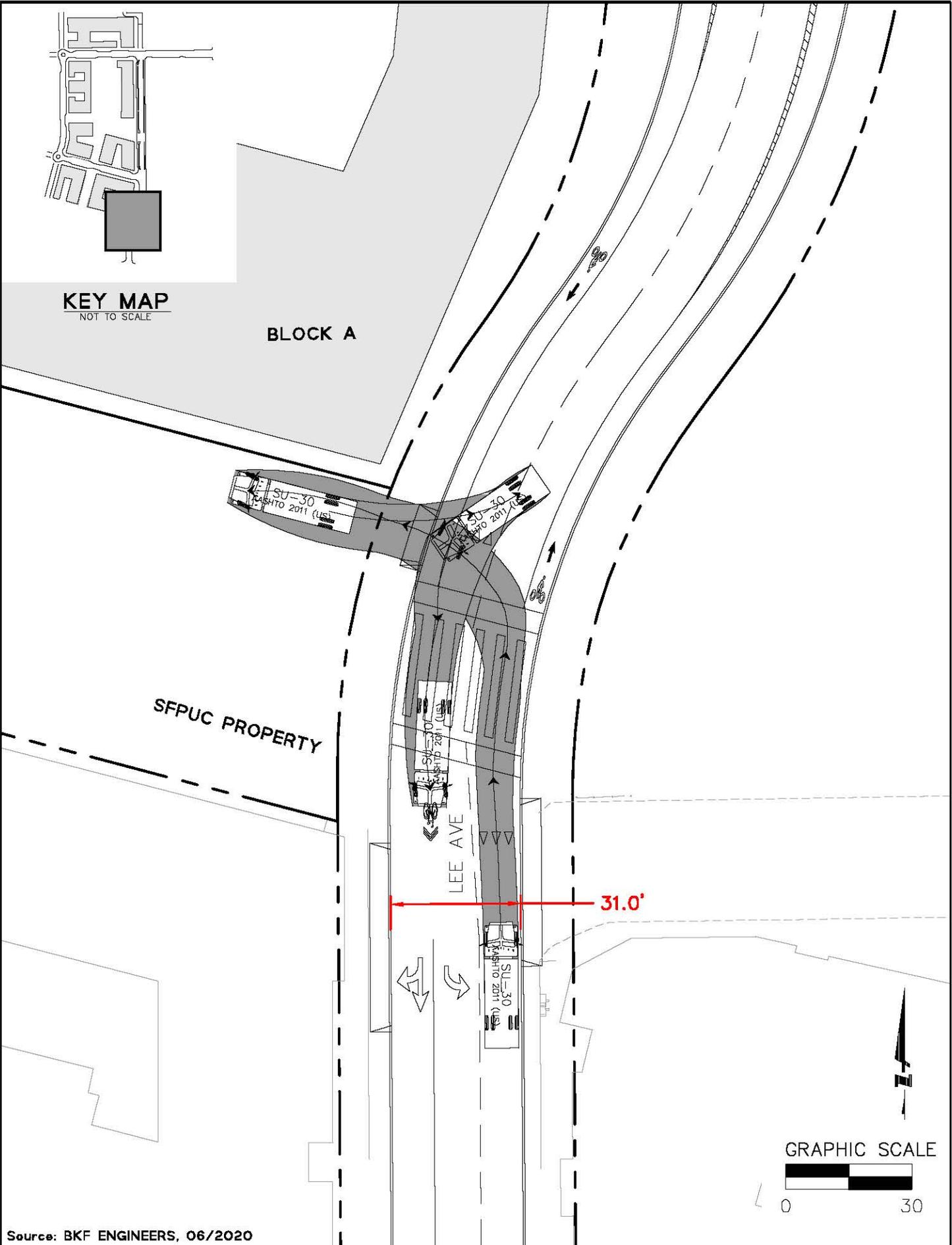
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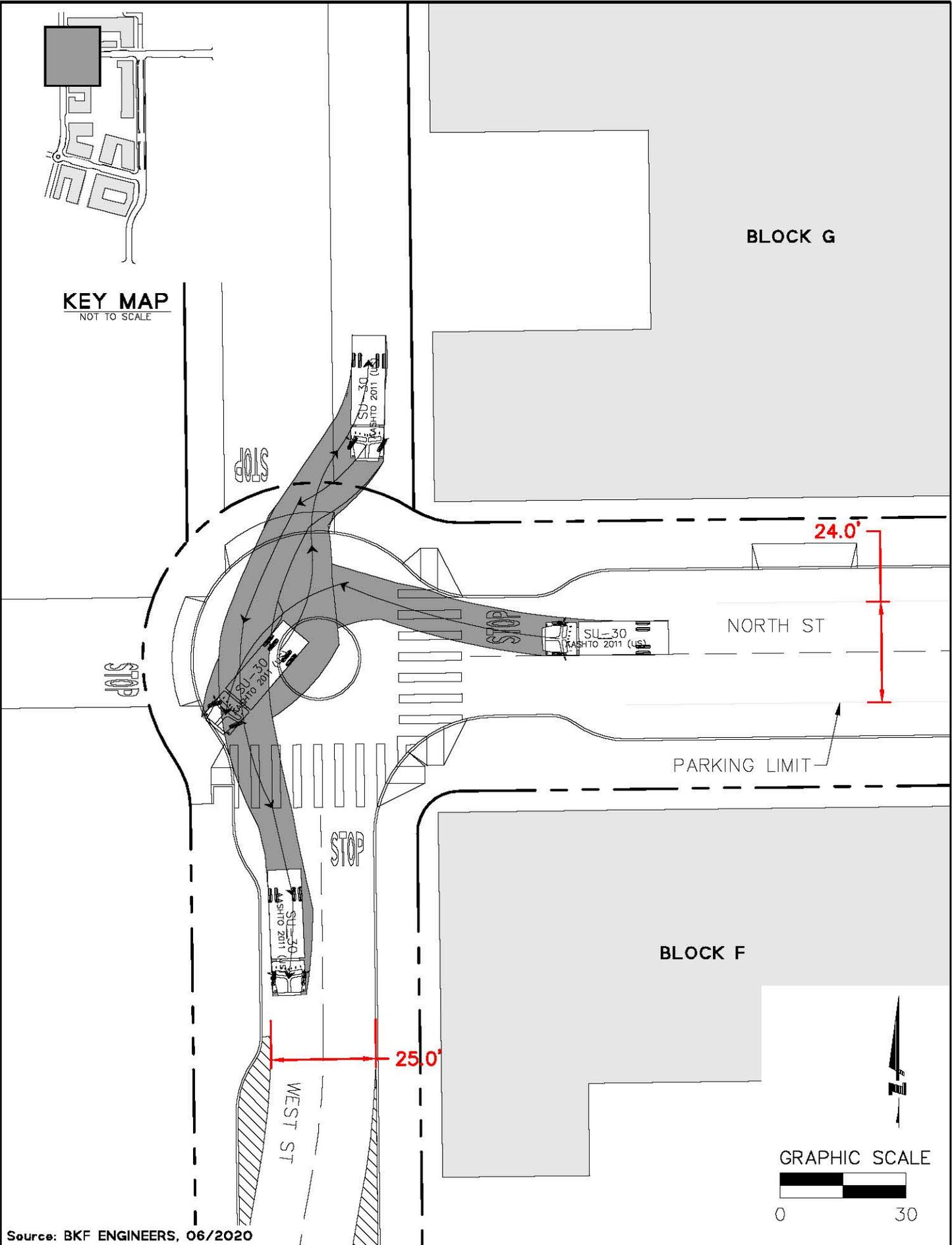
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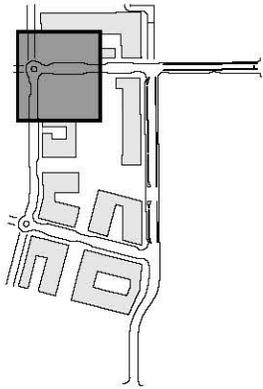


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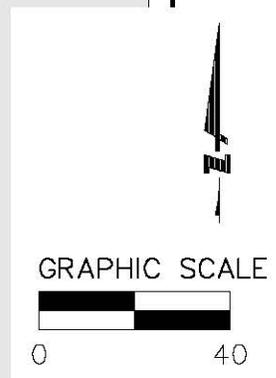
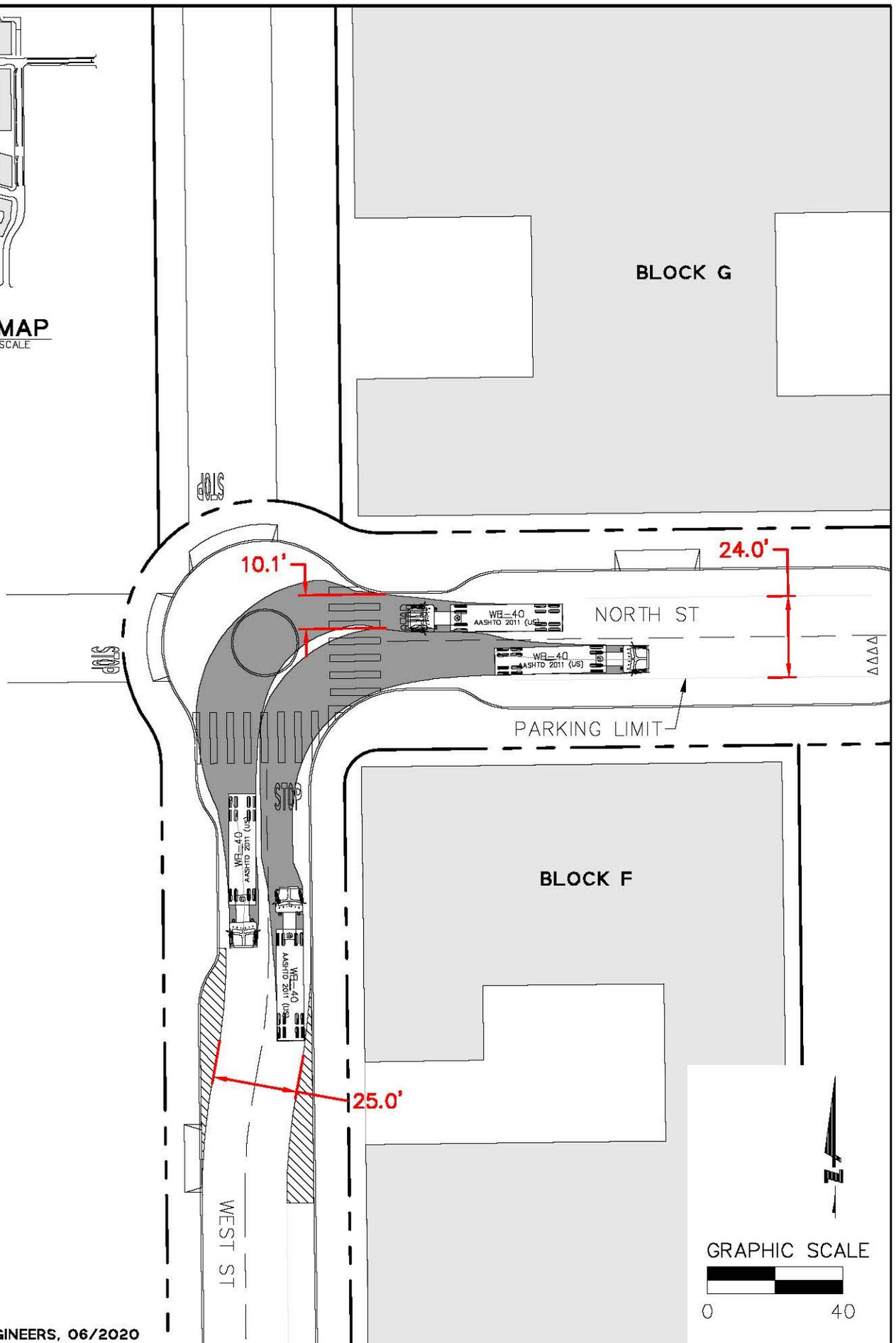
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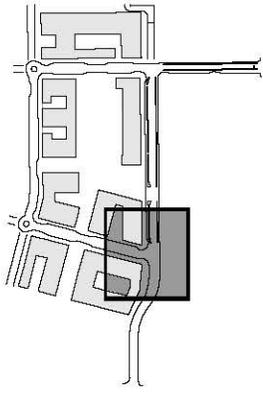


KEY MAP
NOT TO SCALE



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Source: BKF ENGINEERS, 06/2020



KEY MAP
NOT TO SCALE

BLOCK C

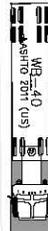
SOUTH ST

LEE AVENUE

PARKING LIMIT

PARKING LIMIT

BLOCK A



21.0'

24.0'

8.6'



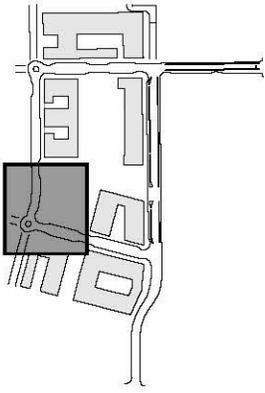
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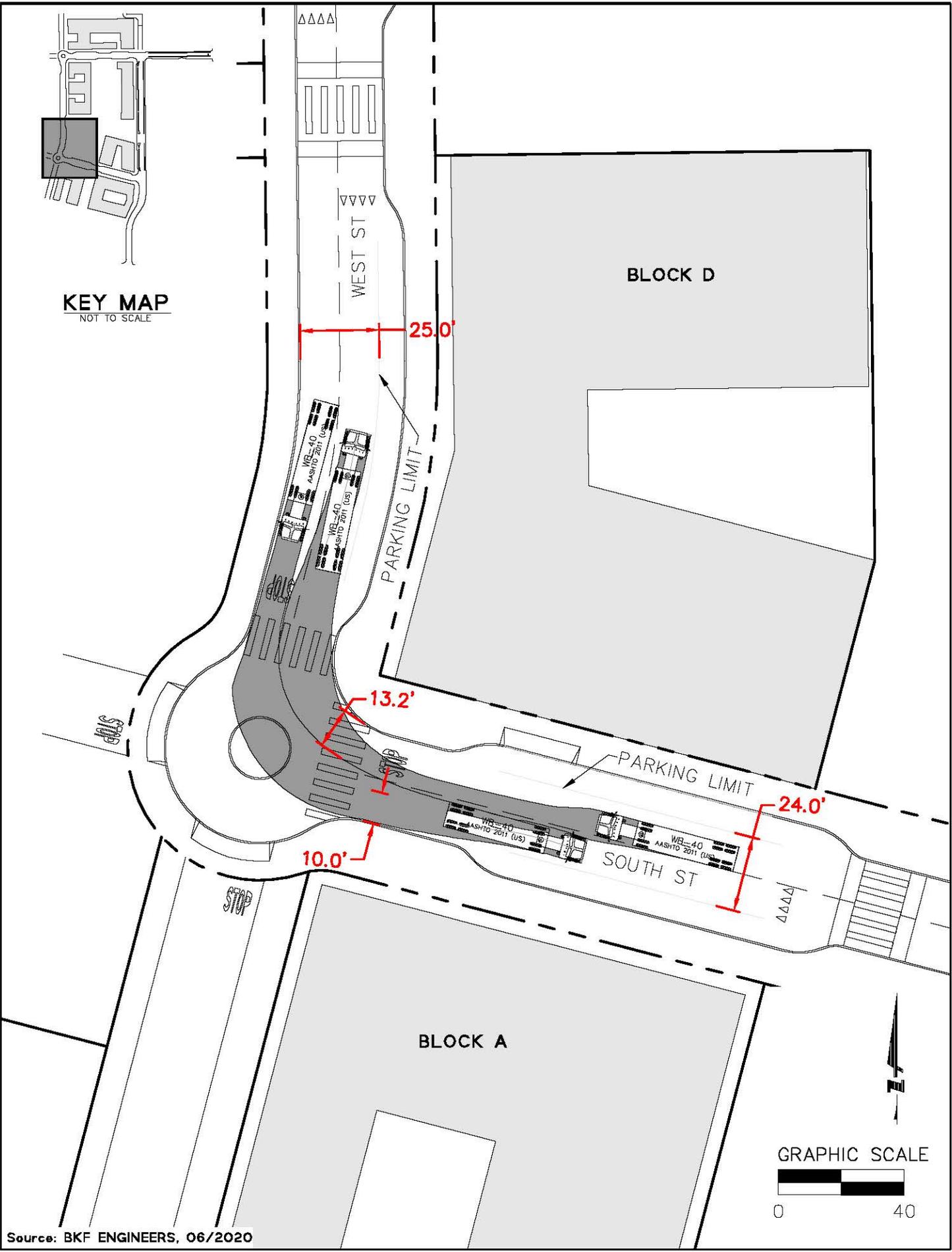
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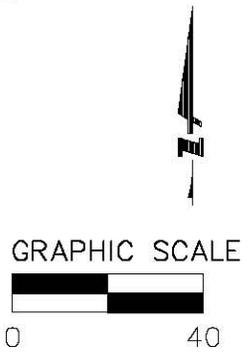


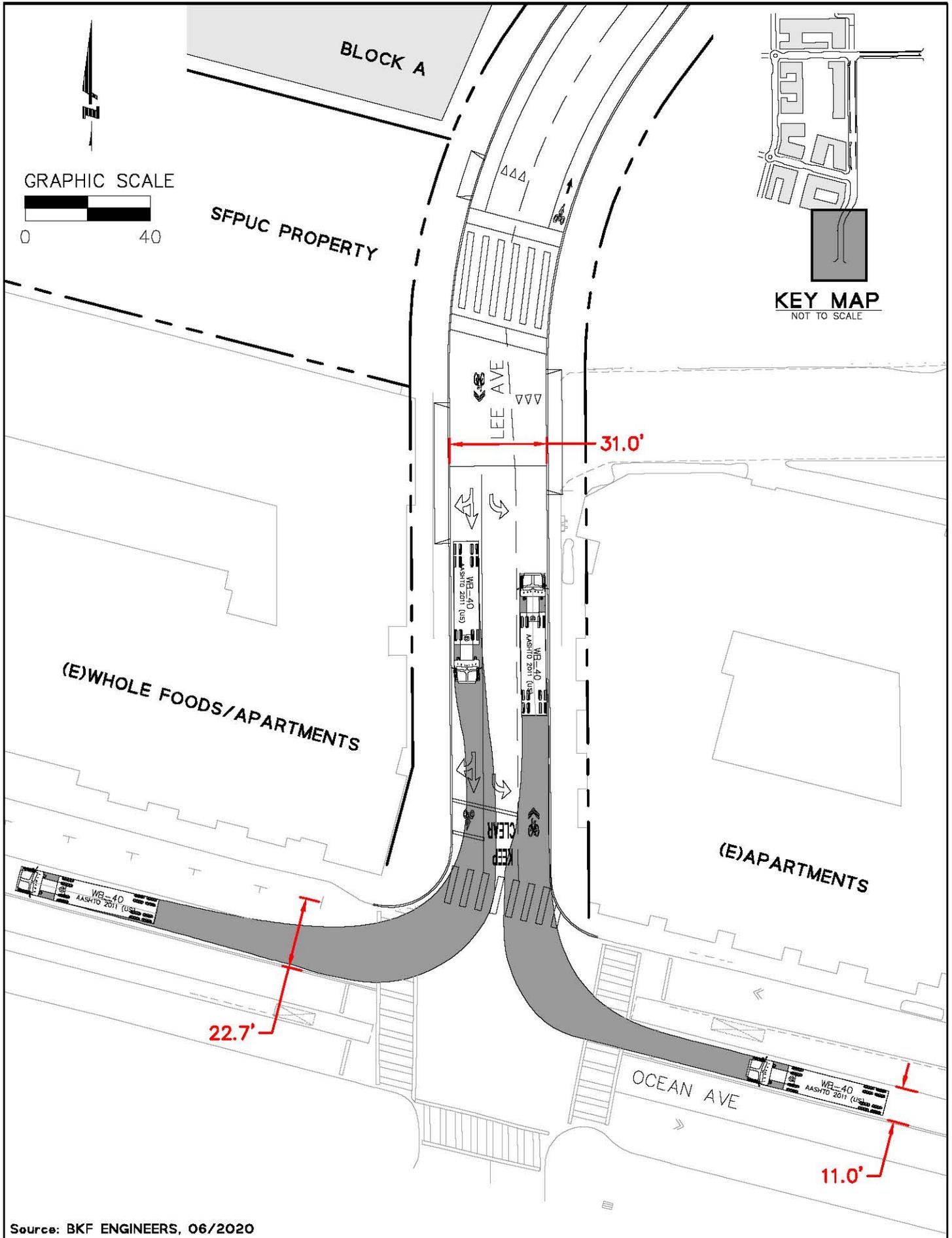
KEY MAP
NOT TO SCALE



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PLOT DATE: 06-10-20 PLOTTED BY: pasc

Source: BKF ENGINEERS, 06/2020

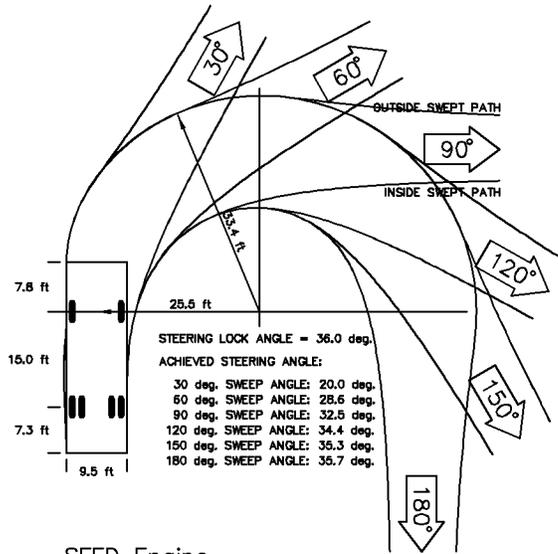




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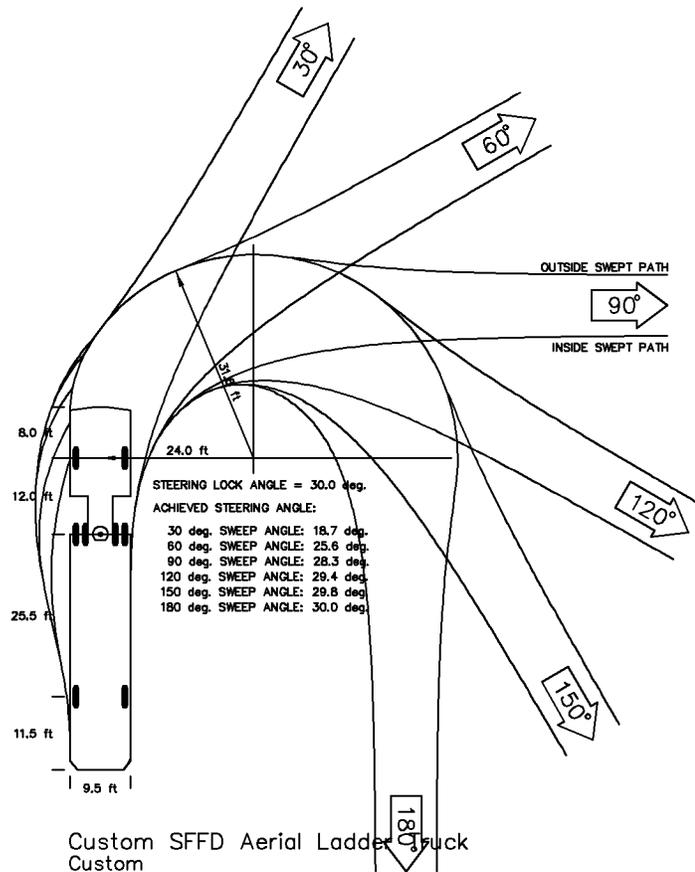
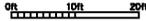
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APPENDIX D – FIRE ENGINE AND FIRE TRUCK TURNING MOVEMENTS



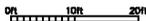
SFFD Engine
Custom

[ft]
(c) 2019 Tronsoft Solutions, Inc. All rights reserved.



Custom SFFD Aerial Ladder Truck
Custom

[ft]
(c) 2019 Tronsoft Solutions, Inc. All rights reserved.



GRAPHIC SCALE

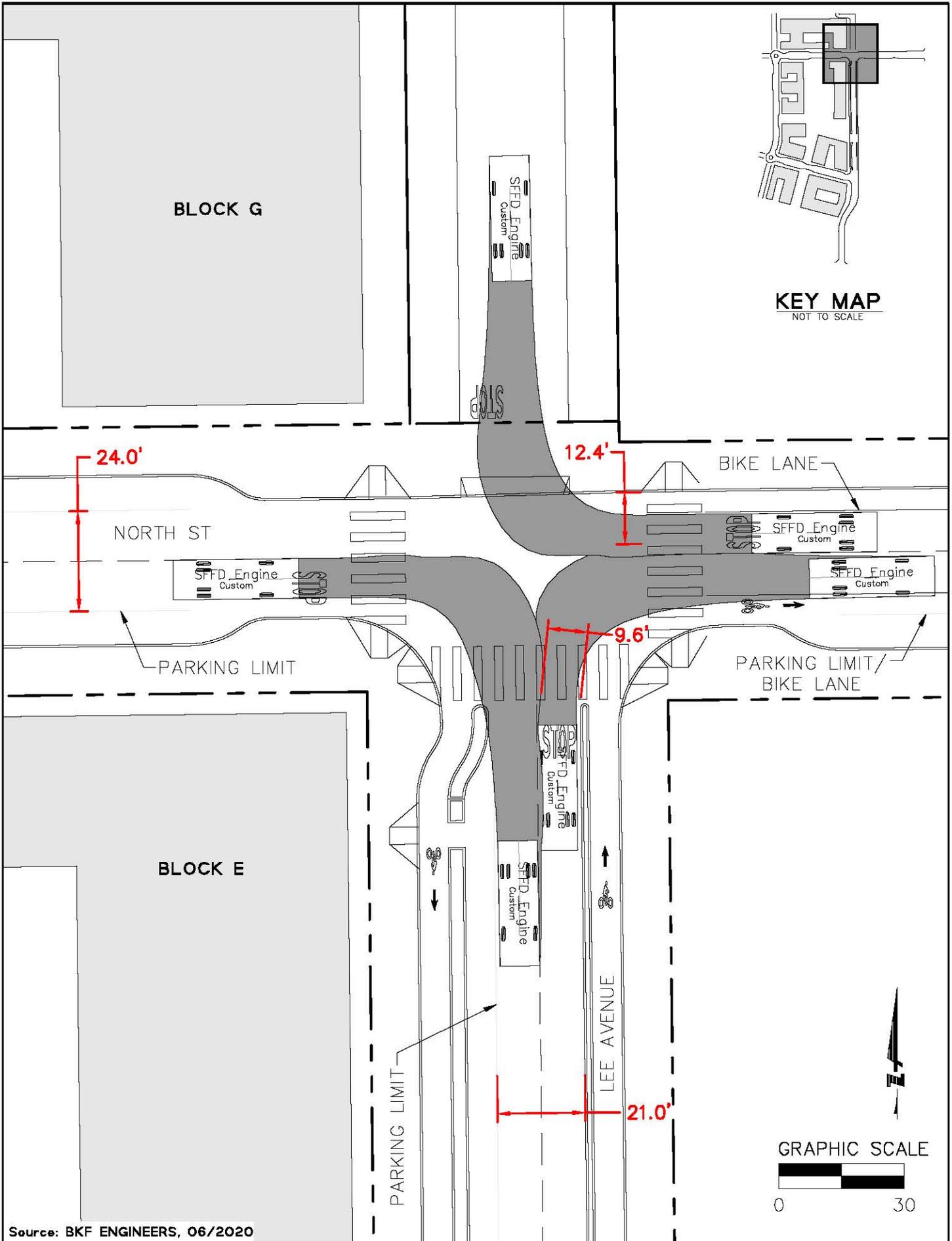


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PLOT DATE: 06-10-20 PLOTTED BY: pasc

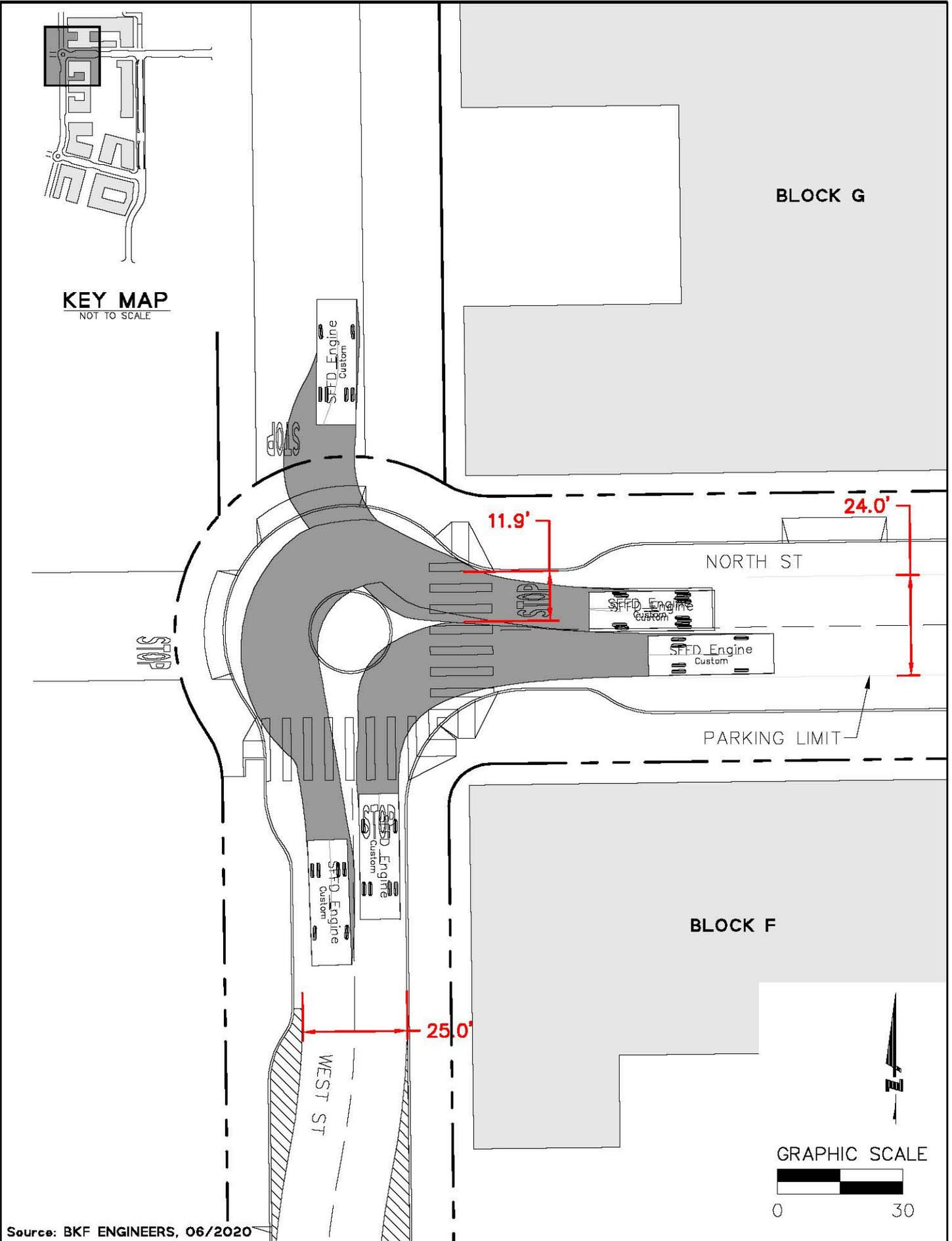
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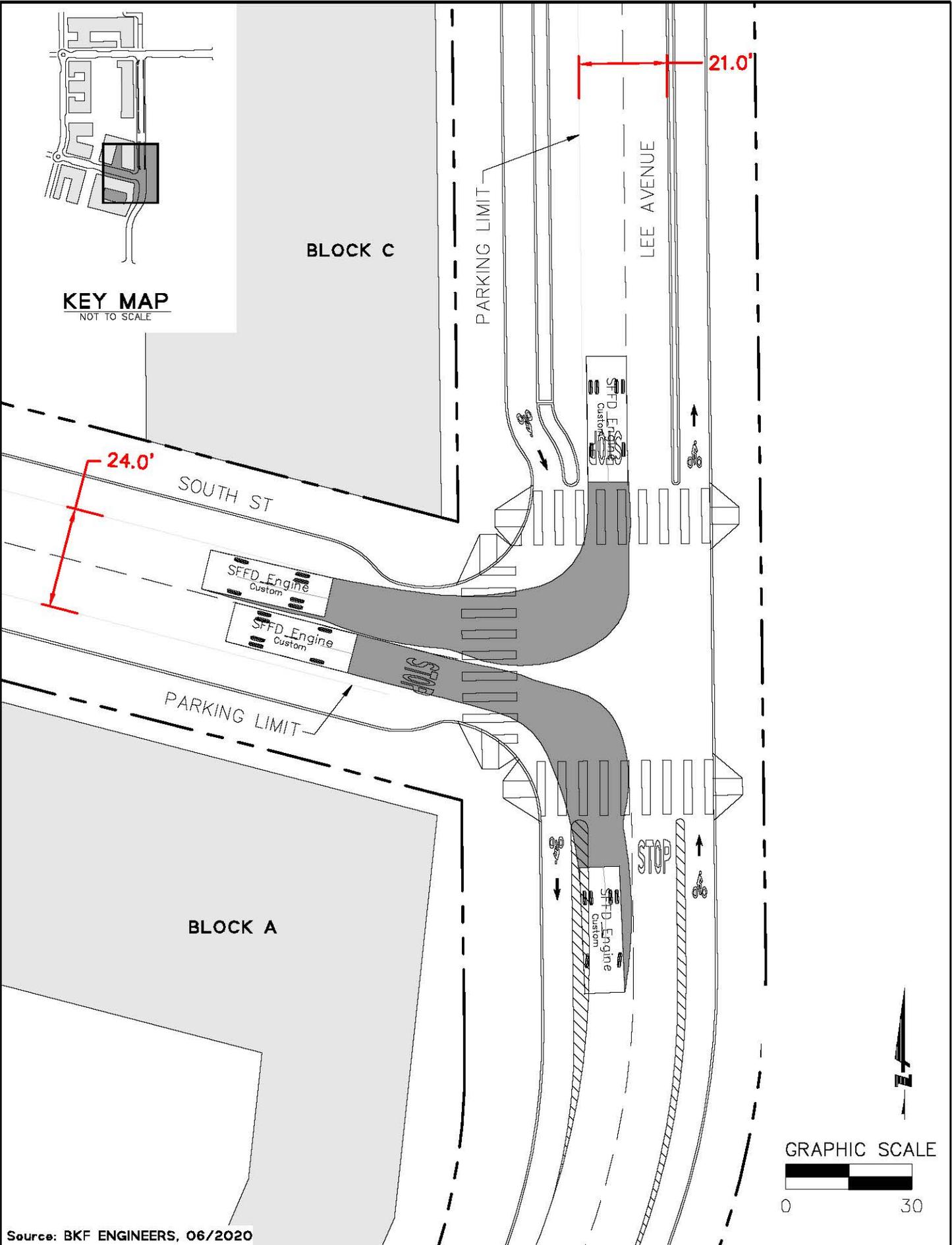
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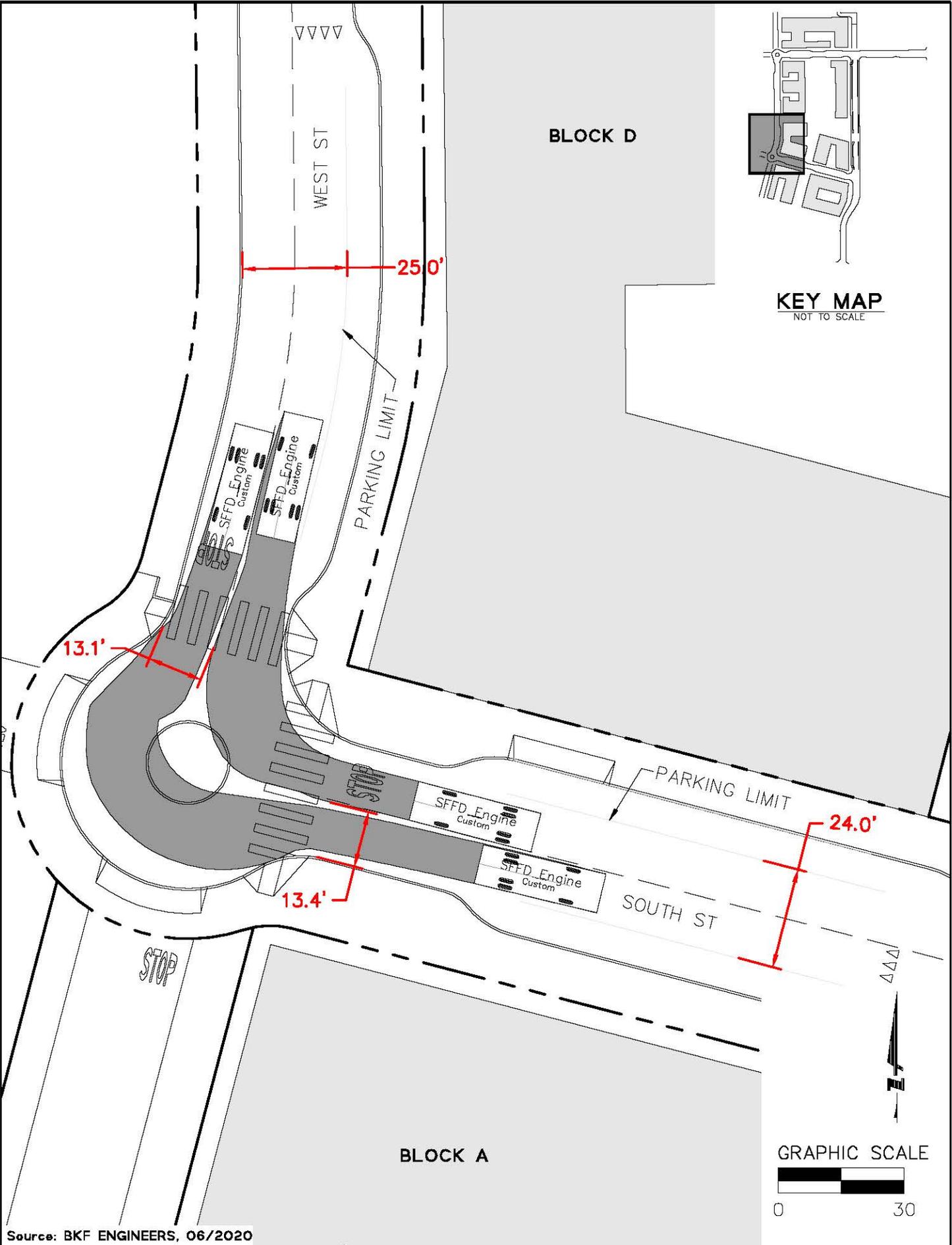
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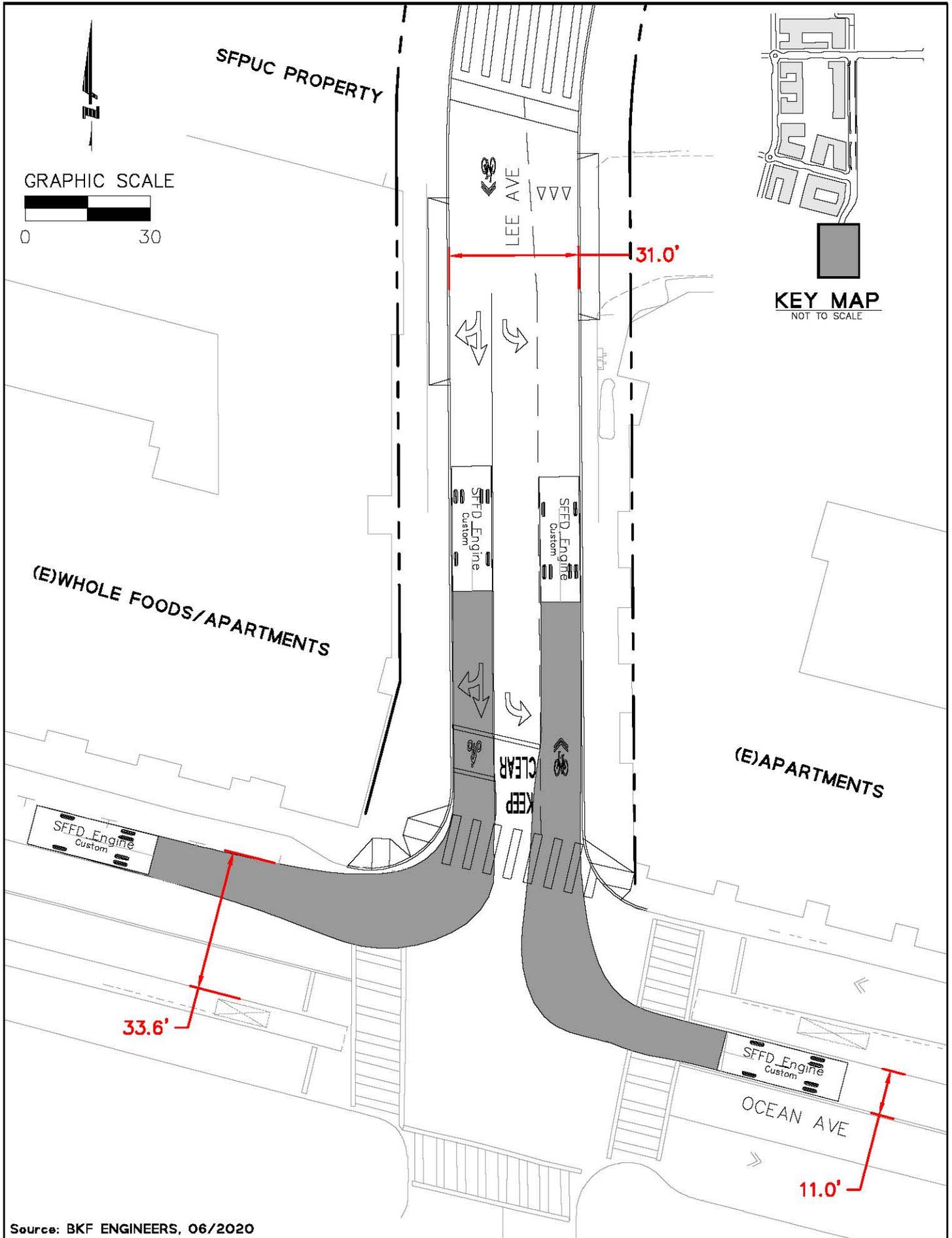


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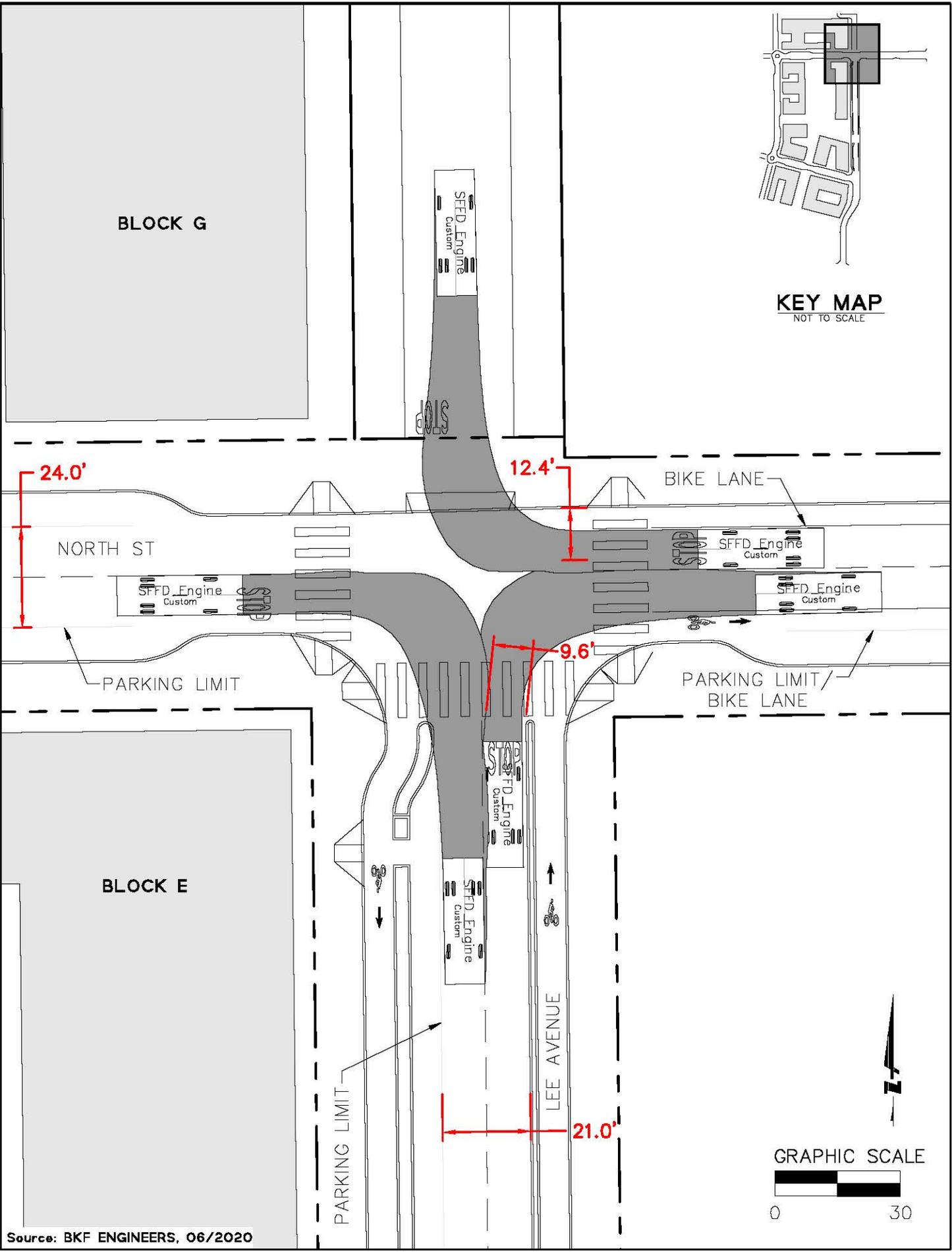
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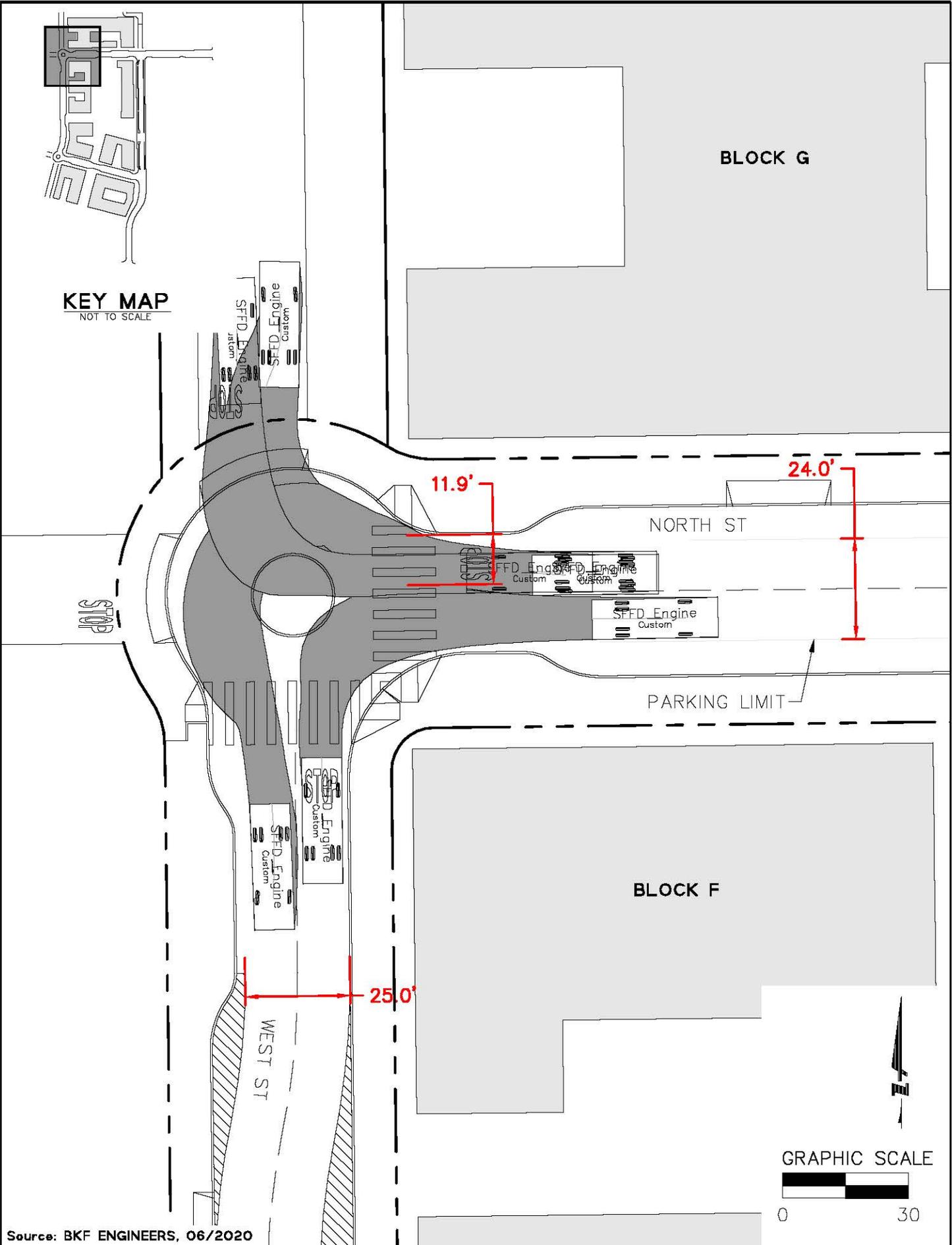
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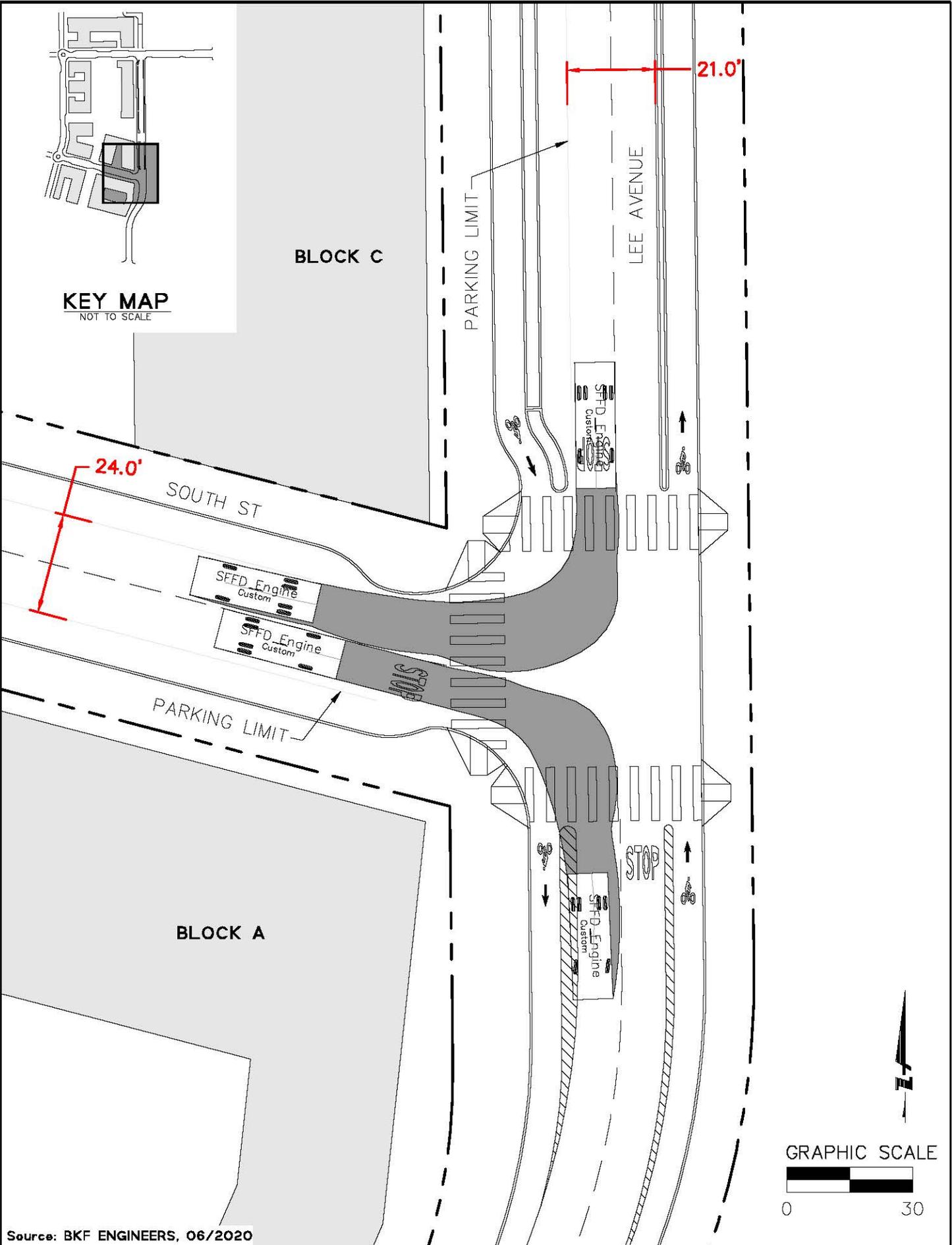
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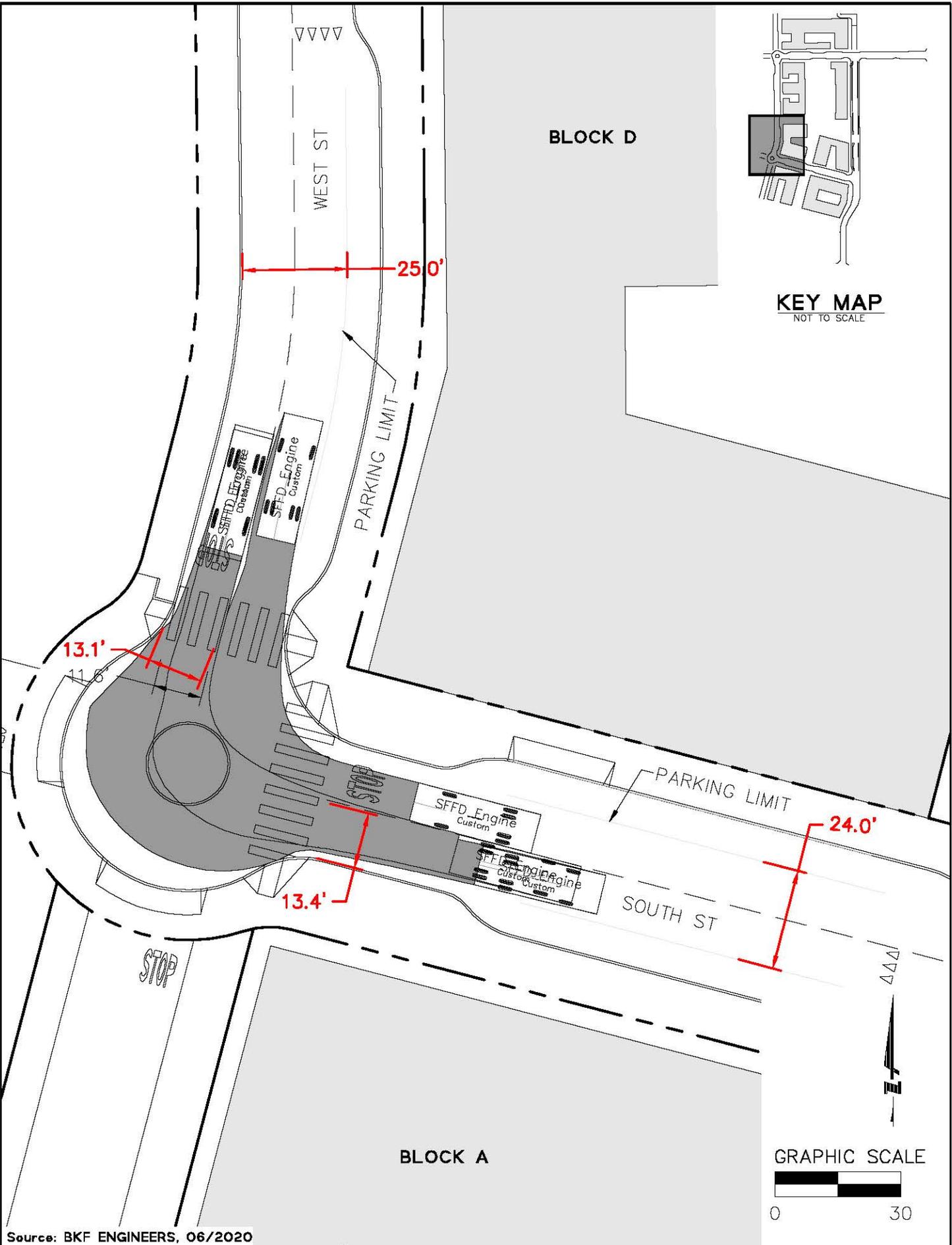
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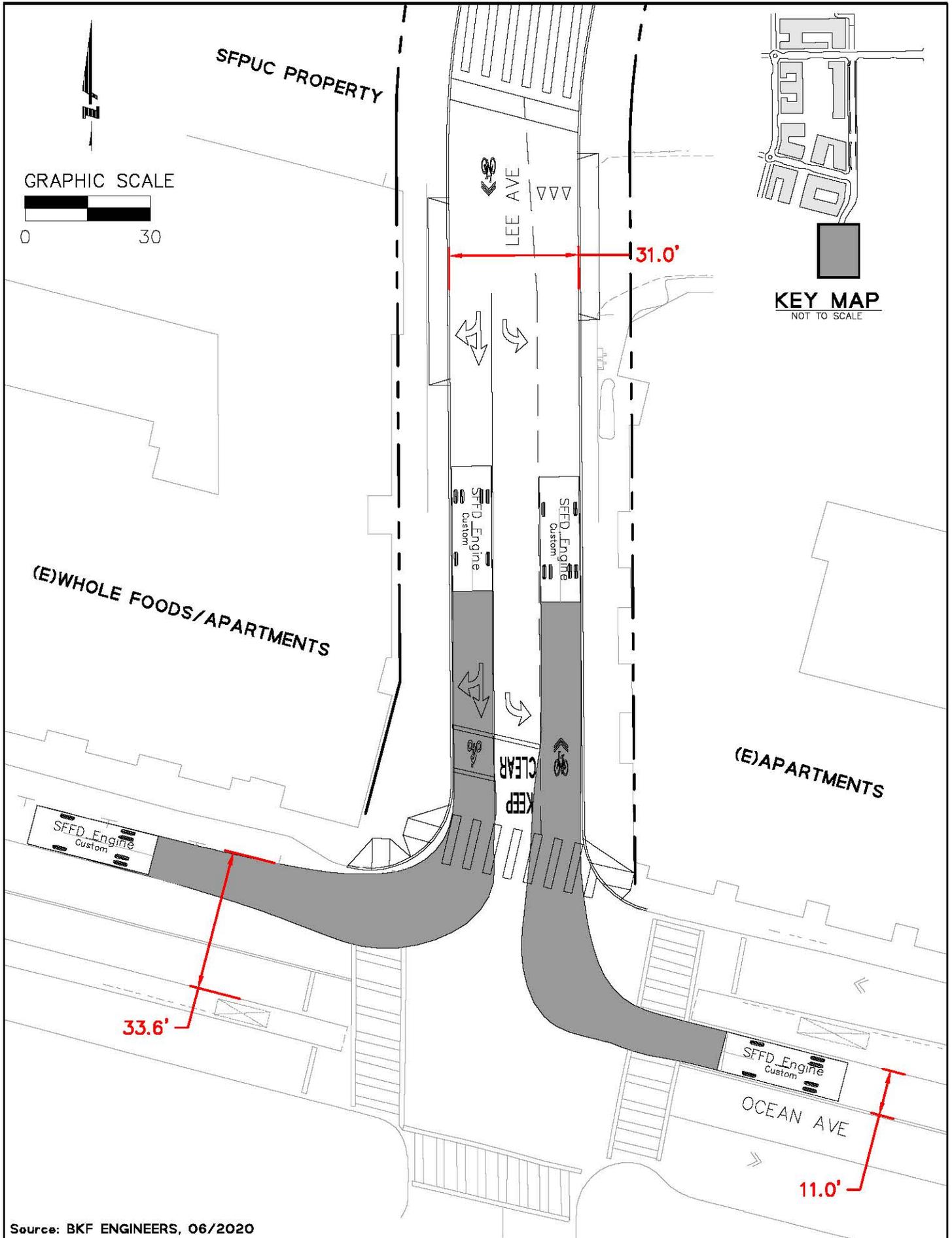


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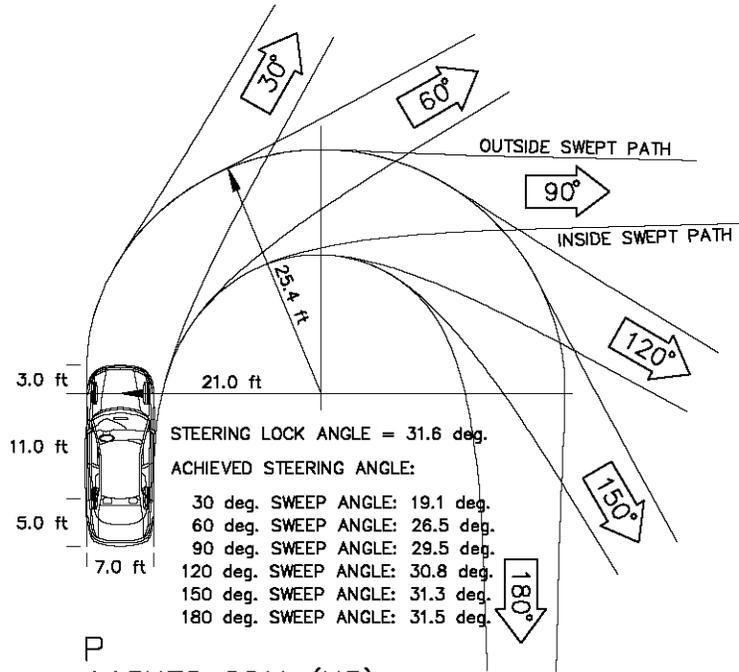


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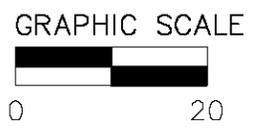
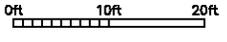
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APPENDIX E – PASSENGER VEHICLE TURNING MOVEMENTS

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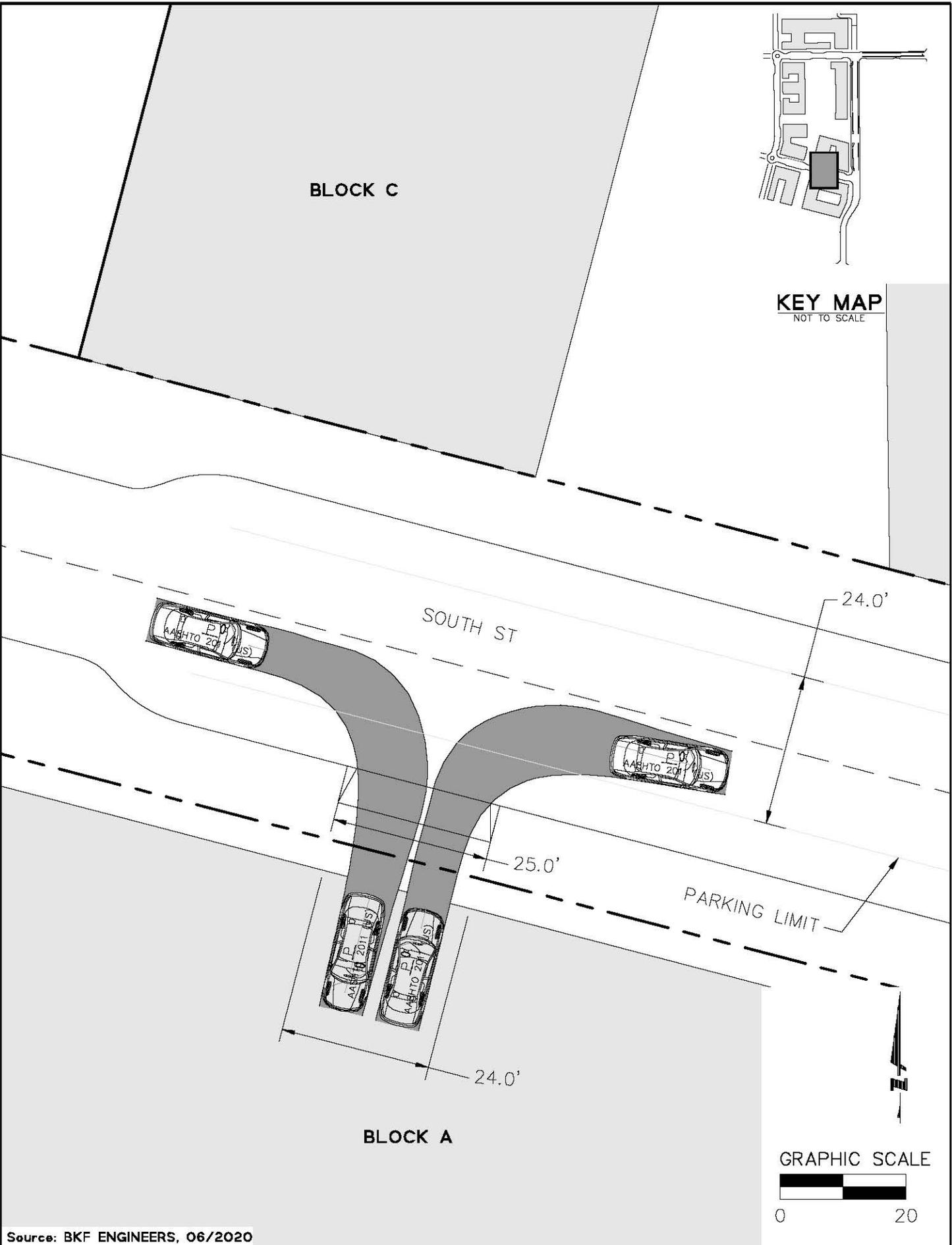


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AASHTO 2011 (US)
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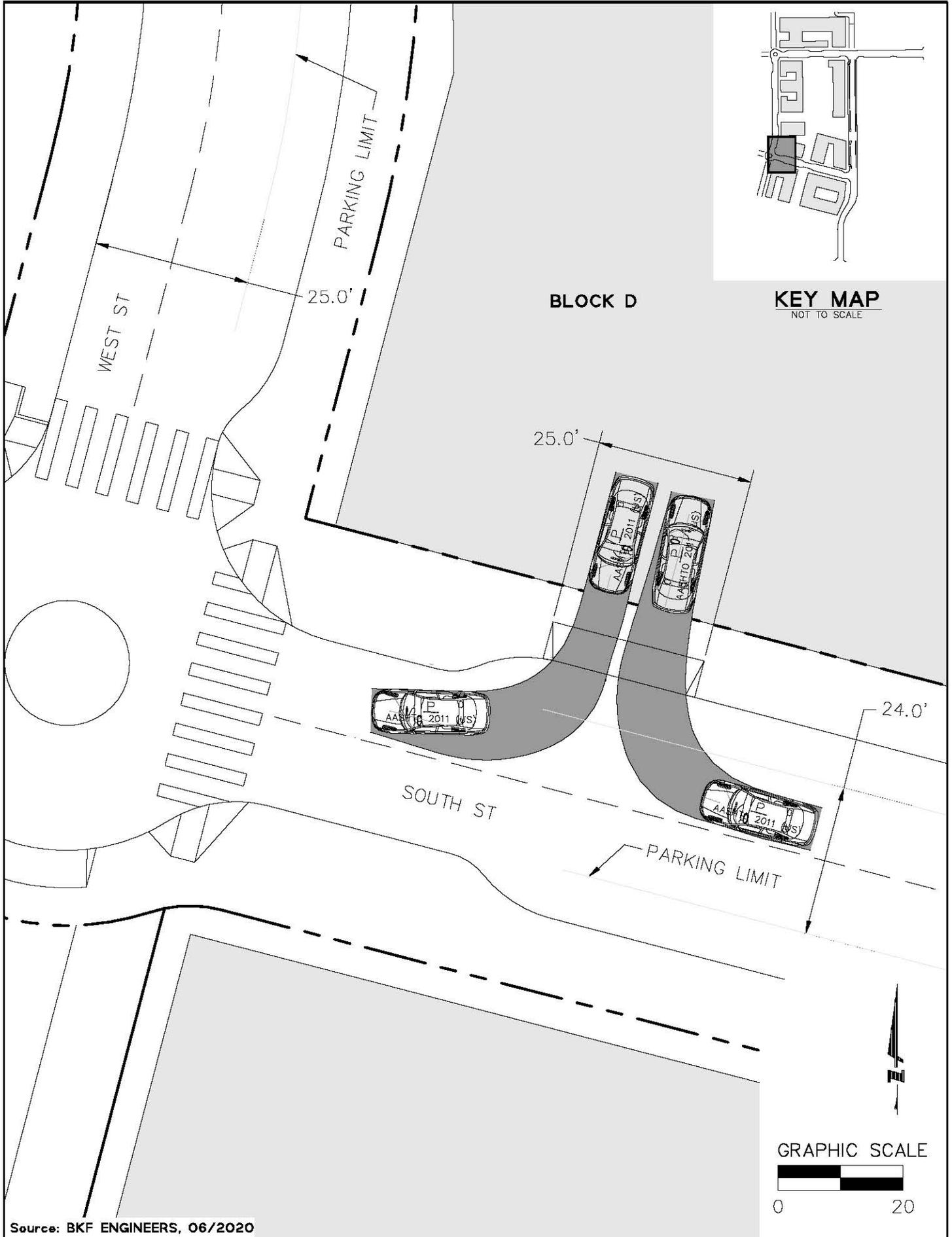
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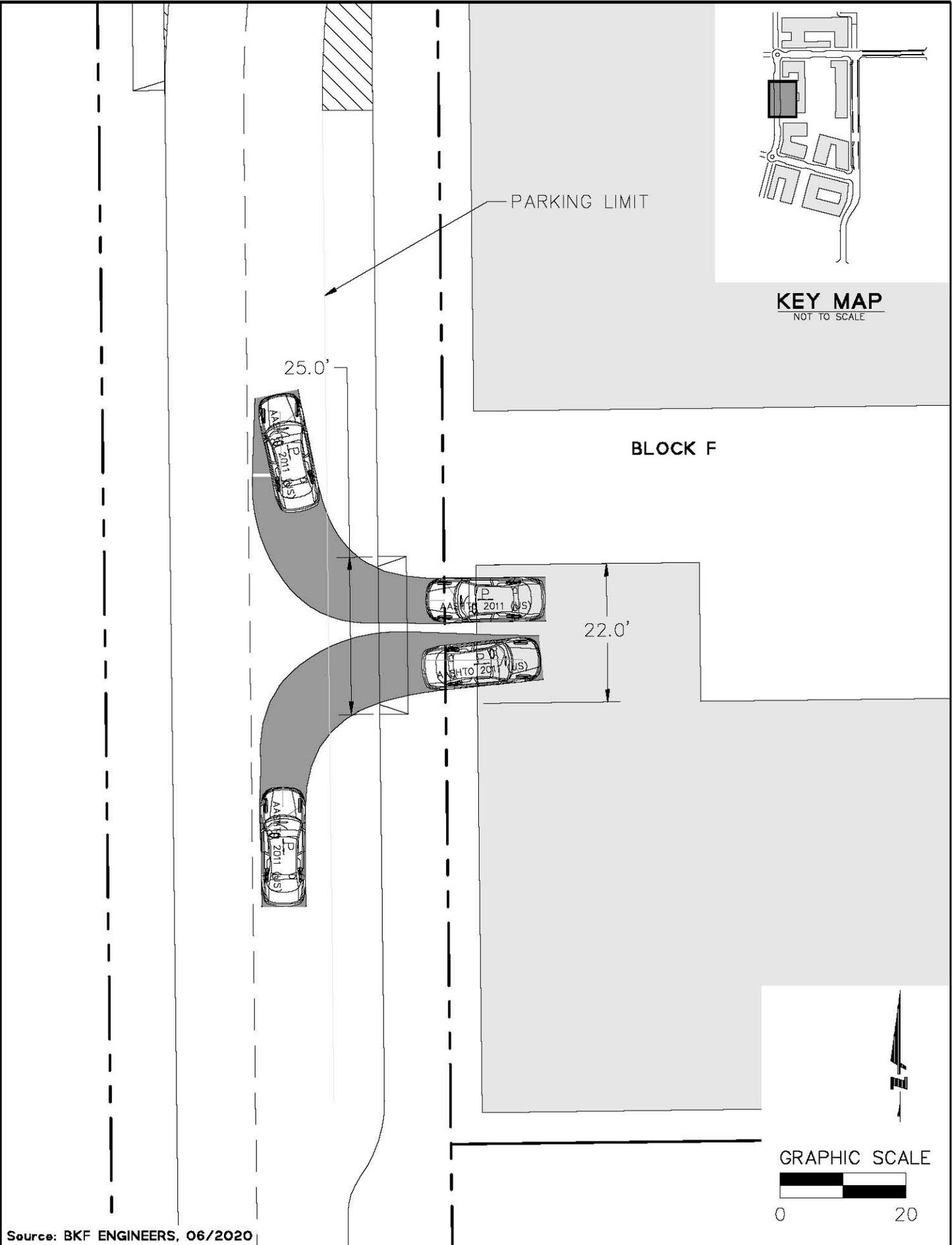
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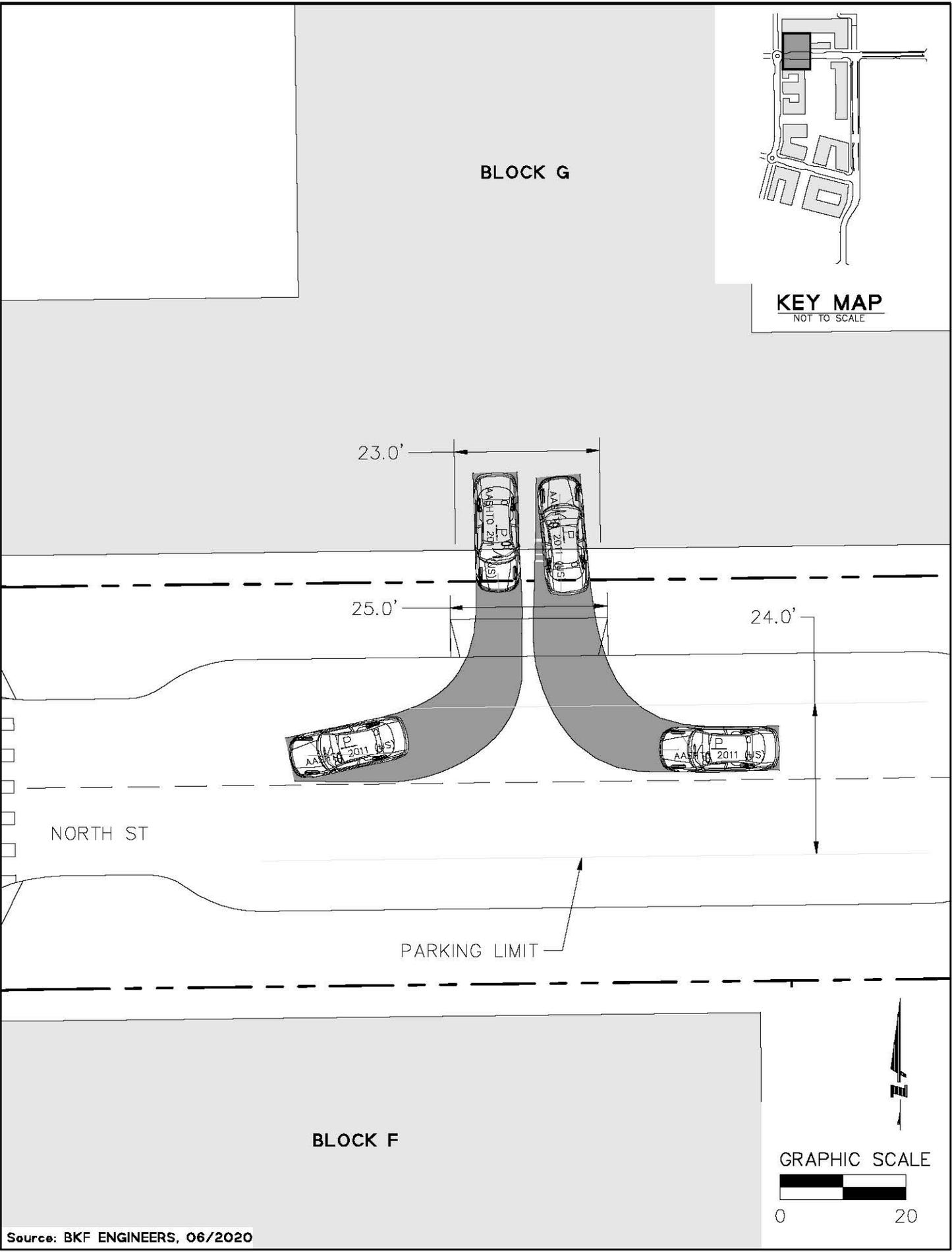
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PLOT DATE: 06-10-20 PLOTTED BY: pasc



Source: BKF ENGINEERS, 06/2020

APPENDIX F – FIRE FLOW EVALUATION



December 17, 2019

Ms. Karen Murray
Van Meter Williams Pollack LLP
333 Bryant Street, Suite 300
San Francisco, CA 94104

BALBOA RESERVOIR – FIRE FLOW FIRE FLOW EVALUATION

Dear Karen,

This letter will outline our assessment of the fire flow requirements for the planned multi-building Balboa Reservoir development project in San Francisco, California. The purpose of our assessment is to develop an estimate for fire flow required for the buildings anticipated to be on site and compare that to the anticipated fire flow available.

REQUIRED FIRE FLOW

Site Fire Flow. The project anticipates approximately 7 new buildings of R-2 occupancy and 100 Townhouses of R-3 occupancy. All buildings are anticipated to be provided with sprinkler protection. No car stackers are planned. The buildings are anticipated to be built of types I-A over III-A construction, and range in height from 4 to 7 stories. The Townhouses will be Type V-A and 1800 sf each. While the design details have not yet been developed, we have looked at the various scenarios to determine what might be the most challenging fire flow requirement presented. The project will include multi-family homes with construction type III-A over Type I-A podium and Townhouses with construction type V-A. We assume fire flow will be similar for all building since they are planned to be Type III-A over Type I-A podium and of a similar size. The townhouse fire flow will be similar for all Townhouses since they are planned to be Type V-A and the same size. However, if the townhouses are combined into 3 or more units, they will become R-2 occupancy and the fire flow would have to be adjusted.

The fire flows required for building projects in San Francisco are determined from Table B105.1 in Appendix B of the 2019 California Fire Code (CFC). A weighted average of required fire flow based on Table B105.1 is calculated for Type IA and Type IIIA areas. The required fire flow for Townhouses is calculated based from Table B105.1(1) for NFPA 13 R or 13D sprinkler protected Townhouses with areas between 0-3600 sq.

Table B105.2 of the CFC allows a reduction of 75%, but not to less than a total requirement of 1,500 gallons per minute, if NFPA 13 R sprinkler protection is provided in the building (footnote a) or 1,000 gallons per minute, if NFPA 13 sprinkler protection is provided (footnote b). However, the lowest fire flow allowed by SFFD when using the sprinkler

reduction is 1,500 GPM. The weighted area and fire flow calculation for each building is presented in table below.

Bldg A	Area	% Area	Fire Flow	25%	
Type IA	72600	0.32	3000	1000	GPM
Type IIIA	155600	0.68	5750	1437.5	GPM
total	228200		Weighted Ave	1298	GPM

Bldg B	Area	% Area	Fire Flow	25%	
Type IA	19091	0.17	1500	1000	GPM
Type IIIA	93659	0.83	4500	1125	GPM
total	112750		Weighted Ave	1104	GPM

Bldg E	Area	% Area	Fire Flow	25%	
Type IA	38350	0.28	2000	1000	GPM
Type IIIA	100800	0.72	4500	1125	GPM
total	139150		Weighted Ave	1091	GPM

Bldg F	Area	% Area	Fire Flow	25%	
Type IA	60300	0.33	2750	1000	GPM
Type IIIA	120650	0.67	5000	1250	GPM
total	180950		Weighted Ave	1167	GPM

Townhouse	Area	Table	Fire Flow	
Type V-A	1800	B105.1(1)	500	GPM

Based on calculations above and the fact that a minimum 1500 GPM fire flow is required by SFFD, the required fire flow for all buildings will be 1500 GPM. Higher fire flow requirements could be applicable if sprinklers are not installed, or lesser construction types are used or car stackers are added in the future.

System Water Flows. CFC Appendix B105.3 requires the water systems at the site to be capable of supplying the required water to the fixed fire protection systems in each of the buildings, for 2 hours. Various fire protection system arrangements would require a variety of fire flows for them to function properly. We understand that flammable liquid storage rooms/warehouses and car stackers are not anticipated for the site, and storage will be limited to heights less than 12 feet. Based upon these stipulations, our opinion is that the highest fixed fire protection system water flows required would probably be those required for the following systems:

- Sprinkler systems protecting generator fuel storage rooms and similar environments.

The required water flow rates for these two scenarios would be estimated given the assumptions below:

The requirements for sprinkler systems protecting generator rooms would be similar to Extra Hazard Group 1 criteria (0.30 gpm per ft.²) over the area of the room up to an area of 2,500 ft.². The anticipated water demand for this type of system (for the maximum remote area) could be up to approximately 1,475 GPM.

Combined Flows. In previous years the Fire Department had calculated fire flows in a manner that would require the site fire flow calculated from CFC Appendix B and the fire flow based upon the sprinkler system demands to be added together. This approach is not specifically mandated by the Code language, and the current approach enforced by the San Francisco Fire Department (SFFD) is to meet the highest demand between the two fire flows and not as a combined flow.

AVAILABLE FIRE FLOW

There are two points of connection from the existing municipal water mains to the network supplying the required fire flow for the project. The water flow information is determined by flow tests conducted by City for both water mains. Based on the location of city mains, Building A and Building B will be connected to water supply at 1110 Ocean Ave and Building E and Building F will be supplied by city main at 155 Frida Kahlo Way. The townhouses could be connected to either main, which will require some on site private piping. That piping should be designed to accommodate the required 500 gpm fire flow. The available water supply at 20 psi residual pressure calculated based on the method from NFPA Fire Protection Handbook, 18th ed, page 6-104. Calculations are as follow, based on water flow information provided by the 10/22/19 based on flow tests conducted by SFFD.

Frida Kahlo:

S = static pressure of 69 psi

R1= calculation of residual pressure of 51 psi

Q1= calculated flow of 947 gpm at residual of 51 psi (R1)

R2 = residual pressure of 20 psi (maximum fire flow pressure allowed per CFC Appendix B102)

Q2 = flow at residual pressure of 20 psi (R2)

$$Q2 = Q1 * ((S-R2)^{0.54} / (S-R1)^{0.54})$$

$$Q2 = 1626 \text{ gpm}$$

The available water supply of 1626 gpm exceeds the fire flow requirement of 1500 gpm.

Ocean:

S = static pressure of 80 psi

R1= calculation of residual pressure of 62 psi

Q1= calculated flow of 1197 gpm at residual of 51 psi (R1)

R2 = residual pressure of 20 psi (maximum fire flow pressure allowed per CFC Appendix B102)

Q2 = flow at residual pressure of 20 psi (R2)

$$Q2 = Q1 * ((S-R2)^{0.54} / (S-R1)^{0.54})$$

$$Q2 = 2293 \text{ gpm}$$

The available water supply of 2293 gpm exceeds the fire flow requirement of 1500 gpm.

SUMMARY

This evaluation concludes that the water distribution system proposed for the project site must be sufficient to supply both the 1,475 GPM water requirements of the anticipated fixed fire protection systems for any building proposed, and the 1,500 GPM site fire flow as indicated in Appendix B of the CFC for the largest anticipated building proposed, but not a combination of both flows simultaneously as long as there will be no car stacker in buildings. This should comply with current fire flow standards in San Francisco and those currently enforced by SFFD.

Sincerely,

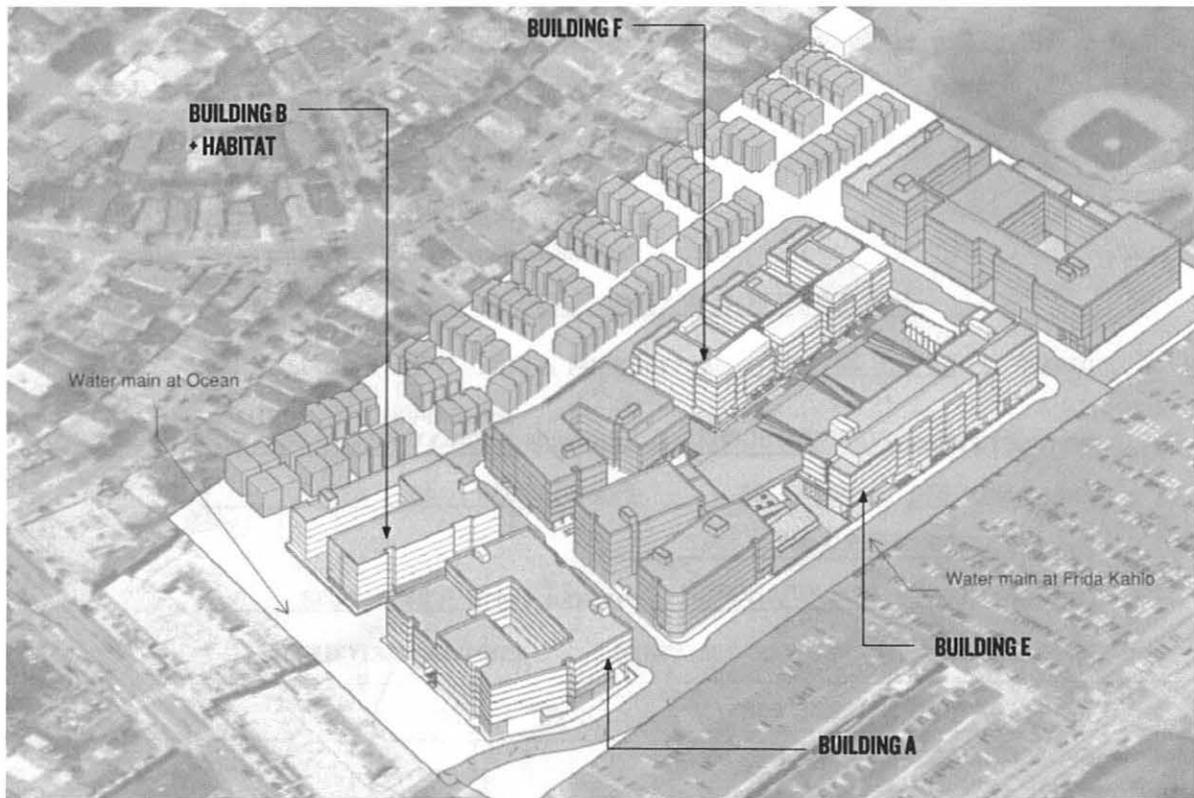


Jeffrey A. Maddox, P.E.

HS/JAM:hs

19-2283/LTHS Balboa Reservoir Site Fire Flow





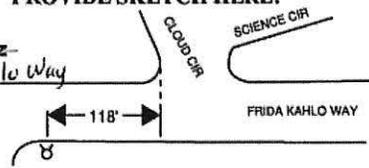


SAN FRANCISCO FIRE DEPARTMENT
BUREAU OF FIRE PREVENTION
PLAN CHECK DIVISION/WATER FLOW
1660 MISSION STREET, 4TH FLOOR
SAN FRANCISCO, CA. 94103
FAX # 415-575-6933
Email: WaterflowSFFD@sfgov.org

REQUEST FOR WATER FLOW INFORMATION

DATE: 10 / 22 / 18 REQUEST IS FOR: FIRE FLOW
 SPRINKLER DESIGN
CONTACT PERSON: BRIAN SCOTT ADDRESS: 255 SHORELINE DR, SUITE 200
REDWOOD CITY, CA 94065
PHONE NO. (650) 482 / 6335 FAX NO. (650) 482 / 6399
EMAIL : bscott@bkf.com
OWNER'S NAME: JOE KIRCHOFER PHONE # (415) 284 / 9082

ADDRESS FOR WATER FLOW INFORMATION: 37.727121, -122.452507 PROVIDE SKETCH HERE:
SE CORNER OF BALBOA RESERVOIR
155 Frida Kahlo Way
CROSS STREETS (BOTH ARE REQUIRED):
JUDSON AVE
FRIDA KAHLO WAY / CLOUD CIRCLE



SPECIFY STREET FOR POINT OF CONNECTION: 8" LINE ON FRIDA KAHLO WAY
OCCUPANCY (CIRCLE ONE): R3 R2 LIVE/WORK COMMERCIAL OTHER _____
HAZARD CLASSIFICATION: LIGHT ORD 1 ORD 2 EXT 1 EXT 2 OTHER _____
CAR-STACKER: YES NO
NUMBER OF STORIES: N/A HEIGHT OF BLDG.: N/A FT.

- SUBMIT FORM WITH A \$125.00 CHECK MADE PAYABLE TO 'S.F.F.D.'
- REQUESTS REQUIRING A FIELD FLOW TEST WILL BE NOTIFIED BY FAX OR EMAIL, AND AN ADDITIONAL FEE OF \$250.00 WILL BE NECESSARY.
- WATER FLOW INFORMATION WILL BE RETURNED BY FAX, MAIL, OR EMAIL.
- INCOMPLETE FORMS WILL NOT BE PROCESSED.
- PLEASE ALLOW 7-14 WORKING DAYS FOR PROCESSING.

*****Official use only*****
Flow data provided by: LAU Date Forwarded 11/1/18
Flow data: FIELD FLOW TEST X STATIC 69 PSI
RECORDS ANALYSIS _____ RESIDUAL 51 PSI
FLOW 947 GPM
Gate Page 178 8" MAIN on Frida Kahlo Way



SAN FRANCISCO FIRE DEPARTMENT
BUREAU OF FIRE PREVENTION
PLAN CHECK DIVISION/WATER FLOW
1660 MISSION STREET, 4TH FLOOR
SAN FRANCISCO, CA. 94103
FAX # 415-575-6933
Email: WaterflowSFFD@sfgov.org

REQUEST FOR WATER FLOW INFORMATION

DATE: 10 / 22 / 18 REQUEST IS FOR: FIRE FLOW
 SPRINKLER DESIGN
CONTACT PERSON: BRIAN SCOTT ADDRESS: 255 SHORELINE DR, SUITE 200
REDWOOD CITY, CA 94065
PHONE NO. (650) 482 / 6335 FAX NO. (650) 482 / 6399
EMAIL : bscott@bkf.com

OWNER'S NAME: JOE KIRCHOFER PHONE # (415) 284 / 9082

ADDRESS FOR WATER FLOW INFORMATION:



1110 OCEAN AVE
CROSS STREETS (BOTH ARE REQUIRED):
HAROLD OCEAN AVE / LEE AVE

SPECIFY STREET FOR POINT OF CONNECTION: 12" LINE ON OCEAN AVE

OCCUPANCY (CIRCLE ONE): R3 R2 LIVE/WORK COMMERCIAL OTHER _____

HAZARD CLASSIFICATION: LIGHT ORD 1 ORD 2 EXT 1 EXT 2 OTHER _____

CAR-STACKER: YES NO

NUMBER OF STORIES: N/A HEIGHT OF BLDG.: N/A FT.

- SUBMIT FORM WITH A \$125.00 CHECK MADE PAYABLE TO 'S.F.F.D.'
- REQUESTS REQUIRING A FIELD FLOW TEST WILL BE NOTIFIED BY FAX OR EMAIL, AND AN ADDITIONAL FEE OF \$250.00 WILL BE NECESSARY.
- WATER FLOW INFORMATION WILL BE RETURNED BY FAX, MAIL, OR EMAIL.
- INCOMPLETE FORMS WILL NOT BE PROCESSED.
- PLEASE ALLOW 7-14 WORKING DAYS FOR PROCESSING.

*****Official use only*****

Flow data provided by: LAU Date Forwarded 11/1/18

Flow data: FIELD FLOW TEST _____ STATIC 80 PSI

RECORDS ANALYSIS X RESIDUAL 62 PSI

FLOW 1197 GPM

Gate Page 181

12" MAIN on Ocean

**Appendix G “Balboa Reservoir Hydrologic and Hydraulic Modeling” memo by BKF,
dated June 12, 2020**

TECHNICAL MEMORANDUM

Date: June 12, 2020
Deliver To: Craig Freeman, SFPUC
From: Erik Moreno, BKF Engineers
Lindsey Carmona, BKF Engineers
Subject: **Balboa Reservoir**
Hydrologic and Hydraulic Modeling

BKF Job No.: C20160367-11

Balboa Reservoir is a 17-acre site in San Francisco bounded by City College campus to the east, multi-family housing and retail on Ocean Avenue to the south, Westwood Park neighborhood to the west, and Riordan High School to the north. Balboa Reservoir is proposed to be developed (the Project).

The Project is subject to the Stormwater Management Requirements (SMR) and shall provide stormwater best management practices (BMPs) to reduce the 2-year, 24-hour peak runoff rate and total runoff volume from the Project (i.e. runoff from on-site areas only) by 25%. Herein, this is referred to as the 2-year storm requirement.

There are capacity limitations in the Ocean Avenue combined sewer system. Therefore, the Project may not increase the peak discharge to the Ocean Avenue sewer system in the 5-year, 3-hour and 100-year, 3-hour storm events. Herein, this is referred to as the 5-year and 100-year storm requirement. In the master plan, the project peak dry weather sanitary flows will be analyzed and accounted for in the detention sizing calculations.

This memorandum has been prepared to document the hydrologic and hydraulic modeling, and to present two alternatives for the project that will meet these requirements. Alternative 1 uses only green infrastructure, and alternative 2 uses a combination of green infrastructure and traditional stormwater detention.

Assumptions

The following assumptions were made to develop the existing and proposed conditions model:

- Sewer System geometry developed using:
 - Ocean Avenue Combined Sewer System (CSS) provided by SFPUC;
 - As-built drawings;
 - Estimated pipe slopes (1% assumed).
- Green infrastructure assumed to be a single, vertical wall bioretention planter:
 - 6" ponding depth;
 - 1 in/hr infiltration rate
- Detention system assumed to be off-line vaults separated from the main with a side weir and with orifice controls to throttle discharge to the sewer main.
- Existing 6' x 6' storm drain structure at Node C-010, downstream of 72" pipe in East system is shown on survey and may contain orifice controls. Due to insufficient information, 6' x 6' structure not modeled.

- NAVD88 vertical datum.
- All impervious area is assumed to be directly connecting (no composite curve number).

Drainage Systems

In existing conditions, the Project site may be split into two drainage systems (West and East), each with a separate connection to the combined sewer under Ocean Avenue. The East system captures runoff from off-site areas (areas not impacted by the Project). The West system does not include runoff from any off-site areas. Refer to Exhibit 1.

Table 1. Existing Drainage System Areas

Drainage System	On-site Area <i>Acres</i>	Off-site Area <i>Acres</i>	Total Area <i>Acres</i>
West System	14.5	0.0	14.5
East System	2.4	7.2	9.6

In the proposed conditions, additional area is added to the West system, and a portion of the West system is diverted to the East system. Refer to Exhibit 2.

Table 2. Proposed Drainage System Areas

Drainage System	On-site Area <i>Acres</i>	Off-site Area <i>Acres</i>	Total Area <i>Acres</i>
West System	14.3	0.0	14.3
East System	4.3	7.0	11.3

Existing Runoff

Runoff from the West system in existing conditions is significantly attenuated by two undersized pipes. The pipes are both 12-inch diameter, relatively flat and are the only outlets for the existing parking lot. The limited capacity of these pipes results in significant volume stored in the parking lot, and low discharge rates to Ocean Avenue. Runoff rates from the East system are not attenuated in existing conditions.

Table 3. Existing Conditions Flow Results

Drainage System	2-year Storm (On-site Only)		5-year Storm (On-site and Offsite)		100-year Storm (On-site and Offsite)	
	<i>cfs</i>	<i>AF</i>	<i>cfs</i>	<i>AF</i>	<i>cfs</i>	<i>AF</i>
West System	8.4	2.3	8.5	0.9	9.4	1.7
East System	3.4	0.5	17.2	0.8	28.8	1.5

Proposed Runoff

Two alternatives were studied to meet the Project requirements the proposed conditions.

Alternative 1 – Green Infrastructure:

The required flow rate and volume reductions are achieved using only green infrastructure (GI), assumed to be unlined bioretention planters. For the 2-year on-site analysis, the amount of green infrastructure provided in the West system is based on preliminary site plans; the amount provided in the East system is the minimum required based on modeling. For the 5-year and 100-year requirement, additional green

infrastructure area was added to reduce peak discharge to Ocean Avenue down to existing conditions. Modeling results are shown in the following tables.

Table 4. Alternative 1 – Required GI for 2-year Requirement (On-site Only)

Drainage System	Provided GI Area	2-year Peak Runoff Rate	2-year Rate Reduction	2-year Total Runoff Volume	2-year Volume Reduction
	<i>Acres</i>	<i>cfs</i>	<i>Percent</i>	<i>cf</i>	<i>Percent</i>
West System	1.1	5.9	30%	1.1	54%
East System	0.4	1.3	61%	0.3	28%

Table 5. Alternative 1 – Required GI for 5-year and 100-year Requirement (On-site and Off-site)

Drainage System	Provided GI Area	5-year Storm		100-year Storm	
		Existing Discharge Rate	Proposed Discharge Rate	Existing Discharge Rate	Proposed Discharge Rate
	<i>Acres</i>	<i>cfs</i>	<i>cfs</i>	<i>cfs</i>	<i>cfs</i>
West System	1.9	8.5	0.0	9.4	9.0
East System	0.5	17.2	17.0	28.8	28.4

Alternative 2 – Combination Green Infrastructure and Detention:

For this alternative, the 2-year requirement volume reduction is achieved using GI, and an off-line detention system is used to reduce the 2-year peak rate down to existing conditions. The benefit of this approach is less green infrastructure is required in the western system. For the 5-year and 100-year requirement, additional detention volume was added to reduce the peak discharge to Ocean Avenue down to existing conditions. Modeling results are shown in the following tables.

Table 6. Alternative 2 – Required GI and Detention for 2-year Requirement (On-site)

Drainage System	Provided GI Area	Provided Detention Volume	2-year Peak Runoff Rate	2-year Rate Reduction	2-year Total Runoff Volume	2-year Volume Reduction
	<i>Acres</i>	<i>AF</i>	<i>cfs</i>	<i>Percent</i>	<i>cf</i>	<i>Percent</i>
West System	0.4	0.3	6.2	26%	1.7	25%
East System	0.4	0.0	1.3	61%	0.3	28%

Table 7. Alternative 2 – Required GI and Detention for 5-year and 100-year Requirement (On-site and Off-site)

Drainage System	Provided GI Area	Provided Detention Volume	5-year Storm		100-year Storm	
			Existing Discharge Rate	Proposed Discharge Rate	Existing Discharge Rate	Proposed Discharge Rate
	<i>Acres</i>	<i>AF</i>	<i>cfs</i>	<i>cfs</i>	<i>cfs</i>	<i>cfs</i>
West System	0.4	0.9	8.5	4.5	9.4	9.2
East System	0.4	0.1	17.2	17.1	28.8	26.5

Storm Drain System Model

The XPSWMM 2017 dynamic hydrologic and hydraulic modeling program developed by XP Solutions was used to analyze the performance of the existing and proposed storm drain system. Santa Barbara Urban Hydrograph (SBUH) methodology is used to compute the runoff and the USEPA SWMM hydraulic computational engine to compute the one-dimensional flow through the proposed storm drain system.

The existing conditions XPSWMM model consists of two storm sewer lines that drain the east and west side of the site. The storm sewer line that drains the west side of the site connects to the existing combined sewer main in Ocean Avenue near Plymouth Avenue. The storm sewer line that drains the east side of the site connects to the same combined sewer main in Ocean Avenue near Lee Avenue.

The proposed conditions model consists of two sewer systems that serve the east and west side of the site. The model includes green infrastructure and detention facilities that are required for the project to comply with the SFPUC's Stormwater Management Requirements (per discussion above). The two proposed storm sewer lines connect to the combined sewer main in Ocean Avenue at the same location as the existing storm sewer lines.

Santa Barbara Unit Hydrograph Hydrologic Parameters

Rainfall

The green infrastructure is modeled using the SFPUC's 2-year, 24-hour hyetograph. For the 5-year and 100-year requirements, the SFPUC's 5-year, 3-hour "Level of Service" storm and the 100-year, 3-hour storm hyetograph are used.

Runoff Curve Number

The curve number (CN) of a drainage area is based on the soil type and surface cover. SBUH automatically assigns a Curve Number of 98 to all impervious areas. Per the geotechnical report dated January 22, 2018 from Rockridge Geotechnical, the top layer of soil encountered in the borings taken on site were silty sand, sand with silt, and clayey sand with gravel. These soil types behave similar to type B soils. Therefore, a Curve Number of 61 was assigned to all pervious areas. This number is based on type B soils with "Open Space" land use (lawns, parks, etc.) with "Good Condition" (grass cover > 75%).

Percent Impervious

The total impervious area for each DMA was estimated based on a combination of the proposed roadway and preliminary site layout. Roof and pavement covers (i.e. asphalt, concrete, etc.) are assumed to be 100% impervious. Note that impervious area is modeled as directly connecting impervious area (i.e. a composite curve number is not computed for our analysis).

Time of Concentration

The time of concentration was calculated using the velocity methodology developed by the Natural Resources Conservation Service (NRCS). A time of concentration of 5 minutes was used for DMAs that had a calculated time of concentration less than 5 minutes, per the Santa Barbara Urban Hydrograph Methodology.

Computational Time Step

For the hydrologic analyses, a computational time step of 60 seconds was used.

SWMM Hydraulic Parameters

Manning's n

Manning's n, or the roughness coefficient, is dependent on the storm drain pipe material. The existing storm drain is assumed to be vitrified clay pipe. Manning's n is 0.014 for vitrified clay. The same Manning's n was used in proposed conditions because the pipe type has not yet been determined.

Computational Time Step

For the hydraulic analyses, a computational time step of 10 seconds was used.

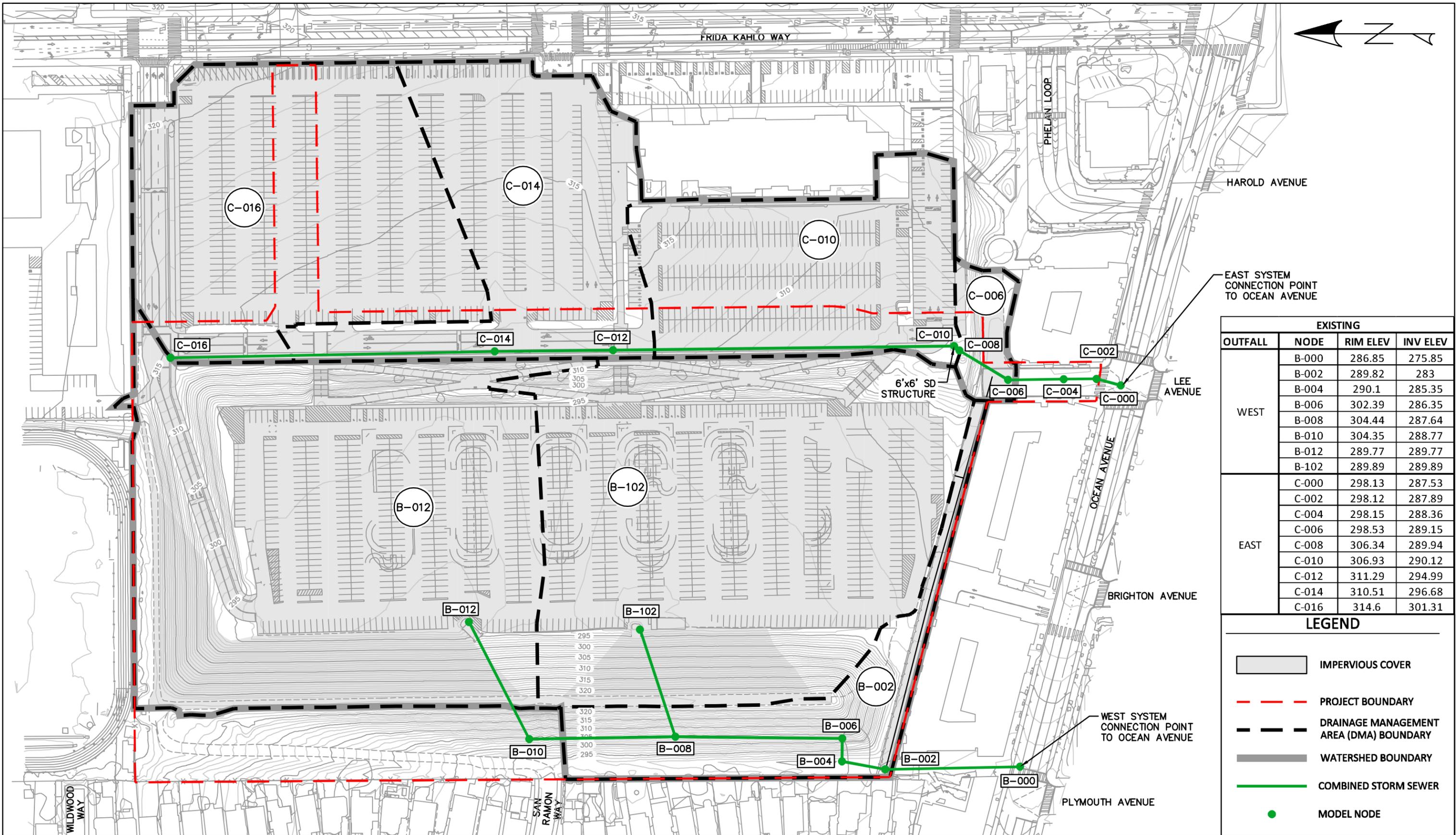
Green Infrastructure

A storage node representing bioretention areas was added to both the west and east systems. Both bioretention nodes have infiltration rates of 1.0 inch/hour¹, and 6-inches of ponding depth before flows bypass downstream.

Detention Systems

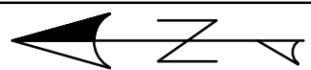
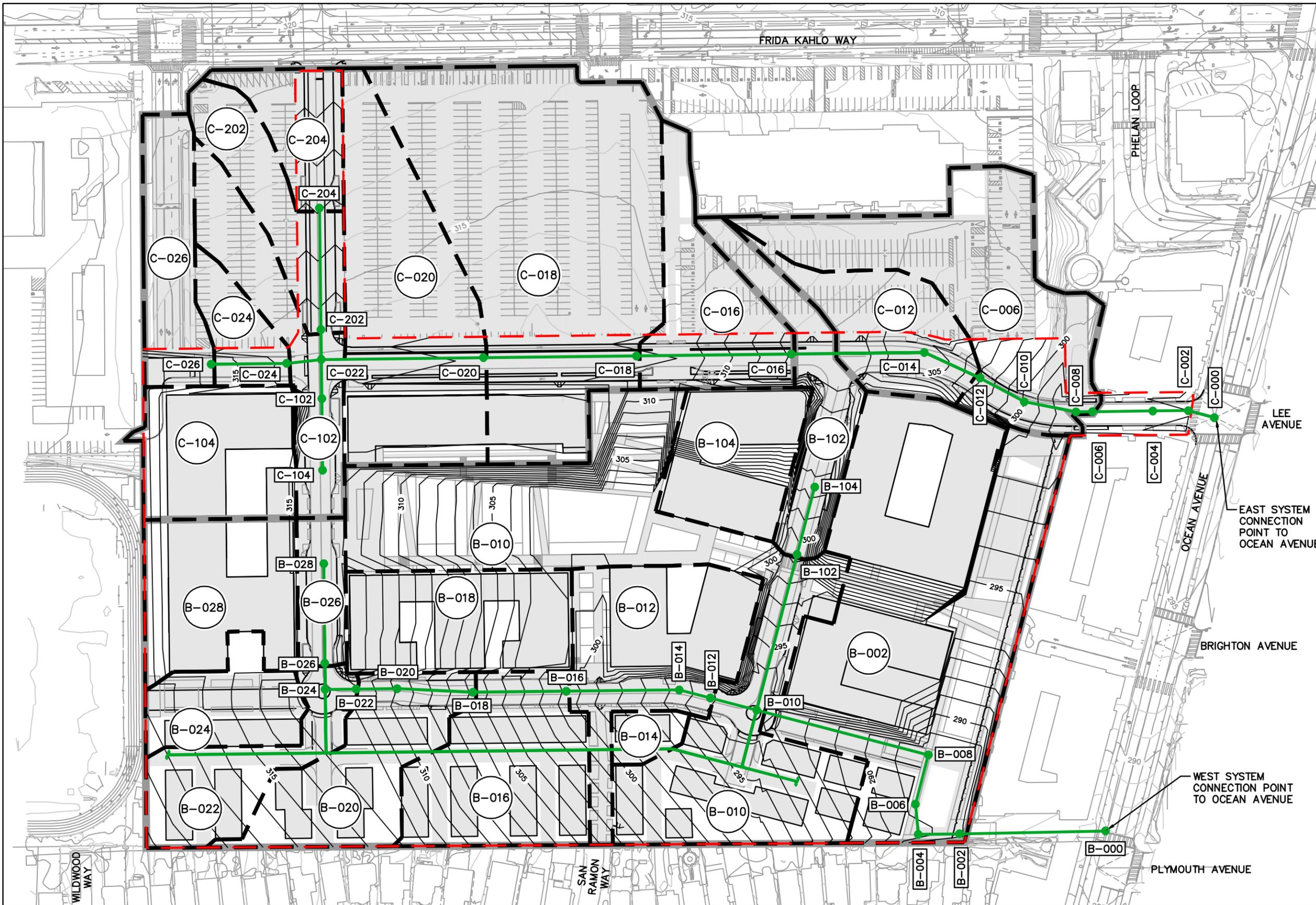
An off-line detention node is added to the model, downstream of the Green Infrastructure. Flow is diverted to the detention node using a side weir. The crest of the side weir is set to divert the peak of the hydrograph to optimize detention volume. An orifice meters flow from the detention vault back to the storm drain main. No infiltration is modeled for the detention node.

¹ Estimated based on recommendations provided by Rockridge Geotechnical through email.



EXISTING			
OUTFALL	NODE	RIM ELEV	INV ELEV
WEST	B-000	286.85	275.85
	B-002	289.82	283
	B-004	290.1	285.35
	B-006	302.39	286.35
	B-008	304.44	287.64
	B-010	304.35	288.77
	B-012	289.77	289.77
	B-102	289.89	289.89
EAST	C-000	298.13	287.53
	C-002	298.12	287.89
	C-004	298.15	288.36
	C-006	298.53	289.15
	C-008	306.34	289.94
	C-010	306.93	290.12
	C-012	311.29	294.99
	C-014	310.51	296.68
C-016	314.6	301.31	

LEGEND	
	IMPERVIOUS COVER
	PROJECT BOUNDARY
	DRAINAGE MANAGEMENT AREA (DMA) BOUNDARY
	WATERSHED BOUNDARY
	COMBINED STORM SEWER
	MODEL NODE



PROPOSED			
OUTFALL	NODE	RIM ELEV	INV ELEV
WEST	B-000	286.85	275.85
	B-002	288.64	283
	B-004	289.18	283.54
	B-006	288.77	283.94
	B-008	288.11	284.61
	B-010	293.38	286.95
	B-012	294.24	287.58
	B-014	295.58	288.01
	B-016	300.77	289.5
	B-018	305.8	290.73
	B-020	309.79	291.73
	B-022	312	292.27
	B-024	312.21	292.68
	B-026	312.49	293.03
B-028	313.49	294.34	
B-102	299.35	289.07	
B-104	302.51	289.99	
EAST	C-000	298.13	287.53
	C-002	297	287.89
	C-004	297.21	288.36
	C-006	297.56	289.15
	C-008	297.66	289.37
	C-010	299.92	290.07
	C-012	302.99	290.73
	C-014	305.24	291.54
	C-016	307.82	293.29
	C-018	312.12	295.33
	C-020	312.81	297.35
	C-022	313.5	299.49
	C-024	313.68	299.95
	C-102	313.47	300.01
C-104	313.76	300.95	
C-202	313.52	299.89	
C-204	316.07	301.49	

LEGEND

- IMPERVIOUS COVER
- PROJECT BOUNDARY
- DRAINAGE MANAGEMENT AREA (DMA) BOUNDARY
- WATERSHED BOUNDARY
- COMBINED STORM SEWER
- MODEL NODE

Appendix H Design Standards and Guidelines Sustainable Neighborhoods Framework



GOAL 1
 Ensure Non-Toxic & Comfortable Air Indoors & Out

EQUITY

OPPORTUNITIES: Keep from exacerbating the health impacts of cumulative air pollution like respiratory and cardiovascular; decrease hospital visits for those with limited access to health insurance

CONSIDERATIONS: projects in neighborhoods with populations with greatest sensitivity to extreme heat should take additional measures to provide habitable environments; population-specific health challenges may warrant additional study

RESILIENCE

OPPORTUNITIES: better respond to heat waves and bad air quality days

CONSIDERATIONS: integrate future heating and cooling needs into energy capacity scaling equipment; extreme heat puts pressure on essential services such as energy, transport, and health

CLIMATE

OPPORTUNITIES: lower toxic pollutants; renewable electricity exports; reduced risks of ozone production due to higher temperatures

CONSIDERATIONS: analyze long-term climate impacts of strategies to respond to high temperatures

CITY TARGET	APPROACHES	CITY REQUIREMENTS	GOALS FOR THE BALBOA RESERVOIR NEIGHBORHOOD	PROJECT STANDARDS & GUIDELINES FROM DSG
ZERO-EMISSION environments	LAND USE			
	ALL-ELECTRIC	All-electric preferred [GBC '20]	<ul style="list-style-type: none"> 100% of building systems will be designed for electricity. Buildings will reduce all sources of local GHG. 	
	CONSTRUCTION PRACTICES	/ Construction Air Filtration [GBC]	<ul style="list-style-type: none"> Minimize particulate matter emissions associated with diesel fuel engines during construction by implementing a Clean Construction Plan. 	
	MATERIAL SELECTION	/ GHG Emissions checklist [CEQA]	<ul style="list-style-type: none"> Establish a Sustainable Procurement Program for each building targeting 100% of materials to meet at least one sustainable materials criteria. Evaluate carbon sequestration concrete and utilize as demonstration project. Prioritize Forest Stewardship Council (FSC) Certified Wood and use FSC certified wood for 50% of total framing materials. 	<p>G.4.2.1.1 Electric Building Systems</p> <p>G.4.2.1.2 Domestic Water Heating</p> <p>G.4.2.4.1 Construction Indoor Air Quality Management Plan</p> <p>S.4.2.3.1 Sustainable Procurement Evaluation</p> <p>G.4.2.3.1 Prioritize Local Materials and Manufacturers</p> <p>G.4.2.3.2 Material Life Cycle</p> <p>S.4.2.5.1 TDM Ordinance</p> <p>S.4.2.2.1 EV Infrastructure</p>
	ACTIVE MOBILITY	/ Transportation Demand Management (TDM) / Sidewalk widening, bike racks [BSP, PC]	<ul style="list-style-type: none"> 80% of the trips to and from the site will be by sustainable modes and the project will achieve a vehicle trip reduction of at least 30% compared with a comparable project without TDM measures. 	
	ELECTRIC VEHICLES	/ 100% EV-ready off-street parking [EC] / EV charges @ 5% of spaces [EC]	<ul style="list-style-type: none"> A load management system will be installed to manage the EV charging stations. This would allow EV charging stations to be installed at 100% of the on-site parking spaces while avoiding any upgrades to the electrical infrastructure. 	
100% NON-TOXIC interiors	MATERIAL SELECTION	/ Low-Emitting Materials [GBC/LEED]	<ul style="list-style-type: none"> 100% of interior materials will meet all low-emitting materials and emissions testing requirements of the current version of LEED. 	<p>G.4.3.1.1 Low Emitting Materials</p> <p>S.4.3.2.1 Ventilation Requirements</p> <p>G.4.3.2.1 Improved Ventilation and Windows</p>
	AIR FILTRATION	/ High Quality Air Filtration [Art 38]		
COMFORTABLE micro-climate	PASSIVE EXTERIOR COOLING			
	INTERIOR RESPITES			



GOAL 2
ACHIEVE AN EFFICIENT & FOSSIL FUEL-FREE ENVIRONMENT

EQUITY

OPPORTUNITIES: healthier air; lower utility costs & minimized rate volatility; improved indoor comfort; energy revenues for local economy; equal access to energy efficiency upgrades for renters; increase job opportunities for energy upgrade work.

CONSIDERATIONS: avoid passing upfront retrofit costs to residents; limited triggers/funding for existing building retrofits; explore opportunities for community-owned solar.

RESILIENCE

OPPORTUNITIES: reduced outages; emergency power supplies; reduced risk from natural gas explosions; secure against global oil price shifts and instability; better respond to heat waves and bad air quality days.

CONSIDERATIONS: plan for most vulnerable communities; tenant education about energy measures are great opportunities to foster stronger and connected communities.

CLIMATE

OPPORTUNITIES: emission free; increasing energy efficiency reduces overall demand and accommodates fuel switching; reduce toxic pollutants.

CONSIDERATIONS: when assessing carbon footprint factor-in gas leak rates at well sites, forgo gas infrastructures to receive credits.

CITY TARGET	APPROACHES	CITY REQUIREMENTS	GOALS FOR THE BALBOA RESERVOIR NEIGHBORHOOD	PROJECT STANDARDS & GUIDELINES FROM DSG
MAXIMUM ENERGY EFFICIENT environments	SOLAR ORIENTATION	/ Reduce energy use by 5% [Title 24/GBC]		<p>S.4.4.1.1 Glazing</p> <p>G.4.4.1.1 Natural Ventilation</p> <p>G.4.4.1.2 Reduced Solar Gain</p> <p>S.4.4.2.1 Infiltration</p> <p>G.4.4.2.1 High Efficiency HVAC Systems</p>
	BUILDING FORM			
	ENVELOPE & FAÇADE TREATMENTS			
	MECHANICAL SYSTEMS			
	VEGETATION			
100% CARBON-FREE energy	ON-SITE RENEWABLE POWER GENERATION	/ 15% roof area installed with solar PV or solar thermal systems [GBC]	<ul style="list-style-type: none"> The project will generate 25% of its building energy demand via on-site renewable energy generation systems, in conjunction with measures to reduce EUI. The project will offset all carbon emissions related to building operations. Any gas use on site or at the grid level will be offset by renewable energy credit (REC) or carbon offset credit purchases. The project will evaluate providing battery storage for PV systems on a building by building basis to provide power supply for up to 72 hours in the event of a power outage or emergency. 	<p>S.4.5.1.1 On-Site Renewable Energy</p> <p>S.4.5.2.1 Solar Thermal Arrays</p> <p>S.4.5.4.1 SFPUC Power</p>
	SOLAR THERMAL HOT WATER			
	BATTERY STORAGE			
	ALL-ELECTRIC			
	GREEN POWER PURCHASE			
SMART systems & operations	AUTOMATION & CONTROL		<ul style="list-style-type: none"> The project will provide thermal and clean air safety zones for heat wave and compromised air quality relief at community room or at childcare. Safety zones will include centralized emergency power and communication zones where people can charge phones or refrigerate medications during extended power outages. 	<p>S.4.6.1.1 Individual Metering</p> <p>S.4.6.2.1 Resident education</p> <p>G.4.13.1 Connect Residents with Local Resources</p>
	REPORTING & ENGAGEMENT			



GOAL 3
SUPPORT BIODIVERSITY & CONNECT EVERYONE TO NATURE DAILY

EQUITY

OPPORTUNITIES: access to healthy and affordable food; physical and mental health improvement; social cohesion and connection to one's environment; reduced exposure to noise, air pollution, and extreme heat; robust biodiversity minimizes rodent infestations.

CONSIDERATIONS: inequitable access, use, or quality of green spaces by vulnerable populations; additional maintenance costs (public & private); potential existing contaminants for safe food production.

RESILIENCE

OPPORTUNITIES: ecosystem services improve shoreline and urban flood management, reducing housing and work place instability and access due to flooding; planted hillsides are less susceptible to erosion and landslides; wildlife biodiversity.

CONSIDERATIONS: increased landscaping that includes too much impervious surface can increase flooding; poor plant selection or irrigation equipment can exacerbate water scarcity.

CLIMATE

OPPORTUNITIES: enhance climate regulation and carbon sequestration; reduce carbon footprint associated with large-scale food production; distribution and waste; improve water efficiency.

CONSIDERATIONS: gas-powered lawn equipment exacerbates emissions and health impacts of landscaping; poor landscaping maintenance practices can lead to additional methane from decomposing green waste.

CITY TARGET	APPROACHES	CITY REQUIREMENTS	GOALS FOR THE BALBOA RESERVOIR NEIGHBORHOOD	PROJECT STANDARDS & GUIDELINES FROM DSG
GREEN space equivalent to 1/2 site area	OPEN SPACES	/ X SF per unit, X SF if common space (does not require greening) [PC]	<ul style="list-style-type: none"> 50% of site area will be vegetated, including areas of tree canopy and green roofs or landscaping at courtyards. Provide a 25% peak rate and total volume stormwater management reduction for the overall site using green infrastructure and Low Impact Development. Minimize stormwater management at public streets by providing equal offsetting management at private development parcels. 	<p>G.4.71 Planting at On-Site Open Space S.4.11.1 Stormwater Management G.4.11.1 Infiltration</p>
	LIVING ROOFS	/ 25% front yard set-back landscaped (50% pervious) [PC] / 30% roof area as living roof [PC alt]		
	GREEN WALLS			
	GREEN INFRASTRUCTURE	/ Manage 25% of stormwater onsite [SMO option]		
	RIGHT-OF-WAY	/ 1 street tree every 20' [PC]		
BIODIVERSE landscapes of 100% climate appropriate, majority local species	TREE CANOPY		<ul style="list-style-type: none"> 100% healthy landscaping practices - minimizing or eliminating pesticide, herbicide or fertilizer use following the City's Integrated Pest Management Ordinance. Use all-electric / clean fuel landscape maintenance equipment. 	<p>S.4.8.1 Native Landscaping G.4.8.1 Low Emissions Maintenance G.4.8.2 Ecological Placemaking G.4.8.3 Daily Maintenance G.4.8.4 Quarterly Horticultural Services</p>
	UNDERSTORY PLANTING			
	NATURAL AREAS			
	BUILDING FAÇADES			
HEALTHY food & wildlife systems	BUILDINGS	/ Bird Safe Buildings [PC]	<ul style="list-style-type: none"> Collaborate with City College culinary program to create on-site programs to assist resident and neighbors in growing and preparing healthy foods. 	<p>G.4.9.1 Access to Community Gardens G.4.9.2 Healthy Food Education G.4.9.3 Food Corridor G.4.9.4 Sustainable Pest Control</p>
	OPEN SPACES			
	OPERATIONS			



GOAL 4
MAXIMIZE CONSERVATION,
FLOOD PROTECTION &
WATERSHED HEALTH

EQUITY

OPPORTUNITIES: Keep from exacerbating the health impacts of populations impacted by toxins in water; reduce home-based health hazards; reduce the disproportionate racial impact of flooding.

CONSIDERATIONS: ground water pollution is more prevalent in disadvantaged communities; in case of emergency plan for large-scale temporary relocation of low-income residents; use high quality potable water filters.

RESILIENCE

OPPORTUNITIES: decrease risk of flooding of power generation, transmission, and distribution networks; reduce vulnerability to droughts; better respond to heat waves and bad air quality days.

CONSIDERATIONS: In urban centers, critical services like healthcare, food supply, transportation, energy systems, schools and retail share interdependencies with water.

CLIMATE

OPPORTUNITIES: decrease in energy and emissions associated with extraction, conveyance, treatment and consumption of water.

CONSIDERATIONS: climate change is expected to impact water quality by increasing the nutrient content, pathogens, and the sediment levels of surface water.

CITY TARGET	APPROACHES	CITY REQUIREMENTS	GOALS FOR THE BALBOA RESERVOIR NEIGHBORHOOD	PROJECT STANDARDS & GUIDELINES FROM DSG
REGENERATIVE systems that minimize consumption & maximize reuse	EFFICIENT FIXTURES	/ Reduced water consumption [GBC]		S.4.10.1.1 Plumbing Fixtures S.4.10.2.1 Drip Irrigation S.4.10.2.2 Gray Water Irrigation S.4.10.2.3 Edible Plating Irrigation S.4.10.3.1 Non-Potable Reuse G.4.10.3.1 Gray Water Treatment
	SMART-METERING	/ Residential multifamily water sub-metering [GBC/CA Water Code]		
	NON-POTABLE REUSE	/ Onsite systems for non-potable flushing and irrigation [Art 12C]		
	IRRIGATION	/ Low water, climate appropriate plants [GBC]		
100% FLOOD-SAFE buildings & sidewalks	DESIGN ELEVATIONS	/ Sea level rise consideration [CEQA] / 100-yr flood disclosure		S.4.11.1 Stormwater Management G.4.11.1 Infiltration
	GREY INFRASTRUCTURE	/ Ensure positive sewage flow, raise entryway elevation and/or special sidewalk construction and deep gutters if risk of ground-level flooding	<ul style="list-style-type: none"> • Provide a 25% peak rate and total volume stormwater management reduction for the overall site using green infrastructure and Low Impact Development. • Minimize stormwater management at public streets by providing equal offsetting management at private development parcels. 	
	GREEN INFRASTRUCTURE	/ Front setback 25% permeable [PC]		
HIGH QUALITY waterways & sources	EROSION PREVENTION	/ Slowed stormwater flow rates [SMO]		
	POLLUTANT MANAGEMENT	/ Reduced runoff and pollution from construction [GBC] / (MS4) filter or treat 80% on site [SMO]		



GOAL 5
PRIORITIZE RESOURCE
CONSERVATION,
RESPONSIBILITY & REUSE

EQUITY

OPPORTUNITIES: Keep from exacerbating the health impacts of cumulative air pollution like respiratory and cardiovascular; decrease hospital visits for those with limited access to health insurance

CONSIDERATIONS: projects in neighborhoods with populations with greatest sensitivity to extreme heat should take additional measures to provide habitable environments; population-specific health challenges may warrant additional study

RESILIENCE

OPPORTUNITIES: better respond to heat waves and bad air quality days

CONSIDERATIONS: integrate future heating and cooling needs into energy capacity scaling equipment; extreme heat puts pressure on essential services such as energy, transport, and health

CLIMATE

OPPORTUNITIES: lower toxic pollutants; renewable electricity exports; reduced risks of ozone production due to higher temperatures

CONSIDERATIONS: analyze long-term climate impacts of strategies to respond to high temperatures

CITY TARGET	APPROACHES	CITY REQUIREMENTS	GOALS FOR THE BALBOA RESERVOIR NEIGHBORHOOD	PROJECT STANDARDS & GUIDELINES FROM DSG
100% RESPONSIBLE material use	RESOURCE EXTRACTION		<ul style="list-style-type: none"> Divert 100% of residential waste generated from landfill. 	<p>S.4.12.1 Recycling and Composting Ordinance</p> <p>S.4.12.2 Recycling of Construction Waste</p> <p>G.4.12.1 Recycling</p> <p>G.4.12.2 Balanced Cut and Fill</p>
	REUSABLE PRODUCTS	/ Accessible and sufficient collection systems / Recycling and composting (Buildings)		
Significantly REDUCED per-capita waste generation	3-STREAM WASTE COLLECTION		<ul style="list-style-type: none"> Divert 75% of construction and demolition waste with a minimum of 4 separate waste streams. 	
	CONSUMPTION & PURCHASING			
	COST MONITORING			
100% materials RECOVERED from waste stream	MATERIAL RE-USE			
	CONSTRUCTION DEBRIS	/ Construction waste diversion (65%)		

EXHIBIT N
DEVELOPMENT PHASE APPLICATION PROCESS

A. General

The Project shall be built in Phases in accordance with the terms of the Phasing Plan and Community Benefits Linkages as set forth in Schedule 1 of this Agreement. The Phasing Plan and Community Benefits Linkages (the “**Linkages**”) reflect the Parties’ mutual acknowledgement that certain controls shall guide the development of the Project and the phased provision of Public Improvements (i.e. infrastructure to be dedicated to the City) and Publicly Accessible Private Improvements.

B. Development Phase Application: Purpose and Approval Authority

The purpose of the Development Phase Application is to provide a broad overview of the scope of each Phase, including the number and type of each element (vertical and horizontal), and to ensure that the Linkages requirements are satisfied.

1. City Department responsible for review: Planning Department; Mayor’s Office of Housing and Community Development (“**MOHCD**”), as to Affordable Housing Program.
2. City Department responsible for approval: Planning Department; MOHCD, as to compliance with Affordable Housing Program.
3. Role of other City Departments: Development Phase Applications will be distributed to DPW, SFPUC, SFMTA, Port, SFFD, RPD, and OEWD for their information. No action is required by these City Agencies. City Agencies may provide comments on the content of the Development Phase Application to the Planning Department within the Planning Department’s thirty (30) day completeness review timeline and the sixty (60) day content review timeline.
4. Relationship to Infrastructure Review by Other City Departments: A Development Phase Application must show how the proposed scope and content of Public Improvements within the Phase will comply with the Project SUD and Approvals, including the Linkages. The approved Development Phase Application will not limit the scope of Public Improvements that Developer is required to construct in the Phase, but the proposed scope and content of Public Improvements in such improvement plans shall at least serve the scope outlined in the Phase Application. The exact details of required Public Improvements in each Phase may vary from the approved Development Phase Approval in order to achieve appropriate roadway access, functional utility systems and connections, and to maintain service to existing residents and commercial users, but shall still be governed by the Master Infrastructure Plan and Linkages. Notwithstanding the foregoing, any removal of street sections from a Phase after its inclusion in a Development Phase Approval (defined below) will be subject to Planning Department review and approval.

C. Development Phase Application Review and Approval

At any time before submitting a Development Phase Application (defined below) to the Planning Department and MOHCD for review, Developer may request a pre-application meeting with City staff to review the proposed Phase. Prior to the commencement of each Phase, Developer shall submit to the Planning Department an application (a “**Development Phase Application**”) in substantial conformance with the attached checklist. Upon receipt, the Planning Director shall have the right to request additional information from Developer as may be needed to understand the proposed Development Phase Application and to ensure compliance with this Agreement, including the Linkages; provided, however, that within thirty (30) days following receipt of a Development Phase Application, the Planning Director shall determine the completeness of the application and will notify Developer of any deficiencies and make any requests for additional information or materials that are reasonably necessary in order to review the Development Phase Application. If the Planning Director fails to respond within such 30-day period, the Development Phase Application will be deemed complete.

The Planning Department will, within sixty (60) days of determination of application completeness, complete its review of the proposed improvements against the requirements of the Project SUD (including the DSG), Linkages and the Development Agreement, including any necessary coordination with other City Agencies. If the Planning Director objects to the proposed Development Phase Application, he or she shall do so in writing, stating with specificity the reasons for the objection and any items that should be included or changed to bring the Development Phase Application into compliance with the Project SUD, Linkages and the Development Agreement. The Planning Director will act reasonably in making determinations with respect to each Development Phase Application, including the determination as to whether the Development Phase Application meets the requirements of the Linkages and the Development Agreement. The Parties agree to meet and confer in good faith to discuss and resolve any differences in the scope or requirements of a Development Phase Application. Changes proposed by the Planning Department will be reasonably considered by Developer, and changes proposed by Developer will be reasonably considered by the Planning Director. If there are no objections, or upon resolution of any differences, the Planning Director shall approve the Development Phase Application with such revisions, comments, or requirements as may be permitted in accordance with the terms of the Development Agreement and the Linkages (each a “**Development Phase Approval**”). The Development Phase Application and Development Phase Approval shall be posted on the Planning Department website.

D. Standard of Approval

Approval of the Development Phase Application will be ministerial in nature based on the Development Phase Application’s consistency with the Linkages, its completeness in providing the information required by this Exhibit N, and its conformance with the Approvals. Discretion in approving a Development Phase Application will be limited to those matters where the proposed development plan deviates from the Approvals. As such, the Planning Director will approve any Development Phase Application that conforms to and is consistent with the Development Agreement, including the applicable Project SUD, Linkages and Approvals, and will not disapprove any Development Phase Application on the basis of any element that conforms to and is consistent therewith.

E. Concurrent Review

Developer must obtain a Development Phase Approval before the City may approve a tentative subdivision map that covers all or any portion of the applicable Phase; provided, however, that approval of a Development Phase Application will not be required for (i) the approval of a tentative or final transfer map, (ii) the issuance of construction permits for grading and site preparation in any Phase, or (iii) the approval of a tentative subdivision map application that covers all or substantially all of the entire Project Site (a “**Master Tentative Map**”), as permitted under Paragraph F below. Subject to the foregoing, at any time before or after submittal of a Development Phase Application, Developer may submit Subdivision Map and Design Review Applications covering all or any of the real property within the Phase for the City’s review and approval in accordance with the procedures hereunder and under the Project SUD, but the time periods for City review and approvals of Subdivision Maps other than tentative or final transfer maps or Master Tentative Maps and for Design Review Applications for vertical development and community improvements (either privately or publicly owned) shall not begin until the Planning Department issues a Development Phase Approval.

F. Start of Development Phase

Upon receipt of a Development Phase Approval, Developer shall submit a tentative subdivision map application (if not already submitted) covering the real property within the Phase. Developer also has the option to submit a Master Tentative Map application and seek approval of phased final maps for each Phase covered by the Master Tentative Map. As provided in Paragraph D above, the City may not condition approval of a Master Tentative Map on a Development Phase Approval, but the City shall not be required to issue construction permits to Commence Construction within any Phase covered by the Master Tentative Map unless the City has first approved a Development Phase Approval for the applicable Phase. Upon submittal of any tentative subdivision map application, Developer shall have the right to submit any request or application for Later Approvals, such as street improvement permits and building permits, required to start construction.

G. Amendment of a Development Phase Approval

At any time after receipt of a Development Phase Approval, Developer may request an amendment to the Development Phase Approval. Any such request for amendment shall be made to the Planning Director and shall be subject to the same review and approval standards as set forth in this Agreement for the original approval. Changes in the type, density or intensity of vertical development (residential or commercial) that is identified in a Development Phase Application as “anticipated” or “proposed” will not necessarily require an amendment to a Development Phase Approval, so long as the Phase remains in compliance with this Agreement, including the applicable Project SUD and Approvals, and the revisions to the vertical development would result in necessary changes to the provision of Public Improvements and Publicly Accessible Private Improvements described in the original Development Phase Approval per the provisions of the Linkages and other Project SUD and Approvals.

H. Concurrent Development

Each Phase shall remain independent, in accordance with the Development Agreement. So long as

the functional and operational requirements of that Phase can be met with the completion of any Public Improvements reasonably necessary to support the Phase or otherwise required by the Linkages, Developer may begin construction of a Phase simultaneously with another Phase or may begin construction of a subsequent Phase while components of a prior Phase are still in progress. Notwithstanding the above, Developer may propose interim or temporary infrastructure improvements, and DPW, with the consent of any affected City Agency in their respective sole discretion, may allow such interim or temporary infrastructure improvements and defer completion of required Public Improvements subject to terms and conditions that the City deems appropriate. The applicable Public Improvement Agreement will address the interim or temporary infrastructure improvements along with sufficient security to guarantee the completion and removal of such improvements and security for the permanent Public Improvements. The City will not accept any interim or temporary improvements for maintenance and liability purposes. Notwithstanding Administrative Code Chapter 23, the Director of Real Estate is authorized to accept on behalf of the City temporary public easements related to the construction, completion, and use of Public Improvements, and temporary or interim improvements, for a period not to exceed five (5) years. Nothing in this paragraph shall be construed as a limitation on the discretion retained by any City Agency as set forth in this Agreement.

I. Contents of Development Phase Applications

The required components of each Development Phase Application are as follows:

1. Site plan and other graphics, including existing or proposed blocks, lots, streets and area, showing the area covered by the applicable Development Phase Application.
2. A narrative description of the proposed scope of development within the Phase, including tables indicating the estimated square footage of each land use category per block and total number of parking stalls (residential and public).
3. Materials sufficient to describe the Public Improvements, Publicly Accessible Private Improvements and Project Open Space that will be provided for the Phase, and a description of how the Phase will comply with the requirements of the Linkages to provide these Associated Community Benefits. The level of detail will be commensurate with the detail set forth in the Master Infrastructure Plan and Planning Department standards for conditional use applications. The materials will also include an itemized description of the status of Public Improvements and Publicly Accessible Private Improvements in prior Development Phase Approvals.
4. If the Phase will include residential use, the Development Phase Application will also include:
 - a. Developer's estimate of the total number of residential units, the number and location of affordable housing units and target AMI levels, as set forth in the Housing Program.
 - b. The anticipated number and location of market rate residential parcel pads to be prepared, with the estimated number of residential units on each.

5. A table or matrix showing applicable Mitigation Measures associated with the applicable Phase.
6. The following Public Improvement details:
 - a. Plans showing the Public Improvements to be provided for the Phase at a level of detail sufficient to determine consistency of the Phase with the Linkages.
 - b. Plans showing new streets to be dedicated.
 - c. Plan showing location of the Phase in relation to the rest of the Project Site, with street access and circulation for existing residents (as applicable).
7. Narrative or schedule of anticipated order of horizontal construction within the Phase, by element (i.e., Public Improvements, Publicly Accessible Private Improvements, and Project Open Spaces).
8. A narrative describing the Project's compliance with the sustainability controls in the Design Standards and Guidelines.
9. A narrative describing the Project's family-friendly design elements for the Buildings and Dedicated Open Spaces.
10. List of any requested modifications to this Agreement, including the Linkages, the Design Standards and Guidelines or other requirements of the Project SUD.
11. Certification of accuracy from authorized representative.
12. For illustrative purposes only, a summary table materially in the form shown below, listing the permitted and anticipated, and if known, type, density and intensity of, vertical development by parcel within the Phase.

Sample Summary Table

Blocks in the Design Guidelines	Height/Bulk District	Maximum Permitted Heights	Allowable Use under the SUD, and Anticipated Use if known	Anticipated Amount of Development	Type of Affordable Housing Anticipated	Proposed Parking & Parking Ratio, if known
<i>(1, 2, 3, etc.)</i>			<i>(Affordable Housing, Market Rate Parcel, Commercial, Retail, Community, Other)</i>	<i>(Total # Housing Units, Square Footage of Retail, Commercial, Community, Other)</i>	<i>(# BMR Units, In Lieu, Land Dedication)</i>	<i>(Residential and/or Commercial)</i>

**EXHIBIT O
FINANCING PLAN**

(To be provided)

EXIHIBIT P
DESIGN STANDARDS & GUIDELINES

(To be provided)

SCHEDULE 1 PHASING PLAN AND COMMUNITY BENEFITS LINKAGES SCHEDULE

Pursuant to Article 4 of the Agreement, the Developer's right to occupy Market Rate Units and/or Townhouse Units is linked to (i) completion of Associated Community Benefits and (ii) its construction and/or funding of a certain number of Affordable Units, as described in the Affordable Housing Program set forth in Exhibit D to the Agreement and in this Phasing Plan and Community Benefits Linkages ("**Linkages Schedule**"). The linkages between the specific Associated Community Benefits/Affordable Housing Units and the associated Buildings, Townhouse Units or Market Rate Units are set forth in this Schedule 1. The anticipated phasing of Buildings and Associated Community Benefits are shown in the table attached to this Schedule 1 as Schedule 1-A, and as further described below. All capitalized terms used in this Linkages Schedule and not specifically defined herein will have the meanings ascribed to them in the Development Agreement by and between the City and County of San Francisco, a municipal corporation, and RCP Community Partners LLC, a Delaware limited liability company (the "**Agreement**") to which it is attached.

1. **Phasing Plan.** An overriding principle of the Project is that as Developer constructs Market Rate Units, it will contribute Developer's Affordable Funding Share and cause a like number of Affordable Units to be constructed, subject to City's contribution of City's Affordable Funding Share, as described in the Affordable Housing Program attached as Exhibit D to the Agreement (the "**Affordability Principle**"). Therefore, Developer's ability to obtain a first certificate of occupancy, including any temporary certificate of occupancy (an "**FCO**"), for any Market Rate Units is conditioned upon Developer's obtaining an FCO for a like number of total Affordable Units in the Project, subject to the terms and provisions of this Schedule 1. The anticipated phasing of the Project is as follows:

a. **Phase 1.** Affordable Parcel E (approximately 124 units), Affordable Parcel F (approximately 154 units); Market Rate Parcels C and D (approximately 260 units), and Townhome Parcels H, TH1 and TH2 (approximately 100 units); Reservoir Park Parcel J, Community Room Parcel E.

b. **Phase 2.** Affordable Parcels A (approximately 182 units), Affordable Parcel B (approximately 70 units), Affordable Parcel H (approximately 20 units); Market Rate Parcel G (approximately 190 units); SFPUC Retained Fee Area Parcel I; childcare center on Parcel B.

c. **Changes to Phasing Plan.** Developer may propose changes to the phasing plan to be considered by the Planning Department. If those changes impact the linkages between the Associated Community Benefits and specific Buildings, Townhouse Units or Market Rate Units, or if the phasing plan changes such that certain Market Rate Parcels or Affordable Parcels are developed in different phases than described in this Linkages Schedule and thus cannot satisfy the Phase 1 or Phase 2 Linkage requirements, then the parties will meet and confer in good faith to attempt to agree to a new linkage requirement that is substantially equivalent and satisfies the Affordability Principle. The Planning Director may grant approval of an amended phasing and linkage requirement in the Planning Director's sole discretion. If the amended phasing includes changes to the phasing of an Affordable Parcel, then the Planning Director will consult with and obtain the consent of the MOHCD Director.

2. **Affordable Housing Linkage.**

a. **Phase 1 Linkage.** Developer must obtain an FCO for the Affordable Units located on Affordable Parcel E and Affordable Parcel F as a condition to the issuance of an FCO for the Market Rate Units located on Market Rate Parcels C and D and any Townhouse Units (except as detailed below for Townhouse Units).

b. **Phase 1 Townhouse Development.** Developer may, in its sole discretion, satisfy the Phase 1 Linkage for the Townhouse Units by paying a site-directed in-lieu fee equal to 33% of the Townhome Parcel's Townhouse Units (the "**Townhouse In-Lieu Fee**"). The methodology for calculating the Townhouse In-Lieu Fee will be as set forth in Planning Code Section 415.5; except that the applicable percentage will be 33% regardless of changes to the percentages otherwise required by Planning Code Section 415.5. The Townhouse In-Lieu Fee will be deposited into an escrow account at a mutually agreed upon title company and will be controlled jointly by City, acting by and through MOHCD, and Developer. City will release funds from the escrow account to Developer for Developer's use for any Affordable Units in Phase 1 or Phase 2. Such release of funds will occur no later than the close of escrow of the construction loan for any Affordable Building requested by Developer. The Townhouse In-Lieu Fee will, in City's sole discretion and upon City's unilateral direction to the escrow holder, be released to MOHCD upon (i) any termination of the Agreement resulting from Developer's Default, as described in Section 9.4.2 of the Agreement, or (ii) upon expiration of the Term of the Agreement.

c. **Phase 2 Linkage.** Developer must obtain an FCO for Affordable Parcel A and Affordable Parcel B as a condition to the issuance of an FCO for Market Rate Parcel G, unless either of the following scenarios occurs:

i. If Affordable Parcel B contains homeownership affordable housing units that will be constructed using volunteer labor or a "self-help" model of construction, such as those anticipated to be developed by Habitat for Humanity (the "**Self-Help Units**"), then the linkage obligation for the Self-Help Units only will be satisfied upon the commencement of construction of the Self-Help Units and confirmation from the MOHCD Director at the time of commencement that, in the MOHCD Director's reasonable good faith judgment, Developer has demonstrated that these units have adequate financing or other security to complete construction. Subject to subsection (ii) below, all other Affordable Units in Affordable Parcel B must obtain an FCO as a condition to the issuance of an FCO for Market Rate Parcel G unless DBI determines that an FCO for the Affordable Units is not permissible without an FCO of the Self-Help Units, in which case the linkage obligation for the entire Affordable Parcel B will be satisfied upon the commencement of construction if the MOHCD Director determines that all Affordable Units in Affordable Parcel B have adequate financing or other security to complete construction.

ii. If the gap subsidy for either Affordable Parcel A or Affordable Parcel B will be funded entirely by City's Affordable Funding Share, without any contribution of Developer's Affordable Funding Share, Developer may obtain an FCO for Market Rate Parcel G if it has obtained an FCO for the parcel (either Affordable Parcel A or Affordable Parcel B) that requires Developer's Affordable Funding Share.

3. **Reservoir Park.** Reservoir Park, as described in Exhibit C, must be completed as a condition to the issuance of the first addendum to any Site Permit for any Building on a Market Rate Parcel in Phase 2 described in Schedule 1-A (i.e., Parcel G). For purposes of this Section 3, Reservoir Park will be considered “**complete**” when it is sufficiently complete to allow the public to occupy or utilize the space for its intended use, as reasonably determined by the Planning Director.

4. **Community Room.** The Community Room, as described in Exhibit C and Exhibit C-2, must be complete as a condition to the issuance of the FCO for the Building in which the Community Room is located. For purposes of this Section 4, the Community Room will be considered “**complete**” when the Department of Building Inspection is ready and willing to issue an FCO for the community room.

5. **Public Parking.** The Permanent Public Parking, as described in Exhibit J, must be complete prior to issuance of an FCO for any Building in Phase 2, as identified in Schedule 1-A, unless the Permanent Public Parking is being provided within a Building in Phase 2 in which case the Permanent Public Parking must be complete concurrent with issuance of the FCO for the Building in which the Permanent Public Parking will be located. For purposes of this Section 6, the Permanent Public Parking will be considered “complete” when it is sufficiently complete to allow the public to utilize the space for vehicular parking, as reasonably determined by the Planning Director.

6. **Childcare Center.** The childcare center, as described in Exhibit L, must receive an FCO prior to or concurrent with issuance of the FCO of the Building in which the childcare center is located. For purposes of this Section 7, the childcare center will be considered “**complete**” when it obtains a temporary certificate of occupancy for space in a “**warm shell**” condition, i.e. with the space demised to meet occupancy separation requirements (minus finishes on wall, floor and ceiling), stubs for standard utilities, path to a location for mechanical equipment, storefront and rear access as required, and other items required to obtain a temporary certificate of occupancy to allow a tenant to proceed with its improvements.

7. **SFPUC Open Space & Gateway Landscape.** The open space improvements on the SFPUC Retained Fee Area and Gateway Landscape, as described in Exhibit C must have commenced construction of improvements as a condition of issuance of an FCO for the Market Rate Units in Phase 2, as described in Schedule 1-A (i.e., Parcel G). The open space improvements on the SFPUC Retained Fee Area and Gateway Landscape must be complete by the earlier to occur of (i) three months after the date of the FCO for the building on Affordable Parcel B, or (ii) the expiration of the Term of this Agreement. For purposes of this Section 8, the improvements on the SFPUC Retained Fee Area and Gateway Landscape will be considered “**complete**” when it is sufficiently complete to allow the public to occupy or utilize the space for its intended use, as reasonably determined by the Planning Director.

8. **Brighton Paseo, San Ramon Paseo.** Brighton Paseo must be complete prior to issuance of the FCO for the later of the Buildings on Parcel A or Parcel B. San Ramon Paseo must be complete prior to issuance of the FCO for the 50th Townhouse Unit. For purposes of this Section 8, the Brighton Paseo and San Ramon Paseo will be considered “**complete**” when they are sufficiently complete to allow the public to occupy or utilize the spaces for their intended use, as reasonably determined by the Planning Director.

SCHEDULE 1-A

Parcel	Approximate Unit Count	Affordable or Market Rate Units	Approximate Size
Phase 1			
Parcel E	124 Units	Affordable	140,000
Parcel F	154 Units	Affordable	181,000
Parcels C & D	260 Units	Market Rate	350,000
Parcels TH1 & TH2	100 Units	Market Rate	200,000
Parcel J Reservoir Park			2 Acres
Parcel L San Ramon Paseo			.12 acres
Public Improvements	<i>[describe]</i>		
Phase 2			
Parcel A	182 Units	Affordable	230,000
Parcel B	70 Units	Affordable	90,000
Parcel H	20 Units	Affordable (Self-Help Units)	30,000
Parcel G	190 Units	Market Rate	290,000

SFPUC Open Space & Parcel O			1.2 acres
Gateway Landscape			.07 acres
Parcel K Brighton Paseo			.23 acres
Child Care Facility			100 seats
Community Room			1,000 SF
Public Parking			
Public Improvements	<i>[describe]</i>		

**SCHEDULE 2-1
SCHEDULE OF IMPACT FEES**

Impact Fee Applicable to Project	Planning Code Section
Transportation Sustainability Fee	Sec. 411A.1-411A.9
Impact Fees Waived for Project	Planning Code Section
Balboa Park Impact Fee	Sec. 422.1-422.4
Residential Child Care Fee	Sec. 414A.1-414A-8
Residential Affordable Housing Fee	Sec. 415.1-415.11

SCHEDULE 2-2 SCHEDULE OF CODE WAIVERS AND AMENDMENTS

The following sections of the San Francisco Municipal Code are waived or modified by this Agreement:

Administrative Code Chapter 56 (Development Agreements).

The provisions of the Workforce Agreement shall attached to the Development Agreement as Exhibit I shall apply in lieu of the provisions of Administrative Code Section 56.7(c), Chapter 82.4, Chapter 23, Chapter 14B and Chapter 6.22.

The provisions of the Agreement regarding any amendment or termination, including those relating to “**Material Change**” shall apply in lieu of the provisions of Administrative Code Section 56.15 and Section 56.18.

In connection with the Agreement, the Board of Supervisors found that the City substantially complied with Administrative Code Section 56, and waived any procedural or other requirements if an to the extent not strictly complied with in the approval and adoption of the Agreement.

The competitive selection process for the disposition of the Project Site and the subsequent negotiation of the Agreement, including the Affordable Housing Program attached to the Agreement as Exhibit D satisfies the intent of Chapter 41B and, to the extent of any non-compliance, Chapter 41B is waived.

In recognition of the Fiscal Feasibility Report adopted by the Board of Supervisor as Resolution 85-18 and the depth of analysis and sophistication required to appraise the Project Site in connection with the sale of the Project Site, the Appraisal Review required by Section 23.3 is waived.

Planning Code

The Impact Fees described in Schedule 2-1 constitute the entirety of impact fees required for the Project. As such, the impact fees described in Article 4 of the Planning Code are waived on the condition that Developer pays the impacts fees and other exactions required by the Agreement.

The Master Infrastructure Plan attached to the Agreement as Exhibit M is deemed to satisfy the requirements of Section 138.1 and, to the extent of any non-compliance, Section 138.1 is waived.

The Affordable Housing Program attached to the Agreement as Exhibit D is deemed to satisfy the requirements of Section 415 *et seq.* and, to the extent of any non-compliance, Section 415 *et seq.* is waived.

The Project Open Space described in Exhibit C and Exhibit C-1 of the Agreement is deemed to satisfy the requirements of Section 422 (Balboa Park Community Improvements Fund) and, to the extent of any non-compliance, Section 422 is waived.

The Child Care Program attached to the Agreement as Exhibit L is deemed to satisfy the requirements of 414A and, to the extent of any non-compliance, Section 414A is waived.

Subdivision Code

A Public Improvement Agreement, if applicable, shall include provisions consistent with the Development Agreement and the applicable requirements of the Subdivision Code and the Subdivision Regulations regarding extensions of time and remedies that apply when improvements are not completed within the agreed time. Accordingly, Section 1348 is waived.

Public Works Code

The Master Infrastructure Plan attached to the Agreement as Exhibit M is deemed to satisfy the requirements of 806(d) and, to the extent of any non-compliance, Section 138.1 is waived.

Health Code

The Board of Supervisors found that the Project will provide substantial water supply benefits by using non-potable water reuse in portions of the Project. The Board of Supervisors further found that, but for specialized and unique water meter configurations, the townhouse condominium units would have been exempt from the application of Article 12C of the Health Code. Finally, the Board of Supervisors found that the immediate and effective construction of the Affordable Units is a high priority due to severe housing and economic conditions existing at this time. As such, the requirements of Article 12C of the Health Code, to the extent such requirements would otherwise apply to the construction of the townhouse condominium units and Affordable Units, are waived.