

# Fiscal Year 2015-2016 Final Budget Overview

*Investing in Transportation for Today and Tomorrow*

BOARD OF SUPERVISORS

MAY 15, 2014

*San Francisco: great city,  
excellent transportation choices*



**SFMTA**  
Municipal  
Transportation  
Agency

## Vision, Goals and Values

*San Francisco: great city, excellent transportation choices*

### Goals

1. Create a safer transportation experience for everyone
2. Make transit, walking, bicycling, taxi, ridesharing and carsharing the most attractive and preferred means of travel
3. Improve the environment and quality of life in San Francisco
4. Create a workplace that delivers outstanding service

### Values

- Transit First
- Complete and Green Streets
- Social Equity and Access



# What We Do

*Serving more than 800,000 San Francisco residents*

- **3.1 Million** revenue hours of Transit Service
- **700,000 Daily** boardings on Muni
- **1,039 Transit Vehicles** running 24.4 million miles
- **80.3 Miles** of LRV and Cable Car track
- **208 Miles** of bicycle paths, lanes and routes
- **281,700 Street signs**
- **28,862 Metered** parking spaces
- **40 Off-street** parking garages and lots
- **1,184 Street** intersections
- **1,880 Taxis** and **8,500 Taxi drivers**

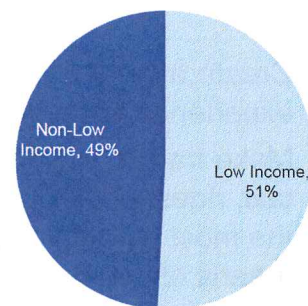
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# Who Muni Serves

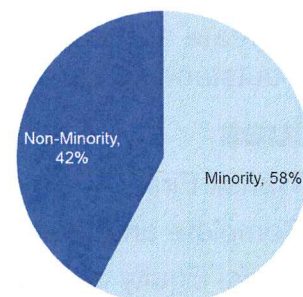
*Muni is critical to low-income customers*

- More than half of Muni customers are low income
  - Approximately 1 in 4 customers reported living in households making less than \$15,000 annually
  - 60% of customers are below the City's Average Median Income level of \$71,000
- 58% of our customers self-identify as a minority
- 53% of customers also reported not owning or having access to a vehicle

Customer Income



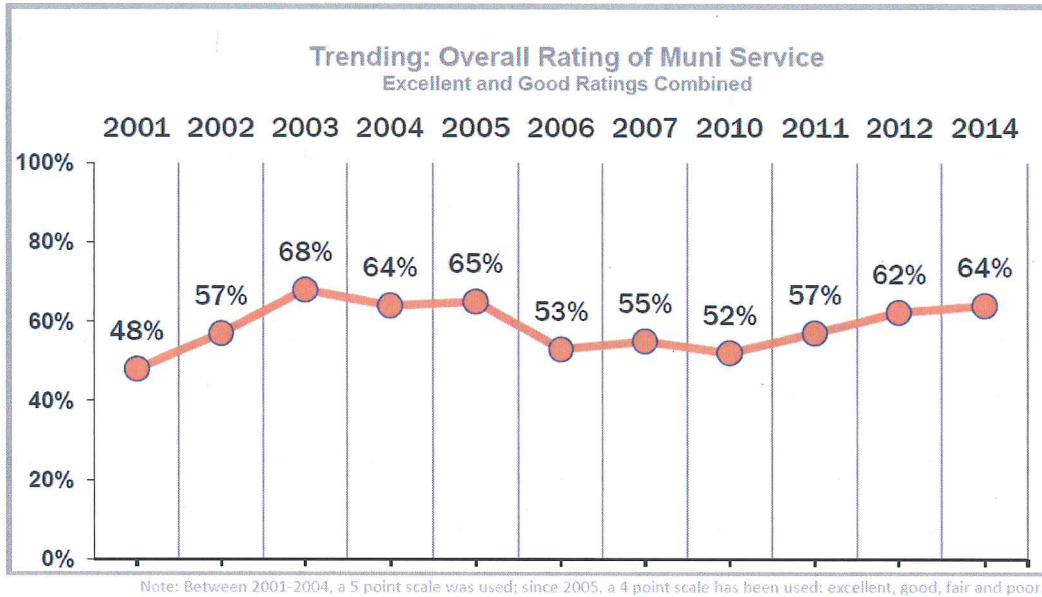
Customer Demographics



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# Muni Customer Satisfaction

*Service satisfaction trending up over past three years*

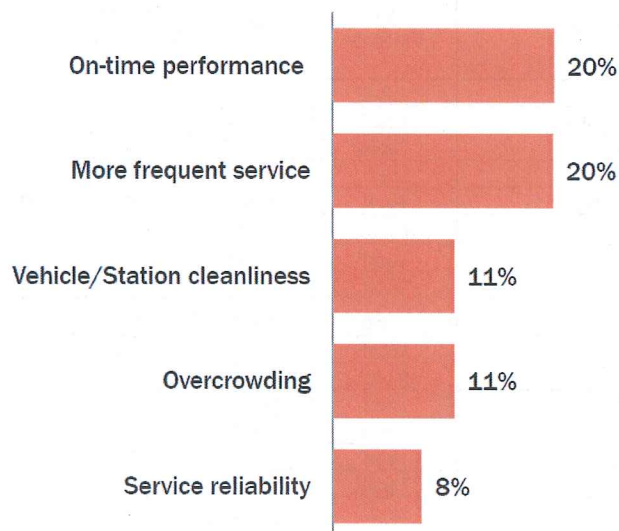


Source: 2014 Muni Rider Survey

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## Aspects to Improve

*28% of customers want improved on-time performance and reliability*



Question wording: What aspect of MUNI would you most like to see improved? (open-end response)

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# Muni Equity Policy

*New neighborhood based approach to improving routes most critical to low-income/minority communities*

- Perform an annual assessment of key service performance metrics for each neighborhood
  - On-Time Performance; Service Gaps; Crowding; Capacity Utilization
  - Travel Times to/from Key Destinations (e.g., hospital)
  - Customer satisfaction and community feedback
- Develop corrective actions including frequency, capital and service management
- Integrate service and capital needs into biannual budget process
- Accountability through annual reporting of performance and progress to the SFMTA Board and SFCTA Board

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# Performance Metric Review

*Guides service changes and capital investment to address inequities*

Neighborhood	Routes	Route Category	Average Weekday Ridership	On-Time Performance	% of Trips with Service Gaps	Capacity Utilization during PM Peak
Chinatown	30 Stockton	Local	32,400	56%	8%	52%
	45 Union/Stockton	Local	11,700	63%	2%	88%
	8X/8AX/8BX	Rapid	38,600	62%	7%	73%
	10 Townsend	Local	5,500	59%	0%	93%
	12 Folsom/Pacific	Local	4,200	61%	0%	50%
	1 California	Rapid	26,000	65%	11%	85%
Tenderloin	27 Bryant	Local	7,900	57%	25%	61%
	31 Balboa	Local	8,000	59%	21%	79%
	19 Polk	Local	7,600	50%	26%	87%
	38 Geary	Local	28,100	63%	16%	69%
	38L Geary Limited	Rapid	27,100	72%	12%	81%
Bayview	44 O'Shaughnessy	Local	16,900	62%	19%	84%
	54 Felton	Local	6,800	56%	18%	69%
	23 Monterey	Local	5,000	59%	24%	52%
	24 Divisadero	Local	11,400	62%	15%	69%
	19 Polk	Local	7,600	50%	26%	87%
	T Third (with K line)	Rapid	33,800	42%	22%	72%

- Sample performance metric table (will include multiple time periods)
- Will also include qualitative review based on community feedback

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# Budget Summary

## Capital Budget

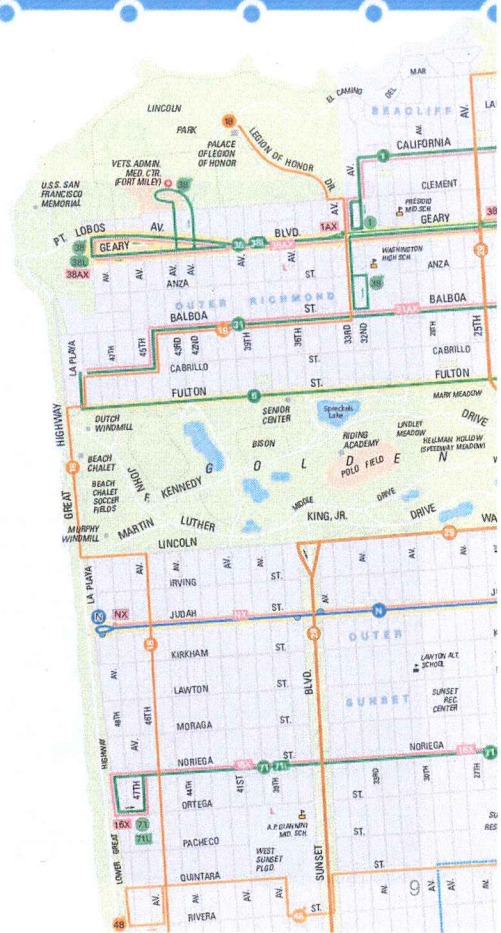
– FY15: \$720.4 and FY16: \$662.8

- Muni Forward Rapid Network investments
- Bicycle Strategy
- Walkfirst/Vision Zero Implementation

## Operating Budget

– FY15: \$939.1 and FY16: \$967

- Muni Service Increase
- Indexed fares, fines and fees
- Sunday parking elimination



FY2015 – FY2016

# CAPITAL BUDGET



# Capital Budget

**FY15: \$562.9 and FY16: \$669.0**

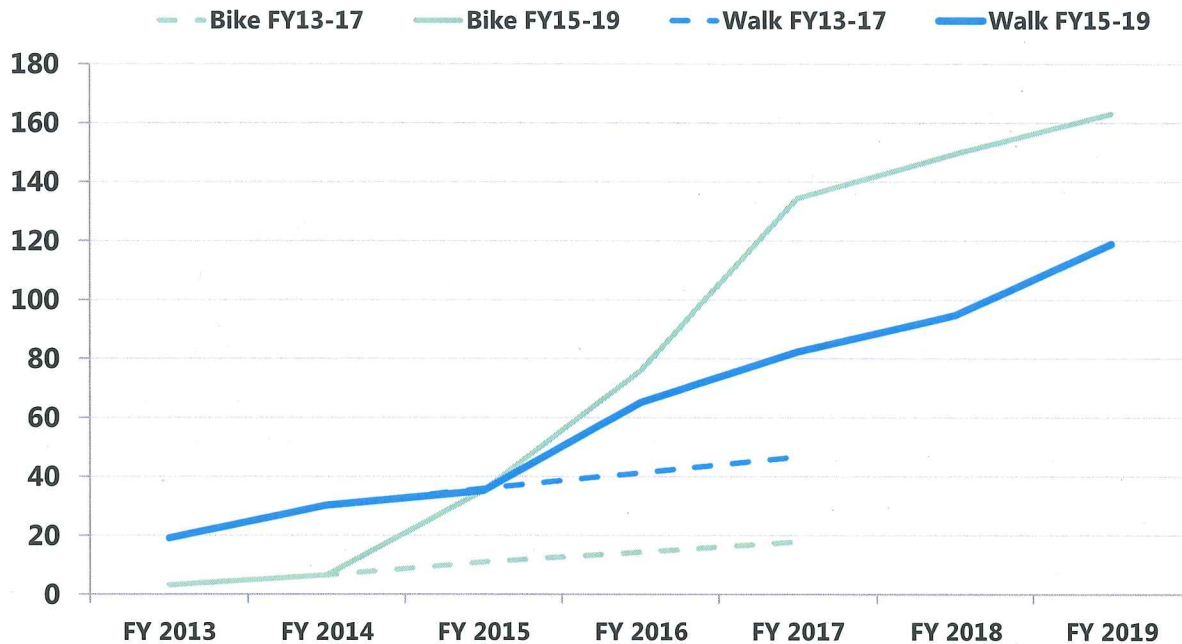
CAPITAL PROGRAM (\$ millions)	Proposed FY 2015	Proposed FY 2016	Total
Central Subway	191.6	191.6	383.2
Security	4.4	10.1	14.5
Bicycle	24.9	30.8	55.7
Pedestrian	3.7	8.2	11.9
Transit Optimization/Expansion	68.6	54.2	122.9
Traffic/Signals	14.3	27.8	42.1
Transit Fixed Guideway	2.2	11.2	13.5
Fleet	168.3	314.5	482.7
Facility	27.3	1.0	28.3
Traffic Calming	4.9	6.7	11.6
Parking	22.1	6.9	29.0
School	3.7	4.5	8.1
Taxi	0.2	0.6	0.8
Accessibility	0.0	1.1	1.1
Communications/IT Infrastructure	26.7	0.0	26.7
<b>Total</b>	<b>562.9</b>	<b>669.0</b>	<b>1,232.0</b>

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## What's In the Capital Budget

- 192 Capital projects from appropriated funds and 371 capital projects from previously appropriated funds and other potential funding sources.
  - Increased investment in Bicycle Plan and WalkFirst/Vision Zero
  - Muni Forward Rapid Network Improvements
- Assumes passage of Transportation 2030 Bond and VLF
- FY 2015 - 2016 Capital Projects are apportioned from the 5-year Capital Improvement Plan and reflect the policies and plans adopted by the SFMTA Board.

## BICYCLING AND WALKING INVESTMENTS - COMPARISON



\*Cumulative investments in bicycling and walking

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## Implementing WalkFirst

### WalkFirst Full Implementation

Estimated Cost WalkFirst: \$240 million  
 Vision Zero: 10 years (FY 14 – FY 24)

### Current CIP Recommendation – Pedestrian/Traffic Calming/School Programs

5-Year CIP Proposed Funding: \$112 million (FY 15 – FY 19)  
**2-Year Budget:**  
 FY 15 = \$12.3 million  
 FY 16 = \$29.6 million

Goal	Objective	CIP Recommendation
<b>Engineering Improvements</b>	<b>Strategic Plan Objective:</b> Identify and design and build short-term treatments at high priority intersections	<b>Design and Construct 170 Intersections</b>
<b>Education</b>	<b>Vision Zero:</b> Create a mandatory driver safety curriculum	<b>Active Transportation Funding and Proposition K Funding for Safety Education (min \$1 million)</b>
<b>Enforcement</b>	<b>SF Pedestrian Strategy:</b> Target enforcement of high-risk behaviors (i.e., speeding, red-light running, failing to yield to pedestrians)	<b>LIDAR Equipment Automated Speed Enforcement</b>

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# Bicycle Strategy Implementation

## Bicycle Strategy - Strategic Plan Scenario

Estimated Cost: \$190 million  
 Estimated Delivery: 6 years (FY 13 – FY 18)

## Current CIP Recommendation – Bicycle Capital Improvement Program

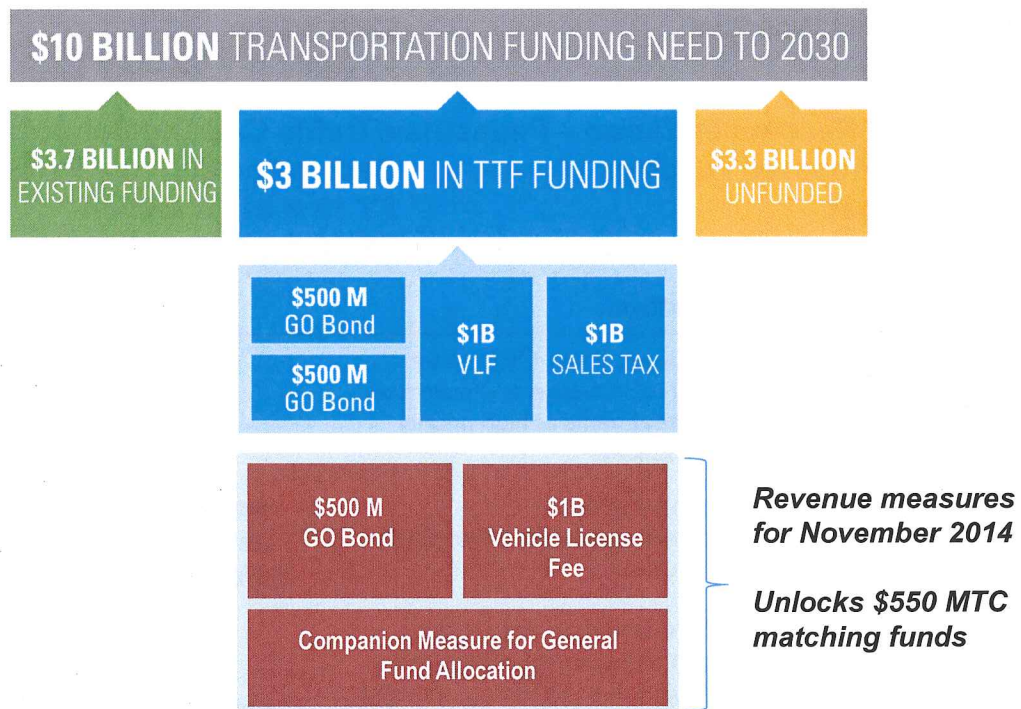
5-Year CIP Proposed Funding: \$154 million (FY 15 – FY 19)\*  
**2-Year Budget:**  
 FY 15 = \$25.2 million  
 FY 16 = \$40.0 million

\* Assumes \$30 million planned for major corridor bicycle improvements; does not include \$24 million for bike share.

Goal	Objective	CIP Recommendation
Promoting Safety	Bicycle Strategy Strategic Plan: Reduce Collisions	Improve safety and comfort – fund various spot improvements
Network Comfort & Gaps	Bicycle Strategy Strategic Plan: Upgrade 10 miles per year to increase level of comfort/year	1.9 mile new lanes/year 4.5 miles upgraded lanes/year
Bicycle Parking	Bicycle Strategy Strategic Plan: 3500 spaces per year	2,163 spaces per year

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# Transportation System Funding Needs



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# Transportation 2030 Impacts

*Bond and VLF are critical to funding infrastructure projects*

Impact	GO Bond	General Fund Allocation	Total
FY15-16 Budget	\$121M	\$32M	\$153M

## Improved Transit

- **Elevator and Escalator Upgrades**, such as at Church St Station
- New Accessible “Key” Transit Stops
- Muni Customer First Vehicle Branding, **Colored Lanes**, Rapid Network Stop Enhancements
- **New facilities**. Such as Islais Creek Phase II
- Muni Forward Rapid Network **Capital projects** on lines such as 14 Mission, 30 Stockton, 22 Fillmore, 8x Bayshore, 9 San Bruno, J Church, N Judah, L Taraval

- *General Fund Support included in Capital Budget Appropriation and represents the first year full allocation*
- *GO Bond will be approved through a supplementation appropriation*

## Safer Streets

- Install and upgrade **10-12 signals per year** to modern signals with pedestrian countdown signals
- **WalkFirst** pedestrian safety projects (bulb-outs, refuge islands): **Temporary pilot projects** and more than 39 **permanent safety projects**
- Spot pedestrian or bicycle safety projects coordinated with paving projects
- Create new, **well defined bikeways** such as on the Embarcadero

# Muni Forward

*Investments to make Muni faster and more reliable*



- **Rapid Network Improvements**
  - Transit only lanes, signal priority and safety improvements for passengers, accessible stops
  - 40 miles of enhancements on busiest routes
- **New and Rehabilitated Fleet**
  - Over 200 replacement buses
  - 57 additional buses; 6 light rail vehicles
  - Regular mid-life overhauls
  - Improved fleet appearance
- **Infrastructure Maintenance**
  - Enhanced repair and maintenance of rails, overhead wires and facilities
  - Improved reliability and travel time through subway
- **Transportation 2030: \$635 million for transit infrastructure over 15 years**

# Vision Zero

*Goal: Zero traffic fatalities by 2024*



- Focus on high-injury corridors and data-driven street safety improvements
- Transportation 2030: **\$566 million in infrastructure upgrades** over 15 years

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## What Happens *If...*

*Without a substantial infusion of new funds, San Francisco's transportation system will not improve. In fact, it will deteriorate.*



### **Outcome**

- Less transit service
- More cars, traffic and congestion
- Reduced economic vitality
- Public frustration

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FY2015 – FY2016

# OPERATING BUDGET



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## Operating Budget

*FY15: \$943.2 and FY16: \$962.6*

Revenue Category	FY 2015	FY 2016
Transit Fares	204.1	204.6
Operating Grants	128.6	132.0
Parking & Traffic Fees and Fines	284.8	289.4
Other (Advertising, Interest, Service Fees)	43.1	42.8
General Fund Transfer	245.9	255.6
Capital Projects	16.7	18.2
Use of Reserves	20.0	20.0
<b>TOTAL</b>	<b>943.2</b>	<b>962.6</b>

# Operating Budget by Division

Division	FY 2015	FY 2016
Agency Wide	117.0	109.4
Board of Directors	0.6	0.6
Capital Programs & Construction	0.5	2.6
Communications	5.2	5.3
Executive Director	2.4	2.2
Finance & Information Technology	81.0	83.8
Government Affairs	1.0	1.0
Human Resources	17.6	17.6
System Safety	14.7	16.4
Sustainable Streets	152.4	151.3
Transit	524.2	545.7
<b>TOTAL</b>	<b>943.2</b>	<b>962.6</b>

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## What's In the Operating Budget?

- Indexing of fees, fines and fares
    - Muni adult cash fare increase to \$2.25
    - Muni/BART Fast pass increase to M Pass + \$12
    - Exceptions include delaying increases to discount Muni passes/cash fares until FY 2016, and increasing Muni passport prices by \$2 - \$5, above the index rate.
  - 3% Transit service increase in FY 2015
  - Free Muni for Low and Moderate Income Youth, 5-17 year olds, and 18 year olds
  - No Sunday parking meter enforcement
  - Reduced legal claims and judgments and worker's compensation claims costs
  - Pending SFMTA Fiscal Review:
    - Free Muni for low and moderate income seniors/ disabled riders; 18 year olds
    - 7% Transit service increase for FY 2016
    - Transit vehicle fleet cleaning and appearance.
    - No phone and on-line transaction fees
- OUT

  - \$6 F-line Historic Streetcar fares
  - Reduced discounts from 65% to 50% for youth, senior and disabled fares
  - Discount for Clipper users

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# January 2015 Fiscal Review

## *Ensuring the financial health of the agency*

The MTA Board will review the fiscal health of the Agency and decide to pursue, none, one or all of the following:

- Providing Free Muni for low and moderate income seniors, and/or disabled riders
  - *Prioritized for early start date, if approved*
- Increasing transit service by an additional 7% in FY 2016
- Funding for Muni fleet cleaning and appearance
- Eliminating web and phone transaction fees

➔ **Key Unknowns:** *City Labor Negotiations; Federal, state and local funding impacts*

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# Labor Negotiations

## *In home stretch of the negotiations process*

- 24 Labor unions contracts up for renewal
  - Salary and Benefits
  - Work practices
- Salary increases vary across unions
- Every 1% increase ≈ \$5.5 to \$5.7 million

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## Impact of a 1% increase in salaries and benefits

Employee Union Org Code	Employee Union Org Code Title	FY15 Proposed Budget Salary Amount	FY16 Proposed Budget Salary Amount	FY15 Fringe Amt	FY16 Fringe Amt	FY15 1% of Salary and Fringe Amount	FY16 1% of Salary and Fringe Amount
001	UNREPRESENTED EMPLOYEES (MISC)	2,378,922	2,475,018	1,113,573	1,118,461	31,295	32,128
003	LOCAL 3, OPERATING ENGINEERS	273,234	273,234	130,223	126,261	3,584	3,536
004	SFCWU, SF CITY WORKERS UNITED	3,168,539	3,347,459	1,566,526	1,603,768	41,682	43,453
006	LOCAL 6, ELECTRICAL WORKERS	50,089,378	53,465,990	23,687,267	24,455,344	658,926	694,042
021	LOCAL 21, PROFESSIONAL AND TECHNICAL ENG	60,501,955	66,007,729	26,899,169	28,323,916	795,661	856,582
022	SFAPP, LOCAL 21	3,949,998	3,951,572	1,782,634	1,720,910	51,962	51,295
038	LOCAL 38, PLUMBERS	292,032	292,032	138,598	134,656	3,842	3,791
039	LOCAL 39, STATIONARY ENGINEERS	3,488,082	3,488,082	1,653,002	1,602,076	45,886	45,279
104	LOCAL 104, SHEET METAL WORKERS	304,408	304,408	141,154	136,649	4,004	3,952
130	LOCAL 1414, MACHINISTS	22,713,118	24,257,894	10,836,834	11,205,047	297,897	313,937
200	TWU LOCAL 200, SEAM, TWU - SEAM	29,380,351	30,665,193	13,591,350	13,692,009	386,499	398,065
216	LOCAL 853, BUILD MATER & CONST TEAMSTERS	1,142,544	1,142,544	576,071	560,189	15,030	14,831
236	LOCAL 22, CARPENTERS	1,214,122	1,214,122	588,121	570,759	15,972	15,761
252	TWU LOCAL 250-A, TWU - AUTO SERV WORKER	5,206,344	5,650,788	2,720,315	2,862,689	68,489	73,353
253	TWU LOCAL 250-A, TWU - TRANSIT OPERATOR	130,877,109	136,935,099	80,410,896	82,106,285	1,814,742	1,874,915
254	TWU LOCAL 250-A, TWU - TRANFAREINSP	4,756,128	4,756,128	2,473,187	2,397,564	62,567	61,739
261	LOCAL 261, LABORERS INTERNATIONAL	5,396,027	5,746,260	2,821,043	2,918,525	70,985	74,592
302	UNREPRESENTED EMPLOYEES (MGT)	294,000	294,000	103,929	98,960	3,841	3,790
323	MEMBER, BOARD OR COMMISSION MEA, MUNICIPAL EXECUTIVES ASSOCIATION	8,601	8,601	13,197	13,135	116	114
351	LOCAL 535, SEIU - L535	18,360,107	18,544,813	8,059,132	8,033,872	240,166	239,358
535	LOCAL 535, SEIU - L535	295,594	295,594	133,283	128,643	3,889	3,837
718	LOCAL 718, GLAZIERS	337,792	337,792	168,288	163,491	4,444	4,385
790	LOCAL 790, SEIU	64,778,935	66,177,982	32,972,478	32,685,305	852,167	859,056
856	LOCAL 856, TEAMSTERS - MULTI-UNIT	1,452,958	1,488,396	804,067	805,073	19,114	19,321
<b>Total by Union</b>		<b>410,660,277</b>	<b>431,120,728</b>	<b>213,384,336</b>	<b>217,463,587</b>	<b>5,492,758</b>	<b>5,691,114</b>

## Key Budget Dates



- Feb 4 – SFMTA Board Workshop
- Feb 28 & Mar 5 - Budget Town Halls
- Mar 14 & Apr 1 – SFMTA Board Presentations
- Mar 20 – CAC Budget Presentation
- Apr 9 – Budget Hearing at BOS Budget & Finance
- Apr 15 - SFMTA Budget Approval
- May 1 – Submission to Mayor and Board of Supervisors
- **May 15 - Budget Hearing at BOS Budget & Finance**
- **Jul 31 – Last day for Board of Supervisors to deliberate on SFMTA Budget**

# Budget-Related 2014 Milestones

**May 13** – Last day to introduce GO bond legislation

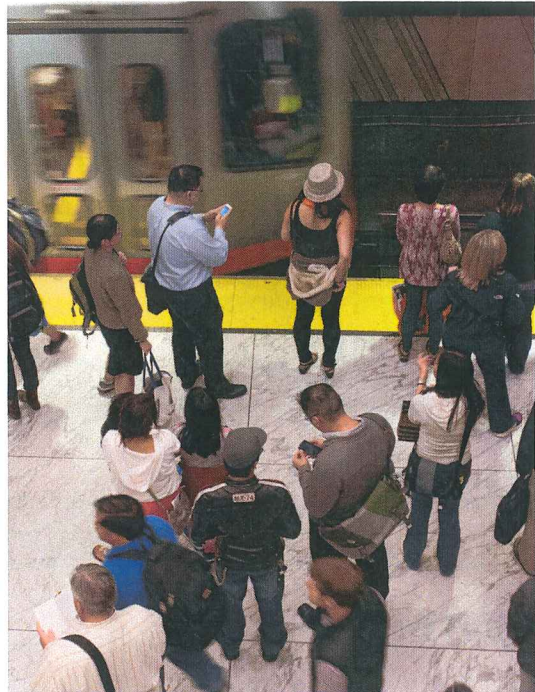
**June 30**– Deadline for labor contract approval by MTA Board

**June 10** – Last day to introduce Vehicle License Fee legislation

**July 22** – Last day to place Transportation 2030 on ballot

**Sept 1** - Indexed Fares take effect

**Nov 4** – Transportation 2030 measures election day



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# Additional SFMTA Updates

- **Lifeline Limited Income Conversion**
  - Pass offered at 50% discount off the standard adult pass price
  - Conversion to a photo-based ID system
- **Market & Octavia Enforcement**
  - No reported collisions since November 2013
  - Too early for conclusive results
- **ATCS Subway Cutover**
  - To be completed by end of 2015
- **Light Rail Vehicle Procurement**
  - Expected to award this summer
  - 2016 test vehicle and 2018 fleet delivery
- **Work Orders**
  - \$65.8 million; slightly down from 2008-2009 highs



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# Work Orders by Category

*Work orders allow for efficiencies in utilization of core and specialized city services that support SFMTA*

Category	FY 2013-14 Amended	FY 2014-15 SFMTA Approved	FY 2015-2016 SFMTA Proposed
City Function Allocation	15.0	15.6	16.1
Department Services - Discretionary	4.8	4.8	4.3
Department Services - Mandatory	15.9	16.8	16.9
Facilities/Power	21.2	22.0	23.3
Policy Nexus	5.1	5.2	5.2
<b>Total Work Orders</b>	<b>\$62.0</b>	<b>\$64.4</b>	<b>\$65.8</b>

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## Significant Changes in Work Orders by Category FY 2014-2015 (in millions)

Category	Changes	Reason for Change
City Function Allocation	0.6	Reflects an increase in Risk Management Services
Department Services - Discretionary	0.0	Increase in OEWD & Planning for Development Agreement efforts are offset by reductions in DPW and SFPD Night Enforcement
Department Services - Mandatory	0.9	Increase for transfer of function to DHR for EEO Services and increase in Controller Audit Services
Facilities/Power	0.8	Reflects PUC rate adjustments and slight increase in fuel cost
Policy Nexus	0.1	Slight increase to Traffic Company
<b>Total</b>	<b>\$2.4</b>	

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# Work Orders by Category

## from FY2008-09 to FY2015-16

*(in millions)*

Category	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16
City Function Allocation	16.9	15.2	13.4	14.4	14.4	15.0	15.6	16.1
Department Services - Discretionary	4.9	4.1	3.6	3.6	4.0	4.8	4.8	4.3
Department Services - Mandatory	16.3	17.3	16.5	15.6	16.1	15.9	16.8	16.9
Facilities/Power	19.3	20.1	17.8	18.7	19.7	21.2	22.0	23.3
Policy Nexus	9.1	9.1	9.1	9.7	9.9	5.1	5.2	5.2
<b>Total Work Orders</b>	<b>\$66.5</b>	<b>\$65.8</b>	<b>\$60.4</b>	<b>\$62.0</b>	<b>\$64.1</b>	<b>\$62.0</b>	<b>\$64.4</b>	<b>\$65.8</b>

## FY 2015-2016 Revenues - Balancing

	FY 2015	FY 2015
<b>Base Revenues</b>	<b>937.6</b>	<b>958.0</b>
Use Additional Fund Balance	15.0	10.0
General Fund Baseline and General Fund Allocation (in lieu parking tax)	1.0	0.8
Google Gift for Free Muni for Low/Moderate Income Youth	3.4	3.4
State Grants (updated info from MTC)	3.5	3.5
Expansion-Free Muni for Low/Moderate Income 18 yr olds	(0.1)	(0.9)
Expansion-Free Muni for Low/Moderate Income Seniors and Disabled (assume 50% meet qualification)	(0.4)	(4.5)
Increase passport price-FY15/16: 1-day \$2/\$3; 3-day \$3/\$5; 7-day \$5/\$5	1.8	2.6
Eliminate Customer Service Transaction Fees	(0.5)	(1.8)
Monthly "A" pass increase (BART pass-through)	0.7	0.7
Capital Projects (IPIC fees)		2.5
September 1st fare implementation adjustment	(7.1)	
Reduce Meters (from Sunday enforcement)	(7.5)	(7.5)
Reduce Citations (from Sunday enforcement)	(4.0)	(4.0)
Eliminate Special Event add-on fare	(0.1)	(0.1)
Implement Inter-agency fare discount	(0.1)	(0.1)
<b>Proposed Budget Revenues</b>	<b>943.2</b>	<b>962.6</b>

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## FY 2015-2016 Expenses - Balancing

	FY 2015	FY 2016
<b>Base Expenditures</b>	<b>937.6</b>	<b>958.0</b>
Reduction in Non-Personnel Services and Materials and Supplies budgets	(7.0)	(7.0)
Equipment	5.0	
New Programs withdrawn or not approved		(12.6)
Attrition Adjustment (To account for hiring delays, turnover, etc. for new positions)		(12.3)
Sustainable Streets: Equipment, Preventive Maintenance, Overtime, Staffing for Parking, Meter shop, Street space, Special Events, Outreach, Emergency Response	6.2	5.3
Increase in recoveries from Grants (operating budgeted positions working on capital projects)		(7.2)
Reduction in Contracts		(11.7)
Transit Service Increase (3% in FY 2015, 10% in FY 2016)	9.3	36.4
Preventive Maintenance (Transit)	1.4	1.6
Transit vehicle fleet cleaning and appearance	0.2	1.2
Additional Operators for Current Service	2.4	4.7
Other Departments: Safety, Communications, HR, Government Affairs, Executive Director, Finance & Information Technology	10.4	12.2
Labor Agreements placeholder		9.0
<b>Proposed Budget Expenditures</b>	<b>943.2</b>	<b>962.6</b>

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## Monthly Passes – Regular and Discounted Pass Price Comparison

City	Monthly Pass				Discount compared to Adult Fare		
	Adult	Senior	Disabled	Youth	Senior	Disabled	Youth
Atlanta, GA	\$95.00	NA	NA	NA	NA	NA	NA
Baltimore, MD	\$64.00	\$16.50	\$16.50	NA	74%	74%	NA
Boston, MA	\$70.00	\$28.00	\$28.00	\$28.00	60%	60%	60%
Chicago, IL	\$100.00	\$50.00	\$50.00	NA	50%	50%	NA
Denver, CO	\$72.00	\$39.50	\$39.50	\$39.50	45%	45%	45%
Houston, TX	NA	NA	NA	NA	NA	NA	NA
Los Angeles, CA	\$75.00	\$14.00	\$14.00	\$24.00	81%	81%	68%
Miami, FL	\$112.50	\$56.25	\$56.25	\$56.25	50%	50%	50%
Minneapolis, MN	\$85.00	NA	NA	NA	NA	NA	NA
New York, NY	\$112.00	\$56.00	\$56.00	NA	50%	50%	NA
Oakland, CA	\$75.00	\$23.00	\$23.00	\$23.00	69%	69%	69%
Philadelphia, PA	\$91.00	\$0.00	NA	NA	100%	NA	NA
Portland, OR	\$100.00	\$26.00	\$26.00	\$30.00	74%	74%	70%
San Carlos, CA	\$64.00	\$25.00	\$25.00	\$36.00	61%	61%	44%
San Diego, CA	\$72.00	\$18.00	\$18.00	\$36.00	75%	75%	50%
San Francisco, CA (FY15 proposed)	\$68.00	\$24.00	\$24.00	\$24.00	65%	65%	65%
San Francisco, CA (FY16 proposed)	\$70.00	\$35.00	\$35.00	\$35.00	50%	50%	50%
San Jose, CA	\$70.00	\$25.00	\$25.00	\$40.00	64%	64%	43%
San Rafael, CA	\$80.00	\$40.00	\$40.00	\$40.00	50%	50%	50%
Seattle, WA	\$90.00	\$27.00	\$27.00	\$45.00	70%	70%	50%
Washington, DC*	\$72.00	\$36.00	\$36.00	\$30.00	50%	50%	58%

\* Notes

Washington, DC (buses only) - 4.5 weekly bus passes used to calculate the price of a monthly pass for adults, seniors and disabled

## Daily and Weekly Passes – Comparison with Base Fares

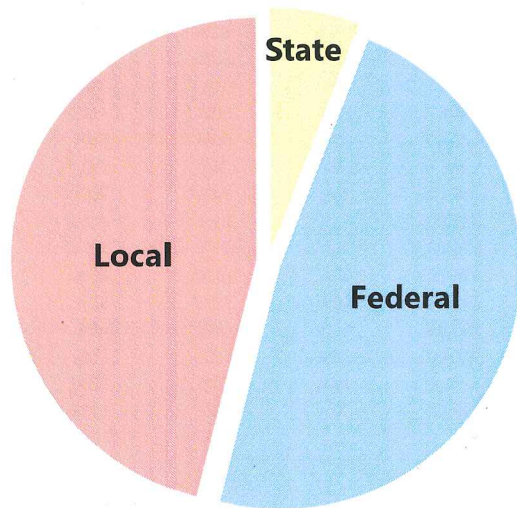
City	Base Fare Adult	Pass Prices			Number of Rides to Break Even		
		1-Day	3-Day	7-Day	1-Day	3-Day	7-Day
Atlanta, GA	\$2.50	\$9.00	\$16.00	\$23.75	3.6	6.4	9.5
Baltimore, MD	\$1.60	\$3.50	NA	\$16.50	2.2	NA	10.3
Boston, MA*	\$2.00	\$11.00	NA	\$18.00	5.5	NA	9.0
Chicago, IL*	\$2.00	\$10.00	\$20.00	\$28.00	5.0	10.0	14.0
Denver, CO	\$2.25	\$6.75	NA	NA	3.0	NA	NA
Houston, TX	\$1.25	\$3.00	NA	NA	2.4	NA	NA
Los Angeles, CA	\$1.50	\$5.00	NA	\$20.00	3.3	NA	13.3
Miami, FL	\$2.25	\$5.65	NA	\$29.25	2.5	NA	13.0
Minneapolis, MN*	\$2.25	NA	NA	\$22.00	NA	NA	9.8
New York, NY	\$2.25	NA	NA	\$30.00	NA	NA	13.3
Oakland, CA	\$2.10	\$5.00	NA	NA	2.4	NA	NA
Philadelphia, PA	\$2.25	\$12.00	NA	\$24.00	5.3	NA	10.7
Portland, OR	\$2.50	\$7.00	NA	\$26.00	2.8	NA	10.4
San Carlos, CA	\$2.50	\$5.00	NA	NA	2.0	NA	NA
San Diego, CA	\$2.25	\$5.00	\$12.00	NA	2.2	5.3	NA
San Francisco, CA (regular service) (FY15 proposed)*	\$2.25	\$17.00	\$26.00	\$35.00	7.6	11.6	15.6
San Francisco, CA (cable cars) (FY15 proposed)*	\$6.00	\$17.00	\$26.00	\$35.00	2.8	4.3	5.8
San Francisco, CA (regular service) (FY16 proposed)*	\$2.25	\$20.00	\$31.00	\$40.00	8.9	13.8	17.8
San Francisco, CA (cable cars) (FY16 proposed)*	\$7.00	\$20.00	\$31.00	\$40.00	2.9	4.4	5.7
San Jose, CA	\$2.00	\$6.00	NA	NA	3.0	NA	NA
San Rafael, CA	\$2.00	\$5.00	NA	\$20.00	2.5	NA	10.0
Seattle, WA	\$2.50	NA	NA	NA	NA	NA	NA
Washington, DC*	\$1.95	\$14.00	NA	\$35.00	7.2	NA	17.9

\* Notes

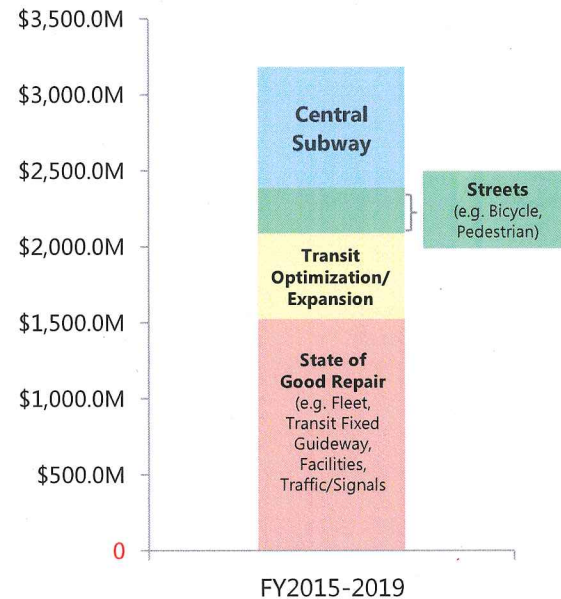
Boston, MA - rail fare with Charlie Card  
 Chicago, IL - with Ventra Card or Transit Card  
 Minneapolis, MN - peak prices  
 San Francisco, CA - Passport prices tied to cable car fares.  
 Seattle, WA - peak prices  
 Washington, DC - minimum peak rail fare with SmartTrip card

# FY 2015 – 2019 CIP Fund Source Breakdown (in billions)

## Revenue Sources: \$3.3B



## Uses: \$3.3B



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# FY 2015 & 2016 Capital Budget (Includes TTF Measures)

CAPITAL PROGRAM In \$Millions	FY 15	FY 16	2-Year Total
Central Subway	191.6	191.6	383.2
Security	4.4	10.1	14.5
Bicycle	25.2	40.0	65.2
Pedestrian	3.7	14.7	18.4
Transit Optimization/Expansion	103.2	102.4	205.7
Traffic/Signals	14.7	20.5	35.1
Transit Fixed Guideway	3.4	16.8	20.2
Fleet	279.2	184.9	464.1
Facility	37.4	60.9	98.3
Traffic Calming	4.9	8.0	12.8
Parking	22.1	6.9	29.0
School	3.7	4.5	8.1
Taxi	0.2	0.6	0.8
Accessibility	0.0	1.1	1.1
Communications/IT Infrastructure	26.7	0.0	26.7
<b>Total</b>	<b>720.4</b>	<b>662.8</b>	<b>1,383.2</b>

Figures include the following sources from the Mayor's Transportation Task Force (TTF) that require voter approval

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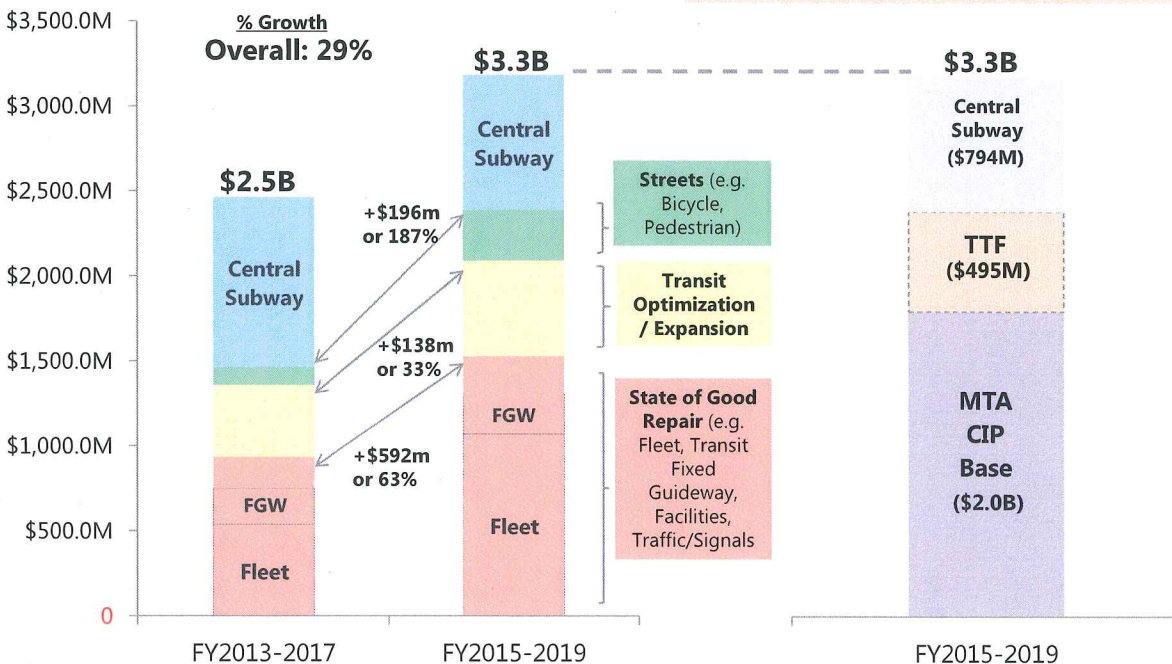
# FY 2015 – 2019 Capital Improvement Program Revenue Projections

CAPITAL PROGRAM (in \$Millions)	FY 15	FY 16	FY 17	FY 18	FY 19	2-Year Total +	5-Year Total +
						Prior Year	Prior Year
Central Subway	244.4	150.0	150.0	150.0	98.5	394.4	792.9
Security	5.0	10.1	10.1	3.0	3.0	15.1	31.2
Safety	-	-	-	-	-	-	-
Bicycle	33.3	33.4	26.0	12.6	14.2	66.6	119.4
Pedestrian	13.6	17.7	12.3	10.4	13.3	31.2	67.2
Transit Optimization/Expansion	126.1	153.9	193.3	53.6	117.6	280.0	644.6
Traffic/Signals	17.7	24.2	17.3	10.9	4.5	41.9	74.6
Transit Fixed Guideway	75.1	26.7	33.1	23.9	66.1	101.8	224.9
Fleet	230.0	321.0	199.7	205.0	124.5	551.0	1,080.3
Facility	52.2	39.4	8.3	34.1	1.0	91.5	134.9
Traffic Calming	7.1	9.1	2.8	2.2	1.4	16.2	22.8
Parking	31.9	9.1	-	-	-	41.1	41.1
School	3.7	4.5	2.7	0.0	0.0	8.2	10.9
Taxi	0.9	0.8	0.8	0.8	0.8	1.7	3.9
Accessibility	0.5	1.2	4.2	3.7	5.5	1.7	15.1
Communications/IT Infrastructure	36.9	4.0	1.6	0.9	0.9	41.0	44.4
<b>Total</b>	<b>878.4</b>	<b>805.1</b>	<b>662.1</b>	<b>511.2</b>	<b>451.3</b>	<b>1,683.5</b>	<b>3,308.1</b>

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## Proposed 2015 – 2019 CIP (Total & Comparison)

**Transportation Task Force Impact on the SFMTA CIP**  
 TTF Revenue Measures Funding: \$495M  
 % Capital Improvement Program: 15%



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