



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

The Honorable Daniel Lurie
Mayor of San Francisco
City and County of San Francisco
1 Dr. Carlton B. Goodlet Place, Room 200
San Francisco, CA 94102

Dear Mayor Lurie,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than August 2, 2025.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

Ms. Angela Calvillo
Clerk of the Board, San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlet Place
San Francisco, CA 94102

Dear Ms. Calvillo,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than September 1, 2025.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

Ms. Connie Chan
Supervisor - District 1
Board of Supervisors
City and County of San Francisco
1 Dr. Carlton B. Goodlet Place, Room 244
San Francisco, CA 94102

Dear Supervisor Chan,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than September 1, 2025.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

Ms. Chyanne Chen
Supervisor - District 11
Board of Supervisors
City and County of San Francisco
1 Dr. Carlton B. Goodlet Place, Room 244
San Francisco, CA 94102

Dear Supervisor Chen,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than September 1, 2025.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

Mr. Matt Dorsey
Supervisor - District 6
Board of Supervisors
City and County of San Francisco
1 Dr. Carlton B. Goodlet Place, Room 244
San Francisco, CA 94102

Dear Supervisor Dorsey,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than September 1, 2025.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

Mr. Joel Engardio
Supervisor - District 4
Board of Supervisors
City and County of San Francisco
1 Dr. Carlton B. Goodlet Place, Room 244
San Francisco, CA 94102

Dear Supervisor Engardio,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than September 1, 2025.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

Ms. Jackie Fielder
Supervisor - District 9
Board of Supervisors
City and County of San Francisco
1 Dr. Carlton B. Goodlet Place, Room 244
San Francisco, CA 94102

Dear Supervisor Fielder,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than September 1, 2025.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

Mr. Bilal Mahmood
Supervisor - District 5
Board of Supervisors
City and County of San Francisco
1 Dr. Carlton B. Goodlet Place, Room 244
San Francisco, CA 94102

Dear Supervisor Mahmood,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than September 1, 2025.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

Mr. Rafael Mandelman
President of the Board and Supervisor - District 8
Board of Supervisors
City and County of San Francisco
1 Dr. Carlton B. Goodlet Place, Room 244
San Francisco, CA 94102

Dear Supervisor Mandelman,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than September 1, 2025.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

Ms. Myrna Melgar
Supervisor - District 7
Board of Supervisors
City and County of San Francisco
1 Dr. Carlton B. Goodlet Place, Room 244
San Francisco, CA 94102

Dear Supervisor Melgar,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than September 1, 2025.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

Mr. Danny Sauter
Supervisor - District 3
Board of Supervisors
City and County of San Francisco
1 Dr. Carlton B. Goodlet Place, Room 244
San Francisco, CA 94102

Dear Supervisor Sauter,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than September 1, 2025.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

Mr. Stephen Sherrill
Supervisor - District 2
Board of Supervisors
City and County of San Francisco
1 Dr. Carlton B. Goodlet Place, Room 244
San Francisco, CA 94102

Dear Supervisor Sherrill,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than September 1, 2025.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

Mr. Shamann Walton
Supervisor - District 10
Board of Supervisors
City and County of San Francisco
1 Dr. Carlton B. Goodlet Place, Room 244
San Francisco, CA 94102

Dear Supervisor Walton,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than September 1, 2025.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

Greg Wagner
Controller, Office of the Controller
City Hall, Room 316
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Controller Wagner,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

While we request that you respond to the findings and recommendations of this report, you are not required to respond. California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

If you choose to respond, please e-mail your response to Presiding Judge Rochelle C. East at SFGandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512, no later than August 2, 2025.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson



CITY AND COUNTY OF SAN FRANCISCO

2024-2025 CIVIL GRAND JURY

May 29, 2025

Carmen Chu
City Administrator, Office of the City Administrator
City Hall, Room 362
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear City Administrator Chu,

The 2024-2025 Civil Grand Jury will release a report entitled, "Capacity To Serve - Setting Social Services Nonprofits Up for Success," to the public on June 3, 2025. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Rochelle C. East, this report is to be kept confidential until the date of release.

While we request that you respond to the findings and recommendations of this report, you are not required to respond. California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

If you choose to respond, please e-mail your response to Presiding Judge Rochelle C. East at SFGrandJury@sftc.org or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512, no later than August 2, 2025.

Respectfully,

Michael E Carboy

Michael Edsall Carboy, Foreperson