

File No. 230427

Committee Item No. 1

Board Item No. _____

COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

Committee: Budget and Appropriations Committee Date May 10, 2023

Board of Supervisors Meeting

Date _____

Cmte Board

- Motion
- Resolution
- Ordinance
- Legislative Digest
- Budget and Legislative Analyst Report
- Youth Commission Report
- Introduction Form
- Department/Agency Cover Letter and/or Report
- MOU
- Grant Information Form
- Grant Budget
- Subcontract Budget
- Contract/Agreement
- Form 126 – Ethics Commission
- Award Letter
- Application
- Public Correspondence

OTHER (Use back side if additional space is needed)

- Presidential Action Memo - Transfer LUT-BAC 4/14/2023
- Hearing FYI 4/17/2023
- HSH Presentation 5/10/2023
- _____
- _____
- _____
- _____

Completed by: Brent Jalipa Date May 5, 2023

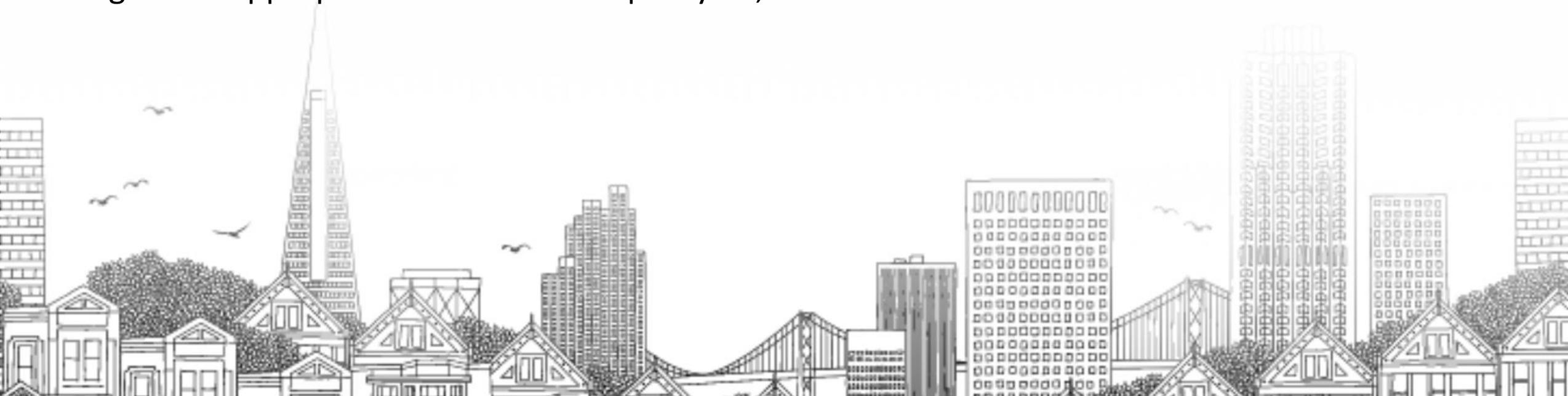
Completed by: Brent Jalipa Date _____



DEPARTMENT OF
HOMELESSNESS AND
SUPPORTIVE HOUSING

HSH Spending on Supportive Housing

Budget and Appropriations Committee | May 10, 2023



Housing Programs Streamlined Under HSH

- Pre-August 2016, **three different City departments** administered housing programs for adults, families, youth, veterans, and older adults experiencing homelessness.
- In 2016-17, these programs **moved to HSH**.

DPH

- **Direct Access to Housing** (six City-leased sites, clinically enriched services)
- **DPH-funded units** in nonprofit-owned/operated LOSP buildings

HSA

- HUD Continuum of Care Housing
- **Master-leased SROs** for CAAP clients (GF/Care Fund) and non-CAAP clients (GF)

MOHCD

- Federally funded **rapid rehousing subsidies through the HUD Emergency Services Grant (ESG)**

New Housing Models to Expand Exits from Homelessness

- Housing Ladder Program:

- Moving On Initiative launched in 2018 offers permanent supportive housing (PSH) tenants the opportunity to move to market-rate rental units in their community.
- Provides a shallow rent subsidy and limited services.
- Frees up Permanent Supportive Housing units for higher acuity tenants.
- In 2022 HSH expanded the Housing Ladder Program to Family households.

- Adult Rapid Rehousing Program

- Time-limited subsidy.
- Launched for adults in 2019; scaled up the program in 2022.

- Flexible Housing Subsidy Program

- Launched with philanthropic funds in 2019.
- Scaled program model in 2022 to 1,700 slots for adults, family and transitional age youth.

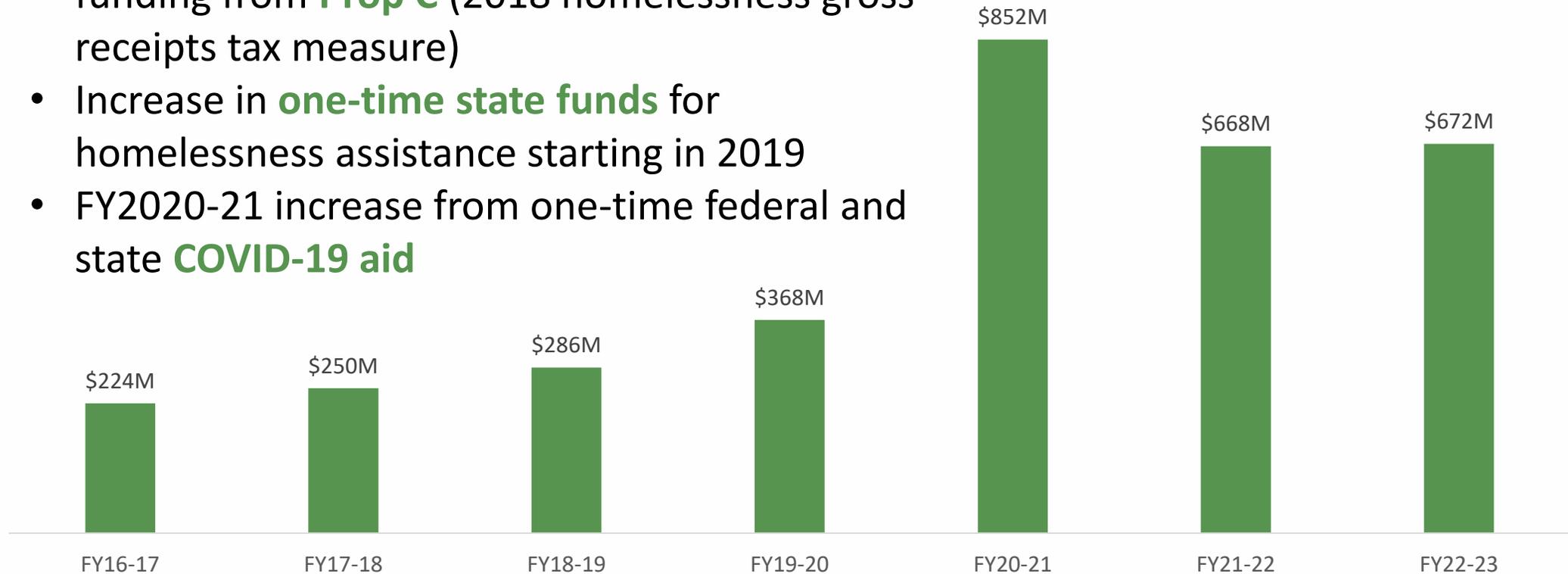
New Housing Models to Expand Exits from Homelessness

- Partnered with **San Francisco Housing Authority** to implement **housing choice vouchers** earmarked for homeless households.
- Expanded PSH portfolio through eight new City **acquisitions**
 - Received **~\$212.6 million** in competitive state **Homekey grants** to acquire and operate six of these sites.
- Launched **housing navigation and stabilization services** under MediCal waiver pilot (Whole Person Care), continuing under California Advancing and Innovating Medi-Cal (CalAIM).

HSH's Budget Has Grown Rapidly Since 2016

HSH's budget has **tripled** since creation 6 years ago:

- Increase in 2020 due to new local source of funding from **Prop C** (2018 homelessness gross receipts tax measure)
- Increase in **one-time state funds** for homelessness assistance starting in 2019
- FY2020-21 increase from one-time federal and state **COVID-19 aid**



HSH Permanent Supportive Housing Program

🔑 Site-Based PSH:

- >9,500 units in over 150 buildings across the City.
- **Four operating models:** (1) non-profit owned (LOSP) | (2) nonprofit, master-leased sites | (3) City-leased sites, and (4) City-owned buildings.
- **Legacy program:** HSH leases 6 buildings previously under DPH where city staff provide services.

🔑 Scattered-Site PSH:

- Tenants live in privately owned and operated, market-rate rental units and enter into a lease with landlord.
- City pays the rental subsidy and provides roving case management services through community-based organizations.
- **Flexible Housing Subsidy Pool piloted in 2019, expanded in 2022.** Model includes housing deposits, move-in expenses and housing stabilization services
- Includes some **federal housing choice voucher programs** administered by the San Francisco Housing Authority



Newly acquired site for family and adult permanent supportive housing at The Margot (1321 Mission Street).

Permanent Supportive Housing Program Model

• **Populations served:**

- Formerly homeless adults (including older adults and chronically homeless adults), veterans, families with minor children, and young adults 18-24

• **Deep housing subsidy:** tenants pay no more than **30% of income** in rent

• **Supportive services:**

- Voluntary, but programs are designed to encourage participation
- Housing stabilization and case management
- Referrals to benefit enrollment (SSI, CalFresh, etc.)
- Physical and behavioral health services:
 - Provided through DPH nurses and clinical staff
 - Family behavioral health services provided through contracted CBOs
- In-Home Supportive Services for older adults and people with disabilities through Department of Disability and Aging Services

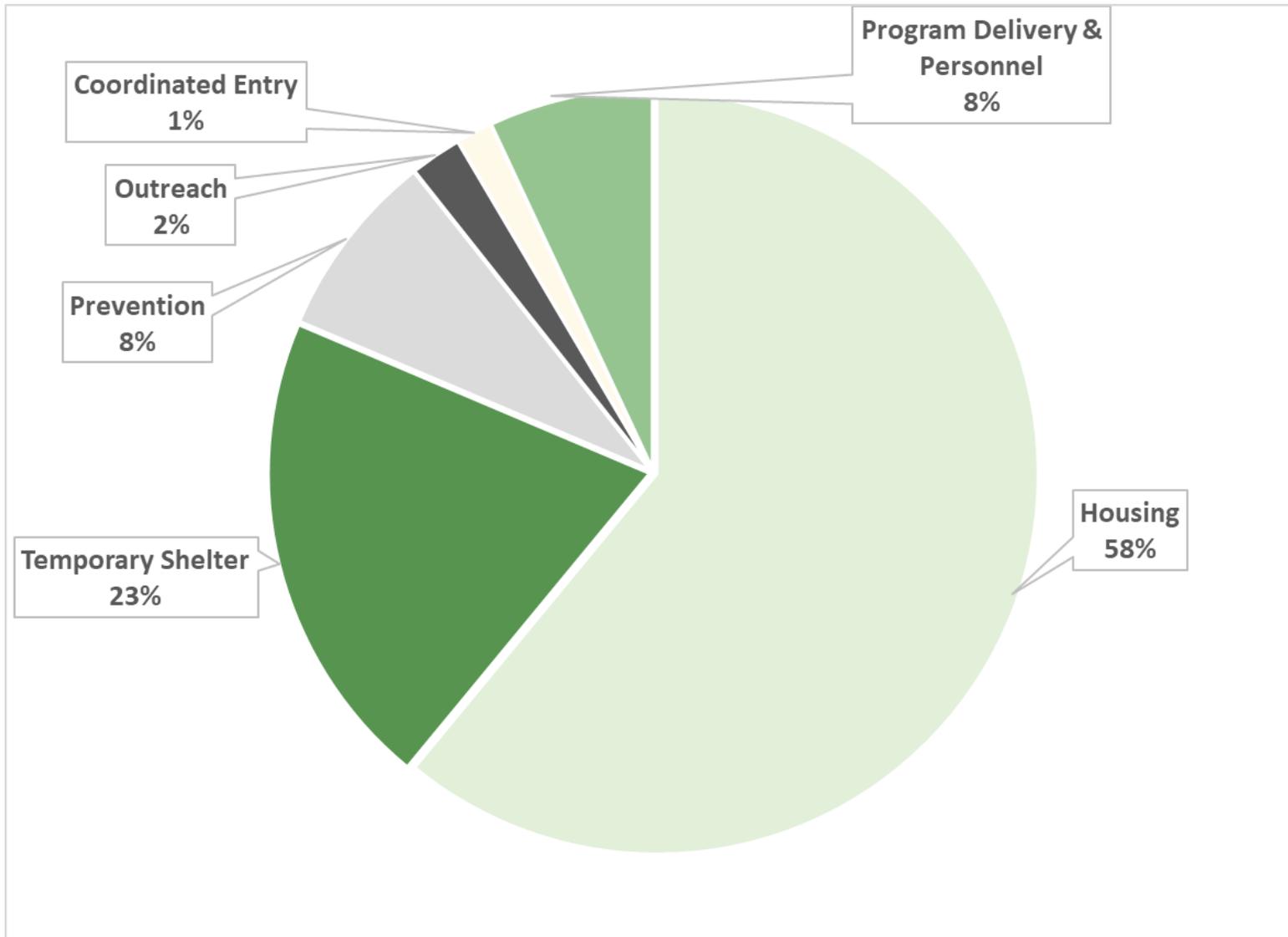
Rapid Rehousing and Housing Ladder

- Rapid Re-housing (RRH): **Time-limited rental assistance** for up to two years with supportive services and financial education
 - Scattered-site, private market units
 - Model expanded to include workforce assistance through the Office of Economic and Workforce Development (OEWD)
- **Housing Ladder**: Ongoing subsidy for former residents of PSH to live in a more independent site-based or scattered-site unit with a lower level of supportive services

Overall Housing Information: FY2021-22

- Placed **2,306 households into housing**
 - **1,257** to site-based PSH
 - **467** to scattered-site PSH
 - **582** to rapid re-housing
- Placed **52 households into housing ladder**
- **Maintained approx. 11,000 households** of existing housing

HSH FY2022-23 Budget for Housing



- **58%** or approximately **\$389.8 million** allocated to **housing programs**.
- Blended funding for housing through local funds, state funds, and federal grants and vouchers.

HSH FY2022-23 Budget for Housing Funds:

• **Permanent supportive housing** (PSH) operations and supportive services:

- As applicable, lease costs.

• **Rapid re-housing** (time-limited subsidies and services)

• **Housing ladder**

Supportive services vary by program model but include:

- Behavioral and physical health services
- Overdose prevention
- Money management
- Food pantry services
- SSI advocacy and linkage to public benefits

FY22-23: Work-Ordered DPH Services in HSH Supportive Housing

DPH Work Order Agreements	FY22-23 PSH Budget
ISN Housing Sites	\$220,520
DAH/Housing First Roving Team	\$1,231,759
CHP Case Management Housing	\$50,700
Citywide Roving Team	\$1,083,152
PSH Nursing	\$2,366,456
PSH Mercy Housing (RN @ 833 Bryant)	\$50,000
MH PSH 1064 Mission	\$166,000
Prop C - PSH Prevention	\$3,374,685
TOTAL	\$8,543,272

HSH FY2022-23 Budget for Shelter

• **20% (~\$154 million)** for **Temporary shelter & crisis intervention** programs.

- Blended funding for through local, state, and federal sources.

• Shelter Portfolio with 3,000+ bed/unit capacity:

- **Shelter** (~2,700 capacity)
- **Crisis Interventions** (~100 capacity)
- **Transitional Housing** (~200 capacity)

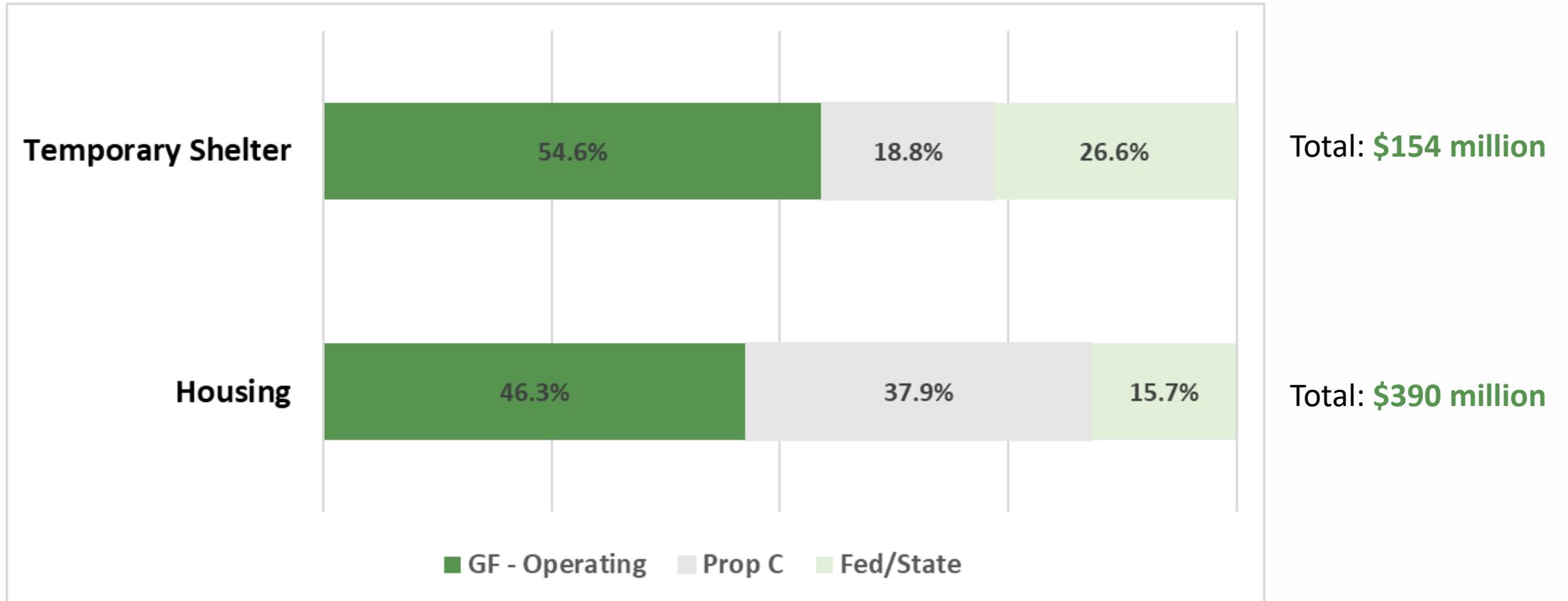
Services vary by program model:

- Shelter operations
- Where applicable, lease costs
- Security and meal costs
- Case management, behavioral and physical health services, shelter transportation, overdose prevention and housing navigation

Multiple Funding Sources Support HSH's \$672 Million Budget



FY2022-23 Housing and Shelter Investment by Funding Source





DEPARTMENT OF
HOMELESSNESS AND
SUPPORTIVE HOUSING

FY2023-24 and Beyond

Citywide Coordination on HSH's Housing Goals

- Creation of HSH ushered in stronger **collaboration and coordination** among key City departments responsible for outreach, housing, healthcare, and income support for people at risk or experiencing homelessness.
- HSH has **key partnerships** with **MOHCD, HSA, DAS, and DPH on strategy and implementation**, including:
 - HSH Housing Director serves as standing member on Citywide Affordable Housing Committee
 - HSH-MOHCD executive leadership meet monthly on cross-cutting issues
 - Staff-level coordination on housing pipeline planning, funding opportunities, and implementation
- California Advancing and Innovating Medi-Cal (CalAIM), builds on successful MediCal waiver pilot program. Goals to improve quality of care, client well-being, and health system efficiency in San Francisco by **coordinating the delivery of healthcare, housing, and benefits** to homeless households.
 - Funds administered through managed health care plans (SF Health Plan and Anthem)
 - Continuing housing navigation, housing stabilization and housing deposits
- Inter-departmental coordination evident in new 5-Year Strategic Plan: ***Home by the Bay: An Equity-Driven Plan to Prevent and End Homelessness in San Francisco***

5-Year Strategic Plan Goals: July 2023 - June 2028

<u>GOAL #1:</u> Decrease Homelessness	Reduce the number of people who are unsheltered by 50% and reduce the total number of people experiencing homelessness by 15% .
<u>GOAL #2</u> Reduce Inequities	Demonstrate measurable reductions in racial inequities and other disparities in both: <ul style="list-style-type: none">• the experience of homelessness and• the outcomes of City programs intended to prevent and end homelessness.
<u>GOAL #3</u> Increase Exits from Homelessness	Actively support at least 30,000 people to move from homelessness into permanent housing.
<u>GOAL #4</u> Support Housing Success	Ensure that at least 85% of people who exit homelessness do not experience it again .
<u>GOAL #5</u> Prevent Homelessness	Provide prevention services to at least 18,000 people at-risk of losing their housing and becoming homeless.

Strategic Investments in the City's Homelessness Response System

To achieve the Plan's Goals, the City must make investments in among prevention, shelter and housing between July 2023 and June 2028.

 Prevention Services	 Shelter Beds	 Permanent Housing
Prevention services for 4,300 additional households	1,075 new shelter beds	3,250 new units of permanent housing



DEPARTMENT OF
HOMELESSNESS AND
SUPPORTIVE HOUSING

Questions?

Thank you!

Learn: hsh.sfgov.org | Like: [@SanFranciscoHSH](https://www.instagram.com/SanFranciscoHSH) | Follow: [@SF_HSH](https://www.instagram.com/SF_HSH)

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City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102-4689

Tel. No. 554-7450
Fax No. 554-7454
TDD/TTY No. 544-6546

Aaron Peskin

PRESIDENTIAL ACTION

Date: 04/14/23

To: Angela Calvillo, Clerk of the Board of Supervisors

Madam Clerk,

Pursuant to Board Rules, I am hereby:

Waiving 30-Day Rule (Board Rule No. 3.23)

File No. _____

(Primary Sponsor)

Title. _____

Transferring (Board Rule No 3.3)

File No. _____

230427

Chan

(Primary Sponsor)

Title. _____

[Hearing - Affordable and Supportive Housing Spending and
Recommendations of the Housing Stability Fund Oversight Board]

From: Land Use & Transportation

Committee

To: Budget & Appropriations

Committee

Assigning Temporary Committee Appointment (Board Rule No. 3.1)

Supervisor: _____

Replacing Supervisor: _____

For: _____

(Date)

(Committee)

Meeting

Start Time: _____

End Time: _____

Temporary Assignment: Partial Full Meeting

Handwritten signature of Aaron Peskin in blue ink.

Aaron Peskin, President
Board of Supervisors

BOARD of SUPERVISORS



City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco 94102-4689
Tel. No. (415) 554-5184
Fax No. (415) 554-5163
TDD/TTY No. (415) 554-5227

MEMORANDUM

TO: Eric D. Shaw, Director, Mayor's Office of Housing and Community Development
Shireen McSpadden, Executive Director, Department of Homelessness and Supportive Housing
Dr. Grant Colfax, Director, Department of Public Health
Trent Rhorer, Executive Director, Human Services Agency
Kelly Dearman, Executive Officer, Department of Disability and Aging Services

FROM: Brent Jalipa, Assistant Clerk
Budget and Appropriations Committee

DATE: April 17, 2023

SUBJECT: HEARING MATTER INTRODUCED

The Board of Supervisors' Budget and Appropriations Committee has received the following hearing request, introduced by Supervisor Connie Chan:

File No. 230427

Hearing to discuss affordable and supportive housing, changes to revenue sources and expenditures for affordable housing and supportive housing, affordable housing production and preservation, capital maintenance and operating subsidies, recommendations and findings from the Housing Stability Fund Oversight Board to target unmet needs and gaps in existing affordable housing programs, with special attention to advancing racial, social, and geographic equity; and requesting the Mayor's Office of Housing and Community Development, Department of Homelessness and Supportive Housing, Department of Public Health, Human Services Agency, and Department of Disability and Aging Services to report.

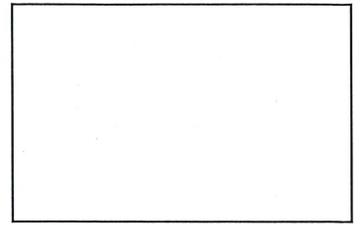
Pursuant to the hearing request, you or a representative will be expected to attend and present on the subject when this matter is agendized.

If you have any comments or reports to be included with the file, please forward them to me by email to: brent.jalipa@sfgov.org.

c: Lydia Ely, Mayor's Office of Housing and Community Development
Brian Cheu, Mayor's Office of Housing and Community Development
Maria Benjamin, Mayor's Office of Housing and Community Development
Sheila Nickolopoulos, Mayor's Office of Housing and Community Development
Dylan Schneider, Department of Homelessness and Supportive Housing
Emily Cohen, Department of Homelessness and Supportive Housing
Bridget Badasow, Department of Homelessness and Supportive Housing
Greg Wagner, Department of Public Health
Dr. Naveena Bobba, Department of Public Health
Sneha Patil, Department of Public Health
Ana Validzic, Department of Public Health
Elizabeth LaBarre, Human Services Agency

Introduction Form

(by a Member of the Board of Supervisors or the Mayor)



I hereby submit the following item for introduction (select only one):

- 1. For reference to Committee (Ordinance, Resolution, Motion or Charter Amendment)
- 2. Request for next printed agenda (For Adoption Without Committee Reference)
(Routine, non-controversial and/or commendatory matters only)
- 3. Request for Hearing on a subject matter at Committee
- 4. Request for Letter beginning with "Supervisor [] inquires..."
- 5. City Attorney Request
- 6. Call File No. [] from Committee.
- 7. Budget and Legislative Analyst Request (attached written Motion)
- 8. Substitute Legislation File No. []
- 9. Reactivate File No. []
- 10. Topic submitted for Mayoral Appearance before the Board on []

The proposed legislation should be forwarded to the following (please check all appropriate boxes):

- Small Business Commission Youth Commission Ethics Commission
- Planning Commission Building Inspection Commission Human Resources Department

General Plan Referral sent to the Planning Department (proposed legislation subject to Charter 4.105 & Admin 2A.53):

- Yes No

(Note: For Imperative Agenda items (a Resolution not on the printed agenda), use the Imperative Agenda Form.)

Sponsor(s):

Chan, Preston

Subject:

Hearing on City spending on affordable and supportive housing and recommendations of the Housing Stability Fund Oversight Board

Long Title or text listed:

Hearing on affordable and supportive housing, to present on changes to revenue sources and expenditures for affordable housing and supportive housing, affordable housing production and preservation, capital maintenance and operating subsidies, recommendations and findings from the Housing Stability Fund Oversight Board to target unmet needs and gaps in existing affordable housing programs, with special attention to advancing racial, social, and geographic equity; and requesting the Mayor's Office of Housing and Community Development, Department of Homelessness and Supportive Housing, Department of Public Health, Human Services Agency, and Department of Disability and Aging Services to report.

Signature of Sponsoring Supervisor: