



James Irvine Foundation Better Careers Initiative Accept and Expend

January 22, 2025 Jennifer Salerno, Workforce Planning Manager

San Francisco Office of Economic and Workforce Development

www.oewd.org



James Irvine Foundation Public Workforce Capacity Fund

- To advance the model of worker-owned cooperatives in an effort to provide low-income, immigrant workers without right-to-work authorization with viable, long-term employment opportunities.
- To build capacity of existing providers to scale, identify additional providers and build capacity to replicate the program model, continue collecting quantitative and qualitative data from the population, and establish a group of subject matter experts to offer feedback on program design and implementation.
- To gather and assess information on the development, worker-owner experiences, growth, challenges, and lessons learned to determine the effectiveness of strategies being implemented and modify as needed.



OEWD Worker Cooperative Programs

- The James Irvine Foundation's Public Workforce Capacity Fund (PWCF) grant provides funding for capacity building strategies aimed at expanding OEWD's existing worker-owned cooperative programs.
- Over the last four years, OEWD has piloted and implemented the worker-owned cooperative model as an effective intervention to support low-income, limited English proficient, immigrant workers without right-to-work authorization.
- The PWCF core partners are Mission Action and Mission Economic Development Agency (MEDA).
- These core partners support three distinctive worker-owned cooperatives. Collectively, the cooperatives consist of 86 members, 48 of whom have obtained full-time or part-time employment.
- The industries associated with the three cooperatives are home healthcare, community health and wellness, and early childhood education.



James Irvine Foundation Budget

OEWD COSTS	TOTAL
Salary - (.25 FTE 0923 Manager + .50 9774 Senior Community Development Specialist) x 2 years	\$223,691.00
Fringe - (.25 FTE 0923 Manager + .50 9774 Senior Community Development Specialist) x 2 years	\$89,476.20
Meeting Expenses (\$5,000/quarterly meeting)	\$40,000.00
Conference Registration	\$10,000.00
Travel	\$2,000.00
Indirect Costs (FMDC @ 10%)	\$41,516.74
Total OEWD Costs	\$406,683.94
CONTRACTUAL	
Partner Organizations	\$90,000.00
Total Contractual:	\$90,000.00
TOTAL BUDGET	\$496,684.14



Need for Retroactive Approval

The James Irvine Foundation sent the Notice of Intent to Award on 9/13/2024 with a start date of 11/1/2024. OEWD initiated the accept and expend process in advance of the contract start date, but it did not receive approvals from all required City departments until after 11/1/2024.

This grant was introduced at the Board of Supervisors on 11/5/2024.

