

# Subacute Care Capacity in San Francisco

Opportunities to Develop Capacity: Project Status Update

Board of Supervisors

Public Safety and Neighborhood Services Committee

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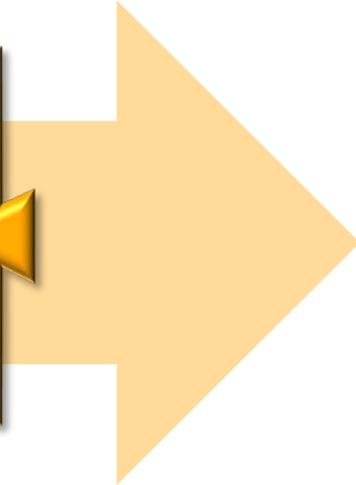
# Subacute SNF Status Update

- COVID-19 paused subacute SNF planning efforts as DPH and potential hospital partners focused on responding to the pandemic
- In August 2021, DPH re-engaged with Milliman consulting to support planning and implementing an expansion of San Francisco's capacity for subacute care beds for Medi-Cal beneficiaries and vulnerable members of San Francisco.
- DPH will be re-visiting conversations with key stakeholders over the next several months



# Hospital Based subacute SNF beds

**Hospital Based /  
Distinct Part  
Facilities  
in San Francisco**



**Freestanding  
Facilities  
in  
San Francisco**

## Chinese Hospital

845 Jackson Street

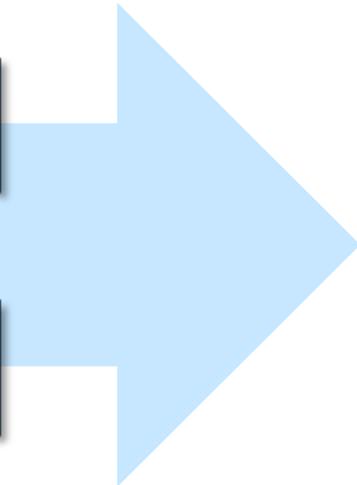
Available beds:	<ul style="list-style-type: none"><li>▪ 23</li></ul>
Build out status	<ul style="list-style-type: none"><li>▪ Beds are ready</li><li>▪ SNF and SNF Sub-Acute license certification underway</li></ul>
CDPH approval	<ul style="list-style-type: none"><li>▪ Pending</li></ul>
Staffing needs	<ul style="list-style-type: none"><li>▪ Contract vs. self-operation</li></ul>
Estimated level of effort	<ul style="list-style-type: none"><li>• Need to re-assess industry standard analytics in a COVID-19 environment. In 2019, cost shortfall per bed day was anticipated to range between \$370 - \$450 per bed day</li></ul>
Other considerations	<ul style="list-style-type: none"><li>▪ Option to partner with an operator with experience in providing care for patients with subacute care level of need (e.g., vent-dependent)</li></ul>



# Freestanding SNFs may also develop subacute beds

**Hospital Based /  
Distinct Part  
Facilities  
in San Francisco**

**Freestanding  
Facilities  
in  
San Francisco**



- Interviewed freestanding nursing home operators
- San Francisco Health Care and Rehabilitation
  - Aspen Skilled Healthcare
  - Providence Group
  - Generations Healthcare

## **San Francisco Health Care and Rehab 1477 Grove Street (x Baker Street)**

Proposed beds:	▪ 38
Build out status	▪ First 12-bed unit is under renovation
CDPH approval	▪ Pending
Staffing needs	▪ Hiring not yet initiated
Estimated level of effort	<ul style="list-style-type: none"> <li>• Need to secure Inspector of Record to facilitate OSHPD approvals</li> <li>• Need to secure architect to facilitate OSHPD approvals</li> </ul>
Other considerations	▪ Additional renovation will not be started until the first unit is consistently fully occupied



## Next steps



Continue discussions to develop a subacute SNF at Chinese Hospital and at San Francisco Health Care and Rehab

- Determine Chinese Hospital SNF licensing support needs
- Determine San Francisco Health Care and Rehab ongoing needs to secure an Inspector of Record and Architect and SNF Sub-Acute certification needs
- Discuss potential partnerships with San Francisco hospitals to support subacute demand and unit operating costs
- Identify potential gaps/needed support for successful implementation of proposals