

File No. 220938

Committee Item No. 1

Board Item No. 33

# COMMITTEE/BOARD OF SUPERVISORS

## AGENDA PACKET CONTENTS LIST

Committee: Rules Committee

Date Oct. 3, 2022

Board of Supervisors Meeting

Date October 18, 2022

### Cmte Board

- Motion
- Resolution
- Ordinance
- Legislative Digest
- Budget and Legislative Analyst Report
- Youth Commission Report
- Introduction Form
- Department/Agency Cover Letter and/or Report
- Memorandum of Understanding (MOU)
- Grant Information Form
- Grant Budget
- Subcontract Budget
- Contract/Agreement
- Form 126 - Ethics Commission
- Award Letter
- Application
- xxx   Form 700
- Information/Vacancies (Boards/Commissions)
- xx   Public Correspondence

### OTHER (Use back side if additional space is needed)

|                          |                          |       |
|--------------------------|--------------------------|-------|
| <input type="checkbox"/> | <input type="checkbox"/> | _____ |
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Completed by: Victor Young Date Sept 29, 2022

Completed by: \_\_\_\_\_ Date \_\_\_\_\_

1 [Mayoral Appointment, Public Utilities Commission - Kate Stacy]

2

3 **Motion approving the Mayor's nomination for the appointment of Kate Stacy to the**  
4 **Public Utilities Commission, for a term ending August 1, 2026.**

5

6 WHEREAS, Pursuant to Charter, Section 4.112, Mayor Breed has submitted a  
7 communication notifying the Board of Supervisors of the appointment of Kate Stacy to Seat 4  
8 on the Public Utilities Commission, received by the Clerk of the Board on August 26, 2022;  
9 and

10 WHEREAS, Charter, Section 4.112, requires that Seat 4 shall be a member with  
11 expertise in water systems, power systems or public utility management, appointed by the  
12 Mayor and subject to confirmation by a majority of the Board of Supervisors; now, therefore,  
13 be it

14 MOVED, That the Board of Supervisors hereby approves the Mayor's nomination for  
15 appointment of Kate Stacy, to the Public Utilities Commission, Seat 4, succeeding of Anson  
16 Moran, for the unexpired portion of a four-year term ending August 1, 2026.

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OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

## Notice of Appointment

August 26, 2022

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Honorable Board of Supervisors:

Pursuant to Charter §4.112, of the City and County of San Francisco, I make the following nomination of Kate Stacy for appointment to the Public Utilities Commission for a four-year term ending August 1, 2026. Ms. Stacy will fill Seat 4 (Experience in water systems, power systems, or public utility management), formerly held by Anson Moran.

I am confident that Ms. Stacy will serve our community well. Attached are her qualifications to serve, which demonstrate how her appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any questions about this nomination for appointment, please contact my Director of Commission Affairs, Tyra Fennell, at 415-554-6696.

Sincerely,

A handwritten signature in blue ink that reads "London N. Breed".

London N. Breed  
Mayor, City and County of San Francisco

## **Kate Herrmann Stacy**



### **Work Experience**

**Office of the City Attorney of San Francisco, 1989-2021**

Chief, Land Use Team, 2008-2021;

Deputy City Attorney, Land Use Team, 1989-2008.

Projects included: Water System Improvement Program and projects; Giants Ballpark; Mission Bay; M.H. DeYoung Museum new construction; Palace of the Legion of Honor expansion; 34th America's Cup; Inclusionary Housing Charter amendment and legislation; affordable housing implementation; office, mixed use, and housing development projects.

General Counsel to Planning Commission and Department, Historic Preservation Commission; City Arts organizations, 1993-94.

**Brobeck, Phleger & Harrison, 1985-89**

Real Estate and Land Use Attorney.

**Intersection for the Arts**, Board of Directors, 1987-91; President, 1989-91.

### **Education**

University of Chicago Law School, Chicago, Illinois; J.D. 1985

Swarthmore College, Swarthmore, Pennsylvania; B.A. 1980

STATEMENT OF ECONOMIC INTERESTS  
COVER PAGE  
A PUBLIC DOCUMENT

Please type or print in ink.

NAME OF FILER (LAST) STACY (FIRST) KATE (MIDDLE) H

1. Office, Agency, or Court

Agency Name (Do not use acronyms) San Francisco Public Utilities Commission  
Division, Board, Department, District, if applicable Commission Your Position Commissioner

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: \_\_\_\_\_ Position: \_\_\_\_\_

2. Jurisdiction of Office (Check at least one box)

State  Judge, Retired Judge, Pro Tem Judge, or Court Commissioner (Statewide Jurisdiction)  
 Multi-County \_\_\_\_\_  County of San Francisco  
 City of San Francisco  Other \_\_\_\_\_

3. Type of Statement (Check at least one box)

Annual: The period covered is January 1, 2021, through December 31, 2021.  
-or- The period covered is \_\_\_\_\_, through December 31, 2021.  
 Assuming Office: Date assumed \_\_\_\_\_  
 Leaving Office: Date Left \_\_\_\_\_ (Check one circle.)  
 The period covered is January 1, 2021, through the date of leaving office.  
-or-  
 The period covered is \_\_\_\_\_, through the date of leaving office.  
 Candidate: Date of Election \_\_\_\_\_ and office sought, if different than Part 1: \_\_\_\_\_

4. Schedule Summary (must complete) ► Total number of pages including this cover page: 5

Schedules attached

Schedule A-1 - Investments - schedule attached  Schedule C - Income, Loans, & Business Positions - schedule attached  
 Schedule A-2 - Investments - schedule attached  Schedule D - Income - Gifts - schedule attached  
 Schedule B - Real Property - schedule attached  Schedule E - Income - Gifts - Travel Payments - schedule attached

-or-  None - No reportable interests on any schedule

5. Verification

MAILING ADDRESS STREET CITY STATE ZIP CODE  
(Business or Agency Address Recommended - Public Document)

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 8/26/22 Signature [Signature]  
(month, day, year) (File the originally signed paper statement with your filing official.)

Print Clear



**Statement of Economic Interests - Assuming Office Statement**  
**Schedule A-2 Attachment**  
**Kate H. Stacy**

**January 1, 2021- August 26, 2022**

88 Broadway Family LP (Bridge Housing & John Stewart Co.)

735 Davis Senior LP (Bridge Housing & John Stewart Co.)

1990 Folsom Housing Associates, LP (Tenderloin Neighborhood Development Corp. & Mission Economic Development Agency)

Bay Meadows Affordable Associates LP (Bridge Housing)

Berkeley Food & Housing

Bridge Housing Corporation

California Barrel Company LLC

City of Oakland

Felton Institute

Mission Bay 9, LP (Community Housing Partnership and Bridge Housing)

Page Southerland Page

Resources for Community Development

San Francisco University High School

Satellite Affordable Housing Associates

Sunnydale Development Co., LLC (Mercy Housing and Related California

The University of California, Berkeley

The University of California, Davis

# SCHEDULE C

## Income, Loans, & Business Positions

(Other than Gifts and Travel Payments)

**CALIFORNIA FORM 700**  
FAIR POLITICAL PRACTICES COMMISSION

Name  
Kate Stacy

| ▶ 1. INCOME RECEIVED   | ▶ 1. INCOME RECEIVED  |
|--|---|
| <p>NAME OF SOURCE OF INCOME<br/><u>LMS Architects, Inc.*</u></p> <p>ADDRESS (Business Address Acceptable)<br/><u>1940 Bryant St., San Francisco, CA</u></p> <p>BUSINESS ACTIVITY, IF ANY, OF SOURCE<br/><u>Architectural Services</u></p> <p>YOUR BUSINESS POSITION<br/><u>Employee, shareholder, president</u></p> <p>GROSS INCOME RECEIVED <input type="checkbox"/> No Income - Business Position Only</p> <p><input type="checkbox"/> \$500 - \$1,000      <input type="checkbox"/> \$1,001 - \$10,000</p> <p><input type="checkbox"/> \$10,001 - \$100,000      <input checked="" type="checkbox"/> OVER \$100,000</p> <p>CONSIDERATION FOR WHICH INCOME WAS RECEIVED</p> <p><input type="checkbox"/> Salary      <input checked="" type="checkbox"/> Spouse's or registered domestic partner's income<br/>(For self-employed use Schedule A-2.)</p> <p><input type="checkbox"/> Partnership (Less than 10% ownership. For 10% or greater use Schedule A-2.)</p> <p><input type="checkbox"/> Sale of _____<br/>(Real property, car, boat, etc.)</p> <p><input type="checkbox"/> Loan repayment</p> <p><input type="checkbox"/> Commission or <input type="checkbox"/> Rental Income, list each source of \$10,000 or more</p> <p>_____<br/>(Describe)</p> <p><input type="checkbox"/> Other _____<br/>(Describe)</p> | <p>NAME OF SOURCE OF INCOME</p> <p>ADDRESS (Business Address Acceptable)</p> <p>BUSINESS ACTIVITY, IF ANY, OF SOURCE</p> <p>YOUR BUSINESS POSITION</p> <p>GROSS INCOME RECEIVED <input type="checkbox"/> No Income - Business Position Only</p> <p><input type="checkbox"/> \$500 - \$1,000      <input type="checkbox"/> \$1,001 - \$10,000</p> <p><input type="checkbox"/> \$10,001 - \$100,000      <input type="checkbox"/> OVER \$100,000</p> <p>CONSIDERATION FOR WHICH INCOME WAS RECEIVED</p> <p><input type="checkbox"/> Salary      <input type="checkbox"/> Spouse's or registered domestic partner's income<br/>(For self-employed use Schedule A-2.)</p> <p><input type="checkbox"/> Partnership (Less than 10% ownership. For 10% or greater use Schedule A-2.)</p> <p><input type="checkbox"/> Sale of _____<br/>(Real property, car, boat, etc.)</p> <p><input type="checkbox"/> Loan repayment</p> <p><input type="checkbox"/> Commission or <input type="checkbox"/> Rental Income, list each source of \$10,000 or more</p> <p>_____<br/>(Describe)</p> <p><input type="checkbox"/> Other _____<br/>(Describe)</p> |

▶ 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING PERIOD

\* You are not required to report loans from a commercial lending institution, or any indebtedness created as part of a retail installment or credit card transaction, made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

|   |   |                     |
|---|---|---------------------|
| NAME OF LENDER*                               | INTEREST RATE   | TERM (Months/Years) |
| _____   | _____ % <input type="checkbox"/> None                                     | _____               |
| ADDRESS (Business Address Acceptable)         | SECURITY FOR LOAN   |                     |
| _____   | <input type="checkbox"/> None <input type="checkbox"/> Personal residence |                     |
| BUSINESS ACTIVITY, IF ANY, OF LENDER          | <input type="checkbox"/> Real Property _____                              |                     |
| _____   | Street address  |                     |
| HIGHEST BALANCE DURING REPORTING PERIOD       | _____   |                     |
| <input type="checkbox"/> \$500 - \$1,000      | City  |                     |
| <input type="checkbox"/> \$1,001 - \$10,000   | <input type="checkbox"/> Guarantor _____                                  |                     |
| <input type="checkbox"/> \$10,001 - \$100,000 | <input type="checkbox"/> Other _____                                      |                     |
| <input type="checkbox"/> OVER \$100,000       | (Describe)  |                     |

Comments: \* spouse's income



**SCHEDULE D**  
**Income – Gifts**

Name  
Kate Stacy

▶ NAME OF SOURCE (Not an Acronym)  
Dennis Herrera for City Attorney 2019

ADDRESS (Business Address Acceptable)  
312 Clay Street, Ste. 200, Oakland, CA

BUSINESS ACTIVITY, IF ANY, OF SOURCE  
- None - ID # 1415881

| DATE (mm/dd/yy) | VALUE                      | DESCRIPTION OF GIFT(S)                                |
|-----------------|----------------------------|---|
| <u>10/20/21</u> | <u>\$ 175<sup>00</sup></u> | <u>City Attorney Senior Staff Appreciation Dinner</u> |
| ___/___/___     | \$ _____                   | _____   |
| ___/___/___     | \$ _____                   | _____   |

▶ NAME OF SOURCE (Not an Acronym)

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF SOURCE

| DATE (mm/dd/yy) | VALUE    | DESCRIPTION OF GIFT(S) |
|-----------------|----------|------------------------|
| ___/___/___     | \$ _____ | _____                  |
| ___/___/___     | \$ _____ | _____                  |
| ___/___/___     | \$ _____ | _____                  |

▶ NAME OF SOURCE (Not an Acronym)

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF SOURCE

| DATE (mm/dd/yy) | VALUE    | DESCRIPTION OF GIFT(S) |
|-----------------|----------|------------------------|
| ___/___/___     | \$ _____ | _____                  |
| ___/___/___     | \$ _____ | _____                  |
| ___/___/___     | \$ _____ | _____                  |

▶ NAME OF SOURCE (Not an Acronym)

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF SOURCE

| DATE (mm/dd/yy) | VALUE    | DESCRIPTION OF GIFT(S) |
|-----------------|----------|------------------------|
| ___/___/___     | \$ _____ | _____                  |
| ___/___/___     | \$ _____ | _____                  |
| ___/___/___     | \$ _____ | _____                  |

▶ NAME OF SOURCE (Not an Acronym)

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF SOURCE

| DATE (mm/dd/yy) | VALUE    | DESCRIPTION OF GIFT(S) |
|-----------------|----------|------------------------|
| ___/___/___     | \$ _____ | _____                  |
| ___/___/___     | \$ _____ | _____                  |
| ___/___/___     | \$ _____ | _____                  |

▶ NAME OF SOURCE (Not an Acronym)

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF SOURCE

| DATE (mm/dd/yy) | VALUE    | DESCRIPTION OF GIFT(S) |
|-----------------|----------|------------------------|
| ___/___/___     | \$ _____ | _____                  |
| ___/___/___     | \$ _____ | _____                  |
| ___/___/___     | \$ _____ | _____                  |

Comments: \_\_\_\_\_

**Print** **Clear**

## PUBLIC UTILITIES COMMISSION

The below listed summary of seats, term expirations and membership information shall serve as notice of **vacancies, upcoming term expirations** and information on currently held seats, appointed by the Board of Supervisors. Appointments by other bodies are listed, if available. Seat numbers listed in **bold** are open for immediate appointment. However, you are able to submit applications for all seats and your application will be maintained for one year, in the event that an unexpected vacancy or opening occurs.

### Membership and Seat Qualifications

| Seat #   | Appointing Authority | Seat Holder           | Term Ending   | Qualification  |
|----------|----------------------|-----------------------|---------------|--|
| <b>1</b> | <b>Mayor</b>         | <b>VACANT</b>         | <b>8/1/24</b> | Shall be a member with experience in environmental policy and an understanding of environmental justice issues, for a four-year term |
| <b>2</b> | <b>Mayor</b>         | <b>Sophie Maxwell</b> | <b>8/1/22</b> | Shall be a member with experience in ratepayer or consumer advocacy, for a four-year term  |
| 3        | Mayor                | Tim Paulson           | 8/1/24        | Shall be a member with experience in project finance, for a four-year term   |
| <b>4</b> | <b>Mayor</b>         | <b>Anson Moran</b>    | <b>8/1/22</b> | Shall be a member with expertise in water systems, power systems, or public utility management, for a four-year term                 |
| <b>5</b> | <b>Mayor</b>         | <b>VACANT</b>         | <b>8/1/24</b> | Shall be an at-large member, for a four-year term  |

Seats 1-5 are appointed by the Mayor, subject to confirmation by the Board of Supervisors.

(For seats appointed by other Authorities please contact the Board / Commission / Committee / Task Force (see below) or the appointing authority directly.)

*Please Note: Depending upon the posting date, a vacancy may have already been filled. To determine if a vacancy for this Commission is still available, or if you require additional information, please call the Rules Committee Clerk at (415) 554-5184.*

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The Public Utilities Commission shall consist of five (5) members appointed by the Mayor, and subject to confirmation by a majority of the Board of Supervisors. Each of the members shall

serve for a term of four years. Members may be removed by the Mayor only pursuant to Charter, Section 15.105 (Suspension and Removal).

- Seat 1: Shall be a member with experience in environmental policy and an understanding of environmental justice issues.
- Seat 2: Shall be a member with experience in ratepayer or consumer advocacy.
- Seat 3: Shall be a member with experience in project finance.
- Seat 4: Shall be a member with expertise in water systems, power systems, or public utility management.
- Seat 5: Shall be an at-large member.

The terms of office of members of the Public Utilities Commission who hold office on August 1, 2008 shall expire at noon on that date, and the members appointed pursuant to the Charter Amendment approved at the June 2008 Election shall succeed to said office at that time. In order to provide for staggered terms, the members appointed to Seats 2 and 4 shall serve for an initial term of two years from August 1, 2008. The remaining three members appointed to Seats 1, 3, and 5 shall serve for an initial term of four years from August 1, 2008, and thereafter the terms of all members shall be four years.

The Commission shall have charge of the construction, management, supervision, maintenance, extension, operation, use and control of all water and energy supplies and utilities of the City as well as the real, personal and financial assets, which are under the Commission's jurisdiction on the operative date of this Charter, or assigned pursuant to Charter, Section 4.132.

Authority: Charter, Section 4.112 (June 2008 Election, Proposition E), and Section 8B.120 (Preamble, added November 2002)

Sunset Date: None

Contact: Donna Hood  
Public Utilities Commission  
525 Golden Gate Avenue, 13th Floor  
San Francisco, CA 94102  
(415) 554-0761  
[dhood@sfwater.org](mailto:dhood@sfwater.org)

Updated: August 26, 2022

# ***GENDER ANALYSIS OF COMMISSIONS AND BOARDS***

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City and County of San Francisco  
London N. Breed  
Mayor

Department on the Status of Women  
Emily M. Murase, PhD  
Director



## Acknowledgements

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The data collection and analysis for this report was conducted by Public Policy Fellow Diana McCaffrey with support from Policy and Projects Director Elizabeth Newman, Associate Director Carol Sacco, and Director Emily Murase, PhD, at the San Francisco Department on the Status of Women.

The San Francisco Department on the Status of Women would like to thank the various policy body members, Commission secretaries, and department staff who graciously assisted in collecting demographic data and providing information about their respective policy bodies.

### **San Francisco Commission on the Status of Women**

President Debbie Mesloh

Vice President Breanna Zwart

Commissioner Shokooh Miry

Commissioner Carrie Schwab-Pomerantz

Commissioner Andrea Shorter

Commissioner Julie D. Soo

Emily M. Murase, PhD, Director  
Department on the Status of Women

This report is available at the San Francisco Department on the Status of Women website, <https://sfgov.org/dosw/gender-analysis-reports>.

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## Executive Summary

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In 2008, San Francisco voters overwhelmingly approved a City Charter Amendment (section 4.101) establishing as City policy for the membership of Commissions and Boards to reflect the diversity of San Francisco’s population, and that appointing officials be urged to support the nomination, appointment, and confirmation of these candidates. Additionally, it requires the San Francisco Department on the Status of Women to conduct and publish a gender analysis of Commissions and Boards every two years.

The *2019 Gender Analysis of Commissions and Boards* includes more policy bodies such as task forces, committees, and advisory bodies, than previous analyses, which were limited to Commissions and Boards. Data was collected from 84 policy bodies and from a total of 741 members mostly appointed by the Mayor and Board of Supervisors. These policy bodies fall under two categories designated by the San Francisco Office of the City Attorney.<sup>1</sup> The first category, referred to as “Commissions and Boards,” are policy bodies with decision-making authority and whose members are required to submit financial disclosures to the Ethics Commission. The second category, referred to as “Advisory Bodies,” are policy bodies with advisory function whose members do *not* submit financial disclosures to the Ethics Commission. This report examines policy bodies and appointees both comprehensively as a whole and separately by the two categories.

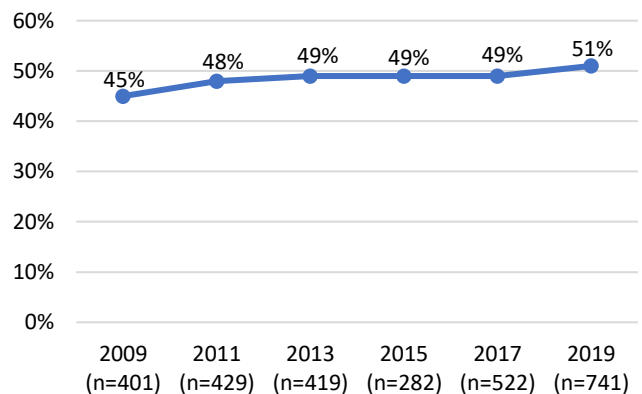
The *2019 Gender Analysis* evaluates the representation of women; people of color; lesbian, gay, bisexual, transgender, queer, and questioning (LGBTQ) individuals; people with disabilities; and veterans on San Francisco policy bodies.

### Key Findings

#### Gender

- Women’s representation on policy bodies is 51%, slightly above parity with the San Francisco female population of 49%.
- Since 2009, there has been a small but steady increase in the representation of women on San Francisco policy bodies.

**10-Year Comparison of Representation of Women on Policy Bodies**



Source: SF DOSW Data Collection & Analysis.

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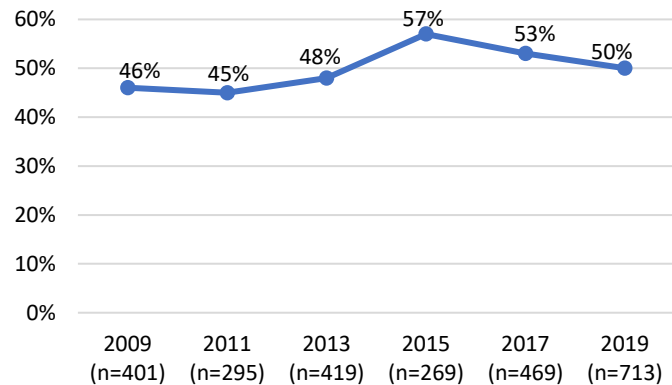
<sup>1</sup> “List of City Boards, Commissions, and Advisory Bodies Created by Charter, Ordinance, or Statute,” Office of the City Attorney, <https://www.sfcityattorney.org/wp-content/uploads/2016/01/Commission-List-08252017.pdf>, (August 25, 2017).



## Race and Ethnicity

- People of color are underrepresented on policy bodies compared to the population. Although people of color comprise 62% of San Francisco’s population, just 50% of appointees identify as a race other than white.
- While the overall representation of people of color has increased between 2009 and 2019, as the Department collected data on more appointees, the representation of people of color has decreased over the last few years. The percentage of appointees of color decreased from 53% in 2017 to 49% in 2019.
- As found in previous reports, Latinx and Asian groups are underrepresented on San Francisco policy bodies compared to the population. Latinx individuals are 14% of the population but make up only 8% of appointees. Asian individuals are 31% of the population but make up only 18% of appointees.

**10-Year Comparison of Representation of People of Color on Policy Bodies**

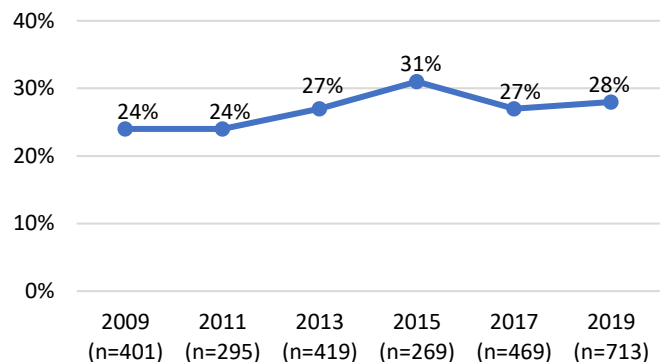


Source: SF DOSW Data Collection & Analysis.

## Race and Ethnicity by Gender

- On the whole, women of color are 32% of the San Francisco population, and 28% of appointees. Although still below parity, 28% is a slight increase compared to 2017, which showed 27% women of color appointees.
- Meanwhile, men of color are underrepresented at 21% of appointees compared to 31% of the San Francisco population.
- Both White women and men are overrepresented on San Francisco policy bodies. White women are 23% of appointees compared to 17% of the San Francisco population. White men are 26% of appointees compared to 20% of the population.
- Black and African American women and men are well-represented on San Francisco policy bodies. Black women are 9% of appointees compared to 2.4% of the population, and Black men are 5% of appointees compared to 2.5% of the population.
- Latinx women are 7% of the San Francisco population but 3% of appointees, and Latinx men are 7% of the population but 5% of appointees.
- Asian women are 17% of the San Francisco population but 11% of appointees, and Asian men are 15% of the population but just 7% of appointees.

**10-Year Comparison of Representation of Women of Color on Policy Bodies**



Source: SF DOSW Data Collection & Analysis.

### **Additional Demographics**

- Out of the 74% of appointees who responded to the survey question on LGBTQ identity, 19% identify as lesbian, gay, bisexual, transgender, nonbinary, queer, or questioning, and 81% of appointees identify as straight/heterosexual.
- Out of the 70% of appointees who responded to the question on disability, 11% identify as having one or more disabilities, which is just below the 12% of the adult population with a disability in San Francisco.
- Out of the 67% of appointees who responded to the question on veteran status, 7% have served in the military compared to 3% of the San Francisco population.

### **Proxies for Influence: Budget & Authority**

- Although women are half of all appointees, those Commissions and Boards with the largest budgets have fewer women and especially fewer women of color. Meanwhile, women exceed representation on Boards and Commissions with the smallest budgets and women of color reach parity with the population on the smallest budgeted Commissions and Boards.
- Although still underrepresented relative to the San Francisco population, there is a larger percentage of people of color on Commissions and Boards with both the largest and smallest budgets compared to overall appointees.
- The percentage of total women is greater on Advisory Bodies than Commissions and Boards. Women are 54% of appointees on Advisory Bodies and 48% of appointees on Commissions and Boards. However, the percentages of people of color and women of color on Commissions and Boards exceed the percentages of people of color and women of color on Advisory Bodies.

### **Appointing Authorities**

- Mayoral appointments include 55% women, 52% people of color, and 30% women of color, which is more diverse by gender and race compared to both Supervisorial appointments and total appointments.

### **Demographics of Appointees Compared to the San Francisco Population**

|   | Women | People of Color | Women of Color | LGBTQ   | Disability Status | Veteran Status |
|---|-------|-----------------|----------------|---------|-------------------|----------------|
| San Francisco Population                  | 49%   | 62%             | 32%            | 6%-15%* | 12%               | 3%             |
| Total Appointees                          | 51%   | 50%             | 28%            | 19%     | 11%               | 7%             |
| 10 Largest Budgeted Commissions & Boards  | 41%   | 55%             | 23%            |         |                   |                |
| 10 Smallest Budgeted Commissions & Boards | 52%   | 54%             | 32%            |         |                   |                |
| Commissions and Boards                    | 48%   | 52%             | 30%            |         |                   |                |
| Advisory Bodies                           | 54%   | 49%             | 28%            |         |                   |                |

Sources: 2017 American Community Survey 5-Year Estimates, SF DOSW Data Collection & Analysis, 2019, \*Note: Estimates vary by source. See page 16 for a detailed breakdown.

## I. Introduction

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Inspired by the 4th UN World Conference on Women in Beijing, San Francisco became the first city in the world to adopt a local ordinance reflecting the principles of the U.N. Convention on the Elimination of All Forms of Discrimination (CEDAW), an international bill of rights for women. The CEDAW Ordinance was passed unanimously by the San Francisco Board of Supervisors and signed into law by Mayor Willie L. Brown, Jr. on April 13, 1998.<sup>2</sup> In 2002, the CEDAW Ordinance was revised to address the intersection of race and gender and incorporate reference to the UN Convention on the Elimination of all Forms of Race Discrimination. The Ordinance requires City Government to take proactive steps to ensure gender equity and specifies “gender analysis” as a preventive tool to identify and address discrimination. Since 1998, the Department on the Status of Women has employed this tool to analyze the operations of 10 City Departments using a gender lens.

In 2007, the Department on the Status of Women conducted the first gender analysis to evaluate the number of women appointed to City Commissions and Boards. The findings of this analysis informed a City Charter Amendment developed by the Board of Supervisors for the June 2008 Election. This City Charter Amendment (Section 4.101) was overwhelmingly approved by voters and made it city policy that:

- The membership of Commissions and Boards are to reflect the diversity of San Francisco’s population,
- Appointing officials are to be urged to support the nomination, appointment, and confirmation of these candidates, and
- The Department on the Status of Women is required to conduct and publish a gender analysis of Commissions and Boards every 2 years.

The *2019 Gender Analysis* examines the representation of women; people of color; lesbian, gay, bisexual, transgender, queer, and questioning (LGBTQ) individuals; people with disabilities; and veterans on San Francisco policy bodies primarily appointed by the Mayor and the Board of Supervisors. This year’s analysis included more outreach to policy bodies as compared to previous analyses that were limited to Commissions and Boards. As a result, more appointees were included in the data collection and analysis than even before. These policy bodies fall under two categories designated by the San Francisco Office of the City Attorney. The first category, referred to as “Commissions and Boards,” are policy bodies with decision-making authority and whose members are required to submit financial disclosures to the Ethics Commission, and the second category, referred to as “Advisory Bodies,” are policy bodies with advisory function whose members do not submit financial disclosures to the Ethics Commission. A detailed description of methodology and limitations can be found at the end of this report on page 23.

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<sup>2</sup> San Francisco Administrative Code Chapter 33.A.  
[http://library.amlegal.com/nxt/gateway.dll/California/administrative/chapter33alocalimplementationoftheunited?f=templates\\$fn=default.htm\\$3.0\\$vid=amlegal:sanfrancisco\\_ca\\$anc=JD\\_Chapter33A](http://library.amlegal.com/nxt/gateway.dll/California/administrative/chapter33alocalimplementationoftheunited?f=templates$fn=default.htm$3.0$vid=amlegal:sanfrancisco_ca$anc=JD_Chapter33A).

## II. Gender Analysis Findings

Many aspects of San Francisco’s diversity are reflected in the overall population of appointees on San Francisco policy bodies. The analysis includes 84 policy bodies, of which 823 of the 887 seats are filled leaving 7% vacant. As outlined below in the summary chart, slightly more than half of appointees are women, half of appointees are people of color, 28% are women of color, 19% are LGBTQ, 11% have a disability, and 7% are veterans.

**Figure 1: Summary Data of Policy Body Demographics, 2019**

| Appointee Demographics           | Percentage of Appointees |
|----------------------------------|--------------------------|
| Women (n=741)                    | 51%                      |
| People of Color (n=706)          | 50%                      |
| Women of Color (n=706)           | 28%                      |
| LGBTQ Identified (n=548)         | 19%                      |
| People with Disabilities (n=516) | 11%                      |
| Veteran Status (n=494)           | 7%                       |

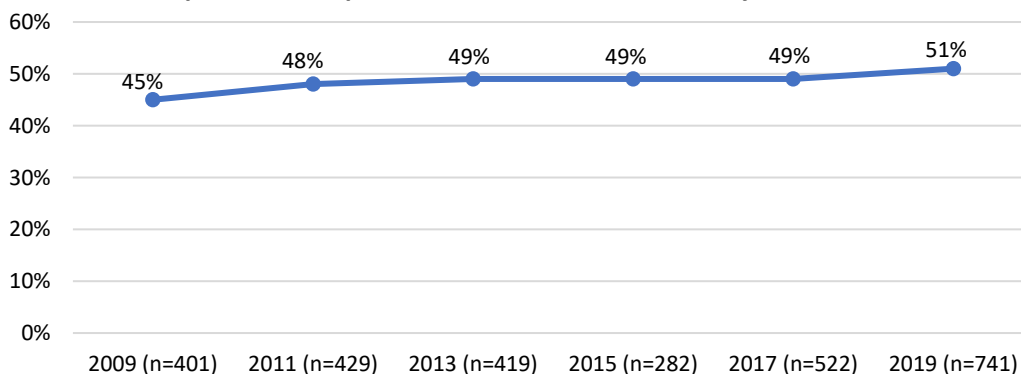
Source: SF DOSW Data Collection & Analysis.

However, further analysis reveals underrepresentation of particular groups. Subsequent sections present comprehensive data analysis providing comparison to previous years, detailing the variables of gender, race/ethnicity, LGBTQ identity, disability, veteran status, and policy body characteristics of budget size, decision-making authority, and appointment authority.

### A. Gender

On San Francisco policy bodies, 51% of appointees identify as women, which is slightly above parity compared to the San Francisco female population of 49%. The representation of women remained stable at 49% from 2013 until 2017. This year, the representation of women increased by 2 percentage points, which could be partly due to the larger sample size used in this year’s analysis compared to previous years. A 10-year comparison shows that the representation of women appointees has gradually increased since 2009 by a total of six percentage points.

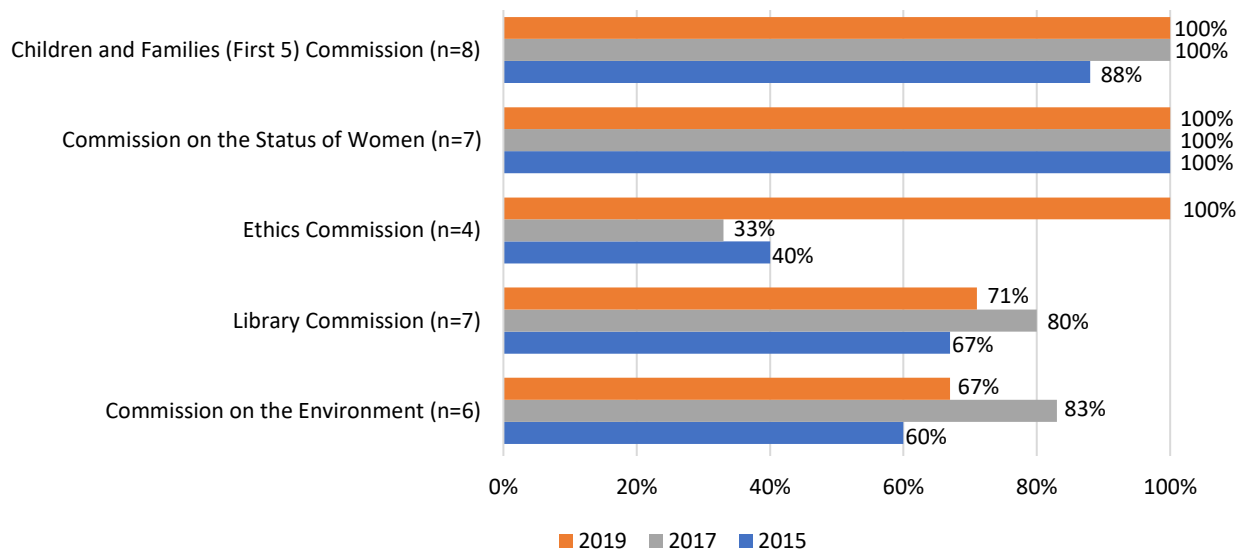
**Figure 2: 10-Year Comparison of Representation of Women on Policy Bodies**



Source: SF DOSW Data Collection & Analysis.

Figures 3 and 4 analyze Commissions and Boards. Figure 3 showcases the five Commissions and Boards with the highest representation of women appointees as compared to 2015 and 2013. The Children and Families (First Five) Commission and the Commission on the Status of Women are currently comprised of all women appointees. This finding has been consistent for the Commission on the Status of Women in 2015 and 2017. While the Ethics Commission has 100% women appointees, much more than 2015 and 2017, its small size of five appointees means that minimal changes in its demographic composition greatly impacts percentages. This is also the case for other policy bodies with a small number of members. The Library Commission and the Commission on the Environment are fourth and fifth on the list at 71% and 67% women, respectively, with long standing female majorities on each.

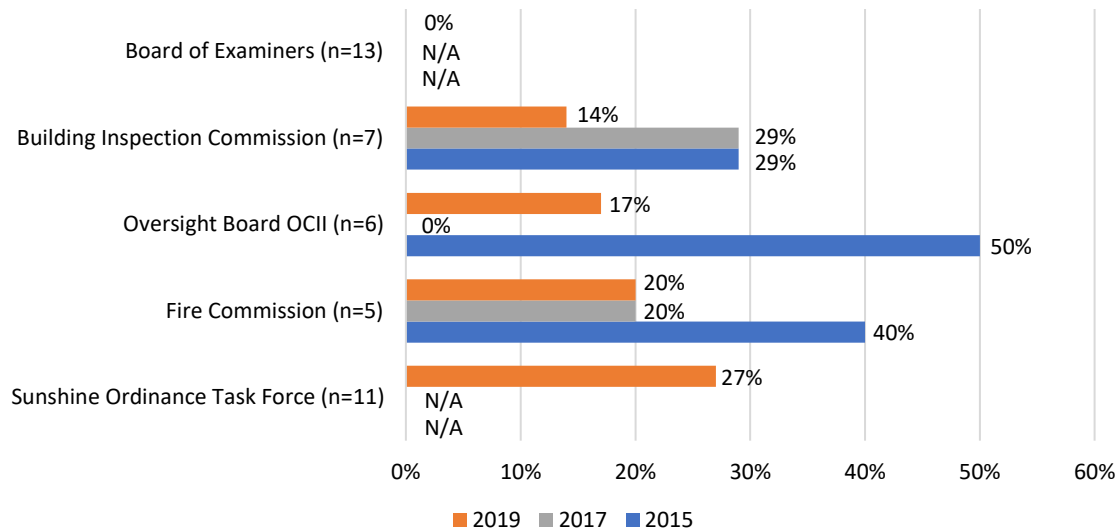
**Figure 3: Commissions and Boards with Highest Percentages of Women, 2019 Compared to 2017, 2015**



Source: SF DOSW Data Collection & Analysis.

Out of the Commissions and Boards in this section, 23 have 40% or less women. The five Commissions and Boards with the lowest representation of women are displayed in Figure 4. The lowest percentage is found on the Board of Examiners where currently *none* of the 13 appointees are women. Unfortunately, demographic data is unavailable for the Board of Examiners for 2017 and 2015. Next is the Building Inspection Commission at 14%, which is a decrease of female representation compared to 2017 and 2015. The Oversight Board of Community Investment and Infrastructure, Fire Commission, and Sunshine Ordinance Task Force also have some of the lowest percentages of women at 17%, 20%, and 27%, respectively. Unfortunately, the Sunshine Ordinance Task Force did not participate in previous analyses and therefore demographics data is unavailable for 2017 and 2015.

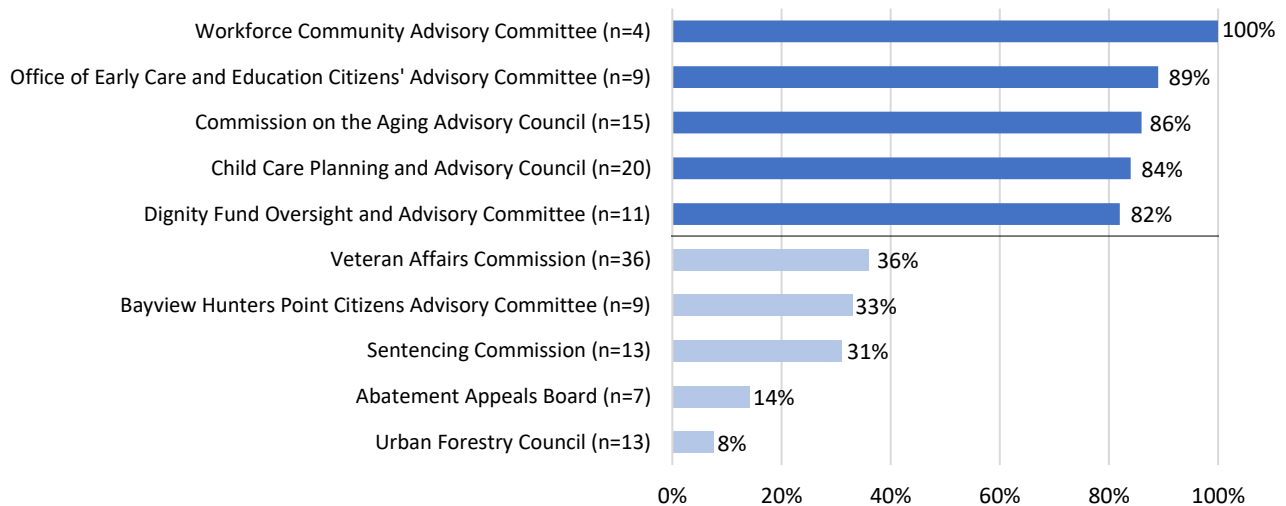
**Figure 4: Commissions and Boards with Lowest Percentage of Women, 2019 Compared to 2017, 2015**



Source: SF DOSW Data Collection & Analysis.

In addition to Commissions and Boards, Advisory Bodies were examined for the highest and lowest percentages of women. This is the first year such bodies have been included, thus comparison to previous years is unavailable. Figure 9 below displays the five Advisory Bodies with the highest and the five with the lowest representations of women. The Workforce Community Advisory Committees has the greatest representation of women at 100%, followed by the Office of Early Care and Education Citizen’s Advisory Committee at 89%. The Advisory Bodies with the lowest percentage of women are the Urban Forestry Council at 8% of the 13-member body and the Abatement Appeals Board at 14% of the 7-member body.

**Figure 5: Advisory Bodies with the Highest and Lowest Percentage of Women, 2019**

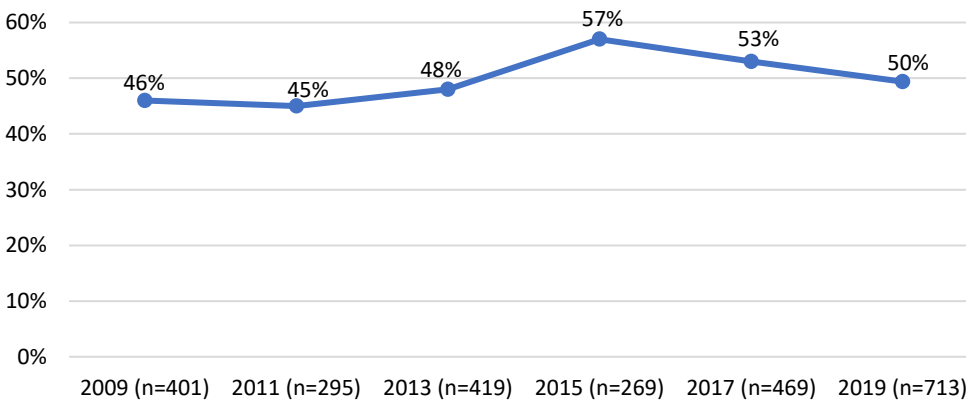


Source: SF DOSW Data Collection & Analysis.

## B. Race and Ethnicity

Data on racial and ethnic identity was collected for 706, or 95%, of the 741 surveyed appointees. Although half of appointees identify as a race or ethnicity other than white or Caucasian, people of color are still underrepresented compared to the San Francisco population of 62%. The representation of people of color has increased since 2009 but has decreased following 2015. The number of appointees analyzed increased substantially in 2017 and 2019 compared to 2015, and these larger data samples have coincided with smaller percentages of people of color. The percentage decrease following 2017 could be partially due to the inclusion of more policy and advisory bodies, as the representation of people of color on Commissions and Boards dropped only slightly from 53% in 2017 to 52% in 2019.

**Figure 6: 10-Year Comparison of Representation of People of Color on Policy Bodies**



Source: SF DOSW Data Collection & Analysis.

The racial and ethnic breakdown of policy body members compared to the San Francisco population is shown in Figure 7. This analysis reveals underrepresentation and overrepresentation in San Francisco policy bodies for certain racial and ethnic groups. Half of all appointees are white, an overrepresentation by more than 10 percentage points. The Black and African American community is well represented on appointed policy bodies at 14% compared to 5% of the population of San Francisco. Characterizing this as an overrepresentation is inaccurate given the representation of Black or African American people on policy bodies has been consistent over the years while the San Francisco population has declined over the same period.<sup>3</sup> Furthermore, the most recent nationwide estimate for the Black or African American population is 13%, which is nearly equal to the 14% of Black or African American appointees present on San Francisco policy bodies.<sup>4</sup>

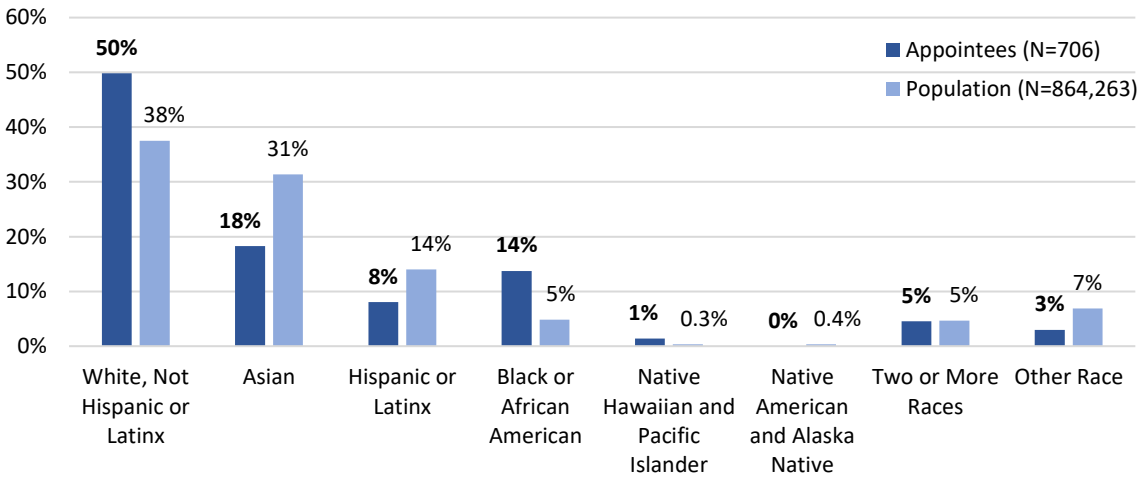
Considerably underrepresented racial and ethnic groups on San Francisco policy bodies compared to the San Francisco population are individuals who identify as Asian or Latinx. While Asians are 31% of the San Francisco population, they only make up 18% of appointees. While the Latinx population of San Francisco is 14%, only 8% of appointees are Latinx. Although there is a small population of Native

<sup>3</sup> Samir Gambhir and Stephen Menendian, "Racial Segregation in the Bay Area, Part 2," *Haas Institute for a Fair and Inclusive Society* (2018).

<sup>4</sup> US Census Bureau, 2018, Retrieved from <https://www.census.gov/quickfacts/fact/table/US/PST045218>.

Americans and Alaska Natives in San Francisco of 0.4%, none of the surveyed appointees identified themselves as such.

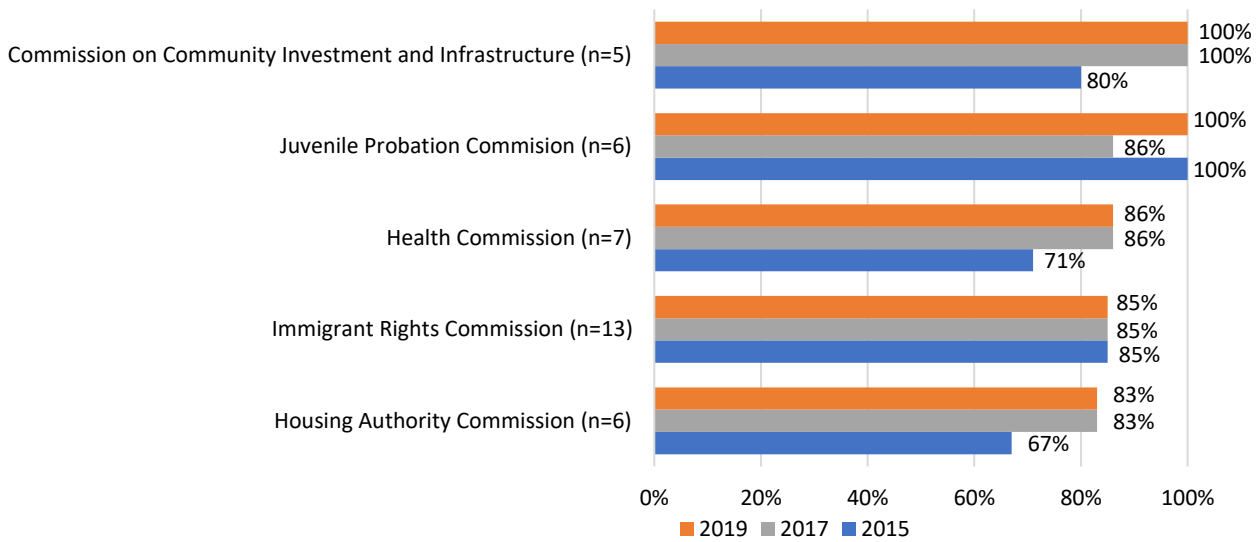
**Figure 7: Race and Ethnicity of Appointees Compared to San Francisco Population, 2019**



Sources: 2017 American Community Survey 5-Year Estimates, SF DOSW Data Collection & Analysis.

The next two graphs illustrate Commissions and Boards, and Advisory Bodies with the highest and lowest percentages of people of color. As shown in Figure 8, the Commission on Community Investment and Infrastructure remained at 100% from 2017, while the Juvenile Probation Commission has returned to 100% this year after a dip in 2017. Next is the Health Commission, Immigrant Rights Commission, and Housing Authority Commission at 86%, 85%, and 83%, respectively. Percentages of people of color on both the Health Commission and the Housing Authority Commission increased following 2015, and have remained consistent since 2017.

**Figure 8: Commissions and Boards with Highest Percentage of People of Color, 2019 Compared to 2017, 2015**

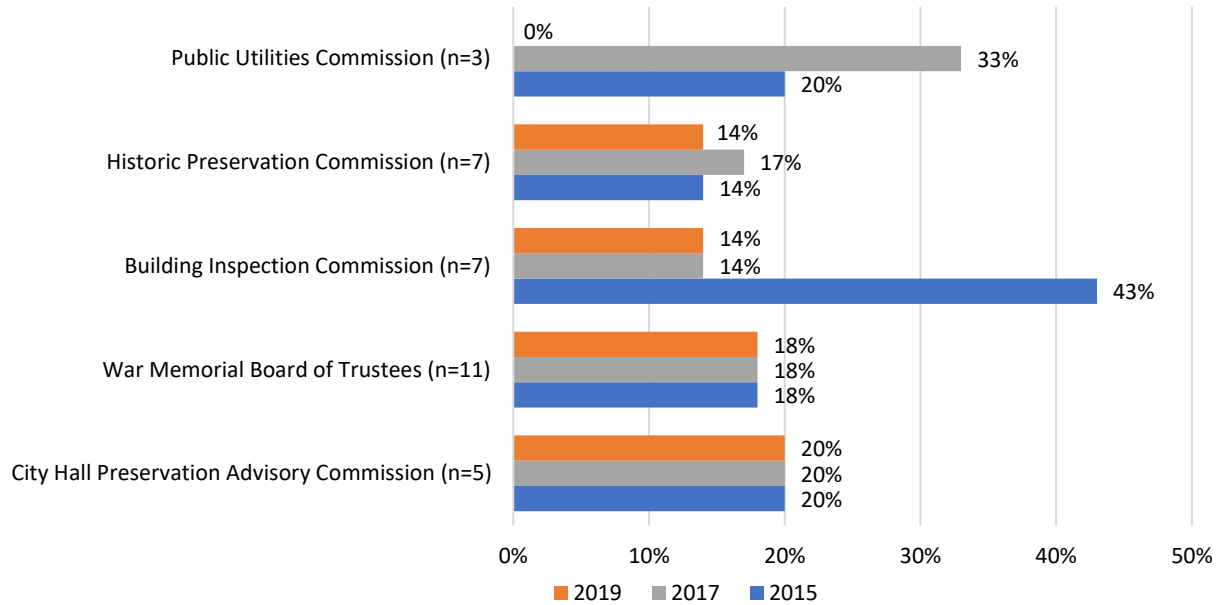


Source: SF DOSW Data Collection & Analysis.



There are 23 policy bodies that have 40% or less appointees who identified a racial and ethnic category other than white. Although the Public Utilities Commission has two vacancies, *none* of the current appointees identify as people of color. The Historic Preservation Commission and Building Inspection Commission are both at 14% representation for people of color. The Building Inspection Commission had a large drop from 43% in 2015, with the percentage of people of color decreasing to 14% in 2017 and remaining at this percent for 2019. Lastly, the War Memorial Board of Trustees and City Hall Preservation Advisory Commission have 18% and 20%, respectively.

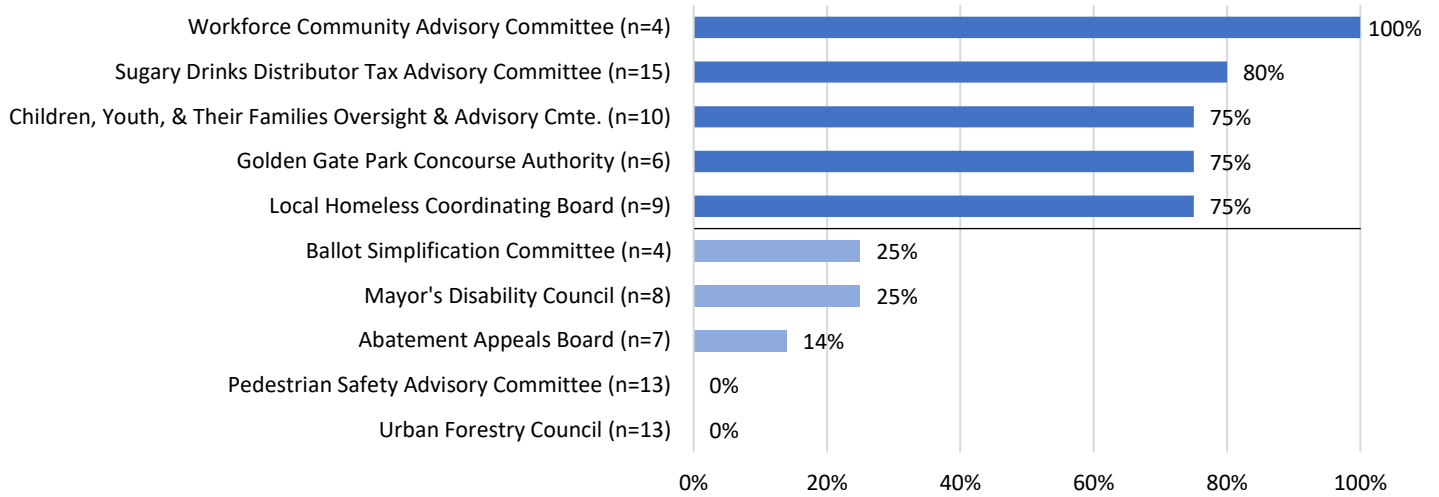
**Figure 9: Commissions and Boards with Lowest Percentage of People of Color, 2019 Compared to 2017, 2015**



Source: SF DOSW Data Collection & Analysis.

In addition to Commissions and Boards, Advisory Bodies were examined for the highest and lowest percentages of people of color. This is the first year such bodies have been included, thus comparison to previous years is unavailable. All members of the Workforce Community Advisory Committee are people of color. People of color comprise 80% of the Sugary Drinks Distributor Tax Advisory Committee, and 75% of appointees on the Children, Youth and Their Families Oversight and Advisory Committee, the Golden Gate Park Concourse Authority, and the Local Homeless Coordinating Board. Out of the five Advisory Bodies with the lowest representation of people of color, the Ballot Simplification Committee and the Mayor’s Disability Council have 25% appointees of color, and the Abatement Appeals Board has 14% appointees of color. The Urban Forestry and the Pedestrian Safety Advisory Committee have no people of color currently serving.

**Figure 10: Advisory Bodies with the Highest and Lowest Percentage of People of Color, 2019**

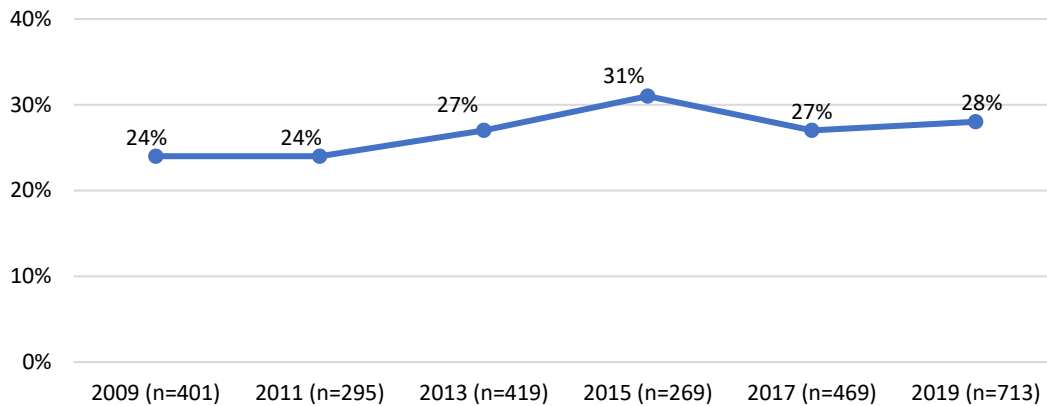


Source: SF DOSW Data Collection & Analysis.

### C. Race and Ethnicity by Gender

White men and women are overrepresented on San Francisco policy bodies, while Asian and Latinx men and women are underrepresented. While women of color continue to be underrepresented at 28% compared to the San Francisco population of 32%, this is a slight increase from 2017 which showed 27% women of color. Meanwhile, men of color are 21% of appointees compared to 31% of the San Francisco population.

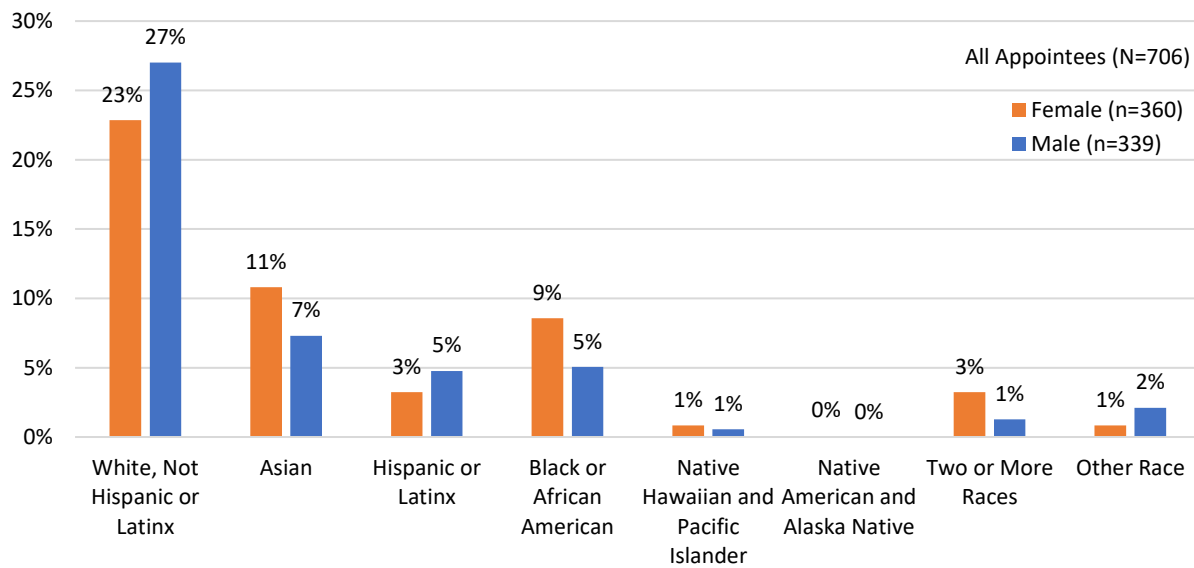
**Figure 11: 10-Year Comparison of Representation of Women of Color on Policy Bodies**



Source: SF DOSW Data Collection & Analysis.

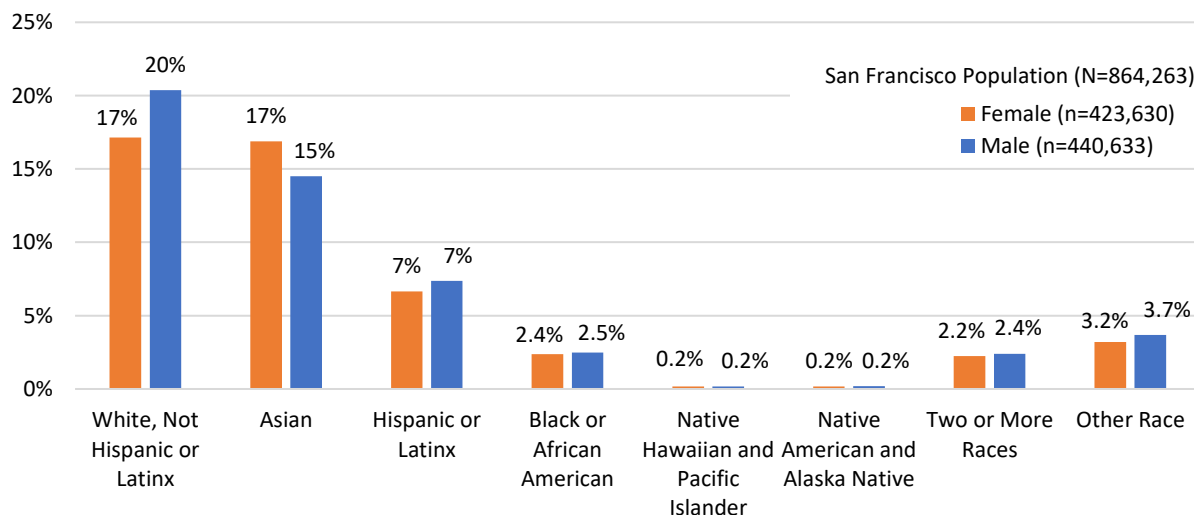
The following figures present the breakdown for appointees and the San Francisco population by race and ethnicity and gender. White men and women are overrepresented, holding 27% and 23% of appointments, respectively, compared to 20% and 17% of the population, respectively. Asian men and women are both greatly underrepresented with Asian women making up 11% of appointees compared to 17% of the population while Asian men comprise 7% of appointees and 15% of the population. Latinx men and women are also underrepresented, particularly Latinx women, who are 3% of appointees and 7% of the population, while Latinx men are 5% of appointees and 7% of the population. Black or African American men and women are well-represented with Black women comprising 9% of appointees and Black men comprising 5% of appointees. Pacific Islander men and women, and multiethnic women also exceed parity with the population. Although Native American men and women make up only 0.4% of San Francisco’s population, none of the surveyed appointees identified themselves as such.

**Figure 12: Appointees by Race/Ethnicity and Gender, 2019**



Source: SF DOSW Data Collection & Analysis.

**Figure 13: San Francisco Population by Race/Ethnicity, 2019**



Source: 2017 American Community Survey 5-Year Estimates.

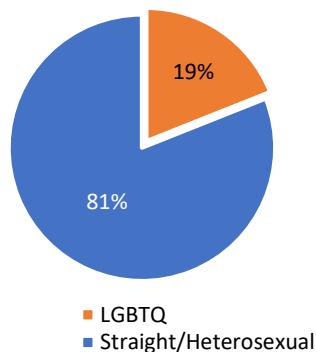
## D. LGBTQ Identity

Lesbian, gay, bisexual, transgender, queer, and questioning (LGBTQ) identity data was collected from 548, or 75%, of the 741 surveyed appointees, which is much more data on LGBTQ identity compared to previous reports. Due to limited and outdated information on the population of the LGBTQ community in San Francisco, it is difficult to adequately assess the representation of the LGBTQ community. However, compared to available San Francisco, larger Bay Area, and national data, the LGBTQ community is well represented on San Francisco policy bodies. Recent research estimates the national LGBT population is 4.5%.<sup>5</sup> The LGBT population of the San Francisco and greater Bay Area is estimated to rank the highest of U.S. cities at 6.2%,<sup>6</sup> while a 2006 survey found that 15.4% of adults in San Francisco identify as LGBT<sup>7</sup>.

Of the appointees who responded to this question, 19% identify as LGBTQ and 81% identify as straight or heterosexual. Of the LGBTQ appointees, 48% identify as gay, 23% as lesbian, 17% as bisexual, 7% as queer, 5% as transgender, and 1% as questioning. Data on LGBTQ identity by race was not captured. Efforts to capture data on LGBTQ identity by race for future reports would enable more intersectional analysis.

**Figure 14: LGBTQ Identity of Appointees, 2019**

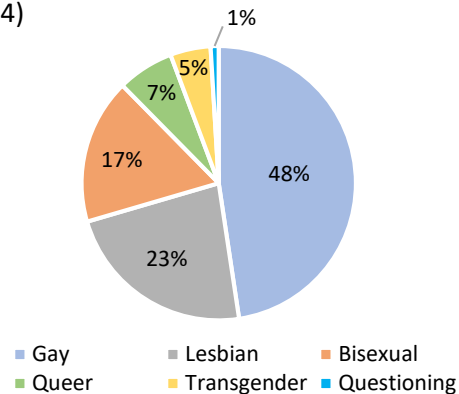
(N=548)



Source: SF DOSW Data Collection & Analysis.

**Figure 15: LGBTQ Population of Appointees, 2019**

(N=104)



Source: SF DOSW Data Collection & Analysis.

## E. Disability Status

Overall, 12% of adults in San Francisco have one or more disabilities, and when broken down by gender, 6.2% are women and 5.7% are men. Disability data for transgender and gender non-conforming individuals in San Francisco is currently unavailable. Data on disability was obtained from 516, or 70%, of the 741 appointees who participated in the survey. Of the 516 appointees, 11.2% reported to have one

<sup>5</sup> Frank Newport, "In U.S., Estimate of LGBT Population Rises to 4.5%," *GALLUP* (May 22, 2018) <https://news.gallup.com/poll/234863/estimate-lgbt-population-rises.aspx>.

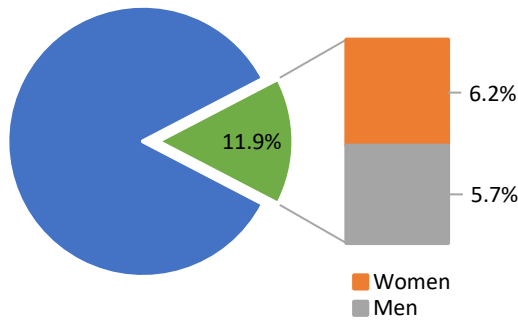
<sup>6</sup> Gary J. Gates and Frank Newport, "San Francisco Metro Area Ranks Highest in LGBT Percentage," *GALLUP* (March 20, 2015) [https://news.gallup.com/poll/182051/san-francisco-metro-area-ranks-highest-lgbt-percentage.aspx?utm\\_source=Social%20Issues&utm\\_medium=newsfeed&utm\\_campaign=tiles](https://news.gallup.com/poll/182051/san-francisco-metro-area-ranks-highest-lgbt-percentage.aspx?utm_source=Social%20Issues&utm_medium=newsfeed&utm_campaign=tiles).

<sup>7</sup> Gary J. Gates, "Same Sex Couples and the Gay, Lesbian, Bisexual Population: New Estimates from the American Community Survey," *The Williams Institute on Sexual Orientation Law and Public Policy, UCLA School of Law* (2006).

or more disabilities, which is near parity with the San Francisco population. Of the 11.2% appointees with one or more disabilities, 6.8% are women, 3.9% are men, 0.4% are trans women, and 0.2% are trans men.

**Figure 16: San Francisco Adult Population with a Disability by Gender, 2017**

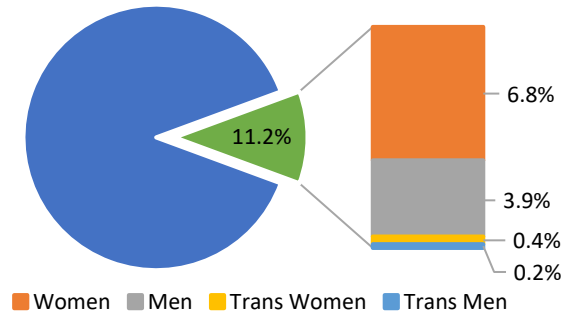
(N=744,243)



Source: 2017 American Community Survey 5-Year Estimates.

**Figure 17: Appointees with One or More Disabilities by Gender, 2019**

(N=516)



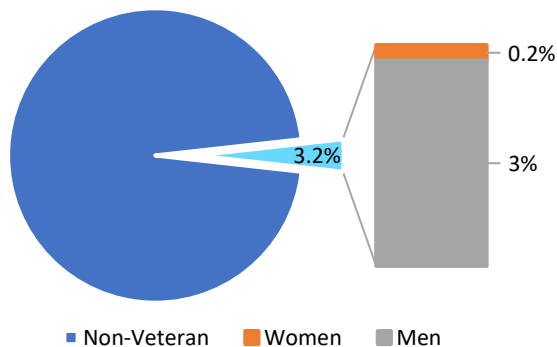
Source: SF DOSW Data Collection & Analysis.

## F. Veteran Status

Overall, 3.2% of the adult population in San Francisco has served in the military. There is a considerable difference by gender, as male veterans are 3% and female veterans are 0.2% of the population. Data on veteran status was obtained from 494, or 67%, of appointees who participated in the survey. Of the 494 appointees who responded to this question, 7.1% have served in the military. Like the San Francisco population, there is a large difference by gender, as men comprise 5.7% and women make up only 1.2% of the total number of veteran appointees. Of participating appointees, 0.2% of veterans are trans women. Veteran status data on transgender and gender non-conforming individuals in San Francisco is currently unavailable.

**Figure 18: San Francisco Adult Population with Military Service by Gender, 2017**

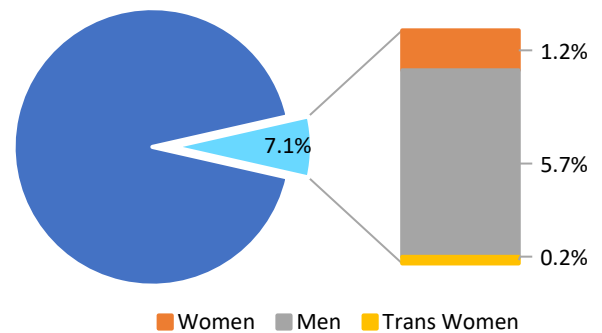
(N=747,896)



Source: 2017 American Community Survey 5-Year Estimates.

**Figure 19: Appointees with Military Service, 2019**

(N=494)



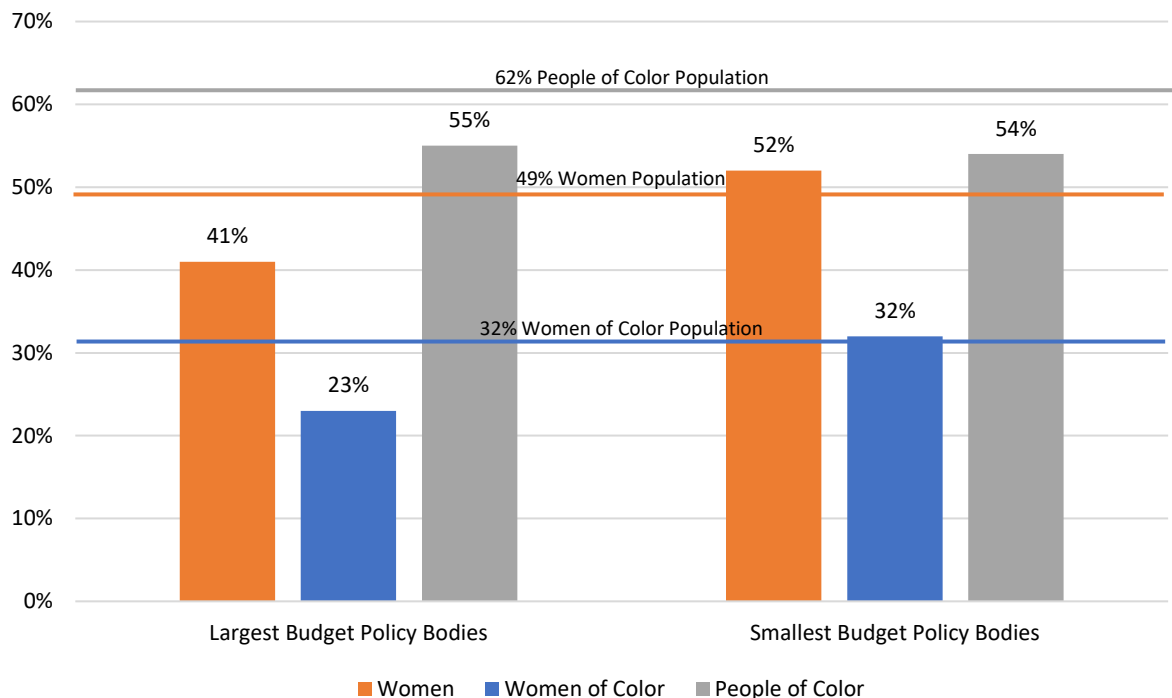
Source: SF DOSW Data Collection & Analysis.

## G. Policy Bodies by Budget

This report also examines whether policy bodies with the largest and smallest budget sizes and other characteristics are demographically representative of the San Francisco population. In this section, budget size is used as a proxy for influence. Although this report has expanded the scope of analysis to include more policy bodies compared to previous reports, this section of analysis was limited to Commissions and Boards with decision-making authority and whose members file financial disclosures with the Ethics Commission. The purpose of this analysis is to evaluate the demographics for the spectrum of budgetary influence of policy bodies with decision-making authority in San Francisco.

Overall, appointees from the 10 largest budgeted Commissions and Boards are 55% people of color, 41% women, and 23% women of color. Appointees from the 10 smallest budgeted Commissions and Boards are 54% people of color, 52% women, and 32% women of color. Although still below parity with the San Francisco population, the representation of people of color on both the largest and smallest budgeted policy bodies is greater than the percentage of people of color for all appointees combined (50%). For women and women of color, their representation meets or exceeds parity with the population on the 10 smallest budgeted bodies. However, it falls far below parity for the 10 largest budgeted bodies. The representation of total women and women of color is greater on smaller budgeted policy bodies by 27%, and 39%, respectively.

**Figure 20: Percent of Women, Women of Color, and People of Color on Commissions and Boards with Largest and Smallest Budgets in Fiscal Year 2018-2019**



Source: SF DOSW Data Collection & Analysis.

**Figure 21: Demographics of Commissions and Boards with Largest Budgets, 2019**

| Body  | FY18-19 Budget         | Total Seats | Filled seats | Women      | Women of Color | People of Color |
|---|------------------------|-------------|--------------|------------|----------------|-----------------|
| Health Commission                                       | \$2,200,000,000        | 7           | 7            | 29%        | 14%            | 86%             |
| Public Utilities Commission                             | \$1,296,600,000        | 5           | 3            | 67%        | 0%             | 0%              |
| MTA Board of Directors and Parking Authority Commission | \$1,200,000,000        | 7           | 7            | 57%        | 14%            | 43%             |
| Airport Commission                                      | \$1,000,000,000        | 5           | 5            | 40%        | 20%            | 40%             |
| Commission on Community Investment and Infrastructure   | \$745,000,000          | 5           | 5            | 60%        | 60%            | 100%            |
| Police Commission                                       | \$687,139,793          | 7           | 7            | 43%        | 43%            | 71%             |
| Health Authority (Plan Governing Board)                 | \$666,000,000          | 19          | 15           | 33%        | 27%            | 47%             |
| Human Services Commission                               | \$529,900,000          | 5           | 5            | 40%        | 0%             | 40%             |
| Fire Commission   | \$400,721,970          | 5           | 5            | 20%        | 20%            | 40%             |
| Aging and Adult Services Commission                     | \$334,700,000          | 7           | 7            | 43%        | 14%            | 57%             |
| <b>Total</b>  | <b>\$9,060,061,763</b> | <b>72</b>   | <b>66</b>    | <b>41%</b> | <b>23%</b>     | <b>55%</b>      |

Source: SF DOSW Data Collection & Analysis.

**Figure 22: Demographics of Commissions and Boards with Smallest Budgets, 2019**

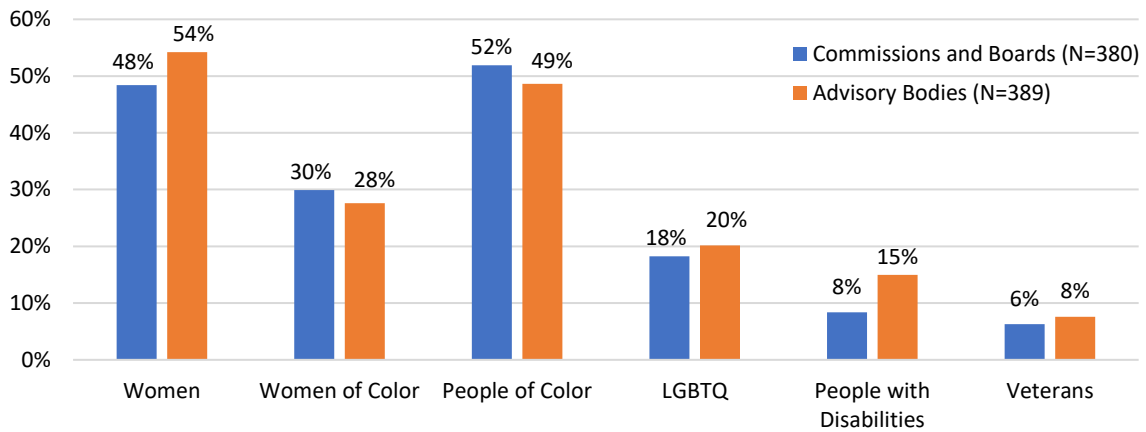
| Body                                  | FY18-19 Budget      | Total Seats | Filled Seats | Women      | Women of color | People of Color |
|---------------------------------------|---------------------|-------------|--------------|------------|----------------|-----------------|
| Rent Board Commission                 | \$8,543,912         | 10          | 9            | 44%        | 11%            | 33%             |
| Commission on the Status of Women     | \$8,048,712         | 7           | 7            | 100%       | 71%            | 71%             |
| Ethics Commission                     | \$6,458,045         | 5           | 4            | 100%       | 50%            | 50%             |
| Human Rights Commission               | \$4,299,600         | 12          | 10           | 50%        | 50%            | 70%             |
| Small Business Commission             | \$2,242,007         | 7           | 7            | 43%        | 29%            | 43%             |
| Civil Service Commission              | \$1,262,072         | 5           | 4            | 50%        | 0%             | 25%             |
| Board of Appeals                      | \$1,072,300         | 5           | 5            | 40%        | 20%            | 40%             |
| Entertainment Commission              | \$1,003,898         | 7           | 7            | 29%        | 14%            | 57%             |
| Assessment Appeals Board No.1, 2, & 3 | \$663,423           | 24          | 18           | 39%        | 22%            | 44%             |
| Youth Commission                      | \$305,711           | 17          | 16           | 56%        | 44%            | 75%             |
| <b>Total</b>                          | <b>\$33,899,680</b> | <b>99</b>   | <b>87</b>    | <b>52%</b> | <b>32%</b>     | <b>54%</b>      |

Source: SF DOSW Data Collection & Analysis.

#### H. Comparison of Advisory Body and Commission and Board Demographics

The comparison of the two policy body categories in this section provides another proxy for influence, as Commissions and Boards whose members file disclosures of economic interest have greater decision-making authority in San Francisco than Advisory Bodies whose members do not file economic interest disclosures. The percentages of total women, LGBTQ people, people with disabilities, and veterans are larger for total appointees on Advisory Bodies. However, the percentages of women of color and people of color on Commissions and Boards slightly exceeds the percentages of women of color and people of color on Advisory Bodies.

**Figure 23: Demographics of Appointees on Commission and Boards and Advisory Bodies, 2019**

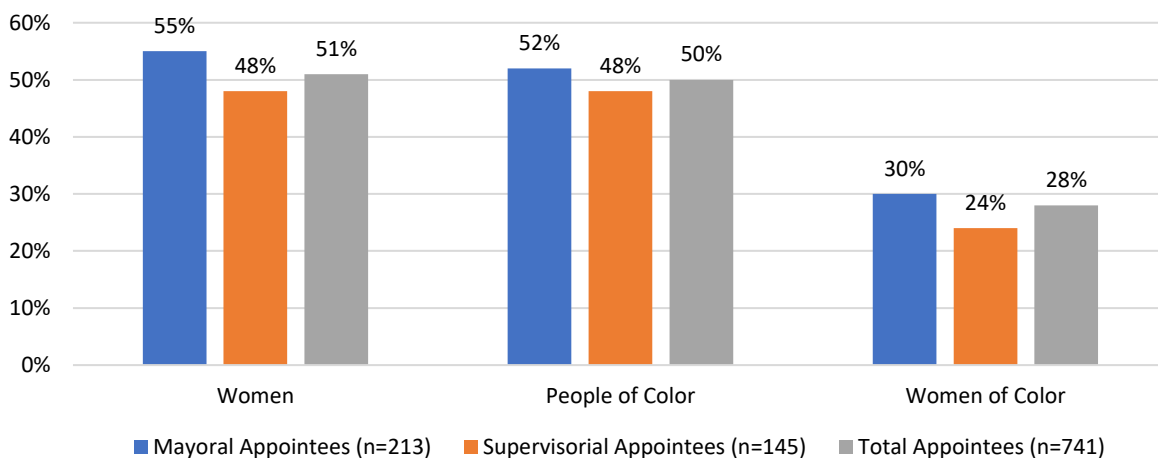


Source: SF DOSW Data Collection & Analysis.

### I. Demographics of Mayoral, Supervisorial, and Total Appointees

Figure 24 compares the representation of women, women of color, and people of color for appointments made by the Mayor, Board of Supervisors, and by the total of all approving authorities combined. Mayoral appointments are more diverse, and consist of more women, women of color, and people of color compared to Supervisorial appointments. Mayoral appointments include 55% women, 30% women of color, and 52% people of color, while Supervisorial appointments are 48% women, 24% women of color, and 48% people of color. The total of all approving authorities combined average out at 51% women, 28% women of color, and 50% people of color. This disparity in diversity between Mayoral and Supervisorial appointments may be due in part to the appointment section process for each authority. The 11-member Board of Supervisors only sees applicants for specific bodies through the 3-member Rules Committee or by designees, stipulated in legislation (e.g. “renter,” “landlord,” “consumer advocate”), whereas the Mayor typically has the ability to take total appointments into account during selections, and can therefore better address gaps in diversity.

**Figure 24: Demographics of Mayoral, Supervisorial, and Total Appointees, 2019**



Source: SF DOSW Data Collection & Analysis.



### III. Conclusion

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Since the first gender analysis of Commissions and Boards in 2007, the representation of women appointees on San Francisco policy bodies has gradually increased. The *2019 Gender Analysis* finds the percentage of women appointees is 51%, which slightly exceeds the population of women in San Francisco.

When appointee demographics are analyzed by gender and race, women of color continue to be underrepresented on San Francisco policy bodies compared to the San Francisco population. Most notably underrepresented are Asian women who make up 17% of the population but only 11% of appointees, and Latinx women who make up 7% of the population but only 3% of appointees. Additionally, men of color are underrepresented relative to their San Francisco population, primarily Asian and Latinx men.

Furthermore, when analyzing the demographic composition of larger and smaller budgeted Commissions and Boards, women are underrepresented on those with the largest budgets, and overrepresented or reach parity with the population on smaller budgeted Commissions and Boards. These two trends are amplified for women of color appointees. Women comprise 41% of total appointees on the largest budgeted policy bodies, which is 8 percentage points below the population, and women of color comprise 23% of total appointees on the largest budgeted policy bodies, 9 percentage points below their San Francisco population. Comparatively, women are 52% of total appointees on the smallest budgeted policy bodies, and women of color are 32% of appointees, which is equal to the San Francisco population. However, the issue of largest and smallest budgeted policy bodies does not seem to impact the representation of people of color. People of color make up 55% of appointees on the largest budgeted policy bodies and 54% of appointees on the smallest budgeted policy bodies compared to 50% of total appointees. Nonetheless, these percentages still fall below the San Francisco population of people of color at 62%.

In addition to using budget size as a proxy for influence, this report analyzed demographic characteristics of appointees on Commissions and Boards who file disclosures of economic interest and have decision-making authority, and appointees on Advisory Bodies who do not file economic interest disclosures. Over half (54%) of appointees on Advisory Bodies are women, while 48% of appointees on Commissions and Boards are women. Although 48% is only slightly below the San Francisco population of women, women comprise a decently higher percentage of appointees on Advisory Bodies compared to Commissions and Boards.

This year's report features more data on LGBTQ identity, veteran status, and disability than previous gender analyses. The *2019 Gender Analysis* found a relatively high representation of LGBTQ individuals on San Francisco policy bodies. For the appointees that provided LGBTQ identity information, 19% identify as LGBTQ with the largest subset being gay men at 48%. It is recommended for future gender analyses to collect LGBTQ data by race and gender to provide additional intersectional analysis. The representation of appointees with disabilities is 11%, just below the 12% population. Veterans are highly represented on San Francisco policy bodies at 7% compared to the veteran population of 3%.

Additionally, this report evaluates and compares the representation of women, women of color, and people of color appointees by the Mayor, Board of Supervisors, and by the total of all approving authorities combined. Mayoral appointees include 55% women, 30% women of color, and 52% people

of color, which overall is more diverse by gender and race compared to both Supervisorial appointees and total appointees.

This report is intended to advise the Mayor, Board of Supervisors, and other appointing authorities, as they select appointments for policy bodies of the City and County of San Francisco. In spirit of the 2008 City Charter Amendment that establishes this biennial Gender Analysis report requirement and the importance of diversity on San Francisco policy bodies, efforts to address gaps in diversity and inclusion should remain at the forefront when making appointments in order to accurately reflect the population of San Francisco.

## IV. Methodology and Limitations

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This report focuses on City and County of San Francisco Commissions, Boards, Task Forces, Councils, and Committees that have the majority of members appointed by the Mayor and Board of Supervisors and that have jurisdiction limited to the City. The gender analysis reflects data from the policy bodies that provided information to the Department on the Status of Women through digital and paper survey.

Data was requested from 90 policy bodies and acquired from 84 different policy bodies and a total of 741 appointees. A Commissioner or Board member's gender identity, race/ethnicity, sexual orientation, disability status, and veteran status were among data elements collected on a voluntary basis. Data on lesbian, gay, bisexual, transgender, queer, or questioning (LGBTQ) identity, disability, and veteran status of appointees were incomplete or unavailable for some appointees but are included to the extent possible. As the fundamental objective of this report is to surface patterns of underrepresentation, every attempt has been made to reflect accurate and complete information in this report. Data for some policy bodies was incomplete, and all appointees who responded were included in the total demographic categories. Only policy bodies with full data on gender and race for all appointees were included in sections comparing demographics of individual bodies. It should be noted that for policy bodies with a small number of members, the change of a single individual greatly impacts the percentages of demographic categories. As such, these percentages should be interpreted with this in mind.

The surveyed policy bodies fall under two categories designated by the San Francisco Office of the City Attorney document entitled *List of City Boards, Commissions, and Advisory Bodies Created by Charter, Ordinance, or Statute*.<sup>8</sup> This document separates San Francisco policy bodies into two different categories. The first category includes Commissions and Boards with decision-making authority and whose members are required to submit financial disclosures with the Ethics Commission, and the second category encompasses Advisory Bodies whose members do not submit financial disclosures with the Ethics Commission. Depending on the analysis criteria in each section of this report, the surveyed policy bodies and appointees are either examined comprehensively as a whole or examined separately in the two categories designated by the Office of the City Attorney.

Data from the U.S. Census 2013-2017 American Community Survey 5-Year Estimates provides a comparison to the San Francisco population. Figures 26 and 27 in the Appendix display these population estimates by race/ethnicity and gender.

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<sup>8</sup> "List of City Boards, Commissions, and Advisory Bodies Created by Charter, Ordinance, or Statute," Office of the City Attorney, <https://www.sfcityattorney.org/wp-content/uploads/2016/01/Commission-List-08252017.pdf>, (August 25, 2017).

## Appendix

**Figure 25: Policy Body Demographics, 2019<sup>9</sup>**

| Policy Body  | Total Seats | Filled Seats | FY18-19 Budget  | Women | Women of Color | People of Color |
|--|-------------|--------------|-----------------|-------|----------------|-----------------|
| Abatement Appeals Board  | 7           | 7            | \$76,500,000    | 14%   | 0%             | 14%             |
| Aging and Adult Services Commission                                  | 7           | 7            | \$334,700,000   | 57%   | 33%            | 57%             |
| Airport Commission   | 5           | 5            | \$1,000,000,000 | 40%   | 50%            | 40%             |
| Arts Commission  | 15          | 15           | \$37,000,000    | 67%   | 50%            | 60%             |
| Asian Art Commission   | 27          | 27           | \$30,000,000    | 63%   | 71%            | 59%             |
| Assessment Appeals Board No.1  | 8           | 5            | \$663,423       | 20%   | 0%             | 20%             |
| Assessment Appeals Board No.2  | 8           | 8            | -               | 50%   | 75%            | 63%             |
| Assessment Appeals Board No.3  | 8           | 4            | -               | 50%   | 50%            | 50%             |
| Ballot Simplification Committee                                      | 5           | 4            | \$0             | 75%   | 33%            | 25%             |
| Bayview Hunters Point Citizens Advisory Committee                    | 12          | 9            | \$0             | 33%   | 100%           | 67%             |
| Board of Appeals   | 5           | 5            | \$1,072,300     | 40%   | 50%            | 40%             |
| Board of Examiners   | 13          | 13           | \$0             | 0%    | 0%             | 46%             |
| Building Inspection Commission                                       | 7           | 7            | \$76,500,000    | 14%   | 0%             | 14%             |
| Child Care Planning and Advisory Council                             | 25          | 19           | \$26,841        | 84%   | 50%            | 50%             |
| Children and Families Commission (First 5)                           | 9           | 8            | \$28,002,978    | 100%  | 75%            | 75%             |
| Children, Youth, and Their Families Oversight and Advisory Committee | 11          | 10           | \$155,224,346   | 50%   | 80%            | 75%             |
| Citizen's Committee on Community Development                         | 9           | 8            | \$39,696,467    | 75%   | 67%            | 63%             |
| City Hall Preservation Advisory Commission                           | 5           | 5            | \$0             | 60%   | 33%            | 20%             |
| Civil Service Commission   | 5           | 4            | \$1,262,072     | 50%   | 0%             | 25%             |
| Commission on Community Investment and Infrastructure                | 5           | 5            | \$745,000,000   | 60%   | 100%           | 100%            |
| Commission on the Aging Advisory Council                             | 22          | 15           | \$0             | 80%   | 33%            | 31%             |
| Commission on the Environment  | 7           | 6            | \$27,280,925    | 67%   | 50%            | 50%             |
| Commission on the Status of Women                                    | 7           | 7            | \$8,048,712     | 100%  | 71%            | 71%             |
| Dignity Fund Oversight and Advisory Committee                        | 11          | 11           | \$3,000,000     | 82%   | 33%            | 45%             |
| Eastern Neighborhoods Citizens Advisory Committee                    | 19          | 13           | \$0             | 38%   | 40%            | 44%             |
| Elections Commission   | 7           | 7            | \$15,238,360    | 57%   | 25%            | 29%             |
| Entertainment Commission   | 7           | 7            | \$1,003,898     | 29%   | 50%            | 57%             |
| Ethics Commission  | 5           | 4            | \$6,458,045     | 100%  | 50%            | 50%             |
| Film Commission  | 11          | 11           | \$0             | 55%   | 67%            | 50%             |
| Fire Commission  | 5           | 5            | \$400,721,970   | 20%   | 100%           | 40%             |
| Golden Gate Park Concourse Authority                                 | 7           | 6            | \$0             | 50%   | 67%            | 75%             |

<sup>9</sup> Figure 25 only includes policy bodies with complete data on gender for all appointees. Some bodies had incomplete data on race/ethnicity of appointees. For these, percentages for people of color are calculated out of known race/ethnicity.

| Policy Body   | Total Seats | Filled Seats | FY18-19 Budget  | Women | Women of Color | People of Color |
|---|-------------|--------------|-----------------|-------|----------------|-----------------|
| Health Authority (Plan Governing Board)                         | 19          | 15           | \$666,000,000   | 33%   | 80%            | 50%             |
| Health Commission   | 7           | 7            | \$2,200,000,000 | 43%   | 50%            | 86%             |
| Health Service Board  | 7           | 6            | \$11,632,022    | 33%   | 0%             | 50%             |
| Historic Preservation Commission                                | 7           | 7            | \$53,832,000    | 43%   | 33%            | 14%             |
| Housing Authority Commission                                    | 7           | 6            | \$60,894,150    | 50%   | 100%           | 83%             |
| Human Rights Commission   | 12          | 10           | \$4,299,600     | 60%   | 100%           | 70%             |
| Human Services Commission                                       | 5           | 5            | \$529,900,000   | 40%   | 0%             | 40%             |
| Immigrant Rights Commission                                     | 15          | 13           | \$0             | 54%   | 86%            | 85%             |
| In-Home Supportive Services Public Authority                    | 13          | 9            | \$70,729,667    | 44%   | 50%            | 56%             |
| Juvenile Probation Commission                                   | 7           | 6            | \$48,824,199    | 33%   | 100%           | 100%            |
| Library Commission  | 7           | 7            | \$160,000,000   | 71%   | 40%            | 57%             |
| Local Homeless Coordinating Board                               | 9           | 9            | \$40,000,000    | 56%   | 60%            | 75%             |
| Mayor's Disability Council                                      | 11          | 8            | \$0             | 75%   | 17%            | 25%             |
| Mental Health Board   | 17          | 15           | \$184,962       | 73%   | 64%            | 73%             |
| MTA Board of Directors and Parking Authority Commission         | 7           | 7            | \$1,200,000,000 | 57%   | 25%            | 43%             |
| Office of Early Care and Education Citizens' Advisory Committee | 9           | 9            | \$0             | 89%   | 50%            | 56%             |
| Oversight Board (COII)  | 7           | 6            | \$745,000,000   | 17%   | 100%           | 67%             |
| Pedestrian Safety Advisory Committee                            | 17          | 13           | \$0             | 46%   | 17%            | 8%              |
| Planning Commission   | 7           | 6            | \$53,832,000    | 50%   | 67%            | 33%             |
| Police Commission   | 7           | 7            | \$687,139,793   | 43%   | 100%           | 71%             |
| Port Commission   | 5           | 5            | \$192,600,000   | 60%   | 67%            | 60%             |
| Public Utilities Citizen's Advisory Committee                   | 17          | 13           | \$0             | 54%   | 14%            | 31%             |
| Public Utilities Commission                                     | 5           | 3            | \$1,296,600,000 | 67%   | 0%             | 0%              |
| Public Utilities Rate Fairness Board                            | 7           | 6            | \$0             | 33%   | 100%           | 67%             |
| Public Utilities Revenue Bond Oversight Committee               | 7           | 5            | \$0             | 40%   | 50%            | 40%             |
| Recreation and Park Commission                                  | 7           | 7            | \$230,900,000   | 29%   | 50%            | 43%             |
| Reentry Council   | 24          | 23           | \$0             | 43%   | 70%            | 70%             |
| Rent Board Commission   | 10          | 9            | \$8,543,912     | 44%   | 25%            | 33%             |
| Residential Users Appeal Board                                  | 3           | 2            | \$0             | 0%    | 0%             | 50%             |
| Retirement System Board   | 7           | 7            | \$95,000,000    | 43%   | 67%            | 29%             |
| Sentencing Commission   | 13          | 13           | \$0             | 31%   | 25%            | 67%             |
| Small Business Commission                                       | 7           | 7            | \$2,242,007     | 43%   | 67%            | 43%             |
| SRO Task Force  | 12          | 12           | \$0             | 42%   | 25%            | 55%             |
| Sugary Drinks Distributor Tax Advisory Committee                | 16          | 15           | \$0             | 67%   | 70%            | 80%             |
| Sunshine Ordinance Task Force                                   | 11          | 11           | \$0             | 27%   | 67%            | 36%             |
| Sweatfree Procurement Advisory Group                            | 11          | 7            | \$0             | 43%   | 67%            | 43%             |
| Treasure Island Development Authority                           | 7           | 6            | \$18,484,130    | 50%   | N/A            | N/A             |

| Policy Body  | Total Seats | Filled Seats | FY18-19 Budget | Women | Women of Color | People of Color |
|--|-------------|--------------|----------------|-------|----------------|-----------------|
| Treasure Island/Yerba Buena Island Citizens Advisory Board | 17          | 13           | \$0            | 54%   | N/A            | N/A             |
| Urban Forestry Council                                     | 15          | 13           | \$153,626      | 8%    | 0%             | 0%              |
| Veterans Affairs Commission                                | 17          | 11           | \$0            | 36%   | 50%            | 55%             |
| War Memorial Board of Trustees                             | 11          | 11           | \$18,185,686   | 55%   | 33%            | 18%             |
| Workforce Community Advisory Committee                     | 8           | 4            | \$0            | 100%  | 100%           | 100%            |
| Youth Commission   | 17          | 16           | \$305,711      | 56%   | 78%            | 75%             |

Source: SF DOSW Data Collection & Analysis, 2019.

**Figure 26: San Francisco Population Estimates by Race/Ethnicity, 2017**

| Race/Ethnicity                         | Total    |         |
|--|----------|---------|
|  | Estimate | Percent |
| <b>San Francisco County California</b> | 864,263  | -       |
| White, Not Hispanic or Latino          | 353,000  | 38%     |
| Asian                                  | 295,347  | 31%     |
| Hispanic or Latinx                     | 131,949  | 14%     |
| Some other Race                        | 64,800   | 7%      |
| Black or African American              | 45,654   | 5%      |
| Two or More Races                      | 43,664   | 5%      |
| Native Hawaiian and Pacific Islander   | 3,226    | 0.3%    |
| Native American and Alaska Native      | 3,306    | 0.4%    |

Source: 2017 American Community Survey 5-Year Estimates.

**Figure 27: San Francisco Population Estimates by Race/Ethnicity and Gender, 2017**

| Race/Ethnicity                       | Total    |         | Female   |         | Male     |         |
|--------------------------------------|----------|---------|----------|---------|----------|---------|
|                                      | Estimate | Percent | Estimate | Percent | Estimate | Percent |
| San Francisco County California      | 864,263  | -       | 423,630  | 49%     | 440,633  | 51%     |
| White, Not Hispanic or Latino        | 353,000  | 38%     | 161,381  | 17%     | 191,619  | 20%     |
| Asian                                | 295,347  | 31%     | 158,762  | 17%     | 136,585  | 15%     |
| Hispanic or Latinx                   | 131,949  | 14%     | 62,646   | 7%      | 69,303   | 7%      |
| Some Other Race                      | 64,800   | 7%      | 30,174   | 3%      | 34,626   | 4%      |
| Black or African American            | 45,654   | 5%      | 22,311   | 2.4%    | 23,343   | 2.5%    |
| Two or More Races                    | 43,664   | 5%      | 21,110   | 2.2%    | 22,554   | 2.4%    |
| Native Hawaiian and Pacific Islander | 3,226    | 0.3%    | 1,576    | 0.2%    | 1,650    | 0.2%    |
| Native American and Alaska Native    | 3,306    | 0.4%    | 1,589    | 0.2%    | 1,717    | 0.2%    |

Source: 2017 American Community Survey 5-Year Estimates.

City and County of San Francisco  
Department on the Status of Women  
25 Van Ness Avenue, Suite 240  
San Francisco, California 94102  
[sfgov.org/dosw](http://sfgov.org/dosw)  
[dosw@sfgov.org](mailto:dosw@sfgov.org)  
415.252.2570

## THOMAS J. LONG

[tomjlong@sbcglobal.net](mailto:tomjlong@sbcglobal.net)

September 14, 2022

Victor Young, Clerk of the Board of Supervisors  
1 Dr Carlton B. Goodlett Place  
San Francisco, CA 94102  
[Victor.Young@sfgov.org](mailto:Victor.Young@sfgov.org)

**RE: Mayoral Appointment, Public Utilities Commission – Kate Stacy**

Dear Mr. Young:

My name is Thomas Long and I am the Director of Regulatory Strategy for The Utility Reform Network (TURN), the San Francisco-based nonprofit organization that advocates on behalf of utility consumers. I write, in my personal capacity, in strong support of the appointment of Kate Stacy to the Public Utilities Commission.

I have known Kate for over 40 years as both a friend and work colleague. Kate's integrity, experience, and devotion to public service would make her an ideal member of the Public Utilities Commission. In her decades of service as the City's chief land use attorney, Kate was a leader in helping to provide solutions to the challenges of meeting the needs of San Francisco's diverse residents and businesses. One of her most notable achievements was leading the efforts to prepare a comprehensive environmental impact report under CEQA for the City's \$4 billion Water System Improvement Program, work that required close coordination with SFPUC staff to prepare a careful analysis of environmental impacts of the Program in the watersheds and on the water supply. Kate has always been committed to environmental justice and reducing the impacts of human-induced climate change and will bring that focus to her position on the Commission.

Kate's energy, thoughtful preparation, insight, and sound judgment will distinguish her as a Commissioner. She is a personable and diplomatic colleague who will work well with her fellow Commissioners and SFPUC staff. Kate is always willing to learn more about the issues she faces and is undaunted by complexity, which will be important given the depth and breadth of the matters that come before the SFPUC. I am confident that Kate will make well-informed decisions based on what she thinks is right for the residents and businesses served by the SFPUC.

For all of these reasons, I strongly urge you to approve Kate's appointment. Thank you in advance for your consideration. Please feel free to contact me if you have any questions.

Sincerely, *Thomas J. Long*



**From:** [Tom Long](#)  
**To:** [Young, Victor \(BOS\)](#)  
**Subject:** Mayoral Appointment, Public Utilities Commission -- Kate Stacy  
**Date:** Wednesday, September 14, 2022 8:46:19 PM  
**Attachments:** [Kate Stacy\\_SFPUC\\_Young.docx](#)

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mr. Young,

Attached please find my letter in support of the appointment of Kate Stacy to the Public Utilities Commission.

Please do not hesitate to contact me if you have any questions.

Sincerely,

Thomas Long

Irina P. Torrey AICP  
270 30<sup>th</sup> Avenue  
San Francisco, 94121

September 19, 2022

**Re: Kate Stacy Mayoral Appointment to SFPUC Commission**

Dear Rules Committee Members:

My name is Irina Torrey and I live in the Richmond district. A year ago, I retired as the Manager of the Bureau of Environmental Management at the SFPUC. I strongly support Kate Stacy's appointment to the SFPUC Commission.

In 2006, the Water System Improvement Program (WSIP) was our top priority. Working with the Planning Department, we built the Bureau of Environmental Management to ensure compliance of the Program with all State, federal and City environmental laws and regulations. Hundreds of environmental documents were certified and approved. We also integrated environmental impact prevention measures into project designs and created the first Environmental Construction Compliance Program in the City. Kate Stacy's advice was instrumental to our accomplishment of these goals and the \$4.7 billion WSIP is now complete.

As manager of the City Attorney's Land Use Team, Kate led all legal reviews of draft CEQA documents. For these reviews, it is essential to be objective and to understand the intricacies of the subject matter. For the SFPUC, this means knowing how dams, reservoirs, pipelines, and treatment plants are built and how they function. This knowledge is invaluable in setting policies for water, power, and sewer infrastructure.

With the highest integrity and steadfast on compliance, Kate focuses on the essence of things, not wasting effort on irrelevant minutia. Kate commands high respect, and speaking the language of engineers, planners, scientists, and project managers, she invariably achieves cooperation and consensus.

Kate Stacy will bring a high level of decision making to the SFPUC and therefore I strongly urge you to approve Kate's appointment. Thank you for your consideration. Please feel free to contact me if you have any questions.

With my best wishes,  
*Irina Torrey*

Irina P. Torrey AICP  
415-215-2735  
iptorrey@comcast.net

LOUISE H. RENNE, ATTORNEY AT LAW  
350 Sansome Street | Suite 300  
San Francisco, CA 94104

Louise H. Renne  
415. 848.7200  
lrenne@publiclawgroup.com

September 28, 2022

*Via Email: [Victor.Young@sfgov.org](mailto:Victor.Young@sfgov.org)*

Supervisor Rafael Mandelman  
Rules Committee Member  
1 Dr Carlton B. Goodlett Place  
City Hall, Room 244  
San Francisco, CA 94102  
*Via Email: [mandelmanstaff@sfgov.org](mailto:mandelmanstaff@sfgov.org)*

Aaron Peskin  
Rules Committee Member - District 3  
1 Dr Carlton B. Goodlett Place  
San Francisco, CA 94102  
*Via Email: [Aaron.Peskin@sfgov.org](mailto:Aaron.Peskin@sfgov.org)*

Connie Chan (Rules Committee Member)  
Rules Committee Member - District 1  
1 Dr Carlton B. Goodlett Place  
San Francisco, CA 94102  
*Via Email: [ChanStaff@sfgov.org](mailto:ChanStaff@sfgov.org)*

**Re: Mayoral Appointment, Public Utilities' Commission - Kate Stacy**

Dear Rules Committee Members,

My name is Louise Renne, and I am a former City Attorney for San Francisco. I am writing in strong support of Kate Stacy's appointment to the Public Utilities Commission.

I have known Kate Stacy for a number of years going back to her time in the San Francisco City Attorney's Office as a Deputy City Attorney.

Kate is a highly skilled attorney, well-versed in environmental law and the issues with which the Public Utilities Commission must be concerned. Above all, she is a wonderful person, kind and polite to all. She has a delightful sense of humor.

September 28, 2022

Page 2

In short, Kate would be an excellent addition to the Public Utilities Commission.

Sincerely,



Louise H. Renne  
Renne Public Law Group

cc: Shamann Walton (Via Email: [Shamann.Walton@sfgov.org](mailto:Shamann.Walton@sfgov.org))  
Gordon Mar (Via Email: [Gordon.Mar@sfgov.org](mailto:Gordon.Mar@sfgov.org))  
Matt Dorsey Via Email: [Matt.Dorsey@sfgov.org](mailto:Matt.Dorsey@sfgov.org))  
Myrna Melgar (Via Email: [MelgarStaff@sfgov.org](mailto:MelgarStaff@sfgov.org))  
Dean Preston (Via Email: [Dean.Preston@sfgov.org](mailto:Dean.Preston@sfgov.org))  
Ahsha Safai (Via Email: [Ahsha.Safai@sfgov.org](mailto:Ahsha.Safai@sfgov.org))  
Catherine Stefani (Via E mail: [Catherine.Stefani@sfgov.org](mailto:Catherine.Stefani@sfgov.org))  
Hillary Ronen Via Email: [Hillary.Ronen@sfgov.org](mailto:Hillary.Ronen@sfgov.org))  
Kate Stacy (Via Email: [khskhs729@gmail.com](mailto:khskhs729@gmail.com))

September 27, 2022

1350 Natoma Street, Unit 1  
San Francisco, California 94103

**RE: Appointment of Kate Stacy to the Public Utilities Commission**

Rules Committee Members, and Members of the Board of Supervisors:

I write in strong support of the appointment of Kate Stacy to the Public Utilities Commission.

I had the honor to work with Ms. Stacy during my entire tenure as Planning Director for the City, from 2008-2020. During that time, she was the lead attorney for the Land Use team in the City Attorney's Office. Of course, given the volatile and ever-changing nature of land use decisions and development projects in San Francisco, her role required us to have very frequent interaction.

In my view, Ms. Stacy is the embodiment of a true public servant. In our work with her, she was committed to supporting the city's best interests in all aspects of her work. Her expertise, excellent knowledge of the law with respect to land use and her ability to work through complicated legal issues were enormous assets to the Planning Department and to the city. Beyond the legal aspects of her work, she was acutely aware of the policy goals that were the basis of our work. She was a very quick study in understanding new proposed initiatives, and this often extended far beyond the realm of zoning and development, since so much of the Planning Department's work interacts with that of other agencies. In all cases, she and her team worked tirelessly with us to craft legislation and policies to support our goals and insure the best interests of the city.

On a personal level, Ms. Stacy's calm and steadfast demeanor was especially welcome in the often-heated environment of land use decisions in San Francisco. Her behavior had a calming influence on those around her, including me. She is charming and thoughtful, while being steadfast in her opinions. In short, she was a joy to work with.

I give Kate Stacy the strongest possible recommendation for a seat on the Public Utilities Commission.

Sincerely

A handwritten signature in black ink, appearing to read "John Rahaim", with a long horizontal flourish extending to the right.

John Rahaim  
Former Planning Director

September 29, 2022

Supervisor Aaron Peskin, Chair  
[Aaron.Peskin@sfgov.org](mailto:Aaron.Peskin@sfgov.org)

Supervisor Rafael Mandelman  
[Mandelmanstaff@sfgov.org](mailto:Mandelmanstaff@sfgov.org)

Supervisor Connie Chan  
[Chanstaff@sfgov.org](mailto:Chanstaff@sfgov.org)

Dear Rules Committee Members:

My name is Geoffrey Gordon-Creed. I write to strongly urge you to support Kate Stacy's appointment to the Public Utilities Commission.

I am currently a member of the Board of Directors and am the immediate past Board Chair for Point Blue Conservation Science. ( [www.pointblue.org](http://www.pointblue.org)). Point Blue is a science-based conservation non-profit. Point Blue's 160 scientists work throughout the state of California and abroad to reduce the impacts of climate change, habitat loss, and other environmental threats. Point Blue scientists work with land and water managers, fishermen, ranchers, farmers, cities, counties, and others on issues relating to biodiversity, sea level rise, ocean health, soil health, and water conservation and retention.

Point Blue has received significant pro-bono assistance from Kate who has provided Point Blue with invaluable strategic and substantive advice on complex issues relating to contract drafting, navigating state and local administrative bodies and compliance with CEQA regulations. Kate's depth of knowledge on issues relating to water and land use is hugely impressive, and her advice and analysis is inevitably reasonable, practical, and firmly grounded in the law and facts.

I have known Kate Stacy personally and professionally for more than 30 years. We worked together at the San Francisco City Attorney's Office where, until recently, she was the head of the Land-Use team. Kate was held in the highest regard by her colleagues at the City Attorney's office. Kate was a highly talented lawyer, and she has a deep understanding of the work of the City and its commissions. Kate's colleagues regarded her working style as thoughtful, collaborative, and practical.

September 29, 2022  
Letter of Support for Kate Stacy - SFPUC

Kate is a true public servant in the best sense of the word, and I cannot think of a candidate more qualified for this position. I strongly urge you to support her appointment.

Sincerely,

A handwritten signature in red ink, appearing to read 'Gordon-Creed', with a long horizontal flourish extending to the right.

Geoffrey Gordon-Creed