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Good afternoon, Supervisors.My name is Courtney Schreiner Lee. I am a member of Local 21 and I work in the Police Department as the Policy Analyst for the Policy Development Division. My position has been slated for layoff.

The Policy Development Division is the first centralized policy hub for the Department, created 2 years ago. This replaces a scattered and non-transparent process where officers were tasked with writing policies in addition to their regular patrol duties. This activity was not tracked.

I am the only civilian policy writer in the unit, dedicated full-time to developing and amending our 128 department policies, with a mandate to fulfill our DOJ obligation to update the 42 remaining policies from the 90's. The other three members of my unit are police officers, who are often detailed to patrol out of the office.

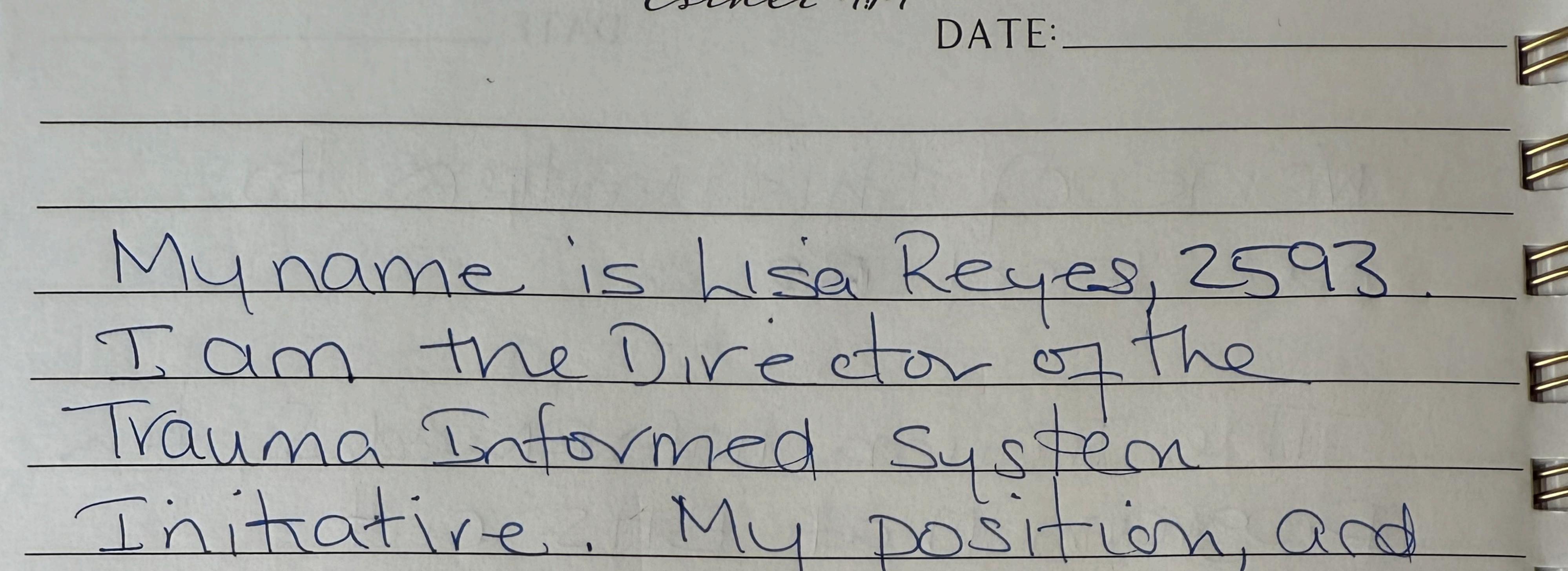
As a Policy Analyst I created a tracking system, and it is my responsibility to consult with officers, the Department of Police Accountability, and members of the public to write policies that work.

Every policy I write directly shapes how officers operate in the field and how the department builds trust with the community.

Without this position, the Department risks returning to a fragmented policy development process and will need to pull additional officers OFF the street and into admin positions.

## Thank you for your time.

Courtney Schreiner Lee



my 4 team mates have been ELIMINATED by our I Honders! I have been a DPH

