



EDWIN M. LEE
MAYOR

POLICE DEPARTMENT
CITY AND COUNTY OF SAN FRANCISCO

THOMAS J. CAHILL HALL OF JUSTICE
850 BRYANT STREET
SAN FRANCISCO, CALIFORNIA 94103-4603



GREGORY P. SUHR
CHIEF OF POLICE

October 4, 2011

Ms. Alisa Miller, Clerk
Land Use & Economic Development Committee
Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco CA 94102-4694

Dear Ms. Miller:


RE: Request for Input:
File No. 111021 – Hearing on Concerts and Festivals in Golden Gate Park

Attached are “After Action Reports” for two large concerts/festivals held in Golden Gate Park:
Outside Lands 2010/2011 and Hardly Strictly Bluegrass 2010.

These documents provide an overview of the events to include traffic infractions/tows, misdemeanor citations, arrests/bookings, medical issues, complaints, and property damage. In addition, an in-depth incident critique provides an overview to include public safety concerns and issues encountered throughout the event and suggestions for improvement to reduce the number of incident requiring police attention for the upcoming year.

If I can be of further assistance, please contact my office.

Sincerely,


GREGORY P. SUHR
Chief of Police

/cf

Attachments

- A. After Action Report: Outside Lands Festival 2010
- B. After Action Report: Outside Lands Festival 2011
- C. After Action Report: Hardly Strictly Bluegrass 2010

Memorandum

San Francisco Police Department



To: Commander Kitt Crenshaw
Golden Gate Division

APPROVED YES NO

From: A/Captain Mark Mahoney #245
Richmond Police Station

Date: Tuesday, August 17, 2010

Subject: After Action Report: Outside Lands Festival 2010

SYNOPSIS

This was a two day event which occurred on Saturday, August 14, 2010 and Sunday, August 15, 2010. The venues were located at the Polo Fields, Speedway Meadows, Lindley Meadows within Golden Gate Park. The event promoter was "Another Planet Entertainment". The Promoter, "Another Planet Entertainment", was authorized by permit to control and utilize Golden Gate Park within the following boundaries: Transverse Drive, Fulton, Martin Luther King Drive and Chain of Lakes Drive.

- Event Name: "Outside Lands Festival/Concert"
- Event Number: 100303
- Box Office Opened: 0900 Hours (Lindley Meadows)
- Event gates opened: 1000 Hours
- Time of Event: 1100-2200 Hours
- Location of ICP: "Angler's Lodge" in GGP
- Time ICP Activated: 0900 Hours
- Time ICP Deactivated: 2330 Hours

CRIMES AND ARRESTS

Saturday, August 14, 2010

- **Traffic Infractions and Tows**
Cites: 161
Tows: 13
- **Misdemeanor Citations**
5 Cites: Scalping, Open Container, 3 Shoplifting
- **Arrests/Bookings**
290 Registrant Warrant Arrest out of Oregon
Counterfeiting Plates or Dies: 100745728
- **Complaints & Medical**

30 Complaints (Noise, Parking, 917's)
40 Medical (Drunk in Public, Overdoses)

Sunday, August 15, 2010

- **Traffic Infractions and Tows**
Cites: 139
Tows: 21
- **Misdemeanor Citations**
1 Citation: Counterfeiting Wrist Bands (100747956)
- **Arrests/Bookings**
None
- **Complaints & Medical**
54 Complaints (Noise, Parking, 917's)
22 Medical (Drunk in Public, Overdoses)

DEATHS AND INJURIES

Deaths: 0

Civilian Injuries: 3 (1 leg injury, 1 broken leg, 1 seizure)

Sworn Injuries: 0

PROPERTY DAMAGE

None

PERSONNEL

See attached sheets.

HIGHLIGHTED ISSUES

- On Saturday, August 14, 2010, an off-duty Muni driver drove his Harley-Davidson Motorcycle onto Speedway Meadows near the "Sutro Stage". The event promoters refused to sign a citizen's arrest. The suspect was escorted from the venue.
- On Sunday, August 15, 2010, a mother notified police that her three sons (Ages 13, 12, & 11) were missing. She received a text message that her sons would be killed if the kidnapper did not receive a \$5000.00 ransom. A Command Post was immediately established and AT&T security was contacted in order to locate the suspect's cell phone location. The three sons were responsible for the text message. The incident was a hoax.

- On Sunday, August 15, 2010, a 22 year-old autistic male turned up missing towards the end of the concert. Subsequent to an exhaustive search by all SFPD personnel (10-B members and on-duty Co-G members), SF Park Rangers, and private security, Officer Joe Noto located the missing man and reunited him with his parents.

INCIDENT CRITIQUE

Cooperation among the SFPD, the SF Park Rangers, Rock- Med, NAS Event Security and Alpha-Omega mounted private security. The working relationships and interactions amongst the SFPD, the promoters and the event staff were especially positive. There was good communication and flexibility exhibited by all participants.

Each year the event draws a number of folks bent on entering the event without paying. During pre-event planning the issue of individuals that seek to enter the event by jumping over or crawling under fences was discussed at length. The decided upon strategy to control this activity was to create several fenced off-limits areas (similar to large corrals) and to place security personnel inside these areas to eject individuals that were successful in passing the outer fence line. Several miles of temporary fencing was installed to cover the inner and outer perimeters. The outer perimeter was quite large and fenced in an area bounded by JFK Drive, Chain of Lakes Drive, Middle Drive and Transverse drive. SFPD provided guidance as to placement of some fencing and overall this plan worked well, although protecting the inner perimeter was labor intensive for security personnel. The option of pursuing individuals from the point which they breached the outer perimeter was dismissed as an undesirable option because foot pursuits through the park's terrain would create unwarranted risk of injury for all concerned and defending the inner perimeter was, by the promoter, thought to be more economical.

The outer fence line was protected by NAS Security Personnel, who were placed along the entire perimeter. SFPD personnel were tasked with notifying the CP of areas on the outer perimeter where they observed fencing problems, and in instances of damaged fencing they stood by. In such cases fence repair teams, additional security and mounted security were deployed. SFPD's main mission in regards to the outer perimeter was to dissuade trespassers by a uniform presence on the JFK Drive side of the outer perimeter and to redeploy personnel where unruly crowds gathered on the outer perimeter. This tactic worked well and re-deployment was quick.

Communications with Rock-Med, which had been problematic in 2009, were greatly improved this year. Rock-Med's fourteen roving medical teams were useful in handling "non-belligerent" intoxicated individuals as officers stood by. This practice freed officers from time consuming transportation and booking tasks, and should continue next year.

Squad start times were staggered so that we reached our full staffing level at 1300 hours when the last three squads reported for duty. Line-up was held at 1000, 1100,

1200 and 1300 hours. Staffing needs to be a bit higher at the end of event each day so next year at least 4 squads should start at 1300. Also, because of their mobility and size of the venue, the Solo/Honda squad should stay on-duty until 2300 hours on both days.

Memorandum

San Francisco Police Department



To: Captain Keith Sanford #1414
 Commanding Officer
 Richmond Station

From: Officer Tobius Mørfe #502
 Permit Officer, Richmond Station

APPROVED YES NO

Lieutenant Arthur Borges #1883

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<input checked="" type="checkbox"/>	<input type="checkbox"/>
<input type="checkbox"/>	<input type="checkbox"/>

Date: Tuesday, August 23, 2011

Subject: After Action Report: Outside Lands Festival 2011

SYNOPSIS

This was a three day event which occurred on Friday, August 12, 2011 through Sunday, August 14, 2011. The venues were located at the Polo Fields, Speedway Meadows, and Lindley Meadows within Golden Gate Park. The event promoter was "Another Planet Entertainment". The Promoter, "Another Planet Entertainment", was authorized by permit to control and utilize Golden Gate Park within the following boundaries: Transverse Drive, Fulton, Martin Luther King Drive and Chain of Lakes Drive.

- Event Name: "Outside Lands Festival/Concert"
- Event Number: 110234
- Box Office Opened: 0900 Hours (Lindley Meadows)
- Event gates opened: 1100 Hours
- Time of Event: 1200-2200 Hours
- Location of ICP: "Angler's Lodge" in GGP
- Time ICP Activated: 0900 Hours
- Time ICP Deactivated: 2300 Hours

CRIMES AND ARRESTS

Friday, August 12, 2011

- **Traffic Infractions and Tows**
 Cites: 45
 Tows: 21 (33c TC, Fulton Ave)
- **Misdemeanor Citations**
 4 Cites: peddling w/out a permit, 3 trespassing
- **Arrests/Bookings**
 Burglary/Poss'n of Stolen Property (110-646-241)
 3 Warrant Arrests (110-645-760, 110-645-657, 110-645-839)
- **Complaints & Medical**

172 Noise Complaints per Outside Lands Information Hotline
1 647(f) PC Release When Sober (Co. G)



Numerous intoxicated persons were treated by Rock Med

- **Missing Persons**
None Reported

Saturday, August 13, 2011

- **Traffic Infractions and Tows**
Cites: 48
Tows: 2 (33c TC, Fulton Ave)
- **Misdemeanor Citations**
1 Cite: Counterfeit Goods/Resisting Arrest
- **Arrests/Bookings**
2 Warrant Arrests (110-648-925, 110-649-223)
- **Complaints & Medical**
146 Noise Complaints per Outside Lands Information Hotline
1 647(f) PC Release When Sober (Co. G)
1 Intoxicated minor was transported to SFGH by King American at his mother's request.
1 person hurt their foot when it got caught under their bicycle (Rock Med)
4 event security staff members were knocked down and trampled by a large group of gate crashers. Treated by Rock Med (case #110-651-193)
Numerous intoxicated persons treated by Rock Med
- **Missing Persons**
2127 hours, 12yo and 15yo juvenile males were reported "lost" by parents.
Juveniles and parents were reunited at 2216 hours.

Sunday, August 14, 2011

- **Traffic Infractions and Tows**
Cites: 45
Tows: 5 (33c TC, Fulton Ave and Great Hwy)
- **Misdemeanor Citations**
1 Cite: Resisting/Delaying/Obstructing Police Officer Duties
- **Arrests/Bookings**
Hallucinogenics Offense (110-650-913)
Hallucinogenics Offense/Warrant Arrest (110-650-929)
Warrant Arrest/Trespassing (110-651-507)
Warrant Arrest (110-650-800)
Battery on a Police Officer (110-651-228)
- **Complaints & Medical**
47 Noise Complaints per Outside Lands Information Hotline
5 647(f) PC Release When Sober (3-Co. G, 1-Co. F, 1-CJ #1)

Numerous intoxicated persons were treated by Rock Med

▪ **Missing Persons**

2100 hours, 16yo female was reported "lost" by mother. Juvenile and mother were reunited at 2125 hours.



DEATHS AND INJURIES

Deaths: 0

Civilian Injuries: 7 (2 knee injuries, 1 ribs injury, 1 waist injury, 1 facial injury, 1 foot, 1 cut chin)

Sworn Injuries: 1 (cut hand from slamming hand in car door...408 transported...returned and worked)

PROPERTY DAMAGE

None

PERSONNEL

See attached sheets.

HIGHLIGHTED ISSUES

- On Friday, August 12, 2011, police officers assisted event security in detaining and eventually arresting a trespasser who had gained entry into the venue by hopping over the fences that separated Speedway Meadows from John F Kennedy Drive. The suspected fought with officers and attempted to free himself by pulling free of the officers. After a struggle, the officers were able to handcuff the suspect and remove him from the venue. Event security signed a Citizen's Arrest and the suspect was cited and released from Richmond Station (case #110-645-679).
- On Friday, August 12, 2011, event security flagged down officers regarding a male who was attempting to sell wristbands used for concert admission for \$50.00 each. Officers took custody of the suspect and transported him to Richmond Command center for further investigation. With the help of event staff, it was determined that the wrist bands being sold were the same as wristbands that had been previously reported stolen. The suspect was arrested for second degree burglary and possession of stolen property (NW 459PC 2nd, NW 496 PC).

- On Saturday, August 13, 2011, a young lady was laying on the grass in Polo Fields watching the concert, when an unknown white male and unknown white female sat on the grass next to her. After a few minutes the unknown male and female attempted to pull the victim's backpack and purse off of the victim's shoulder. While struggling with the suspects to retain her backpack and purse, the suspects dragged the victim for several feet before the victim let go of the backpack and purse in order to prevent bodily injury. The suspects got away and the victim made a robbery report with the police. Loss was the backpack, purse, 2 cameras worth over \$900, \$205 in U.S. currency, wallet, credit cards, gift cards, California Driver's License, and concert tickets.
- On Sunday, August 14, 2011, officers were flagged down by event security in the area of the Lindley Meadow entrance to the venue. Security reported that they were having trouble with a belligerent male who had attempted to enter the venue with alcohol while not presenting a ticket. Event security advised the officers that the suspect had attempted to head butt security numerous times during the detention. The suspect became confrontational with police and a struggle ensued that caused all parties involved to fall to the ground. After a struggle, officers were able to handcuff the suspect. The suspect received abrasions to his forehead and was treated by Rock Med. The suspect was cited and released from Richmond Station. No officers or security reported being injured in the struggle.
- On Sunday, August 14, 2011, a crowd of approximately 30 subjects rushed the main entrance gate to the venue located in the area of John F Kennedy Drive and 30th Avenue. The subjects gained entry into the concert without paying, and in the process, knocked 4 event security to the ground causing them to be injured (knee, abdomen, ribs, and leg). Victims were treated by Rock Med.
- On Sunday, August 14, 2011, Rock Med handed officers a backpack containing a large amount of narcotics packaged for sales (32 baggies containing suspected Chrystal Meth, 272 pills of suspected Ecstasy, and 2 zip baggies of suspected Marijuana). Rock Med reported that the bag was handed to them by an unknown event security to be destroyed. Without the ability to safely destroy the narcotics, Rock Med handed the narcotics to SFPD (Case #110-650-822)

INCIDENT CRITIQUE

Cooperation among the SFPD, the SF Park Rangers, Rock- Med, NES Event Security and Alpha-Omega mounted private security was essential. The working relationships and interactions amongst the SFPD, the promoters and the event staff were especially positive. There was good communication and flexibility exhibited by all participants.

Each year the event draws a number of subjects that enter the event without paying by means of hopping over fences, crawling under fences, cutting fences, knocking fences down, and rushing by security at the gates. During pre-event planning the issue of individuals that seek to enter the event by jumping over or crawling under fences was discussed at length. The decided upon strategy to control this activity was to create

several fenced off-limits areas (similar to large corrals) and to place security personnel inside these areas to eject individuals that were successful in passing the outer fence line. Several miles of temporary fencing was installed to cover the inner and outer perimeters. The outer perimeter was quite large and fenced in an area bounded by JFK Drive, Chain of Lakes Drive, Middle Drive and Transverse drive. The south side of the venue (MLK/Middle Drive/Over Look), a major area of breeches in the past, was re-enforced with triple fencing that included a 12 foot inner fence. Protecting the inner perimeter was labor intensive for both security personnel and SFPD. The option of pursuing individuals from the point which they breached the outer perimeter was dismissed as an undesirable option because foot pursuits through the park's terrain would create unwarranted risk of injury for all concerned.

The outer fence line was protected by NES Security Personnel, who were placed along the entire perimeter. SFPD personnel were tasked with notifying the Command Post of areas on the outer perimeter where they observed fencing problems, and in instances of damaged fencing, they stood by until fence repair teams assembled to fix the issue. In such cases fence repair teams, additional security and mounted security were deployed. SFPD's main mission in regards to the outer perimeter was to dissuade trespassers by a uniform presence on the JFK Drive side of the outer perimeter and to redeploy personnel where unruly crowds gathered on the outer perimeter. This tactic worked well and re-deployment was quick.

An NES Security Dispatcher was assigned to the SFPD Command Post and was essential in relaying communication to event security, event staff, and Rock Med. I recommend that this practice continues in the years to come. Rock Med's roving medical teams were useful in handling "non-belligerent" intoxicated individuals as officers stood by. This practice freed officers from time consuming transportation and booking tasks, and should continue next year. At times we were informed by our event dispatcher that Rock Med was overwhelmed and unable to handle some of the calls for service within the venue. This was partly due to the fact that the event had a capacity crowd and partly due to not having enough Rock Med staff on hand.

Squad start times were staggered so that we reached our full staffing level at 1400 hours when the bicycle squad reported for duty. Squads were scheduled so that the majority of officers worked towards the end of the day, when most problems occurred the previous years. Line-up was held at 1000, 1100, 1200, 1300, and 1400 hours. Because of their mobility, the bicycle squad, Hondas, and Solos were used at the end of the event each day. Each day of the event, security and officers were, at times, overwhelmed by the numbers of subjects trying to enter the event without paying. Future events should have more security and officers in the JFK areas of both Lindley Meadows and Speedway Meadows as a visual deterrent for gate crashers.

Memorandum

San Francisco Police Department



To: Captain Richard Corriea #1669
Commanding Officer
Richmond Station

From: Sergeant Stephanie Long #128 *SML/128*
Richmond Police Station

APPROVED
 YES NO
 Captain Richard L. Corriea

Date: Thursday, October 07, 2010

Subject: After Action Report: Hardly Strictly Bluegrass Festival 2010

SYNOPSIS

This year's Hardly Strictly Bluegrass Festival was held Friday through Sunday, October 1st through the 3rd, in Golden Gate Park, and comprised six stages located in Lindley, Speedway, and Marx Meadows. The event was sponsored by Mr. Warren Helman, promoted by Dawn Holliday, produced by Eliote Durham, and was permitted to control and occupy Golden Gate Park within the following boundaries: Transverse Drive, Fulton, Martin Luther King Drive and Chain of Lakes Drive. Pre-event crowd estimates ranged from 500,000 to 800,000 persons expected to attend.

- Event Name: Hardly Strictly Bluegrass Festival 2010
- Event Number: 100424
- Box Office Opened: N/A. This event was open to the public free of charge.
- Time of Event: 1000-1900 hrs (all three dates)
- Location of ICP: Speedway Meadows adjacent to JFK Drive (West of Transverse Drive)
- Time ICP Activated: 1000 Hours (all three dates)
- Time ICP Deactivated: 2000 hours (all three dates)

CRIMES AND ARRESTS

Friday, October 1, 2010

- **Traffic Infractions and Tows**
Tiburon queries showed ten driveway related calls for service with three citations issued.
- **Misdemeanor Citations**
None
- **Arrests/Bookings**
None

- **Complaints & Medical**

Event CAD and logs indicate several individuals advised regarding sales of alcohol and selling food items suspected or advertised to be laced with marijuana. Security and police addressed a minor crowd control issue when adults attempted to infiltrate barricaded area reserved for children at one of the stages during the morning (MC Hammer, Star Stage, Lindley Meadow.)

Saturday, October 2, 2010

- **Traffic Infractions and Tows**

Cites: 21 (Tiburon query) Department of Parking and Traffic reports 67 calls for service for driveway and parking related issues in Richmond reporting areas adjacent to venue.

Tows: 0

- **Misdemeanor Citations**

Citation2: Case # 100919086, Viol: 11357(b) H&S; Case #100918969, Viol: 11357(b) H&S, 869 MPC

- **Arrests/Bookings**

None

- **Complaints & Medical**

CAD (Tiburon query) reflects one noise complaint originating from the 6200 block of Fulton Ave at approximately 1020 hrs (stages were conducting sound checks). Numerous individuals advised regarding sales of alcohol and selling food items suspected or advertised to be laced with marijuana.

Sunday, October 3, 2010

- **Traffic Infractions and Tows**

Cites: 12 (Tiburon query) Department of Parking and Traffic reports 109 calls for service for driveway and parking related issues in Richmond reporting areas adjacent to venue.

Tows: 0

- **Misdemeanor Citations**

Citation:

- **Arrests/Bookings**

One felony arrest for possession for sale of LSD, hashish, psilocybin, and MDMA (case #100919183).

- **Complaints & Medical**

Event CAD and logs indicate several individuals advised regarding sales of alcohol and selling food items suspected or advertised to be laced with marijuana. Security and police addressed a minor crowd control issue when adults attempted to jump barricades and cut fencing to reach Star Stage where Elvis Costello was scheduled to perform.

DEATHS AND INJURIES

Deaths: 0

Sworn Injuries: 0

PROPERTY DAMAGE

None reported

PERSONNEL

See attached sheets.

HIGHLIGHTED ISSUES

- On Friday, October 1, 2010, adult spectators attempted to infiltrate an area reserved for approximately 5000 6th grade children attending the MC Hammer performance at Star Stage, Lindley Meadow. Security and officers present were able to quell the situation quickly with no injuries or arrests.
- During the late night/early morning hours of Friday night/Saturday morning, unknown persons gained unauthorized access to the food concession stands located along the tree line at the south side of Speedway Meadows. There was no loss or damage; the booths were closed and unoccupied.
- On Saturday, October 2, event security personnel requested assistance in clearing the south access road on Speedway Meadows of concert attendees so that event traffic could use the roadway. Police personnel augmented event security and secured the roadway without further incident.
- On Sunday, October 3, the crowd swarmed the fence line along JFK in an attempt to breach it and reach the Star Stage, where Elvis Costello was scheduled to play. We augmented security and gate staff personnel with bike units and several mounted officers and quickly quelled the disturbance with no injuries.

INCIDENT CRITIQUE

Hardly Strictly Bluegrass is an annual festival open to the public free of charge and sponsored by Bluegrass aficionado Warren Helman. This year's event was staffed primarily by police, DPT, Rangers, private event security personnel, and Roc Med, and featured six stages which were operational from 1000 through approximately 1900 hrs on Saturday, October 2 and Sunday, October 3, and three stages live during the same hours on Friday, October 1. The police command post consisted of a modular trailer with land line near JFK Drive towards the eastern end of Speedway Meadows; security personnel also staffed the CP for much of the event. Communication between event personnel from the highest levels down was excellent; the executive producer, promoter, and security personnel were very responsive to police requests and made themselves available to us through the duration. Roc Med employees handled medical issues (minor injuries, bee sting reactions) as well as intoxicated persons and those under the influence of controlled substances with little police assistance. Roc Med personnel in conjunction with event security also assisted in expeditiously reuniting parents and children who had become separated while attending the concerts.

Because this event was free of charge, there were no issues with "gate jumping", however, there were incidents of fence jumping and cutting as attendees attempted to reach stages where popular artists were scheduled to play. Additionally, concert goers climbed trees and structures attempting to get better views of the stages and pulled the green privacy sheeting from the chain link fencing around VIP areas. Event security dealt with the majority of these issues, to include reattaching privacy screening and repairing fences, with some police assistance.

The festival included many food and merchandise vendors. Alcohol was not authorized for sale; however festival attendees were allowed to bring their own alcohol to the event. On Saturday and Sunday, we assigned an inspector and an officer as illegal vendor enforcement. Together, they completed twenty Field Identification Cards, cited two individuals for possession of marijuana and sales without a permit (case #100919086, Viol: 11357(b) H&S, 10/2/10; case #100918969, Viol: 11357(b) H&S, 869 MPC, 10/2/10) and, in conjunction with event security, confiscated over 700 brownies, cookies, and crispy treats laced with marijuana and innumerable alcoholic beverages over the course of the two days. Most seizures were for small amounts. With the alcohol came the expected issues with persons under the influence, most of which were handled by Roc Med personnel with little or no police assistance necessary. Both Roc Med and event security saved police many hours spent transporting and booking intoxicated persons and those in possession of small amounts of illegal substances/alcohol for sale. Officers made one felony arrest for possession for sale on Sunday, October 3 (case #100919183), booking thee suspect for possession for sale of suspected LSD, hashish in chocolate, psilocybin, MDMA, and concentrated hashish. All substances tested positive and the charges (N/W 11378 H&S, 3 counts, 11357(a) H&S) were subsequently rebooked by the district attorney's office.

Several fights broke out on Saturday and Sunday; many were alcohol related. None resulted in more than minor injuries with parties refusing police assistance. No arrests resulted.

JFK Drive remained closed for the duration of the festival from approximately 36th Avenue to Transverse Drive. Event personnel did an excellent job of controlling both pedestrian and event related traffic and were able to maintain an open thoroughfare in the westbound lane of JFK for emergency vehicles. Traffic around the periphery of the event was extremely heavy, particularly on Fulton Ave, Crossover Drive, and Lincoln Blvd, although pre-event advertising by the producers and signage seemed to have been helpful. There were no designated event parking areas for motor vehicles, and as a result, parking in adjacent areas was extremely congested. DPT reported sixty-seven calls for service on Saturday, and one hundred nine calls for service on Sunday for parking enforcement.

Bicycle traffic into the festival was extremely heavy and valet bicycle parking areas quickly filled, causing attendees to lock their bikes to stationary objects and trees throughout the periphery of the event area. As of this AAR, three reports of stolen bicycles had been received. Event planners are considering a large, enclosed bicycle parking area staffed by even security personnel for next year's festival to alleviate this problem.

On Thursday, October 7, Sergeant Long and Officer Feliciano attended a brief preliminary after action meeting with promoter Dawn Holliday and executive producer, Eliote Durham. We discussed issues related to the festival and suggestions to alleviate problems during next year's event. We discussed adding a representative from Roc Med at the CP, in addition to event security. Regarding traffic and parking issues, event personnel expressed a desire to have a representative from DPT attend planning meetings and to continue and expand pre-event advertising and signage for the event, road closures, and anticipated areas of congestion to inform the general public. Both Ms. Holliday and Ms. Durham were extremely open to suggestions on how to improve security, traffic, parking, and deter drunken and criminal behaviors. We further discussed tentative dates for next year's festival, but none were selected pending approval of the event sponsor, Mr. Helman. There will be a more formal after action meeting in the next thirty to sixty days.

Attachments:
Operations Order
Emergency Plan
Staffing Grid
CAD Printouts