

MEMORANDUM OF UNDERSTANDING  
AMONG

**City of Oakland, City of San Jose, City and County of San Francisco, County of Alameda, County of Contra Costa, County of Marin, County of Monterey, County of San Mateo, County of Santa Clara, County of Sonoma**

This Memorandum of Understanding ("MOU") dated **DECEMBER 1, 2013**, sets forth the agreements of the **City of Oakland, City of San Jose, City and County of San Francisco, County of Alameda, County of Contra Costa, County of Marin, County of Monterey, County of San Mateo, County of Santa Clara and County of Sonoma** relating to the application for and allocation and distribution of federal Urban Areas Security Initiative ("UASI") Program grant funds and other regional grant funds.

This MOU is made with reference to the following facts and circumstances:

- A. The above named cities and counties (collectively and individually, the "Parties") are committed to regional cooperation and coordination in building and sustaining capabilities to provide the greatest capability for prevention, protection, response, and recovery from threats or acts of terrorism and other catastrophic events in the Bay Area region in accordance with grant guidelines. The Bay Area UASI includes the jurisdictions as defined by the U.S. Department of Homeland Security.
- B. Beginning in 2006, the U.S. Department of Homeland Security ("DHS") utilized a "core-city, core-county" concept to determine risk and allocate grant funds. The jurisdictions in the Bay Area UASI used that same concept to establish the Bay Area UASI Approval Authority ("Approval Authority") as the Urban Area Working Group ("UAWG") for the Bay Area UASI, comprised of Representatives from the Urban Area's core cities and counties. In 2008 and subsequent years, DHS used the U.S. Census-determined Metropolitan Statistical Area as a component of its risk methodology and specified that the UAWG take a regional approach to establish representation and membership.
- C. In 2006, the core cities and counties of the Bay Area Urban Area – the City and County of San Francisco, the City of Oakland, the City of San Jose, the County of Alameda and the County of Santa Clara – approved a Memorandum of Understanding ("2006 MOU"), followed by a 2007 Memorandum of Understanding ("2007 MOU"), that established the objectives, governance structure, responsibilities, reporting structure, and financial agreements to be used in applying for UASI and other federal homeland security grant funding.
- D. The Parties updated the 2007 MOU in 2011 regarding the objectives, governance structure, responsibilities, reporting structure and financial arrangements used by the Bay Area UASI in applying for, allocating and distributing UASI Program grant funding, and other regional grant funds ("2011 MOU"). The 2011 MOU is set to expire on December 1, 2013. The Parties intend that this MOU shall, upon its Effective Date, supersede and replace the 2011 MOU in its entirety.

45 ACCORDINGLY, the Parties agree as follows:  
46

47 1. Bay Area UASI Region Approval Authority: The Bay Area UASI Region Approval Authority  
48 ("Approval Authority") shall continue for the purposes and on the terms and conditions  
49 set forth below.

50 a. Membership. The Parties shall appoint Members to the Approval Authority as  
51 follows: City of Oakland, City of San Jose, City and County of San Francisco, County  
52 of Alameda, County of Contra Costa, County of Marin, County of Monterey, County  
53 of San Mateo, County of Santa Clara, County of Sonoma, and, as a non-voting  
54 Member, California Office of Emergency Services (Cal OES).

55

56 Selection of Representatives. Each Party is responsible for selecting primary and  
57 alternate Representatives to the Approval Authority. Each Party shall select its own  
58 Representatives. Each Party shall designate its Representatives, and may change a  
59 Representative designation, by written notice as specified under this MOU, to all  
60 Parties and the General Manager.

61

62 b. Membership Eligibility Requirements. Each Party must be willing and legally able to  
63 accept and manage federal homeland security grant funds.

64

65 c. Authority of Representatives. Each Party's primary and alternate Representatives  
66 shall be authorized to take action for and speak on behalf of the Party.

67

68 d. Attendance Requirement. If a Party fails to send a Representative to two or more  
69 Approval Authority meetings in a calendar year, the Approval Authority may remove  
70 that Party as a Member of the Approval Authority by a two-thirds vote. In the event  
71 of such a vote, the Party in question will not be eligible to vote on said issue.

72

73 e. Purpose. The purpose of the Approval Authority is to provide effective direction and  
74 governance for grant programs under the jurisdiction of the Approval Authority, and  
75 to coordinate a regional approach to prevention, protection, response and recovery  
76 to homeland security threats in accordance with DHS grant guidelines. To the  
77 extent consistent with grant program requirements, the Approval Authority shall:

78

79 i. Approve the UASI region homeland security strategy, which shall determine  
80 the focus of the Bay Area UASI program.

81 ii. Adopt a regional risk management framework to administer the UASI  
82 Homeland Security Grant Program, and related grants, consistent with the  
83 grant guidelines and direction provided by the U.S. Department of Homeland  
84 Security (DHS) and the California Office of Emergency Services (Cal OES).

85 iii. Approve grant allocation methodologies.

86 iv. Approve all UASI Program and related grant applications.

87

- v. Approve allocation and distribution of grant funds under the jurisdiction of the Approval Authority.
- vi. Approve an annual budget for the Bay Area UASI Management Team, based on a July 1 – June 30 Fiscal Year.
- vii. Approve the establishment, purpose, and membership of any advisory bodies whose purpose is to advise the Approval Authority.

f. Representatives Roles and Responsibilities. Each Approval Authority Representative shall:

- i. Be prepared for and attend all Approval Authority meetings.
- ii. Communicate with his or her jurisdiction's management staff and stakeholders about the discussions and decisions of the Approval Authority, as permitted by law.

g. Urban Area Working Group (UAWG). The Approval Authority shall constitute the primary UAWG for the UASI region, with support from the UASI General Manager and UASI Management Team.

h. Other Federal Grants. The Approval Authority may decide to apply the agreements, structures, processes and mechanisms specified in this MOU in applying for, allocating and distributing other types of federal grant funding for the Bay Area UASI region. Any such decision shall be by a two thirds vote of the Approval Authority and may include a special designation of an alternative Fiscal Agent.

i. Voting. The Approval Authority shall vote according to the following procedures:

- i. All votes of the Approval Authority shall require a majority vote for passage of any item, unless a higher threshold is specified in this MOU or set by the Approval Authority in its By-laws.
- ii. Each Representative shall have one vote.
- iii. Each Representative present at a meeting shall vote "yes" or "no" when a question is put, unless excused from voting by a motion adopted by a majority of the Members.
- iv. Approval Authority Representatives shall disclose any conflict of interest involved in their voting on an item, and shall, if necessary, request to be excused from the vote on that item.

j. Quorum. A quorum shall consist of the majority of the Representatives on the Approval Authority. A quorum is at least six voting Representatives. The Approval Authority may not meet or conduct official business in the absence of a quorum.

132

133 a. Designate two primary Representatives and two alternates as full voting Members

134 of the Approval Authority.

135 b. Serve as the UASI region point of contact with the U.S. Department of Homeland

136 Security (DHS) and California Office of Emergency Services (Cal OES) in connection

137 with grants under the jurisdiction of the Approval Authority.

138 c. Serve as the Fiscal Agent for grant funds under the jurisdiction of the Approval

139 Authority during the term of this MOU, notwithstanding that another Jurisdiction

140 may indicate its desire to become the Fiscal Agent and may become the Fiscal Agent

141 pursuant to the process determined in the By-laws.

142

143 3. City of Oakland Obligations. During the term of this MOU, Oakland shall designate one

144 primary individual and one alternate as a full voting Member of the Approval Authority.

145

146 4. City of San Jose Obligations. During the term of this MOU, San Jose shall designate one

147 primary individual and one alternate as a full voting Member of the Approval Authority.

148

149 5. Alameda County Obligations. During the term of this MOU, Alameda County shall

150 designate one primary individual and one alternate as a full voting Member of the

151 Approval Authority.

152

153 6. Santa Clara County Obligations: During the term of this MOU, Santa Clara County shall

154 designate one primary individual and one alternate as a full voting Member of the

155 Approval Authority.

156

157 7. Contra Costa County Obligations. During the term of this MOU, Contra Costa County

158 shall designate one primary individual and one alternate as a full voting Member of the

159 Approval Authority.

160

161 8. Marin County Obligations: During the term of this MOU, Marin County shall designate

162 one primary individual and one alternate as a full voting Member of the Approval

163 Authority.

164

165 9. San Mateo County Obligations: During the term of this MOU, San Mateo County shall

166 designate one primary individual and one alternate as a full voting Member of the

167 Approval Authority.

168

169 10. Sonoma County Obligations: During the term of this MOU, Sonoma County shall

170 designate one primary individual and one alternate as a full voting Member of the

171 Approval Authority.

172

173 11. Monterey County Obligations: During the term of this MOU, Monterey County shall

174 designate one primary individual and one alternate as a full voting Member of the

175 Approval Authority.

176  
177 12. Obligations of All Parties. All Parties shall:

178  
179 a. Participate in the implementation of regional projects and initiatives within the Bay  
180 Area Urban Area that are consistent with the mission and decisions of the Approval  
181 Authority, including participation in the Risk and Capability Assessment process on  
182 an annual basis.  
183 b. Provide personnel with subject-matter expertise to participate on any advisory  
184 groups or working groups established by the Approval Authority and/or the General  
185 Manager. Such personnel shall be authorized to take action for and speak on behalf  
186 of the Party.

187  
188 13. California Office of Emergency Services: During the term of this MOU, Cal OES will  
189 designate one individual to serve in a non-voting advisory capacity to ensure  
190 consistency in strategies and initiatives that support homeland security programs.

191  
192 14. General Manager.

193  
194 a. The Approval Authority shall establish the minimum qualifications for the General  
195 Manager position, and may establish desired and preferred qualifications.  
196 b. The Approval Authority shall select a General Manager.  
197 c. The General Manager shall be an employee or contractor of the Fiscal Agent.  
198 d. While the City and County of San Francisco is the Fiscal Agent, the General Manager  
199 will be an employee of San Francisco, not a contractor.  
200 e. The employing jurisdiction is responsible for the work of the General Manager, and  
201 for directing and managing that work consistent with the duties determined and  
202 established by the Approval Authority. Nothing in this Agreement is intended to  
203 interfere with the right of the employing jurisdiction to take employment action  
204 regarding the employee assigned as General Manager, including but not limited to  
205 imposing discipline up to and including termination of employment.  
206 f. The individual selected by the Approval Authority shall be assigned to work full-time  
207 as the General Manager. The General Manager position shall be funded through  
208 grant funds.  
209 g. Nothing in this MOU is intended to interfere with the right of the Approval Authority  
210 to remove the General Manager from his or her role as the General Manager of the  
211 Bay Area UASI Management Team.

212  
213 15. UASI Management Team.

214  
215 a. In consultation with the Approval Authority, the General Manager may select  
216 employees of the Parties or independent contractors to serve on the Management  
217 Team. The salaries of those employees assigned to serve on the Management Team  
218 shall be funded through grant funds. Nothing in this MOU is intended to interfere  
with the right of an employing jurisdiction to take employment action regarding an

219 employee assigned to the Management Team, including but not limited to imposing  
220 discipline up to and including termination of employment.

221 b. The General Manager is responsible for the work of employees assigned to the  
222 Management Team, and for directing and managing that work consistent with the  
223 general duties determined and established by the General Manager with the  
224 employing jurisdiction.

225

226 16. **Grants and Contracts Awarded for UASI Grant-Funded Projects.** On behalf of, and by a  
227 vote of the Approval Authority, the Fiscal Agent may apply for federal grant funding for  
228 the UASI region. All grants and contracts awarded using UASI Program grant funds  
229 received by the UASI region shall conform to all applicable federal and state grant and  
230 contracting requirements.

231

232 a. **Fiscal Agent.** The City and County of San Francisco shall be the Fiscal Agent for the  
233 Bay Area UASI, notwithstanding that another Jurisdiction may indicate its desire to  
234 become the Fiscal Agent and may become the Fiscal Agent pursuant to the process  
235 determined in the By-laws. The Fiscal Agent shall serve as the sub-grantee for funds  
236 granted by DHS and Cal OES to the Bay Area Urban Area. The Fiscal Agent shall  
237 provide all financial services and establish procedures and execute sub recipient  
238 agreements for the distribution of grant funds to jurisdictions selected by the  
239 Approval Authority to receive grant funds. The Parties understand that until the  
240 Fiscal Agent and a sub recipient jurisdiction fully and finally execute a sub-recipient  
241 agreement, the Fiscal Agent shall have no obligation to disburse grant funds to that  
242 jurisdiction. The Parties acknowledge and agree that grant decisions are subject to  
243 the discretion and decision-making of Cal OES and the Approval Authority. A Party  
244 or other sub recipient jurisdiction that takes any action, informal or formal, to  
245 appropriate, encumber or expend grant funds before final allocation decisions by Cal  
246 OES and the Approval Authority, and before a sub recipient agreement is fully and  
247 finally executed with the Fiscal Agent, assumes all risk of possible non-allocation or  
248 non-reimbursement of funds.

249 b. All requests for funding or reimbursement from the Fiscal Agent shall meet any  
250 guidelines and requirements established by the Fiscal Agent. The guidelines may  
251 include requirements for record keeping, internal audits, signature authority for  
252 approval of reimbursement requests, submission of financial reports, and  
253 compliance with professional accounting standards. The Fiscal Agent may recover  
254 eligible costs for legal, financial, and other services through the grants administered  
255 by the Fiscal Agent.

256 c. A Member who is a signatory to this Memorandum of Understanding and who has  
257 met all the requirements to hold a seat on the Approval Authority may request to be  
258 considered by the remaining Members of the Approval Authority to assume the role  
259 of Fiscal Agent at any time during the term of this Memorandum of Understanding.  
260 The Approval Authority shall consider the application, along with any applications of  
261 other Members, according to the process contained in the By-laws.

262 d. The City and County of San Francisco, as the Fiscal Agent will file a performance  
263 evaluation for the General Manager based upon the evaluation completed by the  
264 Approval Authority, on an annual basis pursuant to the Human Resources Rules of  
265 the City and County of San Francisco.

266

267 17. By-laws. The Approval Authority shall promulgate By-laws to govern implementation of  
268 this MOU, and to set duties and responsibilities for the General Manager and  
269 Management Team. The By-laws shall be consistent with the terms of this MOU.  
270 Wherever the By-laws conflict with the MOU, the MOU controls. The By Laws may be  
271 adopted and amended by a two-thirds vote of the Approval Authority.

272

273 18. Indemnification. In lieu of and notwithstanding the pro rata risk allocation that might  
274 otherwise be imposed between the Parties pursuant to Government Code Section  
275 895.6, the Parties agree that all Losses (as defined below) incurred by a Party in  
276 connection with this MOU or the activities contemplated by this MOU shall not be  
277 shared pro rata but instead the Parties agree that pursuant to Government Code Section  
278 895.4, each of the Parties hereto shall fully indemnify and hold each of the other Parties,  
279 including, without limitation, their officers, board members, employees and agents,  
280 harmless from any Losses imposed for injury (as defined by Government Code Section  
281 810.8) arising in connection with the negligent acts or omissions or willful misconduct of  
282 the indemnifying Party, including, without limitation, its officers, board members,  
283 employees or agents, under or in connection with or arising out of any work, authority  
284 or jurisdiction delegated to such Party under this Agreement. No Party, including,  
285 without limitation, any officer, board member, employee or agent thereof, shall be  
286 responsible for any Losses occurring by reason of the negligent acts or omissions or  
287 willful misconduct of other Parties hereto, including, without limitation, their officers,  
288 board members, employees or agents, under or in connection with or arising out of any  
289 work, authority or jurisdiction delegated to such other Parties under this Agreement.  
290 For purposes of this Section, Losses shall mean any and all claims, demands, losses,  
291 liabilities, damages (including foreseeable and unforeseeable consequential damages to  
292 the extent arising from third party claims), liens, obligations, interest, injuries, penalties,  
293 fines, lawsuits and other proceedings, judgments and awards and costs and expenses  
294 (including, without limitation, reasonable attorneys' fees and costs, and consultants'  
295 fees and costs) of whatever kind or nature, known or unknown, contingent or  
296 otherwise.

297

298 19. Conflicts of Interest. If and when a Party identifies an actual or potential conflict of  
299 interest among one or more of the Parties, that Party shall send written notification to  
300 all Parties. The Party with the actual or potential conflict shall respond to the notice  
301 within three business days. The response shall indicate whether the Party agrees or  
302 disagrees that a conflict exists. If the Party agrees, that Party may take appropriate  
303 action to cure the conflict, if possible, and shall describe its corrective actions in its  
304 response. If a Party disagrees, or cannot to cure an actual conflict, the Approval  
305 Authority shall meet on the conflict within not less than 30 calendar days of the initial

306 notice, in an effort to resolve the conflict. The Approval Authority shall schedule a  
307 special meeting if necessary to meet this timeline. All notices under this section shall be  
308 provided under Section 28, Notices.

309

310 20. Effective Date and Term. This MOU shall take effect on **December 1, 2013** ("Effective  
311 Date") and shall remain in effect until **December 1, 2017**, unless sooner terminated as  
312 provided below ("Term").

313

314 21. Termination.

315

316 a. Any Party may terminate its participation in this MOU by providing 30-days advance  
317 written notice of its termination to all Parties and the General Manager. That Party  
318 shall fulfill any grant-related or contractual obligations to the Fiscal Agent. This MOU  
319 shall continue in effect between the remaining Parties.

320 b. The Approval Authority may terminate any Party's participation in this MOU by a  
321 two-thirds vote, due to failure of the Party to meet the membership eligibility  
322 requirements under Section 1 of this MOU. A party whose membership in the MOU  
323 is terminated must still fulfill any grant-related or contractual obligations to the  
324 Fiscal Agent.

325 c. The Approval Authority may terminate this MOU at any time, for convenience and  
326 without cause, by unanimous vote. Any such action of the Approval Authority shall  
327 specify the date on which the termination shall be effective, which date shall be at  
328 least six months from the date of the Approval Authority's action to terminate the  
329 MOU.

330

331 22. Jurisdiction and Venue. The laws of the State of California shall govern the  
332 interpretation and performance of this MOU. Venue for any litigation relating to the  
333 formation, interpretation or performance of this MOU shall be in San Francisco, CA.

334

335 23. Modification. This MOU may not be modified, nor may compliance with any of its terms  
336 be waived, except by written instrument executed and approved in the same manner as  
337 this MOU.

338

339 24. Cooperative Drafting. This MOU has been drafted through a cooperative effort of the  
340 Parties, and all Parties have had an opportunity to have the MOU reviewed and revised  
341 by legal counsel. No Party shall be considered the drafter of this MOU, and no  
342 presumption or rule that an ambiguity shall be construed against the Party drafting the  
343 clause shall apply to the interpretation or enforcement of this MOU.

344

345 25. Survival of Terms. The obligations of the Parties and the terms of the following  
346 provisions of this Agreement shall survive and continue following expiration or  
347 termination of this Agreement: Section 18.

348

349        26. **Complete Agreement.** This is a complete agreement and supersedes any prior oral or  
350        written agreements of the Parties regarding the subject matter of this MOU, including  
351        but not limited to the process for applying for and distributing grant funding for the  
352        Bay Area Urban Area. Without limiting the foregoing, this MOU supersedes the  
353        Memorandum of Understanding between City and County of San Francisco, City of San  
354        Jose, City of Oakland, Alameda County, and Santa Clara County, dated December 1,  
355        2011.

356

357        27. **Severability.** Should the application of any provision of this MOU to any particular facts  
358        or circumstances be found by a court of competent jurisdiction to be invalid or  
359        unenforceable, then (a) the validity of other provisions of this MOU shall not be  
360        affected or impaired thereby, and (b) such provision shall be enforced to the maximum  
361        extent possible so as to effect the intent of the Parties and shall be reformed without  
362        further action by the Parties to the extent necessary to make such provision valid and  
363        enforceable.

364

365        28. **Counterparts.** This MOU may be executed in several counterparts, each of which is an  
366        original and all of which constitutes but one and the same instrument.

367

368        29. **Notice.**

369               a. Any notices required hereunder shall be given as follows:

370

371               If to the **City and County of San Francisco**, to:

372               Anne Kronenberg, Executive Director  
373               Department of Emergency Management  
374               1011 Turk Street  
375               San Francisco, CA 94102  
376               (415) 558-3800  
377               Anne.kronenberg@sfgov.org  
378               and  
379               Raymond Guzman, Deputy Chief of Administration  
380               Fire Department  
381               698 Second Street  
382               San Francisco, CA 94107  
383               (415) 558-3411  
384               raymond.guzman@sfgov.org

385

386               If to the **City of Oakland**, to:

387               Renee A. Domingo, Director of Emergency Services  
388               1605 Martin Luther King Jr. Way, 2nd Floor  
389               Oakland, CA 94612  
390               (510) 238-3939  
391               RADomingo@oaklandnet.com

392  
393       **If to the City of San Jose, to:**  
394        Christopher A. Godley, CEM, Director of Emergency Services  
395        855 North San Pedro Street, #404  
396        San José, CA 95110-1718  
397        (408) 277-4595  
398        Christopher.godley@sanjoseca.gov  
399  
400       **If to Alameda County, to:**  
401        Richard T. Lucia, Undersheriff  
402        Alameda County Sheriff's Office  
403        1401 Lakeside Drive 12th Floor  
404        Oakland, CA 94612  
405        (510) 272-6868 Office  
406        rlucia@acgov.org  
407  
408       **If to Contra Costa County, to:**  
409        Mike Casten, Undersheriff  
410        Contra Costa County Sheriff's Office  
411        651 Pine Street, 7<sup>th</sup> Floor  
412        Martinez, CA 94553  
413        (925) 335-1514  
414        mcast@so.cccounty.us  
415  
416       **If to Marin County, to:**  
417        Dave Augustus, Captain  
418        Marin County Sheriff's Office  
419        3501 Civic Center Drive #145  
420        San Rafael, CA 94903  
421        (415) 473-7250  
422        daugustus@marinsheriff.org  
423  
424       **If to Monterey County, to:**  
425        Sherrie L. Collins, Emergency Services Manager  
426        Office of Emergency Services  
427        1322 Natividad Road  
428        Salinas, CA 93906  
429        (831) 796-1901  
430        collinsSL@co.monterey.ca.us  
431  
432       **If to San Mateo County, to:**  
433        Carlos G. Bolanos, Undersheriff  
434        San Mateo County Sheriff's Office  
435        400 County Center

436 Redwood City, CA 94063  
437 (650) 599-1662  
438 cbolanos@co.sanmateo.ca.us  
439  
440 If to **Santa Clara County**, to:  
441 Ken Kehmna, Fire Chief  
442 70 W. Hedding St  
443 San Jose, CA 95110  
444 (408) 378-4010  
445 ken.kehmna@cnt.sccgov.org  
446  
447 If to **Sonoma County**, to:  
448 Christopher Helgren, Emergency Services Manager  
449 Sonoma County Fire and Emergency Services Department  
450 2300 County Center Drive, Suite 221A  
451 Santa Rosa, CA 95403  
452 (707) 565-1152  
453 Christopher.helgren@sonoma-county.org  
454  
455 If to **Cal OES**, to:  
456 Brendan Murphy, Assistant Secretary  
457 California Office of Emergency Services  
458 3650 Schriever Ave.  
459 Mather, CA 95655  
460 (916) 322-2785  
461 Brendan.murphy@calema.ca.gov  
462  
463 b. Notices shall be deemed given when received in person, by facsimile or  
464 by electronic means (if a record of receipt is kept by the sending party showing  
465 the date and time of receipt) or three (3) days following deposit in the United  
466 States Mail, postage prepaid, to the addressees set forth in subsection (a) above.  
467 c. Any Party may change its contact individual and/or address for notice by giving  
468 written notice of the change to the other Parties and the General Manager.  
469  
470 The individuals executing this MOU represent and warrant that they have the legal capacity and  
471 authority to do so on behalf of their respective legal entities.  
472  
473 The undersigned approve the terms and conditions of this MOU.  
474

475 City and County of San Francisco, California

476

477 Signature: Anne Kronenberg

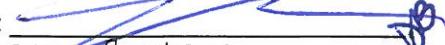
478 By: Anne Kronenberg

479 Title: Executive Director

480 Dept of Emergency management

481 **City of Oakland, California**

482

483 Signature: 

484 By: Deanne Santana

485 Title: City Administrator

486

**City of Oakland**

Oakland City Attorney for the approval as to form and legality

Signature: Amadis Sotelo 3-10-14

By: Amadis Sotelo

Title: Deputy City Attorney

*Note: Second time signed ~~sotelo~~ agreement.  
other parties missing original signed one.*

487 City of San Jose, California  
488  
489 Signature:   
490 By: Nolberto Duente  
491 Title: Deputy City Manager  
492

APPROVED AS TO FORM

C.B. [Signature]  
C DEPUTY CITY ATTORNEY

493 Alameda County, California

494

495 Signature: Richard T. Lucas /S

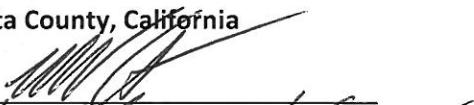
496 By: \_\_\_\_\_

497 Title: UNDERSIGNED, IF

498

499   **Contra Costa County, California**

500

501   Signature: 

502   By: Michael V. Green

503   Title: Administrator

504

505 Marin County, California

506

507 Signature: R. Doyle

508 By:

509 Title: Marin County Sheriff

510

511      **Monterey County, California**

512

513      Signature: 

514      By: SHERRIE L. COLLINS

515      Title: MONTEREY COUNTY EMERGENCY SERVICES MANAGER

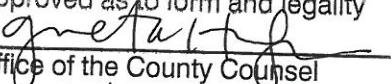
516

517 San Mateo County, California

518  
519 Signature: Carlos M. Bolanos  
520 By: Carlos G. Bolanos  
521 Title: UNDERSHERIFF  
522

523 Santa Clara County, California  
524  
525 Signature:   
526 By: MIKE WASSERMAN  
527 Title: PRESIDENT BOARD OF SUPERVISORS  
528

Approved as to form and legality

  
Office of the County Counsel

6/9/14  
Date

Signed and certified that a copy of this  
document has been delivered by electronic  
or other means to the President, Board of  
Supervisors.

Attest:

  
Lynn Reggeman, Clerk  
Board of Supervisors

529 **Sonoma County, California**

530  
531 Signature: Al Terrell  
532 By: Al Terrell  
533 Title: Director + Fire Chief