



City and County of San Francisco
Meeting Minutes
Budget and Finance Committee

City Hall
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4689

Members: Carmen Chu, Ross Mirkarimi, Jane Kim, Scott Wiener, David Chiu

Clerk: Victor Young (415) 554-7723

Thursday, June 30, 2011

1:05 PM

City Hall, Legislative Chamber, Room 250

Recessed Meeting

Present: 5 - Carmen Chu, Ross Mirkarimi, Jane Kim, Scott Wiener, and David Chiu

MEETING CONVENED

The meeting re-convened on Friday, July 1, 2011, at 1:55 a.m.

REGULAR AGENDA

110387 [Consolidated Budget and Annual Appropriation Ordinance - FYs 2011-2012 and 2012-2013]**Sponsor: Mayor**

Consolidated Budget and Annual Appropriation Ordinance appropriating all estimated receipts and all estimated expenditures of the City and County of San Francisco for the FY ending June 30, 2012; and for FYs ending June 30, 2012, and June 30, 2013, for the Airport, Port Commission and Public Utilities Commission.

(Fiscal Impact)

06/01/11; RECEIVED AND ASSIGNED to Budget and Finance Committee.

06/20/11; CONTINUED. Heard in Committee. Speakers: Greg Wagner (Mayor); Jennifer Matz, Director (Economic and Workforce Development); Kyri McClellan (Economic and Workforce Development); Rhonda Simmons (Economic and Workforce Development); Monique Zmuda (Controller); Harvey Rose (Budget Analyst); Fred Blackwell, Executive Director (Redevelopment); Mirian Saez, Director (Treasure Island); Vivian Day, Director (Building Inspection); John Rahaim, Director (Planning); Severin Campbell (Budget Analyst); Phil Ting, Assessor/Recorder; Jose Cisneros, Treasurer/Tax Collector; Ben Rosenfield, Controller; Monique Zmuda (Controller); Dennis Herrera, City Attorney; Aimee Brown, Acting City Administrator; John Walton, Director (Technology); Teresa Sparks, Director (Human Rights Commission); Ed Reiskin, Director (Public Works); Angela Calvillo, Clerk of the Board (Board of Supervisors); John St. Croix, Director (Ethics Commission); John Artz, Director (Elections); provided an overview and responded to questions raised throughout the discussion.

06/22/11; CONTINUED. Heard in Committee. Speakers: Gary Amelio, Director (Retirement System); Harvey Rose (Budget Analyst); Catherine Dodd, Director (Health Service System); Micki Callahan, Director (Human Resources); Anita Sanchez, Director (Civil Service Commission); Luis Herrera, Director (Public Library); Jill Warren (Public Library); Marcia R. Bell (Law Library); Emily Murase, Executive Director (Department on the Status of Women); Chief Joanne Hayes-White (Fire); Mr. Curso (Fire); Monique Zmuda (Controller); Anne Kronenberg, Director (Emergency Management); Chief Greg Suhr (Police); Ms. Landis (Police); Ms. Griffin (Police); Elsie Garcia (Police); Joyce Hicks (Office of Citizen Complaints); Jeff Adachi, Public Defender; George Gascon, District Attorney; Male Speaker (District Attorney); Mr. Nguyen (Superior Court); Mike Hennessey, Sheriff; Wendy Still, Chief Adult Probation Officer; provided an overview and responded to questions raised throughout the discussion.

06/23/11; CONTINUED. Heard in Committee. Speakers: Greg Wagner (Mayor); Jay Vu (Asian Art Museum); Male Speaker, Chief Financial Officer (Asian Art Museum); Harvey Rose (Budget Analyst); Luis Cancel (Arts Commission); John Buchanan (Fine Arts Museum); DeDe Wilsey (Fine Arts Museum); Chris Andrews, Director (Academy of Sciences); Beth Murray, Director (War Memorial Performing Arts Center); Phil Ginsburg, General Manager (Recreation and Park Department); Katie Petrucione (Recreation and Park Department); Maria Su, Director (Children, Youth and Their Families); Monique Zmuda (Controller); Chris Armentrout (SFUSD); Female Speaker, Deputy Director (First 5 Commission); Karen Roye (Child Support Services); William Sifferman, Chief Probation Officer (Juvenile Probation); Barbara Garcia, Department of Public Health; Gregg Sass, Chief Financial Officer (Public Health); Dr. Cott Mann, Chief Medical Officer (SF General Hospital); Leslie Dubb, Director of Clinical Operations (SF General Hospital); Trent Rhorer, Director (Human Services Agency); Anne Hinton (Human Services Agency); provided an overview and responded to questions raised throughout the discussion.

06/24/11; CONTINUED. Heard in Committee. Speakers: Gail; David Shore; Lisa Blakely; Roberto Rien (Community Housing Partnership); Elizabeth Hoosen, Deputy Director (Human Services Agency); Ebony Wilson (Community Housing Partnership); Jackie Janks, Executive Director (Central City Hospitality House); Ivan Vera (Central City Hospitality House); Rick Rare (Central City Hospitality House); David Maldonado (Central City Hospitality House); Mike De Sapola, (Stonewall Project, San Francisco AIDS Foundation); Steve Don (Stonewall Project, San Francisco AIDS Foundation); Tyrone (Stonewall Project, San Francisco AIDS Foundation); Greg Kesabian (Stonewall Project, San Francisco AIDS Foundation); Courtney Pierson (Stonewall Project, San Francisco AIDS Foundation); T. Mathey (Life Program); Richard May (Housing Rights Committee of San Francisco and Legal Aid); J. C. Bingham (Shanti Life Program); Bradley Weedmeyer (SEIU Executive Board); Mo Ping Yee; Maria Perez; Ruth Knot, Director of Education (San Francisco Symphony); Female Speaker; Female Speaker; Neeman Yee; J. Hartley, Director (San Francisco Opera Guild); Charles Chippeefield, Director of Education (San Francisco Ballet); Male Speaker; Leslie Duggan (San Francisco General Hospital); Dr. Todd May, Chief Medical Officer (San Francisco General Hospital); Dr. Mark Leary (San Francisco General Hospital); Milia Patrick (San Francisco General Hospital); Jennifer McGall (San Francisco General Hospital); Art Miguel (San Francisco General Hospital); Joshua Pierce (San Francisco General Hospital); Stephanie Rodda; Natalie Rada; Annette Wong (San Francisco Immigrant Legal and Education Collaborative); Female Speaker (Veterans Equity Center);

Obaraca (Veterans Equity Center); Ms. Inez (Veterans Equity Center); Ms. Ligori (Veterans Equity Center); Ms. Figarez (Veterans Equity Center); Susa Washen (Veterans Equity Center); Ms. Vonbilla (Veterans Equity Center); Male Speaker; David Margolis; John Lester; John Berland; Jonathan Van Nys; Matt Dorsey; Kosheek Royer, Executive Director (Shanti Life Program); Dennis Neilbond (Shanti Life Program); Male Speaker; Male Speaker; Eyonda Greece; Edie Shaper; Mark Christenson; J. Heidi; Shelley Carroll; Nick Powell; Brena Barra (San Francisco General Hospital); Nancy Schneider; Mark McSki, Institutional Police Officer; Gary Coots; Mike Dingel; Randy Minello; Theresa Leibowitz; Carlos Gonzalez; Jodi Schwartz, Executive Director (LYRIC); Sherilyn Adams, Executive Director (Larkin Street Youth Center); Jacob Bidy; Jason Albertson; Barbara Beth; Jenny Reilly (Hospitality House); Amanda Page (Hospitality House); Anna Berg (Central City Hospitality House); Erica Kish; Jane Shiskell; Ms. Parker, Director (Homeless Outreach Team); Janet Roy, Executive Director (CATS); K. Kawasaki (CATS); Speaker; Bob Bennett; Ms. Rothman; Andrew Brown; Julia Sabori; Female Speaker; Mr. Hano; Donald Richardson, Institutional Police Officer (Laguna Honda); Male Speaker, Institutional Police Officer; Harvey Finwald; Carmen Simon; Emma Gerald; Jeanette Conley; Michael Tong, Institutional Police Officer; Marjorie Ann Williams; Mark Leman; Ken Ragio (Episcopal Community Services); Mr. Cohouse; Starr Gold; Male Speaker; Evelyn Millapeasan; Teresa; Male Speaker; Female Speaker; Female Speaker (Excelsior Family Connection); David Roland, Board Member (Hospitality House); Bob Barnwell (Mo Magic); Keya Wallace; Cheryl Davis (Mo Magic); Ms. Taylor; Leon Harris (Mo Magic); S. Williams (Mo Magic); Female Speaker; Tina Collins (Mo Magic); Elvis (Hospitality House); Tracy Bell, Program Manager (Hospitality House, 6th Street Dropin); Male Speaker; Alucia Sumners, President of the Board (Central City Hospitality House); Male Speaker; Male Speaker; Keir Davidson (Hospitality House); Ed Wourshauer (SEIU 1021); Speaker (SEIU 1021); Colleen (St. Anthony's); Kendra; Jennifer Friedenbach (Coalition on Homelessness and Budget Justice Collaborative); James Chionsini (Planning for Elders); Ms. Fiori, Executive Director (Hyde Street Community Services); Chelsea Guillard (Coleman Advocates for Children and Youth); Debbie Lerman (San Francisco Human Services Network); spoke on the matter and on the Annual Budget for FY2011-2012 for all departments, and for FY2012-2013 for the Airport, Port Commission, and Public Utilities Commission.

06/27/11; MEETING RECESSED. Heard in Committee. Speakers: Jennifer Matz, Director (Economic Workforce Development); Harvey Rose (Budget Analyst); Ben Rosenfield, Controller; Vivian Day, Director (Building Inspection); John Rahaim, Director (Planning); Tom DiSanto (Planning); Phil Ting, Assessor/Recorder; Female Speaker (Assessor/Recorder); Severin Campbell (Budget Analyst); Jose Cisneros, Treasurer/Tax Collector; Greg Wagner (Mayor); Aimee Brown, Acting City Administrator; Rebecca Cats (Animal Care and Control); John Walton, Director (Technology); Ian Hart (Budget Analyst); John St. Croix, Director, Ethics Commission; Debra Newman (Budget Analyst); provided an overview and responded to questions raised throughout the discussion.

Recessed to Thursday, June 30, 2011, at 1:00 p.m., in the Legislative Chamber, Room 250, City Hall.

06/29/11; MEETING RECESSED. Heard in Committee. Speakers: Catherine Dodd, Director (Health Service System); Harvey Rose (Budget Analyst); Luis Herrera, City Librarian (Public Library); Chief Joanne Hayes-White (Fire); Greg Wagner (Mayor); Anne Kronenberg, Director (Emergency Management); George Gascon, District Attorney; Wendy Still, Chief Adult Probation Officer; Mark Blocken, Chief Financial Officer (Asian Art Museum); Luis Cancel (Arts Commission); Female Speaker (Arts Commission); John Buchanan (Fine Arts Museum); Katie Petrucione (Recreation and Park Department); Gloria (Children and Families Commission); Barbara Garcia, Director (Public Health); Ben Rosenfield, Controller; Male Speaker (Public Health); Greg Sass (Public Health); Trent Rhorer, Director (Human Services Agency); provided an overview and responded to questions raised throughout the discussion.

File 110576 combined herewith.

Recessed to Thursday, June 30, 2011, at 1:00 p.m., in the Legislative Chamber, Room 250, City Hall.

Heard in Committee. Speakers: Greg Wagner (Mayor); Cheryl Adams (City Attorney); provided an overview and responded to questions raised throughout the discussion.

6/29/11- *Amendment of the whole bearing the same title.*

AMENDED, AN AMENDMENT OF THE WHOLE BEARING SAME TITLE

(Fiscal Impact)

RECOMMENDED AS AMENDED by the following vote:

Ayes: 5 - Chu, Mirkarimi, Kim, Wiener, Chiu

110386 [Annual Salary Ordinance - FYs 2011-2012 and 2012-2013]**Sponsor: Mayor**

Annual Salary Ordinance enumerating positions in the Annual Budget and Appropriation Ordinance for the FY ending June 30, 2012; FY ending June 30, 2013, for the Airport, Port Commission, and the Public Utilities Commission; and continuing, creating or establishing these positions; enumerating and including therein all positions created by Charter or State law for which compensations are paid from City and County funds and appropriated in the Annual Appropriation Ordinance; authorizing appointments or continuation of appointments thereto; specifying and fixing the compensations and work schedules thereof; and authorizing appointments to temporary positions and fixing compensations therefore.

(Fiscal Impact)

06/01/11; RECEIVED AND ASSIGNED to Budget and Finance Committee.

06/20/11; CONTINUED. Heard in Committee. Speakers: Greg Wagner (Mayor); Jennifer Matz, Director (Economic and Workforce Development); Kyri McClellan (Economic and Workforce Development); Rhonda Simmons (Economic and Workforce Development); Monique Zmuda (Controller); Harvey Rose (Budget Analyst); Fred Blackwell, Executive Director (Redevelopment); Mirian Saez, Director (Treasure Island); Vivian Day, Director (Building Inspection); John Rahaim, Director (Planning); Severin Campbell (Budget Analyst); Phil Ting, Assessor/Recorder; Jose Cisneros, Treasurer/Tax Collector; Ben Rosenfield, Controller; Monique Zmuda (Controller); Dennis Herrera, City Attorney; Aimee Brown, Acting City Administrator; John Walton, Director (Technology); Teresa Sparks, Director (Human Rights Commission); Ed Reiskin, Director (Public Works); Angela Calvillo, Clerk of the Board (Board of Supervisors); John St. Croix, Director (Ethics Commission); John Artanz, Director (Elections); provided an overview and responded to questions raised throughout the discussion.

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06/24/11; CONTINUED. Heard in Committee. Speakers: Gail; David Shore; Lisa Blakely; Roberto Rien (Community Housing Partnership); Elizabeth Hoosen, Deputy Director (Human Services Agency); Ebony Wilson (Community Housing Partnership); Jackie Janks, Executive Director (Central City Hospitality House); Ivan Vera (Central City Hospitality House); Rick Rare (Central City Hospitality House); David Maldonado (Central City Hospitality House); Mike De Sapola, (Stonewall Project, San Francisco AIDS Foundation); Steve Don (Stonewall Project, San Francisco AIDS Foundation); Tyrone (Stonewall Project, San Francisco AIDS Foundation); Greg Kesabian (Stonewall Project, San Francisco AIDS Foundation); Courtney Pierson (Stonewall Project, San Francisco AIDS Foundation); T. Mathey (Life Program); Richard May (Housing Rights Committee of San Francisco and Legal Aid); J. C. Bingham (Shanti Life Program); Bradley Weedmeyer (SEIU Executive Board); Mo Ping Yee; Maria Perez; Ruth Knot, Director of Education (San Francisco Symphony); Female Speaker; Female Speaker; Neeman Yee; J. Hartley, Director (San Francisco Opera Guild); Charles Chippeefield, Director of Education (San Francisco Ballet); Male Speaker; Leslie Duggan (San Francisco General Hospital); Dr. Todd May, Chief Medical Officer (San Francisco

General Hospital); Dr. Mark Leary (San Francisco General Hospital); Milia Patrick (San Francisco General Hospital); Jennifer McGall (San Francisco General Hospital); Art Miguel (San Francisco General Hospital); Joshua Pierce (San Francisco General Hospital); Stephanie Rodda; Natalie Rada; Annette Wong (San Francisco Immigrant Legal and Education Collaborative); Female Speaker (Veterans Equity Center); Obaraca (Veterans Equity Center); Ms. Inez (Veterans Equity Center); Ms. Ligori (Veterans Equity Center); Ms. Figarez (Veterans Equity Center); Susa Washen (Veterans Equity Center); Ms. Vonbilla (Veterans Equity Center); Male Speaker; David Margolis; John Lester; John Berland; Jonathan Van Nys; Matt Dorsey; Kosheek Royer, Executive Director (Shanti Life Program); Dennis Neilbond (Shanti Life Program); Male Speaker; Male Speaker; Eyonda Greece; Edie Shaper; Mark Christenson; J. Heidi; Shelley Carroll; Nick Powell; Brena Barra (San Francisco General Hospital); Nancy Schneider; Mark McSki, Institutional Police Officer; Gary Coots; Mike Dingel; Randy Minello; Theresa Leibowitz; Carlos Gonzalez; Jodi Schwartz, Executive Director (LYRIC); Sherilyn Adams, Executive Director (Larkin Street Youth Center); Jacob Bidy; Jason Albertson; Barbara Beth; Jenny Reilly (Hospitality House); Amanda Page (Hospitality House); Anna Berg (Central City Hospitality House); Erica Kish; Jane Shiskell; Ms. Parker, Director (Homeless Outreach Team); Janet Roy, Executive Director (CATS); K. Kawasaki (CATS); Speaker; Bob Bennett; Ms. Rothman; Andrew Brown; Julia Sabori; Female Speaker; Mr. Hano; Donald Richardson, Institutional Police Officer (Laguna Honda); Male Speaker, Institutional Police Officer; Harvey Finwald; Carmen Simon; Emma Gerald; Jeanette Conley; Michael Tong, Institutional Police Officer; Marjorie Ann Williams; Mark Leman; Ken Ragio (Episcopal Community Services); Mr. Cohouse; Starr Gold; Male Speaker; Evelyn Millapeasan; Teresa; Male Speaker; Female Speaker; Female Speaker (Excelsior Family Connection); David Roland, Board Member (Hospitality House); Bob Barnwell (Mo Magic); Keya Wallace; Cheryl Davis (Mo Magic); Ms. Taylor; Leon Harris (Mo Magic); S. Williams (Mo Magic); Female Speaker; Tina Collins (Mo Magic); Elvis (Hospitality House); Tracy Bell, Program Manager (Hospitality House, 6th Street Dropin); Male Speaker; Alucia Sumners, President of the Board (Central City Hospitality House); Male Speaker; Male Speaker; Keir Davidson (Hospitality House); Ed Wourshauer (SEIU 1021); Speaker (SEIU 1021); Colleen (St. Anthony's); Kendra; Jennifer Friedenbach (Coalition on Homelessness and Budget Justice Collaborative); James Chionsini (Planning for Elders); Ms. Fiori, Executive Director (Hyde Street Community Services); Chelsea Guillard (Coleman Advocates for Children and Youth); Debbie Lerman (San Francisco Human Services Network); spoke on the matter and on the Annual Budget for FY2011-2012 for all departments, and for FY2012-2013 for the Airport, Port Commission, and Public Utilities Commission.

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File 110577 combined herewith.

Recessed to Thursday, June 30, 2011, at 1:00 p.m., in the Legislative Chamber, Room 250, City Hall.

Heard in Committee. Speakers: Greg Wagner (Mayor); Cheryl Adams (City Attorney); provided an overview and responded to questions raised throughout the discussion.

6/29/11- Amendment of the whole bearing the same title.

AMENDED, AN AMENDMENT OF THE WHOLE BEARING SAME TITLE

(Fiscal Impact)

RECOMMENDED AS AMENDED by the following vote:

Ayes: 5 - Chu, Mirkarimi, Kim, Wiener, Chiu

110378 [Proposition J Contract/Certification of Specified Contracted-Out Services for Department of Public Health]**Sponsor: Mayor**

Resolution concurring with the Controller's certification that services can be performed by private contractor for a lower cost than similar work performed by City and County employees for security services at Department of Public Health hospitals and clinics.

(Fiscal Impact)

06/01/11; RECEIVED AND ASSIGNED to Budget and Finance Committee.

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06/23/11; CONTINUED AS AMENDED.

06/24/11; CONTINUED. Heard in Committee. Speakers: Gail; David Shore; Lisa Blakely; Roberto Rien (Community Housing Partnership); Elizabeth Hoosen, Deputy Director (Human Services Agency); Ebony Wilson (Community Housing Partnership); Jackie Janks, Executive Director (Central City Hospitality House); Ivan Vera (Central City Hospitality House); Rick Rare (Central City Hospitality House); David Maldonado (Central City Hospitality House); Mike De Sapola, (Stonewall Project, San Francisco AIDS Foundation); Steve Don (Stonewall Project, San Francisco AIDS Foundation); Tyrone (Stonewall Project, San Francisco AIDS Foundation); Greg Kesabian (Stonewall Project, San Francisco AIDS Foundation); Courtney Pierson (Stonewall Project, San Francisco AIDS Foundation); T. Mathey (Life Program); Richard May (Housing Rights Committee of San Francisco and Legal Aid); J. C. Bingham (Shanti Life Program); Bradley Weedmeyer (SEIU Executive Board); Mo Ping Yee; Maria Perez; Ruth Knot, Director of Education (San Francisco Symphony); Female Speaker; Female Speaker; Neeman Yee; J. Hartley, Director (San Francisco Opera Guild); Charles Chippeefield, Director of Education (San Francisco Ballet); Male Speaker; Leslie Duggan (San Francisco General Hospital); Dr. Todd May, Chief Medical Officer (San Francisco General Hospital); Dr. Mark Leary (San Francisco General Hospital); Milia Patrick (San Francisco General Hospital); Jennifer McGall (San Francisco General Hospital); Art Miguel (San Francisco General Hospital); Joshua Pierce (San Francisco General Hospital); Stephanie Rodda; Natalie Rada; Annette Wong (San Francisco Immigrant Legal and Education Collaborative); Female Speaker (Veterans Equity Center); Obaraca (Veterans Equity Center); Ms. Inez (Veterans Equity Center); Ms. Ligor (Veterans Equity Center); Ms. Figarez (Veterans Equity Center); Susa Washen (Veterans Equity Center); Ms. Vonbilla (Veterans Equity Center); Male Speaker; David Margolis; John Lester; John Berland; Jonathan Van Nys; Matt Dorsey; Kosheek Royer, Executive Director (Shanti Life Program); Dennis Neilbond (Shanti Life Program); Male Speaker; Male Speaker; Eyonda Greece; Edie Shaper; Mark Christenson; J. Heidi; Shelley Carroll; Nick Powell; Brena Barra (San Francisco General Hospital); Nancy Schneider; Mark McSki, Institutional Police Officer; Gary Coots; Mike Dingel; Randy Minello; Theresa Leibowitz; Carlos Gonzalez; Jodi Schwartz, Executive Director (LYRIC); Sherilyn Adams, Executive Director (Larkin Street Youth Center); Jacob Bidy; Jason Albertson; Barbara Beth; Jenny Reilly (Hospitality House); Amanda Page (Hospitality House); Anna Berg (Central City Hospitality House); Erica Kish; Jane Shiskell; Ms. Parker, Director (Homeless Outreach Team); Janet Roy, Executive Director (CATS); K. Kawasaki (CATS); Speaker; Bob Bennett; Ms. Rothman; Andrew Brown; Julia Sabori; Female Speaker; Mr. Hano; Donald Richardson, Institutional Police Officer (Laguna Honda); Male Speaker, Institutional Police Officer; Harvey Finwald; Carmen Simon; Emma Gerald; Jeanette Conley; Michael Tong, Institutional Police Officer; Marjorie Ann Williams; Mark Leman; Ken Ragio (Episcopal Community Services); Mr. Cohouse; Starr Gold; Male Speaker; Evelyn Millapeasan; Teresa; Male Speaker; Female Speaker; Female Speaker (Excelsior Family Connection); David Roland, Board Member (Hospitality House); Bob Barnwell (Mo Magic); Keya Wallace; Cheryl Davis (Mo Magic); Ms. Taylor; Leon Harris (Mo Magic); S. Williams (Mo Magic); Female Speaker; Tina Collins (Mo Magic); Elvis (Hospitality House); Tracy Bell, Program Manager (Hospitality House, 6th Street Dropin); Male Speaker; Alucia Sumners, President of the Board (Central City Hospitality House); Male Speaker; Male Speaker; Keir Davidson (Hospitality House); Ed Wourshauer (SEIU 1021); Speaker (SEIU 1021); Colleen (St. Anthony's); Kendra; Jennifer Friedenbach (Coalition on Homelessness and Budget Justice Collaborative); James

Chionsini (Planning for Elders); Ms. Fiori, Executive Director (Hyde Street Community Services); Chelsea Guillard (Coleman Advocates for Children and Youth); Debbie Lerman (San Francisco Human Services Network); spoke on the matter and on the Annual Budget for FY2011-2012 for all departments, and for FY2012-2013 for the Airport, Port Commission, and Public Utilities Commission.

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Recessed to Thursday, June 30, 2011, at 1:00 p.m., in the Legislative Chamber, Room 250, City Hall.

Heard in Committee. Speakers: Greg Wagner (Mayor); Cheryl Adams (City Attorney); provided an overview and responded to questions raised throughout the discussion.

CONTINUED TO CALL OF THE CHAIR by the following vote:

Ayes: 5 - Chu, Mirkarimi, Kim, Wiener, Chiu

ADJOURNMENT

The meeting adjourned at 2:30 a.m.