

1 [Accept and Expend Grant - U.S. Department of Homeland Security - FY2017 Urban Areas
2 Security Initiative Program - \$22,428,800]

3 **Resolution retroactively authorizing the Department of Emergency Management (DEM),**
4 **on behalf of the City and County of San Francisco, as the primary grantee of Urban**
5 **Areas Security Initiative (UASI) funds for the Bay Area Urban Area and as the fiscal**
6 **agent for the UASI Approval Authority, to accept and expend a FY2017 Urban Areas**
7 **Security Initiative Program grant in the amount of \$22,428,800 from the U.S.**
8 **Department of Homeland Security through the California Office of Emergency Services,**
9 **for a term beginning September 1, 2017, and ending May 31, 2020.**

10
11 WHEREAS, The United States Department of Homeland Security ("DHS") has several
12 Homeland Security Grant Programs, which includes the UASI Program; and

13 WHEREAS, The UASI Program addresses the unique planning, equipment, training,
14 and exercise needs of high-threat, high-density Urban Areas, and assists those areas in
15 building an enhanced and sustainable capacity to prevent, protect against, respond to, and
16 recover from threats and acts of terrorism; and

17 WHEREAS, DHS distributes UASI grant funds to recipient jurisdictions in California
18 through the California Office of Emergency Services (Cal OES), which administers the UASI
19 Program within the State; and

20 WHEREAS, Since FY2006-2007, DHS has combined the three separate Urban Areas
21 of the City and County of San Francisco, the City of Oakland, and the City of San Jose into a
22 single, combined "Bay Area Urban Area" for application, allocation and distribution of UASI
23 grant funds; and

24 WHEREAS, The Bay Area Urban Area includes the twelve contiguous Bay Area
25 counties and other governmental entities within those counties; and

1 WHEREAS, For the UASI Program, DHS requires each Urban Area receiving funds to
2 establish an Urban Area Working Group (UAWG) to act as an executive steering committee,
3 provide overall governance and coordinate development and implementation of all UASI
4 Program initiatives within the applicable region, and ensure that all UASI program
5 requirements are fulfilled; and

6 WHEREAS, Beginning in FY2006-2007, the City and County of San Francisco, the City
7 of Oakland, the City of San Jose, Alameda County, and Santa Clara County committed to
8 cooperate in applying for, allocating, and distributing UASI grant funds to jurisdictions, and
9 entered into a Memorandum of Understanding ("MOU") setting forth their agreements
10 regarding the Bay Area Urban Area's mission, governance and reporting structures,
11 responsibilities, and financial arrangements, and establishing processes and mechanisms to
12 use in applying for, allocating, and distributing UASI grant funds for the Bay Area Urban Area;
13 and

14 WHEREAS, The MOU created the UASI Approval Authority, composed of
15 representatives from the City and County of San Francisco, the City of Oakland, the City of
16 San Jose, Alameda County, and Santa Clara County, and also created a UASI Management
17 Team, with working groups, to support and assist the Approval Authority; and,

18 WHEREAS, DHS and Cal OES approved the Approval Authority and related layers of
19 governance structure as the UAWG for the Bay Area Urban Area; and

20 WHEREAS, The parties developed a successor MOU in 2007 and another successor
21 MOU in 2011, at which time, the City and County of San Francisco, the Cities of Oakland and
22 San Jose and the Counties of Alameda and Santa Clara reconstituted the Approval Authority
23 to add the Counties of Contra Costa, Marin, Monterey, San Mateo, and Sonoma to the
24 Approval Authority membership, and the Board of Supervisors approved the 2011 MOU in
25 Resolution No. 478-11, File No. 111053; and

1 WHEREAS, In 2011, the UASI Approval Authority became an eleven-member body,
2 comprised of two representatives from San Francisco and one representative from each of the
3 other jurisdictions that is party to the MOU; and

4 WHEREAS, DHS and Cal OES also approved this reconstituted Approval Authority
5 Approval Authority as the UAWG for the Bay Area Urban Area; and

6 WHEREAS, In 2013, a successor MOU was again approved by the Board of
7 Supervisors in Resolution No. 346-13, File No. 130865; and

8 WHEREAS, Under the 2013 MOU, as approved by the Board of Supervisors, the City
9 and County of San Francisco remains the primary grantee of UASI funds for the Urban Area
10 and serves as the fiscal agent for the Approval Authority and San Francisco disburses funds
11 to jurisdictions in the Bay Area Urban Area pursuant to the Approval Authority's direction; and

12 WHEREAS, The City and County of San Francisco has participated in federal and state
13 homeland security grant programs since their inception, and deems participation in those
14 programs as vital to the continued well-being of its citizens; and

15 WHEREAS, The City and County of San Francisco is committed to ensuring, in a
16 manner consistent with its responsibilities as fiscal agent for the Approval Authority, that grant
17 funds under its control are utilized in a lawful, appropriate, and transparent manner that
18 respects civil rights and civil liberties; and

19 WHEREAS, The City and County of San Francisco uses its participation in UASI to
20 encourage initiatives that strengthen emergency planning, first responder preparedness, and
21 community safety, resilience, and recovery; and

22 WHEREAS, Effective public safety efforts rely on strong relations between law
23 enforcement and the community based on mutual trust, transparency, and accountability; and
24
25

1 WHEREAS, The City and County of San Francisco Board of Supervisors is committed
2 to meaningful police reform that goes above and beyond current policies, practices, and legal
3 standards, to help ensure public safety for all San Francisco residents and visitors; and

4 WHEREAS, San Francisco has gone on record against the militarization of police and
5 has taken action to investigate use of force in policing and to reform and implement use-of-
6 force policies that ensure community safety; and

7 WHEREAS, San Francisco's participation in UASI allows it to encourage emergency
8 management and first responder trainings and exercises (including any such trainings and
9 exercises conducted in San Francisco) to prioritize scenarios that integrate elements
10 supporting disaster preparedness; and

11 WHEREAS, The Board of Supervisors encourages City departments to ensure that
12 City employees, in their official capacity, do not attend vendor shows that include military-
13 grade weaponry; and

14 WHEREAS, On September 1, 2017, DHS, through Cal OES, awarded the Bay Area
15 UASI a Fiscal Year 2017 UASI grant of \$22,428,800; and

16 WHEREAS, The Bay Area UASI will use the grant funds to purchase equipment and
17 conduct planning, organization, training and exercise activities required by grant guidelines
18 and for management and administration of the grant program; and

19 WHEREAS, The Bay Area UASI must expend UASI funds no later than May 31, 2020;
20 and

21 WHEREAS, The grant does not require an amendment to the Annual Salary
22 Ordinance; and

23 WHEREAS, The grant does not include any provisions for indirect costs; now, therefore
24 be it

1 RESOLVED, That the San Francisco Board of Supervisors hereby authorizes the
2 Department of Emergency Management ("DEM"), on behalf of the City and County San
3 Francisco, serving as the primary grantee for the Bay Area UASI and as fiscal agent for the
4 Approval Authority, to retroactively accept and expend an FY 2017 UASI grant in the amount
5 of \$22,428,800 from the DHS through the Cal OES; and, be it

6 FURTHER RESOLVED, That the Board urges that no City and County of San
7 Francisco personnel shall attend any exposition or vendor shows that include military-grade
8 weaponry or semi-automatic weapons as part of this grant; and, be it

9 FURTHER RESOLVED, That San Francisco Board of Supervisors intends to establish
10 a set of guidelines for City and County of San Francisco Personnel to participate in exercises
11 funded by this grant, and, be it


12 FURTHER RESOLVED, That the Board authorizes the DEM Executive Director, or the
13 Director's designee, to furnish whatever additional information or assurances the DHS or Cal
14 OES may request in connection with this grant, to execute any and all agreements or other
15 documents, and to take any other steps necessary to accept, distribute and expend the grant
16 funds; and, be it

17 FURTHER RESOLVED, That the grant does not include any provisions for indirect
18 costs, and indirect costs are hereby waived.

20 Recommended:

Approved: 

EDWIN LEE, Mayor

22 
23 ANNE KRONENBERG, Executive Director
24 Department of Emergency Management

22 
23 BEN ROSENFIELD,
24 Controller

File Number: _____
(Provided by Clerk of Board of Supervisors)

Grant Resolution Information Form
(Effective July 2011)

Purpose: Accompanies proposed Board of Supervisors resolutions authorizing a Department to accept and expend grant funds.

The following describes the grant referred to in the accompanying resolution:

1. Grant Title: FY 17 Urban Areas Security Initiative Grant
2. Department: Department of Emergency Management
3. Contact Person: Dylan Schneider/Kristin Hogan Telephone: 415-558-3810/415-558-3819
4. Grant Approval Status (check one):
 Approved by funding agency Not yet approved
5. Amount of Grant Funding Approved or Applied for: \$22,428,800
6. a. Matching Funds Required: \$ N/A
b. Source(s) of matching funds (if applicable):
7. a. Grant Source Agency: US Department of Homeland Security
b. Grant Pass-Through Agency (if applicable): California Office of Emergency Services
8. Proposed Grant Project Summary: This grant provides funding to increase regional capacity to prevent, protect, respond to, and recover from threats or acts of terrorism.
9. Grant Project Schedule, as allowed in approval documents, or as proposed:
Start-Date: September 1, 2017 End-Date: May 31, 2020
10. a. Amount budgeted for contractual services: \$3,654,590
b. Will contractual services be put out to bid? Yes
c. If so, will contract services help to further the goals of the Department's Local Business Enterprise (LBE) requirements? No. Not allowed under Homeland Security Grant guidelines.
d. Is this likely to be a one-time or ongoing request for contracting out? One time.
11. a. Does the budget include indirect costs?
 Yes No
b. 1. If yes, how much? \$
b. 2. How was the amount calculated?
c. 1. If no, why are indirect costs not included?
 Not allowed by granting agency To maximize use of grant funds on direct services
 Other (please explain):
c. 2. If no indirect costs are included, what would have been the indirect costs? Unknown
12. Any other significant grant requirements or comments:

****Disability Access Checklist***(Department must forward a copy of all completed Grant Information Forms to the Mayor's Office of Disability)**

13. This Grant is intended for activities at (check all that apply):

- | | | |
|--|---|---|
| <input checked="" type="checkbox"/> Existing Site(s) | <input checked="" type="checkbox"/> Existing Structure(s) | <input checked="" type="checkbox"/> Existing Program(s) or Service(s) |
| <input type="checkbox"/> Rehabilitated Site(s) | <input type="checkbox"/> Rehabilitated Structure(s) | <input checked="" type="checkbox"/> New Program(s) or Service(s) |
| <input checked="" type="checkbox"/> New Site(s) | <input type="checkbox"/> New Structure(s) | |

14. The Departmental ADA Coordinator or the Mayor's Office on Disability have reviewed the proposal and concluded that the project as proposed will be in compliance with the Americans with Disabilities Act and all other Federal, State and local disability rights laws and regulations and will allow the full inclusion of persons with disabilities. These requirements include, but are not limited to:

1. Having staff trained in how to provide reasonable modifications in policies, practices and procedures;
2. Having auxiliary aids and services available in a timely manner in order to ensure communication access;
3. Ensuring that any service areas and related facilities open to the public are architecturally accessible and have been inspected and approved by the DPW Access Compliance Officer or the Mayor's Office on Disability Compliance Officers.

If such access would be technically infeasible, this is described in the comments section below:

Comments:

Departmental ADA Coordinator or Mayor's Office of Disability Reviewer:

Sandy Chan
(Name)

Department ADA Coordinator
(Title)

Date Reviewed: 11/20/17

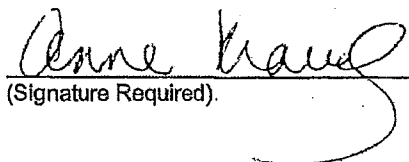

(Signature Required)

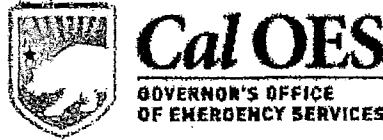
Department Head or Designee Approval of Grant Information Form:

Anne Kronenberg
(Name)

Executive Director
(Title)

Date Reviewed: 11-16-17


(Signature Required)



October 20, 2017

Craig Dziedzic
General Manager
Bay Area UASI
711 Van Ness Avenue, #420
San Francisco, CA 94102-3244

SUBJECT: NOTIFICATION OF SUBRECIPIENT AWARD APPROVAL
Fiscal Year (FY) 2017 Homeland Security Grant Program
Grant #2017-0083, Cal OES ID#075-95017
Subrecipient Performance Period: September 1, 2017, to May 31, 2020

Dear Mr. Dziedzic:

The California Governor's Office of Emergency Services (Cal OES) approved your FY 2017 Homeland Security Grant Program (HSGP) award in the amount of \$22,428,800. A program hold has been placed on Projects 101 and 102 by Department of Homeland Security(DHS)/ Federal Emergency Management Agency (FEMA), signifying you are prohibited from obligating, expending or drawing down UASI funds in support of the Bay Urban Area Fusion Center. Once your completed application is received and approved, and the program hold is cleared by DHS/FEMA, you may request reimbursement of eligible grant expenditures using the Cal OES Financial Management Forms Workbook available at www.caloes.ca.gov.

During the review process, a Cal OES Program Representative will examine and evaluate your FY 2017 HSGP grant application. Throughout the grant cycle, Cal OES will use performance milestones set in the DHS/FEMA Grants Reporting Tool (GRT) as indicators of performance and grant management capacity and this information may be used in assessing future competitive grant applications. All activities funded with this award must be completed within the Subrecipient performance period.

You are required to comply with all applicable federal, state, and local environmental and historic preservation (EHP) requirements. Additionally, Aviation/Watercraft requests, Establish/Enhance Emergency Operations Center projects, projects requiring EHP review, and sole source procurement requests and controlled equipment requests require additional approvals from Cal OES. Subrecipients must obtain written approval for these activities **prior** to incurring any costs, in order to be reimbursed for any related costs under this grant.

v

3650 SCHRIEVER AVENUE, MATHER, CA 95655
(916) 845-8506 TELEPHONE (916) 845-8511 FAX

Craig Dziedzic
October 20, 2017
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Subrecipients are also required to obtain a performance bond prior to the purchase of any equipment item over \$250,000, including any aviation or watercraft financed with homeland security dollars. Performance bonds must be submitted to your Program Representative no later than the time of reimbursement.

Following acceptance of this award, you must enter your grant information into the GRT for the Biannual Strategy Implementation Report (BSIR) period. The GRT can be accessed online at <https://www.reporting.odp.dhs.gov/>. Your agency must prepare and submit the BSIR to Cal OES via the GRT semi-annually for the duration of the grant performance period or until you complete all activities and the grant is formally closed. Failure to submit required reports could result in grant reduction, suspension, or termination.

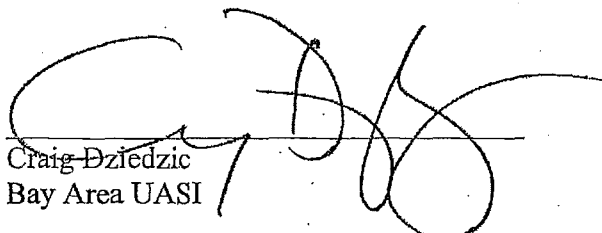
This grant is subject to all provisions of 2 CFR Part 200, Subpart F – Audit Requirements. Any funds received in excess of current needs, approved amounts, or those found owed as a result of a final review or audit, must be refunded to the State within 30 days upon receipt of an invoice from Cal OES.

Your dated signature is required on this letter. Please sign and return the original to your Cal OES Program Representative within 20 days of receipt and keep a copy for your files. For further assistance, please feel free to contact your Cal OES Program Representative or the Homeland Security Grants Unit at (916) 845-8186.

Sincerely,



MARK S. GHILARDUCCI
Director



Craig Dziedzic
Bay Area UASI

10-25-17
Date

(Cal OES Use Only)

Cal OES #	FIPS #	VS #	Subaward #
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**CALIFORNIA GOVERNOR'S OFFICE OF EMERGENCY SERVICES
GRANT SUBAWARD FACE SHEET**

The California Governor's Office of Emergency Services (Cal OES), makes a Grant Subaward of funds set forth to the following:

1. Subrecipient: Bay Area UASI 1a. DUNS #: 070384255
2. Implementing Agency: San Francisco Department of Emergency Management 2a. DUNS #: 070384255
3. Implementing Agency Address: 711 Van Ness Ave #420 San Francisco 94102-3244
Street City Zip+4
4. Location of Project: SF Bay Area _____
City County Zip+4
5. Disaster/Program Title: HGSP-UASI 6. Performance Period: 09/01/17 to 05/31/20
7. Indirect Cost Rate: N/A; 10% de Minimis; Federally Approved ICR; _____

Grant Year	Fund Source	A. State	B. Federal	C. Total	D. Cash Match	E. In-Kind Match	F. Total Match	G. Total Project Cost
Select	8. Select		\$22,428,800				\$0	\$22,428,800
Select	9. Select						\$0	\$0
Select	10. Select						\$0	\$0
Select	11. Select						\$0	\$0
	12. TOTALS	\$0	\$22,428,800	\$22,428,800	\$0	\$0	\$0	\$22,428,800

13. This Grant Subaward consists of this title page, the application for the grant, which is attached and made a part hereof, and the Assurances/Certifications. I hereby certify I am vested with the authority to enter into this Grant Subaward, and have the approval of the City/County Financial Officer, City Manager, County Administrator, Governing Board Chair, or other Approving Body. The Subrecipient certifies that all funds received pursuant to this agreement will be spent exclusively on the purposes specified in the Grant Subaward. The Subrecipient accepts this Grant Subaward and agrees to administer the grant project in accordance with the Grant Subaward as well as all applicable state and federal laws, audit requirements, federal program guidelines, and Cal OES policy and program guidance. The Subrecipient further agrees that the allocation of funds may be contingent on the enactment of the State Budget.

14. Official Authorized to Sign for Subrecipient: Name: Craig Dziedzic Title: General Manager
- Telephone: 415-353-5221 (area code) FAX: 415-353-5245 (area code) Email: craig.dziedzic@sfgov.org
- Payment Mailing Address: 711 Van Ness Avenue #420 City: San Francisco Zip+ 4: 94102-3244
- Signature: _____ Date: 02/10/17

(FOR Cal OES USE ONLY)

I hereby certify upon my personal knowledge that budgeted funds are available for the period and purposes of this expenditure stated above.

Cal OES Fiscal Officer	Date	Cal OES Director (or designee)	Date
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CALIFORNIA GOVERNOR'S OFFICE OF EMERGENCY SERVICES (Cal OES)

PROJECT LEDGER

Alterations to this document may result in delayed application approval, modification requests, or reimbursement requests. Subrecipients may be asked to revise and/or resubmit any shared Financial Management Forms Workbook. Warning! Decimal usage is not allowed. Attempts to use decimals will prompt error message.

CFDA # HSGP 97.067

LEDGER TYPE: Initial Application

Today's Date: February 6, 2017

Bay Area UASI

ID	Direct / Subaward	Project Number	Project Title	Project Description	Funding Source	Discipline	Solution Area	Core Capability	Capability Building	Deployable / Shareable	Supports Prev Awarded Investment?	Total Budgeted Cost	Amount Approved Previous	Amount This Request	Approval: Cal OES ONLY		Date & Initials (Prog. REP.):	Percentage Expended
															Total Approved	Remaining Balance		
												22,428,800	-	-	-	-	22,428,800	
ID #1	Subaward	101	Fusion Center Law Enforcement Info Sharing and Analysis System Project	This investment enhances the Northern California Regional Intelligence Center's (NCRIC) capabilities through analysis and the sharing of information.	HSGP-UASI	LE	Planning	Intelligence and Information Sharing	Sustain	Both	FY15; ID #7	70,000					70,000	
ID #1	Subaward	101	Fusion Center Law Enforcement Info Sharing and Analysis System Project	This investment enhances the Northern California Regional Intelligence Center's (NCRIC) capabilities through analysis and the sharing of information.	HSGP-UASI	LE	Organization	Intelligence and Information Sharing	Sustain	Both	FY15; ID #7	3,332,128					3,332,128	
ID #1	Direct	101	Fusion Center Law Enforcement Info Sharing and Analysis System Project	This investment enhances the Northern California Regional Intelligence Center's (NCRIC) capabilities through analysis and the sharing of information.	HSGP-UASI	LE	Organization	Intelligence and Information Sharing	Sustain	Both	FY15; ID #7	320,000					320,000	
ID #1	Direct	101	Fusion Center Law Enforcement Info Sharing and Analysis System Project	This investment enhances the Northern California Regional Intelligence Center's (NCRIC) capabilities through analysis and the sharing of information.	HSGP-UASI	EMG	Organization	Intelligence and Information Sharing	Sustain	Both	FY15; ID #7	120,000					120,000	
ID #1	Direct	101	Fusion Center Law Enforcement Info Sharing and Analysis System Project	This investment enhances the Northern California Regional Intelligence Center's (NCRIC) capabilities through analysis and the sharing of information.	HSGP-UASI	FS	Organization	Intelligence and Information Sharing	Sustain	Both	FY15; ID #7	166,822					166,822	
ID #1	Subaward	101	Fusion Center Law Enforcement Info Sharing and Analysis System Project	This investment enhances the Northern California Regional Intelligence Center's (NCRIC) capabilities through analysis and the sharing of information.	HSGP-UASI	LE	Equipment	Intelligence and Information Sharing	Sustain	Both	FY15; ID #7	326,250					326,250	
ID #1	Subaward	101	Fusion Center Law Enforcement Info Sharing and Analysis System Project	This investment enhances the Northern California Regional Intelligence Center's (NCRIC) capabilities through analysis and the sharing of information.	HSGP-UASI	LE	Training	Intelligence and Information Sharing	Sustain	Both	FY16; ID #7	150,000					150,000	
ID #1	Subaward	102	Fusion Center Law Enforcement Info Sharing System Sustainment Project	The Northern California Regional Intelligence Center (NCRIC) will continue funding analysis software for the region.	HSGP-UASI	LE	Equipment	Intelligence and Information Sharing	Sustain	Both	FY16; ID #7	800,000					800,000	
ID #2	Subaward	201	San Mateo Planning Project	San Mateo County will continue funding a planning position to work with regional partners and develop infrastructure protection policies and directives.	HSGP-UASI	LE	Planning	Intelligence and Information Sharing	Sustain	Both	FY16; ID #1	369,000					369,000	
ID #2	Subaward	202	North Bay Hub Planning Project	Sonoma County will continue funding its planner position to continue strengthening terrorism preparedness plans.	HSGP-UASI	EMG	Planning	Risk Management for Protection Programs and Activities	Sustain	Both	FY16; ID #1	156,225					156,225	
ID #2	Subaward	203	Contra Costa County, Oakland and Sonoma Infrastructure Protection Projects	Purchase a vision and optics equipment for Contra Costa County SWAT team; helicopter simulator, officer vests, and an electronic services unit vehicle for City of Oakland; and an aerial camera system for Sonoma's new helicopter.	HSGP-UASI	LE	Equipment	Physical Protective Measures	Build	Both	FY16; ID #1	591,267					591,267	
ID #2	Direct	204	San Francisco Infrastructure Protection Planning Project	San Francisco Police Department will continue funding Planners to analyze threats, update plans, and share information with other jurisdictions and the NCRIC.	HSGP-UASI	LE	Organization	Planning	Sustain	Both	FY16; ID #1	534,000					534,000	
ID #2	Direct	204	San Francisco Infrastructure Protection Planning Project	San Francisco Fire Department will continue funding Planners to analyze threats, update plans, and share information with other jurisdictions and the NCRIC.	HSGP-UASI	FS	Organization	Planning	Sustain	Both	FY16; ID #1	266,110					266,110	

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ID	Direct / Subaward	Project Number	Project Title	Project Description	Funding Source	Discipline	Solution Area	Core Capability	Capability Building	Deployable / Shareable	Supports Prev Awarded Investment?	Total Budgeted Cost	Amount Approved Previous	Amount This Request	Total Approved	Remaining Balance	Percentage Expended
ID #2	Subaward	205	Solano County SkyNet Project, San Mateo Project, and City of Marina Infrastructure Protection Project	Solano County will purchase CTR technology to assist in traffic monitoring along the I-80 corridor. San Mateo will purchase a tactical intervention vehicle. The City of Marina will purchase a special response unit vehicle to provide critical infrastructure protection to the	HSGP-UASI	LE	Equipment	Interdiction and Disruption	Build	Both	FY16; ID #1	722,718				722,718	
ID #2	Subaward	206	Alameda County Fire Chemical Detection Project and San Jose Infrastructure Protection Project	Alameda County will purchase a high pressure mass spectrometer. The San Jose Fire Dept. will fund the purchase of a Mass Spectrometer Chemical Detector.	HSGP-UASI	FS	Equipment	Screening, Search, and Detection	Build	Both	FY16; ID #1	193,459				193,459	
ID #2	Subaward	207	Walnut Creek Project, San Jose Project and Santa Clara County Infrastructure Protection Project	The City of Walnut Creek will upgrade its robot, purchase radiation detection monitors, and bomb screening equipment. The San Jose Police Dept will fund the purchase of Bomb Squad equipment. Santa Clara County will purchase a bomb squad canine to provide	HSGP-UASI	LE	Equipment	Screening, Search, and Detection	Build	Both	FY16; ID #1	312,248				312,248	
ID #2	Subaward	208	Sunnyvale and Bay Area Preventive Rad/Nuc Project	The City of Sunnyvale will purchase Preventive Rad/Nuc equipment for screening purposes at critical infrastructure sites. The Bay Area will purchase preventive rad/nuc equipment to protect base and critical infrastructure.	HSGP-UASI	HM	Equipment	Screening, Search, and Detection	Build	Both	FY16; ID #1	380,491				380,491	
ID #2	Direct	209	San Francisco Infrastructure Protection Project	The San Francisco Police Department will purchase a tactical, unmarked Suburban, and the Sheriff's Department will purchase new canine support vehicles.	HSGP-UASI	LE	Equipment	Screening, Search, and Detection	Build	Both	FY16; ID #1	304,876				304,876	
ID #2	Direct	210	San Francisco Infrastructure Protection Project	The Fire Department will purchase a high pressure mass spectrometry identification system.	HSGP-UASI	FS	Equipment	Screening, Search, and Detection	Build	Both	FY16; ID #1	17,712				17,712	
ID #2	Subaward	211	Bay Area Preventive Rad Nuc Equipment Project	The Bay Area will purchase preventive rad/nuc equipment to protect lives and critical infrastructure.	HSGP-UASI	HM	Exercise	Screening, Search, and Detection	Build	Both	FY16; ID #3	42,590				42,590	
ID #3	Subaward	301	Oakland Cyber Planning Project	The City of Oakland will fund the hiring of a cyber planner who will assist with risk assessments and coordinate efforts to reduce the risk of a cyber attack.	HSGP-UASI	EMG	Planning	Cybersecurity	Build	Both	FY16; ID #1	100,000				100,000	
ID #3	Subaward	302	San Francisco Cyber Security Upgrades Project	San Francisco will provide upgrades to its cyber security equipment.	HSGP-UASI	EMG	Equipment	Cybersecurity	Build	Both	FY16; ID #1	42,401				42,401	
ID #4	Direct	401	San Francisco Joint Information System Project	The City of San Francisco will continue funding planning staff to develop plans for the regional joint information system.	HSGP-UASI	EMG	Planning	Public Information and Warning	Sustain	Both	FY16; ID #2	171,510				171,510	
ID #4	Subaward	402	Oakland Communications Project	The City of Oakland will continue funding a staff position to develop and enhance plans and protocols for regional public information and warning systems.	HSGP-UASI	EMG	Planning	Public Information and Warning	Sustain	Both	FY16; ID #2	100,000				100,000	
ID #4	Subaward	402	Oakland Interoperable Communications Project	The City of Oakland will purchase and install equipment to increase critical communications and data systems for their EOC.	HSGP-UASI	EMG	Organization	Operational Communications	Sustain	Both	FY16; ID #2	12,943				12,943	
ID #4	Subaward	402	Oakland Interoperable Communications Project	The City of Oakland will purchase and install equipment to increase critical communications and data systems for their EOC.	HSGP-UASI	EMG	Equipment	Operational Communications	Sustain	Both	FY16; ID #2	137,057				137,057	
ID #4	Subaward	403	Alameda County Communications Project	Alameda County will continue contracting with Everbridge for software to provide emergency public information and warning services. There are 7 counties in the Bay Area currently using this software in a coordinated fashion. The County will also continue funding the development and roll out of the "Stop the Bleed, Save a Life" project.	HSGP-UASI	LE	Organization	Public Information and Warning	Build	Both	FY16; ID #2	60,769				60,769	
ID #4	Subaward	403	Alameda County and San Mateo County Communications Project	Alameda County will continue contracting with Everbridge for software to provide emergency public information and warning services. There are 7 counties in the Bay Area currently using this software in a coordinated fashion. The County will also continue funding the development and roll out of the "Stop the Bleed, Save a Life" project. San Mateo County will continue	HSGP-UASI	LE	Equipment	Public Information and Warning	Build	Both	FY16; ID #2	357,913				357,913	

ID	Direct / Subaward	Project Number	Project Title	Project Description	Funding Source	Discipline	Solution Area	Core Capability	Capability Building	Deployable / Shareable	Supports Prev Awarded Investment?	Total Budgeted Cost	Amount Approved Previous	Amount This Request	Total Approved	Remaining Balance	Percentage Expended	
D #4	Subaward	404	Contra Costa Communications Project	Contra Costa will conduct community warning system outreach and the Bay Area Mass Prophylaxis Working group will continue developing a regional web-based screening tool to provide public communications in the event of a bio-terrorism	HSGP-UASI	PH	Planning	Public Information and Warning	Build	Both	FY16; D #2	40,000				40,000		
D #4	Subaward	404	Contra Costa Communications Project	Contra Costa will conduct community warning system outreach and the Bay Area Mass Prophylaxis Working group will continue developing a regional web-based screening tool to provide public communications in the event of a bio-terrorism	HSGP-UASI	PH	Organization	Public Information and Warning	Build	Both	FY16; D #2	60,000				60,000		
D #4	Subaward	404	Contra Costa Communications Project	Contra Costa will conduct community warning system outreach and the Bay Area Mass Prophylaxis Working group will continue developing a regional web-based screening tool to provide public communications in the event of a bio-terrorism	HSGP-UASI	EMG	Equipment	Public Information and Warning	Build	Both	FY16; D #2	24,955				24,955		
D #4	Subaward	405	San Jose Interoperable Communications Project	The City of San Jose Police Department continue funding an Interoperable communications manager to oversee projects that enhance the technical components of City's communications capabilities	HSGP-UASI	LE	Planning	Operational Communications	Build	Both	FY16; D #2	150,000					150,000	
D #4	Subaward	405	San Jose Emergency Communications	The Department of Emergency Management will continue funding a communications planner who will work with all City departments to ensure a coordinated effort in the development of plans and protocols	HSGP-UASI	EMG	Planning	Operational Communications	Build	Both	FY16; D #2	86,200					86,200	
D #4	Subaward	406	San Jose, Rio Vista, and Hayward Interoperable Communications Project	The City of San Jose Police Department and the City of Rio Vista will purchase P25 compliant radios. The City of Hayward will purchase communications equipment for their mobile command center	HSGP-UASI	LE	Equipment	Operational Communications	Build	Both	FY16; D #2	613,138					613,138	
D #4	Subaward	406	BayRICS Regional Broadband Project	The Bay Area will continue funding a regional broadband planning and governance project as well as the development of a regional exercise for the P25 radio system	HSGP-UASI	PSC	Planning	Operational Communications	Sustain	Both	FY16; D #2	29,000					29,000	
D #4	Subaward	406	Regional Broadband Project	The Bay Area will continue funding a regional broadband planning and governance project as well as the development of a regional exercise for the P25 radio system	HSGP-UASI	PSC	Organization	Operational Communications	Sustain	Both	FY16; D #2	30,000					30,000	
D #4	Subaward	406	Regional Broadband Project	The Bay Area will continue funding a regional broadband planning and governance project as well as the development of a regional exercise for the P25 radio system	HSGP-UASI	PSC	Exercise	Operational Communications	Sustain	Both	FY16; D #2	50,000					50,000	
D #4	Subaward	407	Marin County Communications Project	Marin County will continue funding WebEOC enhancements and Everbridge, the region's mass notification system	HSGP-UASI	EMG	Equipment	Operational Communications	Sustain	Both	FY16; D #2	86,775					86,775	
D #4	Subaward	408	Southern Sonoma County Interoperable Communications Project and Santa Clara County Communications Project	The City of Petaluma will purchase and install Interoperable communications equipment to connect their existing radio system via microwave to Sonoma County's main system by upgrading their dispatch consoles. Santa Clara County EMS will purchase portable radios for local hospitals and the Sheriff's Office will purchase a digital downlink system for its helicopter. Both projects are designed to increase interoperable communications	HSGP-UASI	LE	Equipment	Operational Communications	Build	Both	FY16; D #2	351,179					351,179	
D #4	Subaward	409	San Benito Communications Project	San Benito County will purchase a WebEOC system	HSGP-UASI	EMG	Equipment	Operational Communications	Build	Both	FY16; D #2	21,500					21,500	
D #4	Subaward	410	South Bay Regional Communications Project	The South Bay will establish a data warehouse to feed disparate RMS data to various jurisdictions and provide for increased information sharing within the region	HSGP-UASI	LE	Equipment	Intelligence and Information Sharing	Build	Both	FY16; D #2	200,000					200,000	
D #4	Direct	411	San Francisco Communications Project	The San Francisco Dept. of Emergency Management will continue funding WebEOC for their EOC	HSGP-UASI	EMG	Equipment	Operational Communications	Build	Both	FY16; D #2	87,800					87,800	
D #4	Direct	411	San Francisco Communications Project	The Fire Dept. will purchase communications equipment to upgrade its mobile command vehicle	HSGP-UASI	FS	Equipment	Operational Communications	Build	Both	FY16; D #2	179,875					179,875	

ID	Direct / Subaward	Project Number	Project Title	Project Description	Funding Source	Discipline	Solution Area	Core Capability	Capability Building	Deployable / Shareable	Supports Prev Awarded Investment?	Total Budgeted Cost	Amount Approved Previous	Amount This Request	Total Approved	Remaining Balance	Percentage Expended	
ID #5	Direct	501	Mass Care Planning Project	San Francisco and Management Team will fund planners to develop Mass Care plans to increase community resilience.	HSGP-UASI	EMG	Planning	Mass Care Services	Build	Both	FY16; ID #4	296,340				296,340		
ID #5	Subaward	501	Mass Care Planning Project	The Cities of Oakland and San Jose will fund planners to develop Mass Care plans to increase community resilience.	HSGP-UASI	EMG	Planning	Mass Care Services	Build	Both	FY16; ID #4	206,000				206,000		
ID #5	Subaward	502	Oakland Critical Transportation and Evacuation Project	The City of Oakland will fund a planning position to develop functional level protocols and procedures as outlined in the City's Mass Evacuation Plan.	HSGP-UASI	EMG	Planning	Critical Transportation	Build	Both	FY16; ID #4	150,000				150,000		
ID #5	Subaward	503	Alameda and Contra Costa County Community Preparedness Project	Alameda County will purchase a telescoping boom, rated for 15k pounds, to increase logistical capacity during an emergency. Contra Costa County will purchase 2 USAR/Fire Support vehicles capable of towing and carrying supplies to development sites.	HSGP-UASI	FS	Equipment	Critical Transportation	Build	Both	FY16; ID #4	285,411					285,411	
ID #6	Subaward	601	Oakland Supply Node Project	The City of Oakland will fund a facility at the Fire Dept. Bureau of Training and expand an existing cache of supplies.	HSGP-UASI	FS	Equipment	Logistics and Supply Chain Management	Sustain	Both	FY16; ID #5	125,000					125,000	
ID #6	Direct	602	San Francisco Recovery Planner Project	San Francisco will fund planning positions to develop protocol and procedure templates for Critical Lifeline and disaster response and recovery.	HSGP-UASI	EMG	Planning	Infrastructure Systems	Build	Both	FY16; ID #5	195,996					195,996	
ID #6	Subaward	602	Oakland Recovery Planner Project	Oakland will fund planning positions to develop protocol and procedure templates for Critical Lifeline and disaster response and recovery.	HSGP-UASI	EMG	Planning	Infrastructure Systems	Build	Both	FY16; ID #5	148,000					148,000	
ID #6	Subaward	602	Oakland Recovery Planner Project	The City of Oakland will fund a planner position to develop protocol and procedure templates for Critical Lifeline restoration, create a Job-aid template for regional use, and an Oakland-specific Job Aids.	HSGP-UASI	EMG	Training	Infrastructure Systems	Build	Both	FY16; ID #5	2,000					2,000	
ID #6	Direct	603	San Francisco Disaster Debris Management Planner	The City and County of San Francisco will fund a planning position for the updating of San Francisco's 2011 Disaster Debris Management Plan.	HSGP-UASI	EMG	Planning	Intelligence and Information Sharing	Build	Both	FY16; ID #5	118,649					118,649	
ID #6	Subaward	604	San Jose Emergency Planning Project	The City of San Jose will fund two positions- an Emergency Services Planner and an Incident Management Coordinator.	HSGP-UASI	EMG	Planning	Logistics and Supply Chain Management	Build	Both	FY16; ID #5	157,800					157,800	
ID #6	Subaward	605	Contra Costa Emergency Generator Project	Contra Costa County Fire Dept. will purchase a towable emergency generator to provide back up emergency power capacity for their regional fire communications center and provide emergency power for the first responder support and supply.	HSGP-UASI	FS	Equipment	Fire Management and Suppression	Build	Both	FY16; ID #5	96,565					96,565	
ID #6	Subaward	606	San Jose Mass Care DOC Project	The City of San Jose will purchase equipment in support of their Mass Care DOC.	HSGP-UASI	EMG	Equipment	Supply Chain Integrity and Security	Build	Both	FY16; ID #5	56,696					56,696	
ID #6	Direct	607	Bay Area UASI Management Team All Hazards Planning Project	The Bay Area maintains a UASI Management Team to oversee regional projects across the 12 counties.	HSGP-UASI	EMG	Organization	Planning	Sustain	Both	FY16; ID #1	1,964,548					1,964,548	
ID #7	Subaward	701	Alameda County Regional Training and Exercise Project	It is a multi-discipline, multi-jurisdictional training program that enhances and sustains priority capabilities to mitigate the region's most pressing risks.	HSGP-UASI	LE	Planning	Planning	Build	Both	FY16; ID #6	1,501,339					1,501,339	
ID #7	Subaward	701	Alameda County Regional Training and Exercise Project	It is a multi-discipline, multi-jurisdictional training program that enhances and sustains priority capabilities to mitigate the region's most pressing risks.	HSGP-UASI	LE	Training	Planning	Build	Both	FY16; ID #6	1,700,000					1,700,000	
ID #7	Subaward	701	Alameda County Regional Training and Exercise Project	It is a multi-discipline, multi-jurisdictional training program that enhances and sustains priority capabilities to mitigate the region's most pressing risks.	HSGP-UASI	LE	Exercise	Planning	Build	Both	FY16; ID #6	1,700,000					1,700,000	
ID #7	Direct	702	San Francisco Training and Exercise Planning Project	The City and County of San Francisco will hire training and exercise planners and coordinators to develop exercise scenarios.	HSGP-UASI	EMG	Planning	Intelligence and Information Sharing	Sustain	Both	FY16; ID #6	434,105					434,105	
ID #8	Direct	801	Management and Administration	Management and administration of Bay Area UASI projects	HSGP-UASI	EMG	M&A	Intelligence and Information Sharing	Sustain	Both	FY16; ID #8	1,121,440					1,121,440	

CALIFORNIA GOVERNOR'S OFFICE OF EMERGENCY SERVICES (Cal OES)

PLANNING

Attention to the document may result in delayed application approval. Modification requests to numbers and values. Subsequent may be added to master budget or revised on attached Business Management Form Worksheet.

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Bay Area UASI

CFDA #	HSGP 97.067
LEDGER TYPE:	Initial Application
Today's Date:	February 6, 2017

1416

Project Number	Direct/Subaward	Planning Activity	Funding Source	Discipline	Solution Area/Sub-Category	Expenditure Category	Final Product	Part of a Procurement over 150k	Sole Source Involved	Budgeted Cost	Amount Approved Previous	Approval: Cal OES ONLY	Date: Initials (Prog. REP.)	REIMB Request #	Total Approved	Remaining Balance
										4,480,164						4,480,164
101	Subaward	Fusion Center planning activities (NCRIC)	HSGP-UASI	LE	Law Enforcement/Anti-Terrorism Planning	Contractors	Updated policies and procedures for the fusion center and the region	No	No	70,000						70,000
201	Subaward	Work with regional partners to identify/address gaps in terrorism response (San Mateo)	HSGP-UASI	LE	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Updated regional plans to ensure coordination between government agencies and NGOs	No	No	369,000						369,000
202	Subaward	Support terrorism preparedness for the North Bay region (Sonoma)	HSGP-UASI	EMG	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Updated CIKR asset planning, developed project proposals, and continued CalCOP project updates	No	No	156,225						156,225
301	Subaward	Coordinate the development of a cyber security plan (Oakland)	HSGP-UASI	EMG	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	City of Oakland Cyber Security Plan	No	No	100,000						100,000
401	Direct	Support the regional and local Joint Information System (SF DEM)	HSGP-UASI	EMG	Community Outreach	Staff Salaries	Community Outreach materials, event plan and report, and update outreach website	No	No	171,510						171,510
402	Subaward	Provide guidance on the City of Oakland media relations, public information and warning and notification	HSGP-UASI	EMG	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Message templates and standardized training and protocols	No	No	100,000						100,000
404	Subaward	Support and expand BayAreaDisasterMeds.org (Contra Costa)	HSGP-UASI	PH	Develop and Enhance Plans, Protocols and Systems	Consultants	Updated website user manual and mobile application	No	No	40,000						40,000
405	Subaward	Oversee Interoperable communication projects in the South Bay (San Jose PD)	HSGP-UASI	LE	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Updated and revised Interoperable communications plans for San Jose	No	No	150,000						150,000
405	Subaward	Coordinate and develop critical communication protocols (San Jose OES)	HSGP-UASI	EMG	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Critical communications policies and protocols, and communication systems infrastructure management checklists	No	No	86,200						86,200
406	Subaward	Support the deployment of the FirstNet (BayRICS)	HSGP-UASI	PSC	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Planning report for FirstNet deployment	No	No	29,000						29,000
501	Subaward	Develop protocol and procedure templates to enhance existing Mass Care Plan (Oakland)	HSGP-UASI	EMG	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Equipment Procurement Plan, Incident Action Plan template, Mass Care Job Aid	No	No	100,000						100,000
501	Direct	Update Mass Care and Shelter Annex	HSGP-UASI	EMG	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Updated SF Earthquake Plan and Critical Action Guides	No	No	146,340						146,340
501	Subaward	Coordinate and develop mass care plan (San Jose OES)	HSGP-UASI	EMG	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Mass Care Plan	No	No	106,000						106,000
501	Direct	Develop a Mass Care and Sheltering Needs Assessment and Strategy for the Bay Area	HSGP-UASI	EMG	Develop and Enhance Plans, Protocols and Systems	Consultants	Mass Care Strategy Report	No	No	150,000						150,000
502	Subaward	Implement and coordinate the Mass Evacuation Plan for Oakland	HSGP-UASI	EMG	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Functional level protocols and procedures as outlined in the City of Oakland Mass Evacuation Plan	No	No	150,000						150,000
602	Subaward	Develop templates for the Critical Lifeline restoration for Oakland	HSGP-UASI	EMG	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Protocols and procedures as outlined in the City of Oakland Critical Lifeline restoration	No	No	148,000						148,000
602	Direct	Provide recovery coordination and collaboration of best practices in disaster response (SF DEM)	HSGP-UASI	EMG	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Collaboration with agencies on establishing critical lifelines to restore water, electricity and trucking system	No	No	195,996						195,996

Project Number	Direct/Subaward	Planning Activity	Funding Source	Discipline	Solution Area Sub-Category	Expenditure Category	Final Product	Part of a Procurement over 150k	Sole Source Involved	Budgeted Cost	Amount Approved Previous	Amount This Request	REIMB Request #	Total Approved	Remaining Balance
603	Direct	Update 2011 SF Disaster Debris Management Plan	HSGP-UASI	EMG	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Updated SF Disaster Debris Management Plan	No	No	118,649					118,649
604	Subaward	Coordinate and develop a critical logistics plan and service contracts for San Jose	HSGP-UASI	EMG	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Critical Logistics Plan and Service Contracts	No	No	157,800					157,800
701	Subaward	Sustain Alameda's Regional Training and Exercise program	HSGP-UASI	LE	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Completed plan for regional multi-discipline training and exercises (including Urban Shield)	No	No	1,501,339					1,501,339
702	Direct	Conduct planning activities for training and exercise (SF DEM)	HSGP-UASI	EMG	Develop and Enhance Plans, Protocols and Systems	Staff Salaries	Update training plans to provide for coordinated training opportunities for Commodity PODs, Emergency Management, and Access and Functional Needs	No	No	434,105					434,105

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CALIFORNIA GOVERNOR'S OFFICE OF EMERGENCY SERVICES (Cal OES)

ORGANIZATION

Alterations to this document may result in delayed application approval, modification requests, or reimbursement requests. Subrecipients may be asked to revise and/or re-submit any altered Financial Management Forms Workbook.

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Bay Area UASI

CFDA # HSGP 97.067

LEDGER TYPE: Initial Application

Today's Date: February 6, 2017

1418

Project Number	Direct/Subaward	Organization	Funding Source	Discipline	Solution Area Sub-Category	Expenditure Category	Certification on File	Detail	Budgeted Cost	Amount Approved Previous	Approval: Cal OES ONLY	Date & Initials (Prog, REP.):	REIMB Request #	Total Approved	Remaining Balance
									6,667,320						6,667,320
101	Subaward	NCRIC	HSGP-UASI	LE	Info/Intel analysis and sharing/fusion center activities	Staff Intelligence Analysts	Yes		2,632,128						2,632,128
101	Subaward	NCRIC	HSGP-UASI	LE	Info/Intel analysis and sharing/fusion center activities	Contractors	Yes		700,000						700,000
101	Direct	San Francisco- Police & Sheriff	HSGP-UASI	LE	Info/Intel analysis and sharing/fusion center activities	Staff Intelligence Analysts	Yes		320,000						320,000
101	Direct	San Francisco- DEM	HSGP-UASI	EMG	Info/Intel analysis and sharing/fusion center activities	Staff Intelligence Analysts	Yes		120,000						120,000
101	Direct	San Francisco- Fire	HSGP-UASI	FS	Info/Intel analysis and sharing/fusion center activities	Staff Intelligence Analysts	Yes		166,822						166,822
204	Direct	San Francisco - Police	HSGP-UASI	LE	Equip/Resource /Project Mgt	Staff	No		534,000						534,000
204	Direct	San Francisco - Fire	HSGP-UASI	FS	Equip/Resource /Project Mgt	Staff	No		266,110						266,110
402	Subaward	Oakland	HSGP-UASI	EMG	Equip/Resource /Project Mgt	Staff	No		12,943						12,943
403	Subaward	Alameda	HSGP-UASI	LE	Equip/Resource /Project Mgt	Staff	No		60,769						60,769
404	Subaward	Contra Costa	HSGP-UASI	PH	Equip/Resource /Project Mgt	Staff	No		60,000						60,000
406	Subaward	BayRICS	HSGP-UASI	PSC	Equip/Resource /Project Mgt	Staff	No		30,000						30,000
607	Direct	Bay Area UASI Management Team	HSGP-UASI	EMG	Equip/Resource /Project Mgt	Staff	No		1,164,548						1,164,548
607	Direct	Bay Area UASI Management Team	HSGP-UASI	EMG	Equip/Resource /Project Mgt	Contractors	No		800,000						800,000

CALIFORNIA GOVERNOR'S OFFICE OF EMERGENCY SERVICES (Cal OES)

CFDA# HSGP 97.067

Bay Area UASI

LEDGER TYPE:
 Today's Date:

Item #	Item Name	Agency	Category	Priority	UASI	ES&S	Other	Yes	No	Hold	Cost	Estimate	
101	Software Maintenance Fee - NCRUC (1)	21GN-00-MAIN	Maintenance	N/A	HSGP-UASI	LE	Maintenance & Cybersecurity	Both	Yes	Yes	No Hold Indicated	326,250	326,250
102	Information Sharing Technology (1)	04SW-04-NETW	Software, Network	N/A	HSGP-UASI	LE	Information Technology	Both	Yes	No	No Hold Indicated	800,000	800,000
203	Vision and Optics Equipment - Contra Costa (3)	04MD-01-LAMP	Information Technology	N/A	HSGP-UASI	LE	Information Technology	Both	Yes	No	No Hold Indicated	172,600	172,600
203	Helicopter Simulator - Oakland (1)	04AP-08-SIMS	Information Technology	N/A	HSGP-UASI	LE	Information Technology	Both	Yes	No	No Hold Indicated	160,001	160,001
203	Officer Vests - Oakland (60)	03OE-01-VSTD	Vests, Operational Vehicle	N/A	HSGP-UASI	LE	CBRNE Search and Rescue Equipment	Both	No	No	No Hold Indicated	25,000	25,000
203	Electronic Services Unit Equipment Vehicle - Oakland (1)	12VE-00-SPEC	Specialized Emergency Response Vehicle	N/A	HSGP-UASI	LE	Incident Response Vehicle	Both	No	No	No Hold Indicated	133,666	133,666
203	Aerial Camera and Communication System - Sonoma (1)	04MD-01-RED	Camera, Infrared (IR) System	N/A	HSGP-UASI	LE	Information Technology	Both	No	No	No Hold Indicated	100,000	100,000
205	Skyrat Project: camera and vehicle locating systems - Solano (177)	04AP-02-AVLS	Automatic Vehicle Location (AVL) System	N/A	HSGP-UASI	LE	Information Technology	Both	No	No	No Hold Indicated	104,990	104,990
205	Tactical Intervention Vehicle - San Mateo (1)	12VE-00-SPEC	Specialized Emergency Response Vehicle	N/A	HSGP-UASI	LE	CBRNE Incident Response Vehicle	Both	Yes	No	Controlled Equip-Tactical/Armor	321,582	321,582
205	Monterey Special Response Unit Vehicle (1)	12VE-00-SPEC	Specialized Emergency Response Vehicle	N/A	HSGP-UASI	LE	CBRNE Incident Response Vehicle	Both	Yes	No	Controlled Equip-Tactical/Armor	296,546	296,546
206	High pressure mass spectrometer - Alameda (1)	07CD-02-DPGC	Detector, Gas Chromatograph, Mass Spectrometer, Chemical	N/A	HSGP-UASI	FS	Detection	Both	No	No	No Hold Indicated	62,634	62,634
206	Mass Spectrometer Chemical Detector - San Jose (2)	07CD-02-DPGC	Detector, Gas Chromatograph, Mass Spectrometer, Chemical	N/A	HSGP-UASI	FS	Detection	Both	No	Yes	No Hold Indicated	130,823	130,823
207	Remote Airborne FB Maintenance and Upgrade w/ CBRNE Detection Enhancements - Walnut Creek (3)	15SC-00-PPSS	Systems, Personnel/Pack	N/A	HSGP-UASI	LE	Inspection and Screening Equipment	Both	No	No	No Hold Indicated	66,620	66,620
207	Radiation Detection Monitors - Walnut Creek (10)	07RD-01-PDGA	Detector, Alarm, Personal (Gamma and Neutron)	N/A	HSGP-UASI	LE	Detection	Both	No	No	No Hold Indicated	11,547	11,547
207	Grid Aim Detection System - Walnut Creek (1)	15SC-00-PPSS	Systems, Personnel/Pack	N/A	HSGP-UASI	LE	Inspection and Screening Equipment	Both	No	No	No Hold Indicated	5,081	5,081
207	Bomb squad Equipment - San Jose (60)	07RD-01-PDGA	Detector, Alarm, Personal (Gamma and Neutron)	N/A	HSGP-UASI	LE	Detection	Both	Yes	Yes	No Hold Indicated	175,000	175,000
207	Bomb Squad IG - Santa Clara (2)	07ED-01-DOGS	Detector, Gas Chromatograph, Mass Spectrometer, Chemical	N/A	HSGP-UASI	LE	Detection	Both	No	No	No Hold Indicated	54,000	54,000
208	Personal Radiation Detectors - Sunnyvale (50)	07RD-01-PDGA	Detector, Gas Chromatograph, Mass Spectrometer, Chemical	N/A	HSGP-UASI	HM	Detection	Both	No	No	No Hold Indicated	108,081	108,081
208	Radiation Detectors - Menlo Park (58)	07RD-01-PDGA	Detector, Gas Chromatograph, Mass Spectrometer, Chemical	N/A	HSGP-UASI	HM	Detection	Both	Yes	No	No Hold Indicated	272,410	272,410
209	Tactical Unmanned Aerial Subairns - SFPD (2)	12VE-00-SPEC	Specialized Emergency Response Vehicle	N/A	HSGP-UASI	LE	CBRNE Incident Response Vehicle	Both	No	Yes	Controlled Equip-Tactical/Armor	304,876	304,876
210	Mass Spectrometer Chemical Detector - SFPD (1)	07CD-02-DPGC	Detector, Gas Chromatograph, Mass Spectrometer, Chemical	N/A	HSGP-UASI	FS	Detection	Both	No	No	No Hold Indicated	17,712	17,712
302	Cyber Security Upgrades - SF DEM (2)	05NP-00-PAWL	Systems, Personnel/Pack	N/A	HSGP-UASI	EMG	Cyber Security Enhancement Equipment	Both	No	No	No Hold Indicated	42,401	42,401
402	Communication and Data Systems - Oakland (12)	04SW-04-NETW	Software, Network	N/A	HSGP-UASI	EMG	Information Technology	Both	No	No	EOC	137,057	137,057
403	Maintenance - Everbridge software - Alameda (1)	04AP-09-ALRT	Public Notification and Alarm Systems	N/A	HSGP-UASI	LE	Information Technology	Both	Yes	No	No Hold Indicated	241,140	241,140
403	Maintenance - Everbridge software - San Mateo (1)	04AP-09-ALRT	Public Notification and Alarm Systems	N/A	HSGP-UASI	LE	Information Technology	Both	No	No	No Hold Indicated	116,773	116,773
404	Public Outreach and Educational Materials - Contra Costa (1)	11RE-00-RFNC	Reference Materials, Non-Emergency	N/A	HSGP-UASI	EMG	CBRNE Reference Materials	Both	No	No	No Hold Indicated	24,955	24,955

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Item #	Description	Code	Category	Subcategory	Quantity	Unit	Agency	Priority	Request Type	Request Status	Request Date	Request Amount	Request Status	Request Amount
406	Portable Radios - San Jose (87)	06CP-01-PORF	Radio, Portable	N/A	HSGP-UASI	LE	Interoperable Communications Equipment	Both	Yes	No	No Hold Indicated	500,000		500,000
406	Portable Radios - No Ysta (17)	06CP-01-PORF	Radio, Portable	N/A	HSGP-UASI	LE	Interoperable Communications Equipment	Both	No	No	No Hold Indicated	28,000		28,000
406	MCC Communication Equipment - Hayward (32)	04AP-01-CADG	System, Dispatch, Computer Aided	N/A	HSGP-UASI	LE	Information Technology	Both	No	No	No Hold Indicated	85,138		85,138
407	Maintenance - Notification System/WebEOC Maps (2)	04AP-05-COSS	Systems and Tools, ICS	N/A	HSGP-UASI	EMG	Information Technology	Both	No	No	No Hold Indicated	86,775		86,775
408	Dispatch Consoles - Sonoma (2)	06CP-01-BASE	Radio, Base	N/A	HSGP-UASI	LE	Interoperable Communications Equipment	Both	No	Yes	No Hold Indicated	64,820		64,820
408	Helicopter Downlink - Santa Clara (1)	18AC-00-ACUP	Equipment and Upgrades, Aircraft, CBRNE	N/A	HSGP-UASI	LE	CBRNE Aviation Equipment	Both	Yes	Yes	Aviation or Watercraft	233,859		233,859
409	Radios - Santa Clara EMS	06CP-01-PORF	Radio, Portable	N/A	HSGP-UASI	LE	CBRNE Aviation Equipment	Both	No	No	No Hold Indicated	57,500		57,500
409	WebEOC Maintenance - San Benito (1)	04HW-01-INTW	Hardware, Computer, Interrelated	N/A	HSGP-UASI	EMG	CBRNE Aviation Equipment	Both	No	No	EOC	21,500		21,500
410	SBISS Data Warehouse equipment - Santa Clara (1)	13IT-00-DFSN	Data Fusion/Synthesis	N/A	HSGP-UASI	LE	Terrorism Incident Prevention Equipment	Both	Yes	No	No Hold Indicated	200,000		200,000
411	WebEOC Maintenance - SF DEM (1)	21GN-00-MAIN	Maintenance	N/A	HSGP-UASI	EMG	Authorized Equipment	Both	No	No	No Hold Indicated	87,800		87,800
411	Communication Equipment for Mobile Command Vehicle - SFPD (1)	21GN-00-CNST	Outstanding Services In Support of Equipment	N/A	HSGP-UASI	FS	Other Authorized Equipment	Both	Yes	No	No Hold Indicated	179,875		179,875
503	Telehandler 15K Wheeled Lift - Alameda (1)	18MH-00-BULK	Equipment, Bulk Material Handling	N/A	HSGP-UASI	FS	Other Authorized Equipment	Both	No	No	No Hold Indicated	140,329		140,329
503	Support Vehicle - Contra Costa (2)	12TR-00-MOVR	Mover, Prime, for Equipment/Water Trucks	N/A	HSGP-UASI	FS	Other Authorized Equipment	Both	No	No	No Hold Indicated	145,082		145,082
601	East Bay Supply Node Tools and Equipment - Oakland (25)	14SW-01-WALL	Equipment/Systems, Shoring	N/A	HSGP-UASI	FS	Physical Security Enhancement Equipment	Both	No	No	EHP	125,000		125,000
605	Towable Emergency Generator - Contra Costa (1)	10GE-00-GENR	Generators	N/A	HSGP-UASI	FS	Power	Both	No	No	No Hold Indicated	96,565		96,565
606	San Jose Mass Care DOC Tools and Equipment (100)	04HW-01-INTW	Hardware, Computer, Interrelated	N/A	HSGP-UASI	EMG	Information Technology	Both	No	No	EOC	56,696		56,696

CALIFORNIA GOVERNOR'S OFFICE OF EMERGENCY SERVICES (Cal OES)

TRAINING

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CFDA# HSGP 97.067

LEDGER TYPE: Initial Application

Today's Date: February 6, 2017

Bay Area UASI

Project Number	Direct/Subaward	Course Name	Funding Source	Discipline	Solution Area Sub-Category	Expenditure Category	Feedback Number	Training Activity	Total # Trainee(s)	Identified Host	EHP Approval Date	Part of a Procurement over 150k	Sole Source Involved	Budgeted Cost	Amount Approved Previous	APPROVAL: Cal OES ONLY	Date & Initials (Prog, REP):	REIMB Request #	Total Approved	Remaining Balance
																Amount This Request				
														1,852,000					-	1,852,000
101	Subaward	NCRIC Training Classes	HSGP-UASI	LE	Course Delivery and Evaluation	Consultant		Classroom	500	NCRIC		No	No	150,000						150,000
602	Subaward	Oakland Recovery Planner Protect	HSGP-UASI	EMG	Staff Expenses	Tuition		Classroom	1	Oakland		No	No	2,000						2,000
701	Subaward	Regional Training and Exercise - Alameda	HSGP-UASI	LE	Course Delivery and Evaluation	Consultant		Field-Based Attendee	1300	Alameda		No	No	1,700,000						1,700,000

1422

EXERCISE

Information on this report may be used for statistical purposes only. It is not to be used for financial reporting purposes.
 All amounts are in dollars and cents. All amounts are rounded to the nearest dollar. All amounts are in dollars.
 Warning: Do not use as a net amount. Amounts in the decimals will prompt error message.

CFDA #	HSGP 97.067
LEDGER TYPE:	Initial Application
Today's Date:	February 6, 2017

Bay Area UASI

Project Number	Direct/Subaward	Exercise Title	Funding Source	Discipline	Solution Area Sub-Category	Expenditure Category	EHP Approval Date	Date of Exercise	Exercise Activity	Identified Host	Date of APR Entered into HSEEP	Part of a Procurement over 150K	Sole Source Involved	Budgeted Cost	Amount Approved Previous	Amount This Request	REIMB Request #	Total Approved	Remaining Balance
														1,792,590					1,792,590
211	Subaward	Bay Area Preventive Rad Nuc Equipment Project	HSGP-UASI	HM	Design/Develop	Consultant			Workshop/Seminar	Bay Area Management Team		No	No	42,590					42,590
406	Subaward	Regional Broadband Project	HSGP-UASI	PSC	Design/Develop	Staff Salaries			Workshop/Seminar	Bay/RCS		No	No	50,000					50,000
701	Subaward	Urban Shield	HSGP-UASI	LE	Conduct/Evaluate	OT & Backfill			Full Scale Host	Alameda County		No	No	700,000					700,000
701	Subaward	Urban Shield	HSGP-UASI	LE	Conduct/Evaluate	Needs w/prior approval			Full Scale Host	Alameda County		No	No	100,000					100,000
701	Subaward	Urban Shield	HSGP-UASI	LE	Supplies/Materials/Production Costs	Materials & Supplies			Full Scale Host	Alameda County		No	No	900,000					900,000

1423

CALIFORNIA GOVERNOR'S OFFICE OF EMERGENCY SERVICES (Cal OES)

M&A

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CFDA #

HSGP 97.067

LEDGER TYPE:

Initial Application

Today's Date:

February 6, 2017

Bay Area UASI

Project Number	Activity	Funding Source	Discipline	Solution Area Sub-Category	Expenditure Category	Detail	Budgeted Cost	Amount Approved Previous	Approval: Cal OES ONLY	Date & Initials (Prog. REP.):	Total Approved	Remaining Balance
									Amount This Request	REIMB Request #		
							1,121,440	-	-		-	1,121,440
801	Management and Administration	HSGP-UASI	EMG	Grant Admin	Staff Salaries	Staffing	859,405					859,405
801	Management and Administration	HSGP-UASI	EMG	Grant Admin	Facility Costs	Staffing	200,000					200,000
801	Management and Administration	HSGP-UASI	EMG	Grant Admin	Supplies	Staffing	62,035					62,035

1424



Edwin M. Lee
Mayor

Department of Emergency Management
1011 Turk Street, San Francisco, CA 94102

Division of Emergency Communications
Phone: (415) 558-3800 Fax: (415) 558-3843

Division of Emergency Services
Phone: (415) 487-5000 Fax: (415) 487-5043



Anne Kronenberg
Executive Director

MEMORANDUM

To: Mawuli Tugbenyoh
From: Kristin Hogan
Date: October 30, 2017
Re: Resolution Approving the 2017 Urban Areas Security Initiative MOU

The Department of Emergency Management respectfully requests that the Mayor's Office sponsor and introduce the attached resolution to accept and expend the 2017 Urban Areas Security Initiative (UASI) grant.

The Bay Area UASI

San Francisco has served as both the Fiscal Agent and the Chair of the UASI organization since its inception in 2006. The UASI is currently governed by a 12-member Approval Authority that includes the following jurisdictions: City and County of San Francisco (2 members), City of Oakland, City of San Jose, and the counties of: Alameda, Santa Clara, Marin, San Mateo, Contra Costa, Sonoma, and Monterey, as well as a non-voting member from the California Office of Emergency Services. DEM Executive Director Anne Kronenberg serves as Chair, while SFFD Deputy Chief Ramona Williams is the other San Francisco representative.

Legislation for Approval

The proposed resolution seeks the Board of Supervisors' approval for the acceptance (retroactive) and expenditure of \$22,428,800 in funds from the Federal Department of Homeland Security (DHS) through the California Office of Emergency Services (Cal OES) to provide financial assistance to address the unique planning, equipment, training, exercise, and organizational needs of high-threat, high-density Urban Areas, and assist those areas in building an enhanced and sustainable capacity to prevent, protect against, respond to, and recover from natural or human caused disasters as well as threats and terrorism.

This grant was awarded to the Bay Area UASI from the Department of Homeland Security. It is a pass through from the California Office of Emergency Services. The focus of the funding is to provide financial assistance to address the unique planning, equipment, training, exercise, and organizational needs of high-threat, high-density Urban Areas, like the San Francisco Bay Area, and assist those areas in building an enhanced and sustainable capacity to prevent, protect against, respond to, and recover from disasters, threats and terrorism. San Francisco will continue to act as the fiscal agent for these funds.

Departments: Department of Emergency Management (DEM). Department will act as fiscal agent and expenditures are to benefit the Bay Area UASI which includes the three former separate UASI

[FY 17 UASI Accept and Expend]

cities: the City and County of San Francisco, the City of Oakland, and the City of San Jose, as well as the twelve contiguous Bay Area counties and the other Bay Area governmental jurisdictions within those counties.

The Bay Area UASI was established, in grant year FY2006, as a requirement of the Department of Homeland Security for regions to create a governance structure for the distribution of the Urban Areas Security Initiative grant funding.

The Bay Area UASI is lead by a grant funded general manager and staff consisting of employees from the cities and counties within the Bay Area region. Based on requirements of the grant, as well as recommendations of regional working groups and committees, grants are allocated through a regional hub process and under the policy direction of the Approval Authority, which consists of representatives of the Cities of San Jose, Oakland, and San Francisco, and the Counties of Alameda, Contra Costa, Marin, Monterey, Santa Clara, San Francisco, San Mateo, and Sonoma. The chair of the Approval Authority is the Executive Director of the San Francisco Department of Emergency Management.

As the fiscal agent, DEM would be authorized to accept and expend these grant funds on behalf of the Bay Area, and to receive grant reimbursements for expenses incurred on behalf of the region.

DEM is responsible for administering the grant for the Bay Area UASI, ensuring that the grant funds are spent according to the grant guidelines, and ensuring that each of the Bay Area counties and cities that may receive a portion of these grant funds adheres to the grant and financial guidelines.

Each sub-recipient county or city that participates in this grant will enter into a grant MOU with DEM that outlines their obligation under the grant allocation, including requirements for contracting and procurement, record keeping and reimbursement documentation, and adherence to federal grant assurances:

Amount: Grant allocation to the UASI in the amount of \$22,428,800 to be allocated to the above jurisdictions by agreement of the UASI Approval Authority which will act as the executive steering committee.

Grant Period: September 1, 2017 through May 31, 2020

Retroactivity: The Accept and Expend Legislation requests retroactive approval because the Federal Grant period commenced before the legislation was introduced. No grant funds will be encumbered or expended until the Board of Supervisors approves the Accept and Expend legislation.

Source of funds: U.S. Department of Homeland Security, through the California Office of Emergency Services. No match is required.

Indirect Costs: The proposed resolution waives indirect costs, because the grant program does not allow the charging of indirect costs.

Description: The proposed resolution authorizes the Department of Emergency Management to accept and expend \$22,428,800 in federal grant funding from the FY 2017 Homeland Security Grant Program (Award # 2017-

0083 OES # 075-95017), issued by the U.S. Department of Homeland Security (DHS) through the California Office of Emergency Services (Cal OES) and to continue the DHS and Cal OES approved Memoranda of Understanding (MOU) of 2006 through the updated 2017 MOU regarding the UASI mission, governance structure, responsibilities, reporting structure and financial arrangements, and establishing structures, processes and mechanisms to use in applying for, allocating and distributing grant funds to the UASI region. These grant expenditures will provide financial assistance to address the unique planning, equipment, training, exercise, organizational needs of high-threat, high-density Urban Areas, and assist those areas in building an enhanced and sustainable capacity to prevent, protect against, respond to, and recover from disasters, threats and terrorism.

The three original core cities of San Francisco, Oakland, and San Jose have been allocated \$1,000,000 each to fund planning, training, equipment, and exercises.

Budget:

The summary budget by activity for the subject grant is as follows:

- | | |
|---|-------------|
| (1) <u>Equipment:</u> | \$6,315,286 |
| Funds will be used for the purchase of equipment for first responders throughout the region such as: Software Network and Maintenance, Cyber Security Enhancement Equipment, Physical Protective Measures Equipment, Public Information and Warning Equipment, Operational Communications Equipment, 2 USAR support vehicles and other Logistical Support Equipment, Detection and Decontamination Equipment, a cache of USAR equipment, a helicopter downlink for Santa Clara, EOC equipment for Oakland, San Jose, and San Benito County, a telescoping boom, and a portable generator for regional fire communications center. There are three pieces of Controlled Equipment requested, a Tactical Intervention vehicle for San Mateo, a special response unit vehicle for Monterey, and 2 tactical armored Suburbans for the SFPD. | |
| (2) <u>Planning:</u> | \$4,480,164 |
| Of this amount, \$260,000 will be used for the hiring of contractors for the support of the West Bay Information Sharing Project, Contra Costa's updated manual and mobile application for a disaster medicine website project, and a Mass Care and Sheltering Needs Assessment and Strategy for the Bay Area. Additional funding will be used by the West Bay to update plans in San Mateo and support terrorism preparedness planning in Sonoma. Both the cities of Oakland and San Jose will continue funding multidisciplinary planning staff. Alameda County will continue funding planners for the regional Training and | |

Exercise program, DEM will also continue to fund a Local Joint Information System planner, a Disaster Debris Management Planner, a planner to update the Mass Care and Shelter Annex, a Critical Lifelines planner, and training and exercise planners.

(3) Training: \$1,852,000

Of this amount, \$1,850,000 is allocated to the hiring of consultants to conduct regional Terrorism Liaison Officer classes and regional Rescue Boat Operator Training, regional bomb squad classes, Hazmat training, Earthquake Management Training, Rescue system courses, tactical medicine courses, and cyber security classes. The balance of the funds is for tuition for attendance at a Recovery Planning class.

(4) Exercises: \$1,792,590

Of this amount, \$42,590 was allocated to planning for regional preventive radiological/nuclear workshops and seminars. The balance of the funds was for a regional broadband workshop/seminar and regional exercise planning, supplies, and the conduct of the Urban Shield exercise using HSEEP (Homeland Security Exercise and Evaluation Program) guidelines and requirements.

(5) Organization: \$6,867,320

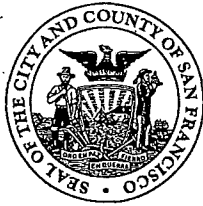
Of this amount, \$1,500,000 will be allocated for contractors to perform information analysis and for various project management of public/private partnership and critical infrastructure protection projects within the UASI Management Team. The balance of the amount represents salary and fringe costs of regional intelligence analysts that staff the Northern California Regional Intelligence Center (NCRIC) and project management within San Francisco, Oakland, Alameda, Contra Costa, the Bay Area Regional Interoperable Communications System, and the UASI Management Team.

(6) Management & Administration \$1,121,440


Management and Administration expenses include UASI grant administration staff, line item office expenses, City Attorney, office and equipment maintenance and leases. The amount budgeted reflects 5% of the cash grant, which is the maximum allowable under the guidelines.

Total Budget: \$22,428,800

OFFICE OF THE MAYOR
SAN FRANCISCO




EDWIN M. LEE

TO: Angela Calvillo, Clerk of the Board of Supervisors
FROM: *for* Mayor Edwin M. Lee 
RE: Accept and Expend Grant – FY 17 Urban Areas Security Initiative (UASI)
Program Grant - \$22,428,800
DATE: November 14, 2017

Attached for introduction to the Board of Supervisors is a resolution authorizing the Department of Emergency Management (DEM), on behalf of the City and County San Francisco, as the primary grantee of UASI funds for the Bay Area Urban Area and as the fiscal agent for the UASI Approval Authority, to retroactively accept and expend a Fiscal Year 2017 Urban Areas Security Initiative (UASI) Program grant in the amount of \$22,428,800 from the U.S. Department of Homeland Security through the California Office of Emergency Services.

I respectfully request that this item be calendared in Budget & Finance Committee on November 30th, 2017.

Should you have any questions, please contact Mawuli Tugbenyoh (415) 554-5168.

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BY 

Urban Shield 2017: Report Card



Stop Urban Shield Coalition
September 2017

Summary

As an annual SWAT training and weapons expo organized by the Alameda County Sheriff's Office (ACSO) and hosted in the Bay Area, Urban Shield has come under national scrutiny for its role in militarizing police forces, perpetuating racism and xenophobia, and squandering millions of dollars that could be spent on effective emergency response and community preparedness programs.

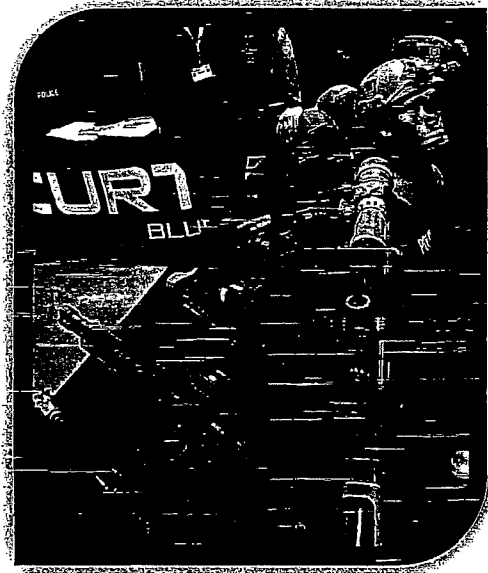
Members of the Stop Urban Shield Coalition sat on a time limited taskforce that was convened by the Alameda County Board of Supervisors (AC BOS) in January 2017 to assess the impacts of Urban Shield. The taskforce members were invited to observe Urban Shield 2017. As the Stop Urban Shield Coalition is primarily concerned with the impacts of Urban Shield on communities, members who observed Urban Shield 2017 provided their assessment and compiled this report.

This report card assesses five main areas of concern and ranks each with a grade based on how the areas were observed in Urban Shield 2017. The ranks are based on letter grades, with "A" denoting the most favorable and "F" the least favorable. The report card also assesses how Urban Shield has implemented a set of 12 Principles and Guidelines that were mandated by the AC BOS.

The findings are that Urban Shield dramatically fails in addressing three of the five concern areas: Militarization; Racism, Xenophobia, and Culture; and Surveillance. Additionally, Urban Shield is extremely poor in the remaining two areas of Financial Factors and De-escalation.

Observers also found that the ACSO seemingly willfully ignored the 12 Principles and Guidelines, as the Urban Shield weapons expo and training scenarios were in violation of the majority of the guidelines.

All images in this report card were taken by observers at Urban Shield 2017.



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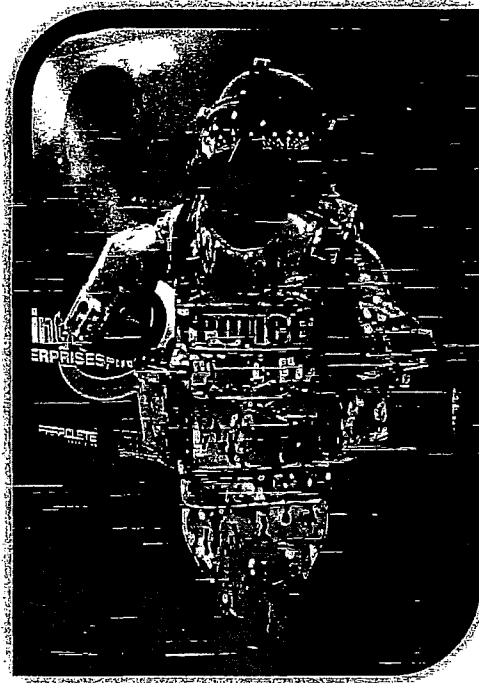
Inside Urban Shield 2017.....0

Conclusion2

Police Militarization

Grade: **F**

The foremost concern with Urban Shield has been that the scenarios, trainings, weaponry, and tactics used contribute to the increasing trend of police militarization. Despite claims from the ACSO that the event is geared toward training police officers, observations documented by Stop Urban Shield members show that both the weapons expo and exercises are entirely dominated by a militarized approach.



Observations from the Weapons Expo:

- Gun and surveillance booths dominated the vendor show. The weaponry was intimidating and reinforces a harmful model for emergency preparedness.
- Equipment was promoted with phrases like: "Military-grade" is "better," and with sales points that technology was developed at Fort Meade, Livermore, Los Alamos, etc.
- Sniper rifle raffle rewarded participants with military-style weaponry
- There was a "Special" on Glock guns for Urban Shield

Observations from the Training Scenarios:

- During a debrief of a scenario, one of the military personnel repeatedly stated that "our worlds are starting to collide" – military and police. Military participants regularly referenced experiences they had in Iraq and Afghanistan, telling police officers to be prepared for those kinds of situations, including dealing with Improvised Explosive Devices (IEDs) and guerrilla warfare.
- SWAT teams ambushed first on terrorist role players, who were patrolling a rural area.
- A Colombian colonel serving as an evaluator stated his preference to wanting police to have the same approach and capabilities as the military.
- One participant told observers that the types of trainings Urban Shield provides for SWAT are necessary because the "politically watered down trainings" they receive elsewhere are not sufficient.
- Military fatigues and army camouflage were ubiquitous throughout the trainings.

- Many participants – vendors, role players, evaluators, SWAT team members – are current or ex-military.
- The video at the start framed militarization as deep service, honor, protection and work that takes place shoulder to shoulder in their shared fight against evil.
- An FBI personnel serving as a trainer/evaluator repeatedly told SWAT officers that police "are the only ones who can stop this," and "you are the only ones who can help," referring to emergency situations, despite real-life incidents demonstrating that community members often are the quickest and decisive first responders.
- Urban Shield solicited volunteers to play passive victims who are "wounded, frightened bystanders, or disoriented people." In reality, bystanders typically become the most effective first responders,¹ but scenarios instead reinforced police as actors and everyone else as "disoriented."
- In at least one scenario (airplane bomb), SWAT treated victims (passengers) as potential hostiles, cuffing them before bringing them off the plane "just in case." The cuffing was done only by the Berkeley Police Department, but the scenario organizer thought this was fine, so long as they ultimately "neutralized" the shooter(s), as how SWAT teams carry out their work is up to protocol and practice of individual police units.
- Role of EMTs was minimal. In most of the scenarios observed, EMTs were absent. In one scenario (nightclub) they were "integrated" (i.e. brought in after SWAT team had entered first). SWAT team directed them where they wanted them to go.
- Real-life incidents on which scenarios were supposedly based were mostly in other countries (17 out of 29). It does not seem contextual to the US, and certainly not to the daily life and needs in our communities.

¹ Why Ordinary Citizens Are Acting As First Responders in Houston. *The Atlantic*.
<https://www.theatlantic.com/politics/archive/2017/08/ordinary-citizens-are-first-responders/538233/>

Racism, Xenophobia, and the Culture of Urban Shield

Grad

Both the Urban Shield trainings and weapons expo have come under intense criticism for the display and use of racist stereotyping and propaganda materials. Although a t-shirt vendor selling items with the offensive phrase “Black Rifles Matter” was barred from the expo after public outcry, observers noted that much of the expo and trainings were rooted in a deeply polarizing and fear-based mentality. The program and trainings are necessarily structured around a “nexus to terrorism” mandated by the federal government, which contribute to an anti-Arab and Islamophobic sentiment.



Observations from the Fair and Training Scenarios:

- A far-right, extremist militia organization known as the Oath Keepers participated in the Urban Shield fair, and was seen stationed under an official Alameda County Sheriff’s Office tent. The Southern Poverty Law Center describes the Oath Keepers as “one of the largest radical antigovernment groups in the U.S. today. While it claims only to be defending the Constitution, the entire organization is based on a set of baseless conspiracy theories about the federal government working to destroy the liberties of Americans.”²
- Urban Shield contracted Strategic Operations, Inc., which designs military combat role plays with racially derogatory and Islamophobic images, despite rejection of the contract by the Alameda County Board of Supervisors on August 1.³
- The “us versus them” and “good guys versus bad guys” terminology was pervasive.
- A military evaluator recently back from Afghanistan stated “you’re seeing here what we see there, it’s coming up over the border,” implying that immigrants crossing into the U.S. are akin to a military threat.
- All “victims” in aircraft scenario are white.
- Image of mentally ill in hospital scenario was heavily stereotyped.

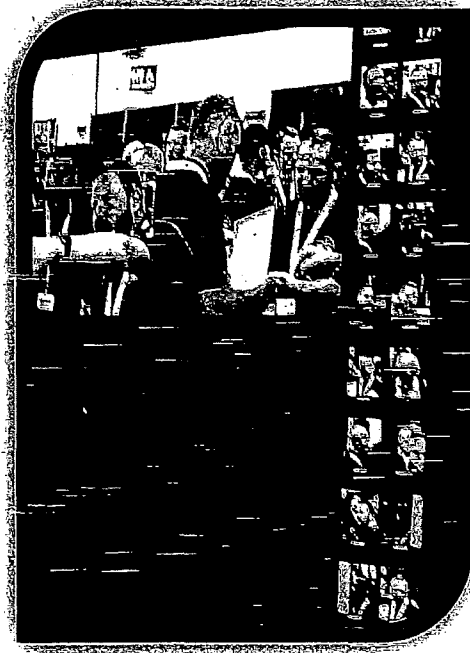
² Southern Poverty Law Center’s profile of the Oath Keepers. <https://www.splcenter.org/fighting-hate/extremist-files/group/oath-keepers>

³ <https://media-alliance.org/stopping-stops-urban-shield-vendor-vetoed-due-to-racist-stereotyping/>

Surveillance

Grade: **F**

A feature of Urban Shield has been the use and showcasing of highly intrusive surveillance technology. In January of 2017, the AC BOS passed a set of 12 Principles and Guidelines that aimed to mitigate the negative impacts of Urban Shield, with one guideline barring “surveillance training.” Despite this policy, Urban Shield continues to include both the use of surveillance technology, as well as surveillance training



Observations from the Weapons Expo:

- Dressed in military camouflage, California Highway Patrol accompanied a salesperson to test a motion detector that is placed on the outside of a building wall. It shows in red dots where the “targets” are inside of the building.
- Gemalto, a multinational security company, showcased facial recognition technology that will be piloted at Santa Rita Jail this year.

Observations from the Training Scenarios:

- Urban Shield featured a surveillance drone seminar that was explicitly a training. Police use of drones (i.e. for drug raids, not for search and rescue) was central to this seminar, which ended with a song: “Every step you take, every move you make, I’ll be watching you.”
- A Verizon “surveillance trailer” was used in three scenarios according to the vendor.
- Thin-floor camera on stick could be slid underneath door to see what’s happening in a room, before SWAT enters.
- The Community Emergency Response Team training involved a cell phone app by which neighborhood responders reported events that fed into a platform run by the Northern California Regional Intelligence Center (NCRIC), a local fusion center that has come under criticism for compiling massive databases of information gathered through surveillance and discriminatory reporting practices. Information compiled by NCRIC is shared with federal law enforcement agencies.

Financial Interests

Grade: **D**

The weapons expo overwhelmingly features military equipment and weaponry, exposing the shallowness of claims purporting Urban Shield to be concerned with disaster-preparedness. Despite the AC BOS barring the sale or transfer of firearms at the expo, the ACSO raffled off a sniper rifle, making the \$20 tickets available to anyone in attendance.



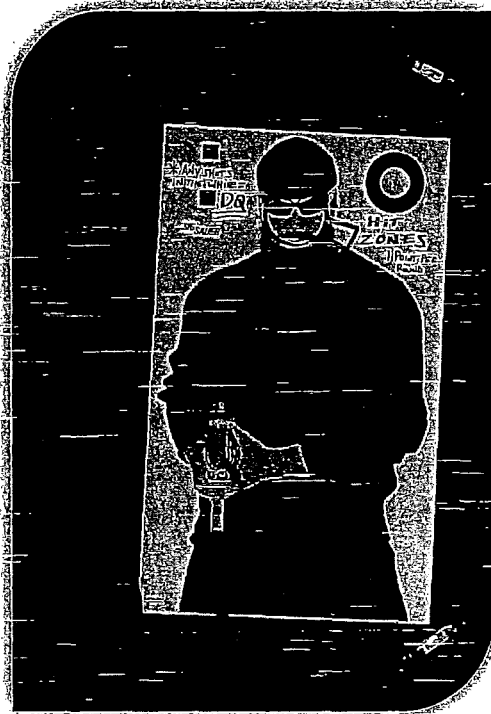
Observations from the Weapons Expo:

- At Axon booth: Observer: "You paid a lot for this booth." AXON: "ACSO is a big customer" Observer: "And you want to keep it that way." AXON: "That's all stuff that goes on behind the scenes."
- The main purpose of the vendor show is to market products for sale. The majority of the vendors observers spoke with were seeking to get their products into use during the scenarios, and follow up with police departments after the expo to make sales.
- One company had a tractor at vendor show, which was "technology in search of a purpose," according to the vendor representative.
- The trainings included Execushield, a group of mercenaries who provide armed security to corporate leaders in places like Mexico, Peru, and the Philippines.

De-escalation

Grade: **D**

With increased attention to police involved shootings across the U.S., many have condemned the “shoot first, ask questions later” approach of law enforcement that has led to serious injury and death. Officials engage situations with. For instance, a study of all killings by police officers in 2015 found that at least one in three involved the death of someone who showed signs of mental health issues.⁴ The American Public Health Association published a statement in November 2016 categorizing “law enforcement as a public health hazard,” and recommended approaches to a range of situations that utilize de-escalation while decreasing police contact. However, observers found that the trainings of Urban Shield, overwhelmingly and nearly exclusively, encourage police officers to “shoot first, ask questions later.”



Observations from the Training Scenarios:

- Of 36 SWAT scenarios, the Sheriff's Office claimed that four rewarded de-escalation. But de-escalation tactics were difficult to recognize in the two de-escalation scenarios that we saw.
- An evaluator stated that “it’s an automatic shoot” if a suspect approaches an officer.
- One U.S. based scenario was at Children's Hospital, based on a 2010 incident where a man ran into the hospital with a gun. In real life it was dealt with using non-lethal force.⁵ However the SWAT team was not given non-lethal force to use or any opportunities for de-

⁴ *Distraught People, Deadly Results*. The Washington Post, 2015.

http://www.washingtonpost.com/sf/investigative/2015/06/30/distraught-people-deadly-results/?utm_term=.dca4fa6eb449

⁵ <http://www.nbcbayarea.com/news/local/Gunman-Grabs-ER-Worker-at-Oakland-Childrens-Hospital-99621479.html>

escalation during the scenario. The only implied course of action was “shoot to neutralize” or “shoot to kill.”

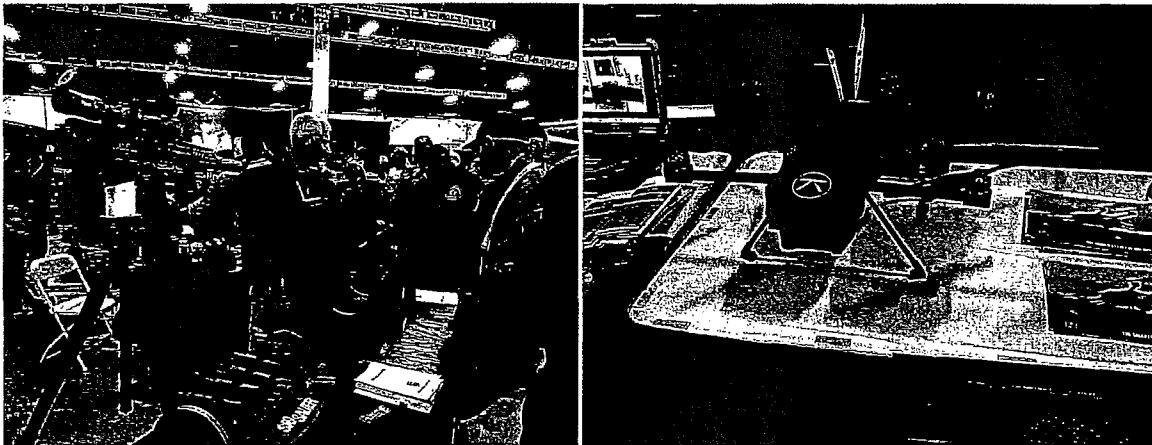
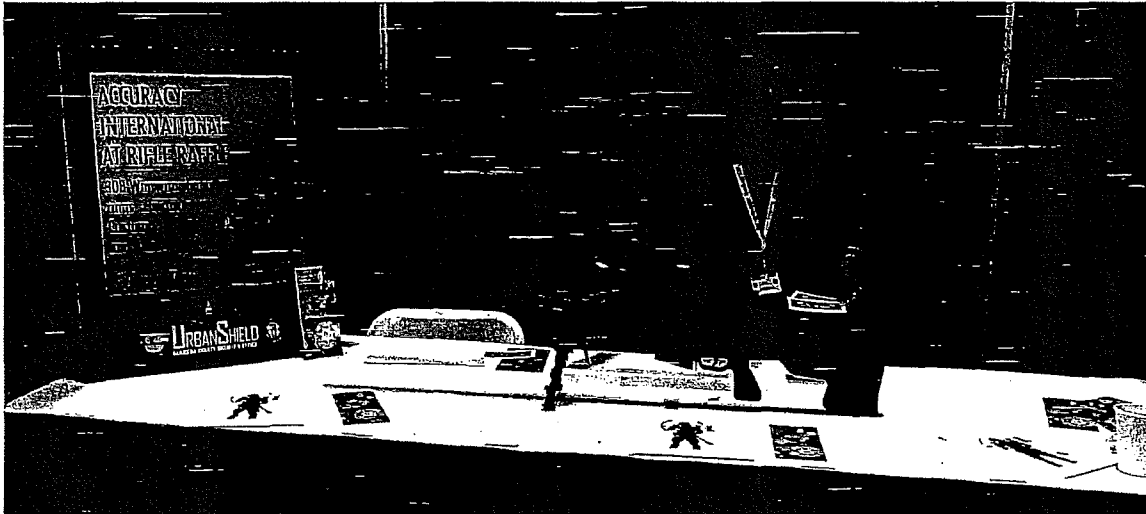
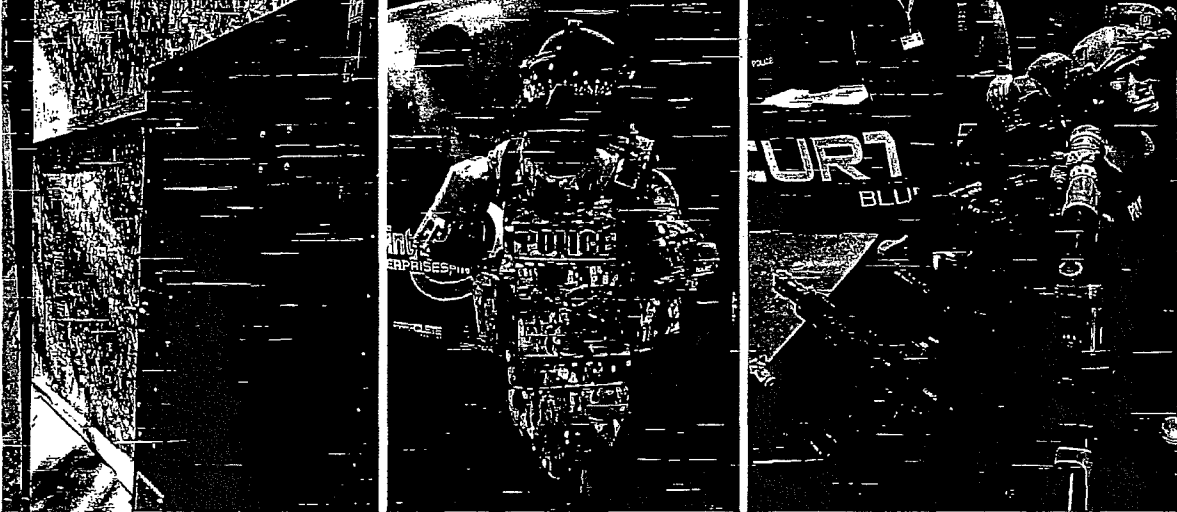
- It was clear that none of the scenarios were designed to practice or train for de-escalation.
- A baton vendor was marketing the batons as peacekeeping tools that limit legal liability for police. They had the capability for dangerous attachments, including blades.
- The competition score sheet that we saw does not reward survival of all parties in ANY scenario.
- “Suspect” role players in observed scenarios were ordered to obey whatever command they received, thus not testing de-escalation skills.
- No time in Urban Shield format to carry out de-escalation, with just 15-20 minutes of actual role play in each scenario. De-escalation is often a much longer process.
- No meaningful discussion or critical engagement in post-scenario debriefs, e.g. “what might you have done differently to result in no deaths.” Rather, most debriefs were versions of “good job!”

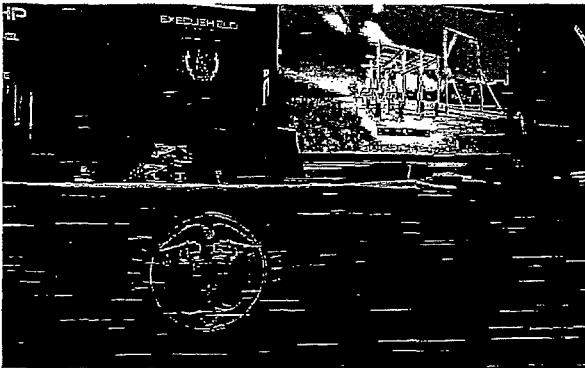
The 12 Principles and Guidelines

As a result of the increased controversy facing Alameda County for hosting Urban Shield, the Board of Supervisors unanimously passed a set of twelve guidelines for Urban Shield to follow. Although the Stop Urban Shield Coalition believes that the harms and negative impact of Urban Shield cannot be mitigated through implementation of these guidelines, observers noted that the Sheriff's Office is in non-compliance with the majority of the guidelines.

Expand community involvement and awareness	<ul style="list-style-type: none"> The far-right extremist militia, the Oath Keepers, were stationed in the Urban Shield Fair with the Sheriff's Office.
Urban Shield will be free from racist stereo-typing	<ul style="list-style-type: none"> The "terrorists" in at least one scenario were wearing scarves traditionally worn by people across many Arab and Muslim countries. Strategic Operations, Inc. was present at Urban Shield, despite the fact they were denied a contract with Urban Shield by the AC BOS because of their mannequins that promote racist, stereotyping images of Arabs, Muslims, and people of color as "terrorists" and "criminals."
Work to expand training the medical profession for critical incidents	<ul style="list-style-type: none"> Observers noted in the scenarios they saw that training for medical personnel was minimal, limited, and subject to the complete command and direction of SWAT and law enforcement.
Urban Shield will not include surveillance training	<ul style="list-style-type: none"> A surveillance drone training took place. Weapons expo booths featured surveillance equipment that was used in several SWAT exercise scenarios.
Continue to examine new technology and equipment	N/A
Urban Shield will not include crowd control training	<ul style="list-style-type: none"> No observed crowd control training this year
Continue to evaluate existing equipment	N/A
Urban Shield will exclude any and all vendors who display derogatory or racist messages in any form	<ul style="list-style-type: none"> All participants of the weapons expo were given a "Blue Lives Matter" pin Strategic Operation was present at Urban Shield, despite the fact they were denied a contract with Urban Shield by the AC BOS because of their mannequins that promoted racist, stereotyping images of Arabs, Muslims, and people of color as "terrorists" and "criminals."
Urban Shield will exclude the sale or transfer of any assault weapons and firearms	<ul style="list-style-type: none"> The ACSO raffled off a rifle at the weapons expo Weapons vendors continued to pursue sales of their products
Will exclude vendors displaying non-law enforcement related tactical uniforms and equipment	<ul style="list-style-type: none"> No "non-law enforcement" uniforms and equipment. However, observers noted that the nature of the weapons expo made it clear that promoting military-grade weaponry and equipment was the only goal, rather than promoting disaster response and preparedness.
Urban Shield will strive to maintain the finest first responder training possible	N/A
Exclude participation from countries with documented human rights abuses	<ul style="list-style-type: none"> This year included participation of observers and evaluators from Saudi Arabia, the Philippines, and Colombia – all countries with documented human rights abuses by their police/military.

Inside Urban Shield 2017

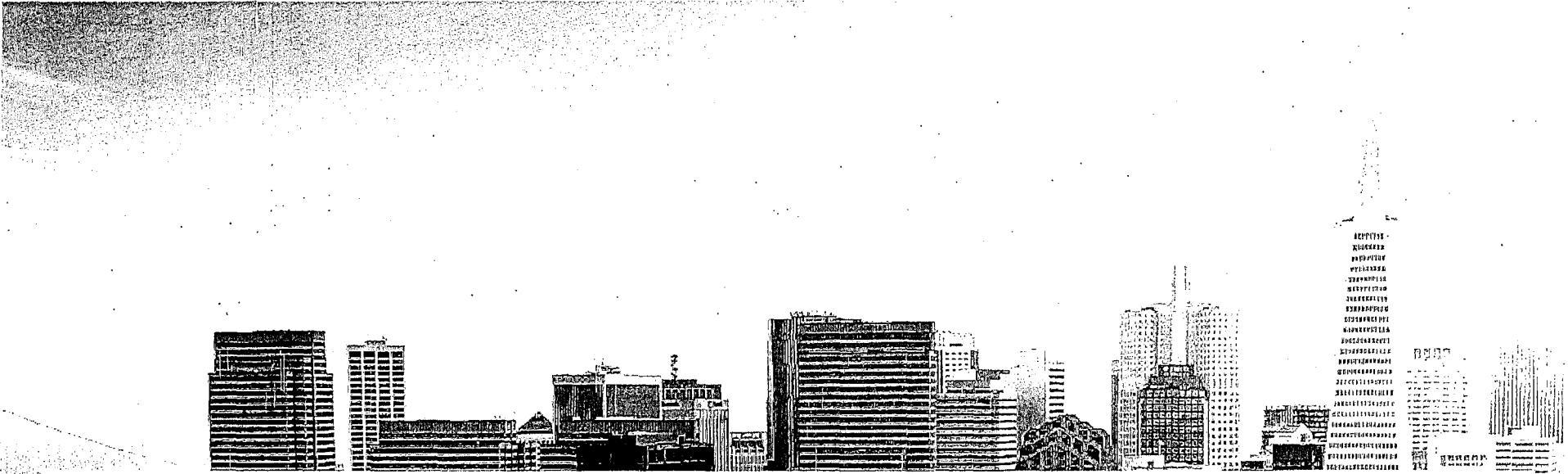




Conclusion

The following conclusions were made by observers:

- Urban Shield is fundamentally about “defeating the enemy.” This is primarily due to the federally mandated requirement that trainings and exercises of the program have a “nexus to terrorism.”
- Urban Shield is structurally unable to address concerns of police militarization, racism, and xenophobia, and is heavily steeped in a warfare culture.
- Though most blatant and egregious displays of racist propaganda have been removed (e.g. “Black Rifles Matter”), the program still uses racist and Islamophobic stereotypes.
- Except for some CERT training, community preparedness and disaster responses that are not based on a militarized threat were virtually nonexistent.
- The Alameda County Sheriff’s Office has failed to comply with Principles and Guidelines that were unanimously passed by the Alameda County Board of Supervisors; it is operating in bad faith.
- Lastly, observers concluded that while minor elements of Urban Shield can be modified to address concerns, it is impossible to reform Urban Shield to become beneficial for the communities of Alameda County.



**SF Department of Emergency Management
Governing Body Resolution to Accept and Expend
2017 Homeland Security & Emergency Preparedness Grants**

Presented by Michael Dayton, Deputy Director of Emergency Services



Background

- A resolution allowing the Department of Emergency Management to accept and expend \$22 million in emergency preparedness grants the San Francisco Bay Area.
- The Department of Emergency Management has received similar emergency preparedness funds since 2006.

Preparedness the Whole Community for Both Natural and Intentional Disasters

- **Preventing** acts of terrorism
- **Protecting** the whole community from all hazards
- **Mitigating** the impact of future disasters
- **Responding** quickly to save lives and reduce harm.
- **Recovering** from disasters in an efficient, effective and equitable way

Grant Funds in CCSF Primarily Used for Staff Positions

UASI (14)

- Emergency Services Coordinator, Resilience & Recovery Project Manager, Emergency Services Assistant, General Manager, Assistant General Manager, Contract Specialist, Regional Grants Manager, Grants Specialist (2), Regional Project Manager (3), Chief Financial Officer, Grants Accountant

DEM (13)

- Lead Exercise Planner, Exercise Planner, Resilience & Recovery Manager, External Affairs Associate, Mass Care & Shelter Planner, Emergency Planner (2), Training Coordinator, Special Events Coordinator, Response Operations Planner, Operations Coordinator, Operations Planner, Department Liaison to NCRIC

GSA (3)

- Neighborhood Hub Planner, Logistics & Mitigation Security Planner, Recovery Support Specialist.

SFPD (5)

- Bay Area UASI Project Manager/Captain, Homeland Security Unit Captain, Homeland Security Unit Analyst, Alert Coordinator, NCRIC Liaison

SFFD (3)

- Assistant Deputy Chief Homeland Security Division, Local Energy Assurance Plan Assistant Plan Manager, Department Liaison to NCRIC

SHF (1)

- Department Liaison to NCRIC

Grant funded positions are regional and national resources

- These grants have supported the deployment of more than 200 of our City and County family to help fight fires, assist with law enforcement activities, work in EOCs, local assistance centers, inspect buildings, manage shelters and assist in economic recovery activities.
- These deployments include responding to numerous catastrophic emergencies in austere environments including the North Bay Fires and the Hurricanes Irma and Maria in the U.S. Virgin Islands.

Collaboration with the Board

- DEM Executive Director served on the Alameda County Board of Supervisors Urban Shield Task Force
- Documented commitment to training and exercises dedicated to prioritized disaster and emergency preparedness

7 WHEREAS, San Francisco's participation in UASI allows it to encourage emergency
8 management and first responder trainings and exercises (including any such trainings and
9 exercises conducted in San Francisco) to prioritize scenarios that integrate elements
10 supporting disaster preparedness; and

11 WHEREAS, The Board of Supervisors encourages City departments to ensure that
12 City employees, in their official capacity, do not attend vendor shows that include military-
13 grade weaponry; and

Urban Areas Security Initiative MOU

- MOU allows San Francisco to serve as fiscal agent for the Bay Area region
- Allows UASI Management Team to continue critical regional projects
- CCSF Board of Supervisors has approved a similar MOU on four separate occasions.

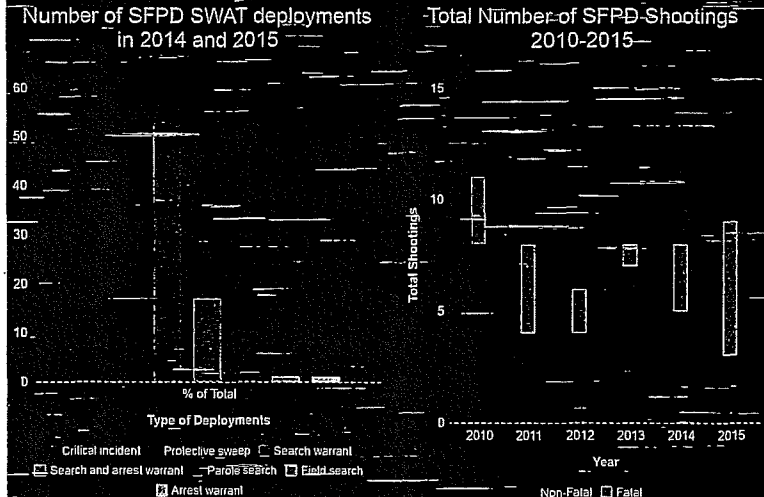
San Francisco Can End Urban Shield

Urban Shield is a militarized policing program that SFPD participates in annually and San Francisco fiscally sponsors.

Impacts of Urban Shield on SF Policing

According to documents obtained by FOIA requests, SF SWAT was deployed 93 times from 2014-2015. 72% of the time SF SWAT is deployed for serving search, arrest and parole warrants rather than situations requiring specialized tactical assistance.

Since 2010, SFPD has shot 50 people, 19 fatally. Of those shootings, 60% involved people with mental health problems or who were acting erratically at the time of the incident, according to The SF Chronicle.



The SF Sheriff's Office obtained more than \$74,000 worth of training weapons and other SWAT equipment from SB Tactical in June 2016. SB Tactical was a vendor at Urban Shield in 2014 and 2015.

The SFPD's racist texts messages are part and parcel of Urban Shield's ideologies, language and practices.

Focus on Alternatives to Militarized Policing

The SF Board of Supervisors plays an important role in determining the nature, form, and implementation of the region's emergency preparedness. Shifting disaster preparedness priorities toward community strength and resilience and away from war games and militarization is an important way to demonstrate a commitment to shoring up preparedness without making the city and county's communities vulnerable.



Mental Health Services

It's estimated that SF needs \$100+ million dollars to address increased need for mental health services.



Affordable Housing

In 2017, the median price to rent a single room in San Francisco was \$1,350.



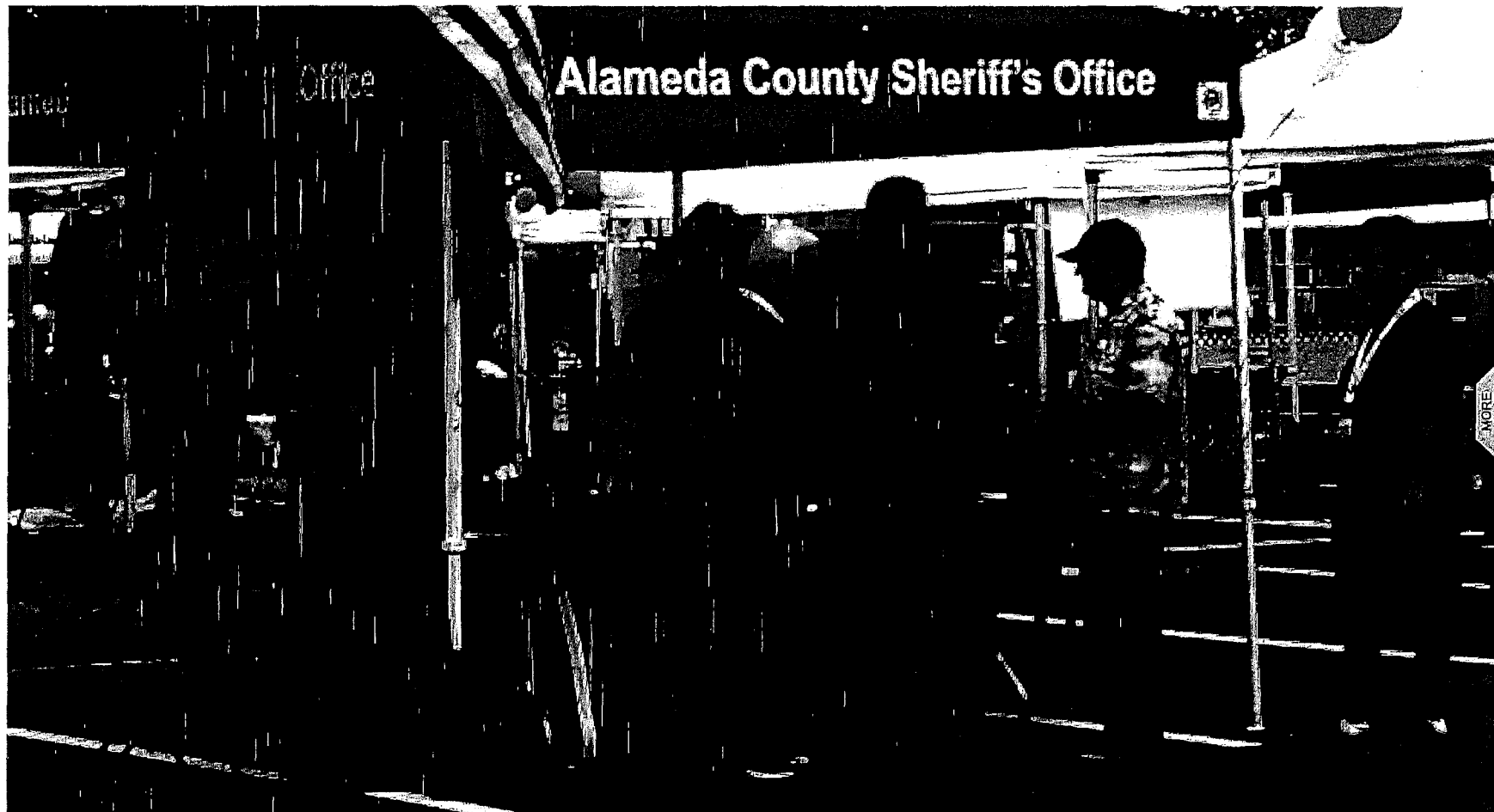
Earthquake Preparedness

72% likelihood that the San Francisco Bay Area will suffer a major earthquake in the next 25 years.

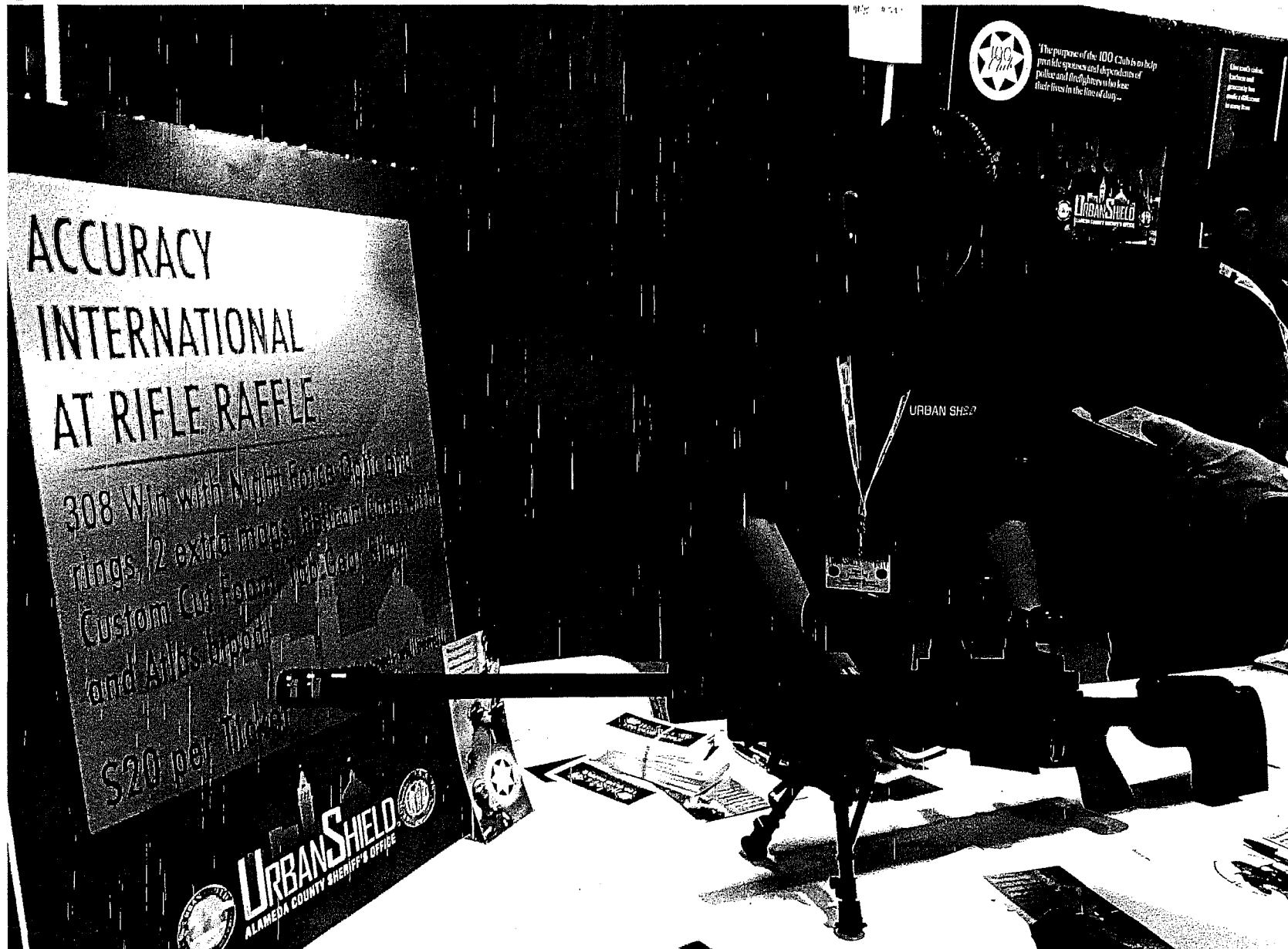
SF doesn't need more training in militarized policing!

SF serves as the fiscal agent for Bay Area UASI which means that SF receives all the money from the federal government and then distributes it, ultimately allowing Urban Shield to take place. SF Board of Supervisors has the power to stop this. Demand SF Board of Supervisors use their power to prohibit San Francisco City and County funds to be used for participation in Urban Shield and other violent police militarization programs. Instead, let's recommit to community based safety and emergency preparedness.

www.stopurbanshield.org



At the Urban Shield 'Community Fair' in San Leandro, the Sheriff's Office hosted the extreme rightwing group "Oath Keepers".



A high-powered sniper rifle was raffled at the Urban Shield 2017 vendor show.



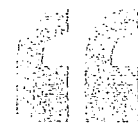
"Mile High Shooting Accessories" was one of many gun dealers present at the 2017 Urban Shield vendor show.



COMPANY OVERVIEW & REGIONAL FOOTPRINT

OVER 33 YEARS OF CORRECTIONAL MEDICAL AND MENTAL HEALTHCARE

Correctional Medical Group Companies began in October 1983 as CFMG, the first west coast based, privately owned company designed to provide quality medical, mental health and dental care for county correctional facilities. Over the past three decades we have not only become the largest private provider of correctional healthcare services in California, but also have established ourselves as a leading national provider employing more than 2,000 professionals, serving 57 counties and 100 facilities in 8 states, caring for more than 25,000 inmates.



It is clear to me, as well as members of our staff, that you and your company have become an integral part of our family."

Richard T. Lucia
Undersheriff
Alameda County, CA

Handout at Urban Shield Vendor Show



OUR STORY

In the beginning our founders were working in a local hospital treating former, or soon to be inmates at the local jail. In time, the founders went to the jail and said, "Our patients are your patients. Let's work together to figure out how to best treat

these people." From these first compassionate and passionate conversations, one facility at a time, grew what is today a thriving yet personal healthcare provider that maintains a "patient first" philosophy as it treats thousands of inmates across the country.

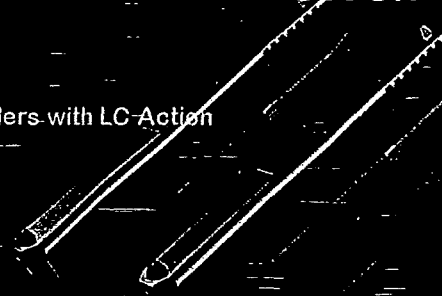


GLOCK SPECIALS FOR URBAN SHIELD



Glock Gen5


Place your orders with LC-Action



- Gen-5 G17 & G19
- Glock Marksman Barrel
- nDLC Finish
- Flared Mag-Well
- No-Finger-Grooves
- Ambidextrous Slide Stop Levers
- No Locking Block Pin
- De-horned Slide Nose
- Enhanced Trigger Spring Assembly Design
- Orange Magazine Follower
- Re-Designed Trigger Mechanism/Housing
- Frame Re-design Under Trigger Guard
- Re-designed Firing Pin & Firing Pin Safety

Glock .45 Models, including:

- Gen-4 G21, Gen-4 G30, G36, *All New G30s

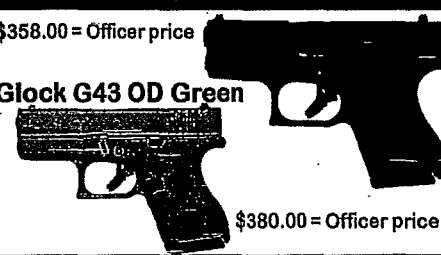


\$464.20 = Officer price
\$417.00 = Agency

Glock 43 9mm

\$358.00 = Officer price


Glock G43 OD Green



\$380.00 = Officer price

Glock STD 9mm & .40 Models, including

Gen-4 G17, G19, G22, G23, G26 & G27



\$398.20 = Officer price
\$357.00 = Agency

Modular Optic System Tactical Pistols

New Glock Gen4 MOS

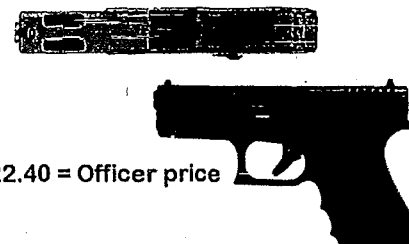
AVAILABLE MODELS

- G34 = 9MM
- G35 = .40
- G40 = 10MM
- G41 = .45



\$558.50 = Officer price
Optics sold separately

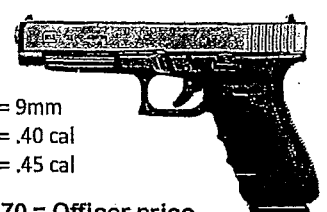
Glock 9mm Gen4 Compensated



\$422.40 = Officer price

Glock G17C or G19C Gen4 COMPENSATED pistols with Fixed sights & three mags.
**** Special, one time production run ****

Glock Tactical Models



- G34 = 9mm
- G35 = .40 cal
- G41 = .45 cal

\$480.70 = Officer price

Glock G17 & 19 with Front Serrated Slide


Special SALE

\$470.00 = Officer price
With Nightsights



Includes steel nightsights, XSS extended slide stop lever, XMC extended magazine catch & three mags.
**** Special, one time production run ****

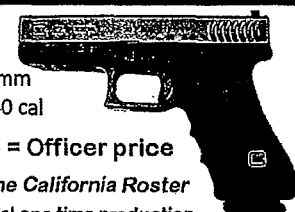
Glock Gen4 MOS



- G17 MOS 9mm Full Size = \$477.40
- G19 MOS 9mm Compact = \$477.40
- G34 MOS 9mm Tactical Long Slide = \$558.50
- G35 MOS .40 Tactical Long Slide = \$558.50
- G40 MOS .10mm Tactical Long Slide = \$558.50
- G40 MOS .45 Tactical Long Slide = \$558.50

Optics sold separately


Glock RTF2



- G17 = 9mm
- G22 = .40 cal

\$399.00 = Officer price
On the California Roster
****Special one time production while supplies last****

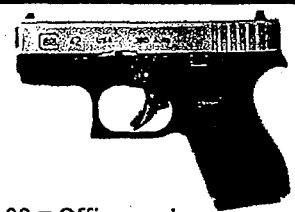
Glock OD Green 9mm



- G17 Gen3
- G17 Gen4
- G19 Gen3
- G19 Gen4

\$398.20 = Officer price

Glock G42 .380



\$319.00 = Officer price

LC ACTION POLICE SUPPLY

1088 N 1ST STREET • SAN JOSE CA 95112

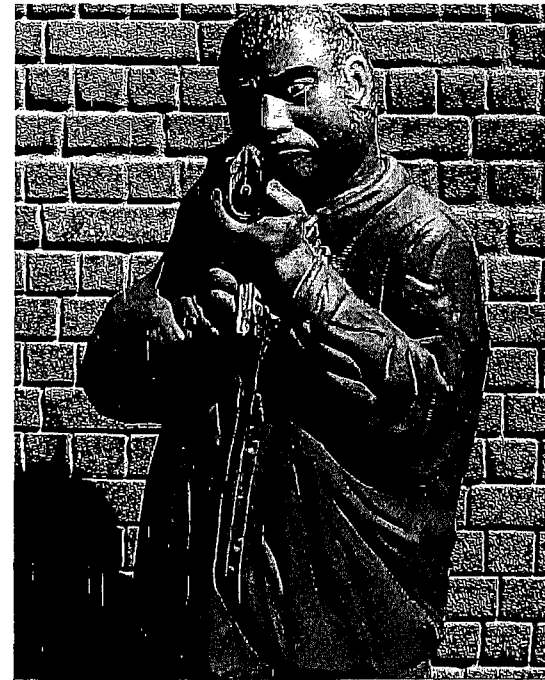
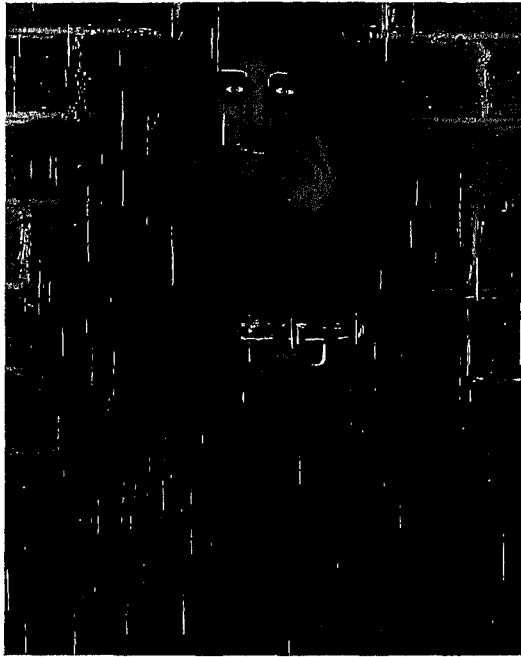
E-MAIL: Sales@lcaction.com or Call 408-294-2677

Add \$57.00 for Glock Night Sights for all models

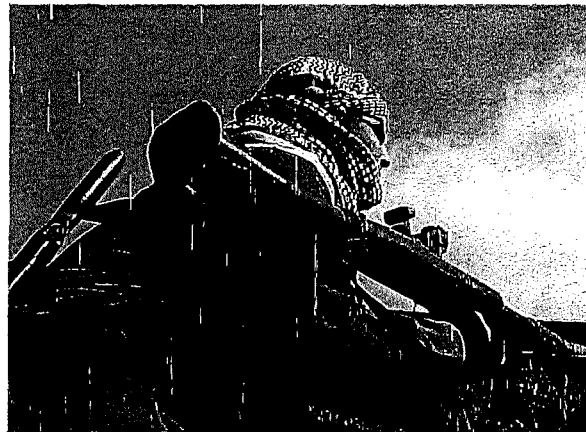
Prices subject to change. Expires 10/15/17. Sales tax, shipping and registration fees may apply. See website for additional information: www.lcaction.com



Those playing roles of terrorists in Urban Shield 2017 scenario wore kuffiyehs, an indicator that they were Arabic.



Human figure targets from Strategic Operations, Inc. web site for "Hyper-realistic" training. Contract with Strategic Operations, Inc. was cancelled by Alameda Co. Board of Supervisors because it violated guideline against use of racist stereotypes.



From: Board of Supervisors, (BOS)
Sent: Friday, December 01, 2017 10:08 AM
To: BOS-Supervisors; Young, Victor
Subject: FW: FULL SUPPORT FOR URBAN SHIELD 2018
Attachments: US 2017 letter.docx; Urban Shield Notes Intro Final1 SigsT.docx; Urban Shield MCI Training Scenario 2016 Final1.docx

Importance: High

From: Arnie [mailto:aspanjers@comcast.net]
Sent: Wednesday, November 29, 2017 10:00 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: sunslin@gmail.com
Subject: FULL SUPPORT FOR URBAN SHIELD 2018
Importance: High

Dear Sandra Lee Fewer, Mark Farrell, Aaron Peskin, Katy Tang, London Breed, Jane Kim, Norman Yee and Jeff Sheehy,

As a long time Bay Area resident, current property owner in San Francisco, and **retired Emergency Physician, I am strongly in favor of continuing Urban Shield for 2018 and beyond.** I am presently at the National Healthcare Coalition Preparedness Conference in San Diego and will be unable to attend your session.

Having participated in Urban Shield for the last 4 years I have experienced first-hand the benefits of the training exercises. **The 2017 Exercise featured a response (to a simulated night club shooting)** by many healthcare providers in which we set up a Mobile Field Hospital near the USS Hornet in Alameda.

Also, since I have limited time to express my support for this valuable Urban Shield training, I am attaching 3 documents.

Attached are:

1. A current letter from one of my colleagues, with which I am in full agreement.
2. A 2016 letter from myself and previous Urban Shield participants to the Alameda County Board of Supervisors.
3. A description of the Urban Shield Scenario from 2016 to the Alameda County Board of Supervisors.

Please feel free to contact me for further information or endorsement.

Sincerely,

Arnold Spanjers MD
925 719-7207

Sent from Mail for Windows 10

To whom it may concern,

In light of the recent tragedy in Las Vegas and continued threats of both man made and natural disasters, the importance of readiness for mass casualty events cannot be understated. The high fidelity disaster simulation exercise that is Urban Shield prepares our first responders, law enforcement entities and area hospitals (both trauma and non trauma centers) for this response. It is an exercise that very closely replicates real life in comparison with other training exercises across the country. It is thus a real life sandbox for us to practice our disaster response plans.

Because this is a multidisciplinary training exercise, hospitals from all over the Bay Area are able to interface and collaborate with EMS and Law Enforcement. As a result, improved communications and the ability to test out mass casualty mitigation strategies will make our response more efficient. This will translate into a response that is planned and practiced rather than reactive, thereby saving more lives in the communities in which we live.

The hospital response segment of Urban Shield continues to grow and has allowed us to share best practices with each other. By becoming familiar with each other's processes, this will help us be more effective in identifying ways to provide mutual aid to other facilities should a mass casualty event occur. Urban Shield also offers the unique opportunity for front line providers to see what each branch encounters in responding to such events.

Now more than ever, it is important to continue support Urban Shield for the valuable training it provides our first responders and front line staff.

Sincerely,

Sun Lin MD
Emergency Department Physician
Alameda County

Dear Alameda County Board of Supervisors Haggerty, Valle, Chan, Miley and Carson,

Subject: Ardent Support for Urban Shield (US) by Members of the Medical Community

From: Physicians, Nurses, Paramedics, EMTs, ED Staff, OR technicians and other Medical Providers **who have participated in Urban Shield exercise(s)/training**

This letter is sent to you to encourage the continued support and funding by Alameda County of the Urban Shield program. As members of the community who share the responsibility of providing immediate assistance and care to victims of terrorist attacks and other disasters, whether man-made or natural, we have seen the benefits that this program provides to insure the safety and welfare of our community. As annual participants in the Urban Shield exercises/training events who have seen first-hand the value of this type of interaction, we are grateful for the County's past support and funding of this potentially life-saving project and urge continued support and funding for this program.

Background: Urban Shield is a unique, one-of-a-kind, progressive training exercise that allows Law Enforcement, EMS and Medical Practitioners to learn, train and work together. It combines Law Enforcement (LE) training/competitions/activities with life-saving education for LE, EMS and hospital medical personnel.

2016 celebrated Urban Shield's Ten Year Anniversary and serves as a model for similar exercises in other parts of the country.

Due to changes in terrorist/perpetrator tactics over the years, Urban Shield's training and emphasis have undergone an evolution to meet the ever-changing and challenging demands.

The developing theme of "Stop the Killing; Stop the Dying" describes a paradigm shift promoted by EMS cooperation with LE.

Purpose/Need: Unfortunately, man-made disasters such as Mass Shootings, Terrorist Events, Bombings are becoming more frequent. In addition, we face the risk of Natural Disasters including the increasing probability of a major Earthquake in the SF Bay Area.

Correction of Misconception: The overarching Goals and Objectives of Urban Shield are to achieve the best outcome for the victims of these events under extremely taxing circumstances and have nothing to do with the militarization of our law enforcement professionals. In addition, Urban Shield promotes the protection of medical providers, teamwork, understanding and delivery of life-saving care in dangerous, unpredictable situations.

Urban Shield Benefits:

- Concepts adaptable to All-Hazard situations (e.g. earthquakes, fires, pipeline explosions, air crashes, etc.)
- Training which empowers first responders to begin life-saving interventions until the rest of the medical system is mobilized
- Excellent realistic training for catastrophic trauma, something medical providers are not exposed to every day
- Links LE, EMS, Hospitals with other disciplines; completes the “chain” of care
- Provides an opportunity to experience others’ environments
- Promotes understanding, cooperation and coordination of efforts
- Provides invaluable “hands-on” training/education

Corollary/Downside: If not continued/funded all of the above benefits, advantages, values will be lost. Our community will be less prepared when any such Hazard occurs.

Thank you for your kind and thoughtful consideration and support in continuing the funding for Urban Shield. Please feel free to contact us for any additional information or testimony.

Attached is a summary of the activities during the 2016 event.

Sincerely,

Arnie Spanjers MD
Emergency Physician, Alameda County

Sun Lin MD
Emergency Physician, Alameda County

Mark Tanaka MD
Emergency Physician, Alameda County

Diana Matthews RN
Emergency Dept. Nurse, Alameda County

Aaron Goldfarb DO Physician
Emergency Physician, Alameda County

Shirley M. Young RN, MS
Marin County Medical Reserve Corps

Dina Zugar RN
Emergency Dept. Nurse, Alameda County

Brenda S. Maron RN
Emergency Dept. Nurse

Wayne Musgrove RN, BSN, CCRN
ICU Nurse, San Jose

Andrew Hong EMT
Alameda County

Michael J. Esteban MD
Hospitalist

Daniel Berger EMT.

Leslie Nguyen
Student Nurse

Christopher Wan MD
Emergency Physician, Alameda County

Cindy Carrol RN, MSN
Emergency Dept. Nurse, Santa Clara

Allan Kamara RN
Emergency Dept. Nurse, Santa Clara

Mike Jacobs EMT, MBA
Alameda County

Mark Nepomnyshchi RN
Emergency Dept. Nurse, Santa Clara

Alex Katz MD
Emergency Physician, Alameda County

Marta Olvera RN
Emergency Dept. Nurse, Santa Clara

Jenny C. Mendenhall BSN RN CHSE CNOR
Clinical Practice Consultant Perioperative Svcs

Steven DeFord MD FACEP FAWM
Emergency Physician, Alameda County

Lisa Hung DO
Emergency Physician, San Jose

Michelle Heckle
Emergency Manager UCSF

Kevin Norberg RN BSN
Care Manager

Corrine Johnson RN
Care Manager, Quality Liaison

Jose Cajanding RN

Chris Winstead-Derlega MD MPH
Emergency Medicine Resident

EMAIL COMMENTS

Hi Dr. Spangers,

Yes, I agree with the contents of the letter, and certainly want Urban Shield to continue. Thank you for including me.

Kevin Norberg RN BSN
Care Manager

I've worked Urban Shield multiple times over the past few years, and I have found it to be invaluable training to allow first responders to better serve our communities. The scenarios train first responders to protect our communities from and respond to terrorist and other uncommon, but high-impact threats. There is nothing in this training about response to civil protest and nonviolent activism.

Steven DeFord, MD
Member of the American College of Emergency Physicians
Fellow of the Academy of Wilderness Medicine

Dr. Spanjers

I am a local Emergency Medicine resident, who participated in the 2016 urban shield. I thoroughly enjoyed this unique opportunity and learned valuable experiences that are so unique to the urban shield experience in regards to disaster/MCI planning and training. Thank so.

Chris Winstead-Derlega MD MPH PGY1

Jennifer Cheng DO
Emergency Physician
Alameda County

Drew Baker MD
Emergency Physician, Alameda County

Robert Fan MD
Emergency Physician, Alameda County

Randall Rentschler RN, BA, CNOR, CSSM
Level II Trauma Center

Ron Shuman EMT-P
Alameda County

E-MAIL COMMENTS

To whom it may concern. I agree strongly that the continuation of Urban Shield is paramount. As a nurse it helps me to understand and support MCI (multi-casualty incidents) and understand the

resource need and the time management challenges that only practice provides. It is not if one of these scenarios will occur, it is when.

Respectfully submitted,

Randall Rentschler RN, BA, CNOR, CSSM

Urban Shield MCI Training Scenario 2016



This year's scenario was a **Mass Casualty Incident (MCI)** based on a **building explosion** with elements of the Oklahoma City (Alfred P. Murrah Federal Building; 1995) and Boston Marathon (2013) bombings.

Staged at the Alameda County Fire Training Center in San Leandro, the scene included large numbers of trauma victims portrayed by live volunteers in Hollywood-style makeup and supplemented with manikins.

Educational aspects of the triage and treatment of blast casualties including crush injuries and traumatic amputations were presented. Participants practiced the management of massive hemorrhage with the use of pressure dressings, hemostatic agents and tourniquets.

Urban Search and Rescue (USAR) Team simulation of rescue and hand-off of "victims" to the EMS personnel and subsequent treatment by EMTs, Paramedics, Nurses, PAs, NPs, Physicians, etc. were initiated.

The following elements were included:

- Immediate Triage with Life-Saving Interventions
- Field Treatment
- Secondary Triage
- Communications
- Exchange of Field Information
- Ambulance Strike Team Deployment (using actual transport units)
- Activation of the Hospital Incident Command System (HICS) for Management in Hospital Setting
- Reception and Treatment of Casualties by Mobile Field Hospital Personnel

These activities, supplemented with the above-mentioned training and joint debriefings, allowed medical personnel to interface with other disciplines; giving them a chance to work in the others' environments.

The scenarios were repeated multiple times, allowing participants to switch roles and experience different aspects of the response.

As a result, average medical personnel, not often exposed to these types of situations/injuries, received valuable training and insight, which promotes understanding, coordination and cooperation in the event of a disaster.

Note: The Scenarios for **Urban Shield** vary from year to year.

In **2015** the EMS/LE/Medical Scenarios were staged at a decommissioned/retired hospital in Hayward, which included a hostage takeover of the ER, terrorist bombing in the parking lot and a Mass Casualty Incident.

In **2014** the setting was at Las Positas College in the school theater and on campus grounds.



