

File No. 150175

Committee Item No. 2

Board Item No. 12

### COMMITTEE/BOARD OF SUPERVISORS

#### AGENDA PACKET CONTENTS LIST

Committee: Government Audit and Oversight Date May 21, 2015

Board of Supervisors Meeting Date JUNE 9, 2015

**Cmte Board**

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| <input type="checkbox"/>            | <input type="checkbox"/>            | Motion                                       |
| <input type="checkbox"/>            | <input type="checkbox"/>            | Resolution                                   |
| <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | Ordinance                                    |
| <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | Legislative Digest                           |
| <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | Budget and Legislative Analyst Report        |
| <input type="checkbox"/>            | <input type="checkbox"/>            | Youth Commission Report                      |
| <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | Introduction Form                            |
| <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | Department/Agency Cover Letter and/or Report |
| <input type="checkbox"/>            | <input type="checkbox"/>            | MOU  |
| <input type="checkbox"/>            | <input type="checkbox"/>            | Grant Information Form                       |
| <input type="checkbox"/>            | <input type="checkbox"/>            | Grant Budget                                 |
| <input type="checkbox"/>            | <input type="checkbox"/>            | Subcontract Budget                           |
| <input type="checkbox"/>            | <input type="checkbox"/>            | Contract/Agreement                           |
| <input type="checkbox"/>            | <input type="checkbox"/>            | Form 126 – Ethics Commission                 |
| <input type="checkbox"/>            | <input type="checkbox"/>            | Award Letter                                 |
| <input type="checkbox"/>            | <input type="checkbox"/>            | Application                                  |
| <input type="checkbox"/>            | <input type="checkbox"/>            | Public Correspondence                        |

**OTHER (Use back side if additional space is needed)**

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|-------------------------------------|-------------------------------------|--|
| <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <u>Public Works Memo - 02/13/2015</u>                  |
| <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <u>Referral FYI - 03/04/2015</u>                       |
| <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <u>Public Works Memo (for Substitute) - 03/13/2015</u> |
| <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <u>Re-Referral FYI - 03/30/2015</u>                    |
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <u>CONTROLLER'S PRESENTATION - 5/21/2015</u>           |
| <input type="checkbox"/>            | <input type="checkbox"/>            |  |

Completed by: Erica Major Date May 14, 2015  
Completed by: [Signature] Date MAY 28, 2015

1 [Administrative Code - Chapter 6 Public Works Contracting]

2  
3 **Ordinance amending the Administrative Code to comprehensively revise Chapter 6**  
4 **(Public Works Contracting Policies and Procedures) to: 1) increase the Threshold**  
5 **Amount from \$400,000 to \$600,000; 2) authorize sole source contracts under certain**  
6 **conditions; 3) allow procurement of public works construction contracts under \$10,000**  
7 **with no competitive solicitation; 4) increase the amount of emergency work a department**  
8 **may authorize without Board of Supervisors approval from \$250,000 to \$600,000 by linking it**  
9 **to the Threshold Amount; 5) increase the amount of time allowed to issue a task order**  
10 **from three to four years, increase the limit of the amount of a task order from \$400,000**  
11 **to \$600,000 by linking it to the Threshold Amount, allow subcontractors to be listed at**  
12 **time of bid or at time of issuance of a task order, and allow for performance and**  
13 **payment bonds to incrementally increase throughout the term of the contracts for Job**  
14 **Order Contracts and as-needed contracts; 6) authorize execution of master as-needed**  
15 **construction contracts and master as-needed inspection, maintenance and repair**  
16 **contracts of equipment and systems on an if-and-as-needed basis; 7) increase the**  
17 **limit of the amount of a task order from \$400,000 to \$600,000 by linking it to the**  
18 **Threshold Amount in master as-needed contracts on an if-and-as-needed basis for**  
19 **services that the Department of Public Health and the Division of Real Estate are**  
20 **authorized to procure; 8) provide greater flexibility and clarify requirements for the**  
21 **design-build and construction manager/general contractor project delivery methods;**  
22 **9) authorize the Director of Transportation to procure rail grinding and related**  
23 **services through a negotiated project delivery method; 10) allow departments to**  
24 **advertise bids on a public website and/or in a local newspaper or periodical; 11) add**  
25 **procedure upon rejection or failure of professional services proposals and upon**

1 professional services contractor's failure to deliver; and ~~11-12~~) make various other  
2 changes and clarifications in Chapter 6.

3 NOTE: Unchanged Code text and uncodified text are in plain Arial font.  
4 Additions to Codes are in *single-underline italics Times New Roman font*.  
5 Deletions to Codes are in *strikethrough italics Times New Roman font*.  
6 Board amendment additions are in double-underlined Arial font.  
7 Board amendment deletions are in ~~strikethrough Arial font~~.  
8 Asterisks (\* \* \* \*) indicate the omission of unchanged Code  
9 subsections or parts of tables.

8 Be it ordained by the People of the City and County of San Francisco:

10 Section 1. The Administrative Code is hereby amended by revising Chapter 6, to read  
11 as follows:

12 **SEC. 6.0. SCOPE OF CHAPTER.**

13 Chapter 6 shall govern ~~p~~Public ~~W~~ork or ~~I~~mprovement contracting policies and  
14 procedures, including the procurement of professional design, consulting and construction  
15 management services for ~~p~~Public ~~W~~ork or Improvement projects.

16 **Sec. 6.1. DEFINITIONS.**

17 ~~(A)~~ **Advertisement For Bid.** An Advertisement For Bid is a set of documents which  
18 includes without limitation the published ~~a~~Advertisement for ~~b~~Bids on a construction ~~e~~Contract;  
19 the forms to be submitted with a ~~b~~Bid, as required by the contracting department and ~~the~~  
20 ~~CMD~~Human Rights Commission; the construction ~~e~~Contract general and special conditions; and  
21 the plans and specifications for the ~~p~~Public ~~w~~ork or ~~i~~mprovement.

22 ~~(B)~~ **Award.** The action taken by the City in conformance with the Administrative Code and  
23 the Charter to enter into a Contract pursuant to this Chapter 6. For ~~e~~Contracts in excess of the  
24 Threshold Amount ~~as defined below~~, a ~~e~~Contract is awarded by the City ~~and County of San~~  
25 ~~Francisco~~ when the following events have occurred:

1 (1) For departments under the Mayor, (a) the Mayor or the Mayor's designee has  
2 approved the eContract for aAward and (b) the dDepartment hHead has then issued an order  
3 of aAward;

4 (2) For departments empowered to contract for Public Works or Improvements with  
5 boards or commissions, (a) the dDepartment hHead has recommended to the board or  
6 commission concerned a eContract for aAward and (b) such board or commission has then  
7 adopted a resolution awarding the eContract.

8 For eContracts less than or equal to the Threshold Amount *as defined below*, a  
9 eContract is awarded when the dDepartment hHead either signs the eContract or issues an  
10 order of aAward, whichever occurs first. Pursuant to Charter Section 3.105, all eContract  
11 aAwards are subject to certification by the Controller as to the availability of funds.

12 (C) **Bid.** A sealed document submitted in response to an Advertisement For Bids.  
13 No Bbid shall be deemed accepted by the City *and County of San Francisco* until such time as  
14 the eContract is awarded in accordance with this Chapter 6.

15 (D) **Bidder.** One who submits a bBid in response to an Advertisement For Bids.  
16 City. The City and County of San Francisco.

17 (E) **Construction Manager.** Any individual, firm, partnership, corporation,  
18 association, joint venture or other legal entity permitted by law to furnish construction  
19 management services to the City *and County*.

20 (F) **Contract.** For the purposes of this Chapter, a eContract is an agreement in  
21 writing between the City *and County of San Francisco* and any party to perform professional  
22 design services, consultant services, construction management services or construction  
23 services relative to a pPublic wWork or iImprovement. No eContract shall be deemed awarded,  
24 effective or binding on the City *and County of San Francisco* until such time as the requirements  
25 for aAward are met, as provided in this Chapter 6.

1           Contract Monitoring Division (CMD). A division of the Office of the City Administrator to  
2 which the City Administrator has delegated responsibility to implement Administrative Code Chapter  
3 14B.

4           ~~(G)~~ **Contractor.** A party who contracts directly with the City ~~and County of San~~  
5 ~~Francisco~~ to perform professional design services, consultant services, construction  
6 management services or construction services relevant to a ~~p~~Public ~~w~~Work or ~~i~~Improvement.  
7 A ~~e~~Contractor performing construction services may also be referred to as a "~~g~~General  
8 ~~e~~Contractor" or a "~~p~~Prime ~~e~~Contractor."

9           Core Trade Subcontractor. A subcontractor identified by the City or the Contractor that may  
10 provide key pre-construction services for a procurement under Section 6.61 or Section 6.68.

11           ~~(H)~~ **Department Head.** The duly appointed General Manager, Director, or Executive  
12 Director of a City ~~and County of San Francisco~~ department authorized to perform ~~p~~Public ~~w~~Work  
13 ~~or Improvements~~ under ~~this Chapter~~Section 6.2. For purposes of this Chapter only, an authorized  
14 ~~d~~Department ~~h~~Head may designate an individual to execute on his or her behalf any  
15 document referenced in this Chapter 6, including but not limited to Contracts, ~~C~~change  
16 ~~O~~orders, ~~M~~modifications, ~~S~~service ~~O~~orders, ~~T~~ask ~~O~~orders, approvals, progress payments, and  
17 certificates of acceptance completion. Such designation shall be in writing and shall identify the  
18 individual by name and title and the scope and term of the designation.

19           Integrated Furniture, Fixtures, and Equipment (IFF&E). Furniture, fixtures, and/or  
20 equipment that require integration that significantly affects the building design and/or the design of  
21 interior renovation of a Public Work or Improvement due to physical dimension, power connection, or  
22 data communication, and/or coordination with construction trades, including but not limited to,  
23 electrical, plumbing, mechanical, or building controls.

24           ~~(I)~~ **Prevailing Wage or Prevailing Rate of Wage.** ~~The prevailing wage, as used in this~~  
25 ~~Chapter, is~~ For purposes of this Chapter 6, the highest general prevailing rate of wage plus "per

1 diem wages" and wages paid for overtime and holiday work paid in private employment in the  
2 City ~~and County of San Francisco~~ for the various crafts and kinds of labor employed in the  
3 performance of any public work or improvement ~~under this Chapter~~. "Per diem wages" are  
4 defined pursuant to Labor Code ~~s~~Section 1773.1, as amended from time to time.

5 ~~(J)~~ **Public Work or Improvement.** ~~A public work or public work or improvement, as~~  
6 ~~used in this Chapter, is a~~Any erection, construction, renovation, alteration, improvement,  
7 demolition, excavation, installation, or repair of any public building, structure, infrastructure,  
8 bridge, road, street, park, dam, tunnel, utility or similar public facility performed by or for the  
9 City ~~and County of San Francisco~~, the cost of which is to be paid wholly or partially out of  
10 moneys deposited in the Treasury of the City ~~and County~~. A Public Work or Improvement may  
11 include Integrated Furniture, Fixtures, and Equipment.

12 Quote or Quotation. A statement or proposal setting out the estimated cost for work or  
13 services submitted in response to a request for a quote from a department for work or services on a  
14 Public Work or Improvement.

15 ~~(K)~~ **Responsible.** A ~~responsible~~bBidder or ~~e~~Contractor ~~is one~~who (1) meets the  
16 qualifying criteria required for a particular project, including without limitation the expertise,  
17 experience, record of prior timely performance, license, resources, bonding and insurance  
18 capability necessary to perform the work under the ~~e~~Contract and (2) at all times deals in good  
19 faith with the City ~~and County and shall~~ submit ~~s~~bBids, estimates, invoices, claims, requests for  
20 equitable adjustments, requests for change orders, requests for ~~e~~Contract modifications, or  
21 requests of any kind seeking compensation on a City ~~e~~Contract only upon a good faith honest  
22 evaluation of the underlying circumstances and a good faith, honest calculation of the amount  
23 sought.

1            ~~(L)~~ **Responsive.** A ~~responsive~~ Bid or proposal ~~is one~~ that complies with the  
2 requirements of the subject Advertisement For Bids or request for proposals and/or qualification  
3 without condition or qualification.

4            ~~(M)~~ **Threshold Amount.** The Threshold Amount, for the purposes of this Chapter, is  
5 ~~\$400,000~~ 600,000. On January 1, 202015, and every five years thereafter, the Controller shall  
6 recalculate the Threshold Amount to reflect any proportional increase in the Urban Regional  
7 Consumer Price Index from January 1, 20150, rounded to the nearest \$1,000.

8  
9            **SEC. 6.2. DEPARTMENTS OR COMMISSIONS EMPOWERED TO CONTRACT FOR**  
10 **PUBLIC WORKS OR RELATED PROFESSIONAL SERVICES.**

11            Except as otherwise provided, the departments or commissions empowered on  
12 behalf of the City ~~and County of San Francisco~~ to contract for ~~p~~Public ~~w~~Works or ~~i~~Improvements  
13 or professional services related to a ~~p~~Public ~~w~~Work or ~~i~~Improvement are ~~the Department of San~~  
14 Francisco Public Works, the Municipal Transportation Agency, and the Airport, Port, Public  
15 Utilities, and Recreation and Park Commissions. All other departments or commissions must  
16 procure construction or related professional services through ~~the Department of San Francisco~~  
17 Public Works.

18  
19            **SEC. 6.3. CONTRACTING POWERS AND PROCEDURE.**

20            ~~(Aa)~~ **Public Work or Professional Service Contracts Less Than or Equal to the**  
21 **Threshold Amount.** The ~~d~~Department ~~h~~Head may award any construction ~~e~~Contract or  
22 professional services ~~e~~Contract of less than or equal to the Threshold Amount. For such  
23 ~~e~~Contracts, approval of the Mayor, commission or board concerned is not required.

24            ~~(Bb)~~ **Public Work or Professional Service Contracts in Excess of the Threshold**  
25 **Amount.**

1 (1) **Departments under the Mayor.** For departments under the Mayor, the Mayor  
2 or the Mayor's designee shall approve for ~~a~~Award all ~~p~~Public ~~w~~Work and professional service  
3 ~~e~~Contracts in excess of the Threshold Amount and the ~~d~~Department ~~h~~Head may then issue an  
4 order of ~~a~~Award.

5 (2) **Departments under Boards or Commissions.** *For departments empowered to*  
6 *contract for Public Works or Improvements, the*The ~~d~~Department ~~h~~Head shall recommend to the  
7 board or commission concerned the ~~a~~Award of all ~~p~~Public ~~w~~Work and professional service  
8 ~~e~~Contracts in excess of the Threshold Amount and such board or commission may then adopt  
9 a resolution awarding the ~~e~~Contract.

10 (~~C~~c) **Certification Required.** In accordance with Section 3.105 of the *San Francisco*  
11 Charter, all ~~e~~Contract ~~a~~Awards are subject to certification by the Controller as to the  
12 availability of funds.

13 (~~D~~d) **Execution of Contracts.** Following all necessary approvals, orders or  
14 resolutions and execution by the ~~e~~Contractor, the ~~d~~Department ~~h~~Head shall execute ~~in~~  
15 ~~duplicate~~ all ~~e~~Contracts, modifications and change orders. All paper transactions under this  
16 Chapter 6 shall be executed in duplicate. All electronic transactions shall be executed in accordance  
17 with Section 21.06 of the Administrative Code.

18  
19  
20 **SEC. 6.4. PREFERENCE FOR LOCAL MANUFACTURERS AND INDUSTRY;  
21 RECYCLED CONTENT MATERIALS.**

22 (a) **Local preference.** Whenever any preference in favor of local manufacturers or  
23 industry is provided by State law or ordinance or resolution of the Board of Supervisors, the  
24 same shall apply to ~~e~~Contracts under this Chapter.  
25

1 (b) **Recycled Content Materials.**

2 (1) **Requirement.** The ~~a~~Department ~~h~~Head or officer calling for ~~b~~Bids shall specify  
3 recycled content materials, rather than virgin materials, to the maximum extent feasible in the  
4 Advertisement for Bids and plans for all ~~e~~Contracts for ~~p~~Public ~~w~~Works or ~~i~~Improvements.

5 (2) **Definitions.** For the limited purpose of this subsection, the following terms  
6 shall have the following meanings: (A) "feasible" means that recycled content materials meet  
7 the requirements of the California Building Code or other adopted standards or regulations for  
8 each of the materials and its intended use, are permitted to be used in the manner specified in  
9 the ~~b~~Bid specifications under Federal, State, and local law, are available within the project's  
10 time line, and are comparable in price to virgin materials, and (B) "recycled content materials"  
11 means a building component utilized in place of raw or virgin material that is either reclaimed  
12 for reuse from a prior structure or assembly, or a building material or component  
13 manufactured in part from waste materials and/or by-products recovered or diverted from  
14 solid waste, excluding those materials and by-products generated from, and commonly  
15 reused within, an original manufacturing process.

16 (3) **Department of the Environment, Reports.** ~~Departments~~*Contract Awarding*  
17 *Authorities* shall (~~a~~A) consult with the Department of the Environment regarding available  
18 recycled content products that meet the needs of the department; and (~~b~~B) include information  
19 on recycled content material used on ~~p~~Public ~~w~~Works ~~e~~Contracts in the annual reporting to the  
20 Department of the Environment specified in the Environment Code.

21  
22 **SEC. 6.5. COMPLIANCE WITH LOCAL BUSINESS ENTERPRISE UTILIZATION AND**  
23 **NONDISCRIMINATION PROVISIONS.**

24 (~~Aa~~) **Application of Administrative Code Chapters 12B, 12C, and 14B and 12D.A.**  
25 Notwithstanding any other provision of this Administrative Code, all ~~e~~Contracts awarded under

1 this Chapter 6 shall be awarded in accordance with the applicable requirements and  
2 procedures established in this Chapter and Chapters 12B, 12C, ~~and 14B and 12D.A.~~

3 ~~Any contract for the construction, reconstruction or repair of public buildings, streets, utilities~~  
4 ~~or other public work or improvement estimated to cost in excess of \$10,000,000 shall be awarded in~~  
5 ~~accordance with the provisions of this Chapter, except that the bid discount provisions of Chapter~~  
6 ~~12D.A shall not be applicable.~~

7 (Bb) Review by the Contract Monitoring Division ~~Human Rights Commission~~. The  
8 ~~Human Rights Commission Contract Monitoring Division (the "CMDHRC")~~ shall review all  
9 eContracts under this Chapter to determine compliance with Chapters 12B, 12C, and  
10 14B ~~Chapter 12D.A~~ of the San Francisco Administrative Code. Such review shall occur as soon  
11 as practicable, but prior to a Award of any such eContract. ~~Noncompliance shall be resolved in~~  
12 ~~accordance with Administrative Code section 12D.A.16.~~

13 ~~The HRC Director~~ CMD may waive the review of any eContract subject to this Chapter.  
14 ~~The HRC Director~~ CMD shall transmit a memorandum to the ~~Human Rights Commission~~ City  
15 Administrator as soon as possible reporting such waiver. ~~The Director~~ CMD's memorandum  
16 regarding the review waiver shall be a public document. The City Administrator Commission  
17 may disapprove ~~the Director~~ CMD's decision to waive review. The ~~HRC's~~ City Administrator's  
18 decision to disapprove must be made within 30 days of receipt of ~~the~~ CMD's memorandum but  
19 in no event subsequent to the a Award of any eContract. Failure to complete the review of any  
20 eContract within 60 days of the date b Bids are received by the City shall constitute a waiver  
21 under this subsection 6.5(b).

22 Any duties required of the City Administrator ~~HRC~~ under this subsection 6.5(b) may be  
23 delegated by the City Administrator ~~Human Rights Commission~~ to the CMD Director ~~HRC Director~~.

1           **SEC. 6.6. FEDERALLY-FUNDED OR STATE-FUNDED CONTRACTS.**

2           **(Aa) Time for Award.** For all eContracts that are fully or partially funded by Federal  
3 or State grants, loans or other governmental source, the department concerned shall not be  
4 required to award such eContracts until 120 days from the date bBids are received. Such time  
5 may only be extended prior to award of the eContract and only upon (a1) written agreement of  
6 the apparent rResponsible bBidder with the lowest rResponsive bBid; (b2) approval by the  
7 Mayor or the Mayor's Designee or by resolution of the board or commission concerned; and  
8 (e3) any necessary approvals of the Federal, State or other governmental funding agency.

9           **(Bb) Contract Terms.** In all eContracts for the construction of any pPublic wWork or  
10 iImprovement which involves the use of any funds furnished, given or loaned by the  
11 government of the United States or the State of California, all laws, rules and regulations of  
12 the government of the United States or the State of California or of any of its departments  
13 relative to the performance of such work and the conditions under which the work is to be  
14 performed, shall prevail over the requirements of this Chapter 6 when such laws, rules or  
15 regulations are in conflict.

16           **SEC. 6.7. VOID CONTRACT.**

17           Any pPublic wWorks or related professional services eContract or subcontract that is  
18 not awarded in accordance with the requirements or which does not comply with the  
19 provisions of this Chapter 6 shall be null and void; and no recovery shall be had thereon. Any  
20 officer, board or commission who shall sign, execute or approve such a eContract shall be  
21 deemed guilty of misfeasance in office.

22           **SEC. 6.8. SEVERABILITY.**

23           If any provision of this Chapter 6 or any application thereof to any person or  
24 circumstances is held invalid, such invalidity shall not affect other provisions or application of  
25

1 this eChapter 6 which can be given effect without the invalid provision or application, and to  
2 this end the provisions of this Chapter 6 are declared to be severable.

3  
4 **SEC. 6.9. SUBCONTRACTOR AND SUBCONSULTANT LIMITATION OF RIGHTS.**

5 Except as otherwise expressly provided by law or eContract, no subcontractor,  
6 subconsultant, supplier, or other person or business entity shall be a third-party beneficiary to  
7 any eContract awarded in accordance with this Chapter 6, or to any modification or any  
8 resolution of any claim arising out of any such eContract.

9  
10 **ARTICLE II: CONSTRUCTION CONTRACTING**

11 **SEC. 6.20. PUBLIC WORK CONTRACTS GENERALLY.**

12 (Aa) **Public Works In Excess of the Threshold Amount.** Except as otherwise  
13 provided by the Charter or the Administrative Code, any pPublic wWork or iImprovement  
14 estimated to cost more than the Threshold Amount shall be performed under eContracts  
15 awarded to the rResponsible bBidder submitting the lowest rResponsive bBid. To split or  
16 divide any pPublic wWork or iImprovement into two or more eContracts for the purpose of  
17 evading this sSection 6.20 shall constitute official misconduct.

18 (Bb) **Public Works Less Than or Equal to the Threshold Amount.** Any pPublic  
19 wWork or iImprovement estimated to cost less than or equal to the Threshold Amount may be  
20 performed (a1) under eContract or (b2) by City ~~and County~~ employees. If the work is to be  
21 performed under eContract, the department shall obtain not fewer than three qQuotes and  
22 shall award the eContract to the rResponsible bBidder offering the lowest qQuotation. If the  
23 department is unable to obtain three qQuotes, the aAward may be based on the qQuote or  
24 qQuotes received. For Contracts for Public Works or Improvements less than or equal to \$10,000, no  
25 competitive solicitation is required, however departments are encouraged to solicit Quotes.

1 especially from LBE Contractors, and award the Contract to the Responsible Bidder offering  
2 the lowest Quotation. The department administering the eContract shall maintain records as to  
3 whom the request for qQuotations was directed and the qQuotations received. It is the policy  
4 of the Board of Supervisors for contracting departments to make every effort to eradicate  
5 prejudice and favoritism in the aAward of City eContracts. In order to effectuate this policy, ~~the~~  
6 ~~department heads~~ Department Heads ~~authorized to enter into construction contracts~~ and their staff  
7 members shall collaborate with ~~the HRC Director and HRC staff members~~ CMD periodically to  
8 create a list of rResponsible eContractors qualified to perform various types of pPublic wWork  
9 or Improvements for projects estimated to be less than the Threshold Amount, making every  
10 effort to include qualified, rResponsible, and certified LBE eContractors on that list. ~~The~~  
11 ~~CMD/HRC~~ shall be responsible for outreach efforts to make sure that certified LBE  
eContractors are aware of the opportunity to be considered for the list. The ~~contract awarding~~  
13 departments or commissions shall be responsible for evaluating and determining whether  
14 eContractors are rResponsible and qualified to perform the various scopes of work. ~~The~~  
15 ~~department heads authorized to execute construction contracts shall report quarterly to the Board of~~  
16 ~~Supervisors regarding LBE inclusion on the list of responsible and qualified contractors for public~~  
17 ~~work contracts estimated to be less than or equal to the Threshold Amount, a description of the scope~~  
18 ~~of work and price for each contract awarded under this section, the name of the contractor awarded~~  
19 ~~the contract and whether the contract was awarded to an LBE contractor. Such reports shall be~~  
20 ~~referred to a Board committee for public hearing.~~

21 **(Cc) Estimates Required.** For pPublic wWorks or iImprovements in excess of the  
22 Threshold Amount, no dDepartment hHead shall recommend a construction eContract for or  
23 issue an order of aAward without preparing detailed program requirements and detailed  
24 estimates for the work to be performed. There shall be a separate accounting for each work or  
j improvement, which accounting shall include all direct, indirect, and supervisory elements of

1 costs chargeable to such work or improvement. All such accounts shall be reported to the  
2 Controller and to either the Mayor or the Mayor's ~~D~~designee or to the board or commission  
3 concerned, as appropriate.

4 **(Dd) Comparison of Bids on Basis of Time of Completion or Cost of Compensable**  
5 **Delay.** ~~The department head~~Department Heads ~~mayeoneerned is authorized to~~ compare ~~b~~Bids on  
6 the basis of time of completion and/or the cost of any compensable delay, and any ~~e~~Contract  
7 awarded in consideration, in whole or in part, of the relative time estimate of ~~b~~Bidders for  
8 completion of the work and/or the cost of any compensable delay in completing the work, shall be  
9 subject to the provisions of this Chapter 6.

10 **(Ee) Time for Award.** Except when a ~~e~~Contract is funded by Federal or State grants  
11 or funds, all ~~p~~Public ~~w~~Work ~~e~~Contracts shall be awarded within ~~ninety (90)~~ days of the date the  
12 City ~~and County~~ receives the ~~b~~Bids. Such time may only be extended prior to award of the  
13 ~~e~~Contract and only upon written agreement of the apparent ~~r~~Responsible ~~b~~Bidder with the  
14 lowest ~~r~~Responsive ~~b~~Bid and approval by the ~~d~~Department ~~h~~Head.

15 **(Ff) Prequalification.** Department ~~h~~Heads ~~authorized to execute public work contracts~~  
16 may require that prospective ~~b~~Bidders be prequalified to ~~b~~Bid either on a specific project or on  
17 an identified group of projects. The procedure for prequalification is as follows:

18 (1) The ~~d~~Department ~~h~~Head shall issue a prequalification statement. The  
19 prequalification statement may, at the discretion of the ~~d~~Department ~~h~~Head, be issued in  
20 conformance with California Public Contract Code ~~s~~Section 20101 and/or the California  
21 Department of Industrial Relations Model Pre-Qualification Questionnaire. The ~~d~~Department  
22 ~~h~~Head may, at his/her own discretion, apply the Model Pre-Qualification Questionnaire  
23 guidelines for scorable questions and scoring as the basis for any prequalification. The  
24 ~~d~~Department ~~h~~Head may also, at his/her own discretion, issue the Model Pre-Qualification  
25 Questionnaire with additional questions or may use an alternative questionnaire. The

1 ~~a~~Department ~~h~~Head responsible for the ~~p~~Public ~~w~~Work may include in any questionnaire a  
2 request for special qualifications, experience or expertise necessary to perform the project or  
3 projects for which the prequalification is sought. For any project-specific information required,  
4 the department shall set objective scoring criteria and incorporate the criteria into any scoring  
5 procedure.

6 (2) The department responsible for the ~~p~~Public ~~w~~Work shall advertise any  
7 prequalification questionnaire in the same manner required for ~~b~~Bids, as set forth in Section  
8 6.21 ~~of this Chapter~~.

9 (3) Prequalification shall be valid for not more than two years following the date of  
10 initial prequalification.

11 (4) A prospective ~~b~~Bidder may dispute a finding that he/she is not prequalified. The  
12 dispute and request for review must be in writing and received by the department within ten  
13 calendar days from the date the department issued notice of non-prequalification. The  
14 department shall then provide the prospective ~~b~~Bidder with the basis for its finding and any  
15 supporting evidence used in the determination. The department shall give the prospective  
16 ~~b~~Bidder the opportunity to rebut the evidence provided and to present evidence as to why the  
17 prospective ~~b~~Bidder should be found qualified. If a ~~b~~Bidder fails to avail itself of this dispute  
18 process, the department's finding shall become final without further notice. Failure to be  
19 prequalified shall not by itself preclude a prospective ~~b~~Bidder from participating in other or  
20 future prequalifications.

21  
22 **SEC. 6.21. REQUIREMENTS FOR BIDS AND QUOTES.**

23 (~~Aa~~) **Bids.** All Advertisements For Bids for construction ~~e~~Contracts in excess of the  
24 Threshold Amount shall conform to and at a minimum require the following:

1           (1) **Published Advertisement.** The ~~d~~Department ~~h~~Head ~~authorized to execute the~~  
2 ~~contract for the public work or improvement to be performed~~ shall advertise for competitive ~~b~~Bids  
3 in at least one local newspaper, ~~or~~ periodical of general circulation, or on a publically available  
4 website of the City's Office of Contract Administration ~~or~~ and the department concerned. Such  
5 advertisement shall be published not fewer than ~~ten~~ (10) days prior to ~~b~~Bid opening. The  
6 department may, in its discretion, include in the published advertisement the amount of the  
7 engineer's estimate for the work to be performed.

8           (2) **Award and Certification Required.** All published advertisements and  
9 Advertisements For Bid shall contain the following language [wording in brackets should be  
10 chosen as appropriate to the department]:

11           In accordance with Administrative Code Chapter 6, no bid is accepted and no  
12 contract in excess of [the Threshold Amount] is awarded by the City and County of San  
13 Francisco until such time as [(1) for departments with boards or commissions, (a) the  
14 department head recommends the contract for award and (b) the board or commission then  
15 adopts a resolution awarding the contract]; or [(2) for departments under the Mayor, (a) the  
16 Mayor or the Mayor's designee approves the contract for award and (b) the department head  
17 then issues an order of award.] Pursuant to Charter Section 3.105, all contract awards are  
18 subject to certification by the Controller as to the availability of funds.

19           Failure of a department to include such language in a published advertisement or  
20 Advertisement For Bids does not give rise to a contract right by a ~~b~~Bidder or ~~e~~Contractor  
21 outside of the requirements of the Charter or Administrative Code ~~of the City and County of San~~  
22 ~~Francisco.~~

23           (3) **Form of Bid.** All ~~b~~Bids shall be sealed and directed to the ~~d~~Department ~~h~~Head  
24 advertising for ~~b~~Bids, in the format prescribed by the ~~d~~Department ~~h~~Head ~~with the authority to~~  
25 ~~execute the contract.~~

1           (4) **Bid Security Requirement Bond.** All bBids ~~in excess of \$25,000.00~~ shall be  
2 accompanied by a corporate surety bond, or an irrevocable standby letter of credit on a bank  
3 or trust company doing business and having an office in the State of California, having a  
4 combined capital and surplus of at least \$50,000,000.00, and subject to supervision or  
5 examination by Federal or State authority, or a certified check on a bank or trust company  
6 doing business and having an office in the State of California, having a combined capital and  
7 surplus of at least \$50,000,000, and subject to supervision or examination by Federal or State  
8 authority, payable on sight to the City and County of San Francisco, the amount of which  
9 corporate surety bond, irrevocable standby letter of credit, or certified check shall be fixed by  
10 the dDepartment hHead or officer as stated in the Advertisement For Bids, which amount shall  
11 not be less than 10% ~~percent~~ of the amount bBid for the cost of the proposed work of  
improvement, and no bBid shall be considered unless accompanied by a corporate surety  
13 bond or irrevocable standby letter of credit or certified check. Any irrevocable standby letter  
14 submitted pursuant to this Chapter shall be on a form provided by the City ~~and County~~. If the  
15 amount of security required is fixed by the dDepartment hHead or officer in an amount in  
16 excess of \$15,000.00, the form of security required shall be that of a corporate surety bond or  
17 irrevocable standby letter of credit. The requirement for a corporate surety bond, irrevocable  
18 standby letter of credit, or certified check described in this subsection shall be referred to  
19 collectively as the "bid security requirements."

20           Notwithstanding the above, the bid security requirements for a particular eContract  
21 may be modified by the dDepartment hHead in accordance with Administrative Code Chapter  
22 14B.

23           (5) **Fees.** The dDepartment hHead or officer calling for bBids may specify in the  
24 Advertisement For Bids for any project a nonrefundable fee to be paid by each prospective  
-5 bBidder for each set of bBidding documents (including plans and specifications), such fee to

1 defray the cost of reproducing each set of *b*Bidding documents as determined by the  
2 *d*Department *h*Head or officer, and all such fees shall be deposited as an abatement of the  
3 expenditure of the appropriation against which the cost of reproducing said *b*Bidding  
4 documents was charged.

5 (6) **License.** The *d*Department *h*Head shall specify in all Advertisements For Bids  
6 and plans for *p*Public *w*Work projects the classification of the *e*Contractor's license which a  
7 *e*Contractor shall possess at the time *b*Bids are submitted. Except as provided in California  
8 Business and Professions Code Section 7000 et seq., *b*Bidders and their subcontractors are  
9 required to be properly licensed at the time of *b*Bid.

10 (7) **Qualifications.** The *d*Department *h*Head responsible for the *p*Public *w*Work  
11 shall require from all *b*Bidders information concerning their experience and financial  
12 qualifications, and shall take such information into consideration in the *a*Award of any  
13 *e*Contract. At a minimum the *d*Department *h*Head shall require (~~1A~~) information concerning the  
14 *e*Contractor's experience, financial qualifications and ability to perform the terms and  
15 conditions of the *e*Contract, and (~~2B~~) information as to whether the *e*Contractor possesses, or  
16 can obtain in time to perform the *e*Contract, the necessary equipment. A Department Head may  
17 satisfy this requirement through a Bidder prequalification process that meets the requirement of  
18 Section 6.20(f). In the event that a bidder fails to provide such information within fourteen calendar  
19 days of bid opening, or as otherwise required in the Advertisement For Bids, the department head  
20 could find that the bidder is refusing to enter into the contract, resulting in a forfeiture of the bidder's  
21 bid bond.

22 (8) **Business Tax Registration Certificate.** All Advertisement For Bids shall  
23 require that *b*Bidders submit proof of a current Business Tax Registration Certificate. Failure  
24 of a *b*Bidder to provide such proof prior to Award within fourteen (14) calendar days of bid opening,  
25 or as otherwise required in the Advertisement For Bids, could, at the discretion of the

1 dDepartment hHead, constitute a refusal to enter into the eContract and result in a forfeiture of  
2 the bBid bond.

3 (9) **Designation of Subcontractors; Subcontracting and Subletting.** All

4 bBidders shall designate their subcontractors in accordance with and shall be subject to the  
5 ~~California~~ Subletting and Subcontracting Fair Practices Act, at California Public Contract Code  
6 §Section 4100 et seq., as amended from time-to-time. In addition to the penalties provided by  
7 Public Contract Code §Section 4100 et seq., violation of this subsection 6.21(a)(9) may be  
8 grounds for a determination of nonresponsibility under Article V of this Chapter 6.

9 (10) **Work to Be Performed by General Contractor.** The Advertisement For Bids

10 may specify the portionsscope of work which must be performed by the General Contractor  
11 using his/her own forces, or the. The specification may require the General Contractor to  
perform with his/her own forces up to 25% of the base eContract work. Bidders must certify  
12 with their bBids that, if awarded the eContract, they will perform with their own forces the  
13 specified scope or percentage of the total bBid price (excluding alternate Bid items).

14 (Bb) **Quotes.** All requests for qQuotes for construction eContracts less than or equal

15 to the Threshold Amount shall~~may~~~~shall~~ be posted with three-days' notice. Such requests shall  
16 at a minimum require a eContractor's license, qualifications, a Business Tax Registration  
17 Certificate, participation in an apprenticeship program and compliance with subcontractor  
18 listing laws, all in accordance with the listed provisions of Sections 6.21 and 6.22.

19 (Cc) **Right to Reject Any or All Bids or Quotes.** The dDepartment hHead shall

20 have the right to reject any or all bBids or qQuotes for any reason or no reason. All  
21 Advertisement For Bids shall reserve this right, but failure to make such reservation shall not  
22 abrogate the right to reject.

23 (Dd) **Bid Protests.** Only a bBidder may submit a bid protest. The dDepartment

24 hHead concerned shall prescribe in the Advertisement For Bids procedures for submitting bid

1 protests. Such procedures shall set the time by which bid protests must be received but may  
2 not require that bid protests be submitted fewer than five ~~(5)~~ business days after the date  
3 ~~b~~Bids are due.

4  
5 **SEC. 6.22. PUBLIC WORK CONSTRUCTION CONTRACT TERMS AND WORKING**  
6 **CONDITIONS.**

7 All construction eContracts awarded under this Chapter 6 by the City ~~and County of San~~  
8 ~~Francisco~~ shall contain the following minimum terms and conditions:

9 **(Aa) Bonds.** Before the execution of any eContract for pPublic ~~w~~Work or  
10 ~~i~~Improvement in excess of \$25,000, the dDepartment ~~h~~Head ~~authorized to execute such contracts~~  
11 shall require the successful ~~b~~Bidder to file corporate surety bonds for the faithful performance  
12 thereof and to guarantee the payment of wages for services engaged and of bills contracted  
13 for material, supplies and equipment used in the performance of the eContract. ~~Each~~ The bond  
14 shall be for a sum not less than 100% ~~percent~~ of the awarded Contract amount.

15 The City ~~and County of San Francisco~~, acting through the City Administrator ~~its Human~~  
16 ~~Rights Commission ("HRC")~~, intends to provide guarantees to private bonding assistance  
17 companies and financial institutions in order to induce those entities to provide required  
18 bonding and financing to eligible eContractors bidding on and performing City pPublic ~~w~~Work  
19 eContracts. This bonding and financial assistance program is subject to the provisions of  
20 Administrative Code Chapter 14B.

21 **(Bb) Insurance.** All construction eContracts awarded under this Chapter 6 must  
22 conform to the insurance requirements established by the Risk Manager. The Risk Manager  
23 shall develop uniform insurance requirements for City eContracts subject to this Chapter 6 and  
24 shall publish such requirements in the Risk Manager's Manual. The Risk Manager shall  
25 review and update such insurance requirements on an annual basis.

1 Every eContractor and subcontractor shall comply with the provisions of California  
2 Labor Code ~~s~~Section 3700. Prior to commencing the performance of work under any pPublic  
3 ~~w~~Work eContract, the eContractor and all of its subcontractors shall file with the awarding  
4 department a certificate of insurance against liability for workers compensation or proof of  
5 self-insurance in accordance with the provisions of the California Labor Code.

6 (Cc) **Indemnification.** All construction eContracts awarded under this Chapter 6  
7 shall require that the eContractor fully indemnify the City ~~and County~~ to the maximum extent  
8 provided by law, such that each eContractor must save, keep, bear harmless and fully  
9 indemnify the City ~~and County~~ and any of its officers or agents from any and all liability,  
10 damages, claims, judgments or demands for damages, costs or expenses in law or equity that  
11 may at any time arise.

12 This indemnification requirement may not be waived or abrogated in any way for any  
13 eContract without the recommendation of the ~~City's~~ Risk Manager and the express permission  
14 and approval of the Board of Supervisors.

15 (Dd) **Assignment.** No eContract shall be assigned except upon the recommendation  
16 of the ~~d~~Department ~~h~~Head concerned and with the approval of the Mayor or the Mayor's  
17 designee, relative to the department under the Mayor's jurisdiction, or the approval of the  
18 board or commission concerned for departments not under the Mayor.

19 (Ee) **Prevailing Wages.**

20 (1) **Generally.** All eContractors and subcontractors performing a pPublic ~~w~~Work or  
21 ~~i~~Improvement for the City ~~and County of San Francisco~~ shall pay its workers on such projects  
22 the pPrevailing ~~r~~Rate of ~~w~~Wages as provided below. For the purpose of pPrevailing ~~w~~Wage  
23 requirements only, the definition of a public work shall include ~~those~~ pPublic ~~w~~Works or  
24 ~~i~~Improvements as defined in the ~~foregoing~~ ~~s~~Section 6.1, ~~of this Chapter~~ and shall also include  
25 (A) any trade work performed at any stage of construction (including preconstruction work)

1 and (~~bB~~) any public work paid for by the City ~~and County of San Francisco~~ with "the equivalent of  
2 money" under the meaning of California Labor Code ~~s~~Section 1720(b).

3 (2) **Additional Projects Included Within Definition of "Public Work or  
4 Improvement" for Purposes of Prevailing Wages.**

5 (~~aA~~) **Property Leased by the City.** For the limited purposes of this subsection  
6 6.22(~~Ee~~), a "public work or improvement" also means and includes any construction work  
7 done under private contract when all of the following conditions exist:

8 (i) The construction contract is between private persons; and

9 (ii) The property subject to the construction contract is privately owned, but  
10 upon completion of the construction work will be leased to the City ~~and County of San Francisco~~  
11 for its use; and

12 (iii) Either of the following conditions exist: (1) The lease agreement between  
13 the lessor and the City ~~and County of San Francisco~~, as lessee, is entered into prior to the  
14 construction contract, or (2) The construction work is performed according to the plans,  
15 specifications, or criteria furnished by the City ~~and County of San Francisco~~, and the lease  
16 agreement between the lessor and the City ~~and County of San Francisco~~ as lessee, is entered  
17 into during, or upon completion, of the construction work.

18 (~~bB~~) **Public Works Under California Labor Code.** For the limited purposes of  
19 this subsection 6.22(~~Ee~~) ~~and Section 6.24~~, a "public work or improvement" also means and  
20 includes all projects for "public works" as defined in California Labor Code section 1720, and  
21 projects for which ~~p~~Prevailing ~~w~~Wages are required to be paid ~~on~~"public works" pursuant to  
22 California Labor Code ~~s~~Section 1782. This subsection 6.22(~~Ee~~)(2)(~~bB~~) is intended to have  
23 prospective effect only, and shall not be interpreted to impair the obligations of any pre-  
24 existing grant agreement, lease, development agreement or other contract entered into by the  
25 City. Notwithstanding the prior sentence, this subsection shall apply to newly included work in

1 pre-existing grant agreements, leases, development agreements, or other contracts amended  
2 on or after the operative date. The subsection shall apply to grant agreements, leases,  
3 development agreements and other contracts entered into by the City on or after the operative  
4 date. All grant agreements, leases, development agreements and other contracts which allow  
5 for such construction on property owned by the City that the City enters after the operative  
6 date of the subsection must contain a provision that such construction shall comply with this  
7 subsection.

8 (3) **Determination of the Prevailing Wage.** It shall be the duty of the Board of  
9 Supervisors, from time to time and at least once during each calendar year, to fix and  
10 determine the pPrevailing rRate of wWages as follows:

11 On or before the first Monday in November of each year, the Civil Service  
12 Commission shall furnish to the Board of Supervisors data as to the highest general  
13 pPrevailing rRate of wWages of the various crafts and kinds of labor as paid in private  
14 employment in the City and County of San Francisco, plus "per diem wages" and wages for  
15 overtime and holiday work. The Civil Service Commission shall provide the Board of  
16 Supervisors data for "per diem wages" pursuant to California Labor Code sSections 1773.1  
17 and 1773.9, as amended from time to time. The Board of Supervisors shall, upon receipt of  
18 such data, fix and determine the pPrevailing rRate of wWages. The pPrevailing rRate of  
19 wWages as so fixed and determined by the Board of Supervisors shall remain in force and  
20 shall be deemed to be the highest general pPrevailing rRate of wWages paid in private  
21 employment for similar work, until the same is changed by the Board of Supervisors. In  
22 determining the highest general pPrevailing rRate of wWages per diem wages and wages for  
23 overtime and holiday work, as provided for in this section, the Board of Supervisors shall not  
24 be limited to the consideration of data furnished by the Civil Service Commission, but may

5

1 consider such other evidence upon the subject as the Board shall deem proper and thereupon  
2 base its determination upon any or all of the data or evidence considered.

3 In the event that the Board of Supervisors does not fix or determine the highest  
4 general ~~p~~Prevailing ~~r~~Rate of ~~w~~Wages in any calendar year, the rates established by the  
5 California Department of Industrial Relations for such year shall be deemed adopted.

6 (4) **Specifications to Include Wage Rate.** The ~~d~~Department ~~h~~Head ~~authorized to~~  
7 ~~execute a construction contract under this Chapter~~ shall include in the contract specifications, or  
8 make available in the offices of the department or at the job site, a detailed statement of the  
9 ~~p~~Prevailing ~~r~~Rate of ~~w~~Wages as fixed and determined by the Board of Supervisors at the time  
10 the department issued the Advertisement For Bids on the contract. The contractor shall agree  
11 to pay to all persons performing labor in and about the public work or improvement the  
12 highest general ~~p~~Prevailing ~~r~~Rate of ~~w~~Wages as determined pursuant to this Chapter,  
13 including wages for holiday and overtime work. If the specifications do not include the  
14 ~~p~~Prevailing ~~r~~Rate of ~~w~~Wages, the specifications shall include a statement that copies of the  
15 ~~p~~Prevailing ~~r~~Rate of ~~w~~Wages as fixed and determined by the Board of Supervisors are on file  
16 at the department's principal office or at the job site and shall be made available to any  
17 interested party on request.

18 (5) **Subcontractors Bound by Wage Provisions.** Every contract for any public  
19 work or improvement shall also contain a provision that the contractor shall insert in every  
20 subcontract or other arrangement which he or she may make for the performance of any work  
21 or labor on a public work or improvement. This provision shall be that the subcontractor shall  
22 pay to all persons performing labor or rendering service under said subcontract or other  
23 arrangement the highest general prevailing rate of wages as fixed and determined by the  
24 Board of Supervisors for such labor or services.

1           (6) **Records to be Kept by Contractors and Subcontractors.** Every public  
2 works contract or subcontract ~~awarded under this Chapter for any public work or improvement~~  
3 shall contain a provision that the contractor shall keep, or cause to be kept, for a period of four  
4 years from the date of substantial completion of a public work, payrolls and basic records  
5 including time cards, trust fund forms, apprenticeship agreements, accounting ledgers, tax  
6 forms and superintendent and foreman daily logs for all trades workers performing work at or  
7 for a City ~~and County of San Francisco~~ public work or improvement. Such records shall include  
8 the name, address and social security number of each worker who worked on the project,  
9 including apprentices, his or her classification, a general description of the work each worker  
10 performed each day, the rate of pay (including rates of contributions for, or costs assumed to  
11 provide fringe benefits), daily and weekly number of hours worked, deductions made and  
12 actual wages paid. Every subcontractor who shall undertake the performance of any part of a  
13 public work or improvement shall keep a like record of each person engaged in the execution  
14 of the subcontract.

15           The contractor shall maintain weekly certified payroll records for submission to the  
16 awarding department as required. The contractor shall be responsible for the submission of  
17 payroll records of its subcontractors. All certified payroll records shall be accompanied by a  
18 statement of compliance signed by the contractor indicating that the payroll records are  
19 correct and complete, that the wage rates contained therein are not less than those  
20 determined by the ~~San Francisco~~ Board of Supervisors and that the classifications set forth for  
21 each employee conform with the work performed.

22           All such records as described in this section shall at all times be open to inspection  
23 and examination of the duly authorized officers and agents of the City ~~and County of San~~  
24 ~~Francisco~~, including representatives of the Office of Labor Standards Enforcement.

1           Should the ~~d~~Department ~~h~~Head responsible for the public work or the Labor  
2 Standards Enforcement Officer determine that a contractor or subcontractor is not in  
3 compliance with the requirements of this subsection, the ~~d~~Department ~~h~~Head or the Labor  
4 Standards Enforcement Officer shall issue written notification to the contractor or  
5 subcontractor mandating compliance within not fewer than ~~ten~~10 calendar days from the date  
6 of the notification. Should the contractor or subcontractor fail to comply as required in the  
7 notification, the ~~d~~Department ~~h~~Head who executed the ~~e~~Contract or the Labor Standards  
8 Enforcement Officer may impose ~~a~~penalties of ~~\$25.00~~ consistent with analogous provisions of  
9 the California Labor Code, including Section 1776, as amended from time to time, for each calendar  
10 day of noncompliance, or portion thereof, for each worker. Upon the request of the  
11 responsible ~~d~~Department ~~h~~Head or the Labor Standards Enforcement Officer, the Controller  
12 shall withhold these penalties from progress payments then due or to become due.

13           **(7) Additional Required Contract Provisions.** Every public works ~~e~~Contract shall  
14 contain provisions stating that ~~(1A)~~ the contractor will cooperate fully with the Labor Standards  
15 Enforcement Officer and other City employees and agents authorized to assist in the  
16 administration and enforcement of the prevailing wage requirements and other labor  
17 standards imposed on public works contractors by the Charter and Chapter 6 of the San  
18 Francisco Administrative Code; ~~(2B)~~ the contractor agrees that the Labor Standards  
19 Enforcement Officer and his or her designees, in the performance of their duties, shall have  
20 the right to engage in random inspections of job sites and to have access to the employees of  
21 the contractor, employee time sheets, inspection logs, payroll records and employee  
22 paychecks; ~~(3C)~~ the contractor shall maintain a sign-in and sign-out sheet showing which  
23 employees are present on the job site; ~~(4D)~~ the contractor shall prominently post at each job-  
24 site a sign informing employees that the project is subject to the City's prevailing wage  
25 requirements and that these requirements are enforced by the Labor Standards Enforcement

1 Officer; and ~~(5E)~~ that the Labor Standards Enforcement Officer may audit such records of the  
2 contractor as he or she reasonably deems necessary to determine compliance with the  
3 prevailing wage and other labor standards imposed by the Charter and this Chapter on public  
4 works contractors. Failure to comply with these requirements may result in penalties and  
5 forfeitures consistent with analogous provisions of the California Labor Code, including sSection  
6 1776(g), as amended from time to time.

7 **(8) Non-compliance with Wage Provisions – Penalties.**

8 **(aA) Penalty and Forfeiture.** Any contractor or subcontractor who shall fail or  
9 neglect to pay to the several persons who shall perform labor under any contract, subcontract  
10 or other arrangement on any public work or improvement as defined in this Chapter the  
11 highest general prevailing rate of wages as fixed by the Board of Supervisors under authority  
12 of this Chapter, shall forfeit; and, in the case of any subcontractor so failing or neglecting to  
13 pay said wage, the original contractor and the subcontractor shall jointly and severally forfeit  
14 to the City ~~and County of San Francisco~~ back wages due plus ~~the penal~~ penalties in amounts  
15 consistent with analogous provisions of the California Labor Code as amended from time to time,  
16 including Sections 1775 and 1813, but not less than ~~sum of~~ \$50.00 per day for each laborer,  
17 workman or mechanic employed for each calendar day or portion thereof, while they shall be  
18 so employed and not paid said highest general prevailing rate of wages, and in addition shall  
19 be subject to the penalties set forth in Article V of this Chapter 6, including debarment.

20 **(bB) Enforcement.** It shall be the duty of the officer, board or commission under  
21 whose jurisdiction said public work or improvement is being carried on, made or constructed,  
22 when certifying to the Controller any payment which may become due under said contract, to  
23 deduct from said payment or payments the total amount of said forfeiture provided for in this  
24 subsection. In doing so, the ~~d~~Department ~~H~~Head must also notify in writing the Labor  
Standards Enforcement Officer of his/her action. The Labor Standards Enforcement Officer

1 may also upon written notice to the aDepartment hHead who is responsible for the project,  
2 certify to the Controller any forfeiture(s) to deduct from any payment as provided for in this  
3 Subsection 6.22(Ee)(8). Certification of forfeitures under this subsection shall be made only  
4 upon an investigation and audit by the responsible aDepartment hHead or the Labor  
5 Standards Enforcement Officer and upon service of written notice to the contractor that  
6 includes identification of the grounds for the forfeiture or forfeitures ("Certification of  
7 Forfeiture"). The audit supporting the forfeiture shall be appended to the Certification of  
8 Forfeiture, but failure to append such documentation shall not invalidate the Certification.  
9 Service of the Certification of Forfeiture shall be made by United States mail and the date of  
10 service shall be the date of mailing. The Controller, in issuing any warrant for any such  
11 payment, shall deduct from the amount which would otherwise be due on said payment or  
12 payments the amount of said forfeiture or forfeitures as so certified.

13 (eC) **Recourse Procedure.** A contractor and/or a subcontractor may appeal from  
14 a Certification of Forfeiture. The Controller shall adopt and maintain rules and regulations for  
15 any appeal under this Ssubsection 6.22(Ee)(8)(eC), which rules shall generally include the  
16 following parameters for efficient and effective due process:

17 (i) Any Appeal from Certification of Forfeiture shall be filed in writing by the  
18 contractor and/or subcontractor (referred to in this Ssubsection 6.22(Ee)(8)(eC), whether  
19 singular or plural, as the "Appellant") within 15 days of the date of service of the Certification  
20 of Forfeiture. Appellant shall file the Appeal from Certification of Forfeiture with the City  
21 Controller and serve a copy on the Labor Standards Enforcement Officer. Failure by the  
22 contractor or subcontractor to submit a timely, written Appeal from Certification of Forfeiture  
23 shall constitute concession to the forfeiture, and the forfeiture shall be deemed final upon  
24 expiration of the 15-day period.  
25

1 (ii) The Office of Labor Standards Enforcement shall promptly afford Appellant  
2 an opportunity to meet and confer in good faith regarding possible resolution of the  
3 Certification of Forfeiture in advance of further proceedings under this Subsection  
4 6.22(~~Ee~~)(8)(eC), with the intention that such meeting occur within 30 days of the date the  
5 Appeal from Certification of Forfeiture is filed.

6 (iii) After the expiration of 30 days following the date the Appeal from  
7 Certification of Forfeiture is filed, any party may request in writing, with concurrent notice to all  
8 other parties, that the Controller appoint a hearing officer to hear and decide the appeal. If no  
9 party requests appointment of a hearing officer, the Certification of Forfeiture shall be deemed  
10 final on the 60th day after the date the Appeal from Certification of Forfeiture is filed.

11 (iv) Within 15 days of receiving a written request for appointment of a hearing  
12 officer under Subsection 6.22(~~Ee~~)(8)(eC)(iii), the Controller shall appoint an impartial hearing  
13 officer and immediately notify the enforcing official and Appellant, and their respective counsel  
14 or authorized representative if any, of the appointment. The appointed hearing officer shall be  
15 an Administrative Law Judge with at least ~~ten~~ 10 years' experience with the City and not less  
16 than two years' experience in labor law, prevailing wage, and/or wage and hour matters; or  
17 shall be an attorney with knowledge and not less than five years' experience in labor law,  
18 prevailing wage, and/or wage and hour matters.

19 (v) The hearing officer shall promptly set a date for a hearing. The hearing  
20 must commence within 45 days of the date the Controller notice of the hearing officer  
21 appointment, and conclude within 75 days of such notice. The hearing officer shall conduct a  
22 fair and impartial evidentiary hearing in conformance with the time limitations set forth in this  
23 subsection 6.22(~~Ee~~)(8)(eC) and in the rules and regulations, so as to avoid undue delay in the  
24 resolution of any appeal. The hearing officer shall have the discretion to extend the times

1 under this subsection 6.22(~~E~~)(8)(~~C~~), and any time requirements under the rules and  
2 regulations, only upon a showing of good cause.

3 (vi) Appellant has the burden of proving by a preponderance of the evidence  
4 that the basis for the Certification of Forfeiture is incorrect, including any back wage and  
5 penalty assessments that are at issue in the appeal.

6 (vii) Within 30 days of the conclusion of the hearing, the hearing officer shall  
7 issue a written decision affirming, modifying, or dismissing the forfeiture. The decision of the  
8 hearing officer shall consist of findings and a determination. The hearing officer's findings and  
9 determination shall be final.

10 (viii) Appellant may appeal a final determination under this subsection 6.22(e)(8)  
11 only by filing in the San Francisco Superior Court a petition for a writ of mandate under  
12 California Code of Civil Procedure, ~~§~~Section 1084 et seq., as applicable and as may be  
13 amended from time to time.

14 (~~d~~) **Distribution of Forfeiture.** The Controller shall withhold any forfeiture as  
15 provided in the foregoing paragraphs until such time as either the ~~e~~Contractor or  
16 subcontractor has conceded to the forfeiture or, in the event of an appeal, there is a  
17 determination no longer subject to judicial review. The Controller shall then distribute the  
18 amounts withheld in the following order: (1) the Labor Standards Enforcement Officer shall  
19 make best efforts to distribute back wages withheld to the individual workers identified as not  
20 having been paid the proper wage rate; (2) the penal sums provided for above shall inure to  
21 the benefit of the general fund of the City ~~and County of San Francisco~~; (3) the Controller shall  
22 hold the balance of any back wages in escrow for workers whom the Labor Standards  
23 Enforcement Officer, despite his ~~or~~ her best efforts, cannot locate. In the event back wages  
24 are unclaimed for a period of three years, the Controller shall undertake administrative  
25

1 procedures for unclaimed funds in conformance with California Government Code Section  
2 50050 et seq., as may be amended from time to time.

3 ~~(F)~~ **Hours and Days of Labor.**

4 (1) **Generally.** For the purpose of meeting prevailing conditions and enabling  
5 employers to secure a sufficient number of satisfactory workers and artisans, no person  
6 performing labor or rendering service in the performance of any eContract or subcontract for  
7 any pPublic wWork or iImprovement as defined in this Chapter shall perform labor for a longer  
8 period than five days (Monday through Friday) of eight hours each, with two 10-minute breaks  
9 per eight-hour day, except in those crafts in which a different work day or week now prevails  
10 by agreement in private employment. Any person working hours in addition to the above shall  
11 be compensated in accordance with the prevailing overtime standards and rates.

12 (2) **Noncompliance and Forfeiture.** Any eContractor or subcontractor who shall  
13 violate any of the provisions of this subsection 6.22(f) shall be liable for the same penalties  
14 and forfeits as those specified in Ssubsection 6.22(Ee) of this Chapter; penalties and forfeits  
15 shall be applicable for each laborer, mechanic or artisan employed for each calendar day or  
16 portion thereof whereon such laborer, mechanic or artisan is compelled or permitted to work  
17 more than the days and hours specified herein. The provisions of this subsection 6.22(f) shall  
18 be made a part of all eContracts and subcontracts for the construction of any pPublic wWork or  
19 iImprovement.

20 (3) **Contracts Outside City and County.** In the event that any pPublic wWork or  
21 iImprovement is to be constructed outside of the ~~City and County of San Francisco~~ and at such  
22 a distance therefrom that those engaged in performing labor on ~~said the~~ pPublic wWork or  
23 iImprovement must under ordinary conditions remain at or near the site of ~~said the~~ pPublic  
24 wWork or iImprovement when not actually engaged in the performance of labor thereon, then  
25 the officer, board or commission responsible for the construction of ~~said the~~ pPublic wWork or

1 ~~i~~Improvement may, in making specifications or letting ~~e~~Contracts therefor, make provision  
2 therein for days and hours of labor beyond the limitations provided for in ~~subs~~Section 6.22(~~F~~)  
3 of this Chapter ~~6~~; but not to exceed eight hours in any one calendar day, or six days in any  
4 calendar week. In the event that emergency conditions shall arise, making a change  
5 advisable during the performance of any such ~~e~~Contract, or any portion thereof, the hours and  
6 days of labor may be extended beyond the limits hereinabove expressed; but not to exceed  
7 eight hours per day, upon the written authority of the officer, board or commission awarding  
8 such ~~e~~Contract. Failure of the ~~e~~Contractor to perform such ~~e~~Contract within the time provided  
9 shall not constitute an emergency.

10 (gG) Local Hiring~~Short Title~~. This subsection 6.22(gG) shall be known as and may be  
11 cited as the San Francisco Local Hiring Policy for Construction ("Policy").

12 (1) **Findings and Purpose.**

13 (aA) The Board of Supervisors passed Ordinance 286-94 on August 4, 1994,  
14 to establish local hiring requirements for City public work or improvement projects performed  
15 within the boundaries of the City.

16 (bB) In 2010, the San Francisco Redevelopment Agency and the City's Office  
17 of Economic and Workforce Development commissioned a study of the labor market in the  
18 construction industry in San Francisco (the "Labor Market Analysis"), including review of  
19 comparative demographic data regarding workers on public and private projects, scope of  
20 past and future public and private construction work in San Francisco, comparative  
21 compensation on public and private projects, demographic data regarding apprenticeship  
22 programs operating in San Francisco, and income and residency data regarding construction  
23 workers in San Francisco.

24 (cC) In 2010, the Walter and Elise Haas Fund and the San Francisco  
25 Foundation, with assistance of the City's Office of Economic and Workforce Development,

1 convened a local hiring stakeholder process to discuss possible revision of subsection  
2 6.22(~~gG~~), at which community, labor, contractor, and City stakeholders participated.

3 (~~dD~~) In August 2010, a report from Chinese for Affirmative Action and  
4 Brightline Defense Project entitled, "The Failure of Good Faith," found that the City has  
5 historically failed to meet its local hiring goals.

6 (~~eE~~) The Budget & Finance and Land Use & Economic Development  
7 Committees of the Board of Supervisors held public hearings regarding local hiring and  
8 proposed revisions to subsection 6.22(~~Gg~~).

9 (~~fF~~) The San Francisco Public Utilities Commission, Redevelopment Agency,  
10 Human Rights Commission, and other City departments and agencies held public hearings  
11 regarding local hiring.

12 (~~gG~~) The construction industry is one of the few industries providing a path to  
13 middle-class careers for individuals without advanced degrees or facing barriers to quality  
14 employment, and is therefore a crucial component of the effort to build economic opportunities  
15 for targeted residents of San Francisco, with a particular emphasis on low-income and  
16 underrepresented workers in various building and construction trades, in order to elevate  
17 historically disadvantaged populations and create more sustainable communities throughout  
18 San Francisco.

19 (~~hH~~) The City has awarded more than \$8 billion in public work and  
20 improvement contracts during the last 10 years.

21 (~~iI~~) The City anticipates that it will award approximately \$27 billion in public  
22 work and improvement contracts in the next 10 years.

23 (~~jJ~~) City spending on public work and improvement projects over the next 10  
24 years will generate tens of thousands of construction work hours.

1           (~~K~~) The Board desires to ensure that employment and training opportunities  
2 created by such public work and improvement projects provide consistent and high-quality  
3 opportunities to the San Francisco labor pool, especially low-income residents of San  
4 Francisco and other disadvantaged residents.

5           (~~L~~) Although approximately 40% of construction workers employed in San  
6 Francisco are San Francisco residents, from 2002 to 2010 San Francisco residents worked  
7 only approximately 24% of the work-hours on publicly-funded construction projects in the City,  
8 and only 20% of work-hours since July 2009.

9           (~~M~~) The City faces unemployment levels that have risen dramatically over  
10 the past four years, climbing from a low of 3.7% in December 2006 to an average of 9.8% for  
11 each month of 2010 through July, leaving at least 44,500 San Franciscans out of work  
12 according to the California Employment Development Department, with disproportionate  
13 concentrations of high unemployment in neighborhoods such as Bayview-Hunters Point,  
14 Chinatown, the Mission, Western Addition, Visitacion Valley, the Excelsior, South of Market,  
15 Ocean View, Merced Heights and Ingleside.

16           (~~N~~) The 2010-2014 Consolidated Plan for the City and County of San  
17 Francisco indicates that several San Francisco neighborhoods face concentrated poverty and  
18 San Francisco's slow job growth rate and changing job base has had major impacts on  
19 patterns of income inequality and disparity in the City, with distinctive, adverse, neighborhood-  
20 specific effects.

21           (~~O~~) The loss of middle-income jobs has been associated with a diminishing  
22 middle class in San Francisco, as indicated by rising income inequality. San Francisco's  
23 unequal income distribution threatens the City's future competitiveness and overall economic  
24 stability, and the City's anti-poverty strategy aims to ensure that the City and its partners are  
25

1 marshaling its limited resources in an effective and coordinated way to create economic  
2 opportunities in San Francisco's low-income communities.

3           (~~P~~) The City has made substantial public investments in its workforce  
4 development system, including CityBuild and the City's community-based partners, to create  
5 job opportunities in industries such as construction, which are vital to the economic health of  
6 the local economy, have a capacity to generate a significant number of jobs, are accessible to  
7 low- and middle-skilled individuals, have career ladder opportunities where workers can move  
8 up with additional training and skill development, and provide access to living wage and  
9 family-sustaining jobs.

10           (~~Q~~) City-funded construction projects provide a crucial opportunity to connect  
11 participants in these City-funded or City-operated workforce development programs with  
12 employment and training opportunities, and to direct employment and training opportunities  
13 created by the City's public expenditures.

14           (~~R~~) The City and the San Francisco Redevelopment Agency have made  
15 substantial public investments toward creating and facilitating growth in economic  
16 opportunities for low-income individuals and neighborhoods in San Francisco.

17           (~~S~~) CityBuild, San Francisco's construction training workforce program, was  
18 initiated in 2005 to serve as a training vehicle for ushering disadvantaged workers into the  
19 construction skilled trades. The program is a multi-craft pre-apprenticeship training program,  
20 and has assisted over 450 graduates, into union-sponsored apprentice programs. CityBuild, in  
21 2009-2010, contributed approximately 44%~~percent~~ of all new San Francisco resident  
22 apprentice intakes based on data provided by the California Department of Industrial  
23 Relations, Division of Apprenticeship Standards. San Francisco's workforce construction  
24 training infrastructure has the capacity to meet future demand for high quality and well trained  
\_5 workers in the construction trades.

1           (~~T~~) Employment of workers that reside close to job sites has environmental  
2 benefits, including reducing the distance of commutes and resulting vehicle emissions. These  
3 environmental benefits are consistent with the mandates, policies and goals of the California  
4 Global Warming Solutions Act (AB 32), the Sustainable Communities and Climate Protection  
5 Act (SB 375), and the Climate Action Plan for San Francisco.

6           (~~U~~) The Board seeks terms and conditions that advance the City's workforce  
7 and community development goals, removing obstacles that may have historically limited the  
8 full employment of local residents on the wide array of opportunities created by public works  
9 projects, curbing spiraling unemployment, population decline, and reduction in the number of  
10 local businesses located in the City, eroding property values and depleting San Francisco's  
11 tax base.

12           (~~V~~) A local hiring policy is necessary to counteract these grave economic and  
13 social ills.

14           (~~W~~) The San Francisco Local Hiring Policy for Construction 2012-2013  
15 Annual Report shows that the Policy has proven to be a highly effective tool in guaranteeing  
16 good-paying jobs for Local Residents on Covered Projects, which includes public work  
17 construction projects completed under City contracts.

18           (~~X~~) The 2012-2013 Annual Report is evidence that a true partnership  
19 between the City, CityBuild and its community-based partners, contractors, labor  
20 organizations, and state-certified apprenticeship programs has increased local hiring on  
21 projects covered by the Policy by an average of 35% as of 2013. This compares to an  
22 average of 20% under the "good faith efforts" policy it replaced.

23           (~~Y~~) The City has a proprietary interest in the construction contracts it issues,  
24 and also has a proprietary interest in the leases and development agreements that it enters  
25 that all allow for construction on city-owned property.

1           (~~z~~Z) Expanding the Policy to include construction projects on City-owned  
2 property promotes an equitable share of job opportunities for San Francisco residents to  
3 pursue a career in construction; and provides the opportunity for the use of state-certified  
4 apprenticeships that expands the local construction workforce pipeline to support the  
5 continued success of local hiring on public works projects.

6           (2) **Definitions.** For purposes of this subsection 6.22(~~G~~g), the following terms shall  
7 have the following meanings:

8           (~~a~~) "Apprentice" means any worker who is indentured in a construction  
9 apprenticeship program that maintains current registration with the State of California's  
10 Division of Apprenticeship Standards.

11           (~~b~~) "Area Median Income" or "AMI" means unadjusted median income levels  
12 derived from the Department of Housing and Urban Development ("HUD") on an annual basis  
13 for the San Francisco area, adjusted solely for household size, but not high housing cost area.

14           (~~c~~) "Awarding department" means a department or commission empowered on  
15 behalf of the City to contract for a covered project.

16           (~~d~~) "City" means the City and County of San Francisco, California.

17           (~~e~~) "Contractor" means any person, firm, partnership, owner operator, limited  
18 liability company, corporation, joint venture, proprietorship, trust, association, or other entity  
19 that contracts directly with the City to perform construction work on a covered project. A  
20 contractor may also be referred to as a "prime contractor" or "general contractor."

21           (~~f~~) "Covered project" means a ~~p~~Public ~~w~~Work or ~~i~~Improvement project,  
22 construction project, or part thereof to which this subsection 6.22(~~g~~G) applies, under standards  
23 set forth in subsection 6.22(~~g~~G)(3).

24           (~~g~~) "Disadvantaged worker" means a local resident, as defined below, who (i)  
25 resides in a census tract within the City with a rate of unemployment in excess of 150% of the

1 City unemployment rate, as reported by the State of California Employment Development  
2 Department; or (ii) at the time of commencing work on a covered project has a household  
3 income of less than 80% of the AMI, or (iii) faces or has overcome at least one of the following  
4 barriers to employment: being homeless; being a custodial single parent; receiving public  
5 assistance; lacking a GED or high school diploma; participating in a vocational English as a  
6 second language program; or having a criminal record or other involvement with the criminal  
7 justice system.

8 ~~(h)~~ "Local hiring incentives" means the incentives set forth in subsection  
9 6.22(~~gG~~)(5) of this Policy.

10 ~~(i)~~ "Local hiring requirements" means the requirements set forth in subsection  
11 6.22(~~gG~~)(4) of this Policy.

12 ~~(j)~~ "Local resident" means an individual who is domiciled, as defined by  
13 Section 349(b) of the California Election Code, within the City at least seven (7) days prior to  
14 commencing work on the project.

15 ~~(k)~~ "OEWD" means the City's Office of Economic and Workforce Development.

16 ~~(l)~~ "Policy" means this subsection 6.22(~~Gg~~).

17 ~~(m)~~ "Project work" means construction work performed as part of a covered  
18 project.

19 ~~(n)~~ "Project work hours" means the total hours worked on a construction  
20 contract by all apprentices and journey level workers, whether those workers are employed by  
21 the contractor or any subcontractor.

22 ~~(o)~~ "Subcontractor" means any person, firm, partnership, owner operator,  
23 limited liability company, corporation, joint venture, proprietorship, trust, association, or other  
24 entity that contracts with a prime contractor or another subcontractor to provide services to a  
25

1 prime contractor or another subcontractor in fulfillment of the prime contractor's or that other  
2 subcontractor's obligations arising from a contract for construction work on a covered project.

3 ~~(f)~~ "Targeted worker" means any local resident or disadvantaged worker.

4 ~~(g)~~ "New hire" means any employee of a contractor who is not listed on the  
5 contractor's quarterly tax statements for the tax period and has been hired prior to the  
6 commencement of work.

7 ~~(h)~~ "Core employee or worker" means an apprentice or journey level  
8 employee, who possesses any license required by state or federal law for the project work to  
9 be performed, of a contractor or subcontractor who appears on that contractor or  
10 subcontractor's certified payroll sixty (60) of the previous one hundred calendar (100) days  
11 prior to date of award of a city contract.

**(3) Coverage.**

13 ~~(aA)~~ **Threshold for Public Work and Improvement Projects.** This Policy  
14 applies to ~~e~~Contracts issued by the City with ~~p~~Prime ~~e~~Contractors for ~~p~~Public ~~w~~Works or  
15 ~~i~~Improvements estimated to cost in excess of the Threshold Amount set forth in Section 6.1 ~~of~~  
16 ~~this Chapter~~, as that amount may be amended.

17 ~~(bB)~~ **Threshold for Projects Constructed on Property Owned by the City.**  
18 For purposes of subsection 6.22(~~Gg~~) only, this Policy applies to all construction projects on  
19 property owned by the City that are estimated to cost in excess of the Threshold Amount set  
20 forth in Section 6.1 ~~of this Chapter~~, as that amount may be amended, including construction  
21 contracts that are issued by an entity or individual other than the City. The following  
22 construction projects are exempt from this subsection 6.22(~~Gg~~)(3)(b): (i) tenant improvement  
23 projects estimated to cost less than \$750,000 per building permit, where the project is  
24 undertaken and contracted for by the tenant; (ii) projects for special events where the special  
25 event is three ~~(3)~~ or fewer consecutive or non-consecutive days within a two ~~(2)~~ week period;

1 (iii) construction projects for which the construction work is fully funded and performed by a  
2 donor or donor's agent as a gift-in-place donation, where the gift agreement does not require  
3 City funds to be used for the construction and where the gift agreement includes a  
4 requirement that workers be paid the same ~~P~~Prevailing ~~R~~Rate of ~~w~~Wages as would be required  
5 a public work project; and (iv) projects that as of the effective date of this subsection  
6 6.22(Gg)(3)(bB) have a term sheet that has been endorsed by the Board of Supervisors and  
7 have findings of fiscal feasibility, to the extent that such projects agree to be bound by a  
8 legally enforceable document, enforceable by OEWD, committing the project to Local Hire  
9 mandatory participation level of 30% per trade. All grant agreements, leases, development  
10 agreements and other contracts that the City enters that allow for such non-exempt  
11 construction projects on property owned by the City must contain a provision that such  
12 construction shall comply with this Policy.

13 (eC) **Projects Constructed Outside the City.** Covered Projects constructed  
14 within 70 miles from the jurisdictional boundary of the City and County of San Francisco shall  
15 be governed by the terms of this Policy, except that percentage requirements shall apply in  
16 proportion to the City's actual cost after reimbursement from non-City sources compared to  
17 the total cost of the project, and, unless a reciprocity agreement exists, the "local" requirement  
18 shall include San Francisco residents, workers local to the area where the work is located,  
19 and workers residing within the San Francisco Public Utilities Commission service area. If a  
20 reciprocity agreement with another local agency exists, the terms of that reciprocity  
21 agreement shall govern. Covered City projects constructed 70 miles or more beyond the  
22 jurisdictional boundary of the City and County of San Francisco shall be subject to this Policy,  
23 except the "local" requirement shall include San Francisco residents, workers local to the area  
24 where the work is located, and workers residing within the region where the work is located.  
25 Awarding departments shall work with OEWD and regional local hiring programs to comply.

1                   **(dD) Projects Utilizing Federal or State Funds.**

2                   **(i) Segregation of Funds and Contract Awards.** Where the application of  
3 this Policy would violate federal or state law, or would be inconsistent with the terms or  
4 conditions of a grant or a contract with an agency of the United States or the State of  
5 California, the City department or agency receiving the grant or contract shall, where  
6 administratively feasible, segregate federal or state funds from City funds, and/or segregate  
7 project administration and contracts, so as to maximize application of this Policy to City-  
8 funded construction work.

9                   **(ii) Alternative Terms in Case of Conflict.** Where the provisions of this  
10 Policy would be prohibited by Federal or State law, or where the application of this Policy  
11 would violate or be inconsistent with the terms or conditions of a grant or a contract with an  
12 agency of the United States or the State of California, and where segregation of funds  
13 pursuant to subsection 6.22 (Gg)(3)(dD)(i) is not administratively feasible with regard to some  
14 or all of the project in question, then OEWD, in consultation with the awarding department,  
15 shall adapt requirements of this Policy into a set of contract provisions that advance the  
16 purposes of this Policy to the maximum extent feasible without conflicting with federal or state  
17 law or with terms or conditions of the State or Federal grant or contract in question. The  
18 awarding department shall include this set of contract provisions in the ~~public works or~~  
19 ~~improvement~~ contract for the covered project with regard to the project or portions of the project  
20 for which this Policy would conflict with Federal or State requirements.

21                   **(eE) Out-of-State Workers.** Project work hours performed by residents of  
22 states other than California shall not be considered in calculation of the number of project  
23 work hours to which the local hiring requirements apply. Contractors and subcontractors shall  
24 report to awarding departments and OEWD the number of project work hours performed by  
residents of states other than California.

1                   **(4) Local Hiring Requirements.**

2                   (~~aA~~) For each covered project, the following requirements shall apply to each  
3 prime contractor and subcontractor that performs project work in excess of the Threshold  
4 Amount set forth in ~~s~~Section 6.1 of this Chapter, as that amount may be amended, with regard  
5 to project work actually performed by the prime contractor and work included under any  
6 subcontract, including all work performed by a subcontractor and all lower-tier subcontractors  
7 under the subcontract:

8                   (i) The initial mandatory participation level is 20% of all project work hours  
9 within each trade performed by local residents, with no less than 10% of all project work hours  
10 within each trade performed by disadvantaged workers. Subject to the periodic review  
11 process set forth in subsection 6.22(~~Gg~~)(4)(~~bB~~), below, the mandatory participation level for  
12 project work hours shall increase annually up to a mandatory participation level of 50% of  
13 project work hours within each trade performed by local residents, with no less than 25% of all  
14 project work hours within each trade performed by disadvantaged workers. For each  
15 mandatory participation percentage specified below, one-half of the specified percentage of  
16 project work hours within each trade shall be performed by disadvantaged workers.

17

<b>Year After Effective Date That Contract Is Advertised for Bids</b>	<b>Mandatory Participation Level For Project Work Hours</b>
0	20%
1	25%
2	30%
Periodic Review	Periodic Review
3	30%

18

19

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Periodic Review	Periodic Review
4	35%
5	40%
6	45%
Periodic Review	Periodic Review
7	50%

(ii) At least 50% of the project work hours performed by apprentices within each trade shall be performed by local residents, with no less than 25% of project work hours performed by apprentices within each trade to be performed by disadvantaged workers.

**(bB) Periodic Review By OEWD and Controller.** OEWD, in coordination with the Controller's Office, shall every three years from the end of the prior Periodic Review, evaluate the impact of existing mandatory participation levels and the continued need for financial incentives as set forth in subsection 6.22(Gg)(5). The OEWD/Controller review shall (i) determine whether there is a sufficient supply of qualified unemployed resident workers to meet the escalation rate set forth in subsection 6.22(Gg)(4)(aA)(i), above; (ii) assess the length of time required for each trade to develop a pool of qualified resident workers sufficient to support a 50% mandatory participation target; and (iii) make relevant findings in support of those determinations, and, if necessary, propose amendments to the mandatory participation level by trade. OEWD and the Controller's Office shall further report on the financial incentive program and make relevant findings and, if necessary, propose reducing or eliminating financial incentives. During the periodic review process, OEWD and the Controller's Office shall consult with a broad spectrum of relevant stakeholders (including the community, the California Department of Industrial Relations Division of Apprenticeship Standards, contractors, building trades, and City departments and agencies). Promptly upon completion

1 of a periodic review, OEWD and the Controller's Office shall furnish to the Board of  
2 Supervisors a report setting forth their findings, determinations and proposed amendments to  
3 the mandatory participation level by trade and/or the financial incentive program, if any. The  
4 Board shall, by resolution, fix and determine the mandatory participation levels by trade and  
5 available financial incentives, if any. The mandatory participation levels by trade and financial  
6 incentives as so fixed and determined by the Board shall supplant the mandatory participation  
7 levels and financial incentives that this Policy sets and shall remain in force until the same are  
8 changed by the Board. In determining the mandatory participation levels by trade and  
9 available financial incentives, as so provided for in this subsection, the Board shall not be  
10 limited to consideration of the periodic review report furnished by OEWD and the Controller's  
11 Office, but may consider other such evidence upon the subject as the Board shall deem  
12 proper and base its determination upon any or all of the evidence considered.

13 **(eC) Pipeline and Retention Compliance.** Contractors and subcontractors  
14 may use one or more of the following pipeline and retention compliance mechanisms to  
15 receive a conditional waiver from the local hiring requirements on a project-specific basis:

16 (i) **Specialized Trades.** Every two calendar years, OEWD shall publish a list  
17 of trades designated as "Specialized Trades," for which the local hiring requirements of this  
18 Policy shall not be applicable. Prior to designating a trade as a Specialized Trade, OEWD  
19 shall have made findings that: (a) considering all referral sources and best estimates of  
20 workers residing in the City, there will be insufficient numbers of qualified and available local  
21 residents and disadvantaged workers to enable contractors and subcontractors to satisfy the  
22 local hiring requirements for such trade; and (b) best estimates indicate that on all covered  
23 projects during those calendar years, in the aggregate, demand for work hours in such trade  
24 will not exceed a maximum number of hours as determined by OEWD through the regulatory  
25

1 process set forth in subsection 6.22(~~Gg~~)(8)(~~aA~~). All contractors and subcontractors shall report  
2 to OEWD the project work hours utilized in each designated Specialized Trade.

3 (ii) **Credit for Hiring on Non-covered Projects.** Contractors and  
4 subcontractors may accumulate credit hours for hiring San Francisco disadvantaged workers  
5 on non-covered projects in the nine-county San Francisco Bay Area and apply those credit  
6 hours to contracts for covered projects to meet the applicable minimum mandatory hiring  
7 requirements set forth above or to work off penalties assessed under subsection  
8 6.22(~~Gg~~)(7)(~~fF~~). OEWD shall establish criteria for credit hours and their application to meet the  
9 minimum participation requirements. OEWD shall consider credit hours to be accumulated for  
10 work on non-covered projects performed by San Francisco disadvantaged workers only if (a)  
11 the San Francisco disadvantaged worker performing work on the non-covered project is paid  
12 prevailing wages for such work; and, in the case of non-covered projects in the City and  
13 County of San Francisco, (b) the number of hours to be credited for the non-covered project in  
14 question exceed one-half of the number of disadvantaged worker hours that would be  
15 required if the project were a covered project.

16 (iii) **Sponsoring Apprentices.** A contractor or subcontractor may avoid the  
17 assessment of penalties under subsection 6.22(~~Gg~~)(7)(~~fF~~) for failing to meet applicable hiring  
18 requirements by demonstrating the high impracticality of complying with the mandatory  
19 participation level for a particular contract or classes of employees before project  
20 commencement by agreeing to sponsor an OEWD-specified number of new apprentices in  
21 trades in which noncompliance is likely and retaining those apprentices for the entire period of  
22 a contractor's or subcontractor's work on the project. OEWD will verify with the California  
23 Department of Industrial Relations Division of Apprenticeship Standards that the OEWD-  
24 specified number of new apprentices are registered and active apprentices prior to issuing a  
release from penalties.

1                   (iv) **Direct Entry Agreements.** OEWD is authorized to negotiate and enter  
2 into direct entry agreements with apprenticeship programs that are registered with California  
3 Department of Industrial Relations' Division of Apprenticeship Standards, and, if OEWD is  
4 successful in such negotiations, to develop standards and procedures through which  
5 contractors and subcontractors may avoid assessments of penalties by hiring and retaining  
6 apprentices who enrolled through such direct entry agreements. Such standards and  
7 procedures shall allow avoidance of penalty assessments only where OEWD has made a  
8 project-specific determination that compliance with local hiring requirements would be  
9 impractical for that contractor or subcontractor. Direct entry agreements negotiated pursuant  
10 to this section shall: (a) be enforceable contracts; (b) require apprenticeship programs to  
11 enroll a class of apprentices no less frequently than every 365 days; (c) specify all admissions  
12 standards related to applicants' training and skills; (d) specify a minimum number of local  
13 residents and disadvantaged workers meeting those standards who shall be admitted in each  
14 class of apprentices; and (e) be on file with and deemed permissible by the Division of  
15 Apprenticeship Standards. OEWD's annual report to the Board as required by subsection  
16 6.22(Gg)(8)(~~FF~~) shall include the number of releases from penalties granted based on this  
17 subsection, the number of local residents enrolled as apprentices based on direct entry  
18 agreements, and the number of direct entry agreements in effect, and shall identify the trades  
19 in question.

20                   (5) **Local Hiring Incentives.**

21                   (a) **Incentive Criteria.** Contractors and subcontractors may receive financial  
22 and non-financial incentives for exceeding the local hiring requirements on a covered project.  
23 Project work hours credited under subsection 6.22(Gg)(4)(~~CC~~) shall not be the basis for any  
24 financial or non-financial incentive payment or entitlement.  
25

1 (b) **Administration.** Awarding departments will work in consultation with  
2 OEWD to establish the operation and amounts of the incentives, if any.

3 (i) Any financial incentives provided on a covered project shall comply with  
4 applicable law and shall not exceed one percent of the estimated cost of the project. If  
5 financial incentives are made available for a covered project, awarding departments shall pay  
6 such incentives, if earned by a contractor or subcontractor, only after a contractor or  
7 subcontractor has completed work on the project and OEWD has approved the contractor's or  
8 subcontractor's request for incentive payment. Subcontractors requesting incentive payments  
9 shall submit requests to the awarding department and OEWD through the prime contractor,  
10 not directly to the awarding department or OEWD. Payment of subcontractor incentives shall  
11 be paid to the prime contractor for the benefit of the appropriate subcontractor(s). Prime  
12 contractor must pay subcontractor(s) within 10 days of receipt of financial incentives from the  
13 City.

14 (ii) OEWD shall, by regulation, develop non-financial incentives such as  
15 expedited permitting and reduced administrative burden.

16 (6) **Additional Contractor Rights and Responsibilities.**

17 (~~a~~) **Local Hiring Plan for Large Projects.** For covered projects estimated to  
18 cost more than \$1,000,000, the prime contractor shall prepare and submit to the awarding  
19 department and OEWD for approval a local hiring plan for the project. The local hiring plan  
20 shall be a written plan for implementation of the requirements of this Policy, including an  
21 approximate timeframe for hiring decisions of subcontractors, a description of the hiring  
22 processes to be utilized by subcontractors, an estimate of numbers of targeted workers  
23 needed from various referral sources, qualifications needed for such targeted workers, and a  
24 recruitment plan detailing an outreach strategy for candidates representative of local  
demographics. An awarding department shall not issue a Notice to Proceed (NTP) without

1 receiving the Local Hiring Plan. The awarding department may issue an NTP upon submittal  
2 of the Plan, but in no case may any payment be made until such time as it has verified in  
3 writing that OEWD has approved the prime contractor's local hiring plan.

4 (bB) **Referral Sources.** Where a contractor's or subcontractor's preferred  
5 hiring or staffing procedures for a covered project do not enable that contractor or  
6 subcontractor to satisfy the local hiring requirements of this Policy, the contractor or  
7 subcontractor shall use other procedures to identify and retain targeted workers. These  
8 procedures shall include requesting workers from CityBuild, San Francisco's centralized  
9 referral program, and considering targeted workers who are referred by CityBuild within three  
10 business days of the request and who meet the qualifications described in the request. Such  
11 consideration shall include in-person interviews. Qualifications described in the request shall  
12 be limited to skills directly related to performance of job duties. When a contractor or  
13 subcontractor has taken these steps and a local resident or disadvantaged worker is not  
14 available, contractor or subcontractor may request a conditional waiver as described in  
15 subsection 6.22(Gg)(4)(eC).

16 (eC) **Hiring Discretion.** This Policy does not limit contractors' or  
17 subcontractors' ability to assess qualifications of prospective workers, and to make final hiring  
18 and retention decisions. No provision of this Policy shall be interpreted so as to require a  
19 contractor or subcontractor to employ a worker not qualified for the position in question, or to  
20 employ any particular worker.

21 (dD) **Subcontractor Compliance.** Each contractor and subcontractor shall  
22 ensure that all subcontractors agree to comply with applicable requirements of this Policy. All  
23 subcontractors agree as a term of participation on a covered project that the City shall have  
24 third party beneficiary rights under all contracts under which subcontractors are performing  
25 project work. Such third party beneficiary rights shall be limited to the right to enforce the

1 requirements of this Policy directly against the subcontractors. All subcontractors on a  
2 covered project shall be responsible for complying with the recordkeeping and reporting  
3 requirements set forth in this Policy. Subcontractors with work in excess of the Threshold  
4 Amount shall be responsible for ensuring compliance with the local hiring requirements set  
5 forth in subsection 6.22(~~Gg~~)(4) based on project work hours performed under their  
6 subcontracts, including project work hours performed by lower tier subcontractors with work  
7 less than the Threshold Amount.

8 **(7) Enforcement.**

9 **(aA) Role of OEWD.** OEWD is authorized to enforce all terms of this Policy.  
10 Awarding departments shall work cooperatively with OEWD to implement requirements of this  
11 Policy, to include the provisions of the Policy in every contract for which inclusion is required,  
12 to assist contractors and subcontractors in complying with the Policy, and to assist OEWD in  
13 furthering the purposes of the Policy through monitoring and enforcement activities. OEWD  
14 shall determine the records required to be verified and/or provided by contractors and  
15 subcontractors to establish workers' qualifications and statuses relevant to this Policy.

16 **(bB) Role of Community-Based Partners.** OEWD shall be authorized to  
17 engage its community-based partners in the City's workforce development system to assist  
18 with the recruitment and retention of targeted workers. OEWD shall, through the existing  
19 Workforce Investment Board, provide a forum for community members, community-based  
20 organizations, and representatives of all stakeholders affected by or interested in this Policy to  
21 exchange information and ideas and to advise OEWD staff concerning the operation and  
22 results of the Policy.

23 **(cC) Recordkeeping.** Each contractor and subcontractor shall keep, or cause  
24 to be kept, for a period of four years from the date of substantial completion of project work on  
a covered project, certified payroll and basic records, including time cards, tax forms, and

1 superintendent and foreman daily logs, for all workers within each trade performing work on  
2 the covered project. Such records shall include the name, address and social security number  
3 of each worker who worked on the covered project, his or her classification, a general  
4 description of the work each worker performed each day, the apprentice or journey-level  
5 status of each worker, daily and weekly number of hours worked, the self-identified race,  
6 gender, and ethnicity of each worker, whether or not the worker was a local resident or  
7 disadvantaged worker, and the referral source or method through which the contractor or  
8 subcontractor hired or retained that worker for work on the covered project (e.g., core  
9 workforce, name call, union hiring hall, City-designated referral source, or recruitment or hiring  
10 method). Contractors and subcontractors may verify that a worker is a local resident through  
11 the worker's possession of a valid SF City ID Card or other government-issued identification.  
12 OEWD and awarding departments may require additional records to be kept with regard to  
13 contractor or subcontractor compliance with this Policy. All records described in this section  
14 shall at all times be open to inspection and examination by the duly authorized officers and  
15 agents of the City, including representatives of the awarding department and the OEWD.

16 **(dD) Reporting.** The OEWD shall establish reporting procedures for  
17 contractors and subcontractors to submit to OEWD and the awarding department the records  
18 described above, for purposes of monitoring compliance with and effectiveness of this Policy  
19 and monitoring operation of the City's public construction sector for other valid purposes. All  
20 records submitted by contractor or subcontractor shall be accompanied by a statement of  
21 compliance signed by an authorized representative of contractor or subcontractor indicating  
22 that the records are correct and complete.

23 **(eE) Monitoring.** From time to time and in its sole discretion, OEWD and/or  
24 the awarding department may monitor and investigate compliance of contractor and  
25 subcontractors working on covered projects with requirements of this Policy. OEWD and

1 awarding departments shall have the right to engage in random inspections of job sites,  
2 subject to construction schedule and safety concerns. Each contractor and subcontractor  
3 shall allow representatives of OEWD and the awarding department, in the performance of  
4 their duties, to engage in random inspections of job sites and to have access to the  
5 employees of the contractor and subcontractor and the records required to be kept by this  
6 Policy. The OEWD shall establish an administrative procedure for OEWD monitoring of  
7 compliance with this Policy and to address allegations of noncompliance. The OEWD shall  
8 have sole authority over the administration of this procedure. Except as prohibited by law,  
9 OEWD will make data collected under subsections 7(eC) and (dD) of this Policy available on-  
10 line to the public in real-time and create a process for members of the public to submit  
11 complaints regarding alleged violations of this Policy. The OEWD shall investigate all  
12 complaints filed by members of the public; the scope, methods, and conclusions of all such  
13 complaint-driven investigations shall be within the discretion of OEWD, with no right of the  
14 complaining party to determine the scope or methods of the investigation. All contractors,  
15 subcontractors and awarding departments shall cooperate fully with the OEWD in monitoring  
16 and compliance activities. The OEWD may interview, either at the worksite or elsewhere, any  
17 witness who may have information related to a complaint.

18 **(fF) Compliance Procedures.**

19 **(i) Consequences of Noncompliance.** Awarding departments and OEWD  
20 have the authority to seek for violations of this Policy all of the consequences imposed by or  
21 described in this Policy, in the contract for a covered project, or by statute, including the  
22 authority to assess penalties as described herein, assess damages for other violations of  
23 terms of this Policy, and/or seek penalties set forth in Article V of this Chapter, including  
24 debarment.

1                   (ii) **Penalties Amount.** Any contractor or subcontractor who fails to satisfy  
2 local hiring requirements of this Policy applicable to project work hours performed by local  
3 residents shall forfeit ; and, in the case of any subcontractor so failing, the contractor and  
4 subcontractor shall jointly and severally forfeit to the City an amount equal to the journeyman  
5 or apprentice prevailing wage rate, as applicable, with such wage as established by the Board  
6 of Supervisors or the California Department of Industrial Relations under subsection  
7 6.22(~~Ee~~)(3), for the primary trade used by the contractor or subcontractor on the covered  
8 project for each hour by which the contractor or subcontractor fell short of the local hiring  
9 requirement. The assessment of penalties under this subsection shall not preclude the City  
10 from exercising any other rights or remedies to which it is entitled.

11                   (iii) **Assessment of Penalties.** It shall be the duty of the awarding  
12 department, when certifying to the Controller any payment which may become due under a  
13 contract, to deduct from said payment or payments the total amount of penalties due under  
14 this subsection. In doing so, the department head must also notify the OEWD of his or her  
15 action. OEWD may also upon written notice to the awarding department, certify to the  
16 Controller any forfeiture to deduct from any payment as provided for in this subsection.  
17 Certification of forfeitures under this subsection shall be made only upon an investigation by  
18 the awarding department or OEWD and upon written notice to the contractor or subcontractor  
19 identifying the grounds for the forfeiture or forfeitures, and providing the contractor or  
20 subcontractor with the opportunity to respond. The Controller, in issuing any warrant for any  
21 such payment, shall deduct from the amount which would otherwise be due on said payment  
22 or payments the amount of said forfeiture or forfeitures as so certified. Any retainage to cover  
23 contract performance that may become due to contractor under subsection 6.22(~~ff~~) may be  
24 withheld by the City pending a determination by the awarding department or OEWD as to  
25 whether a contractor or subcontractor must pay a penalty or penalties.

1 (iv) **Recourse Procedure.** If the contractor or subcontractor disagrees with  
2 the assessment of penalties as so provided in this subsection, then the following procedure  
3 applies:

4 (a) The contractor or subcontractor may request a hearing in writing within  
5 15 days of the date of the final notification of assessment. The request shall be directed to the  
6 City Controller. Failure by the contractor or subcontractor to submit a timely, written request  
7 for a hearing shall constitute concession to the assessment and the forfeiture shall be  
8 deemed final upon expiration of the 15-day period. The contractor or subcontractor must  
9 exhaust this administrative remedy prior to commencing further legal action.

10 (b) Within 15 days of receiving a proper request, the Controller shall  
11 appoint a hearing officer with knowledge and not less than five years' experience in labor law,  
12 and shall so advise the enforcing official and the contractor or subcontractor, and/or their  
13 respective counsel or authorized representative.

14 (c) The hearing officer shall promptly set a date for a hearing. The hearing  
15 must commence within 45 days of the notification of the appointment of the hearing officer  
16 and conclude within 75 days of such notification unless all parties agree to an extended  
17 period.

18 (d) Within 30 days of the conclusion of the hearing, the hearing officer shall  
19 issue a written decision affirming, modifying, or dismissing the assessment. The decision of  
20 the hearing officer shall consist of findings and a determination. The hearing officer's findings  
21 and determination shall be final.

22 (e) The contractor or subcontractor may appeal a final determination under  
23 this section only by filing in the San Francisco Superior Court a petition for a writ of mandate  
24 under California Code of Civil Procedure, Section 1084, et seq., as applicable and as may be  
25 amended from time to time.

1 (v) **Distribution of Penalties.** The Controller shall withhold any penalties  
2 assessed as provided in the foregoing subparagraphs until such time as either the contractor  
3 or subcontractor has conceded to the penalties or, in the event of an objection, there is a  
4 determination no longer subject to judicial review. The Controller shall then deposit the  
5 amounts withheld into a special account which shall be created for the sole purpose of  
6 receiving said funds. The funds deposited into this account shall be used to support the  
7 enforcement of this Policy and the further development of workforce development initiatives to  
8 train and prepare local residents for careers in construction.

9 (vi) **Other Violations; Repeated Violations.** Violations of this Policy for  
10 which penalties or other remedies are not specified above constitute violations of contract  
11 terms, for which the full range of remedies under the contract may be invoked, including but  
12 not limited to withholding of progress payments in amounts deemed proportional to the  
13 violation. Awarding departments shall comply with and implement damages claims and other  
14 noncompliance consequences assessed or required by OEWD.

15 (8) **Miscellaneous.**

16 (aA) **Regulations and Administrative Guidance.** OEWD shall be the primary  
17 department authorized to implement and enforce this Policy. OEWD shall issue regulations  
18 and/or administrative guidance regarding implementation of the Policy, including (i)  
19 documentation and recordkeeping requirements, (ii) incentive payments, (iii) monitoring and  
20 compliance activities, (iv) project and/or contract coverage determinations, (v) designated  
21 referral sources, (vi) bid and contract documents implementing the Policy, (vii) procedures for  
22 application of the Policy to alternative competitive bidding processes set forth in Article IV of  
23 this Chapter, (viii) procedures for monitoring and enforcement of the Policy where the  
24 construction contract is issued by an entity or individual other than the City, and (ix) other  
25 matters related to implementation of this Policy. Awarding departments shall cooperate with

1 and assist in implementation of OEWD actions and determinations regarding this Policy. For  
2 projects where the construction contract is issued by an entity or individual other than the City,  
3 OEWD may grant conditional waivers on a project specific basis if it finds that the contractor  
4 has participated to the extent feasible in available pipeline and retention mechanisms, the  
5 contractor has undertaken all corrective actions issued by OEWD, and considering all referral  
6 sources and estimates of workers residing in the City, there will be insufficient numbers of  
7 qualified and available local residents and/or disadvantaged workers to enable the contractor  
8 or subcontractor to satisfy the local hiring requirements.

9 **(bB) Assistance in Monitoring, Investigations, and Implementation.** In  
10 accordance with applicable law, the City may enter into one or more contracts for investigative  
11 and monitoring services to further the purposes of this Policy, or to assist OEWD or awarding  
12 departments in developing and implementing systems needed to advance the purposes of  
13 this Policy.

14 **(eC) Departmental Assistance with Monitoring and Enforcement Costs.**  
15 Subject to the fiscal and budgetary provisions of the City Charter and applicable federal and  
16 state laws and regulations, OEWD is authorized to receive from awarding departments the  
17 amount reasonably calculated to pay for the costs, including litigation costs, of monitoring and  
18 enforcing requirements of this Policy. OEWD shall supervise the expenditure of all funds  
19 appropriated for these purposes.

20 **(dD) Effective Date, Operative Date, and Prospective Application.** This  
21 Policy shall become effective upon the date of its enactment and shall apply to covered  
22 projects first advertised for bids by awarding departments more than sixty (60) days after such  
23 date. The amendment to the Policy in subsection 6.22(Gg)(3)(bB) shall become operative sixty  
24 (60) days after the effective date of the ordinance enacting the amendment. The amendment  
j in subsection 6.22(Gg)(3)(bB) is intended to have prospective effect only, and shall not be

1 interpreted to impair the obligations of any pre-existing grant agreement, lease, development  
2 agreement or other contract entered into by the City. Notwithstanding the prior sentence, the  
3 amendment in subsection 6.22(~~Gg~~)(3)(~~bB~~) shall apply to newly included work in pre-existing  
4 grant agreements, leases, development agreements, or other contracts amended on or after  
5 the operative date. The amendment in subsection 6.22(~~Gg~~)(3)(~~bB~~) shall apply to grant  
6 agreements, leases, development agreements and other contracts entered into by the City on  
7 or after the operative date.

8           (~~eE~~) **Existing Project Labor Agreements.** This Policy shall not apply to  
9 project labor agreements entered into by awarding departments prior to the effective date of  
10 this Policy ("Existing PLAs") or to ~~p~~Public ~~w~~Work or ~~i~~Improvement contracts advertised for  
11 ~~b~~Bids after the effective date of this Policy that are covered by Existing PLAs, where the terms  
12 of the Existing PLAs and this Policy are in conflict. Notwithstanding the foregoing, this Policy  
13 shall apply to (i) any material amendment to an Existing PLA executed by an awarding  
14 department after the effective date of this Policy; (ii) any new ~~p~~Public ~~w~~Work or ~~i~~Improvement  
15 contract over the ~~t~~Threshold ~~a~~Amount set forth in subsection 6.22(~~Gg~~)(3)(~~aA~~) that is added to  
16 the scope of an Existing PLA based on a discretionary decision by the awarding department  
17 after the effective date of this Policy.

18           (~~fF~~) **Annual Report To Board.** Commencing on March 1, 2012, and annually  
19 thereafter, the Director of OEWD shall submit a written report to the Board of Supervisors.  
20 That report shall document each awarding department's performance under the terms of this  
21 Policy, including, among other things, the compliance of each department's contractors and  
22 subcontractors with the requirements of this Policy, any significant challenges experienced by  
23 OEWD or awarding departments in implementing or enforcing this Policy, and proposed  
24 remedies to address any such challenges. That report shall include documentation, organized  
25 by awarding department, of the overall percentage of project work hours on covered projects

1 performed by local residents, disadvantaged workers, local resident apprentices, and  
2 residents of states other than California. The report shall also compare the demographics of  
3 workers performing work on covered projects, using data collected under the Policy, to the  
4 demographics of the qualified labor pool. Awarding departments shall cooperate with requests  
5 by OEWD for information needed by the Director to make such reports to the Board.

6 **(gG) Material Term; Contractors' Agreements.** All contracts and  
7 subcontracts for performance of project work shall include compliance with this Policy as a  
8 material term, directly enforceable by the City as described herein. As a condition of  
9 performance of project work, each contractor and subcontractor agrees: to comply with all  
10 provisions of this Policy; that provisions of this Policy are reasonable and are achievable by  
11 the contractor or subcontractor, including the reporting requirements and consequences for  
12 noncompliance described herein; and that the contractor or subcontractor had a full and fair  
13 opportunity to review and understand terms of this Policy, in consultation with counsel if so  
14 desired.

15 **(hH) Severability.** If any provision of this Policy or any application thereof to  
16 any person or circumstances is held invalid by final judgment of any court of competent  
17 jurisdiction, such invalidity shall not affect other provisions or application of this Policy which  
18 can be given effect without the invalid provision or application, and to this end the provisions  
19 of this Policy are declared to be severable.

20 **(iI) Conflicting Agreements.** In case of conflict between terms of this Policy  
21 and a contractual agreement entered into by a contractor, subcontractor or awarding  
22 department, terms of this Policy shall govern. Each party to a contract incorporating terms of  
23 this Policy agrees through that contract that either it is not a party to such a conflicting  
24 agreements, or that it will comply with terms of this Policy as incorporated into the contract,  
5 rather than with any conflicting agreements. After the effective date of this Policy, no awarding

1 department may enter into a project labor agreement or other contract relating to or applying  
2 to the performance of project work on a covered project that conflicts with or precludes  
3 contractor and subcontractor compliance with terms of this Policy.

4 (j) **Reciprocity.** An awarding department or OEWD may negotiate reciprocity  
5 agreements with other local jurisdictions that maintain local hiring programs, provided that  
6 such agreements advance the Policy goals of this subsection. Any such reciprocity agreement  
7 shall allow targeted workers in each jurisdiction to utilize and benefit from local hiring  
8 requirements and referral systems in the other jurisdiction on the same terms as do the  
9 workers residing in that jurisdiction. When such a reciprocity agreement is in effect, residents  
10 of another jurisdiction may be counted toward satisfaction of the local hiring requirements of  
11 this Policy. Any reciprocity agreement negotiated by an awarding department or OEWD shall  
12 be subject to the approval of the Board of Supervisors by resolution.

13  
14 (h) **Modifications - Requirements.** If it becomes necessary in the prosecution of  
15 any ~~p~~Public ~~w~~Work or ~~i~~Improvement ~~under~~ ~~e~~Contract to make alterations or modifications or to  
16 provide for extras, such alterations, modifications or extras shall be made only on written  
17 recommendation of the ~~d~~Department ~~h~~Head responsible for the supervision of the ~~e~~Contract,  
18 together with the approval of the Mayor or the Mayor's designee or the ~~B~~board or  
19 ~~C~~commission, as appropriate to the department, and also the approval of the Controller,  
20 except as hereafter provided. The Mayor or the ~~B~~board or ~~C~~commission, as appropriate to the  
21 ~~D~~department, may delegate in writing the authority to approve such alterations, modifications  
22 or extras to the Department ~~h~~Head, except as provided below. The Controller may delegate in  
23 writing the authority to encumber funds from prior appropriations for such alterations,  
24 modifications or extras to the Department ~~h~~Head prior to the certification for payment. Such  
25 authority, when granted, will clearly state the limitations of the changes to be encompassed.

1           (1) **Increasing or Decreasing Price.** Alterations, modifications, or extras in any  
2 eContract, which will increase or decrease the eContract cost or scope, may be made or  
3 allowed only on the written recommendation of the dDepartment hHead responsible for the  
4 supervision of the eContract stating the amount and basis for such increase or decrease. For  
5 any cumulative increase or decrease in price in excess of ~~ten percent~~ 10% of the original  
6 eContract price or scope, the Department hHead shall obtain the approval of the Mayor or  
7 Mayor's designee or the Bboard or Ccommission as appropriate and also the approval of the  
8 Controller notwithstanding any delegation provided for above.

9           (2) **Extensions of Time.** Upon finding that work under a construction eContract  
10 cannot be completed within the specified time because of an unavoidable delay as defined in  
11 the eContract, the Department hHead may extend the time for completion of the work. If the  
cumulative extensions of time exceeds ~~ten percent~~ 10% of the original eContract duration, the  
13 Department hHead shall ~~first~~ obtain the approval of the Mayor, the Mayor's Ddesignee, Bboard  
14 or Ccommission, as appropriate to the Ddepartment notwithstanding any delegation provided  
15 for above. The Department Head may seek such approval after completion of the work if the  
16 Department Head makes a written finding in the time extension that no basis exists to assess liquidated  
17 damages for delay against the Contractor. All time extensions shall be in writing, but in no event  
18 shall any extension be granted subsequent to the issuance of a certificate of final  
19 acceptance completion.

20           (AA) **Time Extension Not Waiver of City's Rights.** The granting of an extension  
21 of time because of unavoidable delays shall in no way operate as a waiver on the part of the  
22 City ~~and County~~ or the Department hHead, Mayor, Bboard or Ccommission of the right to  
23 collect liquidated damages for other delays or of the right to collect other damages or of any  
24 other rights to which the City ~~and County~~ is entitled.

1           **(bB) No Extension Granted When Contract Based on Time Estimates.** When  
2 any aAward of eContract has been made in consideration, in whole or in part, of the relative  
3 time estimates of bBidders for the completion of the work, no extension of time may be  
4 granted on such eContract beyond the time specified for completion, unless the liquidated  
5 damages for each day the work is uncompleted beyond the specified time shall be collected;  
6 provided, however, that this shall not apply to unavoidable delays as specified in the Contract  
7 to acts of God.

8           **(eC) Avoidable and Unavoidable Delay; Limitation of Damages for Delay.**

9 The dDepartment hHead administering the pPublic wWork or Improvement shall have the  
10 authority to specify in the eContract the delays that shall be deemed avoidable or unavoidable.  
11 The City and County shall not pay damages or compensation of any kind to a eContractor  
12 because of delays in the progress of the work, whether such delays be avoidable or  
13 unavoidable; provided, however, the City and County may pay for (1i) delays caused to the  
14 eContractor by the City and County and (2ii) such unavoidable delays as may be specifically  
15 stated in the eContract. Such latter delays will be compensated for only under the conditions  
16 specified in the eContract.

17           **(dD) Notice of Delay Required.** The eContractor shall promptly notify the

18 Department hHead in writing, of all anticipated delays in the prosecution of the work and, in  
19 any event, promptly upon the occurrence of a delay, the notice shall constitute an application  
20 for an extension of time only if the notice requests such extension and sets forth the  
21 eContractor's estimate of the additional time required together with a full recital of the causes  
22 of unavoidable delays relied upon. The Department hHead may take steps to prevent the  
23 occurrence or continuance of the delay, may classify the delay as avoidable or unavoidable,  
24 and may determine to what extent the completion of the work is delayed thereby.

1 (H) **Liquidated Damages.** Any eContract may provide a time within which the  
2 eContract work, or portions thereof, shall be completed and may provide for the payment of  
3 agreed liquidated damages to the City ~~and County~~ for every calendar or working day thereafter  
4 during which such work shall be uncompleted.

5 (J) **Retention of Progressive Payments Authorized; Retentions.** Any eContract for  
6 construction services may provide for progressive or milestone payments, if the  
7 Advertisement For Bids shall so specify. Each progress or milestone payment shall constitute  
8 full compensation for the value of work performed and materials furnished for a specified  
9 period, less amounts withheld as a result of dispute or as required by law.

10 (1) For all eContracts entered into on or after the effective date of this  
11 ~~Ordinance~~ subsection 6.22(j), from every progress payment, the City shall hold 5% percent in  
retention.

13 (2) Notwithstanding the ~~subsection 6.22(j)(1) subparagraph~~ above, the City may hold  
14 greater than 5% percent but not more than 10% percent in retention if the Department ~~h~~Head  
15 responsible for the ~~p~~Public ~~w~~Work determines that the ~~Public~~ ~~w~~Work or ~~i~~Improvement is  
16 substantially complex and therefore warrants a higher retention amount, and the retention  
17 amount is specified in the Advertisement For Bids. For eContracts with retention amounts  
18 greater than 5% percent, if the Department ~~h~~Head responsible for the ~~p~~Public ~~w~~Work  
19 determines that the eContract is 50% percent or more complete, that the eContractor is making  
20 satisfactory progress, and that there is no specific cause for greater withholding, the  
21 Department ~~h~~Head, upon the written request of eContractor, may authorize one of the  
22 following two options: ~~(a)~~ the City shall release part of the retention to the eContractor so that  
23 the amount held in retention by the City, after release to the eContractor, is reduced to an  
24 amount not less than 5% percent of the total value of the labor and materials furnished, and  
\_5 the City shall proceed to retain 5% percent of any subsequent progress payment under the

1 ~~e~~Contract; or (~~b~~B) the City shall continue to hold the already withheld retention amount, up to  
2 ~~5% percent~~ of the total ~~e~~Contract price, and shall not deduct further retention from progress  
3 payments.

4 (3) The Department ~~h~~Head shall authorize the release of retention, in whole or in  
5 part, for work completed by subcontractors certified by ~~CMD~~~~the HRC~~ as LBEs. The  
6 Department ~~H~~Head shall do so only upon a written request by the ~~e~~Contractor certifying (~~i~~A) the  
7 work by the certified LBE subcontractor is completed and satisfactory in accordance with the  
8 plans and specifications for the project; (~~ii~~B) the total amount paid to the certified LBE  
9 subcontractor by the ~~e~~Contractor as of the date of the written request and the total amount of  
10 the subcontract; and (~~iii~~C) the amount of retention associated with the work performed by the  
11 certified LBE subcontractor. Following a release of such retention, and in order to calculate  
12 retention and retention withholding from further progress or milestone payments, the City will  
13 reduce the total retention required under the foregoing paragraphs (1) and (2) by the amount  
14 paid to the certified LBE subcontractor(s) for whom the City released the retention. The  
15 release of retention under this sub~~paragraph~~~~section 6.22(j)(3)~~ shall not reduce the  
16 responsibilities or liabilities of the ~~e~~Contractor or its surety under the ~~e~~Contract or applicable  
17 law. *For any contract awarded under this Chapter prior to the enactment of this subparagraph, a*  
18 *Department head may in his or her sole discretion incorporate this subparagraph by change.*

19 (4) The Department ~~h~~Head shall authorize the release of retention, in whole or in  
20 part, for work completed by subcontractors under any ~~p~~Public ~~w~~Work ~~e~~Contract awarded under  
21 this Chapter ~~6~~ with a ~~construction~~ duration of more than two years. The Department ~~h~~Head  
22 shall do so only upon a written request by the ~~e~~Contractor certifying (~~i~~A) the work by the  
23 subcontractor is completed and satisfactory in accordance with the plans and specifications  
24 for the project; (~~ii~~B) the total amount paid to the subcontractor by the ~~e~~Contractor as of the  
25 date of the written request and the total amount of the subcontract; and (~~iii~~C) the amount of

1 retention associated with the work performed by the subcontractor. The City may issue or  
2 authorize the release of retention within six months of the date of the request. Following a  
3 release of such retention, and in order to calculate retention and retention withholding from  
4 further progress or milestone payments, the City will reduce the total retention required under  
5 the foregoing ~~paragraphs~~ subsections (1) and (2) by the amount paid to the subcontractor(s) for  
6 whom the City released retention. The release of retention under this subsection 6.22(j)(4)  
7 ~~subparagraph~~ shall not reduce the responsibilities or liabilities of the eContractor or its surety  
8 under the eContract or applicable law. ~~For any contract awarded under this Chapter prior to the~~  
9 ~~enactment of this subparagraph with a construction duration of more than two years, a Department~~  
10 ~~head may in his or her sole discretion incorporate this subparagraph by change order.~~

11 (5) Retention shall be withheld solely for the benefit and protection of the City.

12 (6) When the Department ~~h~~Head responsible for the ~~p~~Public ~~w~~Work determines  
13 that the eContract is ~~98% percent~~ or more complete, the Department ~~h~~Head may reduce  
14 retention funds to an amount equal to ~~200% percent~~ of the estimated value of work yet to be  
15 completed, plus any amount necessary to cover offsets by the City for liquidated damages,  
16 defective work, stop notices, forfeitures, and other charges. The City shall release retention to  
17 the eContractor upon the following conditions: ~~(a)~~A the eContractor has reached final  
18 completion under the eContract terms and conditions and ~~(b)~~B the eContract is free of offsets  
19 by the City for liquidated damages, defective work and the like, and is free of stop notices,  
20 forfeitures, and other charges.

21 (7) For all eContracts awarded under this Chapter 6, in no event shall the City be  
22 liable for interest or charges arising out of or relating to the date the City issues any progress,  
23 milestone, or other payment, or the date the City releases all or part of the retention, except  
24 that the City will pay interest at the legal rate, as set forth in ~~s~~Section 685.010(a) of the  
25 California Code of Civil Procedure, ~~as that section~~ may be amended from time to time, on any

1 improperly withheld amounts commencing no earlier than 90 days after the date the City  
2 should have made any progress payment or released all or part of the retention. Under no  
3 circumstances shall the legal rate of interest paid by the City under this provision exceed 10%  
4 ~~percent~~ per annum. The payment of interest under this provision is the limit of the City's liability  
5 with respect to any claim for interest on improperly withheld amounts.

6 ~~(8) For contracts entered into between January 1, 2012 and the effective date of this~~  
7 ~~Ordinance, upon the written request of the contractor, the Department head responsible for the public~~  
8 ~~work shall have the discretion to reduce retention to 5 percent, pursuant to one of the two options set~~  
9 ~~forth in subparagraph (2).~~

10 **(Kk) Inspection and Acceptance of Completed Work; Final Payment.** The  
11 Department ~~hHead authorized to execute any contract for public works or improvements~~ shall be  
12 responsible for the inspection and acceptance of ~~Public Works or Improvements~~ ~~such work~~ on  
13 completion. Such acceptance shall be in writing and shall include the certificate of the  
14 Department ~~hHead~~ concerned that the work covered by the ~~eContract~~ has been fully and  
15 satisfactorily completed in accordance with the plans and specifications therefor. Receipt of  
16 copy of such acceptance in writing shall constitute the Controller's authority to complete any  
17 payments due the ~~eContractor~~ under the ~~eContract~~; provided that the Controller may make  
18 such additional investigation or inspection as is provided by Administrative Code Section  
19 10.07.

20 **(Ll) Termination for Convenience.** In all ~~eContracts~~ for the construction of any  
21 ~~pPublic wWork~~ or ~~iImprovement~~, the Department ~~hHead authorized to execute any contract for~~  
22 ~~any public work or improvement~~ may include in the specifications setting forth the terms and  
23 conditions for the performance of the ~~eContract~~ a provision that the City ~~and County~~ may  
24 terminate the performance of work under the ~~eContract~~ whenever the Department ~~hHead~~ shall  
25 determine, with the approval of the Mayor, the Mayor's designee or the ~~Bboard~~ or

1 ~~C~~commission concerned, that such termination is in the best interest of the City ~~and County~~.  
2 Any such termination shall be effected by delivery to the ~~e~~Contractor of a notice of termination  
3 specifying the extent to which performance of work under the ~~e~~Contract is terminated and the  
4 date upon which such termination becomes effective. The Department ~~h~~Head is hereby  
5 authorized to include within such construction ~~e~~Contract the appropriate language to  
6 implement this subsection 6.22(I).

7 ~~(Am)~~ **Articles Not to be Prison Made.** No article furnished under any ~~e~~Contract  
8 awarded under the provisions of this Chapter 6 shall have been made in a prison or by convict  
9 labor except for articles made in prisons or by convicts under the supervision and control of  
10 the California Department of Corrections and limited to articles for use by the City ~~and County's~~  
11 detention facilities.

12 ~~(Am)~~ **Employment of Apprentices.** All construction ~~e~~Contracts awarded under this  
13 Chapter 6 shall require the Contractor to comply with the requirements of the State  
14 Apprenticeship Program (as set forth in the California Labor Code, Division 3, Chapter 4  
15 [commencing at Section 3070] and Section 1777.5), as it may be amended from time to time,  
16 and shall require the Contractor to include in its subcontracts the obligation for subcontractors  
17 to comply with the requirements of the State Apprenticeship Program.

18 ~~(O)~~ **Safety.** All construction ~~e~~Contracts awarded under this Chapter 6 shall require  
19 the Contractor and all of its subcontractors to abide by the applicable Occupational Safety and  
20 Health statutes and regulations.

21 Additionally, all construction ~~e~~Contracts awarded under this Chapter 6 shall require  
22 the Contractor and all of its subcontractors to abide by the requirements of Administrative  
23 Code Section 64.1, prohibiting masonry-dry cutting and masonry dry-grinding, with  
24 exceptions.

1           (~~Pp~~) **Claims.** The City shall consider only those claims for additional payment under  
2 a ~~public work~~ eContract that are certified and that conform to the eContract requirements for  
3 claims, pricing, and schedule.

4           (1) **Claims by Contractors.** The eContractor shall certify under penalty of perjury  
5 that (~~aA~~) the claim is made in good faith; (~~bB~~) the supporting data are accurate and complete  
6 to the best of Contractor's knowledge and belief; and (~~cC~~) the amount request accurately  
7 reflects the Contract adjustment for which the Contractor believes the City is liable. An  
8 individual or officer authorized to act on behalf of the Contractor shall execute the certification.

9           (2) **Claims by Subcontractors.** Subcontractors at any tier are not third-party  
10 beneficiaries of any Contract awarded under this Chapter. The City shall not consider a direct  
11 claim by any subcontractor. A Contractor presenting to the City any claim on behalf of a  
12 subcontractor must certify the subcontractor's claim in the same manner the Contractor would  
13 certify its own claim under the foregoing ~~paragraph~~ subsection 6.22(p)(1).

14           (~~Oq~~) **Contractor Prompt Payment.** All construction eContracts under this Chapter 6  
15 shall require the eContractor to pay its subcontractors within seven calendar days after receipt  
16 of each progress payment from the City, unless otherwise agreed to in writing in advance by  
17 both eContractor and subcontractor. In the event that there is a good faith dispute over all or  
18 any portion of the amount due on a progress payment from a eContractor to a subcontractor,  
19 the eContractor may withhold the disputed amount but shall pay the undisputed amount.

20           Any eContractor who violates this subsection 6.22(q) shall pay to the subcontractor a  
21 penalty of 2% of the amount due per month for every month or portion thereof that payment is  
22 not made. This subsection 6.22(q) is enforceable in a court of competent jurisdiction, and is  
23 not intended to create a private right of action against the City ~~and County of San Francisco~~.

1           **SEC. 6.23. PUBLIC WORKS TO BE PERFORMED BY THE CITY; BIDS BY CITY**  
2 **DEPARTMENTS; PROCEDURE UPON REJECTION OR FAILURE OF BIDS.**

3           **(Aa) Public Works Less Than or Equal to the Threshold Amount.** Any ~~p~~Public  
4 ~~w~~Work or ~~i~~Improvement estimated to cost less than or equal to the Threshold Amount may be  
5 performed by the employment of the necessary labor and purchase of the necessary  
6 materials and supplies directly by the City ~~and County~~.

7           **(Bb) Bids or Quotes by City Departments.** Appropriate City ~~and County~~ departments  
8 may file ~~sealed~~ ~~b~~Bids or ~~submit~~ ~~Quotes~~ for the execution of any work to be performed under a  
9 ~~e~~Contract and shall not be required to furnish security or submit information relative to  
10 financial qualifications as provided in this Chapter 6. Any ~~b~~Bid submitted by a department of  
11 the City ~~and County~~, if it is the lowest ~~b~~Bid, must be approved by the Controller before the  
12 ~~a~~Award of ~~the~~ ~~e~~Contract. If the ~~b~~Bid of a City ~~and County~~ department, as investigated and  
13 approved by the Controller, is the lowest, the ~~e~~Contract shall be awarded to the department  
14 which shall record accurate unit costs of all direct and indirect charges incurred under any  
15 such ~~e~~Contract. Such unit costs shall be reported to and audited by the Controller monthly and  
16 on completion of the work.

17           The Controller shall maintain records of ~~b~~Bids filed by departments in relation to the  
18 total direct and indirect cost of each such work and shall report thereon periodically to the  
19 Mayor. The Controller may refuse to approve ~~e~~Contracts with a department shown to be  
20 repeatedly underbidding on ~~e~~Contract work and failing to complete same within the ~~e~~Contract  
21 price or time.

22           **(Cc) Procedure Upon Rejection or Failure of Bids.** When ~~b~~Bids have been  
23 advertised pursuant to the required procedures and ~~a department receives no~~ ~~b~~Bids ~~are received~~,  
24 or only one ~~r~~Responsive ~~b~~Bid ~~is received~~ from a ~~r~~Responsive ~~b~~Bidder, the ~~d~~Department ~~h~~Head  
shall take the following actions, as appropriate:

1           (1) **No Bids Received.** If no bBids are received, the dDepartment hHead shall  
2 determine (aA) whether further outreach efforts would result in contractors submitting bBids  
3 and/or (bB) whether removal or modification of certain requirements in the eContract would  
4 result in contractors submitting bBids, provided that such requirements are not required by  
5 statute or law and their removal or modification would not compromise the interests of the City  
6 *and County*. If the dDepartment hHead determines that steps (aA) and/or (bB), above, would  
7 likely result in contractors submitting bBids, then the dDepartment hHead shall re-bid the work.  
8 If the dDepartment hHead determines that neither step (aA) nor (bB), above, would likely result  
9 in contractors submitting bBids, then the dDepartment hHead, with the approval of the Mayor,  
10 the Mayor's designee, or the board or commission concerned, as appropriate, may negotiate  
11 with any qualified eContractor or may order the work to be executed by the City *and County*.

12           (2) **One Responsive Bid Received; No Other Bids Received.** If only one  
13 Responsive bBid is received from a Responsible bBidder, and no other bBids are submitted  
14 for the same work, the dDepartment hHead may recommend the aAward of a eContract to the  
15 sole bBidder at the bBid price received, provided that the bBid price does not exceed the  
16 engineer's estimate for the work. If the bBid price received exceeds the engineer's estimate,  
17 the dDepartment hHead shall determine (aA) whether further outreach efforts would result in  
18 more than one bBid and/or (bB) whether removal or modification of certain requirements in the  
19 eContract would result in more than one bBid, provided that such requirements are not  
20 required by statute or law and their removal or modification would not compromise the  
21 interests of the City *and County*. If the dDepartment hHead determines that steps (aA) and/or  
22 (bB), above, would likely result in more than one bBid at bid prices substantially lower than the  
23 bid price received, then the dDepartment hHead shall re-bid the work. If the dDepartment  
24 hHead determines that neither step (aA) nor (bB), above, would likely result in more than one  
25 bBid at bid prices substantially lower than the bid price received, then the dDepartment

1 hHead, with the approval of the Mayor, the Mayor's designee, or the board or commission for  
2 the department concerned, as appropriate, may negotiate with the sole bBidder or any qualified  
3 eContractor, or may order the work to be executed by the City ~~and County~~. The cost of  
4 negotiated work or the cost of work executed by the City ~~and County~~ shall not exceed any bid  
5 price received for the same work.

6 (3) **One Responsive Bid Received; Other Nonresponsive Bids Received.** If  
7 only one rResponsive bBid is received from a rResponsible bBidder and other, nonresponsive  
8 bBids and/or bBids by nonresponsive bBidders are submitted for the same work, the  
9 dDepartment hHead may recommend the aAward of a eContract to the sole rResponsive,  
10 rResponsible bBidder at the bid price received, provided that the bid price does not exceed  
11 the engineer's estimate for the work. If the rResponsive bid price received exceeds the  
12 engineer's estimate, the dDepartment hHead shall determine (aA) whether the qualifications  
13 for bBidders were too onerous and not necessary for the work and/or (bB) whether one or  
14 more of the nonresponsive bBids could be easily cured and whether the bBidders that  
15 submitted such bBids are still interested in bidding on the work. If the dDepartment hHead  
16 determines that ~~the~~ steps (aA) and/or (bB), above, would likely result in more than one  
17 rResponsive bBid by rResponsible bBidders, at bid prices substantially lower than the bid price  
18 received, then the dDepartment hHead shall re-bid the work. If the dDepartment hHead  
19 determines that neither step (aA) nor (bB), above, would result in more than one rResponsive  
20 bBid by rResponsible bBidders at bid prices substantially lower than the bid price received,  
21 then the dDepartment hHead, with the approval of the Mayor, the Mayor's designee, or the  
22 board or commission concerned, as appropriate, may negotiate with the sole rResponsible  
23 bBidder or any qualified eContractor, or may order the work to be executed by the City ~~and~~  
24 County. The cost of negotiated work or the cost of work executed by the City ~~and County~~ shall  
not exceed any bid price received for the same work.

1 (4) All ~~e~~Contracts awarded under this subsection 6.23(~~Cc~~), including negotiated  
2 ~~e~~Contracts, shall require that the substitution of subcontractors be in accordance with  
3 California Public Contract Code ~~s~~Section 4107.  
4

5 **SEC. 6.24. OFFICE OF LABOR STANDARDS ENFORCEMENT; PREVAILING**  
6 **WAGE REQUIREMENTS.**

7 (~~Aa~~) Subject to the approval of the Mayor and Director of the Department of  
8 Administrative Services, the Labor Standards Enforcement Officer shall develop and  
9 administer a plan for the enforcement of the ~~p~~Prevailing ~~w~~Wage requirements and other labor  
10 standards imposed by the Charter and this Chapter 6 on public work *or improvements as defined*  
11 *in subection 6.22(e) contractors*. The Labor Standards Enforcement Officer shall coordinate his  
12 or her activities with federal and state labor standards agencies. The Labor Standards  
13 Enforcement Officer shall direct the City's enforcement of the ~~p~~Prevailing ~~w~~Wage requirements  
14 and other labor standards imposed by the Charter and this Chapter 6 on *public work*  
15 contractors as directed by the Mayor, and to this end all City departments shall cooperate with  
16 the Labor Standards Enforcement Officer. The Labor Standards Enforcement Officer has the  
17 authority to seek for violations of ~~p~~Prevailing ~~w~~Wage, working conditions and apprenticeship  
18 requirements all of the penalties imposed by this Chapter, including the authority to file  
19 charges, in the same manner and to the same extent as a ~~d~~Department ~~h~~Head, which may  
20 lead to the debarment of the contractor under Article V of this Chapter 6. The Labor Standards  
21 Enforcement Officer shall oversee the training of City personnel in the area of labor standards  
22 enforcement. In accordance with applicable law, the Mayor may enter into a contract for  
23 investigative and monitoring services to further the purposes of this ~~s~~Section 6.24. In  
24 evaluating the qualifications of persons seeking that contract, the Mayor shall consider,  
25

1 among other relevant factors, the experience of those persons in monitoring and investigating  
2 labor standards compliance.

3 (~~Bb~~) Subject to the fiscal and budgetary provisions of the Charter, the Office of  
4 Labor Standards Enforcement is authorized to receive from departments awarding ~~public work~~  
5 contracts the amount reasonably calculated to pay for the costs, including litigation costs, of  
6 enforcing the City ~~p~~Prevailing ~~w~~Wage requirements and other labor standards for contracts  
7 awarded by those departments. The Labor Standards Enforcement Officer shall supervise the  
8 expenditure of all funds appropriated for enforcement of ~~p~~Prevailing ~~w~~Wage requirements and  
9 other labor standards imposed by the Charter and this Chapter 6 on ~~public works~~ contractors.

10 (~~Cc~~) The Labor Standards Enforcement Officer shall establish an administrative  
11 procedure to address allegations of labor standards violations in connection with any ~~public~~  
12 ~~work~~ contract under this Chapter 6. The Labor Standards Enforcement Officer shall have sole  
13 authority over the administration of this complaint procedure. The complaint procedure shall  
14 include but need not be limited to the following: (1) any person may file a complaint, written or  
15 oral, alleging one or more violations of any labor standards requirement imposed by this  
16 Chapter 6 on public work contractors; (2) before beginning to investigate the complaint, the  
17 Labor Standards Enforcement Officer shall determine if the allegations of the complaint are  
18 sufficient and based on that assessment shall determine to either dismiss it or proceed with  
19 an investigation; (3) if the Labor Standards Enforcement Officer at any time determines that  
20 the allegations contained in the complaint are without merit, the Labor Standards Enforcement  
21 Officer shall notify the complainant; and (4) if the Labor Standards Enforcement Officer finds  
22 that any allegations in a complaint have merit, the Labor Standards Enforcement Officer shall  
23 proceed in accordance with the enforcement procedures under Section 6.22 ~~of this Chapter~~.  
24 This complaint procedure is applicable to allegations of labor standards violations in  
25 connection with any public work contract under this Chapter 6, but is not applicable to those

1 matters under the administrative jurisdiction of the San Francisco Human Rights Commission.  
2 This procedure shall not preclude the Labor Standards Enforcement Officer from initiating or  
3 proceeding with an investigation on his or her own authority. All ~~public work~~ eContractors and  
4 departments engaged in public work shall cooperate fully with the Office of Labor Standards  
5 Enforcement in connection with any investigation of any complaint filed in accordance with  
6 this complaint procedure. The Labor Standards Enforcement Officer may interview, either at  
7 the worksite or elsewhere, any witness who may have information relative to a complaint.  
8

9 **SEC. 6.25. CONTRACT REQUIREMENTS FOR CLEAN CONSTRUCTION.**

10 (a) All work performed on a Major Construction Project, as defined in Environment  
11 Code Section 25.3, shall be carried out in compliance with the Clean Construction  
12 requirements of Environment Code Chapter 25. The ~~d~~Department ~~h~~Head or officer calling for  
13 ~~b~~Bids for contracts for work to be performed on a Major Construction Project shall specify in  
14 the Advertisement for Bids that Clean Construction is required for the performance of all work  
15 unless a waiver of all or part of the requirements of that Chapter has been granted under  
16 Sections 25.5 or 25.7.

17 (b) Every eContract for work to be performed on a Major Construction Project shall  
18 contain provisions, in a form to be approved by the City Attorney: (A) requiring that the  
19 contractor comply with Chapter 25 of the Environment Code, (B) authorizing waivers as set  
20 forth in Environment Code Sections 25.5 and 25.7, and (C) specifying liquidated damages in  
21 the amount of \$100.~~00~~ per day per each piece of off-road equipment and each off-road engine  
22 utilized to complete work on the project in violation of Environment Code Chapter 25.  
23  
24  
25



1 ~~w~~Work project; questions relating to a respondent's expertise, qualifications and experience  
2 shall remain within the sole purview of the panel members.

3 ~~Any rating sheet completed by any panel member may be considered a matter of public~~  
4 ~~record, but the names of the individual panel members shall not. Any name appearing on a rating sheet~~  
5 ~~produced in accordance with the Public Records Act or the San Francisco Sunshine Ordinance shall be~~  
6 ~~redacted.~~

7 (Cc) **Negotiation.** Following the selection process outlined above, and should the  
8 department concerned desire to enter into a eContract, the dDepartment hHead shall invite the  
9 highest-ranked qualified respondent to negotiate a ~~professional services agreement~~Contract to the  
10 extent provided for in the request for proposals. In the event that the dDepartment hHead  
11 determines, in the dDepartment hHead's sole discretion, that negotiations are unfruitful, the  
12 dDepartment hHead shall terminate negotiations in writing and may then invite the next  
13 highest-ranked respondent to negotiate a eContract. In such event, the dDepartment hHead  
14 shall as soon as practicable make a report to the Mayor, Mayor's designee board or  
15 commission as appropriate to the department.

16 (d) Procedure Upon Rejection or Failure of Proposals. If no Responsive proposals are  
17 received from qualified proposers, the Department Head shall determine (1) whether further outreach  
18 efforts would result in respondents submitting proposals and/or (2) whether removal or modification of  
19 certain requirements in the Contract or request for proposals or qualifications would result in  
20 respondents submitting responsive proposals, provided that such requirements are not required by law  
21 and their removal or modification would not compromise the interests of the City. If the Department  
22 Head determines that steps (1) and/or (2), above, would likely result in respondents submitting  
23 Responsive proposals, then the Department Head shall reissue the request for proposals or  
24 qualifications. If the Department Head determines that neither step (1), nor (2) above, would likely  
25 result in respondents submitting Responsive proposals, then the Department Head, with the approval of

1 the Mayor, the Mayor's designee, or the board or commission concerned, as appropriate, may  
2 negotiate with any qualified Contractor for the professional services sought by the request for  
3 proposals or qualifications.

4 (e) Procedure Upon Contractor's Failure to Deliver. When a Contractor fails to deliver a  
5 service of the quality, in the quantity, or in the manner specified in the Contract within the time  
6 specified in the Contract, the department may terminate the Contract and/or procure such service from  
7 any source. The department's authority to procure services from other sources as specified in this  
8 subsection 6.40(e) shall not preclude the City's exercise of any other remedies, including termination of  
9 the Contract.

10  
11 **SEC. 6.41. REQUESTS FOR COMPETITIVE PROPOSALS OR QUALIFICATIONS.**

12 All requests for competitive proposals or qualifications for temporary design,  
13 consultant, or ~~e~~Construction ~~m~~Management services shall conform to and at a minimum  
14 require the following:

15 (Aa) Evaluation Criteria. The ~~d~~Department ~~h~~Head ~~authorized to execute the contract~~  
16 shall determine the criteria by which the design, consultant, or ~~e~~Construction ~~m~~Management  
17 service professionals shall be evaluated, on a project-by-project basis. Such criteria shall be  
18 included as a part of any request for proposals or qualifications. The criteria shall be based  
19 primarily on qualifications and experience relevant to the services needed for the project.  
20 Except as prohibited by law, the ~~d~~Department ~~h~~Head, in his/ ~~or~~ her sole discretion, may  
21 determine that, in the best interests of the City ~~and County of San Francisco~~, a consultant who  
22 participated in the master plan, conceptual phase or other preliminary work for a project, may  
23 compete to provide professional services in future phases of such project. In such event, the  
24 consultant may not use, nor may the selection panel consider, the consultant's prior work on  
3 the project to establish its experience or qualifications in the competitive process.

1           **(Bb) Reservation of Rights to Reject or Cancel the Request for Proposals in**  
2 **Whole or Part.** The ~~d~~Department ~~h~~Head ~~authorized to execute the contract~~, upon approval of the  
3 Mayor, the Mayor's designee or the board or commission, as appropriate, may reject any or  
4 all proposals, in whole or in part, received in response to a request for proposals or  
5 qualifications. The right to reject shall be reserved in any request for proposals or  
6 qualifications, but the failure to include such reservation shall not abrogate the rights of the  
7 ~~d~~Department ~~h~~Head under this ~~s~~Section 6.41 or give rise to any right by any respondent.

8           **(Cc) Award and Certification Required.** All requests for proposals or qualifications  
9 shall contain the following language [wording in brackets should be chosen as appropriate to  
10 the department]:

11           In accordance with San Francisco Administrative Code Chapter 6, no proposal is  
12 accepted and no contract in excess of [the Threshold Amount] is awarded by the City and  
13 County of San Francisco until such time as [(1) for departments with boards or commissions,  
14 (a) the department head recommends the contract for award and (b) the board or commission  
15 then adopts a resolution awarding the contract; or [(2) for departments under the Mayor, (a)  
16 the Mayor or the Mayor's designee approves the contract for award and (b) the department  
17 head then issues and order of award]. Pursuant to Charter Section 3.105, all contract awards  
18 are subject to certification by the Controller as to the availability of funds.

19           Failure of a department to include such language in a request for proposals or  
20 qualifications does not give rise to a contract right by a respondent or ~~e~~Contractor outside of  
21 the requirements of the Charter or Administrative Code ~~of the City and County of San Francisco~~.

22     ///

23     ///

24     ///

25     ///

1           **SEC. 6.42. PROFESSIONAL SERVICES CONTRACT TERMS.**

2           All eContracts for temporary design, consultant, and eConstruction ~~m~~Management  
3 services are professional services Contracts, which ("professional services") shall contain the  
4 following minimum terms and conditions:

5           **(Aa) Guaranteed Maximum Costs.** Professional service eContracts shall provide  
6 for a Guaranteed Maximum Cost, including fees, travel and related expenses as necessitated  
7 by the project. Any modification to the Guaranteed Maximum Cost must be approved by the  
8 ~~d~~Department ~~h~~Head in writing and approved by the Mayor, the Mayor's designee or the board  
9 or commission concerned, as appropriate, and the Controller.

10           **(Bb) Insurance.** Notwithstanding any other provisions of this Chapter 6, all  
11 professional service eContracts must conform to the insurance requirements established by  
12 the Risk Manager. The Risk Manager shall develop uniform insurance requirements for City  
13 eContracts subject to this Chapter 6 and shall publish such requirements in the Risk  
14 Manager's Manual. The Risk Manager shall review and update such insurance requirements  
15 on an annual basis.

16           **(Cc) Indemnification.** All professional services eContracts awarded under this  
17 Chapter 6 shall require that the eContractor fully indemnify the City ~~and County~~ to the maximum  
18 extent provided by law, such that each eContractor must save, keep, bear harmless and fully  
19 indemnify the City ~~and County~~ and any of its officers or agents from any and all liability,  
20 damages, claims, judgments or demands for damages, costs or expenses in law or equity that  
21 may at any time arise.

22           This indemnification requirement may not be waived or abrogated in any way for  
23 any eContract without the recommendation of the ~~City's~~ Risk Manager and the express  
24 permission and approval of the Board of Supervisors.

1           (Dd) **Assignment.** No eContract shall be assigned except upon the recommendation  
2 of the dDepartment hHead concerned and with the approval of the Mayor or the Mayor's  
3 designee, relative to the department under the Mayor's jurisdiction or the approval of the  
4 board or commission concerned for departments not under the Mayor.

5           (Ee) **Modifications.** Professional service eContracts may be modified only by written  
6 instrument, granted and approved by the City and County in the same manner the underlying  
7 eContract was awarded.

8           (Ff) **Contractor Prompt Payment.** All professional services eContracts under this  
9 Chapter 6 shall require the eContractor to pay its subcontractors within seven calendar days  
10 after receipt of each progress payment from the City, unless otherwise agreed to in writing in  
11 advance by both eContractor and subcontractor. In the event that there is a good faith dispute  
12 over all or any portion of the amount due on a progress payment from a eContractor to a  
13 subcontractor, the eContractor may withhold the disputed amount but shall pay the undisputed  
14 amount.

15           Any eContractor who violates this subsection 6.42(f) shall pay to the subcontractor a  
16 penalty of 2% of the amount due per month for every month or portion thereof that payment is  
17 not made. This subsection 6.42(f) is enforceable in a court of competent jurisdiction, and is not  
18 intended to create a private right of action against the City and County of San Francisco.

19  
20           **SEC. 6.43. AS-NEEDED PROFESSIONAL SERVICES CONTRACTS.**

21           Department Heads are authorized to procure as-needed professional services for temporary  
22 professional services to supplement the expertise or experience of the department for one or more  
23 Public Work or Improvement projects in conformance with Sections 6.40 through 6.42, with the  
24 following limitations:

1           (a) The Department Head shall designate an as-needed professional service Contract as a  
2 single-project or multiple-project Contract in the request for proposals or qualifications.

3           (b) Work shall be assigned by contract service orders. Contract service orders shall include a  
4 scope of services, time, and a not-to-exceed fee.

5           (1) A multiple-project as-needed Contract shall provide for a not-to-exceed amount and  
6 a Contract term of not more than five years from the date of certification by the Controller of the  
7 Contract, including all modifications. The cumulative modifications to a multiple-project as-needed  
8 Contract shall not exceed 150% of the original not-to-exceed amount. No contract service order or  
9 multiple contract service orders for services provided for any single project, whether in one phase or  
10 multiple phases, shall cumulatively exceed the Threshold Amount, including all modifications. A  
11 department may issue or modify any contract service order(s) to exceed the foregoing limit only upon  
12 the Department Head's written determination establishing the justification for proceeding under the as-  
13 needed Contract rather than soliciting services through a formal competitive process.

14           (2) A single-project as-needed Contract shall provide for a not-to-exceed amount and  
15 identify the public work. The scope of the contract service orders must be limited to that single Public  
16 Work or Improvement. The limitations in subsection 6.43(b)(1) shall not apply to single-project as-  
17 needed Contracts.

18  
19           **ARTICLE IV: EXEMPTIONS FROM ARTICLES II AND III AND ALTERNATIVES TO**  
20 **COMPETITIVE BIDDING**

21           **SEC. 6.60. EMERGENCY REPAIRS, WORK AND CONTRACTS.**

22           (Aa) Declaration of Emergency. The Board of Supervisors may declare an  
23 emergency and may direct any ~~a~~Department ~~h~~Head to perform any repair or other emergency  
24 work in any manner the Board determines to be in the best interests of the City ~~and County~~ of  
~~San Francisco.~~

1           **(Bb) Other Determinations of Emergency.** In an actual emergency as defined or  
2 described below, the Department Head responsible for addressing the emergency may declare an  
3 emergency with immediate notice to the President of the Board of Supervisors, the Mayor, the  
4 Controller, and the board or commission having jurisdiction over the area affected by the emergency, if  
5 any. The Department Head responsible for addressing the emergency may execute the repair,  
6 reconditioning or other work or eContract necessitated by the emergency~~may be executed by the~~  
7 ~~department head responsible for such work~~ in the most expeditious manner, in accordance with  
8 the procedures set forth below.

9           **(Cc) Emergency Defined.** For purposes of this Chapter 6, an "actual emergency"  
10 means a sudden, unforeseeable and unexpected occurrence involving a clear and imminent  
11 danger, demanding immediate action to prevent or mitigate loss of or damage to, life, health  
12 property or essential public services. An "actual emergency" shall also mean the discovery of  
13 any condition involving a clear and imminent danger to public health or safety, demanding  
14 immediate action. Examples of an actual emergency may include, but are not limited to, the  
15 following:

16           (1) Weather conditions, fire, flood, earthquake or other unforeseen occurrences of  
17 unusual character; or

18           (2) The breakdown or imminent breakdown of any plant, equipment, structure,  
19 street or public work necessitating immediate emergency repair or reconditioning to safeguard  
20 the lives or property of the citizens; or the property of the ~~City and County~~; or to maintain the  
21 public health or welfare; and

22           ~~(aA)~~ Including the installation, repair, construction and alteration of crossings and  
23 switch work and special work in connection therewith at street and other railway crossings  
24 and at street intersections when the same is to be done by or for the Municipal Transportation  
25 Agency; or

1 (bB) Including the installation, repair, construction and alteration of the fire alarm,  
2 police communication and traffic signal systems, when the same is to be performed by or for  
3 the Department of Technology or the Municipal Transportation Agency; or

4 (eC) Including the work of making connections, installing gate valves, installing or  
5 transferring services and performing such other work therewith to existing water pipes when  
6 the same is to be done by or for the Public Utilities Commission and when such work will  
7 leave one or more fire hydrants or water consumers without water; or

8 (3) Unforeseen occurrences of unusual character resulting in an insufficient  
9 number of hospital beds or the lack of hospital beds or the lack of hospital, surgical, mental  
10 health or hospital ancillary services so as to leave patients of the City ~~and County~~ without  
11 required hospital or medical services.

(Dd) **Approvals Required for Determination of Emergency.** If the estimated cost of  
13 the emergency work is less than or equal to ~~\$250,000~~ the Threshold Amount \$250,000, the  
14 ~~d~~Department ~~h~~Head may proceed with the work without additional approvals. If the estimated  
15 cost of the emergency work exceeds ~~\$250,000~~ the Threshold Amount \$250,000, the  
16 ~~d~~Department ~~h~~Head prior to authorizing the commencement of the work, must first secure the  
17 approval in writing of the Mayor or the Mayor's designee or the president of the board or  
18 commission concerned as appropriate to the department. For all cases where the cost of the  
19 emergency work exceeds ~~\$250,000~~ the Threshold Amount \$250,000, the ~~d~~Department ~~h~~Head  
20 shall also obtain the approval of the Board of Supervisors.

21 If the emergency does not permit the required approvals *of the emergency determination*  
22 to be obtained before work is commenced or the ~~e~~Contract(s) entered into, such approvals  
23 shall be obtained as soon thereafter as it is possible to do so. In such event, the ~~d~~Department  
24 ~~h~~Head concerned shall notify the Controller immediately of the work involved or the  
~~e~~Contract(s) entered into and the estimated cost thereof and shall notify the Board of

1 ~~Supervisors not more than seven days after work has been commenced. The proposed~~  
2 ~~resolution approving the emergency determination shall be submitted to the Board of~~  
3 ~~Supervisors within 60 days of the Department Head's emergency declaration.~~

4       (~~Ee~~) **Exemptions.** Contracts awarded in accordance with this ~~s~~Section under  
5 emergency circumstances as described and defined above are exempt from the requirements  
6 of this Chapter ~~6~~ and Chapters 12A, 12B, 12C and Chapter 14B *of the Administrative Code.*  
7 ~~However, the department head must comply with the certification requirement of Administrative Code~~  
8 ~~Chapter 14B.~~ It is, however, the policy of the Board of Supervisors for contracting departments  
9 to make every effort to comply with the provisions of *Administrative Code* Chapters 12A, 12B,  
10 12C and Chapter 14B. In order to effectuate this policy, the ~~d~~Department ~~h~~Heads *authorized to*  
11 ~~enter into construction contracts~~ and their staff members shall collaborate with ~~CMD the HRC~~  
12 ~~Director and HRC staff members~~ periodically to create a list of ~~r~~Responsible ~~e~~Contractors  
13 qualified to perform various types of emergency work, making every effort to include qualified,  
14 responsible, and certified LBE contractors on that list. ~~The CMDHRC~~ shall be responsible for  
15 outreach efforts to make sure that certified LBE contractors are aware of the opportunity to be  
16 considered for the list. The ~~e~~Contract ~~a~~Awarding departments or commissions shall be  
17 responsible for evaluating and determining whether contractors are ~~r~~Responsible and  
18 qualified to perform the various scopes of work. The ~~d~~Department ~~h~~Heads *of departments*  
19 ~~authorized to execute construction contracts~~ shall report quarterly to the Board of Supervisors  
20 regarding LBE inclusion on the list of ~~r~~Responsible and qualified ~~e~~Contractors for emergency  
21 ~~e~~Contracts, a description of each emergency ~~e~~Contract awarded, the reason why the work  
22 was performed under these emergency procedures, and whether the emergency ~~e~~Contract  
23 was awarded to an LBE contractor. Such reports shall be referred to a Board committee for  
24 public hearing.  
25

1           (Ff) **Indemnification For Emergency Contracts.** Department ~~h~~H~~e~~ads responsible  
2 for any emergency work are hereby authorized to (~~a~~1) waive any requirement that a  
3 ~~e~~C~~o~~ntractor performing such emergency work indemnify the City ~~and County~~ and/or (~~b~~2) enter  
4 into a ~~e~~C~~o~~ntract ~~which that~~ provides that the City ~~and County~~ indemnify such ~~e~~C~~o~~ntractor, except  
5 that the City ~~and County~~ shall in no event indemnify a contractor for the ~~e~~C~~o~~ntractor's gross  
6 negligence or willful misconduct.

7  
8           **SEC. 6.61. DESIGN-BUILD.**

9           Design-build is an approach to the procurement of design and construction services, whereby  
10 a single entity, known as the "Design-Builder," is retained to provide both professional design services  
11 and general contractor services. The ~~d~~D~~e~~partment ~~h~~H~~e~~ads authorized to execute contracts for public  
12 work projects are authorized to seek bids or proposals from qualified private entities ("~~d~~D~~e~~sign-  
13 ~~b~~B~~u~~ilders") for design-build construction and/or financing of public work projects under the  
14 following conditions:

15           (~~A~~a) Before the request for qualifications is issued; the ~~d~~D~~e~~partment ~~h~~H~~e~~ad shall  
16 determine that a design-build ~~program~~delivery method is necessary or appropriate to achieve  
17 anticipated cost savings or time efficiencies, or both, and that such a ~~process~~delivery method is  
18 in the public's best interest. For projects involving financing of Public Work or Improvements  
19 provided by the Design-Builder, the Department Head must first seek the approval of the board or  
20 commission if the department is under the jurisdiction of a board or commission, or the City  
21 Administrator, if the department is under the jurisdiction of the Mayor. The Department Head shall  
22 consult with the Office of the Controller to establish criteria for evaluating private financing proposals.

23           (~~B~~b) If the proposed public work project is for the use or benefit of a department that is  
24 under the jurisdiction of a commission, then such commission shall first approve the solicitation of  
25 design-build and/or finance proposals. If the public work project is not for the use or benefit of a

1 *department under the jurisdiction of a commission, then the City Administrator must first approve this*  
2 *process.* **Competitive Bid or Fixed Budget Limit Procurement.**

3 **(C1) Pre-Qualification.** *When selecting a Design-Builder based on competitive bid or*  
4 *proposals for a fixed budget limit project, the Department hHead* shall *require that prospective*  
5 *design-builders be pre-qualified by Design-Builders, or a combination of the Design-Builders and one or*  
6 *more of their subcontractors prior to issuing an invitation to submit bids or proposals to submit*  
7 *proposals on a specific project.* The procedure for pre-qualification is as follows:

8 (1A) The dDepartment hHead shall issue a request for qualifications inviting  
9 interested parties to submit their qualifications to perform the project. The request for  
10 qualifications shall include criteria by which the prospective dDesign-bBbuilders will be  
11 evaluated during the qualification process. The evaluation criteria shall be based on  
12 qualifications and experience relevant to the services needed for the project, *including The list*  
13 *of criteria may include, but is not limited to the following:* (i) qualifications to design-build the  
14 proposed project; (ii) evidence of financial capacity; (iii) experience on similar projects; ~~(iv)~~  
15 *commitment to comply with the goals and requirements of Administrative Code Chapters 12 and 14;*  
16 ~~(iv)~~ ability to collaboratively and cooperatively deliver projects on time and on budget; ~~(vi)~~  
17 *history of liquidated damages for delay and other damages paid on prior projects, and prior*  
18 *litigation history;* ~~(vi)~~ reputation with owners of prior projects; ~~(vii)~~ claims history with  
19 insurance carriers and sureties; and ~~(ixviii)~~ *compliance with all of the requirements established in*  
20 *the request for qualifications and other criteria that the dDepartment hHead may deem*  
21 *appropriate. The dDepartment hHead shall set objective scoring criteria and incorporate the*  
22 *criteria into any scoring procedure.*

23 (2B) The dDepartment hHead shall designate a panel to review pre-qualification  
24 responses ~~and interview~~ and rate respondents with respect to the request for qualifications.  
25 *The panel, at the Department Head's discretion, may interview respondents and evaluate designs.*

1 concepts and/or approaches to the project as part of the pre-qualification process. Only those  
2 respondents found to be qualified will be eligible to submit bids or proposals. The list of pre-  
3 qualified respondents shall be valid for not more than two years following the date of initial  
4 pre-qualification. The Department Head may restrict bidding or proposing to a shortlist of no fewer  
5 than three pre-qualified Design-Builders.

6 ~~(3) The department head may establish a pre-qualification selection process whereby the~~  
7 ~~panel ranks respondents and recommends a shortlist of no fewer than three (3) pre-qualified~~  
8 ~~respondents. The department head may restrict bidding to short-listed respondents. The shortlist of pre-~~  
9 ~~qualified respondents shall be valid for not more than two years following the date of initial pre-~~  
10 ~~qualification.~~

11 **(D2) Request for ProposalsBids.** The ~~d~~Department ~~h~~Head shall issue a request for  
12 ~~proposalsbids~~ inviting pre-qualified ~~a~~Design-~~b~~Builders to submit ~~proposalsbids~~ for the project ~~in~~  
13 ~~conformance with the requirements set forth in Section 6.21(a), except that the Department Head is not~~  
14 ~~required to advertise for bids.~~ The request for ~~proposalsbids~~ shall include a criteria package  
15 describing preliminary design criteria and performance criteria for the project, as well as any  
16 other information deemed necessary to describe adequately the City's needs for the project.

17 ~~———— (E) Final Selection Process. The dDepartment hHead may recommend the award of a~~  
18 ~~eContract to the rResponsible bBidder submitting the lowest rResponsive bid. If the award to~~  
19 ~~that bidder is not made for any reason, the dDepartment hHead may recommend the award of~~  
20 ~~a eContract to the rResponsible bBidder submitting the next lowest rResponsive bid, and so~~  
21 ~~forth. The department head may, at his or her sole discretion, conduct any negotiations that are~~  
22 ~~necessary to effectuate the award of a contract.~~

23 **(3) Request for Proposals for Fixed Budget Limit Projects.** As an alternative to receiving  
24 competitive bids, the Department Head may issue a request for proposals stating a fixed budget limit  
5 for the project and inviting pre-qualified Design-Builders to submit proposals for the project. The

1 request for proposals shall provide a description of preliminary design criteria and performance  
2 criteria for the base scope of the project. The request for proposals shall also provide a description of  
3 preliminary design criteria and performance criteria for additional desired project enhancements. The  
4 proposal shall include the Design-Builder's agreement to fully deliver the base scope of the project and  
5 may also include any of the additional desired project enhancements the Design-Builder offers to fully  
6 deliver within the fixed budget limit. The proposals shall be evaluated based upon stated objective  
7 criteria, which may include qualifications, experience, design proposals, cost, and the value of the  
8 proposed enhancements. The Department Head may recommend the Award of a Contract to the  
9 highest-ranked proposer. If the Award to that proposer is not made for any reason, the Department  
10 Head may recommend the Award of a Contract to the next highest-ranked proposer, and so forth.

11 (4) Procurement of Trade Subcontractors. The Department head may require that all  
12 subcontractors be listed at the time of bid or proposal or may identify specific trades for which the  
13 Design-Builder must list subcontractors. Following award of the Contract, the Design-Builder shall  
14 add or substitute trade subcontracts with a value exceeding 0.5% of the Contract amount applicable to  
15 the construction work as follows:

16 (A) Unless otherwise authorized by the Department Head, each trade subcontract  
17 opportunity shall be advertised as provided in subsection 6.21(a)(1);

18 (B) The Design-Builder shall establish reasonable qualification criteria and standards;

19 (C) The Design-Builder may then award the subcontract either on a best value basis or to  
20 the Responsible Bidder with the lowest Responsive bid;

21 (D) All subcontractors, whether listed at the time of bid or proposal or added or  
22 substituted under this subsection 6.61(b)(4), shall be afforded all of the protections of the California  
23 Subletting and Subcontracting Fair Practices Act, at California Public Contract Code Section 4100 et  
24 seq., as amended from time to time.

1           (Fc) ~~Alternative Final Selection Process~~ **Best Value Procurement**. If the project seeks  
2 private financing proposals and/or the ~~d~~Department ~~h~~Head determines that it is in the public's  
3 best interest to consider qualifications and/or other subjective criteria (e.g., quality of design  
4 proposal) as part of the final selection process, the ~~d~~Department ~~h~~Head shall require that  
5 prospective proposers be pre-qualified pursuant to the process in Section 6.61(a)(1) or shall issue a  
6 combined request for qualifications and proposals inviting pre-qualified ~~d~~Design-~~b~~Builders, or a  
7 combination of Design-Builders and their Core Trade Subcontractors meeting specified minimum  
8 qualification criteria, to submit design-build proposals, which will be evaluated based upon  
9 qualifications, stated subjective criteria, and project and/or financing costs. The license and  
10 business tax requirements of subsections 6.21(a)(6) and (8) shall apply to requests for proposals under  
11 this subsection 6.61(c).

12           (1) ~~The Department Head may request design-builders to create partial designs, which~~  
13 ~~will be evaluated as part of the final selection process. The department head may offer a reasonable~~  
14 ~~stipend to short-listed design-builders to create partial designs. The receipt of a stipend shall be~~  
15 ~~contingent upon a design-builder's proposal being responsive to the request for proposals.~~

16           ~~(2) The department head may require short-listed design-builders who are creating partial~~  
17 ~~designs to participate in one or more confidential review meetings with City representatives and/or~~  
18 ~~selection panel members during the proposal preparation period. The purpose of the review meetings~~  
19 ~~will be to ensure that each design-builder's partial design is proceeding in a manner that is consistent~~  
20 ~~with the requirements of the City as set forth in the criteria package. Discussions during review~~  
21 ~~meetings shall be limited to objective elements of the criteria package.~~

22           ~~(3) Design-builders submitting private financing proposals shall provide evidence of the~~  
23 ~~commitment of funds necessary to privately finance the proposed projects to completion.~~

24           (4) The ~~d~~Department ~~h~~Head shall designate a qualified panel to evaluate design-  
build proposals and rank the proposals to determine which provides the overall best value to

1 the City ~~and County~~ in regard to the following criteria: The non-cost evaluation criteria may include,  
2 but is not limited to the following: (iA) plan for expediency in completing the proposed project;  
3 (iiB) lifecycle cost to the City ~~and County~~; (iiiC) qualifications to finance the proposed project;  
4 (ivD) quality of design proposal; (vE) ~~compliance with the goals set by the Human Rights~~  
5 ~~Commission and requirements of the Administrative Code Chapters 12 and 14;~~ (vi) ~~commitment to~~  
6 ~~meet the City hiring goals (e.g., CityBuild or First Source Hiring);~~ (viiF) if private financing is  
7 sought, commitment of funds, cost of funds and terms to the City; and (viiiG) ~~compliance with~~  
8 ~~all the requirements and other~~ criteria established by the Department ~~h~~Head in the request for  
9 proposals. The cost criterion shall constitute not less than ~~sixty-five percent (65.40%)~~ of the  
10 overall evaluation.

11 **(2) Design proposals**

12 (A) The Department Head may request Design-Builders to create partial designs, which  
13 will be evaluated as part of the selection process. The Department Head may offer a reasonable stipend  
14 to short-listed Design-Builders to create partial designs who are not awarded the Contract. The receipt  
15 of a stipend shall be contingent upon a Design-Builder's proposal being responsive to the request for  
16 proposals. Stipends paid in accordance with this subsection are exempt from the requirements of the  
17 Administrative Code, including but not limited to this Chapter 6 and Chapters 12B, 12C and Chapter  
18 14B.

19 (B) The Department Head may require short-listed Design-Builders who are creating  
20 partial designs to participate in one or more confidential review meetings with City representatives  
21 and/or selection panel members during the proposal preparation period. The purpose of the review  
22 meetings will be to ensure that each Design-Builder's partial design is proceeding in a manner that is  
23 consistent with the requirements of the City as set forth in the criteria package. Discussions during  
24 review meetings shall be limited to objective elements of the criteria package.

1           (3) Design-Builders submitting private financing proposals shall provide evidence of the  
2 commitment of funds necessary to privately finance the proposed projects to completion.

3           (G4) The Department Head may, at his or her sole discretion, conduct any negotiations  
4 that are necessary to effectuate the award of a Contract and that are fair and reasonable to the  
5 competitive process. Subject to paragraph (K) below, tThe dDepartment hHead may recommend  
6 the award of a eContract to the highest-ranked design-builderproposer. If the aAward to the  
7 highest-ranked design-builderproposer is not made for any reason, the dDepartment hHead  
8 may recommend the award of a eContract to the next highest-ranked design-builderproposer,  
9 and so forth. The department head may, at his or her sole discretion, conduct any negotiations that  
10 are necessary to effectuate the award of a contract.

11           ~~(H) The City shall retain the absolute discretion to determine, at any time during the~~  
12 ~~process, not to proceed with any proposed project, which right may be exercised without liability to~~  
13 ~~design-builders for costs incurred during the entire pre-qualification, proposal and negotiation~~  
14 ~~process, and such rights shall be reserved in all requests for qualifications and proposals.~~

15           ~~(I) The competitive bid requirements of this Chapter shall not apply to the selection of~~  
16 ~~design-builders under this Section 6.61.~~

17           ~~(J) Design builders shall comply with all applicable requirements set forth in San Francisco~~  
18 ~~Administrative Code Chapters 12 and 14.~~

19           ~~(K) All final contracts for a public work project that involve a design-build and/or finance~~  
20 ~~program shall be subject to the award provisions of Article I of this Chapter. If the proposed contract~~  
21 ~~involves a financing program, the Capital Planning Committee must review and report on the proposed~~  
22 ~~project before the board, commission, Mayor or his/her designee takes any action with respect to~~  
23 ~~award of the contract.~~

1           **(L5) Procurement of Trade Subcontractors.** With the approval of the Department  
2 Head, may require the selected Design-Builder to procure trade work contracts through a  
3 pre-qualification and competitive bid process, as in conformance with the following procedures:

4           **(1A) Pre-qualification Competitive Bid Procurement.** The Department Head shall  
5 require the Design-Builder to pre-qualify all trade subcontractors, subject to the process,  
6 which may be a minimum qualification application, pre-approved by the Department Head.  
7 The Design-Builder shall attempt to establish a pool of no fewer than three pre-qualified  
8 subcontractors for each trade package, ~~subject to the approval of the department head.~~

9           ~~(2) Competitive Bid.~~ The department head shall require the Design-Builder to shall  
10 receive sealed bids from the pre-qualified trade subcontractors. The bid security provisions of  
11 Section 6.21 will not apply. ~~The design-builder shall award a trade package subcontract.~~ All trade  
12 packages procured pursuant to this subsection 6.61(c)(5)(A) shall be awarded to the Responsible  
13 Bidder submitting the lowest Responsible Bid, except that the design-builder may negotiate and  
14 award a portion of the trade package subcontracts as provided in paragraph (3), below. Only those  
15 Administrative Code provisions that normally apply to subcontracts will apply to the trade package  
16 subcontracts.

17           **(B) Core Trade Subcontractors.** Upon approval of the Department Head, the Design-  
18 Builder may procure design, preconstruction, or design-assist services from Core Trade  
19 Subcontractors based on qualifications only. As soon as practical, or as otherwise approved by the  
20 department, each Core Trade Subcontractor shall provide a written cost proposal for construction of  
21 the related trade package. Before authorizing the Design-Builder to subcontract with a Core Trade  
22 Subcontractor for the trade package, the department must validate the cost proposal by an independent  
23 cost estimate. The Department Head, in his or her sole discretion, may require the Design-Builder to  
24 competitively procure the trade package by competitive bid in conformance with subsection  
25 6.61(b)(5)(A).

1                    (C) Self-Performed Work. The Department Head may specify in the design-build request  
2 for proposals one or more scopes of work that may be self-performed by the Design-Builder. Before  
3 authorizing the Design-Builder to self-perform work, the Department Head must determine the cost of  
4 the work to be fair and reasonable, either by an independent cost estimate or by a competitive bidding  
5 process.

6                    (3D) Direct Negotiations. The dDepartment hHead may authorize the dDesign-  
7 hBuilder to negotiate subcontracts for trade work as appropriate for the project, up to an  
8 amount not exceeding ~~seven and one-half percent~~ 7.5% of the total estimated construction  
9 subcontract costs. The dDepartment hHead shall establish a maximum dollar value for each  
10 negotiated trade subcontract as appropriate for the project.

11                    (d) The City shall retain the absolute discretion to determine, at any time during the process,  
12 not to proceed with any proposed project, which right may be exercised without liability to Design-  
13 Builders for costs incurred at any point during the pre-qualification, proposal and negotiation process,  
14 and such rights shall be reserved in all requests for qualifications and proposals.

15                    (e) All Contract terms and working conditions of Section 6.22 shall apply to design-build  
16 Contracts. Only those Administrative Code provisions that normally apply to subcontracts will apply to  
17 the trade package subcontracts procured under this Section 6.61. The Design-Builder may request  
18 permission from the Department Head to require corporate surety payment and performance bonds for  
19 some or all subcontracts.

20                    (f) Design-builders shall comply with all applicable requirements set forth in Administrative  
21 Code Chapters 12 and 14.

22                    (g) All Contracts procured under this Section 6.61 are subject to the award provisions of  
23 Section 6.3. If the proposed Contract involves a financing program, the City Capital Planning  
24 Committee must review and report on the proposed project before the board, commission, Mayor or  
his/her designee takes any action with respect to award of the Contract.

1           ~~(Mh)~~ All actions heretofore taken by a department head consistent with the  
2 provisions of this section are hereby approved.

3           ~~(N) All design-build projects that are substantially underway as of the effective date of this~~  
4 ~~Subsection 6.61(N) that do not comply with the mandatory pre-qualification requirements of Subsection~~  
5 ~~6.61(C) are hereby approved, provided that the applicable department heads shall only consider~~  
6 ~~proposals from qualified design-builders.~~

7  
8           **SEC. 6.62. JOB ORDER CONTRACTS.**

9           The job order contracting system ("JOC") provides for an indefinite quantity ~~e~~Contract  
10 with a predefined set of ~~b~~Bid items that are assigned on a periodic or task order basis for the  
11 performance of ~~public work~~ maintenance, repair and minor construction projects. ~~The~~  
12 ~~d~~Department ~~h~~Heads ~~authorized to execute contracts for public work projects~~ are authorized to  
13 utilize JOC according to the procedures set forth below.

14           ~~(Aa)~~ Each JOC ~~e~~Contract is to be advertised for competitive ~~b~~Bids in accordance  
15 with the procedures set forth in this Chapter ~~6~~ and awarded to the ~~r~~Responsible ~~b~~Bidder who  
16 submits the lowest ~~r~~Responsive ~~b~~Bid.

17           ~~(Bb)~~ The Advertisement For Bids shall include unit prices and detailed technical  
18 specifications for each construction task contemplated to be performed under the JOC  
19 ~~e~~Contract. Each task item shall include direct costs for material, equipment and labor.  
20 Construction tasks shall be grouped by trade.

21           ~~(Cc)~~ The Advertisement For Bids ~~for a JOC contract~~ shall contain the City's estimate  
22 regarding the percentage of work under the JOC ~~e~~Contract that will be performed by each  
23 trade. The Advertisement For Bids shall also require the Contractor to commit to an LBE  
24 Subcontractor Participation Requirement Goal, as set by CMD ~~the Human Rights Commission~~, in the  
25 performance of ~~service~~task orders under the JOC Contract. Upon completion of the JOC

1 Contract term, ~~the Human Rights Commission~~CMD shall verify compliance with the LBE  
2 Subcontractor Participation Requirement Goal ~~under the provisions of Administrative Code Chapter~~  
3 14B. Departments may designate specific JOC Contracts as limited set asides for Micro-LBEs  
4 as provided under Chapter 14B of the Administrative Code.

5 (~~Dd~~) The Contractor's ~~b~~Bid shall include a subcontractor list in conformance with  
6 Section 6.21A(a) ~~of this Chapter~~ and Chapter 14B of the Administrative Code at the time of bid or  
7 at the time of a task order as appropriate. All requests for substitutions of subcontractors shall  
8 be made and considered under California Public Contract Code Section 4107, as may be  
9 amended from time to time. Notwithstanding this requirement, if a listed subcontractor  
10 confirms in writing that it is not available to perform one or more ~~work~~task orders, the  
11 ~~e~~Contractor may request to add without penalty a subcontractor to perform under the ~~work~~task  
12 order(s) at no additional cost to the City. The aggregate value of the work performed by  
13 subcontractors added to substitute for listed but unavailable subcontractors shall not exceed  
14 20% of the original ~~e~~Contract amount. Specialty trade work unanticipated at the time of bid,  
15 requiring the addition of one or more subcontractors, shall be considered the performance of  
16 a change order under California Public Contract Code Section 4107(c). The addition of any  
17 subcontractor under any circumstances or for any purpose shall be effected by change order  
18 or ~~e~~Contract modification. Prior to any added subcontractor performing any ~~service~~task order  
19 work, the awarding department shall confirm the license, insurance coverage, and other  
20 qualifying criteria as required by law.

21 (~~Ee~~) Contractors submitting ~~b~~Bids on the JOC ~~e~~Contract shall state in their ~~b~~Bids an  
22 adjustment on a percentage basis either increasing or decreasing the unit prices for all  
23 construction tasks set forth in the ~~b~~Bid documents. There may be a single adjustment factor  
24 that applies to all tasks. For example, an adjustment factor of 25% below the unit prices

1 stated in the ~~b~~ Bid documents would be bid as .75. All of the ~~contractor's~~ profit, overhead and  
2 indirect costs shall be included in the adjusted unit prices.

3 (Ff) The Advertisement For Bids and the contract specifications shall contain a  
4 maximum dollar amount of the JOC eContract, which maximum amount shall not exceed  
5 \$5,000,000 five million dollars. In no case shall tThe cumulative modifications to a JOC eContract  
6 shall result in a contract sum not to exceeding one hundred fifty percent150% of the original  
7 eContract amount.

8 (Gg) JOC eContracts shall provide for an expiration term of not more than five years,  
9 including all modifications. However, the ~~d~~Department ~~h~~Head shall not issue any new ~~worktask~~  
10 orders under the JOC eContract after ~~threefour~~ years from the date the Contract is of  
11 award certified by the Controller.

12 (h) The contracting terms and working conditions of Section 6.22 shall apply to JOC  
13 Contracts, except that the Department Head may authorize the Contractor to file the bonds required by  
14 Section 6.22(a) after Contract execution but prior to the execution of any task order. The Department  
15 Head shall require the Contractor to issue bonds for a sum of not less than 100% of the task orders  
16 issued under the JOC Contract or 25% of the Contract amount, whichever is greater.

17 (Hi) Projects will be assigned under the JOC eContract on a ~~worktask~~ order basis at  
18 the sole discretion of the ~~d~~Department ~~h~~Head concerned. Each ~~worktask~~ order shall include a  
19 time certain for completion of the work and an appropriate sum for liquidated damages for  
20 delay. Each ~~worktask~~ order shall also include a list of the subcontractors performing work  
21 under such order, with each subcontractor's name, business address, San Francisco  
22 business tax registration number, contractor license number, scope of work, and data as may  
23 be required by ~~the Human Rights Commission~~ CMD. The ~~worktask~~ order price shall be no more  
24 than the calculated unit prices and the bid adjustment factor. No ~~worktask~~ order shall exceed  
25 \$400,000 the Threshold Amount, including all modifications. A department may issue or modify

1 any ~~work~~task order(s) to exceed the ~~foregoing limit~~Threshold Amount only upon the ~~d~~Department  
2 ~~h~~Head's written determination establishing the need for the work and the determination  
3 establishing the urgency of the work and the justification for proceeding under this Section 6.62  
4 rather than by formal competitive process.

5 (f) A ~~e~~Contractor who enters into a JOC ~~e~~Contract with a particular City department  
6 is not eligible during the term of such JOC ~~e~~Contract to submit a ~~b~~Bid on a subsequent JOC  
7 ~~e~~Contract advertised by the same contracting department, except in the following circumstances:  
8 ~~however, a contractor may submit a bid on a subsequent JOC contract advertised by the same~~  
9 ~~contracting department if (1) the eContractor's existing JOC eContract will expire in 120 days or~~  
10 ~~fewer; (2) if the contractor contracting department has performed work issued task orders~~ valued  
11 by the City in an amount equal to or exceeding 90% of the maximum dollar amount of the  
12 existing JOC ~~e~~Contract; or (3) the subsequent JOC Contract is funded by a different source of  
13 government funds (e.g., Federal, State, Local) than the funding source used for the existing JOC  
14 Contract. Nothing in this section shall preclude a Contractor from simultaneously bidding on multiple  
15 JOC Contracts advertised by one City department prior to Award of a JOC Contract by that  
16 department.

### 17 18 **SEC. 6.63. HAZARDOUS MATERIALS ABATEMENT WORK.**

19 Department Heads are authorized to execute Contracts for hazardous materials abatement  
20 work ("Abatement Work") in accordance with the following procedures:

21 When the Director of Public Works (the "Director") determines: (1) that hazardous materials  
22 on public property must be expeditiously abated (the "work"); and (2) that there is inadequate time to  
23 advertise and competitively bid the work in accordance with this Chapter, then the work may be  
24 performed in accordance with the following procedures:

1           (Aa) The ~~D~~department of ~~P~~ublic ~~W~~orks shall advertise for and receive proposals from  
2 hazardous materials abatement ~~e~~Contractors, which proposals shall address the qualifications  
3 of the ~~e~~Contractors to perform the ~~a~~Abatement ~~w~~Work. The proposals shall be evaluated  
4 according to the requirements of this Chapter 6 and Chapters 12B, 12C and 14B of the  
5 Administrative Code 12D.A, relevant to professional services ~~e~~Contracts.

6           (Bb) The ~~D~~department of ~~P~~ublic ~~W~~orks shall select a sufficient number of qualified  
7 ~~e~~Contractors to perform the amount of ~~hazardous materials a~~Abatement ~~w~~Work anticipated to be  
8 required in the upcoming one or more years and enter into master agreements for Abatement  
9 Work on an "if-and as-needed" basis with those ~~e~~Contractors. Each master agreement for  
10 Abatement Work shall state the maximum total dollar value of work each ~~e~~Contractor is  
11 authorized to perform during the ~~e~~Contract period.

12           (Cc) When the Department Head determines that: (1) hazardous materials on public  
13 property must be expeditiously abated; (2) there is inadequate time to issue an Advertisement for Bids  
14 in accordance with this Chapter 6; and (3) the department personnel who will manage the work have  
15 the appropriate training, then task orders for Abatement Work may be issued as follows:

16           The ~~D~~department shall seek price ~~q~~Quotations for performance of the Abatement  
17 ~~w~~Work from at least three of the ~~e~~Contractors with master agreements. The ~~contract~~task order  
18 for the Abatement wWork will be ~~award~~issued to the ~~e~~Contractor submitting the lowest  
19 ~~q~~Quotation, except as otherwise provided herein. The ~~D~~department shall keep a record of  
20 such ~~q~~Quotations and a register of all ~~awards made thereunder~~task orders issued under master  
21 agreements for Abatement Work. In the event that the ~~D~~department is unable to obtain three  
22 ~~q~~Quotations, the ~~Director~~Department Head shall base the ~~award~~issuance of a task order on the  
23 ~~q~~Quotation or ~~q~~Quotations received. If the ~~Director~~Department Head believes that the public  
24 interest would best be served by accepting other than the lowest ~~q~~Quotation, he or she is  
25 hereby authorized to accept the ~~q~~Quotation that in his or her discretion will best serve the

1 public interest. The ~~Director~~Department Head may reject any and all ~~q~~Quotations and request  
2 new ~~q~~Quotations.

3 (d) The department may authorize the Contractor to file corporate surety bonds as required in  
4 subsection 6.22(a), or after Contract execution but prior to the issuance of any work. The bonds shall  
5 be for a sum of not less than 100% of the cumulative value of all work issued under the master  
6 agreement.

7  
8 **SEC. 6.64. AS-NEEDED CONSTRUCTION CONTRACTS.**

9 A Department Head is authorized to execute Contracts for construction services on an as-  
10 needed basis, with definite or indefinite quantities of work, in accordance with the following  
11 procedures:

12 (a) **General As-Needed Contracts.** A ~~d~~Department h~~Head~~ ~~authorized to execute public~~  
13 ~~work and professional service contracts~~ may issue an Advertisement For Bids for construction  
14 services ~~or a request for proposals or qualifications for professional services~~ on an as-needed  
15 basis, with ~~definite or indefinite quantities of work. W~~work shall be to be assigned ~~on a by~~ contract  
16 service orders ~~basis based on costs contained in the Bid. None of the requirements of this Chapter or~~  
17 ~~Administrative Code Chapters 12B, 12C or 12D. A~~ are waived for as-needed contracts. The ~~All~~ as-  
18 needed ~~e~~Contracts shall provide for a not-to-exceed ~~price~~ amount and an expiration term of not  
19 more than five years, including all modifications. ~~However, t~~The ~~d~~Department h shall not  
20 issue any new contract service order after ~~three~~ four years from the date ~~of award the Contract~~  
21 is certified by the Controller. Additionally, the cumulative modifications to ~~an~~ the as-needed  
22 ~~e~~Contract shall result in a contract sum not to exceed ~~one hundred fifty percent~~ 150% of the  
23 original ~~e~~Contract amount. ~~Before any item of work is commenced under an as-needed contract, the~~  
24 ~~cost of such work must be certified by the Controller as to the availability of funds.~~ No contract  
25 service order or multiple contract service orders for any single ~~p~~Public wWork, whether in one

1 phase or multiple phases, shall cumulatively exceed ~~\$200,000, including all modifications. For~~  
2 ~~departments with capital programs over \$1 Billion, no contract service order or multiple contract~~  
3 ~~service orders, as described above, shall cumulatively exceed \$400,000, including all modifications the~~  
4 Threshold Amount. A department may issue or modify any contract service order(s) to exceed  
5 the ~~foregoing limits~~Threshold Amount only upon the ~~d~~Department ~~h~~Head's written determination  
6 establishing the need for the work and the urgency of the work and the justification for  
7 proceeding under this Section 6.64 rather than by formal competitive process.

8 (b) Master As-Needed Agreements. The Department Head may execute master as-needed  
9 agreements, on an "if-and-as-needed" basis with Contractors who can establish experience, expertise,  
10 and quality of work. Master as-needed agreements shall provide for an expiration term of not more  
11 than five years from the date of certification by the Controller, including all modifications. A  
12 Contractor may apply for a master as-needed agreement under this subsection 6.64(b) by providing the  
13 department with a statement of its experience and qualifications and other information as requested by  
14 the department. Within 60 days of receiving such information, the department shall advise the applicant  
15 of its eligibility for an award of a master as-needed agreement.

16 For performance of specific tasks, the department shall seek Quotations from at least three  
17 of the Contractors with master as-needed agreements. The department shall issue a contract service  
18 order for the work to the Contractor submitting the lowest Quotation, except as provided below. In the  
19 event that the department is unable to obtain three Quotations, the Department Head shall base the  
20 issuance of the contract service order on the Quote or Quotes received. The Department Head may  
21 reject any and all Quotations and request new Quotations. No contract service order or multiple  
22 contract service orders for any single Public Work, whether in one phase or multiple phases, shall  
23 cumulatively exceed the Threshold Amount, including all modifications. Additionally, the cumulative  
24 modifications to an as-needed agreement shall not exceed 150% of the original Contract amount.  
25

1           (c) Except as provided below, all of the requirements of this Chapter 6 and Administrative  
2 Code Chapters 12B, 12C and 14B apply to as-needed Contracts. Departments may designate specific  
3 as-needed contracts as limited set asides for Micro-LBEs as provided under Chapter 14B of the  
4 Administrative Code.

5           (1) The Department Head may authorize the Contractor to file corporate surety bonds as  
6 required in subsection 6.22(a) after execution of the as-needed Contract, but prior to the execution of  
7 any contract service order. The bonds shall be for a sum of not less than 100% of the cumulative value  
8 of all issued contract service orders under the as-needed Contract or at least 25% of the Contract  
9 amount, whichever is greater.

10           (2) The Department Head may require the Contractor to include a subcontractor list in  
11 conformance with ~~sub~~section 6.21(a) and Chapter 14B of the Administrative Code at time of  
Bid or at the time of contract service order, as appropriate to the Contract.

13           ~~(d) The dDepartment hHheads authorized to execute public work and professional service~~  
14 ~~contracts shall report quarterly to the Board of Supervisors regarding the department's use of~~  
15 ~~as-needed eContracts and the actual amount of participation of MLBE and WBE subcontractors~~  
16 ~~or subconsultants that were listed on prime contractors' bid(s) or proposal(s) to determine whether~~  
17 ~~MBE/WLBE Subcontractor Participation Requirements subcontracting participation goals are being~~  
18 ~~met on as-needed eContracts. Such reports shall be referred to a Board committee for public~~  
19 ~~hearing.~~

20  
21           **SEC. 6.65. CONTRACTING FOR ~~ELEVATOR, ESCALATOR, SECURITY, FIRE~~**  
22 **~~PROTECTION OR FIRE ALARM EQUIPMENT AND SYSTEMS, INSPECTION,~~**  
23 **MAINTENANCE AND REPAIR WORK.**

24           Department ~~hHheads who are authorized to execute public work contracts under this~~  
~~Chapter~~ are hereby authorized to award eContracts for the inspection, maintenance and repair

1 services of existing equipment or systems, including but not limited to: elevator, escalator,  
2 security, fire protection, ~~or~~ fire alarm, power distribution, chillers, pumping, heating, ventilation and  
3 air conditioning ("HVAC"), supervisory control and data acquisition ("SCADA"), public address,  
4 airfield drainage, and sewage and freshwater systems ("special services") in accordance with the  
5 following procedures:

6 (Aa) The department shall award master agreement ~~e~~Contracts, on an "if-and-as-  
7 needed" basis to ~~special~~service providers who can establish experience, expertise, and  
8 quality of work. A potential ~~special~~service provider may apply for a master agreement under  
9 this ~~s~~Section 6.65 by providing the department with a statement of its experience and  
10 qualifications and other information as requested by the department. Within 60 days of  
11 receiving such information, the department shall advise the applicant of its eligibility for an  
12 award of a master agreement. Master agreements for ~~special~~services under this Section 6.65  
13 shall conform to the insurance, indemnification and ~~p~~Prevailing ~~w~~Wage requirements of  
14 Section 6.22 ~~of this Chapter~~. Master agreements shall provide for an expiration term of not  
15 more than five years from the date of the Contract is awarded certified by the Controller, including all  
16 modifications.

17 (Bb) For performance of specific tasks, the department shall seek price ~~q~~Quotations  
18 from at least three of the ~~special~~service providers with master agreements. The department  
19 shall issue a contract service order for the work to the provider submitting the lowest  
20 ~~q~~Quotation, except as provided below. In the event that the department is unable to obtain  
21 three ~~q~~Quotations, the ~~d~~Department ~~h~~Head shall base the issuance of the contract service  
22 order on the ~~q~~Quote or ~~q~~Quotes received. If the ~~d~~Department ~~h~~Head believes that the public  
23 interest would best be served by accepting other than the lowest ~~q~~Quotation, he or she is  
24 hereby authorized to accept the ~~q~~Quotation that in his or her discretion will best serve the  
25

1 public interest. The aDepartment hHead may reject any and all qQuotations and request new  
2 qQuotations.  
3

#### 4 **SEC. 6.66. CONVENTION FACILITY PUBLIC WORKS.**

5 When construction work is required for the City-owned convention facilities, such  
6 services may be procured in accordance with the following procedures:

7 (Aa) Bids will be requested from not fewer than three bBidders for a construction  
8 eContract. The eContract will be awarded to the rResponsible bBidder with the lowest  
9 rResponsive bBid. A record of all bBids received and a register of all aAwards made under this  
10 subsSection 6.66 shall be maintained. In the event three bBids cannot be obtained, the aAward  
11 shall be based on the bBid or bBids received. Any or all bBids may be rejected and new bBids  
may be requested.

13 (Bb) Authority to undertake the contracting process and enter into eContract directly  
14 with the eContractor may be delegated to the operator/manager of the convention facilities. In  
15 such event, the City Administrator or his or her designee shall first review the propriety of the  
16 process and shall approve the aAward of any eContract.

17 (Cc) In no event shall the aAward of eContracts by the procedures set forth in this  
18 subsSection 6.66 exceed the cumulative sum of ~~three million dollars (\$3,000,000)~~ in any fiscal  
19 year.

20 Except as provided herein, any eContract awarded under this subsSection must  
21 comply with this Chapter 6 and with Administrative Code Chapters 12B, 12C and ~~12D.A14B~~.

22 All of the eContracts awarded and work performed under this subsSection 6.66 shall be  
23 reported to the Board of Supervisors on a quarterly basis.  
24

#### 5 **SEC. 6.67. CLEAN CONSTRUCTION IN BIDDING.**

1 The Clean Construction requirements of Section 6.25 and Environment Code  
2 Chapter 25 are mandatory for ~~p~~Public ~~w~~Works or Improvements to be performed within the City  
3 and estimated to require ~~twenty (20)~~ or more days of work to complete. For other ~~p~~Public  
4 ~~w~~Works or Improvements, ~~d~~Department ~~h~~Heads are encouraged to require the use of off-road  
5 equipment and off-road engines that meet or exceed the standards in Chapter 25, or to use  
6 bid criteria that favor the use of such equipment and/or engines. Department ~~h~~Heads are  
7 particularly encouraged to do so wherever the project is located within 500 feet of a Sensitive  
8 Site, as defined in Health Code Section 3804.

9  
10 **SEC. 6.68. CONSTRUCTION MANAGER/GENERAL CONTRACTOR INTEGRATED**  
11 **PROJECT DELIVERY**

12 Construction Manager/General Contractor Integrated project delivery is an approach to  
13 the procurement of construction services whereby a construction manager/general contractor  
14 ("CM/GC") is retained during the design process to review and provide comments as to the  
15 constructability of the Architect/Engineer's design within the established budget. ~~The~~  
16 Department ~~h~~Heads ~~authorized to execute contracts for public work projects~~ are authorized to seek  
17 proposals from qualified CM/GCs for construction of public work projects ~~using an integrated~~  
18 ~~project delivery~~ under the following conditions:

19 (a) Before the request for qualifications or proposals is issued, the Department  
20 ~~h~~Head shall determine that ~~an integrated~~ CM/GC project delivery method is necessary or  
21 appropriate to achieve anticipated cost savings or time efficiencies, or both, and that such a  
22 ~~delivery method process~~ is in the public's best interest.

23 (B) ~~If the proposed public work project is for the use or benefit of a Department that is under~~  
24 ~~the jurisdiction of a commission, then such commission shall first approve the solicitation of integrated~~

1 *project delivery proposals. If the public work is for the use or benefit of a Department not under the*  
2 *jurisdiction of a commission, then the City Administrator must first approve this process.*

3 (b) Procurement of CM/GC. Department Heads are authorized to procure CM/GC  
4 services through one of the following three methods:

5 (1) Cost Only Procurement.

6 ~~(C) Pre-qualification.~~ Department ~~h~~Heads shall require that prospective proposers be  
7 pre-qualified to submit proposals on a specific project. The procedure for pre-qualification and  
8 final selection is as follows:

9  
10 (A) Pre-qualification.

11 ~~(1)~~ The Department ~~h~~Head shall issue a request for qualifications inviting  
12 interested parties to submit their qualifications to perform the project. The request for  
13 qualifications shall include criteria by which the prospective proposers shall be evaluated. The  
14 evaluation criteria shall be based on qualifications and experience relevant to the services  
15 needed for the particular project. The list of criteria may include, but is not limited to the  
16 following: (i) ability to perform required pre-construction and construction phase services; (ii)  
17 evidence of financial capacity; (iii) experience on projects of similar size and complexity; (iv)  
18 ~~commitment to comply with the goals and requirements of Administrative Code Chapters 12 and 14;~~ (v)  
19 ability to collaboratively and cooperatively deliver projects on time and on budget; (vi) history  
20 of liquidated damages for delay and other damages paid on prior projects, and prior litigation  
21 history; (vii) reputation with owners of prior projects; (viii) claims history with insurance carriers  
22 and sureties; and (ix) ~~compliance with all of the requirements established in the request for~~  
23 ~~qualifications and~~ other criteria that the Department ~~h~~Head ~~in consultation with the Human Rights~~  
24 ~~Commission~~ may deem appropriate. The Department ~~h~~Head shall set objective scoring criteria  
and incorporate the criteria into any scoring procedure.

1           (2) The Department ~~H~~Head shall designate a qualified panel to review pre-  
2 qualification responses and ~~interview and~~ rate respondents with respect to the request for  
3 qualifications. The panel, at the department's discretion, may interview respondents as part of the pre-  
4 qualification process. Only those respondents found to be qualified will be eligible to submit  
5 proposals. The list of pre-qualified respondents shall be valid for not more than two years  
6 following the date of initial pre-qualification. The Department Head may establish a shortlist of no  
7 fewer than three pre-qualified respondents.

8           \_\_\_\_(BD) **Request for Proposals and Selection Process.** The Department ~~H~~Head  
9 shall issue a request for proposals inviting pre-qualified CM/GCs to submit competitive cost  
10 proposals for the project. The request for proposals shall include information describing the  
11 scope of pre-construction and construction phase services for the project. The request for  
12 proposals shall request the following minimum ~~cost~~ information from each proposer: (i) fees for  
13 pre-construction services; and (ii) fees for construction phase services, such as including  
14 overhead, profit ~~or~~ and general conditions, and (iii) the qualitative criteria as described in (1) below.  
15 The Department Head may recommend the award of a Contract to the Responsible proposer submitting  
16 the lowest Responsive cost proposal.

17           (2) **Best Value Procurement.** The Department Head shall require that prospective CM/GCs  
18 be pre-qualified according to the process in subsection 6.68(b)(1)(A), or shall issue a combined request  
19 for qualifications and proposals inviting CM/GCs to submit competitive proposals for the project. In  
20 the case of a combined request for qualifications and proposals, the department may include a set of  
21 minimum qualifications that all potential proposers must meet in order for their proposals to be  
22 evaluated. The request for proposals shall include information describing the scope of pre-construction  
23 and construction phase services for the project. The request for proposals shall request the following  
24 minimum information from each proposer: (i) fees for pre-construction services; (ii) fees for  
25

1 construction phase services, such as profit or general conditions; and (iii) the qualitative criteria  
2 described in subsection 6.68(b)(2) (A).

3 (A) The Department ~~h~~Head shall designate a qualified panel to evaluate  
4 integrated project delivery proposals and rank the proposals to determine which provides the  
5 overall best value to the City with respect to non-cost and cost criteria. In cases where  
6 proposers were pre-qualified in advance, this panel may be the same panel that reviewed the pre-  
7 qualification responses, or may include different qualified panelists. The list of non-cost criteria may  
8 include but is not limited to the following: (i) plan for expediency in completing the proposed  
9 project; (ii) quality of proposal; and (iii) commitment to comply with the goals set by the Human  
10 Rights Commission and requirements of Administrative Code Chapters 12 and 14; (iv) commitment to  
11 meet City hiring goals (e.g. City Build or First Source Hiring); and (v) compliance with all the  
12 requirements and other criteria established by the Department ~~h~~Head ~~or HRC~~ in the request for  
13 proposals. The ~~d~~Department ~~h~~Head shall set objective scoring criteria and incorporate the  
14 criteria into any scoring procedure. The cost criterion shall constitute not less than 40%~~sixty-~~  
15 ~~five percent (65%)~~ of the overall evaluation.

16 (B) The Department Head may recommend the award of a Contract to the highest-  
17 ranked CM/GC. If award to such CM/GC is not made for any reason, the Department Head may  
18 recommend the award of a Contract to the next highest-ranked CM/GC.

19 (3) **CM/GC Team Best Value Procurement.** The Department Head may select a CM/GC  
20 team made up of the CM/GC and specified Core Trade Subcontractors. The Department Head shall  
21 require that prospective teams be pre-qualified according to the process in subsection 6.68(b)(1)(A),  
22 and then issue a request for proposals inviting pre-qualified CM/GC teams to submit competitive cost  
23 proposals for the project. Alternatively, the Department Head shall issue a combined request for  
24 qualifications and proposals inviting prospective teams to submit competitive proposals for the project.  
5 In the case of a combined request for qualifications and proposals, the department may include a set of

1 minimum qualifications that all potential CM/GCs and their Core Trade Subcontractors must meet in  
2 order for their proposals to be evaluated.

3 The request for proposals shall include information describing the scope of pre-construction  
4 and construction phase services for the project. The request for proposals shall request the following  
5 minimum information from each team: (i) fees for pre-construction services; (ii) fees for construction  
6 phase services, such as profit or general conditions; and (iii) the qualitative criteria as described in  
7 subsection 6.68(b)(2)(A).

8 (A) The Department Head may recommend the award to the highest-ranked CM/GC  
9 team in accordance with the selection process in subsection 6.68(b)(2)(A) and (B).

10 ~~(2) The Department head shall set forth in the request for proposals and in the contract~~  
11 ~~liquidated damages to be assessed against the successful CM/GC in the event it fails to fulfill the~~  
12 ~~commitments made in its proposal.~~

13 ~~(3) The Department head may recommend the award of a contract to the highest-ranked~~  
14 ~~CM/GC whose total proposed fee is not more than twenty percent (20%) greater for contracts the~~  
15 ~~estimated cost of which is \$10 million or less, or is not more than ten percent (10%) greater for~~  
16 ~~contracts the estimated cost of which is in excess of \$10 million, than the total proposed fee of the~~  
17 ~~lowest responsive bid. If award to such CM/GC is not made for any reason, the Department head may~~  
18 ~~recommend the award of a contract to the next highest-ranked CM/GC whose total proposed fee is not~~  
19 ~~more than ten percent (10%) greater than the total proposed fee of the lowest responsive bid, and so~~  
20 ~~forth. In making the final determination, the Department head shall apply the LBE discount to~~  
21 ~~proposals submitted by LBEs, in accordance with Administrative Code Chapter 14B.~~

22 ~~(E) Alternate Request for Proposals and Selection Process. If the department head~~  
23 ~~determines that it is in the City's best interest to exclude consideration of non-cost criteria as part of~~  
24 ~~the final selection process, the Department head shall issue a request for proposals inviting pre-~~  
25 ~~qualified CM/GCs to submit integrated project delivery proposals, which will be evaluated based upon~~

1 project costs only. If the proposed public work project is for the use or benefit of a Department that is  
2 under jurisdiction of a commission, then such commission shall approve the use of this alternate  
3 process. If the public work is for the use or benefit of a Department not under the jurisdiction of a  
4 commission, then the City Administrator must approve the use this alternate process.

5 (F) ~~The City shall retain the absolute discretion to determine, at any time during the process,~~  
6 ~~not to proceed with any proposed project, which right may be exercised without liability to CM/GCs for~~  
7 ~~costs incurred during the entire pre-qualification, proposal and negotiation process, and such rights~~  
8 ~~shall be reserved in all requests for qualifications and proposals.~~

9 (G) ~~The bid security and subcontractor listing requirements of section 6.21 will not apply to~~  
10 ~~the selection of CM/GCs under this section 6.68. Any resulting contract with a CM/GC shall comply~~  
11 ~~with section 6.22.~~

(cH) **Procurement of Trade Subcontractors.** Department ~~h~~H~~e~~ads shall require the  
13 selected CM/GC to procure trade work contracts through one or more of the following methods  
14 pre-qualification and competitive bid process, as follows:

15 (1) **Pre-qualification and Competitive Bid.** The ~~d~~D~~e~~partment ~~h~~H~~e~~ad shall require  
16 the CM/GC to pre-qualify ~~all~~ trade subcontractors, subject to ~~the~~ a process, which may be a  
17 minimum qualification application, pre-approved by approval of the Department ~~h~~H~~e~~ad. The  
18 CM/GC shall attempt to establish a pool of no fewer than three pre-qualified subcontractors  
19 for each trade package, ~~subject to the approval of the department head.~~ Unless otherwise authorized  
20 by the Department Head, each trade package pre-qualification opportunity shall be advertised as  
21 provided in subsection 6.21(a)(1).

22 (2) ~~Competitive Bid.~~ The Department ~~h~~H~~e~~ad shall require the CM/GC to receive  
23 sealed bids from the pre-qualified trade subcontractors. Unless otherwise provided for in the  
24 advertisement or notice for bids, theThe bid security provisions of ~~s~~S~~e~~ction 6.21 will not apply. The  
25 CM/GC shall award a trade package subcontract to the ~~r~~R~~e~~sponsible ~~b~~B~~i~~dder submitting the

1 lowest ~~r~~Responsive ~~b~~Bid, ~~except that the CM/GC may negotiate and award a portion of the trade~~  
2 ~~package subcontracts as provided in paragraph (3), below. Only those Administrative Code provisions~~  
3 ~~that normally apply to subcontracts will apply to the trade package subcontracts.~~

4 (2) Core Trade Subcontractors. The Department Head may authorize the CM/GC to enter  
5 into subcontracts with Core Trade Subcontractors to provide pre-construction, design-assist, or  
6 design-build services as appropriate for the project. Before the CM/GC may award trade package  
7 subcontracts for construction services to the Core Trade Subcontractors, including Core Trade  
8 Subcontractors selected as part of the CM/GC team in subsection 6.68(b)(3), the Core Trade  
9 Subcontractors' bids must be validated against an independent cost estimate.

10 (3) Direct Negotiation. The Department ~~h~~Head may authorize the CM/GC to  
11 negotiate subcontracts for trade work as appropriate for the project, up to an amount not  
12 exceeding ~~seven and one-half percent~~ 7.5% of the total estimated construction subcontract costs.  
13 The Department ~~h~~Head shall establish a maximum dollar value for each negotiated trade  
14 subcontract as appropriate for the project.

15 (4) Self-Performed Work. The Department Head may authorize the CM/GC to self-  
16 perform work after determining the cost of the work to be fair and reasonable, either by an independent  
17 cost estimate or by a competitive bidding process.

18 (d) Except for the bid security and subcontractor listing requirements in subsections  
19 6.21(a)(4) and 6.21(a)(9), the requirements of Section 6.21 will apply to the selection of CM/GCs under  
20 this Section 6.68. Any resulting Contract with a CM/GC shall comply with Section 6.22, except that the  
21 bond shall be for a sum not less than 100% of the costs of construction and must be filed with the  
22 department prior to notice to proceed with construction. Only those Administrative Code provisions  
23 that normally apply to subcontracts will apply to the trade package subcontracts, except that the  
24 Department Head may authorize the CM/GC to require corporate surety payment and performance  
25 bonds for some or all trade package subcontracts.

1            (e) The City shall retain the absolute discretion to determine, at any time during the process,  
2 not to proceed with any proposed project, which right may be exercised without liability to CM/GC for  
3 costs incurred at any point during the selection process, and such rights shall be reserved in all request  
4 for qualifications or proposals.

5            ~~(f)~~ All actions heretofore taken by a ~~d~~Department ~~h~~Head consistent with the  
6 provisions of this ~~s~~Section 6.68 are hereby approved.

7  
8            **SEC. 6.69. DEPARTMENT OF PUBLIC HEALTH PUBLIC WORK.**

9            For ~~p~~Public ~~w~~Works or Improvements necessary to maintain or repair health facilities  
10 under the jurisdiction of the Health Commission, the Department of Public Health (DPH) may  
11 award master agreement ~~e~~Contracts, for work to be performed on an "if-and-as-needed"  
basis, to qualified ~~construction e~~Contractors in conformance with the following procedures:

12            (Aa) Contract Award. The Director of DPH may award master agreement  
13 ~~e~~Contracts, on an "if-and-as-needed" basis to construction ~~e~~Contractors who can establish all  
14 of the licensing, qualifications, experience, and certifications, as required by the Director of  
15 DPH. A ~~e~~Contractor may apply for a master agreement under this Section 6.69 by providing  
16 DPH with a statement of its experience and qualifications and other information as requested  
17 by DPH. Within 60 days of receiving such information, DPH shall advise the applicant of its  
18 eligibility for an award of a master agreement.

19            (Bb) Contract Terms. Master agreements awarded under this Section 6.69 shall  
20 conform to the requirements of Section 6.22 ~~of this Chapter~~ and shall conform to Administrative  
21 Code Chapter 14B, as applicable. Master agreements shall provide for an expiration term of  
22 not more than ~~three~~five years from the date of ~~a~~Award, including all modifications. All master  
23 agreements shall provide for a maximum total dollar value of work each ~~e~~Contractor is  
24 authorized to perform during the ~~e~~Contract period. No master agreement may be modified to  
25

1 exceed 150% of the original eContract amount. Master agreements shall contain no minimum  
2 dollar amount. Master agreements shall provide that DPH may assign work on a task order  
3 basis, "if-and-as-needed, " through competition among master agreement eContractors.

4 **(Cc) Task Order Competitive Solicitation.** To assign work under master  
5 agreement eContracts, DPH shall solicit qQuotations from no fewer than three qualified master  
6 agreement eContractors. Solicitations shall conform to Section 6.21 ~~of this Chapter~~, except that  
7 neither a published advertisement nor ~~a bid~~ security bond shall be required. Solicitations shall  
8 include a description of the proposed task order scope of work, including plans or  
9 specifications, if any, and may include provisions for liquidated damages for delay if and as  
10 appropriate to the particular project. Responsive qQuotations must include subcontractor  
11 listing, if any, in conformance with Subsection 6.21(Aa)(9).

12 **(Dd) Task Order Award.** The Director of DPH shall ~~award~~ issue a task order for the  
13 performance of work under a master agreement to the eContractor submitting the lowest  
14 ~~Responsive~~ qQuotation. In the event that DPH is unable to obtain three qQuotations, the  
15 Director of DPH shall base the award on the qQuotation or qQuotations received. If the  
16 Director of DPH believes that the public interest would best be served, by accepting other  
17 than the lowest qQuotation, he or she is hereby authorized to accept the qQuotation that in his  
18 or her discretion will best serve the public interest.

19 **(Ee) Task Order Terms.** No task order or multiple task orders for any single pPublic  
20 ~~Work~~, whether in one phase or multiple phases, shall cumulatively exceed \$400,000.00~~the~~  
21 Threshold Amount, including all modifications. The Director of DPH may issue or modify a task  
22 order to exceed the foregoing imitation only upon the Director's written determination  
23 establishing the urgency of the work and the justification for proceeding under this Section  
24 6.69, rather than through ~~the Department of San Francisco~~ Public Works, in conformance with  
25 Section 6.2 ~~of this Chapter~~.

1  
2           **SEC. 6.70. REAL ESTATE DIVISION PUBLIC WORK.**

3           For ~~p~~Public ~~w~~Works ~~or~~ Improvements necessary to maintain or repair facilities and real  
4 property under the jurisdiction of the Real Estate Division ("RED"), RED may award master  
5 agreement eContracts for ~~special~~ services under ~~Administrative Code~~ Section 6.65, or may  
6 award master agreement eContracts for work to be performed on an "if-and-as-needed" basis,  
7 to qualified construction contractors in conformance with the following procedures:

8           **(Aa) Contract Award.** The Director of RED may award master agreement  
9 eContracts, on an "if-and-as-needed" basis to ~~construction~~ eContractors who can establish all  
10 of the licensing, qualifications, experience, and certifications, as required by the RED Director.  
11 A eContractor may apply for a master agreement under this Section 6.70 by providing RED  
with a statement of its experience and qualifications and other information as requested by  
13 RED. Within 60 days of receiving such information, RED shall advise the applicant of its  
14 eligibility for an award of a master agreement.

15           **(Bb) Contract Terms.** Master agreements awarded under this Section 6.70 shall  
16 conform to the requirements of Section 6.22 ~~of this Chapter~~ and shall conform to Administrative  
17 Code Chapter 14B, as applicable. Master agreements shall provide for an expiration term of  
18 not more than ~~three~~five years from the date of ~~a~~Award, including all modifications. All master  
19 agreements shall provide for a maximum total dollar value of work each eContractor is  
20 authorized to perform during the contract period. No master agreement may be modified to  
21 exceed 150% of the original contract amount. Master agreements shall contain no minimum  
22 dollar amount. Master agreements shall provide that RED may assign work on a task order  
23 basis, "if-and-as-needed," through competition among master agreement eContractors.

24           **(Cc) Task Order Competitive Solicitation.** To assign work under master  
agreement eContracts, RED shall solicit ~~q~~Quotations from no fewer than three ~~q~~Qualified

1 master agreement ~~e~~Contractors. Solicitations shall conform to Section 6.21 ~~of this Chapter~~,  
2 except that neither a published advertisement nor ~~a~~ bid security bond shall be required.  
3 Solicitations shall include a description of the proposed task order scope of work including  
4 plans or specifications, if any, and may include provisions for liquidated damages for delay if  
5 and as appropriate to the particular project. Responsive ~~q~~Quotations must include  
6 subcontractor listing, if any, in conformance with ~~S~~subsection 6.21(Aa)(9).

7 (Dd) **Task Order Award.** The Director of RED shall ~~award~~ issue a task order for the  
8 performance of work under a master agreement to the ~~e~~Contractor submitting the lowest  
9 responsive ~~q~~Quotation. In the event that RED is unable to obtain three ~~q~~Quotations, the  
10 Director of RED shall base the ~~a~~ Award on the ~~q~~Quotation or ~~q~~Quotations received. If the  
11 Director of RED believes that the public interest would best be served by accepting other than  
12 the lowest ~~q~~Quotation, he or she is hereby authorized to accept the ~~q~~Quotation that in his or  
13 her discretion will best serve the public interest.

14 (Ee) **Task Order Terms.** No task order or multiple task orders for any single ~~p~~Public  
15 ~~w~~Work, whether in one phase or multiple phases, and whether under this Section 6.70 or for  
16 ~~S~~pecial ~~S~~ervices under Section 6.65. shall cumulatively exceed ~~\$400,000~~ the Threshold Amount,  
17 including all modifications. The Director of RED may issue or modify a task order to exceed  
18 the foregoing limitation only upon the Director's written determination establishing the urgency  
19 of the work and the justification for proceeding under this Section 6.70, rather than through ~~the~~  
20 ~~Department of San Francisco~~ Public Works, in conformance with Section 6.2 ~~of this Chapter~~.

## 21 22 **SEC. 6.71. PIER REPAIR WORK.**

23 (Aa) The Port is authorized to use the Port's Maintenance Division employees and  
24 equipment to perform demolition, repair and replacement work on piers under the jurisdiction  
25 of the Port Commission, including pile-supported pier structures, substructures, aprons,

1 wharves, decks, fenders and associated utilities. The competitive bid requirements of  
2 Sections 6.20(Aa) and 6.23(Bb) shall not apply to the Port's self-performance of such pier  
3 demolition, repair and replacement work.

4 (Bb) All actions previously taken by the Port consistent with this section are hereby  
5 approved.

6 (Cc) Nothing in this Section 6.71 shall prohibit the Port from using the procedures  
7 described elsewhere in this Chapter 6 for the performance of pier demolition, repair and  
8 replacement work.

#### 9 10 **SEC. 6.72. RAIL GRINDING**

11 *The Director of Transportation is authorized to issue requests for proposals for rail grinding*  
*and related services. Proposals will be evaluated based upon qualifications, cost, and any other*  
13 *criteria stated in the request for proposals. The Director of Transportation may negotiate with the*  
14 *highest-ranking proposers and seek best and final offers after negotiation to determine which proposer*  
15 *will provide the best value to the City. Contracts awarded under this Section 6.72 are subject to the*  
16 *award requirements of Section 6.3 and shall conform to the requirements of Section 6.22.*

#### 17 18 **SEC. 6.73. OTHER PROCUREMENTS**

19 *Notwithstanding any other provision of this Code, a department may contract for works or*  
20 *services governed by this Chapter 6 other than through open and full competition ("Sole Source"),*  
21 *subject to the requirements of this provision. None of the requirements of applicable provisions of the*  
22 *Municipal Code, including but not limited to requirements of Chapters of 12B, 12C or 14B of the*  
23 *Administrative Code, are waived for Sole Source Contracts.*

24 (a) *Approval. For departments under the jurisdiction of a commission or a board, the*  
25 *Department Head shall recommend to the commission or board concerned the approval and award of*

1 a Sole Source Contract and such commission or board may then adopt a resolution approving the  
2 justification of the Sole Source and awarding the Contract. For departments with no commission or  
3 board, the Department Head, with the approval of the Mayor or Mayor's Designee, may award a Sole  
4 Source Contract. The Department Head's recommendation must provide specific and comprehensive  
5 information, as provided under Section 6.73(d) below, justifying the necessity of a Sole Source  
6 Contract.

7 (b) When Prohibited. Sole Source contracting shall not be justified on the basis of: (1) a  
8 lack of advance planning by the department, or (2) expediency or convenience of the department.

9 (c) When Allowable. Before a department begins negotiations for a Sole Source Contract,  
10 the Department Head shall make a written justification that a Sole Source procurement is necessary or  
11 appropriate based on one or more of the following circumstances:

12 (1) Work or services are available from only one source as justified by the results of a  
13 solicitation or advertisement designed to attract as many potential sources qualified to compete on the  
14 procurement as appropriate, whether through a Request for Interest, Request for Qualifications or  
15 other form of advertisement or solicitation;

16 (2) Documented rights in or singular ownership of data, intellectual property, processes,  
17 systems, or similar circumstances make the work or services; or maintenance of such work or services,  
18 available from only one source;

19 (3) Work or services deemed to be available only from the original source in the case of a  
20 follow-on Contract for the continued work or services, when it is likely that award to any other source  
21 would result in: (A) substantial duplication of cost to the City that is not expected to be recovered  
22 through competition; (B) unacceptable delays in fulfilling the City's requirements; or (C) loss of  
23 warranty protection;

24 (4) Work or services required by statute or government regulation to be from a specific  
25 public entity or accrediting agency. For purposes of this Section 6.73, an accrediting agency is defined

1 as a government-controlled or privately supported agency authorized to certify compliance with  
2 statutes or government regulations required for Public Works or Improvements; or

3 (5) Work or services needed on an expedited basis in order to use State or Federal funding  
4 made available to the department that otherwise will expire, where the need for expediency is not  
5 caused by action or inaction of the City.

6 (d) **Justification Requirements.** The Department Head's written justification for a Sole  
7 Source procurement shall be valid for no more than two years, prior to award of a Contract.  
8 Departments must assess the validity of the determination as often as is appropriate. The determination  
9 shall remain valid during the term of an executed Sole Source Contract. At a minimum, the written  
10 justification of the Department Head described in Section 6.73(c) shall address the following:

11 (1) The work or services required to meet the department's needs, including the estimated  
12 value;

13 (2) The proposed Contractor's unique qualifications to perform the work or services or why  
14 the nature of the work or services requires use of the procurement through a Sole Source;

15 (3) The anticipated cost to the City and the department's determination that such cost will  
16 be in the best financial interest of the City;

17 (4) The solicitation issued to determine that the procurement is justified as a Sole Source  
18 pursuant to Section 6.73(c)(1) or a statement as to why issuing a solicitation or advertisement is  
19 impracticable, along with the results of any market research conducted;

20 (5) When Section 6.73(c)(3) is cited for follow-on work or services, the department shall  
21 prepare an explanation justifying why use of a competitive process would not be in the public's best  
22 interests, including: (A) a detailed estimate of the costs to the City that would be duplicated; (B) an  
23 estimate of the delay that would occur; and/or (C) loss of warranty protection that would result.

24 (e) **Exceptions.**

1                   (1) The designation of particular materials, products, things or services in specifications  
2 for Contracts for Public Works or Improvements shall be subject to the provisions of California Public  
3 Contract Code Section 3400, as amended from time to time.

4                   (2) In Contracts that involve the use of any funds furnished, given or loaned by the  
5 Government of the United States or the State of California, all laws, rules and regulations of the  
6 Government of the United States or the State of California or of any of its departments relative to the  
7 performance of such work and the conditions under which the work is to be performed, shall prevail  
8 over the requirements of this Section 6.73 when such laws, rules or regulations are in conflict.

9  
10                   **ARTICLE V: VIOLATIONS OF ADMINISTRATIVE CODE CHAPTER 6; FALSE**  
11 **CLAIMS; PROCEDURES FOR DEBARMENT; MONETARY PENALTIES**

12  
13                   **SEC. 6.80. VIOLATIONS AND FALSE CLAIMS; DEBARMENT AND MONETARY**  
14 **PENALTIES.**

15                   Any eContractor, subcontractor, supplier, consultant or subconsultant who fails to  
16 comply with the terms of its contract with the City ~~and County~~; or who violates any provision of  
17 ~~Administrative Code~~ Chapter 6; or who fails to abide by any rules and/or regulations  
18 adopted pursuant to ~~Administrative Code~~ Chapter 6; or who submits false claims; or who  
19 has violated against any government entity a civil or criminal law relevant to its ability to  
20 perform under or comply with the terms and conditions of a contract with the City ~~and County~~,  
21 may be declared an irresponsible ~~b~~Bidder or an unqualified consultant and debarred  
22 according to the procedures set forth in Chapter 28 of this Administrative Code. Additionally,  
23 any eContractor, subcontractor, supplier, consultant or subconsultant who submits a false  
24 claim to the City ~~and County~~ may also be subject to monetary penalties, investigation and  
25 prosecution as described below.

1 In the event that such a violation of this Chapter 6, including the submission of one or  
2 more false claims, comes to the attention of ~~a board or commission or responsible D~~department  
3 ~~H~~head or board or commission concerned ~~responsible for public work~~, the Ddepartment Hhead  
4 must investigate the matter. The Ddepartment Hhead must report the findings of any such  
5 investigation by letter to the Board of Supervisors within 30 days of the completion of the  
6 investigation. The investigation letter to the Board of Supervisors must state the name of the  
7 eContractor, subcontractor, supplier, consultant or subconsultant; the nature of the violation;  
8 the results of the investigation; and the Ddepartment Hhead's plan for addressing the  
9 violation, if any. A hearing shall also be called in the Audit Committee of the Board of  
10 Supervisors to report on this investigation.

#### 11 **SEC. 6.81. COLLUSION IN CONTRACTING.**

13 If, at the determination of the Mayor, the Ddepartment Hhead who executed the  
14 ~~construction or professional services e~~Contract or the board or commission who awarded such  
15 eContract, and pursuant to the debarment procedures set forth below, any party or parties to  
16 whom a eContract has been awarded has been guilty found to have engaged in of collusion with  
17 any officer or representative of the ~~City and County~~, or any other party or parties, in the  
18 submission of any bBid or in preventing of any other being made, or in knowingly receiving  
19 preferential treatment by any officer or an employee of the ~~City and County~~, then any eContract  
20 so awarded, if not completed, may be declared null and void by the Board of Supervisors on  
21 the recommendation of the Mayor, Ddepartment Hhead or the board or commission  
22 concerned, and no recovery shall be had thereon. The Ddepartment Hhead concerned may  
23 then readvertise for bBids for the uncompleted portion of the work. The matter may also be  
24 referred to the City Attorney for such action as may be necessary. Any party or parties guilty of

1 *found to have engaged in* such collusion shall not be permitted to participate in or to bid on any  
2 future ~~p~~Public ~~w~~Work, ~~i~~Improvement, or purchase to be made by the City ~~and County~~.

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4  
5 **SEC. 6.82. PROCEDURES FOR ADMINISTRATIVE DEBARMENT.**

6 Notwithstanding and not exclusive or preclusive of any pending or contemplated legal  
7 action, any ~~e~~Contractor, subcontractor, supplier, consultant or subconsultant directly or  
8 indirectly subject to the provisions of this Chapter 6 may be determined irresponsible and  
9 disqualified from contracting with the City ~~and County of San Francisco~~ in accordance with the  
10 provisions of Chapter 28 of this Administrative Code.

11  
12 **SEC. 6.83. ASSESSMENT OF MONETARY PENALTIES FOR FALSE CLAIMS:  
13 INVESTIGATION AND PROSECUTION.**

14 *(a)* Notwithstanding and not exclusive or preclusive of any other administrative or  
15 legal action taken by the City ~~and County~~, a ~~e~~Contractor may be assessed monetary penalties  
16 for submitting false claims. The ~~d~~Department ~~h~~Head responsible for the ~~p~~Public ~~w~~Work ~~or~~  
17 ~~Improvement~~ may withhold such penalties from amounts due or retained under the ~~e~~Contract.  
18 Notwithstanding and not exclusive or preclusive of any administrative or other legal action, the  
19 City Attorney may investigate and prosecute in a civil action any submission of a false claim.

20 *(b)* The submission of a false claim occurs when a ~~e~~Contractor, subcontractor,  
21 supplier, consultant or subconsultant commits any of the following acts enumerated below: ~~;~~  
22 ~~In such event, the eContractor, subcontractor, supplier, consultant or subconsultant shall be liable to~~  
23 ~~the City and County for (1) three times the amount of damages which the City and County sustains~~  
24 ~~because of the act(s) of that eContractor, subcontractor, supplier, consultant or subconsultant; and (2)~~  
25 ~~the costs, including attorney's fees of a civil action brought to recover any of those penalties or~~

1 ~~damages. Such Contractor, subcontractor, supplier, consultant or subconsultant may also be liable to~~  
2 ~~the City and County for a civil penalty of up to \$10,000 for each false claim.~~

3 (1) Knowingly presents or causes to be presented to an officer or employee of the  
4 City ~~and County~~ a false claim or request for payment or approval;

5 (2) Knowingly makes, uses, or causes to be made or used a false record or  
6 statement to get a false claim paid or approved by the City ~~and County~~;

7 (3) Conspires to defraud the City ~~and County~~ by getting a false claim allowed or  
8 paid by the City ~~and County~~;

9 (4) Knowingly makes, uses, or causes to be made or used a false record or  
10 statement to conceal, avoid, or decrease an obligation to pay or transmit money or property to  
11 the City ~~and County~~;

(5) Is a beneficiary of an inadvertent submission of a false claim to the City ~~and~~  
13 ~~County~~, subsequently discovers the falsity of the claim, and fails to disclose the false claim to  
14 the City ~~and County~~ within a reasonable time after discovery of the false claim.

15 (c) In such event, the Contractor, subcontractor, supplier consultant or subconsultant shall be  
16 liable to the City for: (1) three times the amount of damages which the City sustains because of the  
17 act(s) of that Contractor, subcontractor, supplier, consultant or subconsultant; and (2) the costs,  
18 including attorney's fees of a civil action brought to recover any of those penalties or damages. Such  
19 Contractor, subcontractor, supplier, consultant or subconsultant may also be liable to the City for a  
20 civil penalty of up to \$10,000 for each false claim. Liability under this sSection 6.83 shall be joint  
21 and several for any act committed by two or more persons.

22 (d) For purposes of this sSection, "claim" includes any request or demand for money,  
23 property or services made to any employee, officer, or agent of the City ~~and County~~, or to any  
24 eContractor, subcontractor, grantee or other recipient, whether under contract or not, if any

25

1 portion of the money, property, or services requested or demanded issued from, or was  
2 provided by, the City ~~and County~~.

3 (e) For purposes of this ~~s~~Section, "knowingly" means that a ~~e~~Contractor,  
4 subcontractor, supplier, consultant or subconsultant with respect to information does any of  
5 the following: (1) has actual knowledge of the information; (2) acts in deliberate ignorance of  
6 the truth or falsity of the information; or (3) acts in reckless disregard of the truth or falsity of  
7 the information. Proof of specific intent is not required and reliance on the claim by the City  
8 ~~and County~~ is also not required.

9  
10  
11 Section 2. The Administrative Code is hereby amended by revising Section 21.02, to  
12 read as follows:

13 **SEC. 21.02. DEFINITIONS.**

14 \* \* \* \*

15 (j) "Minimum Competitive Amount" shall mean (i) for the procurement of  
16 Commodities and Professional Services, the "Minimum Competitive Amount" as defined in  
17 Section 6.40(~~aA~~) of the Administrative Code, which shall be ~~\$100,000~~110,000 and (ii) for the  
18 procurement of General Services, an amount equivalent to the "Threshold Amount" as defined  
19 in ~~Chapter~~Section 6.1(~~AA~~) of the Administrative Code which shall be ~~\$400,000~~600,000, provided  
20 that on January 1, 2015~~20~~ and every five years thereafter, the Controller shall recalculate the  
21 Minimum Competitive Amount (and the Threshold Amount from which the Minimum  
22 Competitive Amount for General Services is calculated) to reflect any proportional increase in  
23 the Urban Regional Consumer Price Index from January 1, 2010~~5~~, rounded to the nearest  
24 \$1,000.

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Section 3. The Administrative Code is hereby amended by revising Section 14B.2, to read as follows:

**SEC. 14B.2. DEFINITIONS.**

\* \* \* \*

"Minimum Competitive Amount" means (1) for the procurement of commodities, professional services, and architect/engineering services, the "Minimum Competitive Amount" as defined in Section 6.40(~~AA~~) of the Administrative Code, which shall be ~~\$100,000~~\$110,000 and (2) for the procurement of general services, an amount equivalent to the "Threshold Amount" as defined in ~~Chapter~~Section 6.1(~~M~~) of the Administrative Code which shall be ~~\$400,000~~\$600,000, provided that on January 1, 201~~5~~20, and every five years thereafter, the Controller shall recalculate the applicable Minimum Competitive Amount (and the Threshold Amount from which the Minimum Competitive Amount for general services is calculated) to reflect any proportional increase in the Urban Regional Consumer Price Index from January 1, 201~~0~~5, rounded to the nearest \$1,000.

\* \* \* \*

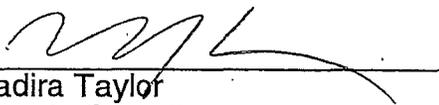
"Threshold Amount" means, for public works/construction projects, the "Threshold Amount" as defined in Administrative Code Chapter~~Section~~ 6.1(~~M~~) of the ~~Administrative Code~~ which shall be ~~\$400,000~~\$600,000 provided that on January 1, 201~~5~~20, and every five years thereafter, the Controller shall recalculate the Threshold Amount to reflect any proportional increase in the Urban Regional Consumer Price Index from January 1, 201~~0~~5, rounded to the nearest \$1,000.

Section 4. Effective and Operative Dates. This ordinance shall become effective 30 days after enactment. Enactment occurs when the Mayor signs the ordinance, the Mayor

1 returns the ordinance unsigned or does not sign the ordinance within ten days of receiving it,  
2 or the Board of Supervisors overrides the Mayor's veto of the ordinance. This ordinance shall  
3 become operative on ~~July~~August 1, 2015, and shall apply to all eContracts first advertised or  
4 initiated on or after this date.

5  
6 Section 5. Scope of Ordinance. In enacting this ordinance, the Board of Supervisors  
7 intends to amend only those words, phrases, paragraphs, subsections, sections, articles,  
8 numbers, punctuation marks, charts, diagrams, or any other constituent parts of the Municipal  
9 Code that are explicitly shown in this ordinance as additions, deletions, Board amendment  
10 additions, and Board amendment deletions in accordance with the "Note" that appears under  
11 the official title of the ordinance.

12  
13  
14 APPROVED AS TO FORM:  
15 DENNIS J. HERRERA, City Attorney

16 By:   
17 Yadira Taylor  
18 Deputy City Attorney

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**LEGISLATIVE DIGEST**  
**(5/21/2015 - Amended in Committee)**

[Administrative Code - Chapter 6 Public Works Contracting]

**Ordinance amending the Administrative Code to comprehensively revise Chapter 6 (Public Works Contracting Policies and Procedures) to: 1) increase the Threshold Amount from \$400,000 to \$600,000; 2) authorize sole source contracts under certain conditions; 3) allow procurement of public works construction contracts under \$10,000 with no competitive solicitation; 4) increase the amount of emergency work a department may authorize without Board of Supervisors approval from \$250,000 to \$600,000 by linking it to the Threshold Amount; 54) increase the amount of time allowed to issue a task order from three to four years, increase the limit of the amount of a task order from \$400,000 to \$600,000 by linking it to the Threshold Amount, allow subcontractors to be listed at time of bid or at time of issuance of a task order, and allow for performance and payment bonds to incrementally increase throughout the term of the contracts for Job Order Contracts and as-needed contracts; 56) authorize execution of master as-needed construction contracts and master as-needed inspection, maintenance and repair contracts of equipment and systems on an if-and-as-needed basis; 67) increase the limit of the amount of a task order from \$400,000 to \$600,000 by linking it to the Threshold Amount in master as-needed contracts on an if-and-as-needed basis for services that the Department of Public Health and the Division of Real Estate are authorized to procure; 78) provide greater flexibility and clarify requirements for the design-build and construction manager/general contractor project delivery methods; 89) authorize the Director of Transportation to procure rail grinding and related services through a negotiated project delivery method; 910) allow departments to advertise bids on a public website and/or in a local newspaper or periodical; 1014) add procedure upon rejection or failure of professional services proposals and upon professional services contractor's failure to deliver; and 1142) make various other changes and clarifications in Chapter 6.**

**Background**

The San Francisco Administrative Code Chapter 6 ("Chapter 6") sets forth the City's rules and requirements for selecting and contracting for the design, management, and construction of public work projects. Public work projects generally involve selection of a design or management professional through a qualifications process and the selection of a construction contractor through competitive bidding, whereby the construction contract is awarded to the responsible bidder with the lowest responsive bid on a completed design. Chapter 6 also sets forth alternatives and exemptions from the standard competitive bidding process.

The departments with general contracting authority under Chapter 6 are San Francisco Public Works ("SFPW"), Municipal Transportation Agency ("MTA"), the Airport, the Port, the Public

Utilities Commission, and Recreation and Park (referred to collectively as "Departments"). All other City departments or commissions procure public work contracts through SFPW.

SFPW enlisted the Controller's Office City Services Auditor to convene and facilitate a Chapter 6 Working Group made up of representatives from the Departments, the City Administrator's Office, the Office of Contract Administration, the Controller's Office, the City Attorney's Office, and the Real Estate Division. The proposed ordinance encompasses the recommended changes from the Working Group.

Amendments: This digest reflects the amendments made on May 21, 2015 at the Government Audit and Oversight Committee. The proposed amendments would:

- Require that the immediate notice of a Department Head's emergency declaration be made to the entire Board of Supervisors, not simply the President of the Board.
- Remove the requirement that the Board be notified not more than seven days after emergency work has been commenced, and instead require that the proposed resolution approving the emergency determination be submitted to the Board within 60 days of the Department Head's emergency declaration if the estimated cost of the emergency work is over \$250,000.
- Add provision that for contracts less than or equal to \$10,000, departments are encouraged to solicit quotes, especially from LBEs, and award the work to the responsible bidder offering the lowest quotation.
- Require formal public works construction contracts to be advertised on the websites of both the Office of Contract Administration and the department rather than only one of the websites.
- Keep the existing requirement that construction contracts under the Threshold Amount be posted with three-days' notice.
- Require a written justification that establishes the need for the work before a Department Head can authorize a JOC or As-Needed task order to exceed the Threshold Amount.

#### **Increase to the Threshold Amount**

Chapter 6 states the current Threshold Amount for construction contracts as \$400,000 and the Minimum Competitive Amount for professional service contracts as \$100,000. Both the Threshold Amount and the Minimum Competitive Amount are adjusted every five years based on the regional Consumer Price Index-Urban. The Controller's Office has adjusted the Threshold Amount to \$440,000 effective January 1, 2015.

Solicitations for projects under the Threshold Amount or Minimum Competitive Amount have fewer restrictions. Construction contracts under the Threshold Amount do not require

advertisement, bid security, and can be awarded by the heads of the Departments ("Department Heads").

The proposed ordinance would increase the Threshold Amount to \$600,000. The effects of increasing the Threshold Amount are as follows:

- Pursuant to Chapter 14B, Local Business Enterprise (LBE) subcontracting requirements would be placed on all contracts of \$300,000 or more (instead of the current \$220,000 or more).
- Pursuant to Chapter 14B, Departments would be able to set-aside larger contracts for Micro-LBEs, meaning contracts \$600,000 or less rather than \$440,000 or less (Departments must set aside 50% of eligible construction contracts and 25% of eligible professional services for Micro-LBEs).
- Pursuant to Section 6.20(B), Departments would be able to use the City's labor force for more projects and larger projects.

The proposed ordinance would also link the following to the Threshold Amount:

- Job Order Contracts (JOC). Pursuant to the proposed Section 6.62, the task order limit for JOC contracts would be linked to the Threshold Amount and would increase from \$400,000.
- As-Needed Contracts. Pursuant to the proposed Sections 6.64 and 6.43, the contract service order limit for as-needed contracts would be linked to the Threshold Amount and would increase from \$200,000 for departments with a capital program of \$1 Billion or less, and \$400,000 for departments with a capital program of more than \$1 Billion.
- Public Health Facilities. Pursuant to the proposed Section 6.69, the contract service order limit for contracts to maintain and repair facilities under the jurisdiction of the Department of Public Health would be linked to the Threshold Amount and would increase from \$400,000.
- Real Estate Division Property. Pursuant to the proposed Section 6.70, the contract service order limit for contracts to maintain and repair facilities and real property under the jurisdiction of the Division of Real Estate would be linked to the Threshold Amount and would increase from \$400,000

### **Changes to Existing Contracting and Procurement Methods**

#### **1. Emergency Repairs, Work and Contracts (Section 6.60):**

The proposed ordinance would require the Department Head to notify the Board, Mayor, and the Department's commission, if any, as soon as the Department Head declares an emergency, regardless of the value of the work. Additionally, for emergencies with an estimated cost over \$250,000, the proposed resolution approving the emergency

determination shall be submitted to the Board within 60 days of the Department Head's emergency declaration.

The proposed ordinance would also clarify that when the Board of Supervisors approves emergency work, the Board's approval will be to cover all work to address the emergency, regardless of the number of contracts involved in the emergency.

## 2. Contract Durations and Task Order and Contract Service Order Limits

The existing sections for Job Order Contracts (Section 6.62) and As-Needed Contracts (Section 6.64) limit contract duration to five years, and limit the time in which a task order or contract service order may be issued to three years from the award of the contract.

The proposed ordinance would increase the amount of time allowed to issue a task or contract service order from three years to four years, while maintaining a five-year maximum for the contract duration. The proposed ordinance also starts the four-year period from certification of the contract by the Controller rather than from the date the contract is awarded. This change would also apply to the new Section 6.43, which separates As-Needed Professional Services from As-Needed Construction Contracts in Section 6.64, as discussed below.

## 3. Subcontractor Listing for JOC and As-Needed Construction Contracts

The existing law requires bidders to list all of their subcontractors at the time of bid for both JOC (Section 6.62) and As-Needed Construction Contracts (Section 6.64). The proposed ordinance would allow Departments to determine whether to require subcontractors to be listed at the time of bid or at the time of task order or contract service order.

## 4. Incremental Surety Bonds for JOC and As-Needed Construction Contracts

The proposed ordinance would expressly allow the amount of performance and payment bonds to commence with at least 25% of the awarded contract amount and incrementally increase throughout the term of the contract based on the task orders or contract services orders issued.

## 5. Addition of If-and-As-Needed Construction Contracts

The proposed ordinance would allow for if-and-as-needed construction contracts, under which the Departments would execute contracts with qualified contractors without obtaining unit prices for estimated quantities of work. Departments would then solicit quotes for contract services orders and award the work to the lowest quote.

## 6. As-Needed Professional Services

The proposed ordinance would separate the requirements for as-needed professional service contracts from as-needed construction contracts by adding the proposed Section 6.43. The proposed ordinance would clarify that as-needed professional services are selected in the same manner as other Chapter 6 professional services.

The proposed ordinance would divide as-needed professional service contracts into two types: single project and multiple project contracts. Multiple project contracts would be similar to the current as-needed structure under the existing Section 6.64, included proposed changes thereto, by limiting contract duration to five years and limiting issuance of contract services orders to four years from the certification of the contract by the Controller. The proposed ordinance would allow contract durations longer than five years and contract services orders in excess of the Threshold Amount for single-project, as-needed contracts, as long as the scope of work is related to that single project.

#### 7. Hazardous Materials Abatement Work:

SFPW is the only Department authorized to procure contracts under this existing Section 6.63. The proposed ordinance would authorize all of the Departments to procure contracts for the abatement of hazardous materials pursuant to this Section 6.63. The proposed ordinance would also add the requirement that Department Heads must determine that the department personnel who will manage the work have the appropriate training before using these types of contracts for abatement work.

#### 8. Maintenance, Inspection, and Repair of Special Systems:

The existing Section 6.65, titled "Contracting for Elevator, Escalator, Security, Fire Protection, or Fire Alarm Systems Inspection, Maintenance and Repair Work," authorizes Departments to enter into master agreements with qualified contractors for the listed "special services." The proposed ordinance would expand the list of services that may be procured under this Section 6.65 to include all existing equipment or systems, specifying the following as examples: i) elevator; ii) escalator; iii) security; iv) fire protection; v) fire alarm; vi) power distribution; vii) chillers; viii) pumping; ix) heating, ventilation and air (HVAC); x) supervisory control and data acquisition (SCADA); xi) public address; xii) airfield drainage; and xiii) sewage and fresh water systems.

#### 9. Department of Public Health and Division of Real Estate If-and-As-Needed Contracts:

Existing Sections 6.69 and 6.70 allow the Department of Public Health and the Division of Real Estate, respectively, to procure services under Chapter 6 on an if-and-as-needed basis for a contract term of three years. The proposed ordinance increases the maximum term to five years, consistent with other if-and-as-needed contracts under Chapter 6.

10. Design-Build Contracts:

- a. Under the existing Section 6.61, Departments are required to obtain approval to use design-build procurement from their boards, commissions, or the City Administrator. Since design-build was introduced into Chapter 6 in 1999, it has become a mainstream procurement method in the construction industry. The proposed ordinance would authorize Department Heads to approve the design-build approach.
- b. Under the existing Section 6.61, Departments may provide a reasonable stipend to short-listed design-builders who provide partial designs to be evaluated as part of the solicitation process. In order to pay a stipend to the design-builders, a City contract is required, including all applicable requirements within the Administrative Code that typically are not required until contract award. In light of the fact that design-builders receiving stipends are not being awarded a City contract, the proposed ordinance would exempt the payment of a stipend from contracting requirements such as competitive bidding and compliance with Chapters 12B, 12C, and 14B.
- c. Under the existing Section 6.61, Departments must pre-qualify design-build entities and then either select a contractor based on competitive bids or by best value, involving cost and qualifications, as long as the cost criteria is at least 65% of the overall selection.

Competitive Bid. The proposed ordinance still authorizes Departments to select design-builders by pre-qualification and competitive bidding; however, the Departments would also be expressly authorized to pre-qualify one or more of the design-builder's subcontractors. The proposed ordinance would also remove mandatory pre-qualification criteria, but still provide example criteria. The proposed ordinance would not remove the requirement that design-builders must comply with Administrative Code Chapters 12B and 14B, but the proposed ordinance does remove the proposer's commitment to do so as a criterion in the selection process.

Fixed Budget Limit. The proposed ordinance would authorize Departments to set a fixed budget limit for the design-build project and then solicit proposals from pre-qualified design-builders to design and build the base scope of the project and desired project enhancements. The proposed ordinance would allow the Departments to select a contractor based on (1) cost; (2) quality; and (3) the number and priority of project enhancements the design-builder can deliver within the fixed budget.

Best Value. The proposed ordinance still authorizes Departments to select design-builders based on qualification and cost criteria, but the proposed ordinance would decrease the minimum weight of cost criteria from at least 65% to at least 40% of the overall selection. Thus, the proposed ordinance would increase the weight of qualification criteria for the design and pre-construction services provided by the design-builder.

- d. Under the existing Section 6.61, Department Heads may allow a design-builder to procure trade subcontracts by competitive bid or through direct negotiations, if the negotiated subcontracts are cumulatively 7.5% or less of the total estimated subcontract costs. The proposed ordinance would allow design-builders, with Department Head approval, to select Core Trade Subcontractors for design and pre-construction services by qualifications after the award of the contract. Departments would then have to independently confirm the price of the trade work before allowing the design-builder to award the trade work to a Core Trade Subcontractor.
- e. The proposed ordinance would allow design-builders, with Department Head approval, to require performance and payment bonds from their subcontractors.
- f. The proposed ordinance would allow Department Heads to specify portions of work that may be self-performed by the design-builder under the best value approach. This is consistent with the other design-build procurement methods, because under a competitive bidding approach, the design-builder determines in advance which portions of the work it will self-perform and includes the same in its bid.

11. Construction Manager/General Contractor Contracts:

- a. Under the existing Section 6.68, the delivery approach is titled "integrated project delivery." Because there are multiple types of integrated project delivery methods in the construction industry, including design-build, the proposed ordinance would rename this procurement method as "Construction Manager/General Contractor."
- b. Under the existing Section 6.68, Departments are required to obtain approval to use the Construction Manager/General Contractor (CM/GC) approach from their boards, commissions, or the City Administrator. Since CM/GC was introduced into Chapter 6 in 2008, the City has gained much experience with the procurement method. The proposed ordinance would authorize Department Heads to approve a CM/GC approach.
- c. Under the existing Section 6.68, Departments must pre-qualify CM/GC entities and then select a contractor based on best value, involving cost and qualifications, as long as the cost criteria is at least 65% of the overall selection.

Cost-Only. The proposed ordinance would authorize Departments to select CM/GCs by pre-qualification and cost-only. The proposed ordinance would not remove the requirement that CM/GCs must comply with Administrative Code Chapters 12B and 14B, but the proposed ordinance does remove the proposer's commitment to do so as a criterion in the selection process.

Best Value. The proposed ordinance would authorize Departments to select CM/GCs based on qualification and cost criteria, as long as the cost criteria is at least 40% of the

overall selection, a decrease from the existing required 65%. The proposed ordinance would also remove the requirement of a mandatory pre-qualification of CM/GCs when the CM/GCs' qualifications will be considered during the final selection process.

Best Value Team. The proposed ordinance would authorize Departments to pre-qualify the CM/GC's Core Trade Subcontractors and select the CM/GC's team as a whole to provide design assist and pre-construction services.

- d. Under the existing Section 6.68, Department Heads may allow a CM/GC to procure trade subcontracts by competitive bid or through direct negotiations if the negotiated subcontracts are cumulatively 7.5% or less of the total estimated subcontract costs. The proposed ordinance would allow CM/GCs, with Department Head approval, to select Core Trade Subcontractors by qualifications for design assist and pre-construction services after award of the contract. The department would then have to independently confirm the price of the trade work before allowing the CM/GC to award the trade work to Core Trade Subcontractor.

### New Contracting Methods

#### 1. Low Cost Contracting:

Currently, all Chapter 6 contracts must be procured through some sort of competitive solicitation process. The proposed ordinance would allow Departments to procure Chapter 6 construction contracts with no competitive solicitation if the work or service costs less than \$10,000. This provision will allow for expedited contracting for small repairs and is consistent with the guidelines for Chapter 21 procurement contracting.

#### 2. Rail Grinding Services for MTA

The proposed ordinance would allow specialized rail grinding services to be procured by the MTA through a request for proposal and negotiation process. Rail grinding services are necessary for maintenance and repair of the MTA's tracks.

#### 3. Sole Source

Existing law does not provide Departments with the ability to procure sole source contracts related to public works. In the past, Departments have sought contract-specific ordinances to award public work contracts without the competitive processes permitted by Chapter 6.

The proposed ordinance would require the Department Head to make a written determination that a justification exists to enter into negotiations for a contract without a competitive selection. The proposed ordinance also requires the Department Head to recommend the award of the contract to the Department's board or commission, or the Mayor or his or her designee, based on the following justifications:

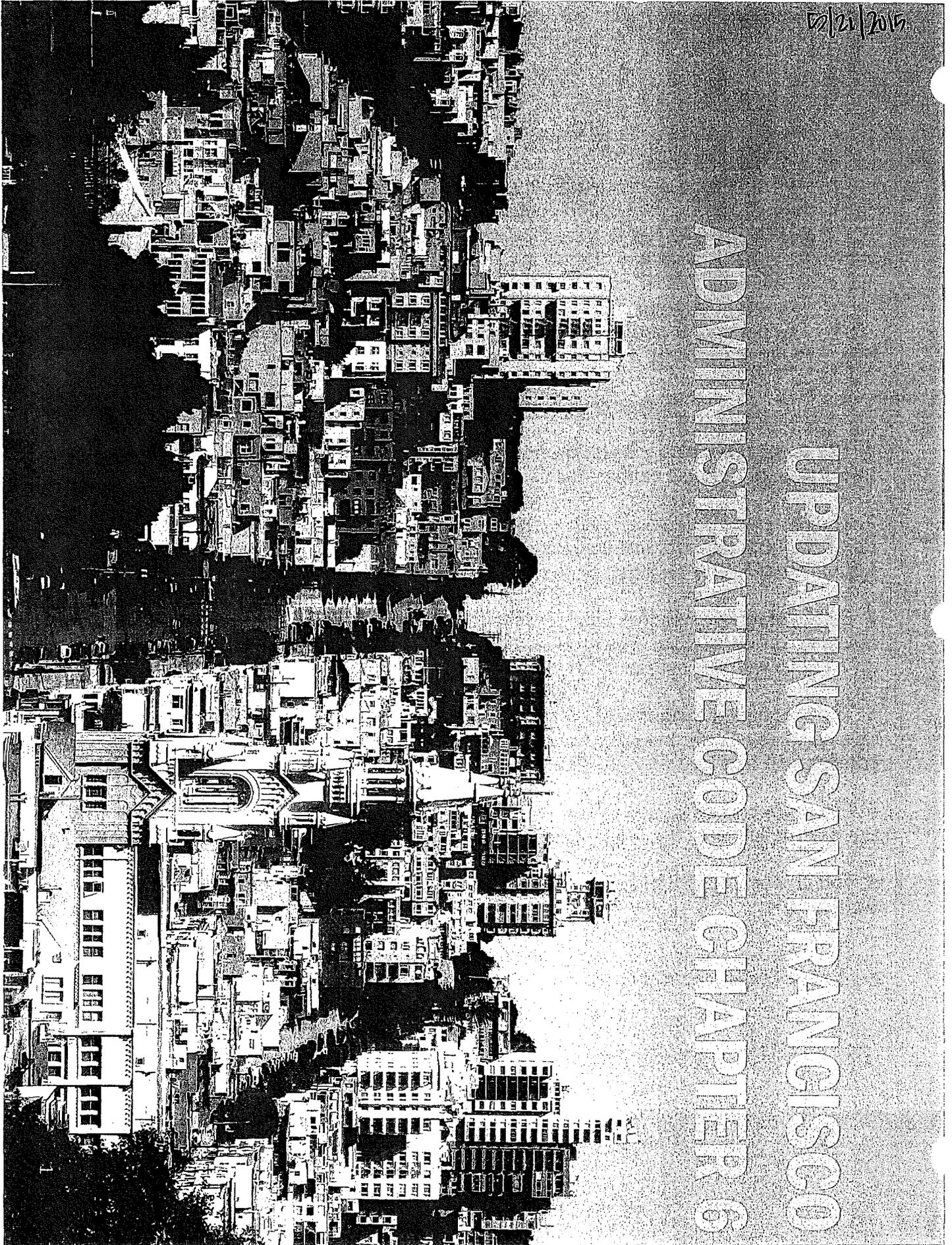
- Work or services are available from only one source as justified by the results of some sort of solicitation;
- The contractor owns proprietary rights to the product or service;
- The contract is a follow-on contract and there would be: (i) substantial duplication of cost to the City that is not expected to be recovered through competition; (ii) unacceptable delays in fulfilling the City's requirements; or (iii) loss of a warranty protection;
- The contract is required by statute or government regulation; or
- The contract is needed on an expedited basis due to State or Federal funding being made available to a City department on short notice.

### **General Clean-Up Amendments to Current Law**

1. The proposed ordinance would update Chapter 6 to reflect the transfer of functions for the LBE Program from the Human Rights Commission to the Contract Monitoring Division.
2. The proposed ordinance would clarify that construction contracts managed by SFPW for non-Chapter 6 departments would be approved by the Mayor or Mayor's designee, in accord with all other SFPW public work contracts.
3. Existing law requires that contracts over the Threshold Amount must be listed in a local newspaper or periodical. The proposed ordinance would allow Departments to advertise bids on a public website instead.
4. The proposed ordinance would add a process for when a professional services solicitation fails or receives only one proposal similar to procedures outlined in Section 6.23 for construction bids and Chapter 21 for procurement of services.
5. The proposed ordinance would add a definition for Integrated Furniture, Fixtures, and Equipment, to clarify the products that may be purchased under a Chapter 6 contract.
6. The proposed ordinance would clarify terms by capitalizing all defined terms within Chapter 6.
7. The proposed ordinance would update section and subsection numbering to reflect current legislative drafting conventions.

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02/21/2015



UPDATING SAN FRANCISCO  
ADMINISTRATIVE CODE CHAPTER 6

# Presentation Outline

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1. S. F. Administrative Code Chapter 6 Overview
2. Working Group process
3. Reasons for Change
4. Summary of Proposed Changes
5. Policy Decisions for the Board of Supervisors

# Chapter 6 of the Admin Code

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- Chapter 6 sets forth the City's rules and requirements for selecting and contracting for the design, management, and construction of public work projects
- The departments with general contracting authority under Chapter 6 are San Francisco Public Works, Municipal Transportation Agency, the Airport, the Port, the Public Utilities Commission, and Recreation and Park. All other City departments or commissions procure public work contracts through Public Works.

# Chapter 6 Working Group



Public Works enlisted the Controller's Office City Services Auditor to convene and facilitate a Chapter 6 Working Group

**21 members representing 10 departments**

- |                                    |                                |
|------------------------------------|--------------------------------|
| Airport                            | Office of the Controller       |
| City Administrator                 | Port of San Francisco          |
| City Attorney                      | Public Utilities Commission    |
| San Francisco Public Works         | Real Estate Division           |
| Municipal Transportation Agency    | Recreation and Park Department |
| Office of Contracts Administration |                                |

## Chapter 6 Working Group Process

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2012-13: Public Works begins Chapter 6 revision process

June 2014: Controller's Office, City Services Auditor begins to provide facilitation, reporting, and research support

June 2014: Working Group begins regular meetings

June-April '15: Bi-weekly meetings

- Considered more than 50 recommendations
- Of those, 34 currently moving forward
- Vetted changes with key stakeholders, including the Contract Monitoring Division, Risk Management and Contractors

# Reasons for Change

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- Gaining efficiencies
- Codifying processes that have used project-specific ordinances
- Making City more attractive business partner
- Improving contracting processes based on lessons learned and best practices
- Recognizing increased sophistication of building technology/integration of building systems

# Summary of Proposed Changes

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- General Clean Up
  - “Human Rights Commission” to “Contract Monitoring Division”
  - Advertising bids on public website
- Existing Contracting Methods
  - Hazardous Material Abatement Contracts
  - Bonding Requirements
  - Design-Builder or Construction Manager/General Contractor delivery methods
  - Job Order Contracts and As-Needed Contracts
- New Contracting Methods
  - Furniture, Fixtures, and Equipment
  - Low cost contracting (less than \$10,000)
  - Sole Source contracting
- Threshold Amount

# Budget and Legislative Analyst Report

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Recommendations are broken into three sections

- Policy decisions for the Board of Supervisors
- Amendments to the proposed Ordinance
  - Departments concur and support the Budget and Legislative Analyst recommendations
- Approve the proposed Ordinance, as amended

# Proposed Change to Threshold Amount

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The Chapter 6 Working Group is proposing to increase the Threshold Amount from \$440,000 to \$600,000. This change will

- Increase the amount that may be performed by City employees
- Enable departments to set aside larger contracts for micro-LBEs (departments must set aside 50 percent of eligible contracts for micro-LBEs)

# Modernizing Sole Source Process

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- The Chapter 6 Working Group recommends adding a sole source provision to Chapter 6. Language is modeled on Chapter 21 sole source provisions and federal regulations.
- Approval must be obtained through a Commission or Board, or if no relevant Board or Commission exists, from the Mayor or Mayor's designee.
- Annual report to the Board of Supervisors listing all sole source contracts
- Reasons to add a sole source provision:
  - Increased sophistication of building technology drives need for sole source option, for example, with proprietary fire alarm systems and integrated medical and laboratory equipment.
  - Current sole source ordinances require a lengthy legislative process.

# Sole Source Process cont'd

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- Sole Source Prohibited
  - Lack of advanced planning by the department
  - Expediency or convenience of the department
- Sole Source Allowable
  - Solicitation yielded only one source
  - Proprietary systems
  - Work or services from a different source will result in 1) substantial cost to the City, 2) cause unacceptable delays, or 3) loss of warranty protection
  - Work or services are required by a statute or government regulation to be from a specific public entity or accrediting agency
  - Work or services needed on an expedited basis in order to use State or Federal funding made available to the City that will otherwise expire

# Cost Criteria in CM/GC and Design Build

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- The Chapter 6 Working Group is proposing to decrease the cost evaluation criteria in Construction Manager / General Contractor and Design Build Contracts from 65% to 40%.
  - Management services are being evaluated using the 40% cost criteria
  - Construction work will still be awarded to lowest bidder

**CITY AND COUNTY OF SAN FRANCISCO**

**BOARD OF SUPERVISORS**

**BUDGET AND LEGISLATIVE ANALYST**

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May 14, 2015

**TO:** Government Audit and Oversight Committee  
**FROM:** Budget and Legislative Analyst   
**SUBJECT:** May 21, 2015 Government Audit and Oversight Committee Meeting

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**EXECUTIVE SUMMARY**

**Item 2**  
**File 15-0175**

**Departments:**  
Public Works, Municipal Transportation Agency, Airport, Port, Public Utilities Commission, Recreation and Park and Controller's Office

**Legislative Objectives**

- Ordinance amending the Administrative Code to comprehensively revise Chapter 6 regarding Public Works Contracting Policies and Procedures. The body of this report outlines the existing and proposed changes by Code Section.

**Key Points**

- Chapter 6 specifies a Threshold Amount, which is used to determine (a) whether City employees or contractors can perform public work, (b) whether formal or informal competitive bidding is required, and (c) who has authority to award a contract. The proposed ordinance would increase the Threshold Amount from the current \$440,000 to \$600,000. This change would impact numerous sections of Chapter 6, as outlined below.
- As specified in Chapter 6, the City has multiple methods to procure construction work, including (a) Design-Bid-Build, (b) Integrated Project Delivery, and (c) Design-Build. Under the proposed ordinance, the cost criterion for evaluating Design-Build and Construction Manager/General Contractor (CM/GC) proposals would change from not less than 65% to not less than 40%, to enable qualitative criterion to be more important factors.
- The proposed ordinance would amend the emergency provisions under Section 6.60.
- The proposed ordinance would add a new provision to authorize sole source contracts with no threshold limits under certain conditions.

**Fiscal Impact**

- If all contracts were noticed via websites, this would result in approximately \$165,000 in annual savings. In addition, there may be more flexibility in financing furniture, fixtures and equipment and bond premium contractor and City administrative savings would be realized.
- While there are likely to be significant fiscal impacts of the proposed Chapter 6 amendments, it is not possible to specifically quantify most financial impacts on the City.

**Recommendations**

1. The following are policy decisions for the Board of Supervisors:
  - Under Section 6.1 for the definition of Threshold Amount, on page 6, line 5 to change the existing \$440,000 to the proposed \$600,000.
  - Under Section 6.61 for Design-Build, on page 87, line 6, and under Section 6.68 for CM/GC, on page 104, lines 4 and 5, the proposed amendment would change “The cost criterion shall constitute not less than 65% of the overall evaluation” to “The cost criterion shall constitute not less than 40% of the overall evaluation”.
  - Under Section 6.73 to add new sole source construction contracting provisions.
2. Amend the proposed ordinance to:
  - Under Section 6.20(b) on page 11, lines 25 and 26, after “For Contracts for Public Works or Improvements less than or equal to \$10,000, no competitive solicitation is required”, add “however departments are encouraged to solicit written bids or quotes especially from LBEs and select the lowest responsive and responsible bidder”, to be consistent with the City’s existing procedures under Chapter 21 of the Administrative Code.
  - Under Section 6.21(a)(1) on page 15, line 2, change “website of the City’s Office of Contract Administration or the department concerned” to “website of the City’s Office of Contract Administration and the department concerned”.
  - Under Section 6.21(b) on page 18, line 14, change “...Threshold Amount may be posted with three-days’ notice” to “...Threshold Amount shall be posted with three-days’ notice”.
  - Under Section 6.60 regarding Emergency Repairs, Work and Contracts on page 80, lines 13, 15 and 19, change “the Threshold Amount” back to “\$250,000”.
  - Under Section 6.60 regarding Emergency Repairs, Work and Contracts on page 81, lines 1 and 2, delete “and shall notify the Board of Supervisors not more than seven days after work has been commenced” and replace with “The proposed resolution approving the emergency determination shall be submitted to the Board of Supervisors within 60 days of the Department Head’s emergency declaration.”
  - Under Section 6.62 Job Order Contracts on page 93, lines 21 and 22, change “any task order(s) to exceed the Threshold Amount only upon the Department Head’s written justification for” to “any task order(s) to exceed the Threshold Amount only upon the Department Head’s written determination establishing the need for the work and the justification for”.
  - Under Section 6.64, As-Needed Construction Contracts on page 96, line 24, change “establishing the justification for proceeding” to “establishing the need for the work and the justification for proceeding”.
3. Other than the policy decision issues outlined above, approve the proposed ordinance, as amended.

## MANDATE STATEMENT / BACKGROUND

Chapter 6 of the City's Administrative Code governs public work or improvement contracting policies and procedures, including the procurement of professional design, consulting, construction management and construction services for public work projects.

Charter Section 2.105 authorizes that all legislative acts must be by written ordinance, subject to approval by the Board of Supervisors.

### Background

Construction contracts are not subject to Board of Supervisors review or approval, as specified in Charter Section 9.118<sup>1</sup>.

#### Chapter 6 Contract Departments

In accordance with Section 6.2 of the City's Administrative Code, six City departments are specifically empowered to contract for public works or improvements or professional services related to such public works or improvements. These six City departments are: Department of Public Works (Public Works), Municipal Transportation Agency, Airport, Port, Public Utilities Commission and Recreation and Park Commission. All other City departments or commissions must procure construction or related professional services through Public Works.

#### Threshold Amount Provisions Under Chapter 6

Chapter 6 specifies a Threshold Amount, which is used to determine (a) whether City employees or contractors can perform public work, (b) whether formal or informal competitive bidding is required, and (c) who has authority to award a contract. Chapter 6 specifies a Threshold Amount of \$400,000, which is increased every five years by the Controller based on cost of living adjustments<sup>2</sup>, such that the Threshold Amount is currently \$440,000. Construction, installation or repair of any public work or improvements estimated to cost less than the Threshold Amount may be performed by City employees or under contract. If contracted out, the department, through informal competitive bidding, must obtain at least three quotes and award the contract to the responsible bidder with the lowest quote. If the department is unable to obtain three quotes, the contract may be awarded based on the quotes received. Department heads can award construction contracts less than or equal to the Threshold Amount.

<sup>1</sup> In accordance with Charter Section 9.118(b), **with the exception of construction contracts**, any contracts or agreements entered into by a department, board or commission with a term over ten years, or requiring anticipated expenditures of \$10,000,000 or modifications to such contracts or agreements of more than \$500,000 are subject to approval by the Board of Supervisors by resolution.

<sup>2</sup> On January 1, 2015 and every five years thereafter, the Controller recalculates the Threshold Amount based on proportional increases in the Urban Regional Consumer Price Index from January 1, 2010.

If the contracted public work or construction services are estimated to cost more than the Threshold Amount, the services must be contracted out under a more formal competitive solicitation, awarded to the responsible bidder submitting the lowest responsive bid and the contract requires that department's commission approval by resolution, or approval by the Mayor or Mayor's designee, for departments under the Mayor, such as Public Works.

Currently, City departments must seek competitive solicitations on all contracts. Construction contracts must be awarded to the responsible bidder with the lowest responsive quote or bid.

#### City Procurement Methods

As specified in Chapter 6, the City has multiple methods to procure construction work, including (a) Design-Bid-Build, (b) Integrated Project Delivery, and (c) Design/Build.

##### Design-Bid-Build Construction Procurement Model

The City typically procures public works construction services through a traditional design-bid-build procurement model. Under this model, the design and construction of the project proceed sequentially. The City initially completes the design and specifications with City employees or selects a design or architect/engineer professional contractor through a specified competitive Request for Proposal (RFP) qualification process. Subsequently, the City selects a separate construction contractor through a competitive bidding process and awards the contract to the lowest responsive bidder. Under this model, the construction contractor is not involved with the design of the project. This model is currently used for most construction projects, Job Order Contracts, or As-Needed contracts in the City.

##### Integrated Project Delivery Procurement Model

The Integrated Project Delivery Procurement Model, currently codified in Section 6.68 of the Administrative Code, provides that a Construction Manager/General Contractor (CM/GC) is selected during the design phase to review and provide comments on the City Architect/Engineer's design. The CM/GC then constructs the project based on the design developed by the Architect/Engineer.

To select the CM/GC, the City issues a competitive Request for Qualifications (RFQ). Evaluative criteria may include: (1) ability to perform services, (2) financial capacity, (3) experience with similar projects, (4) compliance with Chapters 12 and 14 of the City Administrative Code<sup>3</sup>, (5) ability to deliver project on time and budget, (6) litigation history, (7) reputation, (8) prior claims, and (9) Human Rights Commission compliance.

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<sup>3</sup> Chapters 12 and 14 of the City's Administrative Code contain the City's equal benefits and Local Business Enterprise (LBE) requirements respectively.

The City sets objective scoring criteria and designates a panel to review competing responses against the evaluative criteria. The City then issues a RFP to the pre-qualified CM/GCs identified through the competitive RFQ process. The RFP requests cost information, including fees for pre-construction and construction phase services, specifying overhead/profit, general conditions and bond cost. Under these provisions, CM/GCs are awarded contracts based on a combination of cost and qualitative criteria, with the cost criterion representing at least 65% of the RFP evaluation and qualitative criteria up to 35%.

With the exception of 7.5% of the work which may be directly negotiated with the CM/GC, the CM/GC is required to procure subcontracts for trade work<sup>4</sup> through a pre-qualification and competitive bid process to award subcontracts to the bidder with the lowest responsive bid.

#### Design/Build Project Delivery Procurement Model

The City may also procure design and construction services through a Design/Build Procurement Model, as specified in Administrative Code Section 6.61. Under this model, the City may create general schematic designs for the project. One design-build entity is then selected to complete both the design and construction of the project. Similar to the CM/GC process identified above, design-build procurement is based on both (a) pre-qualification RFQ qualitative evaluation criteria, and (b) a second RFP cost and qualitative evaluation criteria process for the qualified bidders, with cost representing at least 65% of the RFP evaluation. Section 6.61 (L) specifies that the design-builder must award subcontracts to the responsible bidder with the lowest responsive bid

#### Chapter 6 Working Group

In June 2014, a Chapter 6 Working Group began meeting to review and update Chapter 6 of the City's Administrative Code. This Working Group was composed of representatives from the above-noted six City departments, plus representatives from the Controller's Office City Services Auditor Division, City Administrator's Office, Office of Contract Administration, City Attorney's Office and Real Estate Division. The Working Group met every two weeks for almost one year to identify, review and vet alternative proposals. Substantial review and amendments to Chapter 6 were implemented in 1999, over 15 years ago. The proposed Chapter 6 amendments are based on the recommendations from this Working Group.

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<sup>4</sup> Trade work refers to all of the actual construction work services, including electrical, mechanical, plumbing, windows, concrete, glazing, heating, ventilation, etc.  
SAN FRANCISCO BOARD OF SUPERVISORS

**DETAILS OF PROPOSED LEGISLATION**

The proposed ordinance would comprehensively amend Chapter 6 of the City’s Administrative Code, regarding Public Works Contracting Policies and Procedures. The major changes to Chapter 6 are shown by section in the tables below, with explanations for each of the numbered changes discussed below each table:

Section	Current Provisions	Proposed Provisions
Article I: General Provisions	<ol style="list-style-type: none"> <li>References Human Rights Commission (HRC).</li> <li>Chapter 6 boards or commissions are required to approve Chapter 6 actions over the Threshold Amount.</li> </ol>	<ol style="list-style-type: none"> <li>References Contract Monitoring Division (CMD).</li> <li>Public works actions for non-Chapter 6 departments would require approval by Mayor or Mayor’s designee over the Threshold Amount.</li> </ol>

- All Chapter 6 functions related to Local Business Enterprises were transferred from the Human Rights Commission (HRC) to the Contract Monitoring Division (CMD) in July 2012, such that this change reflects this previous transfer of functions.
- Currently, the board or commission of each Chapter 6 department must approve the award of public work contracts over the Threshold Amount. According to the City Attorney’s Office, the proposed amendment is intended to clarify existing practices that public works projects that are over the Threshold Amount require the approval of the Mayor or the Mayor’s designee. Public Works staff advises that prior to beginning a public works project, Public Works enters into Memorandum of Understanding (MOU) with each client department specifying the roles and responsibilities, budget, schedule, scope and reporting formats, which is approved by individual department heads. Then, Public Works deals directly with the head of the client departments or project managers, informing the client department boards or commissions on the status of the projects, as requested.

Sections	Current Provisions	Proposed Provisions
Section 6.1 Definitions	<ol style="list-style-type: none"> <li>Threshold Amount defined as \$400,000. On January 1, 2015 and every five years thereafter, Controller recalculates Threshold Amount based on Urban Regional Consumer Price Index from January 1, 2010, such that Threshold Amount is currently \$440,000.</li> <li>Various definitions.</li> </ol>	<ol style="list-style-type: none"> <li>Increases Threshold Amount to \$600,000 and every five years thereafter, Controller recalculates Threshold Amount based on Urban Regional Consumer Price Index from January 1, 2015.</li> <li>Adds definitions for Award, Core Trade Subcontractor, Quote or Quotation and Integrated Furniture, Fixtures and Equipment.</li> </ol>

3. The proposed amendment would increase the City's Threshold Amount from \$440,000 to \$600,000, an increase of \$160,000 or 36%. As discussed above, the Threshold Amount determines (a) whether City employees or contractors perform the work, (b) formal or informal bidding requirements, and (c) who can award the contract. Contracts below the Threshold Amount can use either City employees or contractors, while contracts above the Threshold Amount can only use contractors. Informal bidding, which currently requires 3-day noticing<sup>5</sup> and three quotes are permitted for contracts below the Threshold Amount. Contracts above the Threshold Amount required formal bidding, which typically includes bid estimates, documentation, bid bonds and not less than ten days of advertising. See Fiscal Impact Section below for further discussion.
4. The only significant new definition is Integrated Furniture, Fixtures and Equipment which would allow furniture, fixtures and/or equipment that require integration with the new building's design due to physical dimension, power connection or data communication to be coordinated with the design and construction of the facility. Given the increasing complexity and sophistication of building technology and the need to integrate electrical and data requirements with interior furnishings and equipment, this new definition seems reasonable.

Section	Current Provisions	Proposed Provisions
Article II: Construction Contracting 6.20(b) Public Works Less Than or Equal to Threshold Amount	5. Currently requires award of contract to the responsible bidder offering the lowest quote.	5. Adds provision to allow departments to award contracts \$10,000 or less without requiring any competitive solicitation.

5. Currently, Chapter 6 departments must seek competitive solicitations on all Chapter 6 construction contracts. Under the proposed change, award of construction contracts of \$10,000 or less would not require any competitive solicitation. Departments are requesting the proposed change, to be consistent with Chapter 21 of the Administrative Code, and because minor construction contracts under \$10,000, such as pothole repairs, tenant improvements and scaffolding often require expedited processes to complete quickly. Sections 21.03(a) and 21.5(a) of the Office of Contract Administration Rules and Regulations<sup>6</sup> currently state that no bidding is required for City commodities and services up to \$10,000, however departments are encouraged to solicit written bids or quotes especially from LBEs and select the lowest responsive and responsible bidder. To be consistent with Chapter 21 of the Administrative Code, this requested Chapter 6 provision should be amended to add comparable language.

<sup>5</sup> The existing provision for 3-day noticing would be eliminated in the proposed amendments to Chapter 6.

<sup>6</sup> City and County of San Francisco, Office of Contract Administration Rules and Regulations pertaining to the San Francisco Administrative Code, Chapter 21, June 2005.

Section	Current Provisions	Proposed Provisions
<p>6.21 Requirements for Bids and Quotes</p> <p>(a)(1) Public Advertisements</p> <p>(a)(8) Business Tax Registration Certificate</p> <p>(b) Quotes</p>	<p>6. Currently requires advertising for competitive bids in at least one local newspaper or periodical of general circulation for not fewer than 10 days prior to bid opening.</p> <p>7. Currently requires proof of a current Business Tax Registration Certificate within 14 calendar days of bid opening.</p> <p>8. Currently requires all requests for quotes on construction contracts less than or equal to the Threshold Amount be posted with three days' notice.</p>	<p>6. Add provision to alternatively allow advertising on a publically available website of the City's Office of Contract Administration or the department concerned.</p> <p>7. Allow bidder to provide proof of current Business Tax Registration Certificate prior to award of contract.</p> <p>8. Removes the three day posting requirement for quotes on construction contracts less than or equal to the Threshold Amount.</p>

6. This amendment would allow departments to advertise bids on a public website of the City's Office of Contract Administration or the department that is concerned and/or in a local newspaper or periodical. According to City department representatives, given the prevalence of the internet and related technology, prospective contractors primarily identify bidding opportunities through available City websites, rather than newspapers and periodicals. While this amendment seems reasonable, to ensure broader exposure this provision should be amended so that notices are placed on both the City's Office of Contract Administration and the department concerned websites.
7. This amendment would allow contractors to provide proof of their City Business Tax Registration Certificate before being awarded a contract, rather than within 14 days of bidding. For firms outside of San Francisco that do not currently contract with the City, proof of this Certificate is not necessary if the firm is not awarded the contract, such that this amendment may potentially increase the number of bidders on City projects. This amendment seems reasonable as it would also align Chapter 6 provisions with existing Chapter 12B requirements in the Administrative Code.
8. This amendment would eliminate the existing three day posting requirement for informal quotes for construction contracts less than or equal to the Threshold Amount, such that there would be no noticing requirements for these contracts. This provision should be amended so that the existing three day posting requirements is maintained in order to ensure public disclosure and opportunities for maximum bidder solicitation.

Section	Current Provisions	Proposed Provisions
<p>Article III: Professional Services Contracting</p> <p>6.40 Competitive Procurement of Professional Services for Public Work Projects</p>	<p>9. Currently requires professional services contracts greater than \$110,000 (minimum competitive amount) to be selected based on designated review panels and interviews.</p> <p>10. No provisions if departments do not receive any responsive proposals from qualified proposers or when contractor fails to deliver service under contract.</p>	<p>9. Deletes requirement for interviews.</p> <p>10. Adds new subsections (d) and (e) regarding procedures to use for professional services solicitations when there are no responsive proposals from qualified proposers, to allow department to negotiate with any qualified professional services contractor; and if contractor fails to deliver services of quality, quantity or manner in time specified in contract, department may terminate contract and procure services from any source.</p>

9. Under both the existing and proposed ordinance, the professional services minimum competitive amount is \$110,000. Above this threshold, a formal competitive process is required. The proposed amendment would delete the requirement for departments to specifically conduct interviews for professional services contracts greater than \$110,000. While not precluding the ability to conduct interviews, this amendment allows more flexibility for departments to determine the evaluation process for each award, which seems reasonable.
10. This amendment, which specifies how departments are to handle professional services solicitation when there are no responsive proposals, is consistent with existing Administrative Code Section 6.23(c) related to departments receiving no responsive bids for construction contracts greater than the Threshold Amount and Administrative Code Section 21.6 related to acquisition of commodities and services.

Section	Current Provisions	Proposed Provisions
Article IV: Exemptions from and Alternatives to Competitive Bidding 6.60 Emergency Repairs, Work and Contracts	11. If the estimated cost of emergency work is less than or equal to \$250,000, the department may proceed with the work without additional approvals. If emergency work is greater than \$250,000, the department must first secure approval of Mayor or president of department's board or commission, plus approval of Board of Supervisors. If required approvals cannot be obtained before work commences, the department must obtain approvals as soon as possible and in any event shall notify Controller immediately and the Board of Supervisors within seven days after work has commenced.	11. Increases the estimated cost of emergency work to the Threshold Amount, or \$600,000 for additional approvals, including the Board of Supervisors. Adds a provision that when department head declares an emergency, the department head must provide immediate notice to President of the Board of Supervisors, Mayor, Controller and board or commission having jurisdiction.

11. The proposed amendment would increase the amount of emergency work a department may authorize without Board of Supervisors approval from \$250,000 to \$600,000, by linking this authorization to the City's Threshold Amount. The proposed change to increase the Threshold Amount would likely provide for a greater number of sole source emergency contracts approved by City departments that would not be subject to Board of Supervisors review and approval. Department representatives now advise that the proposed language should be changed back to the existing \$250,000 threshold that requires Board of Supervisors approval.

In addition, this amendment would add an immediate emergency notification requirement from the department head to the President of the Board of Supervisors, Mayor, Controller and board or commission having jurisdiction. Under the emergency provisions of the Administrative Code, departments can enter into contracts on a sole source basis, without competitive solicitation. Recently, concerns have been raised by members of the Board of Supervisors regarding emergency resolutions that exceeded \$250,000 that were not brought to the Board of Supervisors for review and approval until six months to a year after the emergencies were declared. To address this concern, the proposed ordinance should be amended to require that no later than 60 days after the declaration of emergency; the Department Head should submit the required emergency resolution to the Board of Supervisors to obtain approval of such action.

Section	Current Provisions	Proposed Provisions
6.61 Design-Build	<p>12. Currently, department commissions or City Administrator must approve design-build solicitation, before request for qualifications is issued.</p> <p>13. Award of design-build contract currently requires cost criterion to be not less than 65% of the overall evaluation.</p> <p>14. No current provisions for Fixed Budget Limit Procurement for Design-Build Contracts.</p> <p>15. Currently, Design-build contractors must pre-qualify no less than three bidders for each trade subcontract based on lowest cost.</p> <p>16. Currently, stipends for partial designs are permitted.</p>	<p>12. Allows department heads to approve a design-build solicitations.</p> <p>13. Establishes a more flexible selection process for departments to set selection criteria, prequalify proposers and base awards on a combination of cost and quality, with cost criterion not less than 40% of overall evaluation.</p> <p>14. Provides new Design-Build with Fixed Budget Limit Procurement, which specifies maximum project budget, base scope of work and additional desired project features. Proposals evaluated on qualifications, experience, design, cost and enhancements.</p> <p>15. Adds new sections which allow design-build contractors to select core trade subcontractors based on qualifications, cost or combination of factors. Departments can also direct prime contractors to perform specified work.</p> <p>16. Allows stipends to be paid to contractors for partial designs without needing to issue a contract to pay the stipend.</p>

12. As discussed above, design-build is a methodology to procure both professional design services and general contractor construction services at the same time by a single entity. Public Works representatives advise that when Section 6.61 Design-Build provisions were introduced into Chapter 6 in 1999, this methodology was relatively new, such that additional City review approvals were included. However, the City has now successfully used the design-build methodology on several projects (e.g., Airport Terminal 2 Renovation, West Harbor Marina Project and Air Traffic Control Tower) and design-build has become a mainstream procurement method such that departments can make such determinations themselves. Chapter 6 department commissions and the City Administrator for Public Works projects would still be required to approve the award of the design-build contract.

13. Historically, City construction contracts were awarded to the lowest cost responsive bidder. However, as discussed above, Design-Build and CM/GC contracts are currently awarded based on a combination of at least 65% cost and 35% qualitative criteria. The proposed amendment would provide greater flexibility for departments to set criteria for selecting Design-Build contractors, including reducing the cost criterion for evaluating design-build proposals from not less than 65% to not less than 40%, a reduction of 25%. Department representatives advise that design-build contractors are only bidding on a small percentage of the contract, approximately 10-12%<sup>7</sup>, such that the quality of the design should rank equal if not higher than cost because it is crucial for the City to procure the best design prior to construction. The design-build contractor would still be required to secure subcontractor construction tasks, which comprise the balance of 88-90% of the project costs, based on lowest bids. In addition, department representatives report that awarding contracts based primarily on cost present risks as lower-performing contractors submit lower bids to compensate for suboptimal designs that can cause costly problems during construction. However, as described in the Background Section above, design-build procurement already provides for both (a) pre-qualification RFQ non-cost evaluation criteria process, and (b) a second RFP cost evaluation criteria process for the qualified bidders, with cost representing at least 65% of this evaluation.
14. Under this new provision, as an alternative to competitive price bids, departments could issue a Request for Proposal with a Fixed Budget Limit Procurement, such that Design-Build contractors would bid on a maximum project budget, which specifies the required scope of work and identifies additional desired enhancements for the project. Bidders would submit fixed cost proposals, with identified additional enhancements, that could not exceed the Fixed Budget Limit, such that the department would evaluate and select the fixed price bidder based on the stated criteria, including qualifications, experience, design proposals, cost and the value of the enhancements.
15. The proposed change would allow City departments to direct Design-Build contractors to perform a portion of the work themselves and select core trade subcontractors, that would be brought into the pre-construction and design phase early, based on quality of services and cost factors. The cost for individual core trade subcontractors could not exceed 3% of the independent estimate, otherwise, the subcontract would be competitively bid.
16. Currently departments are allowed to pay partial design stipends. The proposed amendment would allow departments to pay such stipends without a contract. The requirements for such stipends would be specified in the RFQ/RFP, and depending on the complexity and budget for the project, the amount of the stipends would vary. Department representatives indicate it is timely and costly to contract with Design-Builders to develop partial designs, which can be an integral part of the Design-Build

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<sup>7</sup> Design-build contractors are typically only bidding on pre-construction design services based on hourly rates, their fees, as a percent of the direct project costs, bonds and insurance as a percent of construction costs and general conditions based on monthly fees to oversee the project.

review process, without securing sole source waivers, or Administrative Code 12B or 14B waivers, that would be required for a City contract.

Section	Current Provisions	Proposed Provisions
6.62 Job Order Contracts	<p>17. Currently contractors must include subcontractor list at time of bid.</p> <p>18. Job Order Contracts cannot exceed five years, with no new task orders after three years from contract award.</p> <p>19. No task order can exceed \$400,000.</p> <p>20. Department head can modify task orders that exceed \$400,000 based on written determination of the urgency of the work.</p> <p>21. Job Order Contracts (JOC) contractor with a particular City department cannot submit a bid on a subsequent JOC contract by the same City department during the term of the contract, with limits.</p> <p>22. No non-standard bonding requirement specific to JOC contractors.</p>	<p>17. Would allow contractors to list subcontractors at time of bid or task order.</p> <p>18. Job Order Contracts cannot exceed five years, with no new task orders after four years from certification by Controller.</p> <p>19. No task order can exceed the Threshold Amount, or \$600,000.</p> <p>20. Department head can modify task orders that exceed \$600,000 based on reasons other than urgency.</p> <p>21. Allows JOC contractors to bid on more than one contract within a department if contracts are funded with different sources of federal or state funds.</p> <p>22. New section authorizes prime JOC contractors to bond a minimum of 25% of the contract prior to execution of any task order or 100% of task order, whichever is greater, up to value of contract.</p>

17. Would allow subcontractors to be listed at time of bid or at time of issuance of a task order under a Job Order Contract<sup>8</sup>, which seems reasonable because specific scopes of work and thus the required subcontractors are not defined until task orders specified.

18. Maintains the same five year maximum term for Job Order Contracts, but allows departments to issue new task orders up to four years, instead of three years, an additional one year, which will allow departments to maximize the authorized five-year contract capacity. In addition, specifies date of certification by Controller, which is when task orders can commence, rather than date of contract award.

<sup>8</sup> In accordance with Section 6.62, Job Order Contracts (JOCs) provide an indefinite quantity contract with predefined bid items that are assigned on a periodic or task order basis for maintenance, repair and minor construction projects.

- 19. This provision would tie JOC task orders to the Threshold Amount, rather than a specific \$400,000 amount. This change would provide consistency in Chapter 6, as the Threshold Amount increases every five years based on cost of living adjustments.
- 20. This provision removes requirement for Department head to determine urgency of the work and allows other criteria, such as cost, unsuccessful bids, inability to produce bid documents, and time considerations, to modify task orders that exceed the Threshold Amount. Department representatives advise that it is difficult to define "urgency" and the proposed language provides alternative language to allow modifications to task orders. In order to clarify that the department would still be required to establish the need for this work, amend the proposed language to add "need for the work". The proposed change is consistent with recommendations under Section 6.64, As-Needed Contracts.
- 21. This provision would enable departments to have the same contractor performing JOC tasks under more than one contract at the same time, if different sources of federal and/or state funds are used. This provision seems reasonable given the limited number of JOC contractors available for specified SFMTA work, which limits the available pool of contractors for SFMTA, which receives significant federal and state funds, mandating separate contractor requirements.
- 22. This change allows for performance and payment bonds to incrementally increase over the term of the JOC, saving costs for both the contractor and the City to pay for such bonds before the work commences. The City's Risk Manager also supports the proposed change because it will allow JOC contractors to obtain bonds when the work tasks are required, cumulative up to the full value of the contract.

Section	Current Provisions	Proposed Provisions
Article IV: Exemptions from and Alternatives to Competitive Bidding  6.63 Hazardous Materials Abatement Work	23. When the Director of Public Works determines (1) hazardous materials must be expeditiously abated and (2) there is inadequate time to issue advertisement for bids, DPW can advertise, receive proposals from qualified contractors and select qualified contractors to perform abatement work for one or more years and enter into master agreements on an as-needed basis.	23. When Department Head(s) determine (1) hazardous materials must be expeditiously abated, and (2) there is inadequate time to issue an advertisement for bids, and (3) department personnel who will manage work have appropriate training, then department(s) can use existing procedures to procure hazardous materials abatement contractors.

- 23. Current provisions only allow Public Works to procure hazardous materials abatement contractors. Proposed provisions would enable all Chapter 6 departments to procure hazardous materials abatement contractors, if their staff is adequately trained, using the same procedures as currently specified. This seems reasonable as Airport and possibly other Chapter 6 departments, such as the PUC, can require the need for hazardous material abatement contractors.

Section	Current Provisions	Proposed Provisions
<p>Article IV: Exemptions from and Alternatives to Competitive Bidding</p> <p>6.64 As-Needed Contracts</p>	<p>24. Department Head may issue advertisement for bids for construction or RFP for qualifications for professional services for as-needed contracts for up to five years, with no new contract service orders after three years. Requires prime contractors to list subcontractors at time of bid.</p> <p>25. No contract service order(s) can cumulatively exceed \$200,000. For departments with capital programs over \$1 billion, no contract service order(s) can cumulatively exceed \$400,000.</p> <p>26. A department may exceed above-noted contract service order limits if department head determines the urgency of the work and justification rather than undertaking formal competitive process.</p> <p>27. No current provisions.</p>	<p>24. Department Head may issue advertisement for bids for as-needed construction services for up to five years, with no new task orders after four years from certification by Controller and allows prime contractors to list subcontractors at time of bid or contract service order.</p> <p>25. Increases all department contract service order(s) to Threshold Amount, or \$600,000.</p> <p>26. Removes requirement to establish urgency for department heads to approve contract service orders that exceed the Threshold Limit.</p> <p>27. Adds a new subsection (b) Master As-Needed Agreements to allow department heads to procure as-needed contracts for up to five years based on experience, expertise and quality of work. For specific tasks, department will seek quotes from at least three as-needed contractors, and issue contract service orders to contractor submitting lowest quote. Allow for less than three quotes and to reject quotes.</p>

24. Similar to JOCs amendments discussed above, which seem reasonable, these provisions will allow departments to issue new contract service orders for up to four years, instead of three years, an additional one year, specify the date of certification by the Controller, rather than current required date of contract award and allow prime contractors to identify subcontractors when contract service order is awarded.

25. This provision would increase contract service order limits from \$200,000 to the Threshold Amount, (requested \$600,000) for departments with capital programs under \$1 billion and increase contract service order limits from \$400,000 to the Threshold Amount (requested \$600,000) for departments with capital budgets over \$1 billion. Departments with capital budgets over \$1 billion are: Airport, PUC, Public Works and SFMTA. It is reasonable to have consistent contract service order limits for all City departments.

- 26. Provides greater flexibility for department heads to justify not undertaking formal competitive process, even if urgency of the work is not a factor. In order to clarify that the department would still be required to establish the need for this work, amend the proposed language to add "need for the work". The proposed change is consistent with recommendations under Section 6.62, Job Order Contracts.
- 27. Proposed new section would not specify costs as a factor for departments to award a master as-needed agreement to single trade contractors (i.e., plumber, electrician), but would be based on experience and qualifications. This provision allows departments to create prequalified pools of as-needed contracts for multiple trades, to provide more expeditious work being completed as needed. Such contractors are not guaranteed award of any work. Each project would be bid competitively among prequalified master-as-needed contractors.

Section	Current Provisions	Proposed Provisions
Article IV: Exemptions from and Alternatives to Competitive Bidding  6.65 Contracting for Equipment and Systems, Inspection, Maintenance and Repair Work	28. Departments are authorized to award master agreements on an as-needed basis based on experience, expertise and quality of work for inspection, maintenance and repair to elevator, escalator, security, fire protection or fire alarms.	28. Departments would also be authorized to award master agreements on an as-needed basis for power distribution, chillers, pumping, heating, ventilation and air conditioning, supervisory control and data acquisition, public address, airfield drainage, sewage and freshwater systems.

- 28. Updates and expands equipment, systems and maintenance covered for as-needed master agreement awards based on experience, expertise and quality of work to allow departments to have master agreements with qualified maintenance work contractors that can respond quickly to needed repairs. All work would be based on quotes from at least three contractors with master agreements and work would be awarded based on lowest bid.

Section	Current Provisions	Proposed Provisions
<p>Article IV: Exemptions from and Alternatives to Competitive Bidding</p> <p>6.68 Integrated Project Delivery</p>	<p>29. Integrated Project Delivery requires approval by department head before request for qualifications are issued and commission approval, if under jurisdiction of commission.</p> <p>30. Among selection criteria, allows a proposers' commitment to comply with goals and requirements of Administrative Code Chapters 12 and 14. Also requires departments to conduct proposer interviews during the pre-qualification stage.</p> <p>31. Provisions currently provide for cost criteria not less than 65%.</p> <p>32. No CM/GC Team Best Value Procurement.</p>	<p>29. Changes "Integrated Project Delivery" to "Construction Manager/General Contractor" (CM/GC) and department head(s) would be authorized to procure such services.</p> <p>30. Removes proposers' commitment to Administrative Code Chapters 12 and 14 among the allowed selection criteria and makes interviews optional.</p> <p>31. Adds Best Value Procurement Provision to procure CM/GC with cost criteria a minimum of 40%, instead of 65% of the evaluation.</p> <p>32. Adds a new (b)(3) CM/GC Team Best Value Procurement to allow departments to select a CM/GC team through either a pre-qualification process or combined RFQ/RFP process, with the award to the highest ranked team.</p>

- 29. Changes the title of the subsection from "Integrated Project Delivery" to "Construction Manager/General Contractor" to better describe the provision and eliminates initial approval of procurement method by commissions as departments now have expertise to appropriately select CM/GC. The department's commission or board and/or the Mayor, if DPW, would still require approval for award of the contract.
- 30. Removes respondents' commitment to Administrative Code Chapters 12 and 14 among the list of allowed selection criteria, because all contractors are now required to comply with Chapters 12 and 14.
- 31. Historically, construction contracts were awarded to the lowest cost responsible bidder. As discussed in the Design-build section above, this amendment would allow departments to have significantly greater flexibility to set selection criteria for contractors, including reducing the cost criterion for evaluating CM/GC proposals from not less than 65% to not less than 40%, a reduction of 25%. Department representatives advise that CM/GC contractors are only bidding on a small percentage of the contract, approximately 10-12%<sup>9</sup>, such that the quality of the contractors should rank equal if not higher than cost because it is crucial for the City to procure the best contractor prior to construction. The

<sup>9</sup> CM/GC contractors are typically only bidding on pre-construction services based on hourly rates, their fees, as a percent of the direct project costs, bonds and insurance as a percent of construction costs and general conditions based on monthly fees to oversee the project.

CM/GC contractor would be required to secure all trade construction services, which comprise the balance of 88-90% of the project costs, based on lowest bids. In addition, department representatives report that awarding contracts based primarily on cost present risks as lower-performing contractors may submit lower bids to initially secure the work and then submit costly change orders such that the final cost of the project is significantly greater than the amount originally bid. As described in the Background Section above, CM/GC procurement already provides for both (a) pre-qualification RFQ non-cost evaluation criteria process, and (b) a second RFP cost evaluation criteria process for the qualified bidders, with cost representing at least 65% of the evaluation.

- 32. This proposed Best Value Procurement core trade subcontractor methodology allows for the earliest practical engagement between the CM/GC and the core trade subcontractors who will perform a large portion of the construction work. San Francisco General Hospital Rebuild Project is an example of this methodology.

Section	Current Provisions	Proposed Provisions
Article IV: Exemptions from and Alternatives to Competitive Bidding  6.72 Rail Grinding	33. No current provisions	33. Authorizes SFMTA Director of Transportation to issue RFPs for rail grinding and related services, to evaluate based on qualifications, costs and any other criteria specified in RFP and negotiate with highest ranking proposers to seek final offers to determine best value to City.

- 33. Authorizes the SFMTA Director of Transportation to procure rail grinding and related services through a negotiated project delivery method due to the unique nature of rail grinding services. Negotiated procurement is not explicitly prohibited or allowed in Chapter 6, and would not be permitted for any other departments. Currently Chapter 21 allows for the negotiated procurement of rolling stock (buses, trains, street cars) and Federal regulations allow for negotiated procurement.

Section	Current Provisions	Proposed Provisions
<p>Article IV: Exemptions from and Alternatives to Competitive Bidding</p> <p>6.73 Other Procurements</p>	<p>34. No current provisions.</p>	<p>34. Adds new section to authorize department heads to award sole source contracts, with approval by resolution of department's commission, or for departments with no commission, approval of Mayor or Mayor's designee. Department head could make written justification of sole source award for two years based on (1) only one source available; (2) proprietary system; (3) follow-on contract for continued work, when award to other contractor would result in (a) substantial duplicated cost, (b) unacceptable delays, or (c) loss of warranty; (4) required by statute or government regulation; or (5) expedited process to use State or Federal funding available. Written justification by department head must address: (1) work required and estimated value; (2) contractor's unique qualifications to perform work and why required procurement through sole source; (3) anticipated cost and how such cost is in best financial interest to City; (4) why issuing competitive solicitation is impractical; and (5) if follow-on contract work, citing specific provisions. If Federal or State funds provided, all such Federal and/or State laws would prevail.</p>

34. This new provision would authorize sole source contracts with no threshold limits under certain conditions. Currently, sole source awards for construction contracts can only be awarded in emergency contract situations. Otherwise, departments must seek approval from the Board of Supervisors with an ordinance to waive competitive bidding requirements to sole source contracts for specific construction contracts. For example, in June 2014 the Board of Supervisors approved an ordinance to allow SFMTA to sole source the train control system for the Central Subway Project because the system is proprietary to one contractor. Department representatives advise that Federal procurement rules allow sole source contracting and the City's Administrative Code Section 21.5(b) allow sole source contracts for commodities or services under similar conditions as proposed for Chapter 6 construction related contracts. Given that this is a significant new provision to allow for award of sole source construction contracts, approval is a policy decision for the Board of Supervisors.

## FISCAL IMPACT

The Chapter 6 amendments which would result in specific fiscal impacts are:

- Section 6.20(a)(1) currently requires advertising for competitive bids in at least one local newspaper or periodical of general circulation for not fewer than ten days prior to bid opening. The proposed amendments would allow City departments to advertise on a publically available website of the City's Office of Contract Administration or the department concerned. Based on an estimated 250 contracts<sup>10</sup> per year and the department's estimated cost of approximately \$660 general circulation advertising cost per contract, if all contracts were noticed via websites, this would result in approximately \$165,000 in annual savings.
- Currently, furniture, fixtures and equipment are not eligible to be funded with General Obligation bond funds, which are often used as one source to finance the costs of new major capital improvement projects. The new definition for Integrated Furniture, Fixtures and Equipment would allow furniture, fixtures and/or equipment to be integrated with the building's design and construction. Integrating furniture, fixtures and equipment into the building may enable the City to allow such costs to be paid with bond proceeds, which would be considered on a case-by-case basis, depending on various factors, including the lifecycle costs of the assets.
- Allowing Job Order Contractors and As-Needed Contractors to bond a minimum of 25% of the contract prior to execution of any task order and to incrementally increase the performance and payment bonds up to the full value of the contract will result in savings to both the contractor and the City, as contractors will not be required to pay for the bond premiums prior to having work assigned. This change is likely to encourage more contractors to bid, potentially increasing competition and reducing bid costs as well as unspecified administrative savings for the City.

### Cost Criterion Changes for Design-Build and CM/GC Projects

While acknowledging that there are likely to be significant fiscal impacts of the proposed Chapter 6 amendments, it is difficult to quantify the specific financial impacts on the City. For example, reducing the cost criterion from a minimum of 65% to a minimum of 40% of the total evaluation score for Design-Build and CM/CG contracts could result in increased costs to the City. However, if more contractors bid on a project due to the greater flexibility proposed, increased competition could result in lower bids and costs. In addition, if higher quality Design-Build and CM/CG contractors are able to complete projects more quickly or efficiently, it may result in total project savings. Construction cost increases or decreases can be caused by the number of factors, including the (a) timing of the project, (b) general economic climate in the Bay Area, (c) type and skills required for a specific project, (d) the number of bidders, (d) actual

<sup>10</sup> Based on an annual estimated 120 contracts for DPW, 50 contracts for PUC, 60 contracts for Airport, and 20 contracts combined for the Port and Recreation and Park Department, or a total of approximately 250 contracts that require advertising per year.

bids submitted, (e) evaluation criteria, (f) change orders, (g) length of the project and (h) lawsuits.

Various City departments advise that under the current City practice of awarding public work construction contracts based primarily on cost criterion, contractors know to bid the lowest initial price to secure the award, then later submit numerous change orders or price increases, once the project is implemented, knowing it will be difficult for the City to change contractors at a much later date. In addition, City staff report that weighting cost higher than quality gives contractors the incentive to propose their less expensive and less qualified staff. In addition, City staff state that the proposed lower weighting of cost criterion would only be for design-build and CM/GC contractors, who receive 10-12% of the total construction contract, with the remaining 88-90% of the contract obtained on a lowest cost basis.

On May 20, 2014, the Controller's City Services Auditor Office issued a report entitled "Citywide Construction: Adopting Leading Practices Could Improve the City's Construction Contractor Bid Pool". This report found that City departments do not adequately assess contractor performance and do not consider past performance in the construction contract award process. Without considering past performance in the contract award process, contractors that have performed poorly in the past can continue to secure City construction contracts. Four of the five surveyed jurisdictions (Cities of Los Angeles, New York, Philadelphia and Seattle and Federal agencies) that have implemented performance evaluations indicated that doing so has positively impacted their jurisdictions construction bid pool by attracting high-quality contractors and discouraging poor performing contractors from bidding on projects. The Controller's report recommended that the City amend Chapter 6 to require completion of contractor performance evaluations and consideration of evaluations in the contract award process. While the proposed amendment would weight quality higher than costs, the proposed changes to Chapter 6 do not address these specific recommendations. According to department representatives, Public Works has recently hired a performance evaluation staff person to begin to develop construction performance evaluation criteria to address this recommendation.

In addition, the recent examples of Design-Build and CM/CG projects, such as the Public Safety Building, Veterans Building, Cruise Ship Terminal and Office of the Medical Examiner, which used the existing 65% weighting of cost and 35% of other quality criterion have thus far been delivered successfully and/or are tracking to budget and schedule. Therefore, approval of this amendment to reduce the cost criterion from a minimum of 65% to a minimum of 40% for Design-Build and CM/CG contracts is a policy decision for the Board of Supervisors.

#### Increase in the Threshold Amount

As discussed above, the City's construction contracting threshold is currently \$440,000. While all construction contracts must be competitively bid, the Threshold Amount determines (a) whether City employees or contractors perform the work, (b) formal or informal bidding requirements, and (c) who can award the contract. Construction projects under \$440,000 can be completed by City staff or awarded through an informal competitive process, such that Chapter 6 authorizes only three days of advertising, less formal quotes and department heads can award such contracts. Contracts greater than \$440,000 must be contracted through a formal competitive process and require at least ten days of advertising, formal bids and award

by the department's board or commission, or by the Mayor or Mayor's designee for Public Works. The proposed ordinance would increase the threshold from the existing \$440,000 to \$600,000, an increase of \$160,000 or 36%. The proposed ordinance would also apply this higher threshold amount of \$600,000 in various sections of Chapter 6, as described above.

Based on contract data collected for Public Works, PUC and the Airport, the following table summarizes the impacts of the proposed change. As shown in the table below, 31 contracts by Public Works, PUC and the Airport, totaling \$6,472,811 or 1.36% of all contract value were less than or equal to \$440,000, the current threshold limit. If the threshold limit is increased to \$600,000, based on the actual number and value of contracts in 2014, an additional 9 contracts valued at \$4,675,630 would be under the threshold limit.

Departments	Total (Number) and Value of Construction Contracts in 2014	Total Number and Value of Contracts under \$440,000	% of Total Value under \$440,000	Total (Number) and Value of Contracts \$440,000 to \$600,000	% of Total Value between \$440,000 to \$600,000	% of Total Value less than \$600,000
DPW	(67) \$163,267,200	(20) \$4,299,200	2.63%	(5) \$2,635,000	1.61%	4.24%
PUC	(43) \$162,698,085	(5) \$756,800	0.47%	(2) \$1,040,630	0.64%	1.11%
Airport	(28) \$149,291,799	(6) \$1,416,811	0.95%	(2) \$1,000,000	0.67%	1.62%
<b>Total</b>	<b>(138) \$475,257,084</b>	<b>(31) \$6,472,811</b>	<b>1.36%</b>	<b>(9) \$4,675,630</b>	<b>0.98%</b>	<b>2.34%</b>

However, there is a significant difference in the value versus the number of contracts below these thresholds. Currently, only \$6,472,811 or 1.36% of the value of contracts is under the current threshold. This would increase by \$4,675,630 for a total of \$11,148,441 or 2.3% of the value of contracts would be under the proposed \$600,000 threshold. In contrast, 31 contracts or 22% of all contracts are under the \$440,000 limit. The proposed \$600,000 threshold would enable 40 projects (31 + 9), or approximately 29% of the total 138 projects to be completed by City staff or informally bid and approved.

In addition, in accordance with Chapter 14B of the Administrative Code, at least 50% of all construction contracts estimated to cost between \$10,000 and the Threshold Amount must be procured under Chapter 14B's micro-LBE set-aside program. Therefore, increasing the Threshold Amount would result in more projects being completed by City employees, more informal bids on contracts and provide more opportunities for micro-LBE set-aside participation on City construction contracts.

However, City Administrative Code Chapter 21, regarding the Acquisition of Commodities and Services currently defines \$110,000 as the Minimum Competitive Amount for the procurement of commodities and professional services and \$440,000 for the procurement of General Services, consistent with the existing provisions of Chapter 6. Under the current provisions, there is already a mechanism for increasing the threshold based on the CPI, such that the

\$400,000 Threshold Amount established in 2010 is now \$440,000. Given the various pros and cons of the proposed increase in the Threshold Amount, approval of the requested increase in the Threshold Amount from \$440,000 to \$600,000 is a policy decision for the Board of Supervisors.

## RECOMMENDATIONS

1. The following are policy decisions for the Board of Supervisors:
  - Under Section 6.1 for the definition of Threshold Amount, on page 6, line 5 to change the existing \$440,000 to the proposed \$600,000.
  - Under Section 6.61 for Design-Build, on page 87, line 6, and under Section 6.68 for CM/GC, on page 104, lines 4 and 5, the proposed amendment would change “The cost criterion shall constitute not less than 65% of the overall evaluation” to “The cost criterion shall constitute not less than 40% of the overall evaluation”.
  - Under Section 6.73 to add new sole source construction contracting provisions.
  
2. Amend the proposed ordinance as follows:
  - Under Section 6.20(b) on page 11, lines 25 and 26, after “For Contracts for Public Works or Improvements less than or equal to \$10,000, no competitive solicitation is required”, add “however departments are encouraged to solicit written bids or quotes especially from LBEs and select the lowest responsive and responsible bidder”, to be consistent with the City’s existing procedures under Chapter 21 of the Administrative Code.
  - Under Section 6.21(a)(1) on page 15, line 2, change “website of the City’s Office of Contract Administration or the department concerned” to “website of the City’s Office of Contract Administration and the department concerned”.
  - Under Section 6.21(b) on page 18, line 14, change “...Threshold Amount may be posted with three-days’ notice” to “...Threshold Amount shall be posted with three-days’ notice”.
  - Under Section 6.60 regarding Emergency Repairs, Work and Contracts on page 80, lines 13, 15 and 19, change “the Threshold Amount” back to “\$250,000”.
  - Under Section 6.60 regarding Emergency Repairs, Work and Contracts on page 81, lines 1 and 2, delete “and shall notify the Board of Supervisors not more than seven days after work has been commenced” and replace with “The proposed resolution approving the emergency determination shall be submitted to the Board of Supervisors within 60 days of the Department Head’s emergency declaration.”
  - Under Section 6.62 Job Order Contracts on page 93, lines 21 and 22, change “any task order(s) to exceed the Threshold Amount only upon the Department Head’s written justification for” to “any task order(s) to exceed the Threshold Amount only upon the Department Head’s written determination establishing the need for the work and the justification for”.

- Under Section 6.64, As-Needed Construction Contracts on page 96, line 24, change “establishing the justification for proceeding” to “establishing the need for the work and the justification for proceeding”.
3. Other than the policy decision issues outlined above, approve the proposed ordinance, as amended.



**linking it to the Threshold Amount in master as-needed contracts on an if-and-as-needed basis for services that the Department of Public Health and the Division of Real Estate are authorized to procure; 8) provide greater flexibility and clarify requirements for the design-build and construction manager/general contractor project delivery methods; 9) authorize the Director of Transportation to procure rail grinding and related services through a negotiated project delivery method; 10) allow departments to advertise bids on a public website and/or in a local newspaper or periodical; 11) add a procedure upon rejection or failure of professional services proposals and upon professional services contractor's failure to deliver; and 12) make various other changes and clarifications in Chapter 6.**

If you have any additional comments or reports to be included with the file, please forward them to me at the Board of Supervisors, City Hall, Room 244, 1 Dr. Carlton B. Goodlett Place, San Francisco, CA 94102.

C:

AnMarie Rodgers, Planning Department  
Aaron Starr, Planning Department  
Frank Lee, Public Works  
Greg Wagner, Department of Public Health  
Colleen Chawla, Department of Public Health  
Janet Martinsen, Municipal Transportation Agency  
Kate Breen, Municipal Transportation Agency  
Dillon Auyoung, Municipal Transportation Agency  
Guillermo Rodriguez, Department of the Environment  
Cathy Widener, Airport Department  
Elaine Forbes, Port Department  
Juliet Ellis, Public Utilities Commission  
Donna Hood, Public Utilities Commission  
Sarah Ballard, Recreation and Park Department  
Todd Rydstrom, Office of the Controller  
Rochelle Fretty, Contract Monitoring Division

March 13, 2015

Office of the Clerk of the Board of Supervisors  
1 Dr. Carlton B. Goodlett Place  
City Hall, Room 244  
San Francisco, Ca. 94102-4689

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
JAN 16 AM 11:24  
4



Edwin M. Lee  
Mayor

Mohammed Nuru  
Director

San Francisco Public Works  
1 Dr. Carlton B. Goodlett Pl.  
Room 348  
San Francisco, CA 94102  
tel 415-554-6920

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[twitter.com/mrcleansf](https://twitter.com/mrcleansf)

RE: File No. 150175 – Chapter 6 Public Works Contracting Ordinance - Substitute

Madam Clerk:

Attached please find the original and two copies of the following ordinance and legislative digest:

Ordinance amending the Administrative Code to comprehensively revise Chapter 6 Public Works Contracting Policies and Procedures to:

- 1) Increase the Threshold Amount from \$400,000 to \$600,000
- 2) Authorize sole source contracts under certain conditions
- 3) Allow procurement of public works construction contracts under \$10,000 with no competitive solicitation
- 4) Increase the amount of emergency work a department may authorize without Board of Supervisors approval from \$250,000 to \$600,000 by linking it to the Threshold Amount
- 5) Increase the amount of time allowed to issue a task order from three to four years, increase the limit of the amount of a task order from \$400,000 to \$600,000 by linking it to the Threshold Amount, allow subcontractors to be listed at time of bid or at time of issuance of a task order, and allow for performance and payment bonds to incrementally increase throughout the term of the contracts for Job Order Contracts and as-needed contracts
- 6) Authorize execution of master as-needed construction contracts and master as-needed inspection, maintenance and repair contracts of equipment and systems on an if-and-as-needed basis
- 7) Increase the limit of the amount of a task order from \$400,000 to \$600,000 by linking it to the Threshold Amount in master as-needed contracts on an if-and-as-needed basis for services that the Department of Public Health and the Department of Real Estate are authorized to procure
- 8) Provide greater flexibility and clarify requirements for the design-build and construction manager/general contractor project delivery methods
- 9) Authorize the Director of Transportation to procure rail grinding and related services through a negotiated project delivery method

BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 554-5227

## MEMORANDUM

TO: John Rahaim, Director, Planning Department  
Mohammed Nuru, Director, Public Works  
Barbara A. Garcia, Director, Department of Public Health  
John Updike, Director, Real Estate Division  
Ed Reiskin, Executive Director, Municipal Transportation Agency  
Deborah Raphael, Director, Department of the Environment  
John L. Martin, Airport Director, Airport Department  
Monique Moyer, Executive Director, Port Department  
Harlan Kelly, Jr., General Manager, Public Utilities Commission  
Phil Ginsburg, General Manager, Recreation and Park Department  
Naomi Kelly, City Administrator, Office of the City Administrator  
Ben Rosenfield, Controller, Office of the Controller  
Donna Levitt, Division Manager, Office of Labor Standards and Enforcement  
Veronica Ng, Director, Contract Monitoring Division

FROM: Erica Major, Assistant Committee Clerk, Government Audit and Oversight  
Committee, Board of Supervisors

DATE: March 4, 2015

SUBJECT: LEGISLATION INTRODUCED

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The Board of Supervisors' Government Audit and Oversight Committee has received the following proposed legislation, introduced by Public Works on February 24, 2015:

**File No. 150175**

**Ordinance amending the Administrative Code to comprehensively revise Chapter 6 Public Works Contracting Policies and Procedures to: 1) increase the Threshold Amount from \$400,000 to \$600,000; 2) authorize sole source contracts under certain conditions; 3) allow procurement of public works construction contracts under \$10,000 with no competitive solicitation; 4) increase the amount of emergency work a department may authorize without Board of Supervisors approval from \$250,000 to \$600,000 by linking it to the Threshold Amount; 5) increase the amount of time allowed to issue a task order from three to four years, increase the limit of the amount of a task order from \$400,000 to \$600,000 by linking it to the Threshold Amount, allow subcontractors to be listed at time of bid or at time of issuance of a task order, and allow for performance and payment bonds to incrementally increase throughout the term of the contracts for Job Order Contracts and as-needed contracts; 6) authorize execution of master as-needed construction contracts and master as-needed inspection, maintenance and repair contracts of equipment and systems on an if-and-as-needed basis; 7) increase the limit of the amount of a task order from \$400,000 to \$600,000 by**

**linking it to the Threshold Amount in master as-needed contracts on an if-and-as-needed basis for services that the Department of Public Health and the Division of Real Estate are authorized to procure; 8) provide greater flexibility and clarify requirements for the design-build and construction manager/general contractor project delivery methods; 9) authorize the Director of Transportation to procure rail grinding and related services through a negotiated project delivery method; 10) allow departments to advertise bids on a public website and/or in a local newspaper or periodical; 11) add a procedure upon rejection or failure of professional services proposals and upon professional services contractor's failure to deliver; and 12) make various other changes and clarifications in Chapter 6.**

If you have any additional comments or reports to be included with the file, please forward them to me at the Board of Supervisors, City Hall, Room 244, 1 Dr. Carlton B. Goodlett Place, San Francisco, CA 94102.

C:

Frank Lee, Public Works  
Greg Wagner, Department of Public Health  
Colleen Chawla, Department of Public Health  
Janet Martinsen, Municipal Transportation Agency  
Kate Breen, Municipal Transportation Agency  
Dillon Auyoung, Municipal Transportation Agency  
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Cathy Widener, Airport Department  
Elaine Forbes, Port Department  
Juliet Ellis, Public Utilities Commission  
Donna Hood, Public Utilities Commission  
Sarah Ballard, Recreation and Parks Department  
Todd Rydstrom, Office of the Controller

## Major, Erica

---

**From:** Major, Erica  
**Sent:** Wednesday, March 04, 2015 12:06 PM  
**To:** Rahaim, John (CPC); Nuru, Mohammed (DPW); Garcia, Barbara (DPH); Updike, John; 'Reiskin, Ed'; Raphael, Deborah (ENV); John Martin (AIR); Moyer, Monique (PRT); 'Kelly Jr, Harlan'; Ginsburg, Phil (REC); Kelly, Naomi (ADM); Rosenfield, Ben (CON); Levitt, Donna (ADM); Ng, Veronica (ADM)  
**Cc:** 'Lee, Frank W'; Wagner, Greg (DPH); Chawla, Colleen (DPH); 'Martinsen, Janet'; Breen, Kate (MTA); Auyoung, Dillon; Rodriguez, Guillermo (ENV); 'Cathy Widener'; Forbes, Elaine (PRT); Ellis, Juliet (PUC); Hood, Donna (PUC); Ballard, Sarah (REC); Rydstrom, Todd (CON); Somera, Alisa (BOS)  
**Subject:** REFERRAL FYI - (150175) Administrative Code - Chapter 6 Public Works Contracting  
**Attachments:** 150175 FYI reduced.pdf

Greetings:

This matter is being forwarded to your department for informational purposes. If you have any comments or reports to be included with the file, please forward them to me at the Board of Supervisors, City Hall, Room 244, 1 Dr. Carlton B. Goodlett Place, San Francisco, CA 94012.

Thank You.

**Erica Major**

**Assistant Committee Clerk**

Board of Supervisors

1 Dr. Carlton B. Goodlett Place, City Hall, Room 244 San Francisco, CA 94102

Phone: (415) 554-4441 | Fax: (415) 554-5163



Edwin M. Lee  
Mayor

Mohammed Nuru  
Director

San Francisco Public Works  
1 Dr. Carlton B. Goodlett Pl.  
Room 348  
San Francisco, CA 94102  
tel 415-554-6920

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February 13, 2015

Office of the Clerk of the Board of Supervisors  
1 Dr. Carlton B. Goodlett Place  
City Hall, Room 244  
San Francisco, Ca. 94102-4689

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2015 FEB 13 11:11:10  
K

Re: Administrative Code – Chapter 6 Public Works Contracting

Madam Clerk:

Attached please find the original and two copies of the ordinance and the corresponding digest. The full ordinance name is:

Ordinance amending the Administrative Code to comprehensively revise Chapter 6 Public Works Contracting Policies and Procedures to:

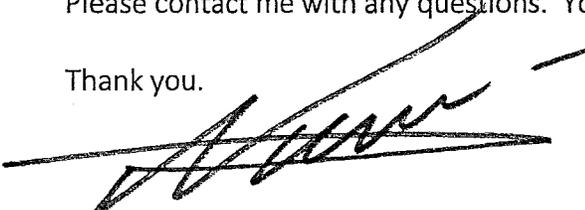
- 1) Increase the Threshold Amount from \$400,000 to \$600,000
- 2) Authorize sole source contracts under certain conditions
- 3) Allow procurement of public works construction contracts under \$10,000 with no competitive solicitation
- 4) Increase the amount of emergency work a department may authorize without Board of Supervisors approval from \$250,000 to \$600,000 by linking it to the Threshold Amount
- 5) Increase the amount of time allowed to issue a task order from three to four years, increase the limit of the amount of a task order from \$400,000 to \$600,000 by linking it to the Threshold Amount, allow subcontractors to be listed at time of bid or at time of issuance of a task order, and allow for performance and payment bonds to incrementally increase throughout the term of the contracts for Job Order Contracts and as-needed contracts
- 6) Authorize execution of master as-needed construction contracts and master as-needed inspection, maintenance and repair contracts of equipment and systems on an if-and-as-needed basis
- 7) Increase the limit of the amount of a task order from \$400,000 to \$600,000 by linking it to the Threshold Amount in master as-needed contracts on an if-and-as-needed basis for services that the Department of Public Health and the Department of Real Estate are authorized to procure

- 8) Provide greater flexibility and clarify requirements for the design-build and construction manager/general contractor project delivery methods
- 9) Authorize the Director of Transportation to procure rail grinding and related services through a negotiated project delivery method
- 10) Allow departments to advertise bids on a public website and/or in a local newspaper or periodical
- 11) Add procedure upon rejection or failure of professional services proposals and upon professional services contractor's failure to deliver
- 12) Make various other changes and clarifications in Chapter 6.

Mohammed Nuru, Director of San Francisco Public Works, is submitting this ordinance today for introduction on Tuesday, February 24.

Please contact me with any questions. You can reach me at 415/554-6919.

Thank you.



Mohammed Nuru  
Director

**LEGISLATION RECEIVED CHECKLIST**

Date 13 FEB 2015 File Number (if applicable) \_\_\_\_\_

- Legislation for Introduction (NEW)                   ▶▶▶ Legislative Clerk
- Legislation Pending in Committee (AMENDED)       ▶▶▶ Committee Clerk
- Legislation for Board Agenda (AMENDED)           ▶▶▶ Deputy Clerk

**Supervisor, Mayor, and Departmental Submittals**

**Grant Ordinance**

- Legislation:** Original, 1 hard copy, and 1 electronic copy in **Word** format
- Signature:** Department Head, Mayor or the Mayor's designee, plus the Controller
- Supporting documents:** 1 full set, and separate **pdf** copies of each in email
  - Cover letter (original)
  - Grant budget/application
  - Grant information form, including signed disability checklist
  - Letter of Intent or grant award letter from funding agency
  - Contract, Leases/Agreements (if applicable)
  - Ethics Form 126 (if applicable) in **Word** format
  - Other support documents *as identified in the cover letter and legislation*
- E-Copy of legislation/supporting documents: Sent to BOS.Legislation@sfgov.org**

**Ordinance**

- Legislation:** Original, 1 hard copy, and 1 electronic copy in **Word** format
- Signature:** City Attorney (For Settlement of Lawsuits - City Attorney, Department Head, Controller, Commission Secretary)
- Supporting documents:** 1 full set, and separate **pdf** copies of each in email
  - Cover letter (original)
  - Settlement Report/Agreement (for settlements)
  - Other support documents *as identified in the cover letter and legislation*
- E-Copy of legislation/supporting documents: Sent to BOS.Legislation@sfgov.org**

**Grant Resolution**

- Legislation:** Original, 1 hard copy, and 1 electronic copy in **Word** format
- Signature:** Department Head, Mayor or the Mayor's designee, plus the Controller
- Supporting documents:** 1 full set, and separate **pdf** copies of each in email
  - Cover letter (original)
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  - Grant information form, including signed disability checklist
  - Letter of Intent or grant award letter from funding agency
  - Contract, Leases/Agreements (if applicable)
  - Ethics Form 126 (if applicable) in **Word** format
  - Other support documents *as identified in the cover letter and legislation*
- E-Copy of legislation/supporting documents: Sent to BOS.Legislation@sfgov.org**

**Resolution**

- Legislation:** Original, 1 hard copy, and 1 electronic copy in **Word** format
- Signature:** None (Note: Required for Settlement of Claims - City Attorney, Department Head, Controller, Commission Secretary)
- Supporting documents:** 1 full set, and separate **pdf** copies of each in email
  - Cover letter (original)
  - Settlement Report/Agreement (for settlements)
  - Other support documents *as identified in the cover letter and legislation*
- E-Copy of legislation/supporting documents: Sent to BOS.Legislation@sfgov.org**

Dave Navarrete 557-4674 DPW - BDC - PM  
Name and Telephone Number Department

Clerk's Office/Forms/Legislation Received Checklist (1/2015) for more help go to: [sfbos.org/about/the\\_board/general/legislative\\_process\\_handbook](http://sfbos.org/about/the_board/general/legislative_process_handbook)

