| File | No. | 100738 |  |
|------|-----|--------|--|
|      |     |        |  |

| Committee         | Item | No. | 7 |
|-------------------|------|-----|---|
| <b>Board Item</b> | No.  |     |   |

## COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

| Committee:  | Budget and Finance   | Date: <u>June 28, 2010</u>                |
|-------------|--|---|
| Board of Su | pervisors Meeting  | Date:                                     |
| Cmte Boa    | rd   |   |
|             | Motion Resolution Ordinance Legislative Digest Budget Analyst Report Legislative Analyst Report Introduction Form (for hearin Department/Agency Cover L MOU Grant Information Form Grant Budget Subcontract Budget Contract/Agreement Award Letter Application Public Correspondence | <del>-</del> .                            |
| OTHER       |  |   |
|             | y: Andrea S. Ausberry<br>y:  | Date <u>Friday, June 25, 2010</u><br>Date |

An asterisked item represents the cover sheet to a document that exceeds 25 pages. The complete document is in the file.

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[Proposition J Contract/Certification of Specified Contracted-Out Services for San Francisco County Jail]

Resolution concurring with the Controller's certification that services can be performed by private contractor for a lower cost than similar work performed by City and County employees for health services at San Francisco Jail.

WHEREAS, The Electorate of the City and County of San Francisco passed Proposition J in November 1976, allowing City and County Departments to contract with private companies for specific services which can be performed for a lower cost than similar work by City and County employees (Charter Section 10.104.15); and,

WHEREAS, The Controller has determined that the award of a contract for the services listed below to a private contractor wil achieve substantial cost savings for the City; and,

WHEREAS, The City and County of San Francisco must reconcile a projected \$483 million budget deficit for Fiscal Year 2010-2011 with a Charter obligation to enact a balanced budget each fiscal year; and,

WHEREAS, The Mayor has determined that the state of the City's budget for Fiscal Year 2010-2011 as indicated herein has created an emergency situation justifying a Purchaser's award of a contract for health services at San Francisco Jail; and,

WHEREAS, The Controller's certification, which confirms that said services can be performed at lower costs to the City and County by private contractor than by employees of the City and County, is on file with the Clerk of the Board of Supervisors in File No. 100738, which is hereby declared to be part of this resolution as if set forth fully herein; now, therefore, be it,

RESOLVED, That the Board of Supervisors hereby concurs with the Controller's certification, and the Mayor's determination of an emergency situation, and approves the

Proposition J Resolution concerning the Purchaser's award of a contract to a private contractor for the services listed below for the period of July 1, 2010 through June 30, 2011.

|                      | City Cost    | Contract Cost |              |       |
|----------------------|--------------|---------------|--------------|-------|
| Department/Function  | (High)       | (High)        | SAVINGS      | FTEs  |
| Sheriff              |              |               |              |       |
| Jail Health Services | \$27,408,613 | \$14,176,711  | \$13,231,902 | 151.7 |

# CHARTER 10.104.15 (PROPOSITION J) QUESTIONNAIRE

**DEPARTMENT:** 

Sheriff

CONTRACT SERVICES:

Jail Medical Services for Inmates

ANNUAL ANALYSIS:

July 1, 2010 – June 30, 2011

## 1. The department's basis for proposing the Prop J certification;

The department proposes to contract out jail medical services to bring its costs into line with industry practices and jail medical costs in other jurisdiction. The department has surveyed surrounding counties and determined that there are significant savings to contracting out jail medical while maintaining adequate staffing levels.

2. The impact, if any, the contract will have on the provision of services covered by the contract, including a comparison of specific levels of service, in measurable units where applicable, between the current level of service and those proposed under the contract. For contract renewals, a comparison shall be provided between the level of service in the most recent year the service was provided by City employees and the most recent year the service was provided by the contractor;

The department will specify the units of services and types of services to be provided in the request for proposal and contract to ensure that inmate population receive proper care as specified under Title XV. The department will require that a proposed contractor hold industry accreditation and experience to provide quality services.

3. The department's proposed or, for contract renewals, current oversight and reporting requirements for the services covered by the contract;

The department's Chief Financial Officer along with its contract analyst will monitor the reporting requirements for the services covered by the contract.

- 4. The contractor's proposed or, for contract renewals, current wages and benefits for employees covered under the contract, and the contractor's current labor agreements for employees providing the services covered by the contract; The department's Proposition J proposal assumes that the contractor will offer employees the
  - same wages and benefits as the City.
- 5. The department's proposed or, for contract renewals, current procedures for ensuring the contractor's ongoing compliance with all applicable contracting requirements, including Administrative Code Chapter 12P (the Minimum Compensation Ordinance), Chapter 12Q (the Health Care Accountability Ordinance); and Section 12B.1 (b) (the Equal Benefits Ordinance);

All applicable contracting requirements will be stipulated in the request for proposal and included in the contract. The department will monitor the contractor for compliance on a yearly basis. The department will maintain the right to audit the contractor at any time.

PROP J ANALYSIS
SHERIFF
JAIL HEALTH SERVICES
COMPARATIVE COSTS OF CONTRACTING VS. IN-HOUSE SERVICES (1) (2)
FISCAL YEAR 2010-11

#### **ESTIMATED CITY COSTS:**

| PROJECTED PERSONNEL COSTS                                       | Class | Positions   |       | Rate           | Low              |          | High                   |
|---|-------|-------------|-------|----------------|------------------|----------|------------------------|
| Clerk   | 1404  | 1.0         | 1,447 | 1,755          | \$<br>37,764     | \$       | 45,805                 |
| Clinical Pharmacist   | 2454  | 1.0         | 4,223 | 5,391          | 110,231          |          | 140,702                |
| Dental Aide   | 2202  | 2.0         | 1,893 | 2,301          | 98,830           |          | 120,090                |
| Dentist   | 2210  | 1.4         | 4,329 | 5,660          | 158,193          |          | 206,811                |
| Health Worker III   | 2587  | 2.0         | 1,794 | 2,181          | 93,652           |          | 113,866                |
| Health Worker IV  | 2588  | 1.0         | 2,097 | 2,549          | 54,742           |          | 66,517                 |
| IS Business Analyst-Principal                                   | 1054  | 1.0         | 3,547 | 3,948          | 92,582           |          | 103,052                |
| IS Engineer-Journey   | 1042  | 1.0         | 3,279 | 3,651          | 85,585           |          | 95,294                 |
| Licensed Vocational Nurse                                       | 2312  | 25.5        | 2,017 | 2,452          | 1,344,711        |          | 1,634,635              |
| Manager I   | 0922  | 0.8         | 3,130 | 3,995          | 65,362           |          | 83,405                 |
| Manager II  | 0923  | 1.0         | 3,357 | 4,284          | 87,628           |          | 111,825                |
| Manager III   | 0931  | 1.0         | 3,623 | 4,624          | 94,573           |          | 120,687                |
| Manager V   | 0933  | 1.0         | 4,194 | 5,353          | 109,460          |          | 139,706                |
| Manager VIII  | 0943  | 1.0         | 5,458 | 6,966          | 142,444          |          | 181,802                |
| Medical Records Clerk   | 2110  | 3.0         | 1,704 | 2,072          | 133,458          |          |                        |
| Nurse Manager   | 2322  | 2.0         | 4,314 | 6,282          | 225,193          |          | 162,210                |
| Nurse Practitioner  | 2328  | 7.6         | 4,606 | 6,520          | 907,635          |          | 327,906                |
| Nursing Supervisor .  | 2324  | 1.0         | 4,800 | 6,988          |                  |          | 1,284,799              |
| Pharmacist  | 2450  | 2.2         | 3,831 | 4,889          | 125,292          |          | 182,400                |
| Pharmacy Technician   | 2409  | 5.3         | 2,207 | 2,683          | 224,000          |          | 285,841                |
| Physician Specialist  | 2230  | 0.3         | 4,656 | 6,240          | 305,307          |          | 371,145                |
| Porter  | 2736  | 8.0         | 1,511 | 1,834          | 31,599           |          | 42,343                 |
| Porter Assistant Supervisor                                     | 2738  | 1.0         | 1,660 | 2,017          | 315,459          |          | 382,972                |
| Principal Clerk   | 1408  | 1.0         | 1,978 | 2,405          | 43,316           |          | 52,651                 |
| Registered Nurse  | 2320  | 59.4        | 3,718 |                | 51,631           |          | 62,758                 |
| Senior Accountant   | 1652  | 1.0         | 2,297 | 4,884          | 5,760,283        |          | 7,566,762              |
| Storekeeper   | 1934  | 1.0         | 1,647 | 2,792<br>2,002 | 59,955           |          | 72,859                 |
| Senior Physician Specialist                                     | 2232  | 2.4         | 5,134 |                | 42,992           |          | 52,253                 |
| Supervising Physician Specialist                                | 2233  | 1.0         | 5,526 | 6,717          | 321,613          |          | 420,732                |
| Unit Clerk  | 1428  |             |       | 7,224          | 144,237          |          | 188,549                |
| Temporary Miscellaneous   | 1420  | 2,0<br>12.9 | 1,750 | 2,127          | 91,362           |          | 111,028                |
| Holiday Pay   |       | 12.9        |       |                | 1,495,805        |          | 1,495,805              |
| Overtime Pay  |       |             |       |                | 175,204          |          | 175,204                |
| Premium Pay   |       |             |       |                | 507,224          |          | 507,224                |
| Total Salary Costs  |       | 151.70      |       | -              | <br>728,307      |          | 728,307                |
| Total Salary Costs  |       | 131.70      |       |                | 14,265,627       |          | 17,637,943             |
| FRINGE BENEFITS   |       |             |       |                |                  |          |                        |
| Variable Fringes (3)  |       |             |       |                | 3,448,443        |          | 4 400 004              |
| Fixed Fringes (4)   |       |             |       |                | 1,717,436        |          | 4,402,901              |
| Total Fringe Benefits   | *     |             |       | -              | <br>5,165,879    |          | 1,717,436<br>6,120,337 |
| _   |       |             |       |                | 0,100,010        |          | 0,120,337              |
| ESTIMATED CAPITAL & OPERATING COSTS                             |       |             |       |                |                  |          |                        |
| Materials and Supplies  |       |             |       |                | 3,096,912        |          | 3,096,912              |
| Professional and Specialized Services                           |       | *           |       |                | 76,042           |          | 76,042                 |
| Services of Other Departments                                   |       |             |       |                | 477,379          |          | 477,379                |
| Total Capital & Operating                                       |       |             |       | <del></del>    | <br>3,650,333    |          | 3,650,333              |
| ESTIMATED TOTAL CITY COST                                       |       |             |       |                |                  |          |                        |
| LESS: ESTIMATED TOTAL CONTRACT COST (5)                         |       |             |       |                | 23,081,839       |          | 27,408,613             |
|   |       |             |       | -              | <br>(12,029,083) |          | (14,176,711)           |
| ESTIMATED SAVINGS % of Estimated Savings to Estimated City Cost |       |             |       | ***            | \$<br>11,052,756 | <u> </u> | 13,231,902             |
| , or commerce parmys to estimated City Cost                     |       | ı           |       |                | 48%              |          | 48%                    |

#### Comments/Assumptions:

- 1. FY 2010-11 would be the first year these services are contracted out.
- 2. Salary levels reflect proposed salary rates effective July 1, 2010. Costs are represented as annual 12 month costs.
- 3. Variable fringe benefits consist of Social Security, Medicare, employer retirement costs, employee retirement pick-up, and long-term disability, where applicable.
- 4. Fixed fringe benefits consist of health and dental rates plus an estimate of dependent coverage.
- 5. Contract cost determined using staffing levels for Alameda County, which contracts out jail health services. Staffing costs include both fixed costs (positions that must be provided regardless of the number of inmates) and variable costs (staffing that fluctuates with the number of inmates). Pharmacy costs are also included as well as 1.0 FTE for contract management and oversight.

#### PROP J ANALYSIS: SHERIFF ESTIMATE OF CONTRACT COST FOR JAIL HEALTH FISCAL YEAR 2010-11

### ESTIMATED SALARY COSTS: (1)

| DDO IFOTED DEDOONNEL GOOD            |            |                     |       |       |    |            |    |            |
|--------------------------------------|------------|---------------------|-------|-------|----|------------|----|------------|
| PROJECTED PERSONNEL COSTS            | Class      | Positions           | BW    | Rate  |    | Low        |    | High       |
| FIXED STAFFING: (2)                  |            |                     |       |       |    |            |    |            |
| Manager I                            | 0922       | 1.00                | 3,130 | 3,995 | \$ | 81,703     | \$ | 104,257    |
| Manager II                           | 0923       | 2.00                | 3,357 | 4,284 |    | 175,255    |    | 223,649    |
| Manager III                          | 0931       | 4.00                | 3,623 | 4,624 |    | 378,292    |    | 482,748    |
| Manager IV                           | 0932       | 2.00                | 3,887 | 4,960 |    | 202,888    |    | 258,899    |
| Secretary                            | 1446       | 3.00                | 1,816 | 2,207 |    | 142,196    |    | 172,815    |
| Medical Records Clerk                | 2110       | 15.80               | 1,704 | 2,072 |    | 702,877    |    | 854,309    |
| Medical Records Supervisor           | 2114       | 1.00                | 2,234 | 2,715 |    | 58,302     |    | 70,874     |
| Dental Aide                          | 2202       | 1.00                | 1,893 | 2,301 |    | 49,415     |    | 60,045     |
| Dentist                              | 2210       | 1.00                | 4,329 | 5,660 |    | 112,995    |    | 147,722    |
| Senior Physician Specialist          | 2232       | 4.60                | 5,134 | 6,717 |    | 616,425    |    | 806,402    |
| Medical Director                     | 2235       | 1.00                | 6,108 | 7,425 |    | 159,422    |    | 193,801    |
| Holiday/Premium Pay                  |            | h                   |       |       |    | 167,150    |    | 181,216    |
| Total Salary Cost                    |            | 36.40               |       |       |    | 2,846,919  |    | 3,556,737  |
| Variable Fringes                     |            |                     |       |       |    | 665,364    |    | 832,389    |
| Fixed Fringes                        |            |                     |       |       |    | 471,697    |    | 471,697    |
| Total                                |            |                     |       |       |    | 3,983,980  |    | 4,860,823  |
| VARIABLE STAFFING: (3)               |            |                     |       |       |    |            |    | ,          |
| Licensed Vocational Nurse            | 2312       | 42.90               | 2,017 | 2,452 | \$ | 2,258,736  | \$ | 2,745,726  |
| Bacteriological Laboratory Assistant | 2416       | 1.20                | 1,764 | 2,143 |    | 55,235     |    | 67,125     |
| Health Worker III                    | 2587       | 6.80                | 1,794 | 2,181 |    | 318,416    |    | 387,144    |
| Registered Nurse                     | 2320       | 35.58               | 3,718 | 4,884 |    | 3,452,676  |    | 4,535,468  |
| Nurse Manager                        | 2322       | 2.60                | 4,314 | 6,282 |    | 292,751    |    | 426,278    |
| Nurse Practioner                     | 2328       | 3.00                | 4,606 | 6,520 |    | 360,650    |    | 510,516    |
| Holiday/Premium Pay                  |            | ·                   |       |       |    | 405,044    |    | 448,198    |
| Total Salary Cost                    |            | 92.08               |       | _     |    | 7,143,508  |    | 9,120,455  |
| Variable Fringes                     |            |                     |       |       |    | 2,001,258  |    | 2,566,089  |
| Fixed Fringes                        |            |                     |       |       |    | 1,119,107  | •  | 1,119,107  |
| Total                                |            |                     |       | •     |    | 10,263,874 |    | 12,805,651 |
| ESTIMATED TOTAL FIXED SALARY COS     | er e       |                     |       |       | Φ. | 0.000.000  | _  |            |
| ESTIMATED VARIABLE SALARY COST       |            | TE                  |       |       | \$ | 3,983,980  | \$ | 4,860,823  |
| Number of Inmates CCSF               | man HAIMIN | ¥ F <b>⊆</b> .<br>· |       |       |    | 2,274      |    | 2,838      |
| ESTIMATED TOTAL SALARY COST          |            |                     |       | _     |    | 2,200      |    | 2,200      |
| ECHIMIED TOTAL SALART COST           |            |                     |       |       |    | 8,987,420  |    | 11,103,330 |
| PHARMACY COSTS: (4)                  |            |                     |       |       |    | 2,910,963  |    | 2,910,963  |
| TOTAL CONTRACT COST:                 |            |                     |       |       | \$ | 11,898,383 | \$ | 14,014,293 |

#### Comments/Assumptions:

- 1. FTE positions reflect current staffing levels for Alameda County, which currently contracts out jail health services.
- 2. Fixed staff positions include FTE positions required regardless of the number of inmates.
- 3. Variable staff positions fluctuate with the number of inmates.
- 4. Pharmacy costs reflect what San Francisco currently pays for these services.



## CITY AND COUNTY OF SAN FRANCISCO

#### OFFICE OF THE CONTROLLER

Ben Rosenfield Controller Monique Zmuda Deputy Controller

May 25, 2010

Sheriff Michael Hennessey City Hall, Room 456 1 Carlton B. Goodlett Place San Francisco, CA 94102

Attention:

Maureen Gannon

Chief Financial Officer

RE: Contracting for Jail Health Services - FY 2010-11

Dear Sheriff Hennessey:

The cost information and supplemental data provided by your office on the proposed contract for jail health services have been reviewed by my staff.

If these services are provided at the proposed contract price, it appears they can be performed at a lower cost than if the work were performed by City employees.

The requirements of Charter Section 10.104.15 relative to the Controller's findings that "work or services can be practically performed under private contract at a lesser cost than similar work performed by employees of the City and County of San Francisco" have been satisfied. Attached is a statement of projected cost and estimated savings for Fiscal Year 2010-11 and the informational items provided by the department pursuant to San Francisco Administrative Code Section 2.15.

Your department does not need to take further action for Board of Supervisors' approval because this determination will become part of the FY 2010-11 budget approval process. Following that legislative approval, we will notify your department and the Purchaser that this Charter requirement has been met.

If it is your department's intention to enter into a multiple year contract, you should note that this Charter section requires annual determination by the Controller and resolution by the Board of Supervisors.

Please contact Nadia Feeser at 415-554-5247 if you have any questions regarding this determination.

Sincerely,

Ben Roseafield,

Controller

**Enclosures** 

cc: Board of Supervisors' Budget Analyst Human Resources, Employee Relations Greg Wagner, Mayor's Budget Director

## Office of the Mayor City & County of San Francisco



#### Gavin Newsom

TO:

Angela Calvillo, Clerk of the Board of Supervisors

FROM:

Mayor Gavin Newsom

RE:

Proposition J Contract/Certification of Specified Contracted-Out

Services for San Francisco County Jail

DATE:

June 1, 2010

### Dear Madame Clerk:

Attached for introduction to the Board of Supervisors is the resolution concurring with the Controller's certification that services can be performed by private contractor for a lower cost than similar work performed by City and County employees for health services at San Francisco Jail.

I request that this item be calendared in Budget and Finance Committee.

Should you have any questions, please contact Starr Terrell (415) 554-5262.

BOARD OF SUPERVISORS
SAN FRANCISCO
2010 JUN - 1 PM 3: 11

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