

File No. 100206

Committee Item No. 2

Board Item No. 10

COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

Committee BUDGET AND FINANCE

Date 3/24/10

Board of Supervisors Meeting

Date 04/06/10

Cmte Board

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| <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | Budget Analyst Report |
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| <input type="checkbox"/> | <input type="checkbox"/> | Department/Agency Cover Letter and/or Report |
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Completed by: Gail Johnson

Date 3/19/10

Completed by: [Signature]

Date 3/25/10

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of case

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1 [Appropriating \$157,500 of General Fund Reserve for a loan to the Community Center Project
2 of San Francisco in the City Administrator's Budget for FY2009-2010.]

3
4 **Ordinance appropriating \$157,500 of General Fund Reserve for a loan to the**
5 **Community Center Project of San Francisco, Inc., a California nonprofit public**
6 **corporation in the City Administrator's Budget for FY2009-2010.**

7
8 Be it ordained by the People of the City and County of San Francisco:

9
10 Section 1. The sources of funding outlined below are herein appropriated to reflect the
11 funding available for Fiscal Year 2009-2010.

12
13 **SOURCES Appropriation**

| Fund | Index Code | Subobject | Description | Amount |
|------------------------------------|--------------|-----------|--------------|------------------|
| 1G AGF AAA - GF- | *CON1GAGFAAA | 098GR | General Fund | \$157,500 |
| Non-Project- | | | Reserve | |
| Controlled | | | | |
| Total SOURCES Appropriation | | | | \$157,500 |

14
15
16
17
18
19
20 Section 2. The uses of funding outlined below are herein appropriated in the Subobject 03500
21 Other Current Expenses - Budget, and reflects a loan to The Community Center Project of
22 San Francisco, Inc., for the City Administrator for Fiscal Year 2009-2010.

1 **USES Appropriation**

| 2 Fund | Index | Subobject | Description | Amount |
|-----------------------------------|--------|-----------|-----------------------|-------------------------|
| 3 7A DEP TAX – | 710062 | 03500 | Loan to The Community | \$157,500 |
| 4 Tax Collector | | | Center Project of San | |
| 5 Deposits Fund | | | Francisco, Inc. | |
| 6 | | | | |
| 7 Total USES Appropriation | | | | <u><u>\$157,500</u></u> |

8
9 Section 3. The Controller is hereby authorized to adjust and apply transfers from the General
10 Fund to the Tax Collector Deposits Fund to reflect new expenditure authority contained in this
11 Ordinance.

12
13
14
15 FUNDS AVAILABLE

16
17 APPROVED AS TO FORM:

BEN ROSENFELD

18
19 DENNIS J. HERRERA, City Attorney

Controller

20
21 By: 

By: 

22
23 Deputy City Attorney

Date: 2/9/2010

CITY AND COUNTY



OF SAN FRANCISCO

BOARD OF SUPERVISORS

BUDGET AND LEGISLATIVE ANALYST

1390 Market Street, Suite 1025, San Francisco, CA 94102 (415) 554-7642
FAX (415) 252-0461

March 18, 2010

TO: Budget and Finance Committee
FROM: Budget and Legislative Analyst
SUBJECT: March 24, 2010 Budget and Finance Committee Meeting

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| 5 | 10-0183 | Approve a Lease with the U.S. Government for Space to be Occupied by the U.S. Drug Enforcement Administration at Terminal 3 of the Airport..... | 5 - 1 |

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| Items 1 and 2 Files 10-0133 and 10-0206 (Continued from March 10, 2010) | Department: Real Estate Division (RED) |
|---|--|

EXECUTIVE SUMMARY

Legislative Objectives

- File 10-0133: Resolution approving an approximately ten-year loan agreement between the City and the Community Center Project of San Francisco, Inc (CCP), a nonprofit organization, in order to establish a “mortgage payment reserve fund”, such that if CCP does not make payments on their existing mortgage with First Republic Bank, First Republic Bank will withdraw funds from the “mortgage payment reserve fund” for the necessary payments.
- File 10-0206: Ordinance appropriating \$157,500 from the City’s General Fund Reserve to the Real Estate Division to establish a “mortgage payment reserve fund” for the CCP.

Fiscal Impact

- Creation of the “mortgage payment reserve fund” would (a) require the proposed initial appropriation of \$157,500 from the General Fund Reserve, and (b) potentially require additional General Fund appropriations of up to \$866,250 in order to replenish the “mortgage payment reserve fund”, for a total potential cost to the City of up to \$1,023,750. All “mortgage payment reserve fund” appropriations are subject to Board of Supervisors approval. Loan repayments by the CCP back to the City would occur over five years from January 2015 through December 2020, at an approximate one percent annual interest rate.

Key Points

- The CCP, a nonprofit organization, operates the San Francisco Lesbian, Gay, Bisexual, and Transgender (LGBT) Community Center at 1800 Market Street. Due to current economic conditions, CCP is unable to make its required mortgage payments to First Republic Bank on the building. First Republic Bank has agreed to restructure CCP’s existing \$3,200,000 mortgage, if the City authorizes the establishment of a “mortgage payment reserve fund” and if the Board of Supervisors approves the requested initial loan amount of \$157,500.
- This initial loan of \$157,500, secured by the LGBT Community Center building, would create a “mortgage payment reserve fund” equal to the restructured loan mortgage payments which CCP owes First Republic Bank in FY 2009-2010. If CCP does not make their required monthly mortgage payments under the restructured loan terms, First Republic Bank would withdraw funds from the “mortgage payment reserve fund” equal to the amount owed by CCP. At the end of each fiscal year, the Real Estate Division will request additional General Fund monies to replenish the “mortgage payment reserve fund” for the next fiscal year.

Recommendations

- Amend the proposed resolution to require CCP loaned funds to be reimbursed at interest rates that equal or exceed City investment interest rates. Approval of the resolution, as amended, and ordinance are policy matters for the Board of Supervisors.

BACKGROUND

The Community Center Project of San Francisco, Inc (CCP), a nonprofit organization, completed construction of the San Francisco Lesbian, Gay, Bisexual, and Transgender (LGBT) Community Center building, located at 1800 Market Street at Octavia Boulevard, in March of 2002. According to Mr. John Updike, Assistant Director of Real Estate, the total construction cost of the LGBT Community Center was \$12,339,572, and included (a) \$5,766,150 of General Fund revenues from the City of San Francisco, (b) \$2,423,000 in State and Federal grants, and (c) \$4,150,422 in private donations.

In December of 2007, CCP consolidated its existing debt into a single commercial ten-year mortgage with First Republic Bank, extending through January 1, 2018. This new commercial mortgage was secured by CCP's LGBT Community Center building, located at 1800 Market Street. The mortgage currently has a principal balance of \$3,149,941, at a fixed interest rate of 6.25 percent for five years, followed by an adjustable interest rate based on the London Interbank Offered Rate (LIBOR) plus 2.0 percent. The current payment structure of this loan does not fully amortize the current principal mortgage balance of \$3,149,941, such that after the ten-year term of the loan, CCP would have to either refinance the remaining principal balance or repay the loan in full.

According to Mr. Updike, CCP has experienced significant reductions in income from all sources, including government contracts, rental revenues, foundations and private donations, as a result of current economic conditions, such that CCP is not able to make their required monthly mortgage payments of \$19,834 (\$238,008 annually) under the current commercial mortgage terms. As a result, CCP requested First Republic Bank to restructure the terms of their loan, such that CCP would be able to make their monthly mortgage payments. According to Mr. Updike, First Republic is willing to restructure the terms of their loan to CCP (and to retroactively apply such term modifications back to July 1, 2009) as shown in Table 1 below, if the City guarantees CCP's debt service payments to First Republic Bank by funding, with City General Fund revenues, the proposed First Republic Bank and CCP jointly controlled "mortgage payment reserve fund".

Table 1: Current and Restructured Terms for the Loan Between CCP and First Republic Bank

| | Existing Loan Structure ¹ | Restructured Loan |
|--|---|--------------------|
| Loan Termination Date | December 31, 2017 | June 30, 2014 |
| Interest Rate | 6.25% fixed through 2012, followed by a variable interest rate of at least 6.25%. | Fixed rate of 5.0% |
| Debt Service Payments² | | |
| FY 2009-2010 | \$238,008 | \$157,500 |
| FY 2010-2011 | 238,008 | 157,500 |
| FY 2011-2012 | 238,008 | 236,250 |
| FY 2012-2013 | 238,008 | 236,250 |
| FY 2013-2014 | 238,008 | 236,250 |
| FY 2014-2015 | 238,008 | 0 |
| FY 2015-2016 | 238,008 | 0 |
| FY 2016-2017 | 238,008 | 0 |
| Total Payments | \$1,904,064 | \$1,023,750 |

As noted above, the scheduled payments on both the existing and restructured loans do not fully amortize the current principal mortgage balance of \$3,149,941. As a result, according to Mr. Updike, under both the existing terms and the restructured terms of the First Republic Bank loans, at the end of the loan period (either on December 31, 2017 under the existing loan terms or June 30, 2014 under the restructured loan terms), CCP would have a remaining principal balance of an estimated \$2,913,691³. Such a balance would have to be either (a) refinanced, or (b) paid in full. Mr. Updike stated that CCP intends to either (a) refinance the remaining principal balance at the termination of the restructured loan with First Republic Bank, (b) initiate a capital campaign to raise sufficient donations to either payoff or reduce the amount of the remaining principal balance, or (c) seek debt relief from the City and County of San Francisco, the State, or Federal sources.

Mr. Updike stated that the City is not currently considering providing debt relief to the CCP for such a remaining restructured loan balance.

RED is now requesting to create a "mortgage payment reserve fund", funded by annual deposits of General Fund monies loaned to CCP, subject to Board of Supervisors appropriation approval, from which First Republic Bank could withdraw at any time an amount equal to the difference

¹ For the purposes of this report, mortgage payments for the variable interest rate periods under the current loan structure, from FY 2012-2013 through the end of the loan in FY 2016-2017, are estimated to be equal to the payments due during the fixed rate interest period.

² Debt service payments are made monthly. Figures in Table 1 show the total monthly payments to be made in each fiscal year.

³ Mr. Updike noted because the scheduled payments are mostly interest payments, the principal loan balance would not be significantly reduced with additional payments.

between (a) the debt service on the CCP mortgage owed to First Republic Bank⁴, and (b) the actual amount received from CCP, such that the City is effectively guaranteeing payment of CCP's monthly mortgage payments due on the First Republic Bank loan.

According to Mr. Updike, RED intends to replenish the proposed "mortgage payment reserve fund" annually, subject to appropriation approval of the Board of Supervisors, in order to ensure that at the beginning of each fiscal year, the proposed "mortgage payment reserve fund" has a balance equal to the total monthly mortgage payments owed by CCP to First Republic Bank under the restructured loan terms for that fiscal year. If CCP makes no monthly payments to First Republic Bank and instead such monthly payments are made from the City's General Fund Reserve, such that RED replenishes the "mortgage payment reserve fund" each year in full, the total amount to be loaned to CCP from the City's General Fund Reserve monies would be \$1,023,750 (see Table 1 above).

DETAILS OF PROPOSED LEGISLATION

The proposed resolution (File 10-0133) would approve a loan agreement between the City and the Community Center Project of San Francisco, Inc. (CCP), a non-profit organization which owns the San Francisco Lesbian, Gay, Bisexual, and Transgender (LGBT) Community Center building, located at 1800 Market Street. The proposed loan agreement establishes the terms of the initial \$157,500 General Fund monies to be loaned to CCP for deposit into the proposed "mortgage payment reserve fund" and the subsequent repayment of the loan by CCP back to the City. The terms of the proposed loan agreement between the City and CCP include (a) a loan term of 117 months, or nearly ten years, extending from April 1, 2010⁵ to December 31, 2020, (b) with an initial loan amount of \$157,500 subject to Board of Supervisors appropriation approval and (c) an annual interest rate of approximately one percent⁶.

According to the terms of the proposed loan agreement, CCP would not be required to make any loan repayments back to the City until January 1, 2015, at which point CCP would be required to make monthly payments to the City over a five-year period ending December 31, 2020 in order to repay the City for the total amount of General Fund Reserve monies which the City paid into the "mortgage payment reserve fund", plus interest of approximately 1.0 percent annually.

The proposed ordinance (File 10-0206) would appropriate \$157,500 from the General Fund Reserve in order for RED to initially fund the "mortgage payment reserve fund" (File 10-0134). According to Mr. Updike, the proposed initial \$157,500 loan would be paid to the CCP, who in

⁴ According to Mr. Updike, no monies from the "mortgage payment reserve fund" could be used for paying the remaining principal balance of the First Republic Bank loan when that loan terminates on June 31, 2014.

⁵ According to Mr. Updike, the loan will begin once the funds requested in File 10-0134 are appropriated. For purposes of this report, the initial loan date is estimated to be April 1, 2010.

⁶ The interest rate on the proposed loan between CCP and the City would be equal to the rate of interest earned on the monies deposited into the "mortgage payment reserve fund" account at First Republic Bank, which Mr. Updike estimated to be approximately 1.0 percent.

turn would subsequently deposit the funds in an interest bearing account at First Republic Bank to serve as a "mortgage payment reserve fund" equal to the total monthly mortgage payments owed by CCP to the First Republic Bank as a result of the mortgage owed on the San Francisco LGBT Community Center building during FY 2009-2010 (as shown in Table 1 above).

FISCAL IMPACTS

Creation of the proposed "mortgage payment reserve fund" could ultimately cost the City up to \$1,023,750 (see Table 1 above), which is the amount of total debt service owed by CCP through FY 2013-2014 to First Republic Bank. This \$1,023,750 potential cost to the City includes (a) the proposed initial appropriation of \$157,500 of General Fund Reserve monies (File 10-0206), and (b) potential additional General Fund appropriations totaling up to \$866,250 (\$1,023,750 as shown in Table 1 above less \$157,500) to replenish the "mortgage payment reserve fund". Any additional appropriations and any amendments to the loan documents, above the subject initial request for \$157,500, would be subject to separate future approval by the Board of Supervisors.

The City's potential loan cost of \$1,023,750 does not include the remaining principal balance of an estimated \$2,913,691 which CCP will still owe on its mortgage with First Republic Bank. As noted above, depending on the availability of other resources, the CCP may also seek debt relief from the City and County of San Francisco, the State, or Federal sources for the remaining principal mortgage balance of \$2,913,691. However, according to the RED, the City is not currently considering providing such additional debt assistance to CCP.

In accordance with the proposed loan agreement between the City and CCP, CCP would be required to make loan repayments back to the City over a five-year period beginning January 1, 2015 and ending December 31, 2020. These loan repayments would be at the rate of interest earned on the monies deposited into the "mortgage payment reserve fund" at First Republic Bank, which is estimated to be one percent. According to Mr. Updike, if the CCP does not make their required loan repayments back to the City, the City could ultimately initiate foreclosure proceedings. However, Mr. Updike advises that before that stage, the RED would annually review whether to continue funding the mortgage reserve account, depending on the financial viability of the CCP and CCP's ability to repay the loan back to the City.

POLICY CONSIDERATIONS

Mr. Updike could not identify any precedent for creating a "mortgage payment reserve fund" as is being proposed in File 10-0133.

Mr. Updike could not identify any other "mortgage payment reserve fund" or similar loan program agreement that the City has previously entered into, in which the City's General Fund Reserve is used to guarantee mortgage payments on behalf of a nonprofit organization, as is being proposed in File 10-0133. The Budget and Legislative Analyst therefore notes that approving the proposed "mortgage payment reserve fund", from which the City would rely on General Fund monies, to guarantee mortgage payments to a bank on behalf of a nonprofit

organization, could establish a precedent for guaranteeing future similar mortgage payments owed by nonprofit organizations, subject to annual appropriation approval by the Board of Supervisors. If the Board of Supervisors approves the proposed legislation, it is possible that other non-profit organizations may request similar General Fund support from the City.

On March 10, 2010, the Budget and Finance Committee requested listings of all non-profit organizations that use City facilities and/or receive significant City funding. In response, Attachment I, provided by Mr. Updike, identifies 30 leases of City property currently leased to non-profit organizations. Attachment II, provided by the Controller’s Office, identifies 113 non-profit organizations that received at least \$200,000 in FY 2009-2010 from the City. Mr. Updike notes that the information included in Attachments I and II do not capture potential pass-through arrangements, in which a City department may provide indirect funding to a non-profit organization. The Budget and Legislative Analyst also notes that, as shown on page 14 of Attachment II, the San Francisco LGBT Community Center is budgeted to receive contractual payments totaling \$584,810 from the City in FY 2009-2010 for six programs and services.

Given the large number of non-profit organizations with financial dealings with the City and, because the requested “mortgage payment reserve fund” would be the first time that the City has established such a fund, which could potentially create a precedent for such future requests, the Budget and Legislative Analyst considers approval of the proposed ordinance and resolution to be policy matters for the Board of Supervisors.

RED “has a comfort level” regarding (a) CCP’s ability to make all of its mortgage payments to First Republic Bank, without having to use the “mortgage payment reserve fund” and (b) if the proposed “mortgage payment reserve fund” needs to be used, then CCP’s ability to repay the loan to the City.

According to the attached memorandum (Attachment III) from Mr. Updike, RED reviewed the CCP’s financial statements and projections and stated that RED “has a comfort level” regarding CCP’s ability to repay both (a) the restructured loan with First Republic Bank, and (b) the City for all deposits into the “mortgage payment reserve fund”. Mr. Updike provided the information shown in Table 2 below that indicates that since 2002, the CCP has paid First Republic Bank a total of \$1,492,486, including \$1,442,427 of interest and \$50,059 of principal on the mortgage.

Table 2: Payments Made on Mortgage Loans by CCP

| Calendar Year | Annual Payments |
|----------------|-----------------|
| 2002 | \$105,578 |
| 2003 | 141,367 |
| 2004 | 150,863 |
| 2005 | 196,932 |
| 2006 | 202,051 |
| 2007 | 219,081 |
| 2008 | 238,606 |
| 2009 | 238,008 |
| Total Payments | \$1,492,486 |

However, Mr. Updike also advises that since May of 2009, the CCP has been consistently two payments behind schedule, such that CCP has been in arrears by \$39,668 (\$238,008 divided by 12 monthly payments x two payments).

In response to requests from the Budget and Finance Committee on March 10, 2010, Ms. Rebecca Rolfe, Executive Director of the CCP advises that she will provide an updated business plan to the Budget and Finance Committee by March 24, 2010.

Assuming CCP makes all required payments on both loans, and First Republic Bank never withdraws any funds from the proposed "mortgage payment reserve fund", then the total fiscal impact to the City of the proposed loan would be zero. If CCP makes all required mortgage payments to First Republic Bank, CCP would fully refund (a) the proposed General Fund appropriation of \$157,500 to initially fund the "mortgage payment reserve fund", (b) a second appropriation of \$78,750⁷ to increase the balance of the "mortgage payment reserve fund" to \$236,250, the amount owed by CCP to First Republic Bank in FY 2011-2012, and (c) all interest earnings in the account.

The Budget Analyst notes that while RED may have "a comfort level" regarding CCP's ability to meet its debt obligations, First Republic Bank apparently did not have a similar "comfort level" with CCP which would have enabled First Republic Bank to restructure the existing loan with CCP, without the requested City funded "mortgage payment reserve fund" from General Fund Reserve monies.

Alternative Funding Options and If CCP fails to make the payments due to First Republic Bank, RED might not replenish the "mortgage payment reserve fund"

On March 10, 2010, the Budget and Finance Committee questioned whether there were other sources of funding available, instead of using the City's limited General Fund revenues, to fund the proposed "mortgage payment reserve fund". In response, Mr. Brian Cheu, Director of Community Development in the Mayor's Office of Housing advises that the Federal Housing and Urban Development (HUD) Section 108 loan program⁸ could potentially be used as an alternative source of funding to support the CCP restructured loan. However, Mr. Cheu cautions that (a) it is uncertain whether the LGBT Community Center would actually be eligible for the Section 108 loan program, (b) the approval process for a Section 108 loan requires at least a six-month timeframe involving both HUD's regional and Washington, D. C. offices, which would not meet First Republic Bank's loan restructuring time requirements, and (c) the use of HUD Section 108 loan funds would require certification that 51 percent of all users of the LGBT Community Center are low- and moderate-income.

⁷ The amount of this second appropriation would be reduced by any interest earned on the "mortgage payment reserve fund".

⁸ HUD's Section 108 loan program, under the Community Development Block Grant (CDBG) Program, provides communities with a source of financing for economic development, housing rehabilitation, public facilities and large-scale development projects. Local governments borrowing funds guaranteed by Section 108 must pledge their current and future CDBG allocations to cover the loan amount as security for the loan. In accordance with CDBG guidelines, all projects and activities must either principally benefit low- and moderate-income persons, aid in the elimination or prevention of slums and blight, or meet urgent needs of the community.

According to Mr. Updike, RED will consider the payment history of CCP's restructured loan with First Republic Bank prior to replenishing the "mortgage payment reserve fund". However, Mr. Updike could not specify the conditions under which the City's loan to CCP would not be replenished.

Furthermore, as noted above, CCP would have a remaining principal mortgage balance of an estimated \$2,913,691, after repayment of the existing loan totaling \$1,023,750 to First Republic Bank, which would have to be either (a) refinanced, or (b) paid in full. Mr. Updike stated that CCP intends to either (a) refinance the remaining principal balance at the termination of the existing loan with First Republic Bank, (b) initiate a capital campaign to raise sufficient donations to either payoff or reduce the amount of remaining principal, or (c) seek further debt relief from the City and County of San Francisco, the State, or Federal sources. Mr. Updike stated that the City is not currently considering the use of additional General Fund monies from the City for providing debt relief to the CCP for such a remaining loan balance.

If CCP is unable to make the required payments to First Republic Bank, it is uncertain whether the City would be repaid.

The Budget Analyst notes that if CCP is unable to make the \$1,023,750 in scheduled mortgage payments due to First Republic Bank under the restructured terms of the loan (see Table 1), it is unlikely that CCP would be able to repay its loan to the City.

If CCP does not repay the City for the General Fund monies deposited into the proposed "mortgage payment reserve fund" at First Republic Bank, the terms of the proposed loan between CCP and the City provide the City with the right to foreclose on the San Francisco LGBT Community Center at 1800 Market Street, which was appraised in October of 2006 by All Bay Valuations at a value of \$10,900,000. However, the Budget Analyst notes that the security of this collateral is uncertain given that there are (a) restrictions on the use of the property as a community center which were not considered in the 2006 appraisal, which would likely result in significant reductions in the appraised value, (b) reductions in property values resulting from economic changes since the appraisal date of October of 2006, and (c) the existing mortgage with First Republic Bank in the amount of \$3,149,941 would have a superior lien position to the proposed City loan, such that proceeds realized from the sale of the property would be used to repay any remaining balance on the First Republic Bank loan before becoming available to repay the City.

The proposed loan's annual interest rate of approximately 1.0 percent is less than the 1.35 percent average annual interest rate currently earned by the City's Treasurer on General Fund monies.

The Budget Analyst notes that in FY 2009-2010, General Fund monies held by the Treasurer/Tax Collector earned interest at an average annual rate of 1.35 percent, such that lending General Fund monies to CCP at an interest rate of 1.0 percent would result in reduced interest income to the City. On March 10, 2010, the Budget and Finance Committee discussed the option of charging the CCP an interest rate to coincide with the average interest rate received by the City's General Fund pooled investments. According to Mr. Updike, the requested loan documents could be amended to require that the City be reimbursed by the CCP for all loaned funds, at interest rates that are not less than the actual interest rates earned by monies in the

City's pooled investments, during the same period of time that the City's funds were loaned to the CCP.

Although RED explored other options to provide funding support to CCP, these options were refused by First Republic Bank.

According to Mr. Updike, RED considered a number of alternatives to the proposed "mortgage payment reserve fund. A description of those alternatives is described below.

1. Providing a letter of credit which would only require an appropriation of the City's General Fund monies if CCP failed to make its mortgage payments owed to First Republic Bank. According to Mr. Updike, the Bank refused this option.
2. Purchasing the current principal balance of \$3,149,941 loan from First Republic Bank at a discount. According to Mr. Updike, many lenders are currently selling such loans at discounts of approximately 40 percent off the outstanding principal balance. However, First Republic Bank refused to offer the City any discount on First Republic Bank's loan with CCP. Mr. Updike added that had First Republic Bank offered a discount, the amount of General Fund monies needed to purchase that loan would be far greater than the amount needed to fund the requested "mortgage payment reserve fund".

Mr. Updike noted that RED also considered not providing any funding assistance to CCP. According to Mr. Updike, this option would likely result in First Republic Bank foreclosing and selling the CCP property. This option was not pursued because (a) the deed restriction requiring that the property be used as a community center does not specify that the new community center must serve the same LGBT constituency which the current center serves, (b) it is likely that no services would be provided during any foreclosure and sales process, and (c) given current economic conditions and the deed restriction on the property, the sales process could require a significant amount of time.

While the proposed legislation only approves the initial deposit of \$157,500 into the proposed "mortgage payment reserve fund", it is likely that if the City does not make future appropriations to replenish the balance of the "mortgage payment reserve fund", CCP may default on their mortgage and be subject to foreclosure action by First Republic Bank.

According to Mr. Updike, the terms of the restructuring of loan between CCP and First Republic Bank have not been finalized. Under the current draft terms of the restructured loan, CCP is required to have a "mortgage payment reserve fund" balance equal to the upcoming year's debt service. Therefore, if the Board of Supervisors does not approve future appropriations to the "mortgage payment reserve fund" necessary to maintain the required balances, CCP could be considered in default of the restructured terms of their mortgage loan with First Republic Bank, and subject to foreclosure.

RECOMMENDATIONS

1. Amend the proposed resolution (File 10-0133) to require that the City be reimbursed at interest rates that equal or exceed the interest rates earned by the Treasurer/Tax Collector on monies in the City's pooled investments, during the period of time that the City's funds were loaned to the CCP.
2. Approval of the proposed resolution, as amended, and approval of the proposed ordinance are policy matters for the Board of Supervisors.

CITY AS LANDLORD
LEASED TO NON-PROFITS

| Department | Expiration Date | St. # | Street | Lease # | Rentable Area | Base Rent | Use | Tenant |
|--------------------------------|-----------------|-------|-------------------------|----------------------|---------------|-----------|--------------------------------|---|
| Admin. Services | 2/28/2010 | 850 | Bryant | 90 | 294 | 1.00 | Children's Waiting Room | Northern California Service League |
| Admin. Services | 8/30/9999 | 850 | Bryant | 467 | 192 | 1.00 | Office/Pre-Release Program | Northern California Service League |
| Administrative Services & MCVF | 6/30/2009 | 1 | Dr. Carlton B. Goodlett | 142 | 3500 | 1.00 | Child Care | Marin Day Schools |
| Animal Care & Control | 6/30/9999 | 1200 | 15th | 265 | 109 | | Grooming | Bernie's Grooming - In kind service. |
| Art Com. | | 4701 | 3rd Stret | Not in R.E. lease DB | 13000 | | Community Center | Bayview Opera House Community Center |
| Art Com. | | 934 | Brannan | Not in R.E. Lse DB | 24500 | | Cultural Center | South of Market Cultural Center |
| Art Com. | | 762 | Fulton | Not in R.E. Lse DB | 33000 | | Cultural Center | Center for African & African-American Art and Culture |
| Art Com. | | 2868 | Mission | Not in R.E. Lse DB | 32780 | | Cultural Center | Mission Cultural Center |
| DHS | 8/30/9999 | 1 | Cashmere | 66 | 8662 | 1.00 | Childcare center | Economic Opportunity Council |
| DHS | 8/30/9999 | 200 | Cashmere | 67 | 7804 | 1.00 | Childcare center | Economic Opportunity Council |
| DHS | 8/1/9999 | 100 | Whitney Young | 69 | 625 | 125.00 | Theatre | Bayview Repertory Theatre |
| DHS | 11/1/9999 | 100 | Whitney Young | 70 | 741 | 927.00 | Community Center | Wardell-Hampton (JMCA) |
| DHS | 1/31/9999 | 100 | Whitney Young | 71 | 7806 | 100.00 | Community Center | Whitney Young Child Development |
| DHS | 6/30/9999 | 100 | Whitney Young | 72 | 375 | 375.00 | Childhood services | Whitney Young Child Development |
| DHS | 5/14/9999 | 100 | Whitney Young | 73 | 241 | 241.00 | Child Care | Whitney Young Child Development |
| DHS | 9/1/2009 | 850 | Broderick | 450 | | | Development of Housing Project | Arendt House, L.P. |

CITY AS LANDLORD
LEASED TO NON-PROFITS

| | | | | | | | | | |
|---------------|--|------------|-----------|------------------------|--------------------|-------|--------|--|-----------------------------------|
| DHS | | | 1001 | Polk (aka 1000 Geary) | Not in R.E. Lse DB | 9900 | | Homeless Center | Polk Street Homeless Center |
| DHS | | | 695 | Bryant | Not in R.E. Lse DB | 12800 | | Homeless Center | Fifth Street Homeless Center |
| DPH | | 6/30/2004 | 35 | Onondaga | 28 | 4000 | 1.00 | Health Center | St. Mary's Hospital |
| DPW | | 10/24/9999 | (Vacated) | Ellis near Leavenworth | 154 | 3438 | 1.00 | Neighborhood Common Area | 509 Cultural Center |
| DPW | | 10/31/2012 | | Halidie Plaza | 250 | 4695 | 1.00 | Retail | S.F. Convention & Visitors Bureau |
| Fire | | 12/29/9999 | 1300 | 4th | 88 | 2300 | 1.00 | Kitchen | Missionaries of Charity |
| Fire | | 10/10/9999 | 1000 | Ocean | 100 | | 0.00 | Mural | Andrew Silvestri |
| Library | | 11/30/2012 | 100 | Larkin | 362 | 387 | 774.00 | Nonprofit Bookstore | Friends & Foundation |
| Mayor | | | 1415 | Scott (aka 2121 Geary) | Not in R.E. Lse DB | 99593 | | Affordable Housing - Apartments | Midtown Park Apartments |
| Mental Health | | | 100 | Edmunds Redwood City | Not in R.E. Lse DB | | | Multiple building residential facility; poor condition | Redwood Center, Redwood City |
| MOCD | | 6/18/2011 | 1050 | McAllister | 93 | | 1.00 | Community Facility | Ella Hill Hutch Community Ctr. |
| MOCD | | 7/1/9999 | 1715 | Yosemite | 97 | 3000 | 1.00 | Admin. & training facilities | Young Community Developers |
| Rec-Park | | | 2450 | Harrison | Not in R.E. Lse DB | | | Recreation Center | Mission Recreation Center |
| Rec-Park | | | 526 | Ellis | Not in R.E. Lse DB | 23880 | | Recreation Center | Tenderloin Recreation Center |

Masterlist for Citywide Nonprofit and Fiscal Compliance

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|--|------|-----------|---|-------------------|---------------------|---------------------|--------|
| A HOME AWAY FROM HOMELESSNESS | DCYF | | Beach House | \$51,740 | | Kim Ganade | MOH |
| A HOME AWAY FROM HOMELESSNESS | DCYF | | Partnership | \$56,616 | | Kim Ganade | MOH |
| A HOME AWAY FROM HOMELESSNESS | DCYF | | School House | \$82,849 | | Kim Ganade | MOH |
| A HOME AWAY FROM HOMELESSNESS | MOH | CDD | PS | \$35,000 | | Bruce Ito | MOH |
| AIDS LEGAL REFERRAL PANEL OF THE S F BAY | DPH | HHS | Legal Services | \$142,323 | 6/30/2010 | Francine Austin | MOH |
| AIDS LEGAL REFERRAL PANEL OF THE S F BAY | MOH | CDD | PS | \$17,323 | | Pierre Stroud | MOH |
| AIDS LEGAL REFERRAL PANEL OF THE S F BAY | MOH | CDD | PS | \$37,000 | | Pierre Stroud | MOH |
| AIDS LEGAL REFERRAL PANEL OF THE S F BAY | MOH | CDD | HFG | \$45,000 | | Ruby Harris | MOH |
| APA FAMILY SUPPORT SERVICES | CFC | | API Immigrant Families | \$102,500 | 6/30/2010 | Tamara Foster | CFC |
| APA FAMILY SUPPORT SERVICES | CFC | | FRC Population | \$300,000 | 6/30/2013 | Tamara Foster | CFC |
| APA FAMILY SUPPORT SERVICES | CFC | | FRC Neighborhood | \$500,000 | 6/30/2013 | Tamara Foster | CFC |
| APA FAMILY SUPPORT SERVICES | DOSW | | Violence Against Women Prevention and Int | \$71,363 | 6/30/2010 | Carol Sacco | CFC |
| APA FAMILY SUPPORT SERVICES | OEWD | Workforce | CDBG | \$50,000 | 6/30/2010 | Hazel Jones | CFC |
| ARAB CULTURAL & COMMUNITY CENTER | DCYF | | | \$11,160 | | Lina Morales | DOSW |
| ARAB CULTURAL & COMMUNITY CENTER | DOSW | | Sexual Assault Prevention and Education | \$29,625 | 6/30/2010 | Carol Sacco | DOSW |
| ARAB CULTURAL & COMMUNITY CENTER | DOSW | | The Women's Program - Domestic Violence | \$36,254 | 6/30/2010 | Carol Sacco | DOSW |
| ARAB CULTURAL & COMMUNITY CENTER | MOH | CDD | PS | \$38,000 | | Doris Lee | DOSW |
| ARK OF REFUGEE INC | DCYF | | Victims Offenders | \$15,000 | | Jessica Hazard | DPH |
| ARK OF REFUGEE INC | DCYF | | Evening Reporting | \$150,000 | | Jessica Hazard | DPH |
| ARK OF REFUGEE INC | DPH | HHS | Transitional Housing | \$434,738 | 6/30/2010 | John Pabustan | DPH |
| ARK OF REFUGEE INC | DPH | HPS | PwP | \$142,684 | 6/30/2010 | John Pabustan | DPH |
| ARRIBA JUNTOS - IAL | DCYF | | CRN | \$1,000,000 | | Alejandro Villastor | OEWD |
| ARRIBA JUNTOS - IAL | DCYF | | YWD | \$75,000 | | Sherrice Dorsey | OEWD |
| ARRIBA JUNTOS - IAL | DCYF | | Conventer | \$60,000 | | Tracy Brown | OEWD |
| ARRIBA JUNTOS - IAL | HSA | H | HUD HEC | \$189,270 | 9/30/2008 | Larry Chatmon | OEWD |
| ARRIBA JUNTOS - IAL | HSA | WTW | Muni | \$86,486 | 6/30/2009 | Larry Chatmon | OEWD |
| ARRIBA JUNTOS - IAL | HSA | WTW | Homeworc | \$100,863 | 6/30/2009 | Larry Chatmon | OEWD |
| ARRIBA JUNTOS - IAL | HSA | WTW | Homeless Youth | \$210,000 | 6/30/2010 | Larry Chatmon | OEWD |
| ARRIBA JUNTOS - IAL | HSA | WTW | VESL - VIP | \$272,812 | 6/30/2011 | Larry Chatmon | OEWD |
| ARRIBA JUNTOS - IAL | HSA | WTW | IR | \$403,325 | 6/30/2009 | Larry Chatmon | OEWD |
| ARRIBA JUNTOS - IAL | OEWD | Workforce | CDBG | \$57,000 | 6/30/2010 | Hazel Jones | OEWD |
| ARRIBA JUNTOS - IAL | OEWD | Workforce | Workforce Investment Act (WIA) | \$497,000 | 6/30/2010 | Marc Mejors | OEWD |
| ASIAN & PACIFIC ISLANDER LEGAL OUTREACH (Nionna) | DOSW | | Asian Anti-Trafficking Collaborative | \$25,000 | | Carol Sacco | H.S.A. |
| ASIAN & PACIFIC ISLANDER LEGAL OUTREACH (Nionna) | DOSW | | API Violence Against Women Legal Services | \$130,229 | | Carol Sacco | H.S.A. |
| ASIAN & PACIFIC ISLANDER LEGAL OUTREACH (Nionna) | HSA | DAAS | Elder Abuse Services | \$15,240 | 6/30/2010 | Sin Yee Poon | H.S.A. |
| ASIAN & PACIFIC ISLANDER LEGAL OUTREACH (Nionna) | HSA | DAAS | Legal Services | \$108,429 | 6/30/2010 | Sin Yee Poon | H.S.A. |
| ASIAN & PACIFIC ISLANDER LEGAL OUTREACH (Nionna) | HSA | DAAS | Naturalization | \$110,713 | 6/30/2010 | Sin Yee Poon | H.S.A. |
| ASIAN & PACIFIC ISLANDER LEGAL OUTREACH (Nionna) | MOH | CDD | PS | \$90,000 | | Pierre Stroud | H.S.A. |
| ASIAN & PACIFIC ISLANDER WELLNESS CENTER | DPH | HHS | Case Management | \$145,657 | 6/30/2010 | Hilda Jones | MOH |
| ASIAN & PACIFIC ISLANDER WELLNESS CENTER | DPH | HPS | HERR | \$578,029 | 6/30/2010 | John Pabustan | MOH |
| ASIAN & PACIFIC ISLANDER WELLNESS CENTER | MOH | CDD | PS | \$27,240 | | Bruce Ito | MOH |
| ASIAN LAW CAUCUS INC | HSA | DAAS | Naturalization | \$32,388 | 6/30/2010 | Sin Yee Poon | H.S.A. |
| ASIAN LAW CAUCUS INC | HSA | DAAS | Legal Services | \$141,220 | 6/30/2010 | Sin Yee Poon | H.S.A. |
| ASIAN LAW CAUCUS INC | MOH | CDD | PS | \$52,000 | | Pierre Stroud | H.S.A. |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|--|------|-----------|---|-------------------|---------------------|----------------------|-------|
| ASIAN NEIGHBORHOOD DESIGN | HSA | WTW | IR | \$61,760 | 6/30/2010 | Larry Chatmon | MOH |
| ASIAN NEIGHBORHOOD DESIGN | MOH | CDD | HPG | \$111,000 | | Ruby Harris | MOH |
| ASIAN NEIGHBORHOOD DESIGN | OEWD | Workforce | CDBG | \$30,000 | 6/30/2010 | Hazel Jones | MOH |
| ASIAN WOMEN'S SHELTER | DCYF | | Direct Child Care Service | \$60,000 | | Kim Ganade | DOSW |
| ASIAN WOMEN'S SHELTER | DOSW | | Domestic Violence Shelter Program | \$159,048 | | Carol Sacco | DOSW |
| ASIAN WOMEN'S SHELTER | DPH | CBHS | MH Services | \$39,553 | 6/30/2010 | Albert Eng | DOSW |
| ASIAN WOMEN'S SHELTER | MOH | CDD | PS | \$35,500 | | Doris Lee | DOSW |
| ASIAN WOMEN'S SHELTER | MOH | CDD | ESG | \$52,000 | | Doris Lee | DOSW |
| ASPIRANET | DCYF | | SF TEAM | \$101,235 | | Artina Lim | DCYF |
| ASPIRANET | DCYF | | Experience Corps | \$187,200 | | Artina Lim | DCYF |
| ASPIRANET | DCYF | | Rec Connect | \$197,750 | | Shamann Walton | DCYF |
| ASPIRANET | DCYF | | Community Convener | \$60,000 | | Tracy Brown | DCYF |
| ASPIRANET | CFC | | Sunset Neighborhood Beacon Cr | \$300,000 | 6/30/2013 | Tamara Foster | DCYF |
| ASPIRANET | DCYF | | Sunset Beacon | \$424,602 | | Artina Lim | DCYF |
| ASPIRANET | OEWD | Economic | | \$25,000 | | Crezza Tano | DCYF |
| BAR ASSOCIATION OF SAN FRANCISCO / S F BAR ASSOC | DOSW | | Cooperative Restraining Order Clinic (CROC) | \$74,837 | | Carol Sacco | MOH |
| BAR ASSOCIATION OF SAN FRANCISCO / S F BAR ASSOC | DOSW | | Domestic Violence Legal Services Project | \$77,358 | | Carol Sacco | MOH |
| BAR ASSOCIATION OF SAN FRANCISCO / S F BAR ASSOC | DPH | CBHS | Legal Services | \$485,291 | 6/30/2010 | Luciana Garcia | MOH |
| BAR ASSOCIATION OF SAN FRANCISCO / S F BAR ASSOC | HSA | HOMELESS | HUD HAP | \$1,049,610 | 2/28/2012 | Johanna Gendelman | MOH |
| BAR ASSOCIATION OF SAN FRANCISCO / S F BAR ASSOC | MOH | CDD | PL/VLSP | \$20,000 | | Pierre Stroud | MOH |
| BAR ASSOCIATION OF SAN FRANCISCO / S F BAR ASSOC | MOH | CDD | ESG/VLSP | \$90,000 | | Pierre Stroud | MOH |
| BAY AREA COMMUNITY RESOURCES | DCYF | | Straight Forward Club | \$76,366 | | Kim Ganade | DCYF |
| BAY AREA COMMUNITY RESOURCES | DCYF | | YouthLine | \$310,000 | | Kim Ganade | DCYF |
| BAY AREA COMMUNITY RESOURCES | DCYF | | Youth Funding Youth Ideas | \$539,000 | | Kim Ganade | DCYF |
| BAY AREA COMMUNITY RESOURCES | DCYF | | Youth Worker Collective | \$52,250 | | Lina Morales | DCYF |
| BAY AREA COMMUNITY RESOURCES | DCYF | | Community Liaisons | \$60,000 | | Shamann Walton | DCYF |
| BAY AREA COMMUNITY RESOURCES | DCYF | | BAYAC | \$86,267 | | Sherrice Dorsey | DCYF |
| BAY AREA COMMUNITY RESOURCES | OEWD | Workforce | Workforce Investment Act (WIA) | \$25,000 | 9/30/2009 | Marc Majors | DCYF |
| BAY AREA LEGAL AID | HSA | WTW | Client Advocacy, Legal Barriers to Employm | \$381,970 | 6/30/2011 | Tahir Shaikh | MOH |
| BAY AREA LEGAL AID | DOSW | | Domestic Violence Legal Services | \$71,791 | | Carol Sacco | MOH |
| BAY AREA LEGAL AID | MOH | CDD | PS | \$40,000 | | Pierre Stroud | MOH |
| BAY AREA LEGAL AID | MOH | CDD | HPG | \$55,000 | | Ruby Harris | MOH |
| BAYVIEW HUNTERS PT FNDTN FOR COMM IMPROV | DCYF | | Evening Reporting | \$150,000 | | Alejandro Villasenor | DPH |
| BAYVIEW HUNTERS PT FNDTN FOR COMM IMPROV | DCYF | | CRN | \$1,000,000 | | Alejandro Villasenor | DPH |
| BAYVIEW HUNTERS PT FNDTN FOR COMM IMPROV | DCYF | | 3RD Street Clinic | \$60,000 | | Kim Ganade | DPH |
| BAYVIEW HUNTERS PT FNDTN FOR COMM IMPROV | DPH | CBHS | SA and MH Services | \$4,888,381 | 6/30/2010 | Tom Mesa | DPH |
| BERNAL HEIGHTS NEIGHBORHOOD CENTER | HSA | DAAS | COMMUNITY SERVICES | \$90,038 | 6/30/2013 | Tahir Shaikh | H.S.A |
| BERNAL HEIGHTS NEIGHBORHOOD CENTER | HSA | DAAS | CASE MANAGEMENT | \$246,289 | 6/30/2010 | Tahir Shaikh | H.S.A |
| BERNAL HEIGHTS NEIGHBORHOOD CENTER | DCYF | | Teen Program | \$160,000 | | Shamann Walton | H.S.A |
| BERNAL HEIGHTS NEIGHBORHOOD CENTER | DCYF | | Case Management | \$100,000 | | Alejandro Villasenor | H.S.A |
| BERNAL HEIGHTS NEIGHBORHOOD CENTER | DCYF | | Community Convener | \$50,000 | | Tracy Brown | H.S.A |
| BERNAL HEIGHTS NEIGHBORHOOD CENTER | MOH | CDD | PL | \$20,000 | | Pierre Stroud | H.S.A |
| BERNAL HEIGHTS NEIGHBORHOOD CENTER | MOH | CDD | HPG | \$43,713 | | Ruby Harris | H.S.A |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|--|--------------|----------------|---|-------------------|---------------------|----------------------|--------|
| BOOKER T WASHINGTON COMMUNITY SVCS CTR | DCYF | | Teen Program | \$100,000 | | Deedra Jackson | OEWD |
| BOOKER T WASHINGTON COMMUNITY SVCS CTR | DCYF | | After School Program | \$160,380 | | Deedra Jackson | OEWD |
| BOOKER T WASHINGTON COMMUNITY SVCS CTR | OEWD | Workforce | CDBG | \$40,000 | 6/30/2010 | Hazel Jones | OEWD |
| BOYS & GIRLS CLUBS OF SAN FRANCISCO | DCYF | | Teen Program | \$178,200 | | Deedra Jackson | DCYF |
| BOYS & GIRLS CLUBS OF SAN FRANCISCO | DCYF | | After School Program | \$220,213 | | Deedra Jackson | DCYF |
| BOYS & GIRLS CLUBS OF SAN FRANCISCO | DCYF | | Excelsior Youth Center | \$328,155 | | Deedra Jackson | DCYF |
| BOYS & GIRLS CLUBS OF SAN FRANCISCO | DCYF | | YWD | \$30,000 | | Sherrice Dorsey | DCYF |
| BOYS & GIRLS CLUBS OF SAN FRANCISCO | DPH | CBHS | MH Services | \$42,270 | 6/30/2010 | Miriam Damon | DCYF |
| BROTHERS AGAINST GUNS INC | DCYF | | Teen Program | \$49,750 | | Jessica Hazard | OEWD |
| BROTHERS AGAINST GUNS INC | DCYF | | Life Skills Group | \$75,000 | | Jessica Hazard | OEWD |
| BROTHERS AGAINST GUNS INC | DCYF | | School Site Mentoring | \$150,000 | | Jessica Hazard | OEWD |
| BROTHERS AGAINST GUNS INC | DCYF | | Evening Reporting | \$150,000 | | Jessica Hazard | OEWD |
| BROTHERS AGAINST GUNS INC | MOH | | leadership development, mentorship and case | \$35,000 | 6/30/2010 | Pierre Stroud | OEWD |
| BROTHERS AGAINST GUNS INC | OEWD | Workforce | Workforce Investment Act (WIA) | \$25,000 | 9/30/2009 | Marc Majors | OEWD |
| CATHOLIC CHARITIES CYO | HSA | DAAS | ADCRC | \$81,251 | 6/30/2010 | Esperanza Zapien | H.S.A. |
| CATHOLIC CHARITIES CYO | HSA | DAAS | Community Services | \$90,038 | 6/30/2013 | Esperanza Zapien | H.S.A. |
| CATHOLIC CHARITIES CYO | HSA | DAAS | Adult Day Care/Health | \$126,918 | 6/30/2010 | Esperanza Zapien | H.S.A. |
| CATHOLIC CHARITIES CYO | HSA | DAAS | Case Management | \$129,904 | 6/30/2010 | Esperanza Zapien | H.S.A. |
| CATHOLIC CHARITIES CYO | HSA | HOMELESS | HUD-TI Phase I | \$110,765 | 5/31/2010 | Esperanza Zapien | H.S.A. |
| CATHOLIC CHARITIES CYO | HSA | HOMELESS | Scattered Sites - Housing Services for Family | \$160,926 | 6/30/2013 | Esperanza Zapien | H.S.A. |
| CATHOLIC CHARITIES CYO | HSA | HOMELESS | Treasure Island-GF-Phase II | \$216,602 | 6/30/2010 | Esperanza Zapien | H.S.A. |
| CATHOLIC CHARITIES CYO | HSA | HOMELESS | Eviction prevention | \$700,408 | 6/30/2010 | Esperanza Zapien | H.S.A. |
| CATHOLIC CHARITIES CYO | HSA | HOMELESS | St. Joseph's Village | \$723,998 | 6/30/2009 | Esperanza Zapien | H.S.A. |
| CATHOLIC CHARITIES CYO | HSA | HOMELESS | Rita da Cascia - Positive Match-GF | \$148,586 | 6/30/2012 | Johanna Gendelman | H.S.A. |
| CATHOLIC CHARITIES CYO | HSA | HOMELESS | HUD Rita da Cascia | \$382,557 | 10/31/2011 | Johanna Gendelman | H.S.A. |
| CATHOLIC CHARITIES CYO | HSA | WTW | HUD HEC | \$29,392 | 9/30/2011 | Esperanza Zapien | H.S.A. |
| CATHOLIC CHARITIES CYO | MOH | CDD | PS/Mission Day Care | \$40,000 | | Lariza Dugan-Cuadra | H.S.A. |
| CATHOLIC CHARITIES CYO | DCYF | | Pre-Placement Shelter | \$250,000 | | Alejandro Villasenor | H.S.A. |
| CATHOLIC CHARITIES CYO | DCYF | | Children's Village | \$80,000 | | Greg Rojas | H.S.A. |
| CATHOLIC CHARITIES CYO | DPH | CBHS | MH Services | \$199,566 | 6/30/2010 | Albert Eng | H.S.A. |
| CATHOLIC CHARITIES CYO | DPH | HHS | Facility-based Health Care | \$57,434 | 6/30/2010 | Francine Austin | H.S.A. |
| CATHOLIC CHARITIES CYO | DPH | HUH | Subsidies/Outreach/Residential Care | \$1,761,411 | 6/30/2010 | Albert Eng | H.S.A. |
| CATHOLIC CHARITIES CYO | HSA | Homeless | 10th & Mission | \$270,075 | 6/30/2013 | Chris Chiong | H.S.A. |
| CENTER ON JUVENILE & CRIMINAL JUSTICE | DCYF | | Detention Diversion | \$250,000 | | Alejandro Villasenor | DPH |
| CENTER ON JUVENILE & CRIMINAL JUSTICE | DPH | CBHS | SA and MH Services | \$310,400 | 6/30/2010 | Jim Gilday | DPH |
| CENTER ON JUVENILE & CRIMINAL JUSTICE | JUV/DCYF/HSA | | | \$4,635 | | | DPH |
| CENTER ON JUVENILE & CRIMINAL JUSTICE | SHF | Financial Serv | NoVA I | \$414,208 | | Maureen Gannon | DPH |
| CENTRAL AMERICAN RESOURCE CENTER | DCYF | | OST 1-2 Program | \$49,750 | | Jessica Hazard | MOH |
| CENTRAL AMERICAN RESOURCE CENTER | DCYF | | Tattoo Removal | \$230,000 | | Jessica Hazard | MOH |
| CENTRAL AMERICAN RESOURCE CENTER | MOH | CDD | PS | \$30,000 | | Lariza Dugan-Cuadra | MOH |
| CENTRAL CITY HOSPITALITY HOUSE | HSA | HOMELESS | Shelter/Case Mgmt for Adults | \$314,749 | 6/30/2012 | Esperanza Zapien | DPH |
| CENTRAL CITY HOSPITALITY HOUSE | HSA | WTW | HUD HEC | \$70,108 | 9/30/2011 | Esperanza Zapien | DPH |
| CENTRAL CITY HOSPITALITY HOUSE | DPH | CBHS | MH Services | \$1,747,126 | 6/30/2010 | Marsha Herring | DPH |
| CENTRAL CITY HOSPITALITY HOUSE | MOH | CDD | ESG | \$32,500 | | Bruce Ito | DPH |
| CENTRAL CITY HOSPITALITY HOUSE | OEWD | Workforce | CDBG | \$32,000 | 6/30/2010 | Hazel Jones | DPH |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|--|------|-----------|--|-------------------|---------------------|------------------|--------|
| CHARITY CULTURAL SERVICES CENTER | DCYF | | Families in Transition | \$101,235 | | Kim Ganade | OEWD |
| CHARITY CULTURAL SERVICES CENTER | OEWD | Workforce | CDBG | \$75,000 | 6/30/2010 | Hazel Jones | OEWD |
| CHARITY CULTURAL SERVICES CENTER | OEWD | Workforce | CityBuild | \$235,082 | 12/31/2009 | Kris Damalas | OEWD |
| CHILDREN'S COUNCIL OF SAN FRANCISCO | HSA | WTW | ACCESS | \$160,000 | 6/30/2010 | Esperanza Zapien | H.S.A. |
| CHILDREN'S COUNCIL OF SAN FRANCISCO | HSA | WTW | Wages + | \$4,866,813 | 6/30/2012 | Esperanza Zapien | H.S.A. |
| CHILDREN'S COUNCIL OF SAN FRANCISCO | HSA | WTW | Subsidies | \$33,984,337 | 6/30/2012 | Esperanza Zapien | H.S.A. |
| CHILDREN'S COUNCIL OF SAN FRANCISCO | CFC | | CTAS | \$389,505 | 6/30/2010 | Tamara Foster | H.S.A. |
| CHILDREN'S COUNCIL OF SAN FRANCISCO | CFC | | PFA, Fiscal & Outreach | \$6,000,000 | | Tamara Foster | H.S.A. |
| CHILDREN'S COUNCIL OF SAN FRANCISCO | DCYF | | Week of Young Child | \$10,000 | | Greg Rojas | H.S.A. |
| CHILDREN'S COUNCIL OF SAN FRANCISCO | DCYF | | Children's Food | \$45,000 | | Greg Rojas | H.S.A. |
| CHILDREN'S COUNCIL OF SAN FRANCISCO | DCYF | | Eligibility List | \$217,342 | | Greg Rojas | H.S.A. |
| CHILDREN'S COUNCIL OF SAN FRANCISCO | DCYF | | CCICP | \$450,000 | | Greg Rojas | H.S.A. |
| CHILDREN'S COUNCIL OF SAN FRANCISCO | DCYF | | Infant/Toddler | \$2,235,313 | | Greg Rojas | H.S.A. |
| CHILDREN'S COUNCIL OF SAN FRANCISCO | DPH | CBHS | MH Services | \$363,350 | 6/30/2010 | Rhea Bailey | H.S.A. |
| CHINATOWN COMMUNITY DEVELOPMENT CENTER | HSA | DAAS | SRO-Food Pilot | \$21,773 | 6/30/2010 | Tahir Shaikh | DCYF |
| CHINATOWN COMMUNITY DEVELOPMENT CENTER | DCYF | | Alleyway Project | \$50,000 | | Kim Ganade | DCYF |
| CHINATOWN COMMUNITY DEVELOPMENT CENTER | DCYF | | Youth Leadership | \$139,500 | | Sherrice Dorsey | DCYF |
| CHINATOWN COMMUNITY DEVELOPMENT CENTER | DPH | HUH | Outreach/Subsidies | \$604,662 | 6/30/2010 | Wolfgang Stuwe | DCYF |
| CHINATOWN COMMUNITY DEVELOPMENT CENTER | HSA | DAAS | Housing Advocacy | \$23,920 | 6/30/2010 | Tahir Shaikh | DCYF |
| CHINATOWN COMMUNITY DEVELOPMENT CENTER | MOH | CDD | PS | \$40,000 | | Doris Lee | DCYF |
| CHINATOWN COMMUNITY DEVELOPMENT CENTER | MOH | CDD | HPG | \$34,000 | | Ruby Harris | DCYF |
| CHINATOWN COMMUNITY DEVELOPMENT CENTER | MOH | CDD | HPG | \$50,000 | | Ruby Harris | DCYF |
| COMMUNITY AWARENESS & TREATMENT SVCS INC | DPH | CBHS | SA and MH Services | \$5,762,630 | 6/30/2010 | David Macias | DPH |
| COMMUNITY AWARENESS & TREATMENT SVCS INC | DPH | HHS | Res. Mental Health | \$306,518 | 6/30/2010 | Francine Austin | DPH |
| COMMUNITY AWARENESS & TREATMENT SVCS INC | DPH | HUH | Res. Subsidies | \$62,510 | 6/30/2010 | Duane Einhorn | DPH |
| COMMUNITY AWARENESS & TREATMENT SVCS INC | HSA | HOMELESS | CNC-Coronado Hotel | \$1,552,674 | 6/30/2011 | Chris Chiong | DPH |
| COMMUNITY AWARENESS & TREATMENT SVCS INC | MOH | CDD | ESG | \$40,000 | | Bruce Ito | DPH |
| COMMUNITY HOUSING PARTNERSHIP | HSA | HOMELESS | Permanent Supportive Housing | \$111,585 | 1/1/2009 | Larry Chatmon | H.S.A. |
| COMMUNITY HOUSING PARTNERSHIP | HSA | HOMELESS | HUD ISN Work Crew | \$229,580 | 1/1/2009 | Larry Chatmon | H.S.A. |
| COMMUNITY HOUSING PARTNERSHIP | HSA | HOMELESS | Client Advocates - Supportive Services | \$308,997 | 6/30/2011 | Larry Chatmon | H.S.A. |
| COMMUNITY HOUSING PARTNERSHIP | HSA | HOMELESS | Tenant Services Single Housing GF | \$440,889 | 6/30/2009 | Larry Chatmon | H.S.A. |
| COMMUNITY HOUSING PARTNERSHIP | HSA | HOMELESS | SHEC - GF | \$442,728 | 6/30/2010 | Larry Chatmon | H.S.A. |
| COMMUNITY HOUSING PARTNERSHIP | HSA | HOMELESS | Permanent Supportive Housing | \$1,029,616 | 6/30/2009 | Larry Chatmon | H.S.A. |
| COMMUNITY HOUSING PARTNERSHIP | HSA | HOMELESS | Essex Hotel | \$1,636,681 | 6/30/2012 | Larry Chatmon | H.S.A. |
| COMMUNITY HOUSING PARTNERSHIP | HSA | WTW | HUD SHEC | \$36,855 | 6/30/2010 | Larry Chatmon | H.S.A. |
| COMMUNITY HOUSING PARTNERSHIP | HSA | WTW | HUD HEC | \$115,164 | 9/30/2008 | Larry Chatmon | H.S.A. |
| COMMUNITY HOUSING PARTNERSHIP | MOH | CDD | HPG | \$145,000 | | Ruby Harris | H.S.A. |
| COMMUNITY INITIATIVES | OEWD | Economic | Vis Valley | \$5,000 | | Crezia Tano | DCYF |
| COMMUNITY INITIATIVES | OEWD | Economic | Excelstor, OMI, Portola | \$34,000 | | Crezia Tano | DCYF |
| COMMUNITY INITIATIVES | CFC | | Parent ACTION | \$195,000 | | Tamara Foster | DCYF |
| COMMUNITY INITIATIVES | DCYF | | Mission Science | \$120,092 | | Lina Morales | DCYF |
| COMMUNITY YOUTH CENTER SAN FRANCISCO | DCYF | | Clubhouse to College | \$168,300 | | Jessica Hazard | DCYF |
| COMMUNITY YOUTH CENTER SAN FRANCISCO | DCYF | | Clubhouse to College | \$168,300 | | Jessica Hazard | DCYF |
| COMMUNITY YOUTH CENTER SAN FRANCISCO | DCYF | | Case Management | \$200,000 | | Jessica Hazard | DCYF |
| COMMUNITY YOUTH CENTER SAN FRANCISCO | DCYF | | Youth Commission | \$100,000 | | Kim Ganade | DCYF |
| COMMUNITY YOUTH CENTER SAN FRANCISCO | DCYF | | Community Convener | \$45,000 | | Tracy Brown | DCYF |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|---|------|-----------|---|-------------------|---------------------|----------------------|--------|
| COMMUNITY YOUTH CENTER SAN FRANCISCO | DOSW | | Sexual Assault Prevention and Education | \$29,625 | | Carol Sacco | DCYF |
| COMMUNITY YOUTH CENTER SAN FRANCISCO | DOSW | | Young Asian Women Against Violence | \$80,406 | | Carol Sacco | DCYF |
| COMMUNITY YOUTH CENTER SAN FRANCISCO | DPH | CBHS | MH Services | \$223,600 | 6/30/2010 | Jim Gilday | DCYF |
| COMMUNITY YOUTH CENTER SAN FRANCISCO | OEW | Workforce | CDBG | \$67,000 | 6/30/2010 | Hazel Jones | DCYF |
| COMMUNITY YOUTH CENTER SAN FRANCISCO | OEW | Workforce | Workforce Investment Act (WIA) | \$50,000 | 9/30/2009 | Marc Majors | DCYF |
| COMMUNITY YOUTH CENTER SAN FRANCISCO | OEW | Workforce | Workforce Investment Act (WIA) | \$184,250 | 6/30/2010 | Marc Majors | DCYF |
| COMPASS COMMUNITY SERVICE | HSA | HOMELESS | Childcare Center | \$94,521 | 6/30/2010 | Esperanza Zapien | MOH |
| COMPASS COMMUNITY SERVICE | HSA | HOMELESS | Clara House | \$247,933 | 6/30/2010 | Esperanza Zapien | MOH |
| COMPASS COMMUNITY SERVICE | HSA | HOMELESS | Rental Assistance | \$299,320 | 6/30/2010 | Esperanza Zapien | MOH |
| COMPASS COMMUNITY SERVICE | HSA | HOMELESS | Family Center | \$973,074 | 12/31/2009 | Esperanza Zapien | MOH |
| COMPASS COMMUNITY SERVICE | HSA | HOMELESS | Housing Subsidies | \$1,692,699 | 6/30/2010 | Esperanza Zapien | MOH |
| COMPASS COMMUNITY SERVICE | HSA | HOMELESS | HUD Connecting Point | \$647,883 | 6/30/2009 | Johanna Gendelman | MOH |
| COMPASS COMMUNITY SERVICE | HSA | HOMELESS | Connecting Point - GF | \$648,759 | 6/30/2009 | Johanna Gendelman | MOH |
| COMPASS COMMUNITY SERVICE | CFC | | FRC Population | \$300,000 | 6/30/2013 | Tamara Foster | MOH |
| COMPASS COMMUNITY SERVICE | DCYF | | Tenderloin Child care | \$110,000 | | Greg Rojas | MOH |
| COMPASS COMMUNITY SERVICE | MOH | CDD | ESG | \$50,000 | | Bruce Ito | MOH |
| COMPASS COMMUNITY SERVICE | MOH | CDD | PS | \$37,000 | | Doris Lee | MOH |
| COMPASS COMMUNITY SERVICE | MOH | CDD | HPG | \$20,000 | | Ruby Harris | MOH |
| CONARD HOUSE INC | HSA | DAAS | YAD | \$200,762 | 6/30/2009 | Larry Chatmon | DPH |
| CONARD HOUSE INC | HSA | HOMELESS | CNC - McAllister Hotel | \$1,168,087 | 6/30/2009 | Larry Chatmon | DPH |
| CONARD HOUSE INC | HSA | HOMELESS | Rep Payee & Supportive Case Management | \$3,339,188 | 6/30/2009 | Larry Chatmon | DPH |
| CONARD HOUSE INC | DPH | CBHS | MH Services | \$5,731,114 | 6/30/2010 | David Macias | DPH |
| CONARD HOUSE INC | DPH | HUH | Supportive Services | \$156,000 | 6/30/2010 | Jim Gilday | DPH |
| DELANCEY STREET FOUNDATION | DCYF | | Life Learning Acad-Violence Prevention | \$434,000 | | Alejandro Villasenor | SHF |
| DELANCEY STREET FOUNDATION | DCYF | | Life Learning Acad-Youth Employment | \$110,000 | | Sherrice Dorsey | SHF |
| DELANCEY STREET FOUNDATION | SHF | | Financial Services | | | Maureen Gannon | SHF |
| DOLORES STREET COMMUNITY CENTER | HSA | HOMELESS | Emergency Shelter Services | \$782,504 | 6/30/2012 | Chris Chiong | H.S.A. |
| DOLORES STREET COMMUNITY CENTER | MOH | CDD | PS - IMMIGRANT NETWORK SERVS | \$169,426 | | Lariza Dugan-Cuadra | H.S.A. |
| DOLORES STREET COMMUNITY CENTER | MOH | CDD | PS - IMMIGRANT SERVICES FOR DEPOP | \$698,841 | | Lariza Dugan-Cuadra | H.S.A. |
| DOLORES STREET COMMUNITY CENTER | DPH | HHS | Facility-based Health Care | \$146,238 | 6/30/2010 | Marshia Herring | H.S.A. |
| DOLORES STREET COMMUNITY CENTER | DPH | HUH | Outreach/Case Management | \$253,345 | 6/30/2010 | Jim Gilday | H.S.A. |
| DOLORES STREET COMMUNITY CENTER | MOH | CDD | ESG | \$33,000 | | Bruce Ito | H.S.A. |
| DONALDINA CAMERON HOUSE | DCYF | | Bilingual After School | \$122,078 | | Kim Ganade | MOH |
| DONALDINA CAMERON HOUSE | DOSW | | Asian Domestic Violence Advocacy | \$121,907 | | Carol Sacco | MOH |
| DONALDINA CAMERON HOUSE | MOH | CDD | PS | \$35,000 | | Doris Lee | MOH |
| ECONOMIC OPPORTUNITY COUNCIL OF S F INC | CFC | | FRC Neighborhood | \$500,000 | 6/30/2013 | Tamara Foster | CFC |
| ECONOMIC OPPORTUNITY COUNCIL OF S F INC | DCYF | | Community Convener | \$40,000 | | Tracy Brown | CFC |
| EDGEWOOD CENTER FOR CHILDREN AND FAMILIES | CFC | | Kinstart | \$175,000 | | Tamara Foster | MOH |
| EDGEWOOD CENTER FOR CHILDREN AND FAMILIES | DCYF | | Inclusion | \$95,000 | | Artina Lim | MOH |
| EDGEWOOD CENTER FOR CHILDREN AND FAMILIES | DCYF | | Youth Power Club | \$25,000 | | Kim Ganade | MOH |
| EDGEWOOD CENTER FOR CHILDREN AND FAMILIES | DCYF | | Kinship Support | \$74,625 | | Kim Ganade | MOH |
| EDGEWOOD CENTER FOR CHILDREN AND FAMILIES | DPH | CBHS | MH Services | \$3,662,976 | 6/30/2010 | Albert Eng | MOH |
| EDGEWOOD CENTER FOR CHILDREN AND FAMILIES | HSA | DAAS | Family Caregiver | \$67,100 | 6/30/2010 | Christina Iwasaki | MOH |
| EDGEWOOD CENTER FOR CHILDREN AND FAMILIES | HSA | FCS | THP+ | \$244,800 | 6/30/2011 | Christina Iwasaki | MOH |
| EDGEWOOD CENTER FOR CHILDREN AND FAMILIES | HSA | FCS | Kinship | \$743,701 | 6/30/2011 | Christina Iwasaki | MOH |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|---|------|----------|--|-------------------|---------------------|----------------------|-------|
| EDGEWOOD CENTER FOR CHILDREN AND FAMILIES | HSA | | | \$7,708 | | | MOH |
| EDGEWOOD CENTER FOR CHILDREN AND FAMILIES | MOH | CDD | PS - PARENT UNIVERSITY INITIATIVE/ Capacity Building | \$450,000 | | Lariza Dugan-Cuadra | MOH |
| ELLA HILL HUTCH COMMUNITY CENTER | DCYF | | YAAP | \$100,000 | | Deedra Jackson | DCYF |
| ELLA HILL HUTCH COMMUNITY CENTER | DCYF | | Comprehensive | \$240,986 | | Deedra Jackson | DCYF |
| ELLA HILL HUTCH COMMUNITY CENTER | DCYF | | Case Management | \$356,930 | | Deedra Jackson | DCYF |
| ELLA HILL HUTCH COMMUNITY CENTER | MOH | CDD | PS | \$100,000 | | Jessica Hazard | DCYF |
| ELLA HILL HUTCH COMMUNITY CENTER | MOH | CDD | PS | \$50,000 | | Bruce Ito | DCYF |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | DAAS | Campos Estate -ER Housing | \$109,750 | 6/30/2010 | Johanna Gendelman | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | DAAS | Community Services | \$153,675 | 6/30/2011 | Johanna Gendelman | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | DAAS | Care Management | \$199,994 | 6/30/2010 | Johanna Gendelman | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | DAAS | Adult/Disabled resources center | \$494,175 | 6/30/2013 | Johanna Gendelman | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | DAAS | Congregate Meals YAD | \$20,000 | 6/30/2010 | Stella Chu | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | DAAS | Congregate Meals | \$113,590 | 6/30/2010 | Stella Chu | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | Interfaith Winter Shelter | \$114,475 | 3/31/2010 | Dave Curto | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | Emergency Shelter - MSC North | \$1,844,430 | 6/30/2012 | Dave Curto | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | Emergency Shelter - Next Door | \$2,262,555 | 6/30/2012 | Dave Curto | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | Bishop Swing | \$597,415 | 6/30/2014 | Esperanza Zapien | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | CNC - Mentone Hotel | \$1,041,045 | 6/30/2010 | Esperanza Zapien | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | CNC - Eln Hotel | \$1,064,356 | 6/30/2010 | Esperanza Zapien | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | CNC - Hillside Hotel | \$1,088,081 | 6/30/2010 | Esperanza Zapien | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | CNC - Alder Hotel | \$1,268,107 | 6/30/2010 | Esperanza Zapien | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | CNC - Coast Hotel | \$1,543,767 | 6/30/2010 | Esperanza Zapien | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | HUD CHEFS Grant | \$63,825 | 12/31/2011 | Larry Chatmon | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | Supportive Services - Rose Hotel/Canon Kip | \$74,612 | 6/30/2010 | Larry Chatmon | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | Rose Hotel/Canon Kip-Skills Center | \$74,612 | 6/30/2011 | Larry Chatmon | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | Rose Hotel/Canon Kip-Housing | \$231,024 | 12/31/2012 | Larry Chatmon | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | Rose Hotel/Canon Kip-Housing-1SN | \$790,991 | 1/1/2012 | Larry Chatmon | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | Supportive Housing - Canon Barcus | \$1,329,585 | 6/30/2012 | Larry Chatmon | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | HOMELESS | Food Pantry | \$25,000 | 6/30/2010 | Stella Chu | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | WTW | HUD HBC | \$154,301 | 9/30/2011 | Larry Chatmon | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | DCYF | | Teen Program | \$25,000 | | Shamann Walton | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | DCYF | | After School Program | \$74,625 | | Shamann Walton | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | DPH | CBHS | SA and MH Services | \$747,361 | 6/30/2010 | Ernestina Carrillo | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | DPH | HUH | Supportive Services | \$6,000 | 6/30/2010 | Wolfgang Stuwe | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | HSA | DAAS | Campos Estate Assertive Case management | \$63,893 | 3/31/2010 | Johanna Gendelman | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | MOH | CDD | PS | \$25,000 | | Bruce Ito | H.S.A |
| EPISCOPAL COMMUNITY SVCS OF S F INC | MOH | CDD | ESG | \$40,000 | | Bruce Ito | H.S.A |
| FAMILY SERVICE AGENCY OF SAN FRANCISCO | HSA | DAAS | Senior Campanion | \$22,397 | 6/30/2010 | Christina Iwasaki | H.S.A |
| FAMILY SERVICE AGENCY OF SAN FRANCISCO | HSA | DAAS | Case Management | \$78,715 | 6/30/2010 | Christina Iwasaki | H.S.A |
| FAMILY SERVICE AGENCY OF SAN FRANCISCO | HSA | DAAS | Ornbudsman | \$245,505 | 6/30/2010 | Christina Iwasaki | H.S.A |
| FAMILY SERVICE AGENCY OF SAN FRANCISCO | CFC | | PIPE | \$35,700 | 6/30/2010 | Tamara Foster | H.S.A |
| FAMILY SERVICE AGENCY OF SAN FRANCISCO | CFC | | FRC Population | \$300,000 | 6/30/2013 | Tamara Foster | H.S.A |
| FAMILY SERVICE AGENCY OF SAN FRANCISCO | DCYF | | Back on Track | \$200,000 | | Alejandro Villaseñor | H.S.A |
| FAMILY SERVICE AGENCY OF SAN FRANCISCO | DCYF | | Family Develop Cr | \$120,000 | | Greg Rojas | H.S.A |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|--|------|----------------|------------------------------------|-------------------|---------------------|---------------------|--------|
| FAMILY SERVICE AGENCY OF SAN FRANCISCO | DPH | CBHS | MH Services | \$6,756,264 | 6/30/2010 | Sidney Lam | H.S.A. |
| FAMILY SERVICE AGENCY OF SAN FRANCISCO | OEWD | Workforce | Workforce Investment Act (WIA) | \$144,500 | 6/30/2010 | Marc Majors | H.S.A. |
| FAMILY SERVICE AGENCY OF SAN FRANCISCO | SFH | Financial Serv | Eviction Assistance | \$65,000 | | Maureen Gannon | H.S.A. |
| FILIPINO-AMERICAN DEVELOPMENT FOUNDATION | DCYF | | Active Leadership | \$64,675 | | Kim Ganade | MOH |
| FILIPINO-AMERICAN DEVELOPMENT FOUNDATION | DCYF | | Pinay/Pinoy | \$84,219 | | Kim Ganade | MOH |
| FILIPINO-AMERICAN DEVELOPMENT FOUNDATION | DCYF | | SOMA Youth | \$140,000 | | | MOH |
| FILIPINO-AMERICAN DEVELOPMENT FOUNDATION | DOSW | | Babae Domestic Violence Program | \$42,255 | | Carol Sacco | MOH |
| FILIPINO-AMERICAN DEVELOPMENT FOUNDATION | MOH | CDD | PS/PINAY EDUCATION | \$40,000 | | Lariza Dugan-Cuadra | MOH |
| FILIPINO-AMERICAN DEVELOPMENT FOUNDATION | MOH | CDD | PS/FCC | \$75,000 | | Lariza Dugan-Cuadra | MOH |
| FILIPINO-AMERICAN DEVELOPMENT FOUNDATION | MOH | CDD | HFG | \$20,000 | | Ruby Harris | MOH |
| FLORENCE CRUITENTON SERVICES | CFC | | CTAS | \$180,000 | 6/30/2010 | Tamara Foster | DCYF |
| FLORENCE CRUITENTON SERVICES | DCYF | | Infant & Child Development | \$120,000 | | Greg Rojas | DCYF |
| FLORENCE CRUITENTON SERVICES | DCYF | | Family Resource Cr | \$80,000 | | Shamann Walton | DCYF |
| FRIENDSHIP HOUSE ASSOC OF AMERICAN INDIA | DCYF | | Youth Program | \$130,117 | | Lina Morales | DPH |
| FRIENDSHIP HOUSE ASSOC OF AMERICAN INDIA | DPH | CBHS | SA Services | \$397,523 | 6/30/2010 | Duane Einhorn | DPH |
| FRIENDSHIP HOUSE ASSOC OF AMERICAN INDIA | MOH | CDD | ESG | \$36,900 | | Bruce Ito | DPH |
| GIRLS 2000 | OEWD | Workforce | Workforce Investment Act (WIA) | \$50,000 | 9/30/2009 | Marc Majors | DCYF |
| GIRLS 2000 | DCYF | | Multi-Service for Girls | \$100,000 | | Jessica Hazard | DCYF |
| GIRLS 2000 | DCYF | | Boys Case Mangt | \$100,000 | | Jessica Hazard | DCYF |
| GIRLS 2000 | DCYF | | Youth Empowerment | \$35,000 | | Kim Ganade | DCYF |
| GIRLS 2000 | DCYF | | Rec Connect@ Gilman | \$197,750 | | Shamann Walton | DCYF |
| GIRLS 2000 | DCYF | | Healthy Lifestyles | \$270,875 | | Shamann Walton | DCYF |
| GLIDE FOUNDATION | HSA | DAAS | Congregate Meals | \$84,535 | 6/30/2010 | Stella Chu | H.S.A. |
| GLIDE FOUNDATION | HSA | WTW | Hospitality House meals | \$51,027 | 6/30/2010 | Stella Chu | H.S.A. |
| GLIDE FOUNDATION | HSA | WTW | CAPP client Bag Lunch | \$89,040 | 6/30/2010 | Stella Chu | H.S.A. |
| GLIDE FOUNDATION | HSA | WTW | Free meals | \$778,791 | 6/30/2010 | Stella Chu | H.S.A. |
| GLIDE FOUNDATION | CFC | | FRC Neighborhood | \$300,000 | 6/30/2013 | Tamara Foster | H.S.A. |
| GLIDE FOUNDATION | DCYF | | ECE | \$75,000 | | Greg Rojas | H.S.A. |
| GLIDE FOUNDATION | DCYF | | FYCC | \$622,882 | | Greg Rojas | H.S.A. |
| GLIDE FOUNDATION | DCYF | | YWD Expansion | \$158,667 | | Sherrice Dorsey | H.S.A. |
| GLIDE FOUNDATION | DOSW | | Glide/Wells Fargo Women's Center | \$42,255 | | Carol Sacco | H.S.A. |
| GLIDE FOUNDATION | DPH | HPS | Counseling | \$77,779 | 6/30/2010 | Elizabeth Davis | H.S.A. |
| GLIDE FOUNDATION | HSA | H | Changes | \$160,540 | 6/30/2010 | Larry Chatmon | H.S.A. |
| GLIDE FOUNDATION | OEWD | Workforce | CDBG | \$48,000 | 6/30/2010 | Hazel Jones | H.S.A. |
| GOOD SAMARITAN FAMILY RESOURCE CTR INC | CFC | | FRC Neighborhood | \$300,000 | 6/30/2013 | Tamara Foster | CFC |
| GOOD SAMARITAN FAMILY RESOURCE CTR INC | DCYF | | Child Development | \$75,000 | | Greg Rojas | CFC |
| GOOD SAMARITAN FAMILY RESOURCE CTR INC | DCYF | | Youth Sports | \$135,179 | | Shamann Walton | CFC |
| GOOD SAMARITAN FAMILY RESOURCE CTR INC | MOH | CDD | PS | \$35,000 | | Lariza Dugan-Cuadra | CFC |
| GOODWILL INDUST OF S F SAN MATEO & MARIN | HSA | HOMELESS | (SF) SF Training Partnership (HUD) | \$65,442 | 3/30/2012 | Sin Yee Poon | OWED |
| GOODWILL INDUST OF S F SAN MATEO & MARIN | HSA | WTW | IR | \$64,800 | 6/30/2010 | Larry Chatmon | OWED |
| GOODWILL INDUST OF S F SAN MATEO & MARIN | HSA | WTW | HUD HEC | \$34,280 | 9/30/2011 | Sin Yee Poon | OWED |
| GOODWILL INDUST OF S F SAN MATEO & MARIN | HSA | WTW | (CJP) Community Jobs Program | \$513,916 | 12/31/2009 | Sin Yee Poon | OWED |
| GOODWILL INDUST OF S F SAN MATEO & MARIN | OEWD | Workforce | CDBG | \$270,000 | 6/30/2010 | Hazel Jones | OWED |
| GOODWILL INDUST OF S F SAN MATEO & MARIN | OEWD | Workforce | RAMP | TBD | 12/31/2009 | Kris Damalas | OWED |
| GOODWILL INDUST OF S F SAN MATEO & MARIN | OEWD | Workforce | Workforce Investment Act (WIA) | \$1,321,250 | 6/30/2010 | Marc Majors | OWED |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|-----------------------------------|------|----------------|--|-------------------|---------------------|---------------------|--------|
| GUM MOON RESIDENCE HALL | MOH | CDD | PS | \$30,000 | | Doris Lee | MOH |
| GUM MOON RESIDENCE HALL | MOH | CDD | ESG | \$53,000 | | Doris Lee | MOH |
| GUM MOON RESIDENCE HALL | CFC | | FRC Neighborhood | \$250,000 | 6/30/2013 | Tamara Foster | MOH |
| GUM MOON RESIDENCE HALL | DCYF | | Asian Family Support | \$60,900 | | Kim Ganade | MOH |
| GUM MOON RESIDENCE HALL | DOSW | | Transitional Housing Project for Asian Immig | \$7,433 | | Carol Sacco | MOH |
| HAIGHT ASHBURY FREE CLINIC INC | DPH | CBHS | SA and MH Services | \$4,251,506 | 6/30/2010 | Duane Einhorn | DPH |
| HAIGHT ASHBURY FREE CLINIC INC | SFH | Financial Serv | Jail Psychiatric Services | \$105,146 | | Maureen Gannon | DPH |
| HAMILTON FAMILY CENTER | HSA | HOMELESS | HUD First Avenues | \$174,763 | 8/31/2012 | Christina Iwasaki | H.S.A. |
| HAMILTON FAMILY CENTER | HSA | HOMELESS | HUD Dudley Street Apts | \$229,024 | 10/31/2012 | Christina Iwasaki | H.S.A. |
| HAMILTON FAMILY CENTER | HSA | HOMELESS | Transitional Housing - GF | \$349,306 | 12/31/2010 | Christina Iwasaki | H.S.A. |
| HAMILTON FAMILY CENTER | HSA | HOMELESS | Transitional Housing | \$368,815 | 12/31/2010 | Christina Iwasaki | H.S.A. |
| HAMILTON FAMILY CENTER | HSA | HOMELESS | First Avenues -GF | \$520,535 | 6/30/2010 | Esperanza Zapfen | H.S.A. |
| HAMILTON FAMILY CENTER | HSA | HOMELESS | 260 Golden Gate - Emergency Shelter for Fa | \$1,687,928 | 6/30/2013 | Esperanza Zapfen | H.S.A. |
| HAMILTON FAMILY CENTER | DPH | CBHS | MH Services | \$149,488 | 6/30/2010 | Albert Eng | H.S.A. |
| HAMILTON FAMILY CENTER | MOH | CDD | ESG | \$50,000 | | Bruce Ito | H.S.A. |
| HAMILTON FAMILY CENTER | MOH | CDD | HPG | \$20,000 | | Ruby Harris | H.S.A. |
| HOMELESS CHILDREN'S NETWORK | DPH | CBHS | MH Services | \$340,876 | 6/30/2010 | Albert Eng | MOH |
| HOMELESS CHILDREN'S NETWORK | MOH | CDD | PS | \$40,000 | | Bruce Ito | MOH |
| HOMELESS PRENATAL PROGRAM | HSA | FCS | Housing Placement | \$457,121 | 6/30/2010 | Esperanza Zapfen | DPH |
| HOMELESS PRENATAL PROGRAM | HSA | FCS | Safe children, Strong Families | \$672,712 | 6/30/2012 | Johanna Gendelman | DPH |
| HOMELESS PRENATAL PROGRAM | HSA | HOMELESS | Rental Assistance | \$422,327 | 6/30/2010 | Esperanza Zapfen | DPH |
| HOMELESS PRENATAL PROGRAM | CFC | | Prenatal to 3 | \$300,000 | 6/30/2010 | Tamara Foster | DPH |
| HOMELESS PRENATAL PROGRAM | CFC | | FRC Population | \$300,000 | 6/30/2013 | Tamara Foster | DPH |
| HOMELESS PRENATAL PROGRAM | DPH | CBHS | SA Services | \$118,504 | 6/30/2010 | Marsha Herring | DPH |
| HORIZONS UNLIMITED OF SF | DCYF | | Females Against Violence | \$75,000 | | Jessica Hazard | DPH |
| HORIZONS UNLIMITED OF SF | DCYF | | The DJ Project | \$60,000 | | Kim Ganade | DPH |
| HORIZONS UNLIMITED OF SF | DCYF | | Young Women Arise | \$74,625 | | Kim Ganade | DPH |
| HORIZONS UNLIMITED OF SF | DOSW | | Females Against Violence (FAV) Peer Leade | \$28,170 | | Carol Sacco | DPH |
| HORIZONS UNLIMITED OF SF | DPH | CBHS | SA Services | \$1,156,987 | 6/30/2010 | David Macias | DPH |
| HUCKLEBERRY YOUTH PROGRAMS INC | DCYF | | CARC | \$700,000 | | Alejandro Villaseor | DCYF |
| HUCKLEBERRY YOUTH PROGRAMS INC | DCYF | | Lioness Girls | \$69,950 | | Sherrice Dorsey | DCYF |
| HUCKLEBERRY YOUTH PROGRAMS INC | DCYF | | YWD Expansion | \$113,750 | | Sherrice Dorsey | DCYF |
| HUCKLEBERRY YOUTH PROGRAMS INC | DCYF | | Wellness Empower | \$300,000 | | Sherrice Dorsey | DCYF |
| HUCKLEBERRY YOUTH PROGRAMS INC | DPH | CBHS | MH Services | \$243,217 | 6/30/2010 | Albert Eng | DCYF |
| INSTITUTE ON AGING | HSA | DAAS | Respite POS | \$8,511 | 6/30/2010 | Chris Chiong | H.S.A. |
| INSTITUTE ON AGING | HSA | DAAS | Elder Abuse Prevention | \$47,151 | 6/30/2010 | Chris Chiong | H.S.A. |
| INSTITUTE ON AGING | HSA | DAAS | HDM YAD | \$72,134 | 6/30/2010 | Chris Chiong | H.S.A. |
| INSTITUTE ON AGING | HSA | DAAS | ADCRC | \$81,250 | 6/30/2010 | Chris Chiong | H.S.A. |
| INSTITUTE ON AGING | HSA | DAAS | Case Management | \$189,098 | 6/30/2010 | Chris Chiong | H.S.A. |
| INSTITUTE ON AGING | HSA | DAAS | Linkages | \$300,325 | 6/30/2010 | Chris Chiong | H.S.A. |
| INSTITUTE ON AGING | HSA | DAAS | Community Living Fund | \$3,550,000 | 6/30/2010 | Chris Chiong | H.S.A. |
| INSTITUTE ON AGING | DOSW | | Preventing Domestic Violence in Late Life | \$15,291 | | Carol Sacco | H.S.A. |
| INSTITUTO FAMILIAR DE LA RAZA INC | HSA | FCS | Differential response | \$146,309 | 6/30/2012 | Johanna Gendelman | DPH |
| INSTITUTO FAMILIAR DE LA RAZA INC | CFC | | FRC Population | \$200,000 | 6/30/2013 | Tamara Foster | DPH |
| INSTITUTO FAMILIAR DE LA RAZA INC | CFC | | FRC Neighborhood | \$650,000 | 6/30/2013 | Tamara Foster | DPH |
| INSTITUTO FAMILIAR DE LA RAZA INC | DCYF | | Inclusion Capacity | \$161,500 | | Artina Lim | DPH |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|--|------|--------------|-------------------------------------|-------------------|---------------------|---------------------|--------|
| INSTITUTO FAMILIAR DE LA RAZA INC | DCYF | | La Cultura Cura | \$94,848 | | Kim Ganade | DPH |
| INSTITUTO FAMILIAR DE LA RAZA INC | DPH | CBHS | MH Services | \$1,902,067 | 6/30/2010 | John Pabustan | DPH |
| INSTITUTO FAMILIAR DE LA RAZA INC | DPH | HHS | MH Services | \$203,346 | 6/30/2010 | John Pabustan | DPH |
| INSTITUTO FAMILIAR DE LA RAZA INC | DPH | HPS | HERR | \$381,007 | 6/30/2010 | John Pabustan | DPH |
| INSTITUTO FAMILIAR DE LA RAZA INC | MOH | CDD | PS | \$43,000 | | Lariza Dugan-Cuadra | DPH |
| INTERNATIONAL INSTITUTE OF THE BAY AREA | HSA | DAAS | Naturalization Services | \$170,584 | 6/30/2010 | Esperanza Zapten | H.S.A. |
| INTERNATIONAL INSTITUTE OF THE BAY AREA | DCYF | | Youthcares | \$100,000 | | Shamann Walton | H.S.A. |
| INTERNATIONAL INSTITUTE OF THE BAY AREA | DPH | CHPP | Prevention | \$274,929 | 6/30/2010 | Sean Nguyen | H.S.A. |
| INTERNATIONAL INSTITUTE OF THE BAY AREA | DPH | Primary Care | PC Services | \$48,554 | 6/30/2010 | Sean Nguyen | H.S.A. |
| JAMESTOWN COMMUNITY CENTER | DCYF | | Jamestown Center | \$328,006 | | Artina Lim | MOH |
| JAMESTOWN COMMUNITY CENTER | DCYF | | Anchor | \$150,000 | | Tracy Brown | MOH |
| JAMESTOWN COMMUNITY CENTER | MOH | CDD | PS | \$60,000 | | Lariza Dugan-Cuadra | MOH |
| JAPANESE COMMUNITY YOUTH COUNCIL | DCYF | | Jays | \$94,524 | | Sherrice Dorsey | DCYF |
| JAPANESE COMMUNITY YOUTH COUNCIL | DCYF | | YouthWorks | \$731,000 | | Sherrice Dorsey | DCYF |
| JAPANESE COMMUNITY YOUTH COUNCIL | DCYF | | New Directions | \$1,446,000 | | Sherrice Dorsey | DCYF |
| JAPANESE COMMUNITY YOUTH COUNCIL | DCYF | | MYEEP | \$2,538,650 | | Sherrice Dorsey | DCYF |
| JAPANESE COMMUNITY YOUTH COUNCIL | DPH | CBHS | SA and MH Services | \$767,201 | 6/30/2010 | Denise Jones | DCYF |
| JAPANESE COMMUNITY YOUTH COUNCIL | HSA | FCS | ILFP | \$39,183 | 6/30/2012 | Johanna Gendelman | DCYF |
| JAPANESE COMMUNITY YOUTH COUNCIL | OEWD | Economic | | \$0 | | Crezia Tano | DCYF |
| JAPANESE COMMUNITY YOUTH COUNCIL | OEWD | Workforce | Workforce Investment Act (WIA) | \$900,000 | 9/30/2009 | Marc Majors | DCYF |
| JELANI HOUSE INC | HSA | HOMELESS | Transitional Housing - McKinney | \$134,607 | 9/30/2011 | Sin Yee Poon | DPH |
| JELANI HOUSE INC | DCYF | | Child Development | \$120,000 | | Greg Rojas | DPH |
| JELANI HOUSE INC | DPH | CBHS | SA Services | \$1,952,692 | 6/30/2010 | Sean Nguyen | DPH |
| JEWISH FAMILY AND CHILDREN'S SERVICES | HSA | DAAS | Home-Delivered Meals | \$53,120 | 6/30/2010 | Chris Chiong | DCYF |
| JEWISH FAMILY AND CHILDREN'S SERVICES | HSA | DAAS | Naturalization Services | \$80,333 | 6/30/2010 | Chris Chiong | DCYF |
| JEWISH FAMILY AND CHILDREN'S SERVICES | HSA | DAAS | Case Management | \$83,721 | 6/30/2010 | Chris Chiong | DCYF |
| JEWISH FAMILY AND CHILDREN'S SERVICES | DCYF | | Émigré Youth Develop | \$50,000 | | Shamann Walton | DCYF |
| JEWISH FAMILY AND CHILDREN'S SERVICES | DOSW | | Dream House | \$46,950 | | Carol Sacco | DCYF |
| JEWISH FAMILY AND CHILDREN'S SERVICES | DPH | CBHS | MH Services | \$314,583 | 6/30/2010 | Albert Eng | DCYF |
| JEWISH VOC & CAREER COUNSELING SVC (JVS) | DCYF | | YWD Expansion | \$70,000 | | Sherrice Dorsey | DCYF |
| JEWISH VOC & CAREER COUNSELING SVC (JVS) | DCYF | | TSP | \$188,750 | | Sherrice Dorsey | DCYF |
| JEWISH VOC & CAREER COUNSELING SVC (JVS) | DCYF | | Work Resource | \$350,000 | | Sherrice Dorsey | DCYF |
| JEWISH VOC & CAREER COUNSELING SVC (JVS) | HSA | WTW | IR | \$400,500 | 6/30/2010 | Larry Chatmon | DCYF |
| JEWISH VOC & CAREER COUNSELING SVC (JVS) | MOH | CDD | PL | \$25,000 | | Pierre Stroud | DCYF |
| JEWISH VOC & CAREER COUNSELING SVC (JVS) | OEWD | Workforce | CDBG | \$55,000 | 6/30/2010 | Hazel Jones | DCYF |
| JEWISH VOC & CAREER COUNSELING SVC (JVS) | OEWD | Workforce | Workforce Investment Act (WIA) | \$155,750 | 6/30/2010 | Marc Majors | DCYF |
| LA CASA DE LAS MADRES | DCYF | | Emergency Shelter | \$50,000 | | Shamann Walton | MOH |
| LA CASA DE LAS MADRES | DOSW | | Safe Housing Project | \$14,000 | | Carol Sacco | MOH |
| LA CASA DE LAS MADRES | DOSW | | Emergency Domestic Violence Shelter | \$335,970 | | Carol Sacco | MOH |
| LA CASA DE LAS MADRES | DPH | CBHS | MH Services | \$39,553 | 6/30/2010 | Rhea Bailey | MOH |
| LA CASA DE LAS MADRES | MOH | CDD | PS-Children's Servs | \$25,000 | | Doris Lee | MOH |
| LA CASA DE LAS MADRES | MOH | CDD | PS-Drop-in Servs | \$50,000 | | Doris Lee | MOH |
| LA CASA DE LAS MADRES | MOH | CDD | ESG- Emergency Shelter | \$78,000 | | Doris Lee | MOH |
| LA CASA DE LAS MADRES | MOH | CDD | PS-ELDER ABUSE | \$447,664 | | Doris Lee | MOH |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
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| LA RAZA CENTRO LEGAL INC | HSA | DAAS | Legal Services | \$155,236 | 6/30/2010 | Johanna Gendelman | MOH |
| LA RAZA CENTRO LEGAL INC | MOH | CDD | PS | \$90,000 | | Lariza Dugan-Cuadra | MOH |
| LARKIN STREET YOUTH CENTER | HSA | FCS | Youth Prevention | \$156,963 | 6/30/2010 | Johanna Gendelman | DPH |
| LARKIN STREET YOUTH CENTER | HSA | FCS | Castro Street Youth Initiative | \$1,277,958 | 6/30/2010 | Johanna Gendelman | DPH |
| LARKIN STREET YOUTH CENTER | HSA | HOMELSS | \$64 Ellis | \$55,068 | 6/30/2012 | Johanna Gendelman | DPH |
| LARKIN STREET YOUTH CENTER | HSA | HOMELSS | Transitional Housing for Youth. G-House | \$336,547 | 6/30/2010 | Johanna Gendelman | DPH |
| LARKIN STREET YOUTH CENTER | HSA | HOMELSS | TIP Plus.Holloway | \$370,670 | 6/30/2010 | Johanna Gendelman | DPH |
| LARKIN STREET YOUTH CENTER | HSA | HOMELSS | Lark Inn | \$652,388 | 6/30/2010 | Johanna Gendelman | DPH |
| LARKIN STREET YOUTH CENTER | HSA | HOMELSS | HUD ATI | \$958,491 | 12/31/2009 | Johanna Gendelman | DPH |
| LARKIN STREET YOUTH CENTER | HSA | HOMELSS | TIP Plus | \$1,311,748 | 6/30/2010 | Johanna Gendelman | DPH |
| LARKIN STREET YOUTH CENTER | HSA | WTW | Employment Services | \$75,000 | 6/30/2010 | Johanna Gendelman | DPH |
| LARKIN STREET YOUTH CENTER | DCYF | | Hire Up | \$100,000 | | Alejandro Villaseñor | DPH |
| LARKIN STREET YOUTH CENTER | DCYF | | Future Track | \$120,000 | | Sherrice Dorsey | DPH |
| LARKIN STREET YOUTH CENTER | DPH | CBHS | SA and MH Services | \$1,087,142 | 6/30/2010 | Tom Mesa | DPH |
| LARKIN STREET YOUTH CENTER | DPH | HPS | HERR and CTL | \$213,687 | 6/30/2010 | Tom Mesa | DPH |
| LARKIN STREET YOUTH CENTER | DPH | HUH | Res. Care Facility | \$609,396 | 6/30/2010 | Tom Mesa | DPH |
| LARKIN STREET YOUTH CENTER | MOH | CDD | ESG | \$54,000 | | Bruce Ito | DPH |
| LARKIN STREET YOUTH CENTER | MOH | CDD | PS | \$38,000 | | Bruce Ito | DPH |
| LARKIN STREET YOUTH CENTER | OEWD | Workforce | Workforce Investment Act (WIA) | \$25,000 | 9/30/2009 | Marc Majors | DPH |
| LARKIN STREET YOUTH CENTER | OEWD | Workforce | Workforce Investment Act (WIA) | \$107,500 | 6/30/2010 | Marc Majors | DPH |
| LAVENDER YOUTH RECREATION & INFO CTR | DCYF | | Youth Space | \$127,556 | | Shamann Walton | DOSW |
| LAVENDER YOUTH RECREATION & INFO CTR | DCYF | | LGBTQQ-TAY | \$187,516 | | Shamann Walton | DOSW |
| LAVENDER YOUTH RECREATION & INFO CTR | DCYF | | QYTC | \$210,625 | | Shamann Walton | DOSW |
| LAVENDER YOUTH RECREATION & INFO CTR | DOSW | | Queer Young Women's Health & Safety Proj | \$51,753 | | Carol Sacco | DOSW |
| LAVENDER YOUTH RECREATION & INFO CTR | OEWD | Workforce | CDBG | \$60,000 | 6/30/2010 | Hazel Jones | DOSW |
| LAVENDER YOUTH RECREATION & INFO CTR | OEWD | Workforce | Workforce Investment Act (WIA) | \$97,000 | 6/30/2010 | Marc Majors | DOSW |
| LAVENDER YOUTH RECREATION & INFO CTR | OEWD | Workforce | Legal Services YAD | \$82,760 | 6/30/2009 | Christina Iwasaki | H.S.A. |
| LEGAL ASSISTANCE TO THE ELDERLY INC | HSA | DAAS | Legal Services | \$431,807 | 6/30/2010 | Christina Iwasaki | H.S.A. |
| LEGAL ASSISTANCE TO THE ELDERLY INC | HSA | DAAS | HPG | \$30,000 | | Ruby Harris | H.S.A. |
| LEGAL ASSISTANCE TO THE ELDERLY INC | MOH | CDD | HPG | \$30,000 | | Ruby Harris | H.S.A. |
| LUTHERAN SOCIAL SERVICES OF NORTHERN CAL | DPH | HHS | Non-Medical CM | \$446,914 | 6/30/2010 | Wolfgang Stuwe | H.S.A. |
| LUTHERAN SOCIAL SERVICES OF NORTHERN CAL | DPH | HUH | Supportive Services | \$758,717 | 6/30/2010 | Wolfgang Stuwe | H.S.A. |
| LUTHERAN SOCIAL SERVICES OF NORTHERN CAL | HSA | HOMELSS | Mosaca | \$243,655 | 6/30/2013 | Chris Chitong | H.S.A. |
| LUTHERAN SOCIAL SERVICES OF NORTHERN CAL | DPH | HHS | AIDS Financial Services | \$1,551,376 | 2/28/2011 | Hilda Jones | H.S.A. |
| LUTHERAN SOCIAL SERVICES OF NORTHERN CAL | HSA | HOMELSS | HUD ISN | \$117,361 | 1/1/2012 | Johanna Gendelman | H.S.A. |
| MARY ELIZABETH INN | DOSW | | Introads Program | \$85,978 | | Carol Sacco | H.S.A. |
| MARY ELIZABETH INN | HSA | HOMELSS | Verona Hotel | \$854,110 | 6/30/2010 | Sin Yee Poon | H.S.A. |
| MARY ELIZABETH INN | HSA | HOMELSS | MEI | \$377,646 | 6/30/2012 | Sin Yee Poon | H.S.A. |
| MARY ELIZABETH INN | MOH | | ESG | \$35,000 | 6/30/2010 | Bruce Ito | H.S.A. |
| MISSION COUNCIL ON ALCOHOL ABUSE/SPANISH | DPH | CBHS | SA Services | \$610,454 | 6/30/2010 | John Pabustan | DPH |
| MISSION COUNCIL ON ALCOHOL ABUSE/SPANISH | SHF | Financial Serv | NoVA II & V Case Management | \$140,000 | | Maureen Gannon | DPH |
| MISSION ECONOMIC DEVELOPMENT ASSOC | CFC | | CIAS | \$144,850 | | Tamara Foster | MOH |
| MISSION ECONOMIC DEVELOPMENT ASSOC | MOH | | HPG | \$155,000 | | Ruby Harris | MOH |
| MISSION HIRING HALL | HSA | WTW | HUD HEC | \$95,062 | 9/30/2011 | Johanna Gendelman | H.S.A. |
| MISSION HIRING HALL | OEWD | Workforce | CDBG | \$95,000 | 6/30/2010 | Hazel Jones | H.S.A. |
| MISSION HIRING HALL | OEWD | Workforce | City-Build | \$224,961 | 12/31/2009 | Kris Damalas | H.S.A. |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|---|------|--------------|--|-------------------|---------------------|---------------------|--------|
| MISSION LANGUAGE & VOCATIONAL SCHOOL INC | DCYF | WTW | YouthNet | \$90,810 | | Kim Gamade | OEWD |
| MISSION LANGUAGE & VOCATIONAL SCHOOL INC | HSA | IR | | \$130,650 | 6/30/2010 | Larry Chatron | OEWD |
| MISSION LANGUAGE & VOCATIONAL SCHOOL INC | OEWD | Workforce | CDBG | \$95,000 | 6/30/2010 | Hazel Jones | OEWD |
| MISSION LANGUAGE & VOCATIONAL SCHOOL INC | OEWD | Workforce | Workforce Investment Act (WIA) | \$25,000 | 9/30/2009 | Marc Majors | OEWD |
| MISSION LANGUAGE & VOCATIONAL SCHOOL INC | OEWD | Workforce | Workforce Investment Act (WIA) | \$127,500 | 6/30/2010 | Marc Majors | OEWD |
| MISSION NEIGHBORHOOD CENTERS | HSA | DAAS | Naturalization | \$22,041 | 6/30/2010 | Johanna Gendelman | DCYF |
| MISSION NEIGHBORHOOD CENTERS | HSA | DAAS | Community Services | \$169,137 | 6/30/2013 | Johanna Gendelman | DCYF |
| MISSION NEIGHBORHOOD CENTERS | DCYF | | Precita | \$52,735 | | Artina Lim | DCYF |
| MISSION NEIGHBORHOOD CENTERS | DCYF | | Mission Girls | \$127,040 | | Artina Lim | DCYF |
| MISSION NEIGHBORHOOD CENTERS | DCYF | | Beacon | \$354,375 | | Artina Lim | DCYF |
| MISSION NEIGHBORHOOD CENTERS | DCYF | | GED Prep | \$100,000 | | Jessica Hazard | DCYF |
| MISSION NEIGHBORHOOD CENTERS | DCYF | | Young Queens | \$100,000 | | Jessica Hazard | DCYF |
| MISSION NEIGHBORHOOD CENTERS | DCYF | | Avenida Case | \$150,000 | | Jessica Hazard | DCYF |
| MISSION NEIGHBORHOOD CENTERS | DCYF | | Home Detention | \$250,000 | | Jessica Hazard | DCYF |
| MISSION NEIGHBORHOOD CENTERS | DCYF | | DPW interns | \$218,226 | | Jessica Hazard | DCYF |
| MISSION NEIGHBORHOOD CENTERS | DCYF | | Rec Connect | \$197,750 | | Lina Morales | DCYF |
| MISSION NEIGHBORHOOD CENTERS | DOSW | | Real Arising Issues Creating Empowered Stu | \$114,866 | | Shamam Walton | DCYF |
| MISSION NEIGHBORHOOD CENTERS | MOH | CDD | PS | \$42,000 | | Carol Sacco | DCYF |
| MISSION NEIGHBORHOOD CENTERS | MOH | CDD | PS | \$50,000 | | Lariza Dugan-Cuadra | DCYF |
| MISSION NEIGHBORHOOD HEALTH CENTER | HSA | HOMELESS | Resource Center | \$1,429,771 | 12/31/2010 | Lariza Dugan-Cuadra | DCYF |
| MISSION NEIGHBORHOOD HEALTH CENTER | DCYF | | Latinos en Extasis | \$138,950 | | Johanna Gendelman | H.S.A. |
| MISSION NEIGHBORHOOD HEALTH CENTER | DPH | HHS | Various | \$1,505,291 | 6/30/2010 | Kim Ganade | H.S.A. |
| MISSION NEIGHBORHOOD HEALTH CENTER | DPH | HPS | HERR and CTL | \$327,414 | 6/30/2010 | Hilda Jones | H.S.A. |
| MISSION NEIGHBORHOOD HEALTH CENTER | DPH | Primary Care | PC Services | \$152,628 | 6/30/2010 | Hilda Jones | H.S.A. |
| MISSION NEIGHBORHOOD HEALTH CENTER | MOH | CDD | PS | \$30,000 | | Hilda Jones | H.S.A. |
| MT ST JOSEPH-ST ELIZABETH | DPH | CBHS | SA and MH Services | \$718,146 | 6/30/2010 | Lariza Dugan-Cuadra | H.S.A. |
| MT ST JOSEPH-ST ELIZABETH | HSA | FCS | Family Preservation | \$268,134 | 6/30/2011 | Sean Nguyen | H.S.A. |
| NETWORK FOR ELDER | HSA | DAAS | Senior Empowerment | \$10,000 | 6/30/2010 | Christina Iwasaki | H.S.A. |
| NETWORK FOR ELDER | HSA | DAAS | Case Management | \$155,283 | 6/30/2010 | Chris Chiong | H.S.A. |
| NETWORK FOR ELDER | MOH | CDD | PS | \$45,000 | | Chris Chiong | H.S.A. |
| NEW LEAF SERVICES FOR OUR COMMUNITY | HSA | DAAS | Family Caregiver | \$62,070 | 6/30/2010 | Pierre Stroud | H.S.A. |
| NEW LEAF SERVICES FOR OUR COMMUNITY | HSA | DAAS | Community Services | \$185,948 | 6/30/2013 | Sin Yee Poon | DPH |
| NEW LEAF SERVICES FOR OUR COMMUNITY | DPH | CBHS | SA and MH Services | \$1,450,918 | 6/30/2010 | Sin Yee Poon | DPH |
| NEW LEAF SERVICES FOR OUR COMMUNITY | DPH | HES | MH Services | \$149,344 | 6/30/2010 | Duane Einhorn | DPH |
| NEW LEAF SERVICES FOR OUR COMMUNITY | DPH | HPS | HERR | \$231,013 | 6/30/2010 | Duane Einhorn | DPH |
| NEW LEAF SERVICES FOR OUR COMMUNITY | MOH | CDD | PS | \$45,000 | | Duane Einhorn | DPH |
| NORTH OF MARKET SENIOR SVC DBA CURRY SENIOR C | DPH | CBHS | SA and MH Services | \$526,306 | 6/30/2010 | Doris Lee | DPH |
| NORTH OF MARKET SENIOR SVC DBA CURRY SENIOR C | DPH | HUH | Sr. Housing | \$67,622 | 6/30/2010 | John Fabustan | DPH |
| NORTH OF MARKET SENIOR SVC DBA CURRY SENIOR C | DPH | Primary Care | PC Services | \$354,765 | 6/30/2010 | John Fabustan | DPH |
| NORTH OF MARKET SENIOR SVC DBA CURRY SENIOR C | HSA | DAAS | Medication Management | \$16,577 | 6/30/2010 | John Fabustan | DPH |
| NORTH OF MARKET SENIOR SVC DBA CURRY SENIOR C | HSA | DAAS | Health Services | \$33,726 | 6/30/2010 | Sin Yee Poon | DPH |
| NORTH OF MARKET SENIOR SVC DBA CURRY SENIOR C | HSA | DAAS | Community Services | \$67,528 | 6/30/2013 | Sin Yee Poon | DPH |
| NORTH OF MARKET SENIOR SVC DBA CURRY SENIOR C | HSA | DAAS | Case Management | \$240,599 | 6/30/2010 | Sin Yee Poon | DPH |
| NORTHERN CALIF SERVICE LEAGUE | HSA | HOMELESS | HUD Cameo House | \$889,035 | 12/31/2011 | Johanna Gendelman | DPH |
| NORTHERN CALIF SERVICE LEAGUE | HSA | WTW | HUD HEC | \$165,716 | 9/30/2011 | Johanna Gendelman | H.S.A. |
| NORTHERN CALIF SERVICE LEAGUE | HSA | WTW | IR | \$42,000 | 6/30/2010 | Kim Ferguson | H.S.A. |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|--|------|----------------|----------------------------|-------------------|---------------------|---------------------|--------|
| NORTHERN CALIF SERVICE LEAGUE | OEWD | Workforce | CDBG | \$60,000 | 6/30/2010 | Hazel Jones | H.S.A. |
| NORTHERN CALIF SERVICE LEAGUE | SHF | Financial Serv | New Future (In-Custody) | \$233,333 | | Maureen Gannon | H.S.A. |
| PERFORMING ARTS WORKSHOP | CFC | | PFA Arts Curriculum | \$165,000 | 6/30/2012 | Tamara Foster | CFC |
| PERFORMING ARTS WORKSHOP | DCYF | | Artists in Schools | \$171,000 | | Lina Morales | CFC |
| PORTOLA FAMILY CONNECTIONS INC | CFC | | FRC Neighborhood-Excellior | \$300,000 | 6/30/2013 | Tamara Foster | CFC |
| PORTOLA FAMILY CONNECTIONS INC | CFC | | FRC Neighborhood-Portola | \$450,000 | 6/30/2013 | Tamara Foster | CFC |
| PORTOLA FAMILY CONNECTIONS INC | DCYF | | Early Literacy Prog | \$30,000 | | Greg Rojas | CFC |
| PORTOLA FAMILY CONNECTIONS INC | DCYF | | Anchor | \$150,000 | | Tracy Brown | CFC |
| PORTOLA FAMILY CONNECTIONS INC | MOH | CDD | PS | \$50,000 | | Lariza Dugan-Cuadra | CFC |
| POSITIVE DIRECTIONS EQUALS CHANGE INC | DPH | CBHS | NoVA I & II | \$498,000 | 6/30/2010 | John Pabustan | DPH |
| POSITIVE DIRECTIONS EQUALS CHANGE INC | SHF | Financial Serv | SA Services | \$447,237 | | Maureen Gannon | DPH |
| POSITIVE RESOURCE CENTER | DPH | CBHS | MH Services | \$1,013,359 | 6/30/2010 | Marshia Herring | DPH |
| POSITIVE RESOURCE CENTER | DPH | HHS | Non-Medical CM | \$389,858 | 6/30/2010 | Marshia Herring | DPH |
| POSITIVE RESOURCE CENTER | OEWD | Workforce | CDBG | \$40,000 | 6/30/2010 | Hazel Jones | DPH |
| POSITIVE RESOURCE CENTER | OEWD | Workforce | CDBG | \$8,574 | 7/1/2010 | Hazel Jones | DPH |
| PROJECT OPEN HAND | HSA | DAAS | Congregate Meals YAD | \$19,605 | 6/30/2010 | Stella Chu | H.S.A. |
| PROJECT OPEN HAND | HSA | DAAS | Congregate Meals | \$998,533 | 6/30/2010 | Stella Chu | H.S.A. |
| PROJECT OPEN HAND | DPH | HHS | Meals | \$1,034,236 | 6/30/2010 | Bill Blum | H.S.A. |
| PROVIDENCE FOUNDATION OF SAN FRANCISCO | HSA | HOMELESS | CHANGES | \$68,280 | 6/30/2012 | Esperanza Zapien | DCYF |
| PROVIDENCE FOUNDATION OF SAN FRANCISCO | HSA | HOMELESS | 150 Ots Storage Staff | \$77,354 | 6/30/2012 | Esperanza Zapien | DCYF |
| PROVIDENCE FOUNDATION OF SAN FRANCISCO | HSA | HOMELESS | Winter Shelter | \$94,208 | 6/30/2010 | Esperanza Zapien | DCYF |
| PROVIDENCE FOUNDATION OF SAN FRANCISCO | HSA | HOMELESS | Emergency shelter | \$516,581 | 6/30/2012 | Esperanza Zapien | DCYF |
| PROVIDENCE FOUNDATION OF SAN FRANCISCO | DCYF | | Youth Leadership | \$50,000 | | Deedra Jackson | DCYF |
| PROVIDENCE FOUNDATION OF SAN FRANCISCO | DCYF | | After School Program | \$158,400 | | Deedra Jackson | DCYF |
| PROVIDENCE FOUNDATION OF SAN FRANCISCO | MOH | CDD | ESG | \$45,000 | | Bruce Ito | DCYF |
| RICHMOND DISTRICT NEIGHBORHOOD CTR INC | DCYF | | MCAP | \$35,100 | | Artina Lim | DCYF |
| RICHMOND DISTRICT NEIGHBORHOOD CTR INC | DCYF | | SFTEAM | \$101,235 | | Artina Lim | DCYF |
| RICHMOND DISTRICT NEIGHBORHOOD CTR INC | DCYF | | RDASC | \$265,950 | | Artina Lim | DCYF |
| RICHMOND DISTRICT NEIGHBORHOOD CTR INC | DCYF | | Beacon | \$484,375 | | Artina Lim | DCYF |
| RICHMOND DISTRICT NEIGHBORHOOD CTR INC | DCYF | | Anchor | \$150,000 | | Tracy Brown | DCYF |
| RICHMOND DISTRICT NEIGHBORHOOD CTR INC | HSA | | | \$17,544 | | | DCYF |
| SAGE PROJECT INC | DCYF | | Girls Survivors | \$175,000 | | Jessica Hazard | DPH |
| SAGE PROJECT INC | DPH | CBHS | SA and MH Services | \$560,814 | 6/30/2010 | Sean Nguyen | DPH |
| SAMOAN COMMUNITY DEVELOPMENT CENTER INC | HSA | DAAS | Community Services | \$21,531 | 6/30/2013 | Tahir Shaikh | MOH |
| SAMOAN COMMUNITY DEVELOPMENT CENTER INC | DCYF | | Case Management | \$100,000 | | Jessica Hazard | MOH |
| SAMOAN COMMUNITY DEVELOPMENT CENTER INC | DCYF | | Pacific Islander | \$101,235 | | Lina Morales | MOH |
| SAMOAN COMMUNITY DEVELOPMENT CENTER INC | MOH | CDD | PS | \$60,000 | | Pierre Stroud | MOH |
| SAMOAN COMMUNITY DEVELOPMENT CENTER INC | MOH | | | \$10,261 | | | MOH |
| SAN FRANCISCO CHILD ABUSE PREVENTION CTR | CFC | | FRC Population | \$629,000 | 6/30/2013 | Tamara Foster | DCYF |
| SAN FRANCISCO CHILD ABUSE PREVENTION CTR | DCYF | | TalkLine | \$282,995 | | Shamann Walton | DCYF |
| SAN FRANCISCO CHILD ABUSE PREVENTION CTR | HSA | FCS | Mandatory Reporting | \$93,244 | 6/30/2012 | Johanna Gendelman | DCYF |
| SAN FRANCISCO CHILD ABUSE PREVENTION CTR | HSA | FCS | Support Center | \$195,683 | 6/30/2012 | Johanna Gendelman | DCYF |
| SAN FRANCISCO CHILD ABUSE PREVENTION CTR | HSA | DAAS | Groceries for Seniors | \$50,000 | 6/30/2012 | Stella Chu | H.S.A. |
| SAN FRANCISCO FOOD BANK | HSA | DAAS | Brown Bag | \$52,013 | 6/30/2012 | Stella Chu | H.S.A. |
| SAN FRANCISCO FOOD BANK | HSA | DAAS | SRO Food Outreach | \$53,277 | 6/30/2012 | Stella Chu | H.S.A. |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|---|------|-----------|---|-------------------|---------------------|--------------------|--------|
| SAN FRANCISCO FOOD BANK | HSA | HOMELESS | Housing First Food Pantry | \$125,000 | 6/30/2012 | Stella Chu | H.S.A. |
| SAN FRANCISCO FOOD BANK | HSA | WTW | Emergency Food Box | \$48,831 | 6/30/2012 | Stella Chu | H.S.A. |
| SAN FRANCISCO FOOD BANK | HSA | WTW | Immigrant Food Assistance | \$385,017 | 6/30/2012 | Stella Chu | H.S.A. |
| SAN FRANCISCO FOOD BANK | DCYF | | Snacks | \$203,000 | | Kim Ganade | H.S.A. |
| SAN FRANCISCO HOUSING DEVELOPMENT CORP | HSA | HOMELESS | Permanent Supportive Housing | \$163,722 | 6/30/2012 | Tahir Shaikh | MOH |
| SAN FRANCISCO HOUSING DEVELOPMENT CORP | MOH | CDD | HPG | \$20,000 | | Ruby Harris | MOH |
| SAN FRANCISCO HOUSING DEVELOPMENT CORP | MOH | CDD | HPG | \$70,000 | | Ruby Harris | MOH |
| SAN FRANCISCO SCHOOL ALLIANCE | CFC | | SF Family Support Network | \$86,500 | 6/30/2010 | Tamara Foster | CFC |
| SAN FRANCISCO SCHOOL ALLIANCE | DCYF | | Mandarin Immersion | \$5,000 | | Deedra Jackson | CFC |
| SAN FRANCISCO SCHOOL ALLIANCE | DCYF | | Campaign for Public | \$30,000 | | Deedra Jackson | CFC |
| SAN FRANCISCO SCHOOL ALLIANCE | DCYF | | New Day for Learning | \$110,000 | | Deedra Jackson | CFC |
| SAN FRANCISCO SCHOOL ALLIANCE | DCYF | | Family Support | \$59,013 | | Shamann Walton | CFC |
| SAN FRANCISCO SCHOOL ALLIANCE | DCYF | | Youth Vote | \$100,000 | | Sherrice Dorsey | CFC |
| SAN FRANCISCO STUDY CENTER INC | DCYF | | Shape Up | \$63,000 | | Kim Ganade | DPH |
| SAN FRANCISCO STUDY CENTER INC | DPH | CBHS | MH Services | \$1,575,928 | 6/30/2010 | Tom Mesa | DPH |
| SAN FRANCISCO STUDY CENTER INC | DPH | CHPP | Prevention | \$1,504,925 | 6/30/2010 | Tom Mesa | DPH |
| SAN FRANCISCO STUDY CENTER INC | MOH | CDD | PS | \$75,000 | | Pierre Sirouid | DPH |
| SELF HELP FOR THE ELDERLY | HSA | DAAS | IR | \$99,000 | 6/30/2010 | Kim Ferguson | H.S.A. |
| SELF HELP FOR THE ELDERLY | HSA | DAAS | IHSS Personal | \$50,000 | 6/30/2010 | Sin Yee Poon | H.S.A. |
| SELF HELP FOR THE ELDERLY | HSA | DAAS | Alzheimer's Day Care Resource Ctr. (ADCRC) | \$81,250 | 6/30/2010 | Sin Yee Poon | H.S.A. |
| SELF HELP FOR THE ELDERLY | HSA | DAAS | Naturalization | \$112,760 | 6/30/2010 | Sin Yee Poon | H.S.A. |
| SELF HELP FOR THE ELDERLY | HSA | DAAS | Community Services | \$134,079 | 6/30/2013 | Sin Yee Poon | H.S.A. |
| SELF HELP FOR THE ELDERLY | HSA | DAAS | HICAP (Health Insurance Counseling and AC | \$330,962 | 6/30/2010 | Sin Yee Poon | H.S.A. |
| SELF HELP FOR THE ELDERLY | HSA | DAAS | Case Management | \$348,523 | 6/30/2010 | Sin Yee Poon | H.S.A. |
| SELF HELP FOR THE ELDERLY | HSA | DAAS | HDM YAD | \$188,340 | 6/30/2010 | Stella Chu | H.S.A. |
| SELF HELP FOR THE ELDERLY | HSA | DAAS | Congregate Meals YAD | \$5,875 | 6/30/2010 | Stella Chu | H.S.A. |
| SELF HELP FOR THE ELDERLY | HSA | DAAS | Home-Delivered Meals | \$292,500 | 6/30/2010 | Stella Chu | H.S.A. |
| SELF HELP FOR THE ELDERLY | HSA | DAAS | Congregate Meals | \$1,133,199 | 6/30/2010 | Stella Chu | H.S.A. |
| SELF HELP FOR THE ELDERLY | HSA | DAAS | Congregate Nutr. Ed | \$42,944 | 6/30/2010 | Stella Chu | H.S.A. |
| SELF HELP FOR THE ELDERLY | HSA | DAAS | HDM Nutr. Ed | \$4,736 | 6/30/2010 | Stella Chu | H.S.A. |
| SELF HELP FOR THE ELDERLY | DPH | HUH | Res. Care Facility | \$128,701 | 6/30/2010 | Margot Antonetty | H.S.A. |
| SELF HELP FOR THE ELDERLY | MOH | CDD | HPG | \$30,000 | | Ruby Harris | H.S.A. |
| SELF HELP FOR THE ELDERLY | OEW | Workforce | CDBG | \$30,000 | 6/10/2010 | Hazel Jones | H.S.A. |
| SENECA CENTER | HSA | FCS | SB 163 wrap around services for foster care | \$3,086,142 | 6/30/2010 | Esperanza Zapien | H.S.A. |
| SENECA CENTER | DPH | CBHS | MH Services | \$7,202,319 | 6/30/2010 | Jack Rabin | H.S.A. |
| SHANTI PROJECT | DPH | HHS | Medical Case Management | \$509,974 | 6/30/2010 | Marsha Herring | DPH |
| SHANTI PROJECT | DPH | HPS | PwP | \$625,200 | 6/30/2010 | Marsha Herring | DPH |
| SHANTI PROJECT | MOH | CDD | PS | \$25,000 | | Doris Lee | DPH |
| SOUTH OF MARKET CHILDCARE INC | CFC | | ERC Neighborhood | \$300,000 | 6/30/2013 | Tamara Foster | CFC |
| SOUTH OF MARKET CHILDCARE INC | DCYF | | Yerba Buena | \$100,000 | | Greg Rojas | CFC |
| SOUTH OF MARKET CHILDCARE INC | DCYF | | Child Care Providers | \$115,356 | | Greg Rojas | CFC |
| ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO | DOSW | | Rosalie House - Emergency DV Shelter | \$189,822 | | Carol Sacco | H.S.A. |
| ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO | DOSW | | Brennan House - Transitional Housing | \$105,064 | | Carol Sacco | H.S.A. |
| ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO | DPH | CBHS | SA and MH Services | \$1,380,780 | 6/30/2010 | Ernestina Carrillo | H.S.A. |
| ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO | DPH | HUH | Subsidies | \$161,280 | 6/30/2010 | Wolfgang Stuwe | H.S.A. |
| ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO | HSA | FCS | DV counseling for Cal-Works - Riley center | \$342,691 | 6/30/2010 | Johanna Gendelman | H.S.A. |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|---|------|-----------|---------------------------------|-------------------|---------------------|-------------------|--------|
| ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO | HSA | H | CNC-Arlington | \$86,924 | 6/30/2012 | Johanna Gendelman | H.S.A. |
| ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO | HSA | H | MSC-South | \$3,369,543 | 6/30/2012 | Johanna Gendelman | H.S.A. |
| ST VINCENT DE PAUL SOCIETY OF SAN FRANCISCO | MOH | CDD | ESG | \$30,500 | | Doris Lee | H.S.A. |
| SUNSET YOUTH SERVICES | DCYF | | Teen Program | \$198,000 | | Jessica Hazard | DCYF |
| SUNSET YOUTH SERVICES | DCYF | | Case Management | \$200,000 | | Jessica Hazard | DCYF |
| SUNSET YOUTH SERVICES | MOH | CDD | PS | \$50,000 | | Doris Lee | DCYF |
| SUPPORT FOR FAMS OF CHLDN W DISABILITIE | CFC | | HRIC-SNP | | 6/30/2009 | Tamara Foster | DCYF |
| SUPPORT FOR FAMS OF CHLDN W DISABILITIE | CFC | | HRIC | \$200,000 | 6/30/2012 | Tamara Foster | DCYF |
| SUPPORT FOR FAMS OF CHLDN W DISABILITIE | CFC | | FRC Population | \$400,000 | 6/30/2013 | Tamara Foster | DCYF |
| SUPPORT FOR FAMS OF CHLDN W DISABILITIE | DCYF | | Inclusion | \$172,900 | | Artina Lim | DCYF |
| SUPPORT FOR FAMS OF CHLDN W DISABILITIE | DCYF | | Inclusive Day Camp | \$63,479 | | Artina Lim | DCYF |
| SUPPORT FOR FAMS OF CHLDN W DISABILITIE | DPH | CBHS | MH Services | \$28,000 | 6/30/2010 | Jack Rabin | DCYF |
| SUPPORT FOR FAMS OF CHLDN W DISABILITIE | DPH | MCH | Supportive Services | \$139,087 | 6/30/2010 | Jack Rabin | DCYF |
| SUPPORT FOR FAMS OF CHLDN W DISABILITIE | HSA | FCS | FRC | \$53,810 | 6/30/2010 | Sin Yee Poon | DCYF |
| SWORDS TO PLOWSHARES | HSA | HOMELESS | HUD Veteran's Academy | \$343,758 | 6/30/2012 | Christina Iwasaki | DPH |
| SWORDS TO PLOWSHARES | HSA | WTW | HUD HEC | \$81,173 | 9/30/2011 | Christina Iwasaki | DPH |
| SWORDS TO PLOWSHARES | DPH | CBHS | MH Services | \$465,576 | 6/30/2010 | David Macias | DPH |
| SWORDS TO PLOWSHARES | MOH | CDD | PS | \$40,000 | | Bruce Ito | DPH |
| SWORDS TO PLOWSHARES | MOH | CDD | ESG | \$41,000 | | Bruce Ito | DPH |
| TENDERLOIN HEALTH | HSA | HOMELESS | Aranda Hotel | \$1,036,704 | 6/30/2010 | Sin Yee Poon | DPH |
| TENDERLOIN HEALTH | DPH | HHS | CoE | \$781,667 | 6/30/2010 | Duane Einhorn | DPH |
| TENDERLOIN HEALTH | DPH | HPS | HERR and PwP | \$909,949 | 6/30/2010 | Duane Einhorn | DPH |
| TENDERLOIN HEALTH | DPH | HUH | Transitional Housing | \$708,531 | 6/30/2010 | Wolfgang Stuwe | DPH |
| TENDERLOIN HEALTH | OEWD | Workforce | CDBG | \$27,329 | 6/10/2010 | Hazel Jones | DPH |
| TENDERLOIN HEALTH | OEWD | Workforce | CDBG | \$87,423 | 6/11/2010 | Hazel Jones | DPH |
| TENDERLOIN HOUSING CLINIC INC | HSA | HOMELESS | MPP | \$455,820 | 6/30/2010 | Christina Iwasaki | H.S.A. |
| TENDERLOIN HOUSING CLINIC INC | HSA | HOMELESS | CNC Supportive Housing | \$6,893,471 | 12/31/2009 | Christina Iwasaki | H.S.A. |
| TENDERLOIN HOUSING CLINIC INC | HSA | HOMELESS | Non-CNC Supportive Housing | see above | 12/31/2009 | Christina Iwasaki | H.S.A. |
| TENDERLOIN HOUSING CLINIC INC | HSA | HOMELESS | Housing Subsidies | \$780,247 | 6/30/2010 | Esperanza Zapien | H.S.A. |
| TENDERLOIN HOUSING CLINIC INC | DPH | HUH | Outreach | \$265,633 | 6/30/2010 | Margot Antonetty | H.S.A. |
| TENDERLOIN HOUSING CLINIC INC | MOH | CDD | HPG | \$87,500 | | Ruby Harris | H.S.A. |
| TENDERLOIN NEIGHBORHOOD DEVELOPMENT CORP | DCYF | | After School Program | \$61,690 | | Kim Ganade | MOH |
| TENDERLOIN NEIGHBORHOOD DEVELOPMENT CORP | DPH | HUH | Subsidies | \$713,138 | 6/30/2010 | Wolfgang Stuwe | MOH |
| TENDERLOIN NEIGHBORHOOD DEVELOPMENT CORP | HSA | HOMELESS | Supportive services | \$407,619 | 6/30/2012 | Tahir Shaikh | MOH |
| TENDERLOIN NEIGHBORHOOD DEVELOPMENT CORP | MOH | CDD | HPG | \$71,657 | | Ruby Harris | MOH |
| THE SAN FRANCISCO LGBT COMMUNITY CENTER | HSA | | Employment Services | \$203,077 | 6/30/2010 | Larry Chatmon | DCYF |
| THE SAN FRANCISCO LGBT COMMUNITY CENTER | DCYF | | Youth Services | \$158,485 | | Kim Ganade | DCYF |
| THE SAN FRANCISCO LGBT COMMUNITY CENTER | DCYF | | Community Convener | \$40,000 | | Tracy Brown | DCYF |
| THE SAN FRANCISCO LGBT COMMUNITY CENTER | DPH | HPS | HERR | \$151,089 | 6/30/2010 | David Macias | DCYF |
| THE SAN FRANCISCO LGBT COMMUNITY CENTER | OEWD | Economic | | \$7,159 | | Crezia Tano | DCYF |
| THE SAN FRANCISCO LGBT COMMUNITY CENTER | OEWD | Workforce | CDBG | \$25,000 | 6/30/2010 | Hazel Jones | DCYF |
| TIDES CENTER | MOH | CDD | HPG-ST. PETER'S | \$38,000 | | Ruby Harris | DPH |
| TIDES CENTER | MOH | CDD | HPG-HOUSING RIGHTS COMMITTEE OF | \$100,000 | | Ruby Harris | DPH |
| TIDES CENTER | DCYF | | Family Child Care | \$145,357 | | Greg Rojas | DPH |
| TIDES CENTER | DCYF | | Detention Based | \$75,000 | | Jessica Hazard | DPH |
| TIDES CENTER | DCYF | | Young Women's | \$200,000 | | Jessica Hazard | DPH |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|--|--------------|----------------|---|-------------------|---------------------|---------------------|------|
| TIDES CENTER | DCYF | | Adolescent Health | \$47,500 | | Kim Ganade | DPH |
| TIDES CENTER | DCYF | | Oasis for Girls | \$96,515 | | Kim Ganade | DPH |
| TIDES CENTER | DPH | HUH | Property Management | \$3,180,408 | 6/30/2010 | Sean Nguyen | DPH |
| TIDES CENTER | DPH | Primary Care | | \$55,045 | 6/30/2010 | Sean Nguyen | DPH |
| UNITED WAY OF THE BAY AREA | MOH | CDD | PS- IMMIGRANT NETWORK | \$44,918 | | Lariza Dugan-Cuadra | DCYF |
| UNITED WAY OF THE BAY AREA | OEWD | Workforce | Workforce Investment Act (WIA) (Match Bri | \$20,900 | 9/30/2009 | Marc Majors | DCYF |
| UNITED WAY OF THE BAY AREA | CFC | | PFA Raising a Reader | \$130,000 | 6/30/2012 | Tamara Foster | DCYF |
| UNITED WAY OF THE BAY AREA | DCYF | | Match Bridge | \$175,000 | | Sherrice Dorsey | DCYF |
| UNITED WAY OF THE BAY AREA | OEWD | Workforce | CDBG | \$60,000 | 6/30/2010 | Hazel Jones | DCYF |
| VIETNAMESE YOUTH DEVELOPMENT CENTER | DCYF | | Case Management | \$200,000 | | Jessica Hazard | DCYF |
| VIETNAMESE YOUTH DEVELOPMENT CENTER | JUV/DCYF/HSA | | OST Teen Program | \$148,874 | | Kim Ganade | DCYF |
| VIETNAMESE YOUTH DEVELOPMENT CENTER | OEWD | Workforce | Workforce Investment Act (WIA) | \$25,000 | 9/30/2009 | Marc Majors | DCYF |
| VIETNAMESE YOUTH DEVELOPMENT CENTER | OEWD | Workforce | CDBG | \$40,000 | 6/30/2010 | Hazel Jones | DCYF |
| VISITACION VALLEY COMMUNITY CENTER | HSA | DAAS | Community Services | \$93,953 | 6/30/2013 | Tahir Shaikh | DCYF |
| VISITACION VALLEY COMMUNITY CENTER | CFC | | FRC Neighborhood | \$37,500 | | Tamara Foster | DCYF |
| VISITACION VALLEY COMMUNITY CENTER | DCYF | | Beacon Center | \$364,375 | | Artina Lim | DCYF |
| VISITACION VALLEY COMMUNITY CENTER | DCYF | | Child Care | \$100,000 | | Greg Rojas | DCYF |
| WALDEN HOUSE INC | DPH | CBHS | SA and MH Services | \$9,813,799 | 6/30/2010 | Sean Nguyen | DPH |
| WALDEN HOUSE INC | DPH | HPS | HERR and PWP | \$359,164 | 6/30/2010 | David Macias | DPH |
| WALDEN HOUSE INC | DPH | HUH | Supportive Services in SRO | \$66,880 | 6/30/2010 | David Macias | DPH |
| WALDEN HOUSE INC | SEF | Financial Serv | Mandala/Synergy Program | \$464,439 | | Maureen Gannon | DPH |
| WESTSIDE COMMUNITY MENTAL HEALTH CTR INC | DCYF | | Teen Core | \$50,000 | | Shamam Walton | DPH |
| WESTSIDE COMMUNITY MENTAL HEALTH CTR INC | DPH | CBHS | SA and MH Services | \$9,579,824 | 6/30/2010 | Marsha Herring | DPH |
| WESTSIDE COMMUNITY MENTAL HEALTH CTR INC | DPH | HHS | Home Health | \$1,134,014 | 6/30/2010 | Marsha Herring | DPH |
| WU YEE CHILDREN'S SERVICES | CFC | | PFA | \$25,000 | | Tamara Foster | DCYF |
| WU YEE CHILDREN'S SERVICES | CFC | | FRC Neighborhood | \$300,000 | 6/30/2013 | Tamara Foster | DCYF |
| WU YEE CHILDREN'S SERVICES | DCYF | | New Generations | \$70,000 | | Greg Rojas | DCYF |
| WU YEE CHILDREN'S SERVICES | DCYF | | CARES | \$2,500,000 | | Greg Rojas | DCYF |
| WU YEE CHILDREN'S SERVICES | DCYF | | BA Stipends | \$1,300,000 | | Greg Rojas | DCYF |
| Y M C A OF SAN FRANCISCO | HSA | DAAS | Community Services | \$141,588 | 6/30/2013 | Tahir Shaikh | DCYF |
| Y M C A OF SAN FRANCISCO | MOH | CDD | ESG (BAYVIEW)/UNITED COUNCIL) | \$96,000 | | Bruce Ito | DCYF |
| Y M C A OF SAN FRANCISCO | CFC | | Urban Services - Western Addition | \$500,000 | 6/30/2013 | Tamara Foster | DCYF |
| Y M C A OF SAN FRANCISCO | CFC | | Urban Services - OMI | \$650,000 | 6/30/2013 | Tamara Foster | DCYF |
| Y M C A OF SAN FRANCISCO | CFC | | Bayview | \$690,196 | 6/30/2013 | Tamara Foster | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Heritage Camp | \$80,000 | | Artina Lim | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Chinatown University | \$99,500 | | Artina Lim | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | SF TEAM @ Denman | \$101,235 | | Artina Lim | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | OMI Beacon | \$376,687 | | Artina Lim | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Bayview Beacon | \$376,688 | | Artina Lim | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Western Addition Beacon | \$376,688 | | Artina Lim | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Learning & Enrichment | \$45,000 | | Deedra Jackson | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Excelsior Sports Club | \$49,750 | | Deedra Jackson | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | OMI Youth Mental Health | \$75,000 | | Deedra Jackson | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | The Fellas | \$104,213 | | Deedra Jackson | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Excelsior Youth Cr | \$106,297 | | Deedra Jackson | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Teen Services | \$106,825 | | Deedra Jackson | DCYF |

| Nonprofit Contractor | Dept | Div | Program | FY 2009-10 Amount | Contract Expiration | Officer/Manager | Lead |
|--------------------------|------|-----------|----------------------------|-------------------|---------------------|-----------------|------|
| Y M C A OF SAN FRANCISCO | DCYF | | Richmond Flex | \$114,460 | | Deetra Jackson | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | After School Enrichment | \$359,660 | | Deetra Jackson | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Truancy Intervention | \$100,000 | | Jessica Hazard | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | CARE | \$250,000 | | Jessica Hazard | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Claire Lillenthal | \$40,000 | | Lina Morales | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | SFTEAM @ Marina | \$101,235 | | Lina Morales | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | SF TEAM @ Starr King | \$101,235 | | Lina Morales | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Youth Chance H.S. | \$87,000 | | Shamann Walton | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Embarcadero YEP | \$89,550 | | Shamann Walton | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Shih Yu Lang OST | \$115,626 | | Shamann Walton | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Rec Connect@ Hayward | \$197,750 | | Shamann Walton | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Rec Connect@ Palega | \$197,750 | | Shamann Walton | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Earth Services Corps | \$45,000 | | Sherrice Dorsey | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Building Futures Mentoring | \$57,127 | | Sherrice Dorsey | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Stonestown Convener | \$40,000 | | Tracy Brown | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Excelsior Convener | \$45,000 | | Tracy Brown | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Tenderloin Convener | \$50,000 | | Tracy Brown | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Bayview Convener | \$60,000 | | Tracy Brown | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | Bayview Anchor | \$150,000 | | Tracy Brown | DCYF |
| Y M C A OF SAN FRANCISCO | DCYF | | OMI Convener | \$45,000 | | Tracy Brown | DCYF |
| Y M C A OF SAN FRANCISCO | DPH | CBHS | SA and MH Services | \$827,289 | 6/30/2010 | Denise Jones | DCYF |
| Y M C A OF SAN FRANCISCO | MOH | | | \$16,086 | | Crezia Tano | DCYF |
| Y M C A OF SAN FRANCISCO | OEWD | Workforce | | \$321,159 | | | DCYF |



Amy L. Brown
Director of Real Estate



MEMORANDUM

DATE: February 26, 2010

TO: Nathan Cruz, Budget Analyst
Budget & Legislative Analyst's Office

FROM: John Updike, Assistant Director, Real Estate

A handwritten signature in black ink, appearing to read "John Updike", written over a thin horizontal line.

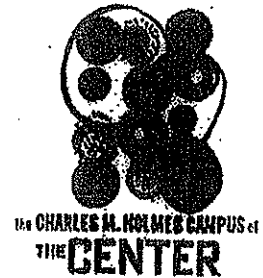
SUBJECT: **The LGBT Community Center Mortgage Payment Reserve Fund Agreement**

As requested, this memorandum outlines our position relative to the LGBT Community Center's (the "Center") likely ability to make timely payments under a restructured loan with the First Republic Bank. Real Estate has a comfort level about the Center's ability to pay given the following:

- The Center's financial stability plan of May 21, 2009, many elements of which have already been put into effect;
- The Center's follow-up to First Republic Bank of December 29, 2009, attached hereto, which shows excellent progress in increasing revenues and reducing expenditures, consistent with the financial stability plan;
- The reduction in payments due over the course of the coming two years (and the current fiscal year) of \$80,000 per year, in accordance with a modified loan with First Republic Bank, subject to approval of the pending loan agreement between the Center and the City.

Should the Center find its financial condition to be such that none or few payments are made toward the restructured loan owed First Republic Bank in the remainder of fiscal year 09-10, Real Estate would take that into serious consideration when determining whether or not to recommend an extension (amendment) of the City's loan with the Center next fiscal year (assuming Board approval of this loan). The success or failure of the Center's financial stability plan will be readily apparent, and if not succeeding, alternatives to continuation of the City's loan agreement would in all likelihood be seriously explored, in a vigilant effort to minimize the City's risk in this matter.

attachment: Letter from Rebecca Rolfe, Executive Director of the Center, to Felix Miranda, Vice-President, First Republic Bank (2 pages)



December 29, 2009

Felix Miranda
Vice President, Senior Credit Officer
First Republic Bank
111 Pine Street
San Francisco, CA 94111

Dear Felix,

In your email of November 5, 2009, outlining the proposed revised terms of our loan, you requested information on the Centers fundraising/business plan, outlining our ability to meet the loan amortization requirements in year 3. Although the loan is not yet finalized, in the spirit of our ongoing work towards the completion of the loan restructure I am providing you with the following summary of our strategies and work to stabilize the Center's financial base.

We have focused most of our efforts on increasing revenue as we have already reduced expenses as low as we can realistically go without damaging infrastructure or our current contractual commitments.

The two areas that we have identified for solid growth in the next three years are revenue from the building and individual giving. While we are building long term plans to increase revenue from foundations, corporations and government contracts, the continued uncertainty in the stock market and overall economy -- and resulting crises in the state and city/county budgets -- mean that significant growth in these three areas will be unlikely for at least the next 12 to 24 months.

Our strategies for growth in facilities revenue and individual contributions are outlined below.

Facilities Revenue: We are finalizing a letter of intent to bring a long term commercial tenant onto our fourth floor. This lease supports a significant increase in rental revenue beginning with an estimated occupancy date in the late fall to winter of 2010 (following a significant build out process).

Individual Donations: We are currently in the process of significantly increasing our capacity to raise contributions from individuals, including:

- **Expansion of our development staff:** we have received grants from two funders which will support the addition of one full time staff member to our development team, bringing the team from a total of 3.0 FTEs to 4.0 FTEs. The new staff position will be focused on individual giving and events and this expanded capacity will support short and long term growth in individual giving.
- **Expansion of board of directors:** Our board is significantly involved in fundraising and has a collective commitment to raise a minimum of \$10,000 per person, which they are currently exceeding. We are working to double the size of the board within the next 18 months and have a short term goal to bring on 9 new board members by the end of this

THE SAN FRANCISCO LESBIAN GAY BISEXUAL TRANSGENDER COMMUNITY CENTER

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Felix Miranda
December 29, 2009
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fiscal year. Additionally, we are expanding the committee structure, creating new opportunities for community members to volunteer on board and fundraising committees, which will expand the resources and connections to individual as well as institutional donors.

With these strategies solidly underway, I have confidence that we will be able to make the principle payments due in the third year of the loan and appreciate the time that the restructured loan provides us to adjust our revenue strategies to the changing economy while meeting our commitments to the First Republic Bank.

Please feel free to contact me if you have any questions about our long term strategies or if I can be helpful in any way.

Sincerely,



Rebecca Rolfe
Executive Director

cc: Maroia Berg, First Republic Bank
James Williamson, SF LGBT Community Center, Board of Directors
Terry Micheau, SF LGBT Community Center, Board of Directors
John Updike, Assistant Director of Real Estate, City/County of San Francisco