

**From:** [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#); [BOS-Administrative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Wong, Linda \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#)  
**Subject:** FW: For File 20-1312 from BOS B&F on Dec 9, 2020  
**Date:** Monday, March 29, 2021 9:48:47 AM  
**Attachments:** [Feeding Budget Update FY20-21 3.29.21.pdf](#)  
[image001.png](#)  
[image003.png](#)

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**From:** Gleason, Alexander (HSA) <[alexander.gleason@sfgov.org](mailto:alexander.gleason@sfgov.org)>  
**Sent:** Monday, March 29, 2021 9:37 AM  
**To:** Board of Supervisors, (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>  
**Cc:** Gibbs, Emily (HSA) <[emily.gibbs@sfgov.org](mailto:emily.gibbs@sfgov.org)>  
**Subject:** For File 20-1312 from BOS B&F on Dec 9, 2020

Good Morning:

The attached document provides detail on HSA's Covid Feeding Program, and is delivered pursuant to a policy recommendation from Item 7, File 20-1312, made through the Budget and Legislative Analyst's report for the Board of Supervisors' Budget and Finance Committee meeting on December 9, 2020. Please include this document in the legislative file.

Many thanks.

**Alex Gleason**  
Budget Analyst

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Department of Benefits  
and Family Support

Department of Disability  
and Aging Services

Office of Early Care  
and Education

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**MEMORANDUM**

TO:	Board of Supervisors
THROUGH:	Trent Rhorer, Executive Director
FROM:	Daniel Kaplan, Deputy Director for Finance and Administration, Human Services Agency (HSA)
	Shireen McSpadden, Executive Director, Department of Disability and Aging Services (DAS)
DATE:	March 26, 2021
SUBJECT:	HSA COVID Feeding Program Expenditure Update

As follow-up to Item 7, File 20-1312, at the Board of Supervisors' Budget and Finance Committee Meeting on December 9, 2020, the Human Services Agency (HSA) is providing the following update on the status of the COVID Feeding Program.

Since the onset of the COVID-19 pandemic, the City has operated a COVID Feeding Program to provide services to food insecure residents in response to a dramatic increase in need; HSA/DAS has led much of these efforts. Initiatives included in the response, as well as their current and projected levels of service, are as follows:

- **Pantries:** This is a partnership with the **San Francisco-Marin Food Bank (SFMFB)** and provides groceries to anyone in need of food assistance, through pop-up pantries across the city and SFMFB's Pantry at Home program, which delivers groceries to vulnerable clients. As of the end of February, funding for this initiative provided 632,365 grocery bags, and HSA/DAS expects to provide an additional 290,126 grocery bags during the remainder of FY 2020-21.



**London Breed**  
Mayor

**Trent Rhorer**  
Executive Director



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In addition to the SFMFB support described above, the following initiatives in this category reach individuals whose food security needs may go unmet by the existing pantry network:

- From January 11 through the end of February, the **Chinatown Feed & Fuel Program** served seniors and families living in SROs in Chinatown who were in need of food support. The program reached 2,400 residents across 1,075 families, with meal vouchers to exchange at local restaurants. The program is on track to serve a total of 3,300 individuals through April 2021, when it is expected to end.
- HSA transferred \$150,000 to the Department of Public Health (DPH) to support the **Tenderloin Neighborhood Development Center (TNDC)**. TNDC will use the funds to supplement grocery bag distribution at the La Voz Pantry with prepared meals and staff grocery bag delivery and coordination at the Salvation Army's Kroc Center in the Tenderloin.
- HSA funded **Bayanihan Equity Center** with \$66,000 to provide culturally-relevant groceries to roughly 150 Filipino families per month through June, 2021.
- HSA transferred \$249,000 to DPH to distribute **EatSF vouchers** to 700 Halal households (one-time) and 310 African-American households (4-month allocation) through a partnership between CBOs and DPH Population Health. The voucher program will make healthy food in neighborhood supermarkets, grocery stores and farmers' markets affordable for low-income families and individuals.
- HSA transferred \$35,000 to the Mayor's Office of Housing and Community Development (MOHCD) to sustain the **Samoan Community Development Center's (SCDC)** culturally-relevant grocery distribution efforts through the end of the current fiscal year. SCDC provides 170 weekly bags to seniors, families, and SF Tongans Rise Up constituents.
- In April 2021, HSA will release the **Food-Scarce Neighborhoods RFP**, which provides \$500,000 to supplement the City's food security network by providing a flexible food support for low-income, San Francisco residents living in food-scarce neighborhoods. Participants will be able to request food support via text message and subsequently pick up a nutritious meal from a nearby restaurant location.
- **Latinx-focused food distribution:** Provides funding to support pantry-style grocery distribution to the Latinx community as it has



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been disproportionately impacted by COVID-19 in San Francisco. In the last quarter of 2020, HSA provided support to Cultura y Arte Nativa de las Americas (CANANA) for 11,700 food boxes, covering a temporary service gap in the USDA Farmers to Families program. In January 2021, **CANANA** and **Arcadio's Produce** were selected through the Latinx grocery distribution RFP. CANANA received \$3 million to distribute 73,759 boxes through the end of FY 20-21. Arcadio's distributed 965 grocery bags in February through partnerships with community-based organizations, and plans to distribute another 11,324 through the end of the fiscal year.

- **Great Plates Delivered:** This is a temporary State program that utilizes local restaurants and food providers to prepare and deliver three daily meals to at-risk seniors. Between July 2020 and February 2021, the program delivered 1,815,627 meals and anticipates delivering an additional 851,156 meals by the end of the fiscal year.
- **Isolation/Quarantine Food Support:** Provides delivered meals and groceries for food insecure households with a positive or suspected COVID-19 case for the duration of their isolation or quarantine to mitigate virus spread. This program's costs are tied to transmission rates and have increased rapidly during the several COVID surges in San Francisco. This program served 19,616 clients through February 2021 and anticipates serving an additional 10,800 clients through the end of FY 20-21.
- **Older Adults-focused food distribution:** Utilizes the Department of Disability and Aging Services nutrition network of 13 providers who offer meals and food supports across the City, serving roughly 42,000 people per year. This program anticipates providing 406,041 meals to older adults through the end of the fiscal year. Funding for these services is being reserved to cover costs once providers have exhausted their normal annual budget and CARES Act resources, which is projected to happen towards the end of the fiscal year.
- **Street Feeding:** Delivers meals to unsheltered residents to reduce their need to travel across the city for food, and thus help mitigate virus spread. This program ended on October 31, 2020, and provided 5,318 meals. Over the winter, however, an additional 4,824 heater meals were also distributed.

The following table provides an updated budget and spending projection as of March 1, 2021, and also an aggregate comparison to the budgetary snapshot presented in the original BLA report on December 9, 2020.



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Additional appropriation actions have been taken to add \$23.5 million to the COVID Feeding Program budget which was presented in December. These include: a shift of \$8.3 million in savings from the HSA budget, \$1.9 million in COVID reserve funding added through a supplemental appropriation, and \$13.3 million in FEMA-backed, emergency appropriation.

	<b>Revised Budget as of 3/21</b>	<b>Projected Spending</b>	<b>Projected Revenue</b>	<b>GF Support</b>
Pantries	23,960,000	15,337,936	3,067,587	12,270,349
Latinx-focused food	4,400,000	4,400,000	880,000	3,520,000
Great Plates	36,573,998	53,909,766	22,103,004	31,806,762
I/Q Food Support	1,800,000	2,459,968	2,090,973	368,995
Older Adults-focused food	3,004,702	3,004,702	2,614,091	390,611
Street Feeding	2,400,000	1,573,335		1,573,335
<b>Totals</b>	<b>72,138,700</b>	<b>80,685,707</b>	<b>30,755,655</b>	<b>49,930,052</b>
December 9, 2020 report	48,638,700	51,319,305	15,462,098	35,857,207
<b>Difference</b>	<b>23,500,000</b>	<b>29,366,402</b>	<b>15,293,557</b>	<b>14,072,845</b>

Changes in projected expenditures include the following:

- Expanded, community-focused service initiatives in the Pantries category – as described above – beyond support to the San Francisco-Marin Food Bank.
- Projected spending in the Latinx category has been adjusted to align with the award amount in the January procurement, which was not finalized at the time of the December report.
- Great Plates spending is now projected to run through the end of the current fiscal year, as opposed to ending in the first week of January, 2021.
- Expenses in I/Q Food Support are higher than previously reported owing to the surge in COVID cases during the December-January months.
- Additional Street Feeding expenses to provide targeted encampment feeding during the winter, as well as for DPW cleaning support at several food distribution sites.



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Revenue projections have grown in direct relation to the increase in expenditures just described, with additional growth owing to FEMA's reimbursement rate revision from 75% of eligible costs to 100% of eligible costs.

HSA continues to work closely with the Mayor's Budget Office to bridge the remaining funding gap of \$8.5 million projected in the COVID Feeding Program. As reported in the 6-month projection, the change in FEMA reimbursement to 100% of costs has created a net General Fund surplus in the Citywide COVID response budget that can be applied towards these deficits.