

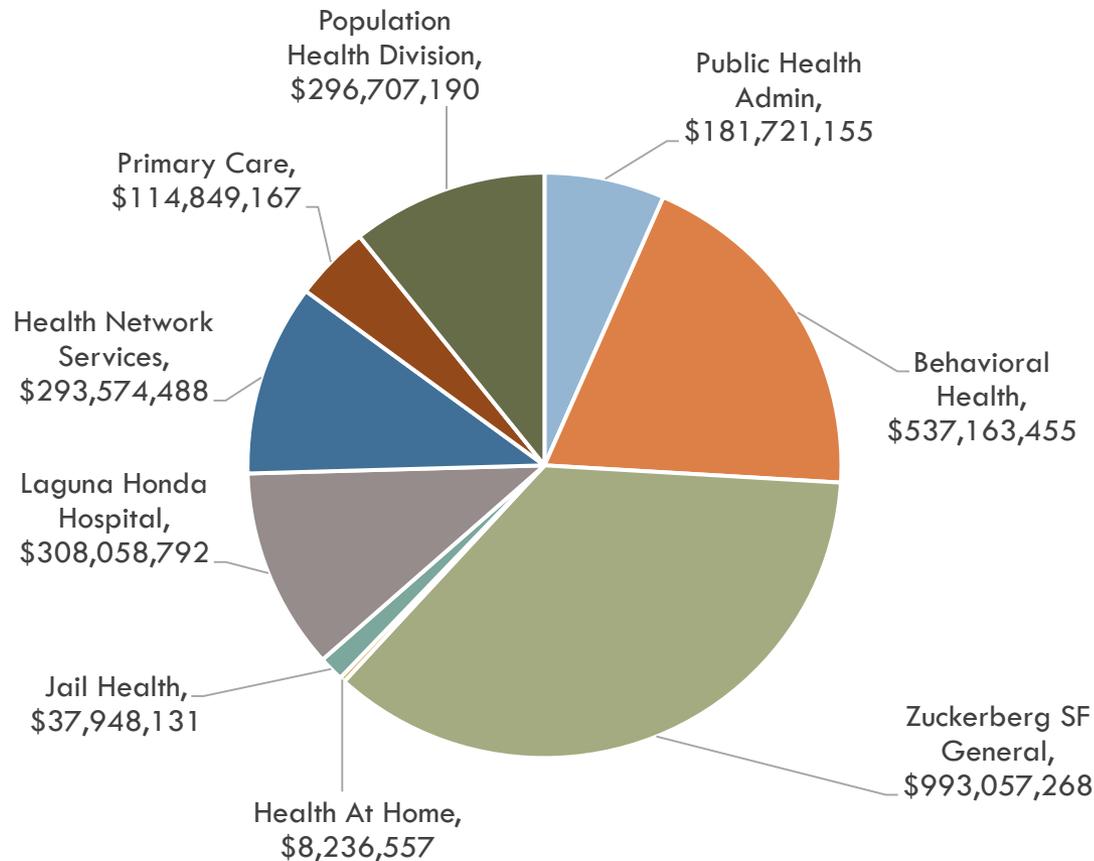
# DEPARTMENT OF PUBLIC HEALTH FY 2020-2022 BUDGET

August 13, 2020 Budget and Finance Committee

# DPH Budget Overview By Division

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20-21 Budget is \$2,771,306,273



Division	Budgeted FTE
Zuckerberg SF General	2,842
Laguna Honda Hospital	1,322
Behavioral Health	712
Primary Care	601
Population Health Division	562
Health Network Services	524
Public Health Admin	507
Jail Health	154
Health At Home	44
<b>Total Budgeted FTE</b>	<b>7,267</b>

# Mayor's Proposed Budget

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- Significant investments in key DPH priorities:
  - Proactive response to the ongoing COVID-19 health pandemic
  - Programs that address health disparities
  - Behavioral Health Services and Mental Health SF
- DPH's budget totals \$2.77 billion in FY 2020-21 and \$2.58 billion in FY 2021-22, compared to FY 2019-20 budget of \$2.43 billion

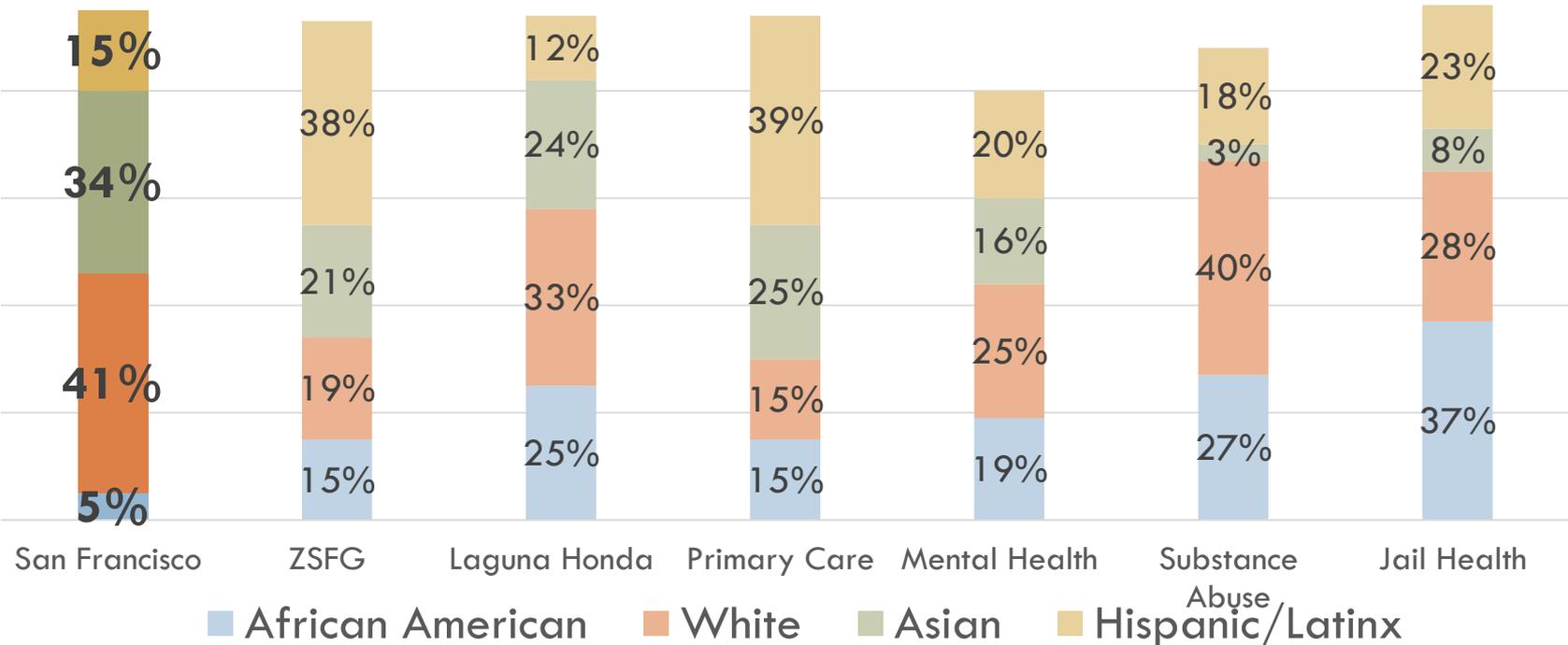
# Balancing the Budget

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- Focused on leveraging revenues, aligning costs based on expected operations and operational efficiencies
- No service reductions to ensure support for the most vulnerable populations
- Only position reductions proposed are related to the closure of County Jail #4

# Patients by Race/Ethnicity

FY 2018-2019



# Advance Equity and Investing in Our Workforce

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- Focus on **Racial Equity**, specifically Black/African American Health – based on data driven needs and consistent with Citywide approach
  - e.g. Percentage of Black/African American patients with hypertension and have blood pressure control
- Focus on both **the Work and the Workforce**
  - Work of DPH team is key to better health outcomes
  - Our relationships with each other as staff relate directly to our approach with community
- Investing in our **Workforce**
  - Expanding HR staff to reduce hiring times and minimize vacancies
  - Recruitment and retention of Behavioral Health clinicians and managers
  - Increasing training opportunities

# New Investments in Equity

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- Equity Approach to COVID Response
  - ▣ Supports testing in communities disproportionately affected by pandemic
  - ▣ Culturally competent engagement for Community Outreach & Contact Tracing
  - ▣ Cash grants of \$500 SF City Option Members
  - ▣ Housing and support for our most vulnerable individuals and families
- Approaching Behavioral Health with a Population Focus
  - ▣ Prevention and Early Intervention programs under MHSA
  - ▣ Implementing MHSF programs which expand access and remove barriers to care
- Investing in Maternal Child Health
  - ▣ Support for state and local initiatives aimed at reducing perinatal health disparities, focusing on Black/African American and Pacific Islander families
- \$36 M Reinvestments in Public Safety

# Major Drivers of Budget Increases in DPH's budget (\$ Millions)

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	FY 19-20	FY 20-21	FY 21-22
Annual Budget	2,427	2,771	2,576
Cumulative Growth Compared to FY 19-20		344	149

## Major Changes

COVID-19 Response (incl. Grant Program)		216	-
Reinvestment of Public Safety Funds for Racial Equity Initiatives		36	36
Behavioral Health Initiatives (Including restricted funds held by Controller's Office)		113	108
DPH Initiatives and Inflationary Growth		13	40
DPH Savings Initiatives		(39)	(45)

# Major Drivers of FTE Growth in DPH's Budget

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	FY 19-20	FY 20-21	FY 21-22
Budgeted Position Authority	6,886	7,176	7,083
Cumulative Growth Compared to FY 19-20		290	197
<b>Major Changes</b>			
COVID-19 Response		155	-
Behavioral Health Initiatives Supported Under Business Tax Reform		43	86
Other Behavioral Health Initiatives		23	30
Expanding DPH Human Resources		15	20
DPH Specialty Pharmacy Expansion (Revenue Neutral);		12	16
DPH Quality Initiative		10	12
New Grants and Other Initiatives		3	5
Attrition FTE Calculation Adjustment		24	27

# Responding to COVID-19

## DPH Initiatives

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COVID-19 Response - Proposed FY 20-21 Budget for DPH Programs				
	Total Estimated Response Costs (\$M)	Reallocation of Existing City Resources (\$M)	Total New Expenditure Authority (\$M)	Net Local GF Cost (\$M) Excluding CARES
<b>COVID Command Operations</b>				
Information & Guidance	(8.1)	7.31	(0.8)	(0.4)
Planning	(12.8)	12.80	(0.2)	(0.1)
		-		
<b>Health Operations</b>		-		
Citywide PPE	(55.0)	10.80	(44.2)	(44.2)
Community Outreach	(15.5)	2.78	(12.7)	(5.1)
Contact Tracing & Case Investigation	(21.4)	11.77	(9.6)	(9.6)
Outbreak Management	(11.0)	6.86	(4.1)	(2.1)
Testing	(62.4)	6.43	(55.9)	(28.0)
DPH Hospital Operations Support	(30.3)	-	(30.3)	(11.6)
Medical Support Services and Surge Capacity	(52.1)	23.99	(28.1)	(7.9)
<b>Housing &amp; Shelter Programs</b>		-		
Clinical Services at SIP and I & Q Hotels	(30.8)	12.01	(18.8)	(10.5)
<b>DPH All Programs</b>	(299.2)	94.75	(204.6)	(119.4)

# Mental Health SF

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- Comprehensive overhaul of SF's behavioral health system
- Estimated cost of \$100 million+ to implement
- Mayor's budget includes first phase of implementation
- Relies on funding from business tax reform ballot measure in November to support the initial implementation of MHSF
  - ▣ If approved by voters, the City could access funding from Homelessness Gross Receipts Tax from 2018 (held due to litigation)
  - ▣ If approved - \$28.1 M in FY 20-21 and \$38.4 ongoing in FY 21-22 for behavioral health
  - ▣ Additional one-time funding of \$69.4 M in 20-21 \$46.9 M in 21
    - Strict limitations on use of these funds (Controller's Office)
    - Appropriated in budget, but programming requires future discussion/approvals

# Mental Health SF

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DPH is prioritizing four behavioral health priorities to support the implementation of the foundation of Mental Health SF:

1. Office of Coordinated Care



2. Behavioral Health Bed Investments



3. Street crisis response and outreach services



4. Mental Health Service Center



# Investments to Continue Behavioral Health Services

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	FY 20-21 Increased Expenditure Appropriation (\$)	FY 21-22 Increased Expenditure Appropriation (\$)
Continue Funding for Treatment Beds Funded by ERAF	-	8,000,000
Continue Assisted Outpatient Treatment Pilot	253,092	331,334
Continue Enhanced Board & Care Rates	1,200,000	1,200,000
Backfill Suicide Prevention Line	738,733	738,733
Backfill State HMIOT	2,368,110	2,368,110
Backfill Case Management Services Under the State LEAD Grant	849,176	849,176
Creation of a new Civil Service Psychiatrist Class	4,870,984	4,889,767
Expand Clinical Support Permanent Supportive Housing	1,583,707	2,103,012
Expand Shelter Health	1,302,867	1,634,105
Support New Homeless Resource Center Facility	-	247,685

# New Legislation – Rates Charged to Patients

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- Proposed rates are based on a study commissioned in 2019 comparing SFDPH's rates with peer hospitals.
- In addition, DPH has implemented several new policies to protect patients from “balance billing” for medical services received at SFDPH facilities, including
  - ▣ out-of-pocket maximums for patients at all income levels
  - ▣ In network cost sharing for insured patients that receive out-of-network services at ZSFG
  - ▣ improved customer service and communications to reduce complexity, stress and uncertainty
- Because of these changes the proposed rates have little relationship to the amount a patient will pay for services

# Questions

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**Thank You**