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Two-Year Budget in Progress

Fiscal Year 2018 Budget Overview

Board of Supervisors
Budget and Finance Committee
May 11, 2017



SFMTA
Municipal
Transportation
Agency

Serving San Francisco

\$1.25 Billion

2018 Annual Operating Budget

\$3.4 Billion

5-Year Capital Budget

1,053 Transit
Vehicles In the
Muni Fleet

Over 700,000 daily
transit boardings
on Muni

Over 3 million hours
of transit service
annually

433 lane miles of
bicycle paths, lanes
and routes

441,950 publicly
available parking
spaces

1,956 taxi
medallions across
the city

1,201 signalized
intersections

281,700 street
signs

More than 5,400
employees

Guiding Principles

Vision

- **San Francisco: great city, excellent transportation choices**

Goals

- Create a safer transportation experience for everyone
- Make transit, walking, bicycling, taxi, ridesharing and carsharing the most attractive and preferred means of travel
- Improve the environment and quality of life in San Francisco
- Create a workplace that delivers outstanding service

Building a Safer Transportation System

Engineering Safer Streets

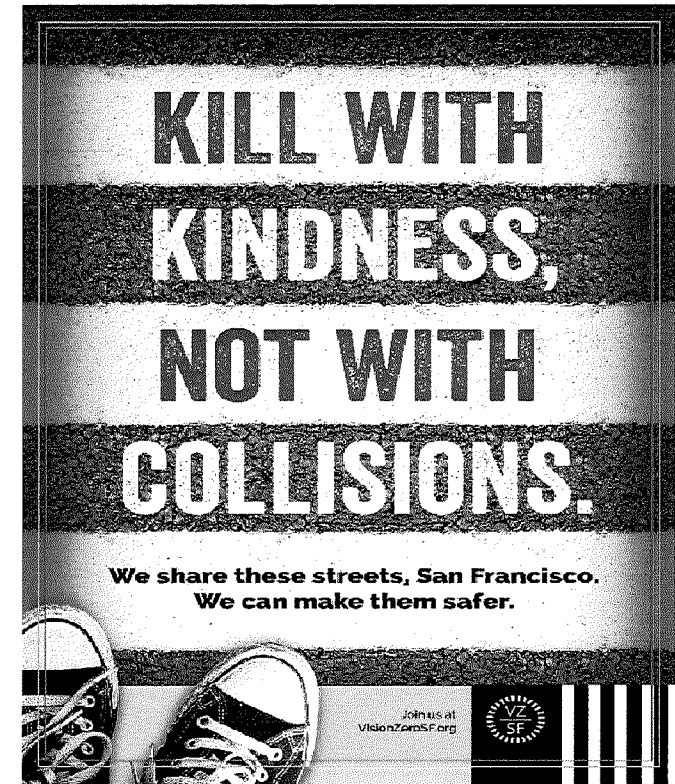
- 9th and Division protected intersection completed
- Golden Gate Park traffic calming
- 7th/8th Safety Project nearing completion
- Folsom/Essex bike spot improvement completed
- Construction started on Polk, Masonic, and 2nd St. near-term

Education for Safer People

- Safe Speeds campaign enforcement
- Safety videos for paratransit, taxis, passenger vehicles

Safer Policy

- Automated Speed Enforcement bill introduced with San Jose



Building A Safer City Through Vision Zero

Vision Zero 2016 Outcomes

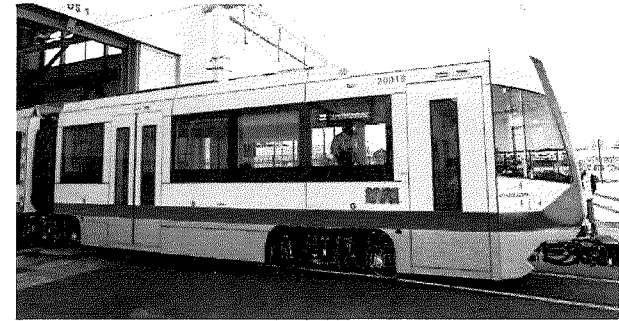
San Francisco Traffic Deaths, 2005-2016*



*As of January 12, 2017, we are still awaiting final investigation results from the Medical Examiner's Office for 2 traffic fatalities from June and December 2016. Until these results are released from the Medical Examiner, these cases will remain preliminary and are not included in the data for 2016.

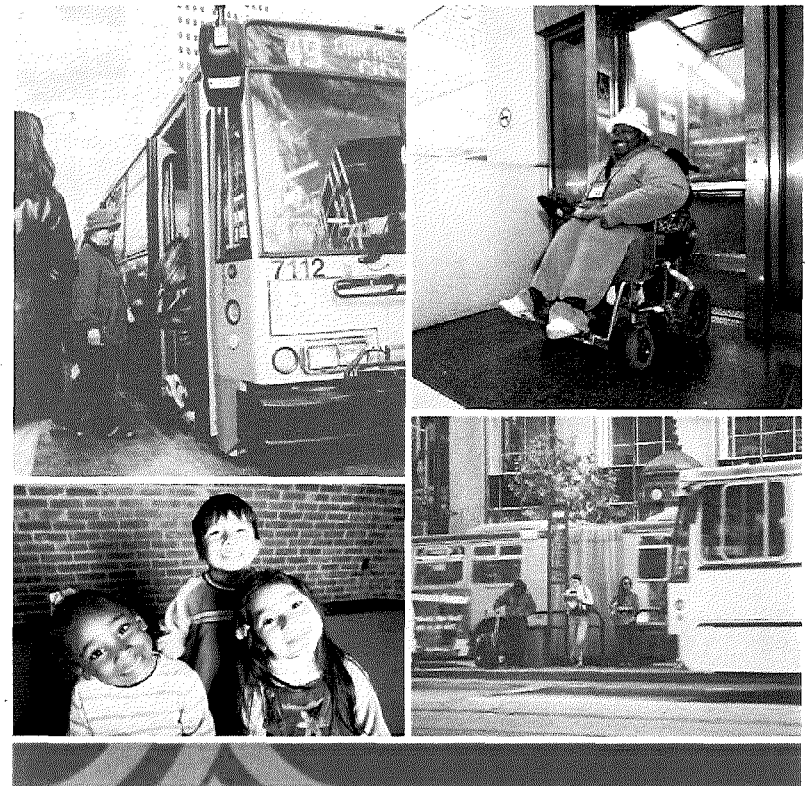
Improving Transportation Choices

- 70% Respondents rate Muni service as excellent or good
- 10% increase in Muni Service
- 360 new buses; including 135 larger 60 ft buses
- First new Light Rail trains arrived
- 4 new transit routes
- Improved on-time performance on Rapid Network lines



Commitment to Affordability and Equity

- SFMTA Board adopted the first Muni Equity Strategy for FY17 and FY18 in April 2016
- Free Muni programs for low income youth 5-18, seniors and people with disabilities
- Discounted tokens/passes to social service organizations
- First-time tow discount for low income people
- Taxi Industry fee waivers and reductions



MUNI SERVICE EQUITY STRATEGY REPORT

San Francisco Municipal Transportation Agency
Fiscal Year 2016-17 and 2017-18



Ensuring a Sustainable System

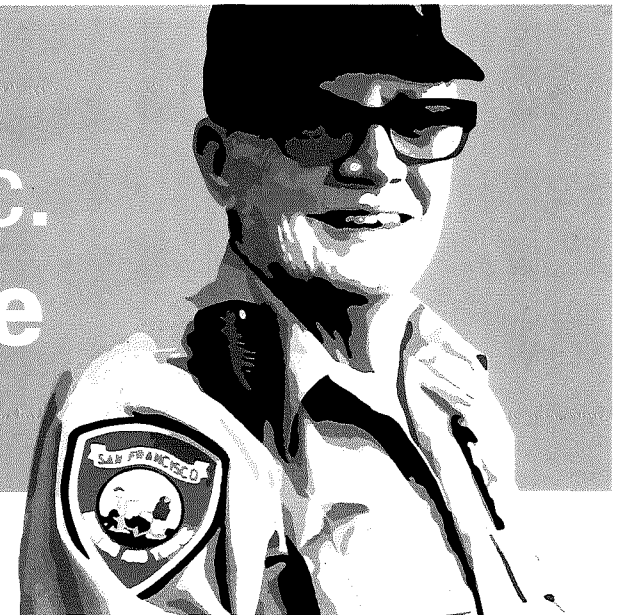
- Fleet Conversion to Renewable Fuel
- Permanent Commuter Shuttle Program
- Sea Level Rise Plan



Culture of Service

- Served over 100 special events
- Continued focus on hiring Muni operators to deliver 95% or better service levels
- Recognized over 320 Safe Drivers with 15 years or more than of safe driving
- Increased focus on Assault Prevention, Collision Reduction and Equal Employment Opportunity

I get you home safely during rush hour traffic. I want him to get home safely, too.



#KeepThemSafe

Assault on a parking control officer is punishable by a fine and jail time.



FY2018 Budget Updates

FY2017-18 Budget: Operating Changes

- Operating Budget has been adjusted to account for:
 - 2 year labor contracts approved for all unions for FY 2018 and FY 2019
 - Increase in General Fund Baseline approximately equal to decrease in lieu Parking Tax Baseline
 - Increase in work orders - DT, PUC and Real Estate for rent at 1 South Van Ness
 - Increase from State Transit Assistance - SB 1 already included in original FY 2018 budget for amounts projects in FY 2018. Most of the funding increase not be realized until FY 2019.*

**SB 1 includes \$27 mil for operating needs and \$11 mil for capital state of good repair*

FY2017-18 Budget: Capital Changes

- Capital Budget was adjusted to accommodate:
 - Failure of Sales Tax in November ballot measure
 - Reduction in Population Baseline
 - USDOT's Advanced Transportation and Congestion Management Technologies Deployment Grant
 - Supervisor addbacks that support Vision Zero
 - Unsuccessful Grant Application (5307- BUS) for Facility Improvements

Operating Budget

FY2018

Operating Revenues (\$Mil)

Revenue Category	FY 2017 Budget	FY 2017 Projected Year End	FY 2018 Proposed Budget
Transit Fares	205.9	200.5	207.9
Operating Grants	134.5	132.9	148.4
Parking and Traffic Fees & Fines	324.5	330.0	330.5
Other (Advertising, Interest, Inter-departmental Recovery, Taxi)	41.2	35.7	71.0
General Fund Transfer	291.5	305.2	309.0
Capital Projects (Development Fees, Population Based General Fund Allocation)	93.6	72.7	69.8
Use of Fund Balance and Encumbrance Carryforward	63.4	45.0	47.0
TOTAL	\$1,154.7	\$1,122.0	\$1,183.6

Revenue Impacts Included in Budget (\$Mil)

Change	Description	Revenue Impact FY18
Change Youth Definition	Increase Youth Age to 18 from 17 – similar to the Free Muni Program for Low and Moderate Income Youth. Aligns with regional definition.	(2.2)
Set Discount Fares at 50% of Adult Fares	Establish senior, youth and disabled discount fares at 50% of the adult fares (FTA requires senior fares be set no higher than 50% of adult fares). Low and moderate income seniors, youth and disabled riders have the Free Muni programs and low income adults have access to the Lifeline Program.	1.5
Fare Discount for Clipper & MuniMobile	Establish an additional \$0.25 fare increase for Muni riders paying cash or using limited use cards to reduce cash payments and to encourage use of Clipper® and Mobile Ticketing. This will reduce dwell times, speed up Muni and improve farebox performance.	3.9
Monthly “A” Pass Increase (BART)	Increase “A” pass \$5 above indexed price (covers 5.5% BART pass-through increase per trip).	0.7
Tokens/Passes for Needy Populations	Provide 50% discount to nonprofit agencies	(1.0)
Tow Fees	Per Board of Supervisors’ recommendation reduce tow fees and create a low-income discount program (<i>Approved by SFMTA Board on March 15, 2016</i>)	(3.5)
Parking Management	Enhanced parking management as recommended by the SFMTA Board	4.0

Operating Expenditures by Division

Expenditure Category	FY 2017 Proposed Budget	2017 FTE	FY 2017 Projected Year End	2017 FTE	FY 2018 Proposed Budget	2018 FTE
Agency-wide	150.0	15.4	133.6	15.4	155.4	15.4
Board of Directors	0.6	4.0	0.7	4.0	0.7	4.0
Communications	7.1	43.6	6.8	43.6	7.4	44.5
Capital Program & Construction	45.4	199.6	45.4	199.6	49.5	213.9
Director of Transportation	1.6	4.7	1.8	4.7	1.6	4.7
Finance and IT	125.4	395.7	118.9	395.7	111.1	398.5
Government Affairs	1.2	5.0	1.2	5.0	1.2	5.0
Human Resources	32.6	167.9	38.7	167.9	34.4	169.4
Safety	4.2	19.3	6.3	19.3	4.4	19.8
Sustainable Streets	170.6	696.5	145.6	696.5	157.9	699.0
Taxi and Accessible Services	30.9	30.5	33.5	30.5	32.0	31.0
Transit	585.1	4,092.7	624.9	4,092.7	628.0	4,110.5
TOTAL	\$1,154.7	5,674.9	\$1,154.7	5,674.9	\$1,183.6	5,715.7

New Expenditures Included in Budget (\$Mil)

Description	Amount
Transit safety, state of good repair and maintenance program proposal	\$6.0
Sustainable Streets Enforcement, Meter and Signal Shop, Parking, Outreach and Data Analysis efforts	\$2.0
Caltrain Operating Contribution	\$0.9
Safety Compliance	\$0.5
Taxi Investigators and driver drug program support	\$0.2
Storekeepers – supporting Transit Maintenance and Procurement	\$0.3
Communications Outreach	\$0.3
Human Resources Analysts	\$0.2

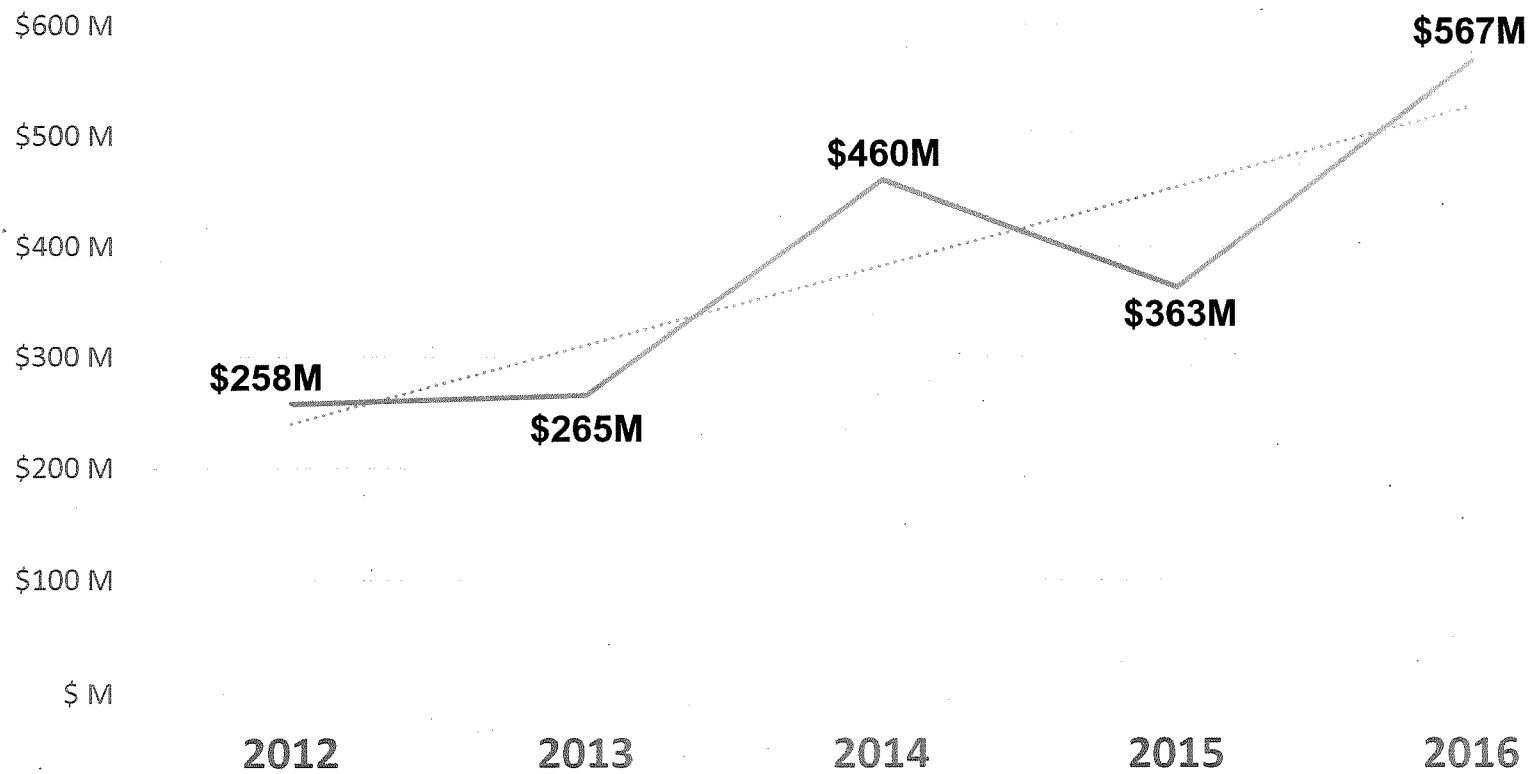
Capital Budget

FY2018



The SFMTA is investing dollars in the transportation system at an increasing rate.

Capital Expenditures by Fiscal Year (Actuals)

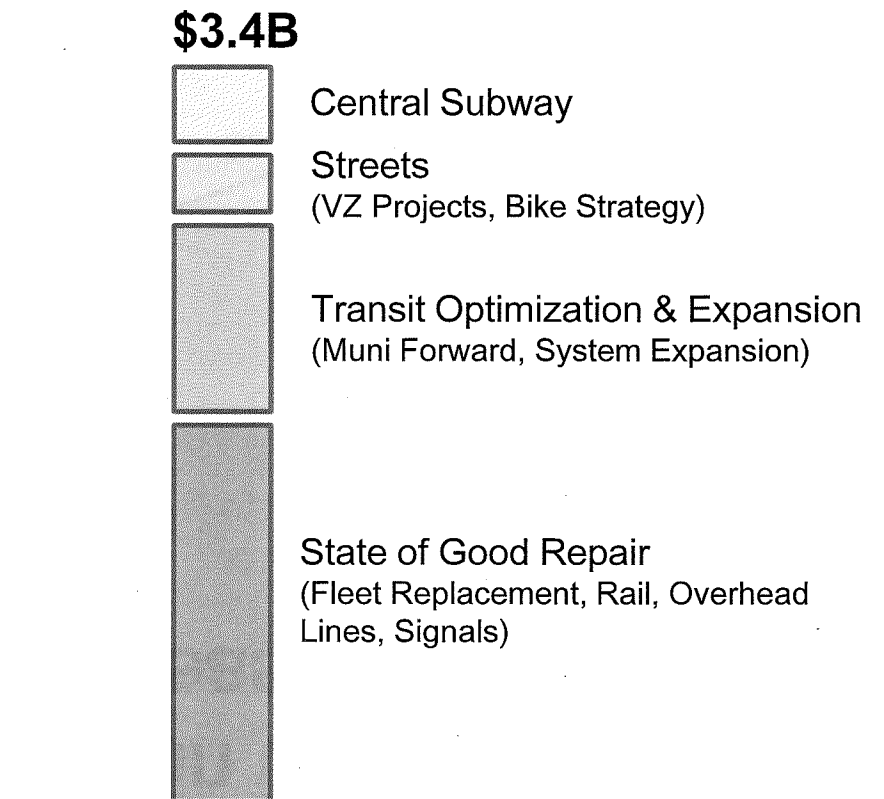


Capital Improvement Program

To build, maintain and run a world-class transportation system requires resources.

- Diverse sources of revenue, including:
 - General Fund
 - General Obligation Bond
 - Revenue Bonds, and
 - Other Local and Federal funds.

FY 17-21 CIP by Investment



Capital Improvement Program Overview

Updated FY17-21 CIP by Capital Program (\$Mil)

Capital Program	FY17	FY18	FY19	FY20	FY21	Total
Central Subway	\$ 154.0	\$ 150.0	\$ 98.5	\$ -	\$ -	\$ 402.5
Communications - IT	\$ 9.7	\$ 0.1	\$ 0.5	\$ 0.5	\$ 0.5	\$ 11.3
Facility	\$ 97.4	\$ 42.5	\$ 23.6	\$ 7.1	\$ 42.1	\$ 212.7
Fleet	\$ 504.9	\$ 333.3	\$ 161.3	\$ 103.7	\$ 75.6	\$ 1,178.8
Parking	\$ 3.0	\$ 5.0	\$ 10.0	\$ -	\$ -	\$ 18.0
Security	\$ 5.8	\$ 10.1	\$ 3.0	\$ 3.0	\$ 3.0	\$ 24.9
Streets (Bike, Ped, Traff, School)	\$ 34.8	\$ 54.9	\$ 84.2	\$ 50.9	\$ 51.2	\$ 276.0
Taxi	\$ 0.4	\$ 0.4	\$ 0.4	\$ 0.4	\$ 0.4	\$ 2.0
Traffic/Signals	\$ 37.3	\$ 30.2	\$ 12.8	\$ 8.0	\$ 11.8	\$ 100.1
Transit Fixed Guideway	\$ 50.3	\$ 47.7	\$ 57.2	\$ 34.9	\$ 35.5	\$ 225.6
Transit Optimization - Expansion	\$ 217.5	\$ 125.9	\$ 240.0	\$ 215.9	\$ 93.8	\$ 893.1
Other	\$ 14.8	\$ 4.8	\$ 0.7	\$ 0.8	\$ 0.2	\$ 21.3
Grand Total	\$ 1,129.9	\$ 804.9	\$ 692.2	\$ 425.2	\$ 314.1	\$ 3,366.3

Key Capital Projects – Transit

Central Subway Completed in 2019

Transit Fixed Guideway

- Muni Metro Twin Peaks Tunnel Track Replacement Project
- Rail Signal Upgrades at Priority Locations
- Key projects addressing train control throughout the Muni Metro

Transit Optimization & Expansion

- Continued rollout of Muni Forward transit priority projects (e.g. 14 Mission, 22 Fillmore, 28 19th Avenue, 30 Stockton)
- Geary Bus Rapid Transit – Near Term Improvements
- Near-term Rail Capacity Strategy projects



Fleet & Facility

- All Motor Coaches replaced by early-2018
- All Trolley Coaches replaced by late-2019
- First of new LRVs arrived in 2016
- Replacement of 1,200+ fare boxes for entire fleet
- Paratransit fleet will be replaced & expanded in 2017-18
- Employee Life & Safety Projects at SFMTA Facilities

Key Capital Projects – Streets

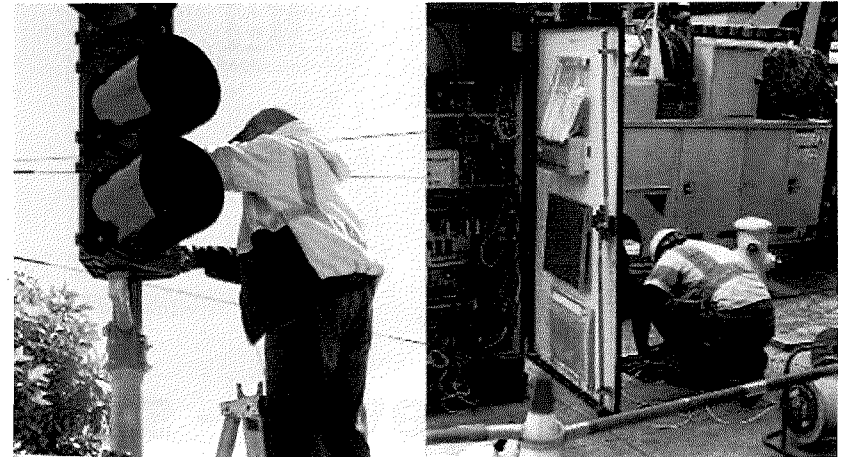
Complete Streets

- Major Corridor projects including Taylor Street, Folsom-Howard, 6th Street, 7th and 8th Street
- Bicycle Strategy Corridors
- WalkFirst Quick & Effective Projects
- Upper Market Street Pedestrian Improvements (Construction)
- Permanent Painted Safety Zone Conversion



Traffic & Signals

- WalkFirst Pedestrian Signal Countdowns
- Rail Transit Signal Priority
- Gough Street Traffic Signals Upgrades
- Webster Street Pedestrian Signals Upgrades
- Golden State Warriors Traffic Signals Mitigations Measures



Key Capital Projects – Other

Communications & IT

- Implementation of agency-wide WiFi Infrastructure and VoIP/Lync Telephony
- Continued support for Enterprise Asset Management System (EAMS)
- Procurement of Paratransit Scheduling Software

Taxi

- Continued incentive programs for “green” taxi technology, such as rebates for alternative fuel taxis

Security

- Emergency preparedness and threat mitigation projects

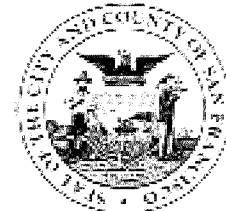
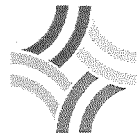
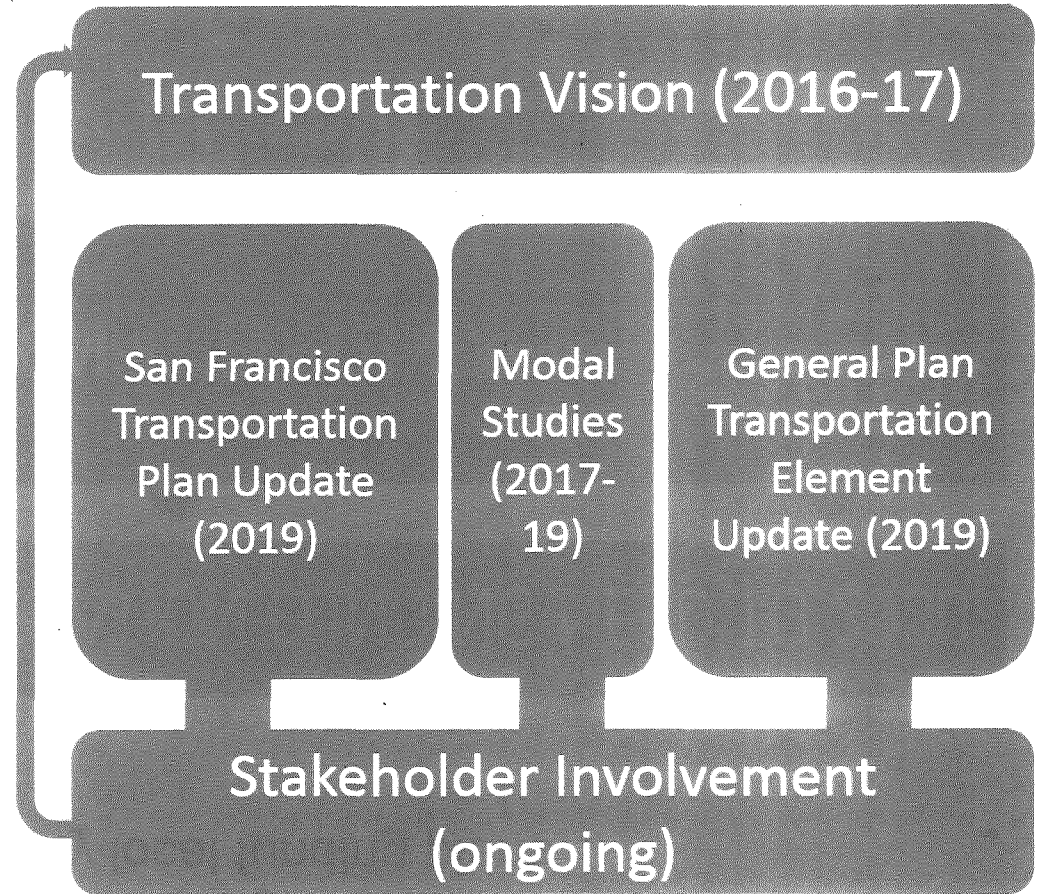
Parking

- Ellis/O’Farrell Garage Seismic Upgrade
- Lighting System Upgrades – Multiple Garages



Preparing for the Future

ConnectSF is a citywide effort to both consolidate and coordinate all transportation-related planning efforts to improve mobility for all people in San Francisco.



Long-Term SF Transportation Funding Needs

- New revenue sources currently under consideration are needed to fill critical gaps in the agency's capital program.
- Need to restart efforts to identify local funding plans

\$10 BILLION TRANSPORTATION FUNDING NEED TO 2030

\$3.7 BILLION IN
EXISTING FUNDING

\$3 BILLION IN TTF FUNDING

\$3.3 BILLION
UNFUNDED

\$500 M
GO Bond

\$1B
SALES TAX

\$500 M
GO Bond

\$1B
VLF

Thank You

We're keeping the future in focus.

Board of Supervisors
Government Audit and Oversight Committee
May 11, 2017



SFMTA
Municipal
Transportation
Agency

