

File No. 211323

Committee Item No. \_\_\_\_\_

Board Item No. 24

## COMMITTEE/BOARD OF SUPERVISORS

### AGENDA PACKET CONTENTS LIST

Committee: \_\_\_\_\_

Date: \_\_\_\_\_

Board of Supervisors Meeting

Date: March 15, 2022

#### Cmte Board

- |                          |                                     |  |
|--------------------------|-------------------------------------|--|
| <input type="checkbox"/> | <input type="checkbox"/>            | Motion                                       |
| <input type="checkbox"/> | <input type="checkbox"/>            | Resolution                                   |
| <input type="checkbox"/> | <input type="checkbox"/>            | Ordinance                                    |
| <input type="checkbox"/> | <input type="checkbox"/>            | Legislative Digest                           |
| <input type="checkbox"/> | <input type="checkbox"/>            | Budget and Legislative Analyst Report        |
| <input type="checkbox"/> | <input type="checkbox"/>            | Youth Commission Report                      |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | Introduction Form                            |
| <input type="checkbox"/> | <input type="checkbox"/>            | Department/Agency Cover Letter and/or Report |
| <input type="checkbox"/> | <input type="checkbox"/>            | MOU  |
| <input type="checkbox"/> | <input type="checkbox"/>            | Grant Information Form                       |
| <input type="checkbox"/> | <input type="checkbox"/>            | Grant Budget                                 |
| <input type="checkbox"/> | <input type="checkbox"/>            | Subcontract Budget                           |
| <input type="checkbox"/> | <input type="checkbox"/>            | Contract/Agreement                           |
| <input type="checkbox"/> | <input type="checkbox"/>            | Form 126 – Ethics Commission                 |
| <input type="checkbox"/> | <input type="checkbox"/>            | Award Letter                                 |
| <input type="checkbox"/> | <input type="checkbox"/>            | Application                                  |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | Public Correspondence                        |

#### OTHER

- |                          |                                     |  |
|--------------------------|-------------------------------------|--|
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <u>DEM TL Emergency Initiative Strategic Plan &amp; Operation - 12/27/21</u> |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <u>City Presentation - 2/8/22</u>  |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <u>Community Based Organizations Presentation - 2/8/22</u>                   |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <u>Public Works Memo - 2/1/22</u>  |
| <input type="checkbox"/> | <input type="checkbox"/>            | _____  |
| <input type="checkbox"/> | <input type="checkbox"/>            | _____  |
| <input type="checkbox"/> | <input type="checkbox"/>            | _____  |

Prepared by: Lisa Lew

Date: March 11, 2022

Prepared by: \_\_\_\_\_

Date: \_\_\_\_\_



## Department of Emergency Management

1011 Turk Street, San Francisco, CA 94102

Phone: (415) 558-3800 Fax: (415) 558-3843



London N. Breed  
Mayor

Mary Ellen Carroll  
Executive Director

### **Tenderloin Emergency Initiative Strategic Plan and Operations Guide**

Vision: A safer and healthier Tenderloin neighborhood with more effective connections to services for housed and unhoused residents, reduced crime and sidewalk hazards, and increased investments in long-term neighborhood coordination between City and non-City agencies.

Background: Deaths from drug overdose are at epidemic levels in San Francisco. Tenderloin residents and business owners are plagued by violence and crime related to drug dealing and drug use in their neighborhood. While these problems have gotten worse over the past few years and particularly over the course of the pandemic, recently the threat to public health, safety and welfare has become much graver and more imminent in the Tenderloin and demands emergency action. On December 17, 2021, Mayor Breed declared a State of Emergency in the Tenderloin which was later ratified by the Board of Supervisors on December 24, 2021 to address the overdose crisis. This 90-day Declaration allows for crisis operations to be directed by the Department of Emergency Management in order to address the notable public health emergency with a services-first approach.

#### Roles and Responsibilities:

- Policy Direction by Mayor's Office
- Strategy by Mayor's Office, Department of Emergency Management (DEM), community stakeholders
- Operational Coordination by DEM
- Operations by Departments of Public Health, Homelessness and Supportive Housing, Public Works, Fire, Police, 311, Economic and Workforce Development, and supporting infrastructure departments. Supported by operations from Community Benefit Districts and Community Based Organizations.

#### Success Metrics:

| Short Term  | Long Term  |
|---|--|
| <ul style="list-style-type: none"><li>• Fewer fatal and non-fatal overdoses</li><li>• Activation of pop-up resources dedicated to the Tenderloin</li><li>• More dedicated shelter and housing resources dedicated to the Tenderloin</li><li>• Increased short-term connections to treatment and services</li><li>• Fewer 911 medical calls to the Tenderloin</li><li>• Fewer 911 violent crime calls to the Tenderloin</li><li>• Less open drug dealing</li><li>• Less open-air drug use</li><li>• Fewer tents</li><li>• Cleaner sidewalks and streets during both daytime and nighttime hours</li><li>• Better City coordination with neighborhood representatives and community organizations</li></ul> | <ul style="list-style-type: none"><li>• Increased long-term connections to treatment and services</li><li>• More activations of open space</li><li>• Increased use of public parks</li><li>• Increased feelings of public safety for residents and business owners</li><li>• Clear process for residents, CBOs, merchants, city to address neighborhood issues together</li><li>• Level of safety and cleanliness can be maintained through regular resource allocations from City and neighborhood</li><li>• Increased block parties and clean team events</li><li>• Increased nighttime lighting on streets and storefronts</li><li>• Street engineering on identified blocks to slow down vehicle traffic</li></ul> |

## Operational Phases:

### **Phase 1: Engagement and Assessment (start November 15, 2021)**

This operational phase brings together key stakeholders to conduct problem definition and analysis in order to define the scope of the crisis and sustained operations. Key components of this phase include:

#### **COORDINATE** with City and non-City stakeholders

- Assess and identify operations assigned to Tenderloin neighborhood, including but not limited to cleaning, outreach, service connection, intervention, and enforcement operations
  - Gather and document shift operations, resources assigned, scopes of work
  - Identify gaps and/or where improvements are needed
- Conduct priority matching meetings with community organizations and neighborhood representatives

#### **ASSESS** top problems in the neighborhood

- Conduct neighborhood surveys on foot with DEM, Urban Alchemy, TLCBD, Mid-Market Business Association
- Meetings with community organizations, neighborhood representatives, other stakeholders to gather information
- Understand gaps in existing services, resources, and coordination efforts
- Identify top problem areas that should be addressed by City and non-city agencies

#### **PROPOSE** short- and long-term solutions

- Brainstorm possible solutions and who would be responsible to implement them
- Perform ongoing gap analysis for services and programs in the neighborhood
- Build upon existing successful services and/or relationships

During this phase, the following priority problems areas and proposed solution categories were identified:

| Priority Problem                       | Short- and Long-Term Solutions  |
|--|---|
| Drug dealing and violent crime         | <ul style="list-style-type: none"><li>• Targeted/strategic disruption and intervention</li><li>• Infrastructure modifications and fixes</li><li>• Street engineering</li></ul>  |
| Lack of shelter and drop-in resources  | <ul style="list-style-type: none"><li>• TL-dedicated beds within system of care</li><li>• Behavioral and mental health resource support</li></ul>   |
| Open air drug use                      | <ul style="list-style-type: none"><li>• Drop-in center / 24-hour behavioral health referral center</li><li>• TL-dedicated beds within system of care</li><li>• Street / sidewalk engineering</li></ul>                                  |
| Lack of safe passage and accessibility | <ul style="list-style-type: none"><li>• Coordination of ambassador programs with existing community organizations</li><li>• Infrastructure modifications and fixes</li><li>• Funding and support for community-based projects</li></ul> |
| Waste and debris                       | <ul style="list-style-type: none"><li>• Targeted and frequent cleanings</li><li>• Increased trash cans / adjusted trash pickups</li></ul>   |
| High levels of 911 medical calls       | <ul style="list-style-type: none"><li>• Coordination with Street Wellness team (start Jan 2022)</li><li>• Ongoing outreach and alternatives to law enforcement</li></ul>  |
| Illegal vending                        | <ul style="list-style-type: none"><li>• Outreach and engagement in-language</li><li>• Coordinated intervention and enforcement</li></ul>  |

## **Phase 2: Crisis Operations (December 17, 2021 – March 17, 2022)**

This phase focuses on implementing emergency tactics to move away from the 7 identified neighborhood problems and toward the proposed solutions. This will be accomplished through incident management best practices, which operate on a standardized operational period and is managed by coordinated objectives. Each objective will be required to directly address one or more of the 7 identified problem areas. The Tenderloin Emergency Initiative will operate on weekly operational periods from Mondays to Sundays, and will include daily tactics meetings, weekly stakeholder updates, and recurring community and resident town halls. Accountability will be tracked through a weekly Situation Report which will be generated by the incident management team and distributed to stakeholders. Key components of this phase include:

### **CONNECT** to services

- Establish a Linkage Center that acts as a services-focused location where people can voluntarily go to find respite from the streets and gain access to a wide variety of resources from the City and its partners
- Increase shelter and behavioral health resources dedicated to the Tenderloin
- Coordinate more effective outreach efforts collaboratively between City and non-city agencies that offer services and programs to housed and unhoused Tenderloin residents

### **INTERVENE** in street activity

- Review deployment locations of community ambassador programs throughout the neighborhood
  - Gather and document shift operations, resources assigned, scopes of work
  - Perform strength and gap analyses of programs with community representatives
  - Implement identified improvements
- Perform targeted outreach to people engaging in open-air drug use and illegal vending activities
- Invest City resources in community-led beautification projects and positive activations that adjust the sidewalks, streets, alleyways, and open space
- Increase parking citations and enforcement to prevent traffic hazards and disrupt drive-up drug dealing
- Coordinate with law enforcement and outreach teams to ensure operations are targeted and strategic

### **INVEST** in infrastructure

- Establish an expedited response process for City agencies to address 311 service requests
- Harden or adjust infrastructure prone to vandalism or misuse
- Coordinate between and among City and non-City agencies to better identify priority areas

## **Phase 3: Sustained Operations (March 2022 and onward)**

This phase ensures that even once the Declaration of Emergency and the crisis operations have concluded, the City will maintain its investment and presence in the Tenderloin community. The details and components of this phase will be developed concurrently during the crisis operations phase, in conjunction with community and neighborhood stakeholders. Key components of this phase thus far include:

### **CONFIRM** long-term City resource allocations

- Assign long-term City management and investment in neighborhood programs and infrastructure

- Establish agreements and/or minimum levels of service for ongoing work with community organizations, neighborhood stakeholder groups, and residents

**INVEST** in ongoing resources and programs

- Secure long-term scope and funding for ambassador programs
- Approve permits and project plans for community-focused open space
- Prioritize safe passage investments such as Yellow Brick Road and school crossing guards

**FACILITATE** block-level community activations

- Regular block parties and Clean Team events
- Pop-up art and culture fairs

# Tenderloin Emergency Initiative



City & County  
of San Francisco

# Tenderloin Emergency Initiative

Status Update  
February 8, 2022

# Overview

## **Phase I: Engagement and Assessment** **November 2021**

Coordinate with City and non-City stakeholders

Assess top problems in the Tenderloin neighborhood

Propose short- and long-term solutions

## **Phase II: Crisis Operations** **December 2021 - March 2022**

Connect to services

Intervene in street activity

Invest in infrastructure

## **Phase III: Sustained Operations** **March 2022 - Onward**

Confirm long-term City resource allocations

Invest in ongoing resources and programs

Facilitate clock-level community activations

# Priority Areas & Strategies

Drug dealing & violent crime

Intervention • Infrastructure • Street Engineering

Lack of shelter & drop-in resources

TL-Dedicated Beds • Behavioral Health Care

Open air drug use

Linkage Center • TL-Dedicated Beds • Street engineering

Lack of safe passage & accessibility

Ambassadors • Infrastructure • Community Projects

Waste & debris

Frequent Cleanings • Increased Trash Cans / Adjusted Trash Pickups

High level of 911 medical calls

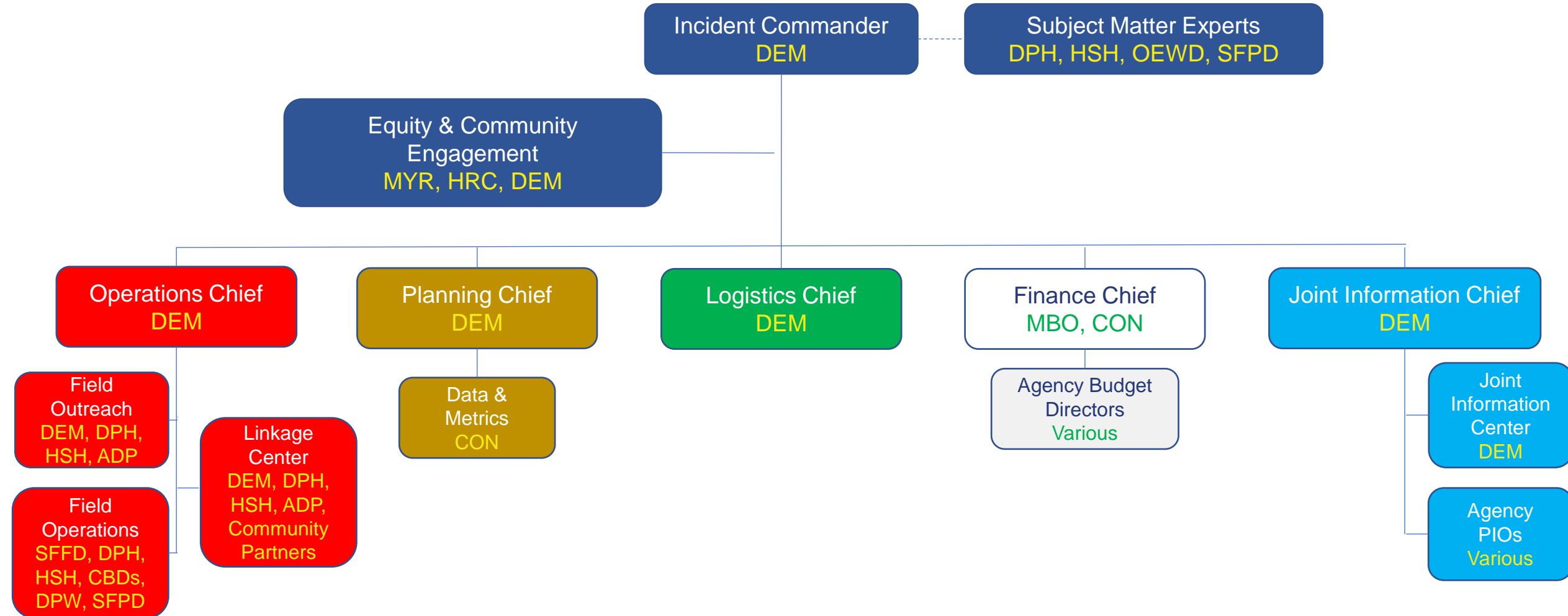
Street Wellness Team • Alternatives to Law Enforcement

Illegal vending

Engagement in-language • Coordinated Intervention & Enforcement



# Incident Command Structure



# Summary of Activities



**117**

Connected  
to Shelter  
from Street



**893**

Connected  
to Treatment  
from Street



**922**

Tons of Waste  
Cleaned Up



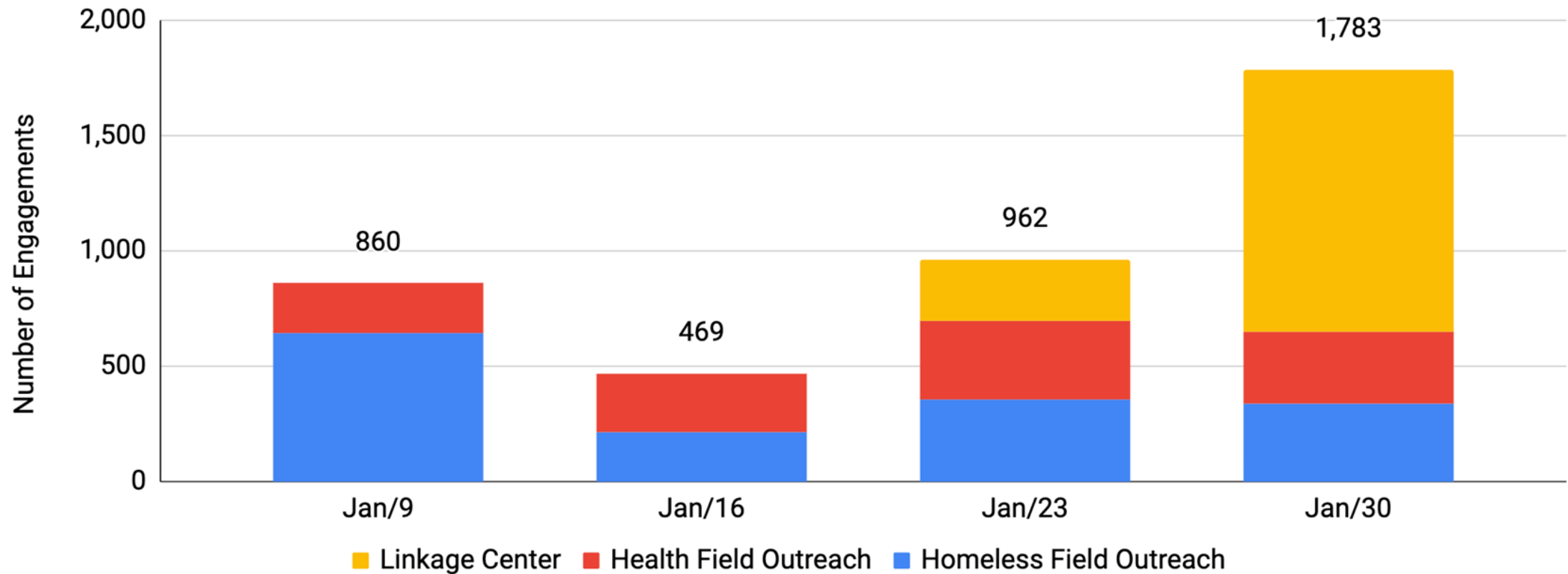
**5,975**

Grams of  
Fentanyl  
Seized

# Engagements with Clients

## Meaningful Engagements During Tenderloin Initiative, 2022

(Engagements for Week Preceding Each Date Shown)

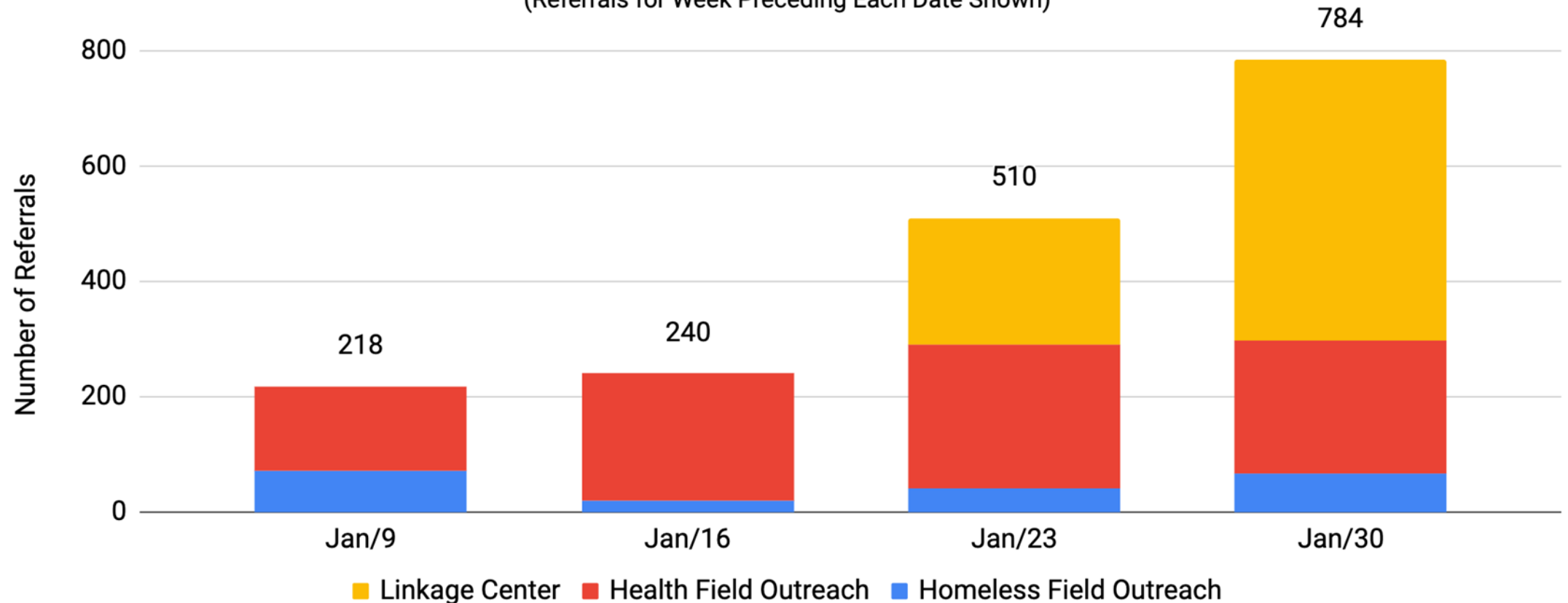


Source: RescueSF (based on operational reports)

# Referrals to Services

## Referrals to Services During Tenderloin Initiative, 2022

(Referrals for Week Preceding Each Date Shown)

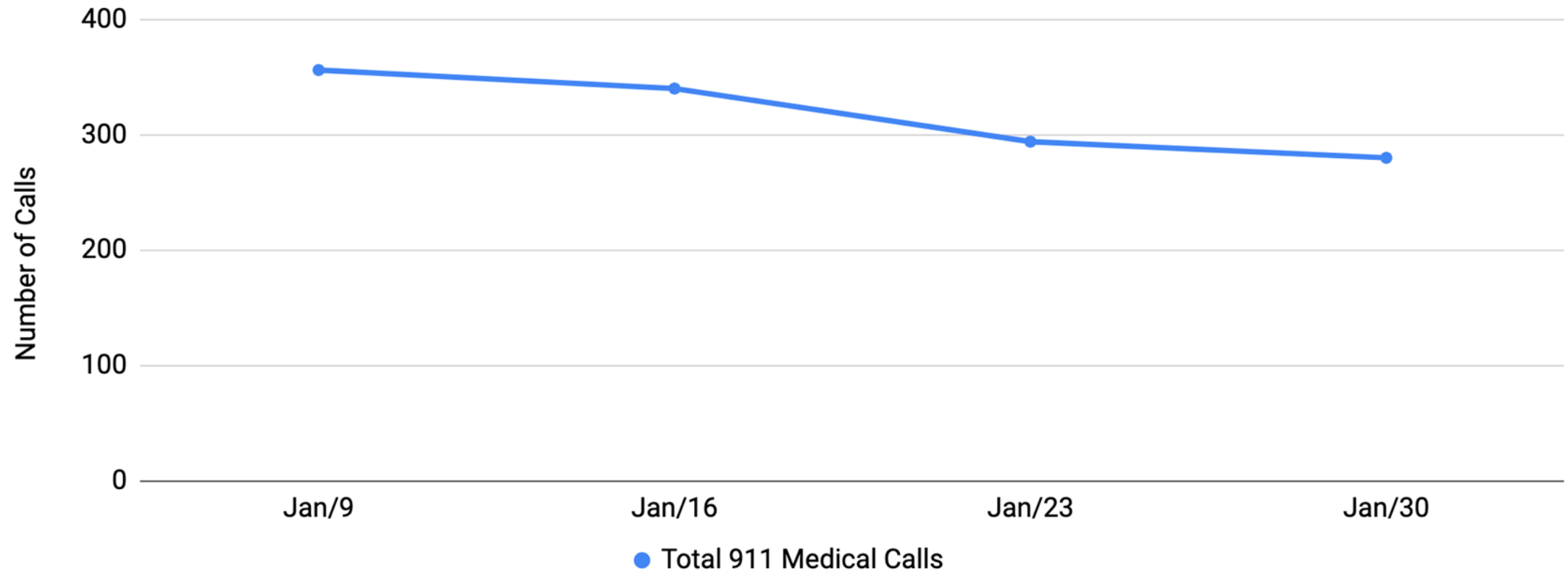


Source: RescueSF (based on operational reports)

# 911 Medical Calls

## 911 Calls During Tenderloin Initiative, 2022

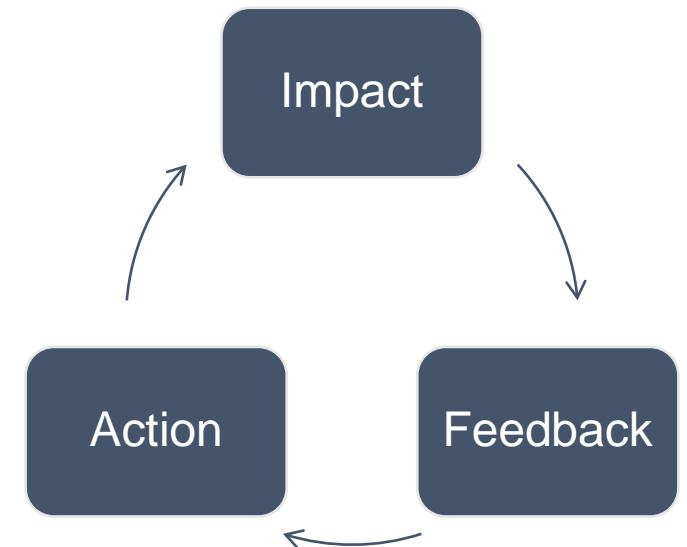
(Total Calls for Week Preceding Each Date Shown)



Source: RescueSF (based on operational reports)

# Tracking Progress

- **Current:** Releasing weekly reports that track agency operations and identify activities tied to emergency objectives
- **Future:** Develop impact metrics that address root causes and reflect progress on the priority areas outlined by community stakeholders and residents
  - Examples: Fatal overdoses, linkage to behavioral health treatment, homelessness, safe passage and accessibility, etc.
  - Include data dashboards, public meetings, coordination plans



# Community Feedback

- Regular community stakeholder meetings with Tenderloin Emergency Initiative staff
- Community Listening Sessions with Tenderloin residents, merchants and community organizations
  - **Residents:** police resources to address crime and drug dealing are not yet visible; safe place for people to go
  - **Families:** inability to walk children to and from school or youth programming safely
  - **Merchants and businesses:** illegal dumping and vending
  - **Community-based organizations:** future planning for bed and placement allocations for Tenderloin; how to become involved at the Linkage Center; design and services for the overall initiative.

# Tenderloin Linkage Center (TLC)

- Purpose
  - To provide a safe, welcoming space for people who suffer from substance use disorder where they can access dignity services and social space.
  - To be a "one-stop shop" for people who are ready to access city health and human service programs to link to those services easily and quickly.
- Services
  - Basic needs and onsite services
  - Connections to programs
- Operations
  - 8am – 8pm, 7 days a week
  - Plans to expand to 8am – 12am in the coming weeks and 24 hours as soon as feasible

## Tenderloin Linkage Center

Centro de recursos del Tenderloin • 田德隆連結中心

**Come as you are. Help starts here.**

*Acuda tal y como es. La ayuda comienza aquí.  
來者不問何出處。絕處由此可逢生。  
Halika. Dito nagsisimula ang tulong.*



Food & Water  
Comida y agua • 食物及飲用水 • Pagkain at Tubig



Hygiene Services  
Servicios de higiene • 清潔用品 • Mga Serbisyo sa Kalinisan



Social Support  
Apoyo social • 社會支援 • Suportang Panlipunan



City & County of San Francisco



# Linkage Center Partners

- Urban Alchemy
- HealthRIGHT360
- Department of Homelessness & Supportive Housing
- Department of Public Health
- Homeless Outreach Team
- Human Services Agency
- RAMS
- Felton Institute
- Adult Probation Reentry Division
- Dignity on Wheels
- University of California, San Francisco (UCSF)
- Project Homeless Connect
- San Francisco AIDS Foundation
- San Francisco Community Health Center
- Department of Emergency Management
- Code Tenderloin

# Linkage Center Key Indicators

| <b>Metric</b>                 | <b>Week One<br/>Jan. 17 – Jan. 23</b> | <b>Week Two<br/>Jan. 24 – Jan. 30</b> |
|-------------------------------|---------------------------------------|---------------------------------------|
| <b>Visits</b>                 | <b>1,180</b>                          | <b>2,017</b>                          |
| <b>Engagements</b>            | <b>499</b>                            | <b>1,631</b>                          |
| <b>Referrals</b>              | <b>220</b>                            | <b>486</b>                            |
| <b>Overdose<br/>Reversals</b> | <b>3</b>                              | <b>2</b>                              |
| <b>Overdose Deaths</b>        | <b>0</b>                              | <b>0</b>                              |

# Services at Tenderloin Linkage Center (TLC)

- Low barrier, drop in model
- To serve immediate needs, **daily** services include:
  - Food and drink
  - Showers and laundry
  - Rapid connections to:
    - Behavioral health care and/or medical care
    - Shelter and/or transitional housing
    - Vocational support
- Regular pop-up services include:
  - COVID-19 vaccines
  - HIV and Hepatitis C testing
  - Harm Reduction Therapy Center
  - Outpatient medication-assisted treatment (BAART Clinic)
- Developing Wellness events with a community calendar



# SFDPH Objectives at TLC

- Prevent overdose deaths
- Coordinate outreach and engagement of health entities in the Tenderloin
- Increase access to treatment and harm reduction services
- Rapidly identify and solve barriers to access

# Overdose Prevention at TLC

**We are focused on doing everything possible to decrease overdose deaths**

To support the safety of all guests, the TLC has implemented the following:

- Site design, staffing, and set-up to allow guests to be observed for safety at all times while respecting guest privacy.
- Overdose prevention training for staff, which includes identifying and reversing drug overdoses.
- Training for staff to meet guests where they are in a judgement free environment.
- Naloxone is widely available throughout the facility.
- Allowing guests to remain on site as long as they do not pose a risk to others.
- Providing connections to substance use treatment for guests.

# SFDPH Hiring for Behavioral Health Needs

## **Goal**

- Hire 200 positions by March 2022 as part of 90-day Emergency Declaration

## **Accomplishments to date**

- Completed 50% of goal
  - 100 positions filled at SFDPH, including behavioral health clinicians, pharmacists, health workers and others
  - Streamlined administrative aspects of hiring to fill vacancies while still adhering to competitive, fair, and equity-based selection process
- Remaining 100 positions on track to be filled by March 2022



# HSH Progress and Outcomes

- **SFHOT** provides **outreach and engagement** in Linkage Center and across the Tenderloin.
- **~150 shelter placements** from the streets and the Linkage Center
  - Shelter placements include congregate, navigation centers and non-congregate shelter.
- **72 people** in the **housing process**
  - 16 moved in or have scheduled move-in date
- **New shelter resources becoming available**
  - COVID surge waning
  - 711 Post shelter pending approval (250 beds)

# Tenderloin Emergency Initiative



City & County  
of San Francisco

# Tenderloin Emergency Initiative

Status Update  
February 8, 2022





# Alternative Metrics:

A Health-Oriented Evaluation of the  
Tenderloin Emergency Initiative

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Supported by Tenderloin community-based organizations, with special help from:  
Jennifer Friedenbach, Coalition on Homelessness  
Humphrey Obuobi, DSA SF  
Andrea Faiss, Tipping Point



The **Department of Emergency Management (DEM)** currently reports some goals and operational metrics, but they **need improvement**.



LESS OPEN-AIR DRUG USE

FEWER TENTS

SHORT-TERM TREATMENT

“POSITIVE INTERACTIONS”

SOCKS DISTRIBUTED

- Lack of clear, measurable goals
- More oriented towards visibility of the problems than addressing root causes
- Fail to prioritize our most vulnerable residents
- No focus on equity



## OUR GOAL

Establish a new set of metrics oriented towards **improving public health**, especially of our most vulnerable residents.

### PRIORITY AREAS

Overdoses, Homelessness,  
Mental Health, Safe  
Passage, Waste



### GOALS

One or two metrics to  
measure each priority area.  
Each should be baselined  
and have a clear,  
quantifiable goal.



### OPERATIONS

Tracking what is done to  
directly affect the outcome  
metrics (capacity, referrals,  
utilization, etc)



## PRIORITY AREA 1

# Fatal & Non-Fatal Overdoses

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### GOAL METRICS

Fatal overdoses per month (from X → Y)

Street-related 911 calls per month (from X → Y)

### OPERATIONAL METRICS

Pop-up resources, serving XXX people per month

Overdose Prevention Sites and Safe Consumption Site is opened, serving XXX people per month

Increased distribution of xxx narcan to community groups and to individuals through non-traditional means.

Fatal overdoses by race, language and gender

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*This is an abbreviated set. For the full list, please use [this link](#).*



## PRIORITY AREA 2

# Homelessness

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### GOAL METRICS

Homeless residents (from X → Y)

### OPERATIONAL METRICS

Additional shelter beds and housing created

Total Placements citywide and proportion of TL residents into shelter and housing

Turnaways from Linkage Center (upon request for housing)

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*This is an abbreviated set. For the full list, please use [this link](#).*



## PRIORITY AREA 3

# Behavioral & Mental Health

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### GOAL METRICS

Participation in health programs (from X → Y)

### OPERATIONAL METRICS

Additional treatment slots and services created

Additional drop-in capacity

Placements into treatment (from Linkage Center and other CBO's)

Utilization of Linkage Center resources

Turnaways from Linkage Center (upon request for behavioral health treatment)

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*This is an abbreviated set. For the full list, please use [this link](#).*

**From:** [Somera, Alisa \(BOS\)](#)  
**To:** [BOS Legislation, \(BOS\)](#)  
**Subject:** FW: Overdose Prevention Program Service Site (OPPSS) - 444 6th Street - Public Works Emergency Declaration  
**Date:** Thursday, February 10, 2022 11:44:51 AM  
**Attachments:** [Overdose Prevention Program Services Site \(OPPSS\) - 444 6th St. - Memo to Mayor, Board and Controller.pdf](#)

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For Tenderloin Emergency files.

*Alisa Somera*

Legislative Deputy Director  
San Francisco Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
415.554.7711 direct | 415.554.5163 fax  
[alisa.somera@sfgov.org](mailto:alisa.somera@sfgov.org)

**(VIRTUAL APPOINTMENTS)** To schedule a “virtual” meeting with me (on Microsoft Teams), please ask and I can answer your questions in real time.

*Due to the current COVID-19 health emergency and the Shelter in Place Order, the Office of the Clerk of the Board is working remotely while providing complete access to the legislative process and our services.*

Click [HERE](#) to complete a Board of Supervisors Customer Service Satisfaction form.

The [Legislative Research Center](#) provides 24-hour access to Board of Supervisors legislation, and archived matters since August 1998.

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**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

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**From:** Board of Supervisors, (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>  
**Sent:** Thursday, February 10, 2022 9:10 AM  
**To:** BOS-Supervisors <[bos-supervisors@sfgov.org](mailto:bos-supervisors@sfgov.org)>  
**Cc:** Calvillo, Angela (BOS) <[angela.calvillo@sfgov.org](mailto:angela.calvillo@sfgov.org)>; Mchugh, Eileen (BOS) <[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org)>; Somera, Alisa (BOS) <[alisa.somera@sfgov.org](mailto:alisa.somera@sfgov.org)>; Ng, Wilson (BOS) <[wilson.l.ng@sfgov.org](mailto:wilson.l.ng@sfgov.org)>; Laxamana, Junko (BOS) <[junko.laxamana@sfgov.org](mailto:junko.laxamana@sfgov.org)>  
**Subject:** FW: Overdose Prevention Program Service Site (OPPSS) - 444 6th Street - Public Works Emergency Declaration

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**From:** Washington, Ben (DPW) <[ben.washington@sfdpw.org](mailto:ben.washington@sfdpw.org)>

**Sent:** Wednesday, February 2, 2022 3:10 PM

**To:** Rosenfield, Ben (CON) <[ben.rosenfield@sfgov.org](mailto:ben.rosenfield@sfgov.org)>; Breed, Mayor London (MYR) <[mayorlondonbreed@sfgov.org](mailto:mayorlondonbreed@sfgov.org)>; Calvillo, Angela (BOS) <[angela.calvillo@sfgov.org](mailto:angela.calvillo@sfgov.org)>

**Cc:** Lam, Dennis (DPW) <[dennis.lam@sfdpw.org](mailto:dennis.lam@sfdpw.org)>

**Subject:** Overdose Prevention Program Service Site (OPPSS) - 444 6th Street - Public Works  
Emergency Declaration

Greetings,

Please find the attached time-sensitive correspondence for the subject emergency declaration.

Please confirm receipt of the attached memo. Public Works will be sending a hard copy of the attached memo to your offices. Feel free to contact me with any questions or concerns.

Regards,

Ben Washington

Contract Analyst

San Francisco Public Works  
City and County of San Francisco  
49 S. Van Ness Ave., Suite 1600  
San Francisco, CA 94103

[sfpublicworks.org](http://sfpublicworks.org) · [twitter.com/sfpublicworks](https://twitter.com/sfpublicworks)





**Carla Short, Interim Director** | Director's Office

carla.short@sfdpw.org | T. 628.271.3078 | 49 South Van Ness Ave. Suite 1600, San Francisco, CA 94103

February 2, 2022

Mayor London Breed  
City and County of San Francisco  
City Hall, Rm. 200

The Honorable Board of Supervisors  
City and County of San Francisco  
City Hall, Rm. 244  
Attention: Ms. Angela Calvillo, Clerk of the Board

Mr. Ben Rosenfield, Controller  
City and County of San Francisco  
City Hall, Rm. 316

Subject: Overdose Prevention Program Services Site (OPPSS) – 444 6<sup>th</sup> Street

Dear Mayor London Breed, Members of the Board and Mr. Rosenfield:

On December 17, 2021, The Mayor of San Francisco declared the existence of a local emergency in the Tenderloin neighborhood and the surrounding area, including the South of Market neighborhood arising from drug overdoses and deaths which are at epidemic levels.

Deaths from drug overdose are at epidemic levels in San Francisco. While the problem has gotten worse over the past few years and particularly over the course of the pandemic, recently the threat to public health, safety and welfare has become much graver and more imminent in the Tenderloin (as defined below) and demands emergency action. Deaths attributable to drug overdose in San Francisco have increased over 200% since 2018. In 2020, over 700 individuals died from drug overdoses. The number of deaths in 2020 from drug overdose far exceeded the number of individuals who died of COVID-19. The COVID-19 pandemic exacerbated the overdose epidemic in San Francisco.

A main contributor to the rapid rise in drug overdoses and deaths in San Francisco is the recent increase in the prevalence of fentanyl in the illegal drug market. Fentanyl is highly addictive and potent, and it is more likely to lead to overdose than other drugs in common use today. There has been a significant increase in the deaths attributable to fentanyl since the onset of the COVID-19 pandemic. Fentanyl was a factor in more than 70% of overdose deaths between January and October 2021, an increase of nearly 20% since 2019. Over the past year, the San Francisco Police Department has confiscated over 23 kilos of fentanyl – more than four times the year before.

The Tenderloin neighborhood and the surrounding area, including the South of Market neighborhood, are the epicenter of the overdose crisis in the City. Between January and October 2021, 21% of overdose deaths occurred in the Tenderloin, with an additional 20% of deaths occurring in the South of Market neighborhood. These areas make up only 7% of the City's population.

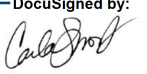
The crisis in the Tenderloin has worsened in recent months. One of the City's non-profit partners reported an over 35% increase in the distribution of Narcan in the Tenderloin between October 2021 and November 2021. Emergency medical calls for service designated as calls for a "sick person" in the Tenderloin have increased more than 150% between June and November 2021 compared to the same period in 2020.

Calls to 311 concerning human waste, needles, and garbage on streets and sidewalks increased significantly between the fall of 2020 and the fall of 2021. There was a 38% increase in calls to the City's Street Overdose Response Team between October and November 2021, and a 44% increase in calls regarding drug overdoses in the same period.

Therefore, an Emergency is declared to exist under the provisions of Section 6.60 of the San Francisco Administrative Code to address the drug overdoses and deaths in the Tenderloin and South of Market neighborhoods.

San Francisco Public Works' Emergency Declaration and the Proclamation by the Mayor Declaring existence of Emergency are attached for your reference which explains the necessity for immediate action. The cost for the work is currently anticipated to exceed \$250,000.00.

Sincerely,

DocuSigned by:  
 2/2/2022 | 11:29:29 AM PST  
073CF73A4EA6496...

Carla Short  
Interim Director of Public Works

Enclosures:     Public Works Emergency Declaration  
                     Proclamation by Mayor Declaring Existence of a Local Emergency



**CITY AND COUNTY OF SAN FRANCISCO  
SAN FRANCISCO PUBLIC WORKS  
EMERGENCY DECLARED**

On December 17, 2021, The Mayor of San Francisco declared the existence of a local emergency in the Tenderloin neighborhood and the surrounding area, including the South of Market neighborhood arising from drug overdoses and deaths which are at epidemic levels.

Deaths from drug overdose are at epidemic levels in San Francisco. While the problem has gotten worse over the past few years and particularly over the course of the pandemic, recently the threat to public health, safety and welfare has become much graver and more imminent in the Tenderloin (as defined below) and demands emergency action. Deaths attributable to drug overdose in San Francisco have increased over 200% since 2018. In 2020, over 700 individuals died from drug overdoses. The number of deaths in 2020 from drug overdose far exceeded the number of individuals who died of COVID-19. The COVID-19 pandemic exacerbated the overdose epidemic in San Francisco.

A main contributor to the rapid rise in drug overdoses and deaths in San Francisco is the recent increase in the prevalence of fentanyl in the illegal drug market. Fentanyl is highly addictive and potent, and it is more likely to lead to overdose than other drugs in common use today. There has been a significant increase in the deaths attributable to fentanyl since the onset of the COVID-19 pandemic. Fentanyl was a factor in more than 70% of overdose deaths between January and October 2021, an increase of nearly 20% since 2019. Over the past year, the San Francisco Police Department has confiscated over 23 kilos of fentanyl – more than four times the year before

The Tenderloin neighborhood and the surrounding area, including the South of Market neighborhood, are the epicenter of the overdose crisis in the City. Between January and October 2021, 21% of overdose deaths occurred in the Tenderloin, with an additional 20% of deaths occurring in the South of Market neighborhood. These areas make up only 7% of the City's population.

The crisis in the Tenderloin has worsened in recent months. One of the City's non-profit partners reported an over 35% increase in the distribution of Narcan in the Tenderloin between October 2021 and November 2021. Emergency medical calls for service designated as calls for a "sick person" in the Tenderloin have increased more than 150% between June and November 2021 compared to the same period in 2020.

Calls to 311 concerning human waste, needles, and garbage on streets and sidewalks increased significantly between the fall of 2020 and the fall of 2021. There was a 38% increase in calls to the City's Street Overdose Response Team between October and November 2021, and a 44% increase in calls regarding drug overdoses in the same period.

Therefore, an Emergency is declared to exist under the provisions of Section 6.60 of the San Francisco Administrative Code to address the drug overdoses and deaths in the Tenderloin and South of Market neighborhoods. The estimated cost for the emergency work is expected to exceed \$250,000.00.

Any Contractor shall be required to indemnify and hold harmless the City & County of San Francisco, its officers, agents and employees and furnish certificates of insurance protecting Contractor, any sub-contractors and the City & County of San Francisco and its officers, agents and employees against claims

arising out of work performed pursuant to this order with the City & County of San Francisco, its officers, agents and employees named as additional insureds.

This emergency declaration is effective immediately and shall remain in effect for the duration of the Proclamation by the Mayor declaring the existence of a local emergency for drug overdoses in the Tenderloin.

DocuSigned by:



073CF73A4EA6486...

1/28/2022 | 4:00:26 PM PST

Carla Short  
Interim Director of Public Works

DocuSigned by:



78EAE44AB01C4E0

1/28/2022 | 4:39:30 PM PST

Sailaja Kurella  
Office of Contract Administration Mayor's Designee

OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

## **PROCLAMATION BY THE MAYOR DECLARING THE EXISTENCE OF A LOCAL EMERGENCY**

### **Drug Overdoses in the Tenderloin**

**WHEREAS**, California Government Code Sections 8550 et seq., San Francisco Charter Section 3.100(14), and Chapter 7 of the San Francisco Administrative Code empower the Mayor to proclaim the existence of a local emergency, subject to concurrence by the Board of Supervisors as provided in the Charter, in the case of an emergency threatening the lives, property or welfare of the City and County of San Francisco (the “City”) or its citizens; and

**WHEREAS**, Deaths from drug overdose are at epidemic levels in San Francisco. While the problem has gotten worse over the past few years and particularly over the course of the pandemic, recently the threat to public health, safety and welfare has become much graver and more imminent in the Tenderloin (as defined below) and demands emergency action; and

**WHEREAS**, Deaths attributable to drug overdose in San Francisco have increased over 200% since 2018. In 2020, over 700 individuals died from drug overdoses. The number of deaths in 2020 from drug overdose far exceeded the number of individuals who died of COVID-19; and

**WHEREAS**, The COVID-19 pandemic exacerbated the overdose epidemic in San Francisco. In the eight months before the Health Officer issued the Shelter-In-Place Order (March 2020), the median number of weekly overdose deaths was 10, which increased to 15 after the Order, representing a 50% increase. During this period, there was a significant increase in the number of people experiencing homelessness dying from drug overdoses; and

**WHEREAS**, A main contributor to the rapid rise in drug overdoses and deaths in San Francisco is the recent increase in the prevalence of fentanyl in the illegal drug market. Fentanyl is highly addictive and potent, and it is more likely to lead to overdose than other drugs in common use today. There has been a significant increase in the deaths attributable to fentanyl since the onset of the COVID-19 pandemic. Fentanyl was a factor in more than 70% of overdose deaths between January and October 2021, an increase of nearly 20% since 2019. Over the past year, the San Francisco Police

OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

Department has confiscated over 23 kilos of fentanyl – more than four times the year before; and

**WHEREAS**, As the situation with the COVID-19 pandemic has begun to improve, the drug overdose crisis in the City has continued unabated. Between January and November 2021, nearly 600 San Franciscans died of a drug overdose; and

**WHEREAS**, The Tenderloin neighborhood and the surrounding area, including the South of Market neighborhood, are the epicenter of the overdose crisis in the City. Between January and October 2021, 21% of overdose deaths occurred in the Tenderloin, with an additional 20% of deaths occurring in the South of Market neighborhood. These areas make up only 7% of the City's population; and

**WHEREAS**, Contacts between clients and the City's non-profit partners running needle exchange programs in the Tenderloin increased nearly 30% in the period between July and September 2021 compared to the previous three months; and

**WHEREAS**, The crisis in the Tenderloin has worsened in recent months. One of the City's non-profit partners reported an over 35% increase in the distribution of Narcan in the Tenderloin between October 2021 and November 2021. Narcan is used to revive someone experiencing an overdose; and

**WHEREAS**, Emergency medical calls for service designated as calls for a "sick person" in the Tenderloin have increased more than 150% between June and November 2021 compared to the same period in 2020, and medical calls for service for all reasons during this time period also increased, indicative of serious public health issues likely attributable to the opioid crisis in the area; and

**WHEREAS**, Other indicators of the opioid crisis in the Tenderloin are also present; street conditions in the Tenderloin and surrounding area have deteriorated in recent months. Calls to 311 concerning human waste, needles, and garbage on streets and sidewalks increased significantly between the fall of 2020 and the fall of 2021; and

**WHEREAS**, There was a 38% increase in calls to the City's Street Overdose Response Team between October and November 2021, and a 44% increase in calls regarding drug overdoses in the same period; and

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SAN FRANCISCO



LONDON N. BREED  
MAYOR

**WHEREAS**, The rapidly deteriorating conditions in the Tenderloin caused by the opioid crisis put the lives of San Franciscans at serious risk, and the City must take action beyond the City's ordinary response capabilities, including re-appropriating resources to address the crisis, directing personnel from City departments to assist with the response, implementing crisis response sites for individuals to obtain medical help and services, and quickly procuring goods and services to address the crisis; and

**WHEREAS**, Conditions of extreme peril to the safety of persons and property have arisen; and

**WHEREAS**, The Mayor proclaims that all of these conditions of extreme peril warrant and necessitate the proclamation of the existence of a local emergency,

**NOW, THEREFORE,**

I, London N. Breed, Mayor of the City and County of San Francisco, proclaim the existence, effective immediately on December 17, 2021 and for limited duration specified below, of an emergency within the City threatening the lives, property or welfare of the City and County and its citizens.

**It is further ordered that:**

(1) All City officers and employees take all steps requested by the Executive Director of the Department of Emergency Management to address the emergency conditions of the overdose and overdose death crisis in the Tenderloin. For purposes of this Proclamation, the "Tenderloin" means the San Francisco Police Department's Tenderloin District and the additional area within a one-block perimeter of that District.

(2) All City officers and employees take all steps requested by the Executive Director of the Department of Emergency Management to qualify the City for reimbursement from the Federal Emergency Management Agency and for other state and federal relief as may be available to reimburse the City for the expenses it incurs in addressing this emergency.

(3) Notwithstanding any other restriction in local law except Charter Section 9.118, City departments entering agreements related to the City's response to the emergency, including contracts for the procurement of commodities or services, contracts for public works, and grant agreements, shall comply with the procedural requirements of Section 21.15 of the Administrative Code (for agreements that are otherwise subject to



OFFICE OF THE MAYOR  
SAN FRANCISCO



LONDON N. BREED  
MAYOR

Chapter 21 or Chapter 21G) or Section 6.60 of the Administrative Code (for agreements that are otherwise subject to Chapter 6). Civil Service Commission approval of such agreements is waived. Within 30 days of execution of the agreement departments must report any agreement that would have required approval by the Civil Service Commission to the Civil Service Commission.

(4) Temporary facilities implemented for purposes of offering services as part of the emergency response, such as public health, behavioral health, social, or housing services, as recommended by the Director of the Department of Emergency Management or the Director's designee and authorized by the Mayor or the Mayor's designee, shall be allowed in the Tenderloin, including on any City sidewalks or parks; any provision in City law that limits or restricts the City's deployment of such facilities is waived, and any applicable local requirements for public notice, the filing or approval of a permit application, or payment of fees related to that response are waived.

**I further proclaim and order that:**

By the terms of this emergency declaration the City's government is organized under the provisions of the Incident Command System (ICS), which system forms an essential part of the City's Emergency Response Plan and is located in the Emergency Operations Center of the City and County of San Francisco. All City departments are ordered to cooperate strictly with the requests for material and personnel resources that may emanate from the ICS staff of the City. Under Charter Section 3.100(14), the Mayor may direct department personnel and resources, including reallocating and expending available funds within a department's budget or among and between departments, and expending available unappropriated funds, as necessary to meet the emergency. At least once every 30 days during this emergency, and again within 30 days after the termination of the emergency, the Controller shall report to the Board of Supervisors any transfer of appropriated or unappropriated funds adopted pursuant to this proclamation;

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SAN FRANCISCO



LONDON N. BREED  
MAYOR

**And I further proclaim and order that:**

This declaration of a local emergency shall continue to exist for no longer than 90 days from the effective date of this Proclamation and may be terminated earlier by the Mayor or the Board of Supervisors.

DATED: December 17, 2021

A handwritten signature in blue ink, reading "London Breed", written over a horizontal line.

London N. Breed  
Mayor of San Francisco

**Certificate Of Completion**

Envelope Id: 4C1F3DD0322D447099C76CFBE2562267

Status: Completed

Subject: Please DocuSign: Overdose Prevention Program Services Site - Memo to Mayor, Board and Controller

Source Envelope:

Document Pages: 10

Signatures: 1

Envelope Originator:

Certificate Pages: 2

Initials: 0

Ben Washington

AutoNav: Enabled

49 S Van Ness Ave

Enveloped Stamping: Enabled

San Francisco, CA 94103

Time Zone: (UTC-08:00) Pacific Time (US &amp; Canada)

ben.washington@sfdpw.org

IP Address: 208.121.5.171

**Record Tracking**

Status: Original

Holder: Ben Washington

Location: DocuSign

2/2/2022 10:17:40 AM

ben.washington@sfdpw.org

**Signer Events****Signature****Timestamp**

Carla Short

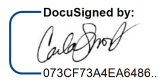
Carla.Short@sfdpw.org

Interim Director

Public Works

Security Level: Email, Account Authentication  
(None)

DocuSigned by:

  
073CF73A4EA6486...

Sent: 2/2/2022 10:22:05 AM

Viewed: 2/2/2022 11:28:57 AM

Signed: 2/2/2022 11:29:29 AM

Signature Adoption: Pre-selected Style

Using IP Address: 208.121.33.161

**Electronic Record and Signature Disclosure:**

Not Offered via DocuSign

**In Person Signer Events****Signature****Timestamp****Editor Delivery Events****Status****Timestamp****Agent Delivery Events****Status****Timestamp****Intermediary Delivery Events****Status****Timestamp****Certified Delivery Events****Status****Timestamp****Carbon Copy Events****Status****Timestamp**

Alexander Burns

Alexander.burns@sfdpw.org

Contract Analyst

Public Works

Security Level: Email, Account Authentication  
(None)**COPIED**

Sent: 2/2/2022 10:22:06 AM

**Electronic Record and Signature Disclosure:**

Not Offered via DocuSign

Dennis Lam

Dennis.Lam@sfdpw.org

Public Works

Security Level: Email, Account Authentication  
(None)**COPIED**

Sent: 2/2/2022 10:22:06 AM

**Electronic Record and Signature Disclosure:**

Not Offered via DocuSign

| Carbon Copy Events                                                                                               | Status        | Timestamp                  |
|------------------------------------------------------------------------------------------------------------------|---------------|----------------------------|
| Robert Loftus<br>robert.loftus@sfdpw.org<br>Public Works<br>Security Level: Email, Account Authentication (None) | <b>COPIED</b> | Sent: 2/2/2022 10:22:06 AM |
| <b>Electronic Record and Signature Disclosure:</b><br>Not Offered via DocuSign                                   |               |                            |

| Witness Events | Signature | Timestamp |
|----------------|-----------|-----------|
|----------------|-----------|-----------|

| Notary Events | Signature | Timestamp |
|---------------|-----------|-----------|
|---------------|-----------|-----------|

| Envelope Summary Events | Status           | Timestamps           |
|-------------------------|------------------|----------------------|
| Envelope Sent           | Hashed/Encrypted | 2/2/2022 10:22:06 AM |
| Certified Delivered     | Security Checked | 2/2/2022 11:28:57 AM |
| Signing Complete        | Security Checked | 2/2/2022 11:29:29 AM |
| Completed               | Security Checked | 2/2/2022 11:29:29 AM |

| Payment Events | Status | Timestamps |
|----------------|--------|------------|
|----------------|--------|------------|

**From:** [Wong, Jocelyn \(BOS\)](#)  
**To:** [BOS Legislation, \(BOS\)](#)  
**Subject:** FW: 211323: Comment on "Drug Overdoses in the Tenderloin"  
**Date:** Thursday, February 10, 2022 2:21:10 PM

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**From:** Gea De Los Reyes <geamd09@gmail.com>  
**Sent:** Thursday, February 10, 2022 1:33 PM  
**To:** Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Jalipa, Brent (BOS) <brent.jalipa@sfgov.org>; Lew, Lisa (BOS) <lisa.lew@sfgov.org>; Wong, Jocelyn (BOS) <jocelyn.wong@sfgov.org>  
**Subject:** 211323: Comment on "Drug Overdoses in the Tenderloin"

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Good afternoon,

I attended the 2/8/22 Board of Supervisors Meeting, but unfortunately, due to time constraints, I was unable to submit a public comment at the designated time during the session. Therefore, I would like to submit my comment via email instead:

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COMMENT:

My name is Gea and I would like to make a comment in relation to the drug overdoses in the Tenderloin as proclaimed by the mayor declaring the existence of a local emergency. Pharmacist's range of practice has been expanding, such as the ability to give vaccines, furnish nicotine replacement therapy and Narcan. However, the types of services pharmacists can bill for, and therefore provide, are extremely limited. Pharmacists having provider status will allow for the expansion of healthcare access to people in our communities. Giving authority to pharmacists to furnish buprenorphine may help to alleviate the opioid overdoses in San Francisco. If pharmacists are legally allowed to assess medical conditions within our scope of training, prescribe within the moment, and if needed, administer the medication, the healthcare system could efficiently utilize pharmacists' placement within the community to promote preventative health measures and lower the barrier for seeking care. Thank you.

-----

(FOLLOW-UP QUESTION: As a follow up regarding my comment, where would I check to verify that my comment has been read and added to future meeting agenda materials?)

Thank you. Have a good rest of your day!

Best,  
Gea

**From:** [Martha Larsen](#)  
**To:** [Chan, Connie \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Melgar, Myrna \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Ronen, Hillary](#); [Walton, Shamann \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Board of Supervisors, \(BOS\)](#); [Board of Supervisors, \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [info@rescuesf.org](mailto:info@rescuesf.org)  
**Subject:** The situation in the Tenderloin  
**Date:** Tuesday, December 21, 2021 11:18:54 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mayor and Board of Supervisors,

I would agree that the situation in the Tenderloin is not safe for children or others living there. But increasing police presence is untenable. The root of the problem includes homelessness, poverty and addiction. These are the issues that need to be addressed. There needs to be more mental health support for people and more housing. Help with addiction needs programs and funding. These are long term solutions, but can help now if implemented soon..

I read today's article in the Chronicle about the situation and would agree that the recommendations suggested there are a better solution to the situation now than the Mayor's plan. Please give these recommendations consideration and funding.

Much peace,  
martha

*Give us bread, but give us roses too.* [Slogan of women woolen mill workers -Bread and Roses Strike, Lawrence , MA 1912.]

*But when the melancholy fit shall fall. . . Then glut thy sorrow on a morning rose. - John Keats.*

**From:** [Steven Choi](#)  
**To:** [Chan, Connie \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Melgar, Myrna \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Ronen, Hillary](#); [Walton, Shamann \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Board of Supervisors, \(BOS\)](#); [Board of Supervisors, \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** Lifelong SF resident - Feedback  
**Date:** Wednesday, December 22, 2021 12:09:59 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors...

I am a resident of SOMA and Civic Center area, in the epicenter of the tremendous issues going on in the TL area.

It is about time to take action NOW. I am part of the still, vibrant, tech community in SF and every year there are more and more stories and experiences that I am encountering with folks on the streets that need tremendous attention and help.

I understand that this cannot be accomplished overnight but these issues have lingered for decades and it's only getting worse in the past 7 years... if we're going to be an attractive metro city in the U.S. we cannot keep going down this route. Other resources in the city unfortunately may have to be sacrificed to try and alleviate this issue and we are at the point where these tradeoffs must happen now. I am excluding so many details of these issues but you all are already aware of the multitude of concerns circulating our streets so I'm intentionally excluding this from my note. Instead, this note is a deep plea to our leaders.

My company is thinking of moving out of SF completely. We already moved our HQ last year and more and more of my colleagues in the tech industry are planning these contingencies now. The migration has already happened 5 years ago but it's moving at a staggering rate in the past 3 years.

Please help our community, please notice what is happening and please help. **We need you right now.**

Steven Choi

--

**Steven L Choi**  
Revenue & Strategic Partnerships  
Revel Systems  
office 510 672 2554  
[steven.choi@revelsystems.com](mailto:steven.choi@revelsystems.com)





**From:** [Lee Heidhues](#)  
**To:** [Chan, Connie \(BOS\)](#); [Ronen, Hillary](#); [Walton, Shamann \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Melgar, Myrna \(BOS\)](#); [Mar. Gordon \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Stefani, Catherine \(BOS\)](#)  
**Cc:** [Board of Supervisors, \(BOS\)](#); [Lynch, Andy \(MYR\)](#); [Ms. Lizzie Ann Heidhues](#)  
**Subject:** The Mayor and The Tenderloin  
**Date:** Wednesday, December 22, 2021 7:13:12 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

**This will be a true test for Board "Progressives" whose strategy is too often to cave in when the going gets tough.**

**It is depressing to read that "Progressive" Hillary Ronen plans to vote for the Emergency Powers resolution.  
Supervisor Connie Chan, another self proclaimed "Progressive" is waffling.**

**The Board must take a stand that criminalizing drug users is wrong and inhumane.**

**The Board can vote this through as a Public Health measure and make it clear the SFPD does NOT have carte blanche to "lock 'em all up" as Mayor Breed vowed in her presser last week.**

--

**In Solidarity,  
Lee Heidhues  
D1 Resident**

**From:** [Kate Pfaff](#)  
**To:** [Board of Supervisors, \(BOS\)](#)  
**Cc:** [Alonzo King](#); [Robert Rosenwasser](#); [Jill Lounibos](#)  
**Subject:** Note on Mayor's Emergency Declaration from Alonzo King LINES Ballet  
**Date:** Thursday, December 23, 2021 10:48:35 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To the San Francisco Board of Supervisors at-large

Attn: Hon. Matt Haney, Supervisor

Supervisors:

Alonzo King LINES Ballet has been located at 26 7th Street for more than two decades. Each day, approximately 200 students, professional dancers, teachers, and staff come through our doors. On July 5th, we reopened the LINES Dance Center also located on 7th and Market after a 16-month closure, as the only business on our block. The conditions at this location have been grim; public drug-dealing, blatant drug-use, and blocked walkways and building entrances. Our community members do not feel safe coming to LINES.

Since August, the presence of Urban Alchemy practitioners on our street from 7AM to 7PM has transformed the experience for our community members. We have been impressed by their support of folks on the street-- and we feel safer. We are writing to advocate for extended community-based support on our streets. Extended hours until 10PM and increased practitioner presence will allow us to maintain the LINES Dance Center as a vibrant hub for dance in San Francisco.

Thank you for your support of Alonzo King LINES Ballet and all that you do for San Francisco.

Sincerely,

Alonzo King

Artistic Director & Co-Founder

Robert Rosenwasser

Creative Director & Co-Founder

Executive Director

--

**Kate Pfaff (she/ her/ hers)**

**Director of Education**

**[Alonzo King LINES Ballet | Education](#)**

**[26 Seventh Street, San Francisco, CA 94103](#)**

**[Office: 415-863-3040 x 283](#)**



**[LINES RETURNS TO TOURING](#)**

**[Click Here for Upcoming Events](#)**

CONFIDENTIAL COMMUNICATION: This email message and any attachment may contain privileged and confidential information intended only for the use of the individual or entity to which the email is addressed. If the reader of this message is not the intended recipient or the employee or agent responsible to deliver it to the intended recipient, that person is hereby notified that any dissemination, distribution or copying of this communication is prohibited. If you have received this communication in error, please notify us as soon as possible by emailing the intended recipient. Thank you for your cooperation and assistance.

**From:** [Matt Tom](#)  
**To:** [Board of Supervisors, \(BOS\)](#); [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Subject:** Tenderloin  
**Date:** Thursday, December 23, 2021 12:09:20 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

BOS Supervisors & Legislative Aides Supervisors & Legislative Aides,

I am uncomfortable with the plan in place. If there's no housing or care workers in place then it just adds funding or justification for funding for programs that have historically not resolved issues here. At a bare minimum a continuance should be requested until there's clear programs tagged for the work suggested.

I am a resident of D4.

Matt Tom  
District 4

Matt Tom  
[iarejuno@gmail.com](mailto:iarejuno@gmail.com)

San Francisco, California 94116

**From:** [Betty Traynor](#)  
**To:** [Chan, Connie \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Melgar, Myrna \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Ronen, Hillary](#); [Walton, Shamann \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Board of Supervisors, \(BOS\)](#); [Calvillo, Angela \(BOS\)](#)  
**Subject:** Hearing on Mayor's TL Emergency Plan - a Town Hall?  
**Date:** Thursday, December 23, 2021 12:41:51 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Members of the Board of Supervisors,

I know there will be many people contacting you today with many ways to deal with the situation in the Tenderloin. We know police enforcing the "sit and lie" ordinance or any removal and incarceration of unhoused people and those addicted to drugs is not a solution.

But there is a need for people of the TL to come together, discuss the issues and come to solutions they can agree on.

I am suggesting an **Emergency Town Hall Meeting of residents of the TL**: families, seniors and people with disabilities, unhoused people, those addicted to drugs, people living in the SROs and apartments; a meeting called by the TL Supervisor Haney and/or Board President Walton. Let each other hear all sides of the situation and come to solutions together. People from the Mayor's office, pertinent City agencies (HSH, DPH, DEM, DAS, police and sheriff departments, etc.) can be present to listen, and provide information as needed, but the meeting would be led by TL residents and groups with the goal of reaching consensus on a just, equitable and caring solution.

Thank you for reading,

Betty Traynor  
Friends of Boeddeker Park  
Resident of the Western Addition/District 5

**From:** [Jennifer Mullane](#)  
**To:** [Board of Supervisors, \(BOS\)](#)  
**Subject:** 5170 receiving center  
**Date:** Thursday, December 23, 2021 6:03:09 PM

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I'm wondering if SF has considered a 5170 receiving center for the TL targeted population. Per statute, it would give the city the option of placing 72 hour holds on people who are actively using substances and in crisis, similar to the 5150 statute for people in MH crisis.

**From:** [Colleen Rivecca](#)  
**To:** [Chan, Connie \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Mar, Gordon \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Haney, Matt \(BOS\)](#); [Melgar, Myrna \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Ronen, Hillary](#); [Walton, Shamann \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Calvillo, Angela \(BOS\)](#)  
**Cc:** [maurilio leon](#); [Meg Heisler](#); [Breed, London \(MYR\)](#)  
**Subject:** File Number 211320 – Proclamation of Local Emergency – Drug Overdoses in the Tenderloin  
**Date:** Thursday, December 23, 2021 1:13:43 PM  
**Attachments:** [image001.png](#)  
[image002.png](#)  
[image003.png](#)  
[image004.png](#)  
[image005.png](#)  
[image008.png](#)  
[TNDC Letter TL emergency declaration.pdf](#)

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Tenderloin Neighborhood Development Corporation submits the attached letter as comment for File Number 211320.

Thank you,

Colleen

**Colleen Rivecca**

Director of Community Organizing, Policy, & Planning  
pronouns: she/her

[crivecca@tndc.org](mailto:crivecca@tndc.org)

c 616.402.1823

Tenderloin Neighborhood Development Corporation  
210 Golden Gate Ave.  
San Francisco, CA, 94102

[tndc.org](http://tndc.org)



*At TNDc, we believe that everyone deserves to thrive. We support tenants and community members in building transformative communities through Homes, Health, and Voice. Together, we can build a future with economic and racial equity. Join us at [tndc.org](http://tndc.org)!*





December 22, 2021

Honorable Members of the San Francisco Board of Supervisors  
Angela Cavallo, Clerk of the San Francisco Board of Supervisors  
cc: The Honorable Mayor London Breed

**Re: File Number 211320 – Proclamation of Local Emergency – Drug Overdoses in the Tenderloin.**

Dear Supervisors,

Tenderloin Neighborhood Development Corporation (TNDC) is writing to seek more information about File Number 211320, Proclamation of Local Emergency – Drug Overdoses in the Tenderloin.

TNDC develops community and provides affordable housing and services for people with low incomes in the Tenderloin and throughout San Francisco; we help people with low incomes thrive by building deeply affordable homes and supportive communities. We provide more than 4,000 homes to over 6,000 households, 80% of which provide housing for households earning less than \$15,000 per year.

TNDC appreciates the leadership of Mayor Breed in responding to San Francisco's overdose crisis by sponsoring the Safe Injection Services taskforce in 2017 as President of the Board of Supervisors. We also appreciate the Mayor's leadership in expanding behavioral health treatment beds, working with the Board of Supervisors to create Mental Health SF to improve access to behavioral health services for all San Franciscans, and in moving to acquire a site at 822 Geary and 629 Hyde Streets for a Crisis Diversion Unit and Safe Consumption/Overdose Prevention Site.

The Tenderloin is experiencing emergency conditions of poverty, homelessness, trauma, and overdose deaths. These are systemic problems that affect all residents of the Tenderloin, and those residents deserve real solutions that address the root causes of those problems.

TNDC has worked collaboratively with Tenderloin residents, community based organizations, the Department of Public Health, the Board of Supervisors, and the Mayor's office to respond to the crises of public drug use and overdose deaths in the Tenderloin with evidence-based public health solutions that center the needs of the people experiencing behavioral health challenges exacerbated by poverty and trauma.





We understand that in the Tenderloin, issues of poverty, homelessness, trauma, lack of connection to culturally-appropriate health supports are intertwined and make it more difficult to respond successfully to substance use and mental health challenges. We believe that any effort to successfully respond to these issues must be grounded in the lived experiences of the people who are directly affected and must not be coercive or tied to criminalization of the people in need of behavioral health support.

We look forward to working with the Mayor's Office, Board of Supervisors, community partners, and people with lived experience to implement and strengthen the following solutions:

- Ensuring that people who need behavioral health services are offered a range of potential interventions (overdose prevention, street crisis intervention, medication management, medically assisted detox, syringe access, crisis diversion, access to treatment including outpatient services and inpatient treatment beds)
- Ensuring that San Francisco can achieve treatment on demand: anyone who needs help will be connected with available services and support that is culturally appropriate and offered in the language that they speak.
- Re-imagining and strengthening our homeless shelter system so that no unhoused person is ever left behind on the streets due to lack of access to shelter.
- Working as quickly as possible to connect homeless people to housing by filling the large number of vacancies currently in the City's permanent supportive housing portfolio.
- Implement CART (Compassionate Alternative Response Teams), a peer-based response to street homelessness that can respond to overflow SCRT Street Crisis Response Team behavioral health calls as well as provide a non-police response to C-priority 911 calls about homeless encampments, trespassing, sit/lie violations, well-being checks, and aggressive panhandling.

In order for TNDNC to support the current version of the Emergency Proclamation, we would need more information about the proposed services that would be provided through the emergency operations established by the proclamation. Among the factors contributing to the success of the Department of Emergency Management's work in the Tenderloin during last year's emergency response was broad-based collaboration and communication with Tenderloin community partners as well as the availability of a resource for unhoused people in the Tenderloin that is no longer available today: Shelter in Place hotel rooms.





We look forward to partnering with the City in efforts to link homeless people and people who need behavioral health care with stable shelter, treatment beds, and other health supports.

Thank you for your consideration of our views. If you have any questions about this letter, or would like to discuss the matter further, please contact me at [crivecca@tndc.org](mailto:crivecca@tndc.org)

Respectfully,

Colleen Rivecca

Director of Community Organizing, Policy, & Planning  
Tenderloin Neighborhood Development Corporation

cc:

maurilio león, Chief Executive Officer, TNDC  
Meg Heisler, Policy and Planning Manager, TNDC



**Introduction Form**

By a Member of the Board of Supervisors or Mayor

Time stamp  
or meeting date

I hereby submit the following item for introduction (select only one):

- ☐ 1. For reference to Committee. (An Ordinance, Resolution, Motion or Charter Amendment).
- ☐ 2. Request for next printed agenda Without Reference to Committee.
- ☒ 3. Request for hearing on a subject matter at Committee.
- ☐ 4. Request for letter beginning : "Supervisor  inquiries"
- ☐ 5. City Attorney Request.
- ☐ 6. Call File No.  from Committee.
- ☐ 7. Budget Analyst request (attached written motion).
- ☐ 8. Substitute Legislation File No.
- ☐ 9. Reactivate File No.
- ☐ 10. Topic submitted for Mayoral Appearance before the BOS on

Please check the appropriate boxes. The proposed legislation should be forwarded to the following:

- ☐ Small Business Commission      ☐ Youth Commission      ☐ Ethics Commission
- ☐ Planning Commission      ☐ Building Inspection Commission

**Note: For the Imperative Agenda (a resolution not on the printed agenda), use the Imperative Form.**

Sponsor(s):

Subject:

The text is listed:

Signature of Sponsoring Supervisor: 

For Clerk's Use Only