



# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

Carmen Chu  
City Administrator, Office of the City Administrator  
City Hall, Room 362  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear City Administrator Chu,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than June 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

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4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

You are not required to respond to the findings and recommendations in this report but are welcome to do so. Please e-mail your response to Presiding Judge Feng at [CGrandJury@sftc.org](mailto:CGrandJury@sftc.org) or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

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Michael N. Hofman, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

Ivar Satero  
Airport Director, San Francisco International Airport  
PO Box 8097  
San Francisco, CA 94128

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Director Satero,

The 2021-2022 Civil Grand Jury will release a report entitled, "Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program" to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

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# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

Ben Rosenfield  
Controller, Office of the Controller  
City Hall, Room 316  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Controller Rosenfield,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

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# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

Carla Short  
Interim Director, San Francisco Public Works  
49 South Van Ness Avenue  
San Francisco, CA 94103

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Director Short,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

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# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

Jeffrey Tumlin  
Director of Transportation, San Francisco Municipal Transportation Agency  
One South Van Ness Avenue, 7/F  
San Francisco, CA 94103

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Director Tumlin,

The 2021-2022 Civil Grand Jury will release a report entitled, "Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program" to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

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# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable London Breed  
Mayor of San Francisco  
City Hall, Room 200  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Mayor Breed,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

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# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

Elaine Forbes  
Executive Director, Port of San Francisco  
Pier 1, The Embarcadero  
San Francisco, CA 94111

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Executive Director Forbes,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

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# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

Dennis Herrera  
General Manager, Public Utilities Commission  
525 Golden Gate Avenue  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear General Manager Herrera,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

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# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

Phil Ginsburg  
General Manager, San Francisco Recreation and Park Department  
501 Stanyan Street  
San Francisco, CA 94117

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear General Manager Ginsburg,

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# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

Ms. Angela Calvillo  
Clerk of the San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Ms. Calvillo,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

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# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Connie Chan  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Chan,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

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# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Catherine Stefani  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Stefani,

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# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Aaron Peskin  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Peskin,

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# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Gordon Mar  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Mar,

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# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Dean Preston  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Preston,

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# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Matt Haney  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Haney,

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## 2021-2022 CIVIL GRAND JURY

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The Honorable Myrna Melgar  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear President Melgar,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than July 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at [CGrandJury@sftc.org](mailto:CGrandJury@sftc.org) or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Rafael Mandelman  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Mandelman,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

California Penal Code §933(c) requires a response to be submitted to the Presiding Judge no later than July 10, 2022.

California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

As to each recommendation, the response must indicate one of the following:

1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at [CGrandJury@sftc.org](mailto:CGrandJury@sftc.org) or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Hillary Ronen  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Ronen,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

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California Penal Code §933.05 states that as to each finding, the response must indicate one of the following:

1. The respondent agrees with the finding; or
2. The respondent disagrees with the finding, wholly or partially, with an explanation.

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1. The recommendation has been implemented, with a summary of the implementation;
2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at [CGrandJury@sftc.org](mailto:CGrandJury@sftc.org) or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Shamann Walton  
President, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Walton,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

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4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at [CGrandJury@sftc.org](mailto:CGrandJury@sftc.org) or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson



# CITY AND COUNTY OF SAN FRANCISCO

## 2021-2022 CIVIL GRAND JURY

April 7, 2022

The Honorable Ahsha Safai  
Supervisor, San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Continuity Report from the 2021-2022 San Francisco Civil Grand Jury

Dear Supervisor Safai,

The 2021-2022 Civil Grand Jury will release a report entitled, “Shovel Ready: Best Practices and Collaboration to Improve San Francisco's Capital Construction Program” to the public on April 11, 2022. Enclosed is an advance copy. By order of the Presiding Judge of the Superior Court, Hon. Samuel K. Feng, this report is to be kept confidential until the date of release.

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2. The recommendation has not yet been, but will be implemented in the future, with a timeframe for implementation;
3. The recommendation requires further analysis, with an explanation, scope, and parameters of that analysis, and a timeframe for discussion not more than six months from the publication of the grand jury report; or
4. The recommendation will not be implemented because it is not warranted or reasonable, with an explanation.

Please e-mail your response to Presiding Judge Feng at [CGrandJury@sftc.org](mailto:CGrandJury@sftc.org) or mail to 400 McAllister Street, Room 008, San Francisco, CA 94102-4512.

Respectfully,

A handwritten signature in black ink that reads "Michael N. Hofman".

Michael N. Hofman, Foreperson