



Mayor's Office of Housing and Community Development

Board of
Supervisors
Government Audit and
Oversight Committee

May 19, 2022

Who is being served by affordable housing?

AMI Area Median Income

2020 Data from Housing Affordability Strategies

# 1 person household at 25% AMI



A retiree receiving social security

\$18,000

# 1 person household at 35% AMI



A cashier living alone

\$31,150

# 2 person household at 55% AMI



A nursing assistant with a child

\$53,670

# 4 person household at 60% AMI



A housekeeper and a janitor with two children

\$71,340

# 3 person household at 85% AMI



An entry level police officer with a stay at home partner and child

\$89,860

# 4 person household at 100% AMI



An entry level fire fighter and a childcare worker with two children

\$117,300

# 3 person household at 120% AMI



A carpenter and a first year school social worker with a child

\$130,037

# 2 person household at 130% AMI



Two first year SFUSD teachers

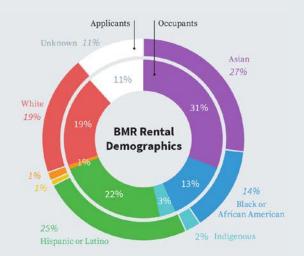
\$126,916

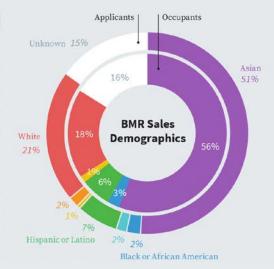
# Who is being served by affordable housing?

Represents inclusionary data only

Demographics for BMR Rentals*				
405 units (new and re-rental)	Applicants**	Occupants**		
Asian	31,919	139		
Black	16,016	57		
Indigenous	2,814	14		
Latino	28,742	100		
Middle Eastern/West Asian or North African	1,102	1		
Pacific Islander	1,549	3		
White	22,509	84		
Unknown	12,846	52		
Total	117,497	450		
Unduplicated count	105,222	405		

Demographics for BMR Sales*				
81 units (new and resale)	Applicants**	Occupants**		
Asian	1,219	46		
Black	53	2		
Indigenous	40	0		
Latino	157	5		
Middle Eastern/West Asian or North African	17	1		
Pacific Islander	35	0		
White	506	15		
Unknown	352	13		
Total	2,379	82		
Unduplicated count	2,251	81		

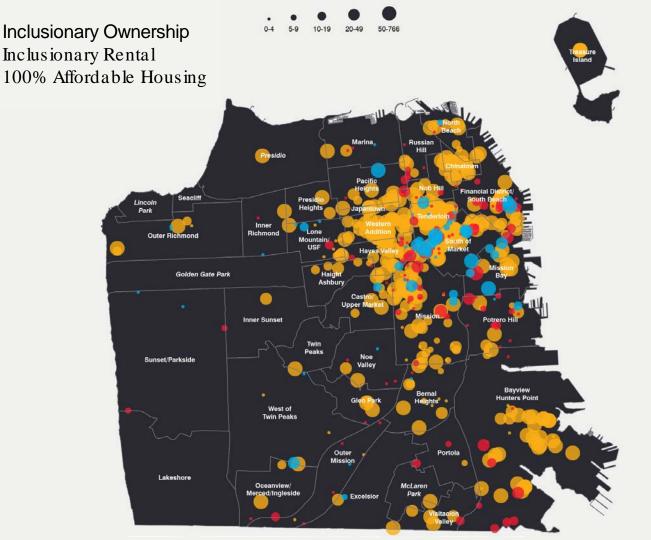




<sup>\*</sup>New developments in which the last unit was leased/sold, or rerental/sale units that were leased/sold, in FY20-21.

<sup>\*\*</sup>Duplicated counts are persons who identified with more than one race/ethnicity are counted under multiple race/ethnicity categories.

Which areas are being served by affordable housing?



# What are the ways we build it?

80% of new and acquired units are publicly subsidized

Program		100% Projects	100% Preservation		100% Preservation		Market-Rate
Year	Total Affordable Units	Ne w Units	Small Sites Acquisition	Rental Assistance Demonstration (RAD)	Inclusionary		
2017	3,547	842	119	2,276	310		
2018	893	447	49	0	397		
2019	2.443	744	181	1,167	351		
2020	1,080	210	405	0	465		
2021	1,391	986	4	0	401		
Total	9,354	3,229	758	3,443	1,924		

# How many new units have we built?

## Majority at Very Low and Low Income

Year	Total	% of all new housing	Extremely Low	Very Low	Low	Moderate
		AMI levels	0-30%	30-50%	50-80%	80-120%
2017	1,152	23%	0	703	349	91
2018	844	29%	45	475	244	71
2019	1,095	27%	85	505	407	94
2020	675	16%	53	252	217	150
2021	1,387	32%	194	409	621	156
Total	5,153	25%	377	2,344	1,838	562

# What are our goals?

# **Housing Element**

SF's first housing plan centered in racial and social equity





Racial and social equity



Eliminate community displacement



Affordable housing choices for everyone in all neighborhoods



Thriving neighborhoods resilient to climate and health crises

### Policies & Priorities

### Elevating affordable housing approach



Communities Harmed by Past Discriminatory Actions

Underserved Communities
Latina/es, LGBTQ+, Seniors,
People with Disabilities, SRO

Tenants Vulnerable To Displacement

- Offering reparations to American Indian, Black, Japanese, Filipinos, and other harmed communities including improved access to affordable housing rental and homeownership opportunities
- Increasing supply of affordable housing for extremely low-, very low-, low-, and moderate-income households
- Eliminate homelessness including permanent supportive housing
- Investment in Priority Equity Geographies toward permanently affordable housing
- Affordable housing in neighborhoods that are gateways serving vulnerable populations such as the Mission, Chinatown, Tenderloin, or Castro
- Create benchmarks for affordable housing production and preservation investments to avoid displacement
- Reducing constraints with local, permanent streamlining

### Consolidated Plan

### Plan Needs Assessment Objectives

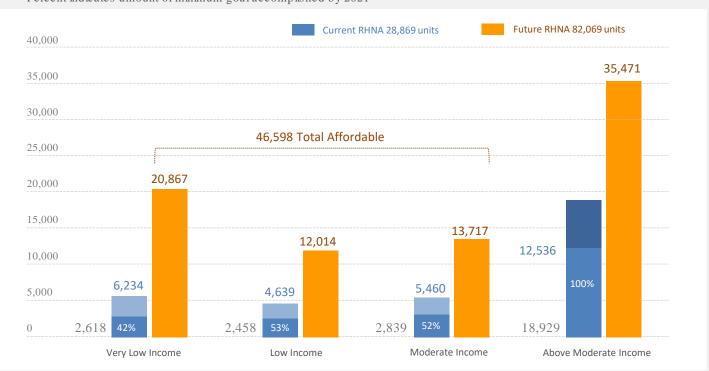
- 1. Families and individuals are stably housed
- 2. Families and individuals are resilient and economically self-sufficient
- 3. Communities have healthy physical, social and business infrastructure
- 4. Communities at risk of displacement are stabilized
- 5. The City works to eliminate the causes of racial disparities

# Regional Housing Needs Allocation (RHNA)

### Minimum goals have nearly tripled since last cycle



Percent indicates amount of minimum goal accomplished by 2021



# Affirmatively Furthering Fair Housing (AFFH)

### Placed-based approach





# Goal of 25% of Affordable Housing in Well-Resourced Neighborhoods

	How many units is this?	
Very Low and Low income	8,220	
Moderate Income	3,429	
Total	11,649	

Aligns with the State Tax Credit Allocation Committee map

# What is the big picture?

**New Scale of Commitment** 

In the past five years, we have produced and preserved almost 2,000 units per year

In the next eight years, we need to produce and preserve almost 6,000 units per year

much of it in places we haven't been building it

\*To meet minimum RHNA goals for very low-, low-, and moderate-income units. Can be met with new units, preservation, ADUs based on rent research, and inclusionary.

# What are the recent funding resources?

Local funds leverage federal and state funds

### Federal

- Low Income Housing Tax Credits (LIHTC)
- Private Activity Bonds (PBA)
- HOME program
- Public Housing funding
- Rental subsidy like Section 8

Federal caps make them competitive, placing funding at risk

### State

- Affordable Housing and Sustainable Communities program
- Multifamily Housing Program
- Infill Infrastructure Grants

### Local

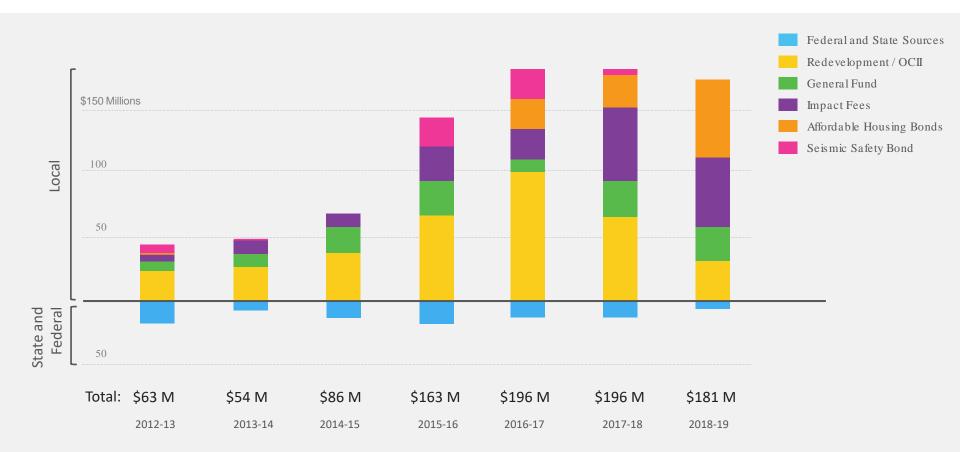
- General Obligation bonds in 2015 & 2019
- ERAF and General Fund (\$8.3 M FY 2023)
- Housing Trust Fund
- Inclusionary Fees

Property taxes are biggest underlying source

Many local sources are episodic or variable

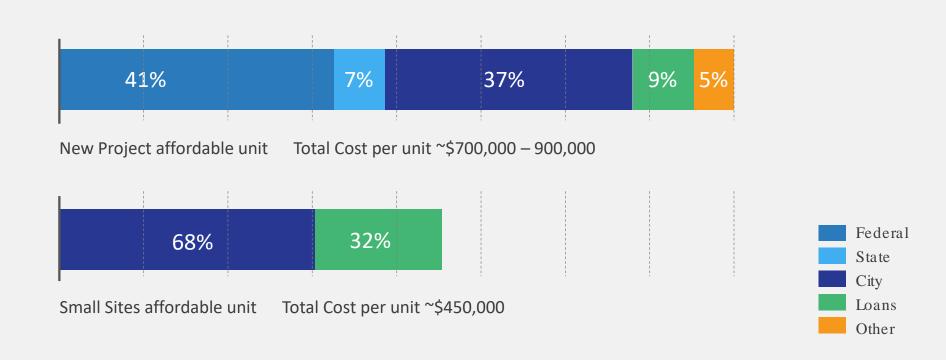
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# Funding stack example

Local funding goes farther for new units





# Homelessness funding sources

Federal pandemic relief & local gross receipts tax are dropping

	Proposed Budget \$M			Change from Prior Year \$M	
Source	<b>2020</b> -2021	2021-2022	2022-2023	2020-2021	2022-2023
FEMA Revenue	\$ 142	\$ 0	\$ 0	\$ -142	\$ 0
State Homelessness Aid	69	0	0	-69	0
Prop C Funding	295	299	266	-4	-33
Additional funds	110	101	89	-9	-12
Revenue Subtotal	616	400	355	-216	-45
General Fund Support	236	272	241	+36	-31
Total	852	672	596	-180	-76

# Fees on market-rate projects

Fees decline with decreased construction starts

Year	Inclusionary & Impact Fees Collected	Other Contributions From Large Projects
2017	\$107,299,676	Land dedications
2018	\$51,133,873	Offsite inclusionary
2019	\$30,922,187	Development
2020	\$14,826,324	Agreements
2021	\$4,379,076	
Total	\$ 208,561,136	

# What are other challenges?

### Removing constraints makes funding go farther

### Shared

- Regulatory burdens
- High construction costs
- Pandemic recovery
  - Supply chain disruptions
  - Interest rates
- Site acquisition
- Community resistance

### 100% Affordable Housing Projects

Federal and State funding uncertainty

### Market-rate Projects

- Inclusionary rate evaluation process
- Small, multifamily less able to accommodate fee

# How much is the funding gap?

### Funding needs to grow substantially



# How do we reach our goals?

### Local action required

# Support the Housing Element approval and State certification

Hundreds of millions of dollars at stake in State funds

### Sustainable and Sizeable funding commitments

### Local tools:

- Employer Gross Receipts Tax (Prop C) for Supportive Housing
- General Fund / Real Estate Transfer Tax (Prop I)
- New Local Housing Bonds

Must be renewed

New tools are needed: EIFD, More General Fund, other?

For discussion

### Continued advocacy at the state and federal level:

- Regional Funds such as Bay Area Housing Finance Authority (BAHFA)
- Prop 13 Tax Reform
- State actions including surplus land, adaptive re-use funding
- Federal actions, for example Build Back Better, Housing Supply Action Plan

# Thank you.

Contact staff for more information:

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